

Appendix K:

Department of Defense Proposed 2005 Realignment and Closure List

DoD Baseline	One Time Costs (\$M)	6 Year Net (\$M)	20-Year NPV (\$M)
Army	\$9,963.050	\$8,225.430	\$3,058.750
Navy	\$2,281.000	(\$138.845)	(\$7,884.750)
Air Force	\$1,883.145	(\$2,634.214)	(\$14,560.251)
JCSG	\$10,465.723	(\$704.336)	(\$29,569.300)
Total Cost	\$24,592.918	\$4,748.035	(\$48,955.551)

Key: Recommendations that generate net costs are listed as positive, whole numbers.
Recommendations that generate net savings are listed in parenthesis

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
1	Fort Wainwright, AK	Army - 5	\$0.05	2 yrs	(\$0.19)	(\$0.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Greely	AK	0	0	0	0	0	0
Realign	Fort Wainwright	AK	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
2	Fort Gillem, GA	Army - 6	\$56.80	1 yr	(\$85.46)	(\$421.50)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Fort Gillem	GA	-517	-570	0	-1,087	-736	-1,823
Realign	Undistributed or Overseas Reductions	US	78	79	0	157	0	157
Gainer	Fort Benning	GA	0	93	0	93	51	144
Gainer	Fort Campbell	KY	73	10	0	83	60	143
Gainer	Pope Air Force Base	NC	8	0	0	8	5	13
Gainer	Redstone Arsenal	AL	104	63	0	167	93	260
Gainer	Rock Island Arsenal	IL	157	120	0	277	173	450
Gainer	Shaw Air Force Base	SC	26	0	0	26	18	44
Net jobs for this Recommendation			-71	-205	0	-276	-336	-612
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
3	Fort McPherson, GA	Army - 8	\$197.80	2 yrs	(\$111.39)	(\$895.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Fort McPherson	GA	-2,260	-1,881	0	-4,141	-2,705	-6,846
Closure	Peachtree Leases Atlanta	GA	-65	-97	0	-162	-114	-276
Realign	Undistributed or Overseas Reductions	US	190	102	0	292	0	292
Gainer	Fort Eustis	VA	2	64	0	66	90	156
Gainer	Fort Sam Houston	TX	1	36	0	37	40	77
Gainer	Pope Air Force Base	NC	1,096	1,115	0	2,211	1,604	3,815
Gainer	Shaw Air Force Base	SC	748	49	0	797	584	1,381
Net jobs for this Recommendation			-288	-612	0	-900	-501	-1,401

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
4	Fort Bragg, NC	Army - 10	\$334.80	Never	\$446.12	\$639.25		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Undistributed or Overseas Reductions	GE	-716	0	0	-716	0	-716
Gainer	Eglin Air Force Base	FL	1,352	50	0	1,402	1,158	2,560
Gainer	Fort Bragg	NC	2,518	22	0	2,540	1,697	4,237
Net jobs for this Recommendation			3,154	72	0	3,226	2,855	6,081
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
5	Fort Monmouth, NJ	Army - 11	\$822.30	6 yrs	\$395.61	(\$1,025.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Fort Monmouth	NJ	-620	-4,652	0	-5,272	-4,464	-9,736
Realign	Crystal City Lease, VA	VA	-3	-14	0	-17	-11	-28
Realign	Fort Belvoir	VA	-13	-681	0	-694	-523	-1,217
Realign	Fort Knox	KY	0	-11	0	-11	-9	-20
Realign	Redstone Arsenal	AL	-7	-30	0	-37	-26	-63
Realign	Undistributed or Overseas Reductions	US	44	108	0	152	0	152
Gainer	Aberdeen Proving Ground	MD	188	4,853	0	5,041	4,789	9,830
Gainer	Defense Supply Center Columbus	OH	0	49	0	49	40	89
Gainer	Fort Meade	MD	0	2	0	2	1	3
Gainer	United States Military Academy	NY	226	38	0	264	157	421
Net jobs for this Recommendation			-185	-338	0	-523	-46	-569
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
6	Fort Hood, TX	Army - 15	\$435.80	Never	\$579.49	\$980.40		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Undistributed or Overseas Reductions	GE	-62	0	0	-62	0	-62
Gainer	Fort Carson	CO	4,152	192	0	4,344	3,283	7,627
Gainer	Fort Hood	TX	4,998	-53	0	4,945	3,222	8,167
Net jobs for this Recommendation			9,088	139	0	9,227	6,505	15,732
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
7	Red River Army Depot	Army - 16	\$456.20	4 yrs	\$216.64	(\$539.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Red River Army Depot	TX	-9	-2,491	0	-2,500	-1,675	-4,175
Realign	Undistributed or Overseas Reductions	US	0	56	0	56	0	56
Gainer	Anniston Army Depot	AL	0	979	0	979	726	1,705
Gainer	Letterkenny Army Depot	PA	0	344	0	344	187	531
Gainer	Marine Corps Logistics Base Albany	GA	0	156	0	156	123	279
Gainer	Tinker Air Force Base	OK	0	440	0	440	557	997
Gainer	Tobyhanna Army Depot	PA	0	66	0	66	46	112
Net jobs for this Recommendation			-9	-450	0	-459	-36	-495

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
8	Fort Monroe, VA	Army - 19	\$72.40	1 yr	(\$146.96)	(\$686.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Fort Monroe	VA	-1,393	-1,948	-223	-3,564	-4,418	-7,982
Realign	Undistributed or Overseas Reductions	US	86	94	0	180	0	180
Gainer	Fort Eustis	VA	960	1,368	223	2,551	3,155	5,706
Gainer	Fort Knox	KY	90	185	0	275	202	477
Net jobs for this Recommendation			-257	-301	0	-558	-1,061	-1,619
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
9	Maneuver Training	Army - 20	\$773.10	5 yrs	\$244.05	(\$948.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Knox	KY	-5,479	-621	0	-6,100	-2,421	-8,521
Realign	Fort McCoy	WI	-382	-115	0	-497	-336	-833
Realign	Undistributed or Overseas Reductions	KO	-166	0	0	-166	0	-166
Realign	Undistributed or Overseas Reductions	GE	-1,563	0	0	-1,563	0	-1,563
Gainer	Fort Benning	GA	9,393	530	0	9,923	4,032	13,955
Net jobs for this Recommendation			1,803	-206	0	1,597	1,275	2,872
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
10	Operational Army (IGPBS)	Army - 22	\$3,946.00	Never	\$5,229.01	\$7,846.70		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Campbell	KY	-433	-1	0	-434	-313	-747
Realign	Fort Hood	TX	-5,071	-65	0	-5,136	-3,385	-8,521
Realign	Undistributed or Overseas Reductions	KO	-16	0	0	-16	0	-16
Realign	Undistributed or Overseas Reductions	GE	-12,364	0	0	-12,364	0	-12,364
Gainer	Fort Bliss	TX	14,388	482	0	14,870	11,533	26,403
Gainer	Fort Riley	KS	2,415	334	0	2,749	1,737	4,486
Gainer	Fort Sill	OK	1,055	44	0	1,099	730	1,829
Net jobs for this Recommendation			-26	794	0	768	10,302	11,070
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
11	RC Transformation, AL	Army - 25	\$109.20	6 yrs	\$31.09	(\$140.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Abbott U.S. Army Reserve Center Tuskegee	AL	-2	-1	0	-3	-1	-4
Closure	Anderson U.S. Army Reserve Center Troy	AL	-15	0	0	-15	-8	-23
Closure	BG William P. Screws U.S. Army Reserve Center Montgomery	AL	-15	-3	0	-18	-11	-29
Closure	Fort Ganey Army National Guard Reserve Center Mobile	AL	-13	0	0	-13	-5	-18
Closure	Fort Hanna Army National Guard Reserve Center Birmingham	AL	-28	0	0	-28	-12	-40
Closure	Gary U.S. Army Reserve Center Enterprise	AL	-9	-1	0	-10	-8	-18
Closure	The Adjutant General Bldg, AL Army National Guard Montgomery	AL	-85	0	0	-85	-56	-141
Closure	U.S. Army Reserve Center Vicksburg	MS	-26	-2	0	-28	-14	-42
Closure	Wright U.S. Army Reserve Center	AL	-8	-1	0	-9	-3	-12
Net jobs for this Recommendation			-201	-8	0	-209	-118	-327
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
12	RC Transformation, AZ	Army - 28	\$31.10	5 yrs	\$5.32	(\$51.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Allen Hall Armed Forces Reserve Center, Tucson	AZ	-60	0	0	-60	-52	-112
Net jobs for this Recommendation			-60	0	0	-60	-52	-112

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
13	RC Transformation, AR	Army - 30	\$118.90	31 yrs	\$97.58	\$38.20		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	El Dorado Armed Forces Reserve Center	AR	-24	0	0	-24	-12	-36
Closure	Stone U.S. Army Reserve Center Pine Bluff	AR	-30	-4	0	-34	-13	-47
Net jobs for this Recommendation			-54	-4	0	-58	-25	-83
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
14	RC Transformation, CA	Army - 33	\$78.70	10 yrs	\$41.34	(\$46.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Bell	CA	-72	0	0	-72	-34	-106
Closure	U.S. Army Reserve Center Moffett Field	CA	-3	0	0	-3	0	-3
Net jobs for this Recommendation			-75	0	0	-75	-34	-109
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
15	RC Transformation, CT	Army - 35	\$128.60	36 yrs	\$107.03	\$47.50		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	SGT Libby U.S. Army Reserve Center New Haven	CT	-14	-7	0	-21	-11	-32
Closure	Turner U.S. Army Reserve Center Fairfield	CT	-13	-4	0	-17	-9	-26
Closure	U.S. Army Reserve Center Area Maintenance Support Facility Middletown	CT	-13	-5	0	-18	-7	-25
Net jobs for this Recommendation			-40	-16	0	-56	-27	-83
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
16	RC Transformation, DE	Army - 37	\$13.60	19 yrs	\$9.80	\$0.90		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Kirkwood U.S. Army Reserve Center Newark	DE	-7	-2	0	-9	-3	-12
Net jobs for this Recommendation			-7	-2	0	-9	-3	-12
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
17	RC Transformation, GA	Army - 39	\$21.40	5 yrs	\$3.51	(\$44.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Fort Benning Bldg 15	GA	-53	-3	0	-56	-32	-88
Closure	U.S. Army Reserve Center Columbus	GA	-9	0	0	-9	-5	-14
Net jobs for this Recommendation			-62	-3	0	-65	-37	-102
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
18	RC Transformation, HI	Army - 40	\$56.60	7 yrs	\$26.35	(\$62.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Honokaa	HI	-118	0	0	-118	-100	-218
Net jobs for this Recommendation			-118	0	0	-118	-100	-218
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
19	RC Transformation, IL	Army - 42	\$42.60	14 yrs	\$28.10	(\$6.50)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Carbondale	IL	-32	0	0	-32	-17	-49
Net jobs for this Recommendation			-32	0	0	-32	-17	-49
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
20	RC Transformation, IN	Army - 44	\$47.60	22 yrs	\$33.68	\$6.10		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	U.S. Army Reserve Center Lafayette	IN	-21	0	0	-21	-11	-32
Closure	U.S. Army Reserve Center Seston	IN	-12	0	0	-12	-4	-16
Net jobs for this Recommendation			-33	0	0	-33	-15	-48

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
21	RC Transformation, IA	Army - 46	\$68.90	3 yrs	(\$16.54)	(\$201.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Army National Guard Reserve Center Camp Dodge	IA	-217	-1	0	-218	-83	-301
Net jobs for this Recommendation			-217	-1	0	-218	-83	-301
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
22	RC Transformation, KY	Army - 48	\$25.30	6 yrs	\$6.89	(\$34.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Paducah	KY	-31	0	0	-31	-16	-47
Closure	U.S. Army Reserve Center Maysville	KY	-16	-2	0	-18	-9	-27
Net jobs for this Recommendation			-47	-2	0	-49	-25	-74
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
23	RC Transformation, LA	Army - 50	\$30.70	2 yrs	(\$17.67)	(\$147.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Baton Rouge Army National Guard Reserve Center	LA	-128	0	0	-128	-62	-190
Closure	Roberts U.S. Army Reserve Center, Baton Rouge	LA	-30	0	0	-30	-14	-44
Net jobs for this Recommendation			-158	0	0	-158	-76	-234
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
24	RC Transformation, MD	Army - 52	\$6.30	3 yrs	(\$1.37)	(\$17.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	PFC Flair U.S. Army Reserve Center, Frederick	MD	-20	-2	0	-22	-15	-37
Net jobs for this Recommendation			-20	-2	0	-22	-15	-37
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
25	RC Transformation, MA	Army - 54	\$85.50	100 yrs	\$79.73	\$60.40		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Combined Support Maintenance Shop Devens	MA	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Ayer	MA	0	0	0	0	0	0
Closure	Fort Devens, 323d Maintenance Facility	MA	0	0	0	0	0	0
Closure	Regional Training Site Maintenance (98), U.S. Army Reserve Fort Devens	MA	0	0	0	0	0	0
Closure	U.S. Army Reserve Ayer Area 3713	MA	0	0	0	0	0	0
Closure	U.S. Army Reserve ECS 65 Ayer	MA	0	0	0	0	0	0
Realign	Armed Forces Reserve Center Ayer	MA	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
26	RC Transformation, MI	Army - 55	\$7.90	3 yrs	(\$1.44)	(\$21.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Parisan U.S. Army Reserve Center Lansing	MI	-25	0	0	-25	-11	-36
Net jobs for this Recommendation			-25	0	0	-25	-11	-36

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
27	RC Transformation, MN	Army - 57	\$17.30	Never	\$17.77	\$17.10		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Cambridge	MN	0	0	0	0	0	0
Closure	Army National Guard Faribault	MN	0	0	0	0	0	0
Closure	U.S. Army Reserve Cambridge	MN	0	0	0	0	0	0
Closure	U.S. Army Reserve Faribault	MN	0	0	0	0	0	0
Realign	Armed Forces Reserve Center New Cambridge	MN	0	0	0	0	0	0
Realign	Armed Forces Reserve Center New Faribault	MN	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
28	RC Transformation, MO	Army - 58	\$28.60	3 yrs	\$0.90	(\$61.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Jefferson Barracks	MO	-67	0	0	-67	-54	-121
Net jobs for this Recommendation			-67	0	0	-67	-54	-121
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
29	RC Transformation, MT	Army - 60	\$26.00	23 yrs	\$19.75	\$4.30		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Galt Hall U.S. Army Reserve Center, Great Falls	MT	-14	-3	0	-17	-8	-25
Net jobs for this Recommendation			-14	-3	0	-17	-8	-25
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
30	RC Transformation, NE	Army - 62	\$33.10	5 yrs	\$6.03	(\$53.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Columbus	NE	-31	0	0	-31	-16	-47
Closure	Army National Guard Reserve Center Grand Island	NE	-31	0	0	-31	-16	-47
Closure	Army National Guard Reserve Center Kearny	NE	-8	0	0	-8	-4	-12
Net jobs for this Recommendation			-70	0	0	-70	-36	-106
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
31	RC Transformation, NH	Army - 65	\$54.20	26 yrs	\$44.57	\$12.90		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Doble U.S. Army Reserve Center Portsmouth	NH	-39	-5	0	-44	-29	-73
Net jobs for this Recommendation			-39	-5	0	-44	-29	-73
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
32	RC Transformation, NJ	Army - 66	\$15.10	5 yrs	\$2.03	(\$26.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	SFC Nelson V. Brittin U.S. Army Reserve Center	NJ	-34	-1	0	-35	-29	-64
Net jobs for this Recommendation			-34	-1	0	-35	-29	-64
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
33	RC Transformation, NM	Army - 68	\$17.90	6 yrs	\$4.64	(\$24.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Jenkins Armed Forces Reserve Center Albuquerque	NM	-35	-1	0	-36	-29	-65
Net jobs for this Recommendation			-35	-1	0	-36	-29	-65

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
34	RC Transformation, NY	Army - 69	\$103.80	47 yrs	\$88.49	\$46.50		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Armed Forces Reserve Center Amityville	NY	-24	-4	0	-28	-8	-36
Closure	Army National Guard Reserve Center Niagara Falls	NY	-1	0	0	-1	0	-1
Net jobs for this Recommendation			-25	-4	0	-29	-8	-37
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
35	RC Transformation, NC	Army - 72	\$9.20	2 yrs	(\$5.11)	(\$30.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Niven U.S. Army Reserve Center, Albermarle	NC	-34	5	0	-29	-14	-43
Net jobs for this Recommendation			-34	5	0	-29	-14	-43
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
36	RC Transformation, ND	Army - 73	\$7.90	Never	\$8.11	\$8.00		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Johnson U.S. Army Reserve Center Fargo	ND	0	0	0	0	0	0
Realign	Fargo, ND Armed Forces Reserve Center	ND	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
37	RC Transformation, OH	Army - 75	\$134.80	18 yrs	\$93.62	\$1.30		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Mansfield	OH	-37	0	0	-37	-34	-71
Closure	Army National Guard Reserve Center Westerville	OH	-12	0	0	-12	-4	-16
Closure	Parrott U.S. Army Reserve Center Kenton	OH	-9	-1	0	-10	-4	-14
Closure	Scouten U.S. Army Reserve Center Mansfield	OH	-22	-2	0	-24	-22	-46
Closure	U.S. Army Reserve Center Whitehall	OH	-25	0	0	-25	-9	-34
Realign	Rickenbacker Army National Guard Bldg 943 Columbus	OH	-4	0	0	-4	-1	-5
Net jobs for this Recommendation			-109	-3	0	-112	-74	-186
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
38	RC Transformation, OK	Army - 77	\$168.70	11 yrs	\$98.56	(\$63.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Broken Arrow RC	OK	-26	0	0	-26	-9	-35
Closure	Army National Guard Reserve Center Tishomingo	OK	-30	0	0	-30	-16	-46
Closure	Ashworth U.S. Army Reserve Center Muskogee	OK	-14	-2	0	-16	-8	-24
Closure	Krowse U.S. Army Reserve Center Oklahoma City	OK	-78	-6	0	-84	-77	-161
Net jobs for this Recommendation			-148	-8	0	-156	-110	-266
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
39	RC Transformation, OR	Army - 80	\$24.10	100 yrs	\$23.49	\$19.80		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Jackson Band	OR	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Lake Oswego	OR	0	0	0	0	0	0
Closure	Sears U.S. Army Reserve Center, Portland	OR	0	0	0	0	0	0
Closure	Sharff U.S. Army Reserve Center Portland	OR	0	0	0	0	0	0
Realign	Armed Forces Reserve Center Camp With (New)	OR	0	0	0	0	0	0
Realign	Army National Guard Reserve Center Camp Withycombe	OR	0	0	0	0	0	0
Realign	Army National Guard Reserve Center Maison	OR	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
40	RC Transformation, PA	Army - 82	\$142.70	10 yrs	\$81.06	(\$58.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Bristol U.S. Army Reserve Center Philadelphia	PA	-9	-2	0	-11	-5	-16
Closure	North Penn U.S. Army Reserve Center, Norristown	PA	-22	-1	0	-23	-10	-33
Closure	Serrenti U.S. Army Reserve Center Scranton	PA	-47	-8	0	-55	-20	-75
Closure	U.S. Army Reserve Center Bloomsburg	PA	-20	-2	0	-22	-11	-33
Closure	U.S. Army Reserve Center Lewisburg	PA	-9	-2	0	-11	-5	-16
Closure	U.S. Army Reserve Williamsport	PA	-25	-4	0	-29	-16	-45
Closure	W. Reese U.S. Army Reserve Center/OMS Chester	PA	-9	-1	0	-10	-4	-14
Net jobs for this Recommendation			-141	-20	0	-161	-71	-232
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
41	RC Transformation, PR	Army - 85	\$87.00	15 yrs	\$64.01	(\$8.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Humacao	PR	-26	0	0	-26	-18	-44
Closure	Lavergne U.S. Army Reserve Center Bayamon	PR	-25	-1	0	-26	-18	-44
Realign	Aguadilla-Ramey U.S. Army Reserve Center/BMA-126	PR	-10	0	0	-10	-5	-15
Realign	Camp Euripedes Rubio, Puerto Nuevo	PR	-43	0	0	-43	-29	-72
Net jobs for this Recommendation			-104	-1	0	-105	-70	-175
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
42	RC Transformation, RI	Army - 87	\$32.40	6 yrs	\$9.44	(\$35.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Bristol U.S. Army Reserve Center	RI	-24	0	0	-24	-28	-52
Closure	Harwood U.S. Army Reserve Center, Providence	RI	-20	-4	0	-24	-30	-54
Net jobs for this Recommendation			-44	-4	0	-48	-58	-106
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
43	RC Transformation, TN	Army - 89	\$36.90	18 yrs	\$28.17	\$1.10		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	U.S. Army Reserve Area Maintenance Support Facility Kingsport	TN	-30	-2	0	-32	-6	-38
Net jobs for this Recommendation			-30	-2	0	-32	-6	-38
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
44	RC Transformation, TX	Army - 91	\$375.60	12 yrs	\$220.58	(\$133.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center # 2 Dallas	TX	-90	0	0	-90	-48	-138
Closure	Army National Guard Reserve Center (Hondo Pass) El Paso	TX	-106	0	0	-106	-81	-187
Closure	Army National Guard Reserve Center California Crossing	TX	-47	0	0	-47	-25	-72
Closure	Army National Guard Reserve Center Ellington	TX	-14	-45	0	-59	-41	-100
Closure	Army National Guard Reserve Center Marshall	TX	-15	-1	0	-16	-8	-24
Closure	Army National Guard Reserve Center New Braunfels	TX	-106	0	0	-106	-89	-195
Closure	U.S. Army Reserve Center # 2 Houston	TX	-2	0	0	-2	0	-2
Closure	U.S. Army Reserve Center Lufkin	TX	-10	0	0	-10	-5	-15
Net jobs for this Recommendation			-390	-46	0	-436	-297	-733

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
45	RC Transformation, VT	Army - 95	\$61.40	100 yrs	\$57.17	\$41.70		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army National Guard Reserve Center Ludlow	VT	0	0	0	0	0	0
Closure	Army National Guard Reserve Center North Springfield	VT	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Rutland	VT	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Windsor	VT	0	0	0	0	0	0
Closure	Courcelle Brothers U.S. Army Reserve Center, Rutland	VT	0	0	0	0	0	0
Closure	U.S. Army Reserve Area Maintenance Support Facility #160, Rutland	VT	0	0	0	0	0	0
Closure	U.S. Army Reserve Center Berlin	VT	0	0	0	0	0	0
Closure	U.S. Army Reserve Center Chester	VT	0	0	0	0	0	0
Realign	Armed Forces Reserve Center New Rutland	VT	0	0	0	0	0	0
Realign	Armed Forces Reserve Center White River Jct	VT	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
46	RC Transformation, WA	Army - 97	\$61.20	9 yrs	\$33.27	(\$46.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	1LT Richard H. Walker U.S. Army Reserve Center	WA	-38	0	0	-38	-32	-70
Closure	Army National Guard Reserve Center Everett	WA	-57	0	0	-57	-32	-89
Net jobs for this Recommendation			-95	0	0	-95	-64	-159
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
47	RC Transformation, WV	Army - 99	\$29.50	3 yrs	(\$4.17)	(\$77.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Bias U.S. Army Reserve Center Huntington	WV	-1	0	0	-1	0	-1
Closure	Fairmont U.S. Army National Guard Reserve Center	WV	-88	0	0	-88	-47	-135
Net jobs for this Recommendation			-89	0	0	-89	-47	-136
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
48	RC Transformation, WI	Army - 102	\$10.70	Immediate	(\$37.67)	(\$139.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Olson U.S. Army Reserve Center Madison	WI	-113	0	0	-113	-42	-155
Closure	U.S. Army Reserve Center O'Connell	WI	-11	-1	0	-12	-4	-16
Net jobs for this Recommendation			-124	-1	0	-125	-46	-171
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
49	RC Transformation, WY	Army - 103	\$72.40	21 yrs	\$53.80	\$9.00		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Army Aviation Support Facility Cheyenne	WY	-23	0	0	-23	-10	-33
Closure	Army National Guard Reserve Center Thermopolis	WY	-19	0	0	-19	-10	-29
Net jobs for this Recommendation			-42	0	0	-42	-20	-62
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
50	Single Drill Sergeant	Army - 105	\$1.80	1 yr	(\$7.57)	(\$31.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Benning	GA	-119	-2	0	-121	-49	-170
Realign	Fort Leonard Wood	MO	-181	-2	0	-183	-53	-236
Gainer	Fort Jackson	SC	268	11	0	279	120	399
Net jobs for this Recommendation			-32	7	0	-25	18	-7

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
51	U.S. Army Garrison, MI	Army - 106	\$9.50	Immediate	(\$91.39)	(\$260.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Selfridge Army Activity	MI	-126	-174	-76	-376	-225	-601
Realign	Undistributed or Overseas Reductions	US	113	37	0	150	0	150
Gainer	Detroit Arsenal	MI	1	5	0	6	3	9
Net jobs for this Recommendation			-12	-132	-76	-220	-222	-442
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
52	USAR Command and Control New England	Army - 107	\$96.10	13 yrs	\$61.19	(\$21.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Malony U.S. Army Reserve Center	MA	-100	-55	0	-155	-87	-242
Closure	Westover U.S. Army Reserve Center Chicopee	MA	-13	0	0	-13	-5	-18
Gainer	Armed Forces Reserve Center Westover (new)	MA	67	11	0	78	39	117
Net jobs for this Recommendation			-46	-44	0	-90	-53	-143
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
53	USAR Command and Control Northeast	Army - 109	\$171.20	5 yrs	\$44.32	(\$302.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Carpenter U.S. Army Reserve Center Poughkeepsie	NY	-8	-1	0	-9	-4	-13
Closure	Kelly Support Center	PA	-174	-136	0	-310	-183	-493
Closure	Kilmer U.S. Army Reserve Center Edison	NJ	-23	-21	0	-44	-31	-75
Realign	Fort Sheridan	IL	-17	-17	0	-34	-52	-86
Realign	Fort Totten / Pyle	NY	-75	-74	0	-149	-72	-221
Realign	Pitt U.S. Army Reserve Center Coraopolis	PA	-119	-101	0	-220	-132	-352
Gainer	Fort Dix	NJ	178	224	0	402	385	787
Net jobs for this Recommendation			-238	-126	0	-364	-89	-453
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
54	USAR Command and Control Northwest	Army - 112	\$80.40	9 yrs	\$43.37	(\$65.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	U.S. Army Reserve Center Fort Lawton	WA	-53	-54	0	-107	-75	-182
Closure	Vancouver Barracks	WA	-29	-16	0	-45	-27	-72
Realign	Fort Douglas	UT	-15	-38	0	-53	-41	-94
Realign	Fort Snelling	MN	-130	-124	0	-254	-155	-409
Realign	U.S. Army Reserve Center Wichita	KS	-22	-56	0	-78	-75	-153
Gainer	Fort Lewis	WA	63	33	0	96	81	177
Gainer	Fort McCoy	WI	100	166	0	266	202	468
Net jobs for this Recommendation			-86	-89	0	-175	-90	-265
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
55	USAR Command and Control Southeast	Army - 115	\$29.90	16 yrs	\$22.54	(\$1.50)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	U.S. Army Reserve Center Louisville	KY	-30	-13	0	-43	-21	-64
Realign	Birmingham Armed Forces Reserve Center	AL	-146	-159	0	-305	-192	-497
Gainer	Fort Jackson	SC	100	166	0	266	211	477
Gainer	Fort Knox	KY	30	13	0	43	27	70
Net jobs for this Recommendation			-46	7	0	-39	25	-14

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
56	USAR Command and Control Southwest	Army - 117	\$55.50	23 yrs	\$44.13	\$9.80		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Oklahoma City (95th)	OK	-31	-22	0	-53	-55	-108
Realign	Camp Parks (91st)	CA	-25	-18	0	-43	-25	-68
Realign	Camp Pike (90th)	AR	-86	-91	0	-177	-158	-335
Realign	Los Alamitos (63rd)	CA	-92	-78	0	-170	-99	-269
Gainer	Armed Forces Reserve Center Moffett Field	CA	90	166	0	256	107	363
Gainer	Fort Hunter Liggett	CA	25	18	0	43	40	83
Gainer	Fort Sill	OK	31	22	0	53	41	94
Net jobs for this Recommendation			-88	-3	0	-91	-149	-240
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
57	Marine Corps Logistics Base, Barstow, CA	DoN - 6	\$26.00	Immediate	(\$56.49)	(\$230.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Marine Corps Logistics Base Barstow	CA	-137	-323	51	-409	-387	-796
Gainer	Anniston Army Depot	AL	0	25	0	25	18	43
Gainer	Letterkenny Army Depot	PA	0	36	0	36	19	55
Gainer	Marine Corps Logistics Base Albany	GA	1	35	0	36	27	63
Gainer	Tobyhanna Army Depot	PA	3	123	0	126	87	213
Net jobs for this Recommendation			-133	-104	51	-186	-236	-422
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
58	Naval Support Activity Corona, CA	DoN - 7	\$80.20	15 yrs	\$65.47	(\$0.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Support Activity Corona	CA	-6	-886	0	-892	-903	-1,795
Gainer	Naval Base Ventura County	CA	5	849	0	854	1,108	1,962
Net jobs for this Recommendation			-1	-37	0	-38	205	167
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
59	Naval Weapons Station Seal Beach Detachment, Concord, CA	DoN - 9	\$14.00	1 yr	(\$43.24)	(\$199.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Weapons Station Seal Beach Det Concord	CA	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
60	Submarine Base New London, CT	DoN - 10	\$679.60	3 yrs	\$345.44	(\$1,576.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Submarine Base New London	CT	-7,093	-952	-412	-8,457	-7,349	-15,806
Gainer	Fort Sam Houston	TX	23	2	0	25	20	45
Gainer	Naval Air Station Pensacola	FL	53	1	0	54	67	121
Gainer	Naval Medical Center Portsmouth	VA	28	0	0	28	29	57
Gainer	Naval Shipyard Norfolk	VA	0	106	85	191	239	430
Gainer	Naval Station Newport	RI	23	47	0	70	103	173
Gainer	Naval Station Norfolk	VA	2,983	100	0	3,083	3,280	6,363
Gainer	Naval Weapons Station Earle	NJ	2	0	0	2	1	3
Gainer	Submarine Base Kings Bay	GA	3,145	80	20	3,245	1,606	4,851
Gainer	Walter Reed Army Medical Center	DC	17	16	0	33	22	55
Gainer	Westover Air Force Base	MA	2	0	0	2	0	2
Net jobs for this Recommendation			-817	-600	-307	-1,724	-1,982	-3,706

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
61	Officer Training Command, Pensacola, FL	DoN - 12	\$3.60	4 yrs	(\$1.38)	(\$10.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Air Station Pensacola	FL	-274	-21	0	-295	-379	-674
Gainer	Naval Station Newport	RI	265	14	-3	276	335	611
Net jobs for this Recommendation			-9	-7	-3	-19	-44	-63
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
62	Naval Air Station Atlanta, GA	DoN - 13	\$40.41	Immediate	(\$128.70)	(\$445.95)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Air Station Atlanta	GA	-1,274	-156	-68	-1,498	-806	-2,304
Gainer	Dobbins Air Reserve Base	GA	64	8	0	72	37	109
Gainer	Fort Gillem	GA	6	0	0	6	2	8
Gainer	Naval Air Station Joint Reserve Base Ft. Worth	TX	276	17	2	295	176	471
Gainer	Naval Air Station New Orleans	LA	50	3	0	53	35	88
Gainer	Robins Air Force Base	GA	327	23	0	350	240	590
Net jobs for this Recommendation			-551	-105	-66	-722	-316	-1,038
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
63	Navy Supply Corps School Athens, GA	DoN - 14	\$23.80	7 yrs	\$13.56	(\$21.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Supply Corps School Athens	GA	-393	-108	-16	-517	-318	-835
Realign	Undistributed or Overseas Reductions	US	4	0	0	4	2	6
Gainer	Naval Station Newport	RI	359	86	16	461	593	1,054
Net jobs for this Recommendation			-30	-22	0	-52	277	225
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
64	Naval Support Activity New Orleans, LA	DoN - 15	\$164.60	3 yrs	\$86.12	(\$276.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Support Activity New Orleans	LA	-1,997	-652	-62	-2,711	-2,015	-4,726
Gainer	Naval Air Station Joint Reserve Base Ft. Worth	TX	54	19	0	73	50	123
Gainer	Naval Air Station New Orleans	LA	1,181	335	3	1,519	1,111	2,630
Gainer	Naval Support Activity Mid South	TN	228	145	3	376	217	593
Gainer	Naval Support Activity Norfolk	VA	345	105	7	457	515	972
Net jobs for this Recommendation			-189	-48	-49	-286	-122	-408
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
65	Naval Air Station Brunswick, ME	DoN - 18	\$147.20	4 yrs	\$112.62	(\$238.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Air Station Brunswick	ME	-2,317	-61	-42	-2,420	-1,844	-4,264
Gainer	Naval Air Station Jacksonville	FL	1,971	4	46	2,021	2,350	4,371
Net jobs for this Recommendation			-346	-57	4	-399	506	107
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
66	Marine Corps Support Activity Kansas City, MO	DoN - 19	\$23.30	3 yrs	\$8.03	(\$49.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Marine Corps Support Center Kansas City	MO	-191	-139	-3	-333	-249	-582
Gainer	Naval Air Station New Orleans	LA	176	106	0	282	221	503
Net jobs for this Recommendation			-15	-33	-3	-51	-28	-79

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
67	Naval Station Pascagoula, MS	DoN - 20	\$17.90	Immediate	(\$220.02)	(\$665.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Station Pascagoula	MS	-844	-112	-7	-963	-797	-1,760
Realign	Undistributed or Overseas Reductions	US	12	0	0	12	0	12
Gainer	Naval Station Mayport	FL	403	2	0	405	470	875
Net jobs for this Recommendation			-429	-110	-7	-546	-327	-873
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
68	Naval Air Station JRB Willow Grove, PA, and Cambria Regional Airport, Johnston, PA	DoN - 21	\$126.30	2 yrs	(\$134.73)	(\$710.50)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Air Station Willow Grove	PA	-726	-357	-5	-1,088	-628	-1,716
Realign	Marine Corps Reserve Center Johnstown	PA	-86	0	0	-86	-52	-138
Gainer	Fort Dix	NJ	24	2	0	26	21	47
Gainer	Marine Corps Air Station Cherry Point	NC	64	8	0	72	52	124
Gainer	McGuire Air Force Base	NJ	497	36	0	533	448	981
Net jobs for this Recommendation			-227	-311	-5	-543	-159	-702
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
69	Naval Shipyard Portsmouth, Kittery, ME	DoN - 23	\$448.40	4 yrs	(\$21.42)	(\$1,262.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Shipyard Portsmouth	ME	-201	-4,032	-277	-4,510	-4,655	-9,165
Gainer	Naval Shipyard Norfolk	VA	12	1,341	0	1,353	1,875	3,228
Gainer	Naval Station Bremerton	WA	0	1,358	0	1,358	1,430	2,788
Gainer	Naval Station Pearl Harbor	HI	0	357	0	357	357	714
Net jobs for this Recommendation			-189	-976	-277	-1,442	-993	-2,435
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
70	Naval Station Newport, RI	DoN - 25	\$11.80	13 yrs	\$8.33	(\$2.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Station Newport	RI	-53	-58	-89	-200	-288	-488
Gainer	Naval Station Norfolk	VA	53	58	89	200	232	432
Net jobs for this Recommendation			0	0	0	0	-56	-56
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
71	Naval Station Ingleside, TX, and Naval Air Station Corpus Christi, TX	DoN - 26	\$177.05	3 yrs	(\$44.33)	(\$614.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Station Ingleside	TX	-1,901	-260	-57	-2,218	-2,581	-4,799
Realign	Naval Air Station Corpus Christi	TX	-926	-30	-10	-966	-1,097	-2,063
Gainer	Naval Base Point Loma	CA	311	30	0	341	310	651
Gainer	Naval Station Norfolk	VA	741	2	0	743	782	1,525
Gainer	Naval Station San Diego	CA	1,085	86	2	1,173	1,069	2,242
Net jobs for this Recommendation			-690	-172	-65	-927	-1,517	-2,444

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
72	Engineering Field Division/Activity	DoN - 28	\$37.90	4 yrs	\$9.06	(\$81.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Engineering Field Activity Northeast	PA	-4	-188	0	-192	-154	-346
Closure	Navy Crane Center Lester	PA	-1	-54	0	-55	-44	-99
Closure	South Naval Facilities Engineering Command	SC	-6	-492	-45	-543	-890	-1,433
Gainer	Naval Air Station Jacksonville	FL	3	301	12	316	434	750
Gainer	Naval Shipyard Norfolk	VA	1	54	0	55	76	131
Gainer	Naval Station Great Lakes	IL	1	65	1	67	112	179
Gainer	Naval Station Norfolk	VA	1	156	0	157	217	374
Gainer	Naval Support Activity Norfolk	VA	0	78	9	87	117	204
Net jobs for this Recommendation			-5	-80	-23	-108	-132	-240
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
73	Navy and Marine Corps Reserve Centers **(RollUp)	DoN - 29	\$62.35	Immediate	\$17.09	(\$76.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Inspector/Instructor Center West Trenton	NJ	-11	-1	0	-12	-3	-15
Closure	Inspector/Instructor Rome	GA	-9	0	0	-9	-3	-12
Closure	Navy Reserve Center La Crosse	WI	-7	0	0	-7	-2	-9
Closure	Navy-Marine Corps Reserve Center Akron	OH	-26	0	0	-26	-10	-36
Closure	Navy-Marine Corps Reserve Center Baton Rouge	LA	-18	0	0	-18	-8	-26
Closure	Navy-Marine Corps Reserve Center Cleveland	OH	-24	-1	0	-25	-7	-32
Closure	Navy-Marine Corps Reserve Center Dubuque	IA	-19	-5	0	-24	-7	-31
Closure	Navy-Marine Corps Reserve Center Encino	CA	-33	0	0	-33	-15	-48
Closure	Navy-Marine Corps Reserve Center Los Angeles	CA	-48	0	0	-48	-22	-70
Closure	Navy-Marine Corps Reserve Center Madison	WI	-23	-3	0	-26	-10	-36
Closure	Navy-Marine Corps Reserve Center Mobile	AL	-27	0	0	-27	-11	-38
Closure	Navy-Marine Corps Reserve Center Moundsville	WV	-16	0	0	-16	-5	-21
Closure	Navy-Marine Corps Reserve Center Reading	PA	-18	0	0	-18	-6	-24
Closure	Navy-Marine Corps Reserve Center Tulsa	OK	-32	0	0	-32	-11	-43
Realign	Undistributed or Overseas Reductions	NJ	0	1	0	1	0	1
Realign	Undistributed or Overseas Reductions	US	9	0	0	9	0	9
Gainer	Armed Forces Reserve Center Akron	OH	37	0	0	37	14	51
Gainer	Armed Forces Reserve Center Bell	CA	48	0	0	48	22	70
Gainer	Armed Forces Reserve Center Broken Arrow	OK	32	0	0	32	11	43
Gainer	Armed Forces Reserve Center Madison	WI	40	8	0	48	21	69
Gainer	Armed Forces Reserve Center Mobile	AL	22	0	0	22	9	31
Gainer	Baton Rouge Army National Guard Reserve Center	LA	11	0	0	11	5	16
Gainer	Dobbins Air Reserve Base	GA	9	0	0	9	4	13
Gainer	Fort Dix	NJ	11	0	0	11	9	20
Gainer	Marine Corps Reserve Center Pasadena	CA	25	0	0	25	11	36
Gainer	Navy-Marine Corps Reserve Center Lehigh	PA	8	0	0	8	3	11
Gainer	Navy-Marine Corps Reserve Center Pittsburgh	PA	7	0	0	7	2	9
Net jobs for this Recommendation			-52	-1	0	-53	-9	-62

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
74	Navy Recruiting Districts	DoN - 34	\$2.40	Immediate	(\$78.27)	(\$214.50)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Recruiting District Headquarters Omaha	NE	-19	-7	-6	-32	-27	-59
Closure	Navy Recruiting District Headquarters Buffalo	NY	-25	-6	-6	-37	-14	-51
Closure	Navy Recruiting District Headquarters Indianapolis	IN	-27	-5	-6	-38	-14	-52
Closure	Navy Recruiting District Headquarters Kansas	MO	-21	-6	-6	-33	-22	-55
Closure	Navy Recruiting District Headquarters Montgomery	AL	-31	-5	-5	-41	-25	-66
Net jobs for this Recommendation			-123	-29	-29	-181	-102	-283
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
75	Navy Regions	DoN - 35	\$3.20	1 yr	(\$8.88)	(\$34.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Air Station Corpus Christi	TX	0	-59	0	-59	-85	-144
Realign	Naval Air Station Pensacola	FL	0	-24	0	-24	-41	-65
Gainer	Naval Air Station Jacksonville	FL	0	5	0	5	6	11
Gainer	Naval Station Great Lakes	IL	0	33	0	33	56	89
Net jobs for this Recommendation			0	-45	0	-45	-64	-109
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
76	Navy Reserve Centers** (Roll up)	DoN - 37	\$2.55	Immediate	(\$87.02)	(\$236.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Naval Reserve Center Bangor	ME	-7	0	0	-7	-2	-9
Closure	Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill	IN	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Adelphi	MD	-17	0	0	-17	-10	-27
Closure	Navy Reserve Center Asheville	NC	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Cape Girardeau	MO	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Cedar Rapids	IA	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Central Point	OR	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Duluth	MN	-8	0	0	-8	-2	-10
Closure	Navy Reserve Center Evansville	IN	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Forest Park	IL	-15	0	0	-15	-4	-19
Closure	Navy Reserve Center Glens Falls	NY	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Horseheads	NY	-7	0	0	-7	-6	-13
Closure	Navy Reserve Center Lexington	KY	-9	0	0	-9	-2	-11
Closure	Navy Reserve Center Lincoln	NE	-7	0	0	-7	-3	-10
Closure	Navy Reserve Center Lubbock	TX	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Marquette	MI	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Orange	TX	-11	0	0	-11	-6	-17
Closure	Navy Reserve Center Pocatello	ID	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Sioux City	IA	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center St Petersburg	FL	-12	0	0	-12	-10	-22
Closure	Navy Reserve Center Tuscaloosa	AL	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Watertown	NY	-9	0	0	-9	-5	-14
Closure	Navy-Marine Corps Reserve Center Tacoma	WA	-20	0	0	-20	-15	-35
Realign	Undistributed or Overseas Reductions	US	76	0	0	76	0	76
Gainer	Undistributed or Overseas Reductions	MN	1	0	0	1	0	1
Net jobs for this Recommendation			-129	0	0	-129	-84	-213

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
77	Navy Reserve Readiness Commands	DoN - 44	\$2.60	Immediate	(\$30.94)	(\$91.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Air Station Joint Reserve Base Ft. Worth	TX	-54	-5	0	-59	-35	-94
Realign	Naval District Washington	DC	-26	-11	0	-37	-24	-61
Realign	Naval Station Newport	RI	-34	-15	0	-49	-64	-113
Gainer	Naval Station Great Lakes	IL	15	3	0	18	26	44
Gainer	Naval Station Norfolk	VA	42	17	0	59	67	126
Net jobs for this Recommendation			-57	-11	0	-68	-30	-98
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
78	Birmingham International Airport Air Guard Station, AL	Air Force - 5	\$11.00	18 yrs	\$7.69	(\$0.50)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Birmingham International Airport Air Guard Station	AL	-66	-117	0	-183	-123	-306
Gainer	Bangor International Airport Air Guard Station	ME	10	29	0	39	26	65
Gainer	Dannelly Field Air Guard Station	AL	0	1	0	1	0	1
Gainer	McGee Tyson APT Air Guard Station	TN	46	58	0	104	89	193
Gainer	Phoenix Sky Harbor International Airport	AZ	10	29	0	39	39	78
Net jobs for this Recommendation			0	0	0	0	31	31
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
79	Eielson Air Force Base, AK, Moody Air Force Base, GA, and Shaw Airforce Base, SC	Air Force - 6	\$141.40	Immediate	(\$594.03)	(\$2,780.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Eielson Air Force Base	AK	-2,821	-319	200	-2,940	-1,770	-4,710
Realign	Shaw Air Force Base	SC	-23	0	0	-23	-16	-39
Gainer	Barksdale Air Force Base	LA	1	20	0	21	22	43
Gainer	Langley Air Force Base	VA	2	0	0	2	2	4
Gainer	Moody Air Force Base	GA	301	12	0	313	216	529
Gainer	Nellis Air Force Base	NV	607	20	0	627	405	1,032
Net jobs for this Recommendation			-1,933	-267	200	-2,000	-1,141	-3,141
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
80	Kulis Air Guard Station, AK, and Elmendorf Air Force Base, AK	Air Force - 7	\$81.40	4 yrs	\$20.61	(\$146.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Kulis Air Guard Station	AK	-218	-241	0	-459	-376	-835
Realign	Elmendorf Air Force Base	AK	-580	191	0	-389	-246	-635
Gainer	Langley Air Force Base	VA	697	23	0	720	765	1,485
Net jobs for this Recommendation			-101	-27	0	-128	143	15
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
81	Fort Smith Air Guard Station, AR, and Luke Air Force Base, AZ	Air Force - 8	\$17.60	16 yrs	\$12.44	(\$2.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Smith Regional	AR	-19	-59	0	-78	-56	-134
Realign	Luke Air Force Base	AZ	-11	-173	0	-184	-202	-386
Gainer	Fresno Air Terminal	CA	43	204	0	247	164	411
Gainer	Savannah International Airport Air Guard Station	GA	4	0	0	4	3	7
Gainer	Tulsa International Airport Air Guard Station	OK	0	1	0	1	0	1
Net jobs for this Recommendation			17	-27	0	-10	-91	-101

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
82	Beale Air Force Base, CA and Selfridge Air National Guard Base, MI	Air Force - 10	\$45.40	14 yrs	\$34.62	(\$6.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Beale Air Force Base	CA	-8	-171	0	-179	-131	-310
Realign	Selfridge Air National Guard Base	MI	51	-69	0	-18	-35	-53
Gainer	MacDill Air Force Base	FL	11	77	0	88	96	184
Gainer	McGee Tyson APT Air Guard Station	TN	3	56	0	59	64	123
Net jobs for this Recommendation			57	-107	0	-50	-6	-56
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
83	March Air Force Base, CA	Air Force - 11	\$10.80	5 yrs	\$1.91	(\$15.50)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	March Air Reserve Base	CA	-71	-40	0	-111	-89	-200
Gainer	Armed Forces Reserve Center Pease Air Force Base	NH	20	28	0	48	40	88
Gainer	McConnell Air Force Base	KS	34	1	0	35	24	59
Gainer	McGee Tyson APT Air Guard Station	TN	1	20	0	21	22	43
Net jobs for this Recommendation			-16	9	0	-7	-3	-10
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
84	Onizuka Air Force Station, CA	Air Force - 12	\$123.70	5 yrs	\$45.33	(\$211.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Onizuka Air Force Station	CA	-107	-171	0	-278	-114	-392
Realign	Undistributed or Overseas Reductions	US	91	7	0	98	0	98
Gainer	Vandenberg Air Force Base	CA	35	23	0	58	42	100
Net jobs for this Recommendation			19	-141	0	-122	-72	-194
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
85	Bradley International Airport AGS, CT, Barnes AGS, MA, Selfridge ANGB, MI, Shaw AB, SC, and Martine State AGS, MD	Air Force - 14	\$3.20	2 yrs	(\$6.12)	(\$25.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Bradley International Airport Air Guard Station	CT	-17	-75	0	-92	-61	-153
Realign	Martin State Airport Air Guard Station	MD	0	-4	0	-4	-3	-7
Realign	Selfridge Air National Guard Base	MI	0	-4	0	-4	-3	-7
Realign	Shaw Air Force Base	SC	-24	-1	0	-25	-17	-42
Gainer	Barnes Municipal Airport Air Guard Station	MA	23	83	0	106	84	190
Net jobs for this Recommendation			-18	-1	0	-19	0	-19
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
86	New Castle Airport Air Guard Station, DE	Air Force - 15	\$15.50	1 yr	(\$29.06)	(\$120.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	New Castle County Airport Air Guard Station	DE	-47	-101	0	-148	-100	-248
Gainer	Charlotte/Douglas International Airport	NC	6	0	0	6	2	8
Gainer	Dover Air Force Base	DE	3	5	0	8	8	16
Gainer	McGuire Air Force Base	NJ	1	1	0	2	1	3
Gainer	Savannah International Airport Air Guard Station	GA	13	21	0	34	34	68
Net jobs for this Recommendation			-24	-74	0	-98	-55	-153

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
87	Robins Air Force Base, GA	Air Force - 16	\$6.70	Immediate	(\$31.95)	(\$175.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Robins Air Force Base	GA	-435	-36	0	-471	-323	-794
Gainer	McConnell Air Force Base	KS	307	12	0	319	228	547
Net jobs for this Recommendation			-128	-24	0	-152	-95	-247
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
88	Boise Air Terminal Air Guard Station, ID	Air Force - 17	\$2.50	8 yrs	\$1.60	(\$1.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Boise Air Terminal Air Guard Station	ID	-22	-62	0	-84	-73	-157
Gainer	Cheyenne Airport Air Guard Station	WY	21	58	0	79	48	127
Net jobs for this Recommendation			-1	-4	0	-5	-25	-30
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
89	Mountain Home Air Force, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base	Air Force - 18	\$74.20	Immediate	(\$21.18)	(\$389.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Elmendorf Air Force Base	AK	-769	-33	0	-802	-585	-1,387
Realign	Mountain Home Air Force Base	ID	-498	-30	0	-528	-304	-832
Gainer	Fresno Air Terminal	CA	14	49	0	63	40	103
Gainer	Jacksonville International Airport Air Guard Station	FL	41	6	0	47	55	102
Gainer	McEntire Air Guard Station	SC	418	8	0	426	259	685
Gainer	Nellis Air Force Base	NV	302	14	0	316	204	520
Gainer	Shaw Air Force Base	SC	19	15	0	34	26	60
Gainer	Tulsa International Airport Air Guard Station	OK	9	26	0	35	27	62
Net jobs for this Recommendation			-464	55	0	-409	-278	-687
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
90	Capital Air Guard Station, IL, and Hulman Regional Airport Air Guard Station, IN	Air Force - 20	\$19.90	13 yrs	\$13.34	(\$6.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Capital Airport Air Guard Station	IL	-30	-133	0	-163	-105	-268
Realign	Dane County Airport	WI	-4	1	0	-3	-1	-4
Realign	Des Moines International Airport Air Guard Station	IA	-4	0	0	-4	-1	-5
Realign	Hulman Regional Airport Air Guard Station	IN	-12	-124	0	-136	-94	-230
Realign	Joe Foss Field Air Guard Station	SD	-4	0	0	-4	-1	-5
Realign	Lackland Air Force Base	TX	-5	0	0	-5	-4	-9
Gainer	Fort Wayne International Airport Air Guard Station	IN	57	256	0	313	172	485
Net jobs for this Recommendation			-2	0	0	-2	-34	-36
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
91	New Orleans Air Reserve Station, LA	Air Force - 22	\$50.20	5 yrs	\$32.50	(\$80.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Air Station New Orleans Air Reserve Station	LA	-4	-308	0	-312	-312	-624
Realign	Undistributed or Overseas Reductions	US	-2	-2	0	-4	0	-4
Gainer	Barksdale Air Force Base	LA	4	40	0	44	47	91
Gainer	Buckley Air Force Base	CO	4	33	0	37	31	68
Gainer	Nellis Air Force Base	NV	1	31	0	32	26	58
Gainer	Whiteman Air Force Base	MO	3	58	0	61	49	110
Net jobs for this Recommendation			6	-148	0	-142	-159	-301

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
92	Andrews AFB, MD, Will Rogers AGS, OK, Tinker AFB, OK, Randolph AFB, TX	Air Force - 23	\$21.70	2 yrs	(\$12.17)	(\$83.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Andrews Air Force Base	MD	-85	-30	0	-115	-75	-190
Realign	Randolph Air Force Base	TX	-16	0	0	-16	-13	-29
Realign	Tinker Air Force Base	OK	-2	-16	0	-18	-21	-39
Realign	Will Rogers World Airport Air Guard Station	OK	84	-99	0	-15	-49	-64
Gainer	Carswell ARS, Naval Air Station Fort Worth	TX	8	33	0	41	39	80
Gainer	Rosecrans Memorial Airport Air Guard Station	MO	8	27	0	35	23	58
Net jobs for this Recommendation			-3	-85	0	-88	-96	-184
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
93	Martin State Air Guard Station, MD	Air Force - 24	\$9.40	1 yr	(\$13.69)	(\$97.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Martin State Airport Air Guard Station	MD	-17	-102	0	-119	-109	-228
Gainer	Andrews Air Force Base	MD	1	0	0	1	0	1
Gainer	Channel Islands Air Guard Station	CA	0	21	0	0	0	
Gainer	Quonset State Airport Air Guard Station	RI	13	21	0	34	48	82
Net jobs for this Recommendation			-3	-60	0	-84	-61	-145
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
94	Otis ANGB, MA, Lambert St. Louis International Airport AGS, MO, Atlantic City AGS, NJ	Air Force - 25	\$103.00	3 yrs	(\$12.25)	(\$336.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Otis Air Guard Base	MA	-62	-443	0	-505	-321	-826
Realign	Lambert International Airport, St Louis	MO	-34	-215	0	-249	-260	-509
Gainer	Atlantic City International Airport Air Guard Station	NJ	40	167	0	207	161	368
Gainer	Barnes Municipal Airport Air Guard Station	MA	0	1	0	1	0	1
Gainer	Bradley International Airport Air Guard Station	CT	20	2	0	22	7	29
Gainer	Burlington International Airport Air Guard Station	VT	3	53	0	56	38	94
Gainer	Jacksonville International Airport Air Guard Station	FL	4	16	0	20	26	46
Gainer	Nellis Air Force Base	NV	10	186	0	196	163	359
Net jobs for this Recommendation			-19	-233	0	-252	-186	-438
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
95	W.K. Kellogg Airport Air Guard Station, MI	Air Force - 27	\$8.30	Immediate	(\$46.73)	(\$166.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	W. K. Kellogg Airport Air Guard Station	MI	-68	-206	0	-274	-166	-440
Gainer	Selfridge Air National Guard Base	MI	18	164	0	182	132	314
Net jobs for this Recommendation			-50	-42	0	-92	-34	-126
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
96	Duluth International Airport Air Guard Station, MN	Air Force - 28	\$2.10	5 yrs	(\$0.22)	(\$7.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Duluth International Airport Air Guard Station	MN	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
97	Key Field Air Guard Station, MS	Air Force - 28	\$10.70	13 yrs	\$6.89	(\$2.50)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Key Field Air Guard Station	MS	-33	-142	0	-175	-163	-338
Gainer	Bangor International Airport Air Guard Station	ME	1	29	0	30	23	53
Gainer	Gen Mitchell International Airport ARS	WI	24	56	0	80	56	136
Gainer	Jackson International Airport Air Guard Station	MS	0	1	0	1	0	1
Gainer	McGee Tyson APT Air Guard Station	TN	8	56	0	64	67	131
Net jobs for this Recommendation			0	0	0	0	-17	-17
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
98	Great Falls International Airport Air Guard Station	Air Force - 30	\$9.30	4 yrs	(\$0.73)	(\$18.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Great Falls International Airport Air Guard Station	MT	-26	-81	0	-107	-66	-173
Gainer	Boise Air Terminal Air Guard Station	ID	0	1	0	1	1	2
Gainer	Dannelly Field Air Guard Station	AL	18	41	0	59	43	102
Gainer	Des Moines International Airport Air Guard Station	IA	8	39	0	47	33	80
Net jobs for this Recommendation			0	0	0	0	11	11
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
99	Reno-Tahoe International Airport Air Guard Station, NV	Air Force - 31	\$22.90	9 yrs	\$12.23	(\$22.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Reno-Tahoe International Airport Air Guard Station	NV	-23	-124	0	-147	-115	-262
Gainer	Channel Islands Air Guard Station	CA	0	5	0	5	6	11
Gainer	Fresno Air Terminal	CA	0	1	0	1	0	1
Gainer	Little Rock Air Force Base	AR	21	114	0	135	134	269
Net jobs for this Recommendation			-2	-4	0	-6	25	19
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
100	Cannon Air Force Base, NM	Air Force - 32	\$90.10	Immediate	(\$815.56)	(\$2,706.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Cannon Air Force Base	NM	-2,385	-384	-55	-2,824	-1,954	-4,778
Realign	Undistributed or Overseas Reductions	US	0	38	0	38	0	38
Gainer	Andrews Air Force Base	MD	34	79	0	113	80	193
Gainer	Dane County Airport	WI	22	36	0	58	35	93
Gainer	Hill Air Force Base	UT	212	10	0	222	197	419
Gainer	Joe Foss Field Air Guard Station	SD	32	27	0	59	35	94
Gainer	Kirtland Air Force Base	NM	1	14	0	15	14	29
Gainer	Nellis Air Force Base	NV	248	12	0	260	169	429
Net jobs for this Recommendation			-1,836	-168	-55	-2,059	-1,424	-3,483

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
101	Niagara Falls Air Reserve Station, NY	Air Force - 33	\$65.20	2 yrs	(\$5.31)	(\$199.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Niagara Falls International Airport Air Guard Station	NY	-115	-527	0	-642	-430	-1,072
Gainer	Bangor International Airport Air Guard Station	ME	34	137	0	171	122	293
Gainer	Lackland Air Force Base	TX	1	3	0	4	3	7
Gainer	Langley Air Force Base	VA	1	31	0	32	44	76
Gainer	Little Rock Air Force Base	AR	368	13	0	381	282	663
Gainer	Schriever Air Force Base	CO	44	51	0	95	84	179
Net jobs for this Recommendation			333	-292	0	41	105	146
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
102	Schenectady County Airport Air Guard Station	Air Force - 34	\$3.50	8 yrs	\$3.32	(\$2.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Schenectady County Air Guard Station	NY	-10	-9	0	-19	-18	-37
Gainer	Little Rock Air Force Base	AR	7	5	0	12	10	22
Net jobs for this Recommendation			-3	-4	0	-7	-8	-15
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
103	Pope AFB, NC, Pittsburgh International Airport ARS, PA, Yeager AGS, WV	Air Force - 35	\$218.15	Immediate	(\$652.52)	(\$2,515.35)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Pittsburgh International Airport Air Reserve Station	PA	-44	-278	0	-322	-258	-580
Realign	Pope Air Force Base	NC	-5,969	-384	-132	-6,485	-4,356	-10,841
Realign	Sheppard Air Force Base	TX	-4	0	0	-4	-2	-6
Realign	Yeager Airport Air Guard Station	WV	-27	-129	0	-156	-88	-244
Gainer	Channel Islands Air Guard Station	CA	4	10	0	14	16	30
Gainer	Columbus Air Force Base	MS	4	0	0	4	2	6
Gainer	Eastern West Virginia Regional Airport Sheppard Air Guard Station	WV	7	3	0	10	7	17
Gainer	Fort Bragg	NC	1,560	225	0	1,785	1,216	3,001
Gainer	Laughlin Air Force Base	TX	4	0	0	4	2	6
Gainer	Little Rock Air Force Base	AR	1,736	85	0	1,821	1,361	3,182
Gainer	Moody Air Force Base	GA	926	38	0	964	667	1,631
Gainer	Offutt Air Force Base	NE	54	77	0	131	127	258
Gainer	Quonset State Airport Air Guard Station	RI	4	8	0	12	16	28
Gainer	Randolph Air Force Base	TX	4	0	0	4	3	7
Gainer	Vance Air Force Base	OK	4	0	0	4	3	7
Gainer	Youngstown-Warren Regional Airport	OH	0	8	0	8	7	15
Net jobs for this Recommendation			-1,737	-337	-132	-2,206	-1,277	-3,483

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
104	Grand Forks Air Force Base, ND	Air Force - 37	\$131.50	1 yr	(\$322.49)	(\$1,982.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Grand Forks Air Force Base	ND	-2,290	-355	0	-2,645	-2,283	-4,928
Realign	Undistributed or Overseas Reductions	US	0	80	0	80	0	80
Gainer	Forbes Field Air Guard Station	KS	27	175	0	202	144	346
Gainer	Hickam Air Force Base	HI	159	7	0	166	127	293
Gainer	MacDill Air Force Base	FL	-123	155	0	32	72	104
Gainer	McConnell Air Force Base	KS	273	-171	0	102	7	109
Gainer	Scott Air Force Base	IL	53	187	0	240	245	485
Gainer	Seymour Johnson Air Force Base	NC	319	16	0	335	279	614
Net jobs for this Recommendation			-1,582	94	0	-1,488	-1,409	-2,897
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
105	Hector International Airport Air Guard Station, ND	Air Force - 38	\$1.80	2 yrs	(\$3.32)	(\$12.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Construction Battalion Center Gulfport	MS	0	0	0	0	0	0
Realign	Hector International Airport Air Guard Station	ND	0	0	0	0	0	0
Realign	Joe Foss Field Air Guard Station	SD	0	0	0	0	0	0
Realign	McGee Tyson APT Air Guard Station	TN	0	0	0	0	0	0
Realign	Undistributed or Overseas Reductions	US	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
106	Mansfield Lahm Municipal Airport Air Guard Station, OH	Air Force - 39	\$33.40	3 yrs	(\$3.07)	(\$86.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Mansfield Lahm Municipal Airport Air Guard Station	OH	-63	-171	0	-234	-293	-527
Gainer	Little Rock Air Force Base	AR	184	6	0	190	140	330
Gainer	Louisville International Airport Air Guard Station	KY	0	5	0	5	3	8
Gainer	Maxwell Air Force Base	AL	3	39	0	42	32	74
Gainer	Toledo Express Airport Air Guard Station	OH	0	1	0	1	0	1
Net jobs for this Recommendation			124	-120	0	4	-118	-114
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
107	Springfield-Beckley Municipal Airport Air Guard Station, OH	Air Force - 40	\$11.40	17 yrs	\$8.35	(\$0.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Springfield-Beckley Municipal Airport Air Guard Station	OH	-66	-225	0	-291	-148	-439
Gainer	Buckley Air Force Base	CO	9	48	0	57	46	103
Gainer	Des Moines International Airport Air Guard Station	IA	31	83	0	114	75	189
Gainer	Lackland Air Force Base	TX	22	58	0	80	83	163
Gainer	Rickenbacker International Airport Air Guard Station	OH	0	1	0	1	0	1
Net jobs for this Recommendation			-4	-35	0	-39	56	17

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
108	Portland International Airport Air Guard Station, OR	Air Force - 41	\$85.50	7 yrs	\$36.22	(\$100.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Portland International Airport Air Guard Station	OR	-112	-452	0	-564	-453	-1,017
Gainer	Atlantic City International Airport Air Guard Station	NJ	19	43	0	62	44	106
Gainer	Forbes Field Air Guard Station	KS	26	19	0	45	23	68
Gainer	McChord Air Force Base	WA	38	9	0	47	37	84
Gainer	Naval Air Station New Orleans Air Reserve Station	LA	17	70	0	87	81	168
Gainer	Tinker Air Force Base	OK	3	60	0	63	78	141
Gainer	Vandenburg Air Force Base	CA	9	78	0	87	71	158
Net jobs for this Recommendation			0	-173	0	-173	-119	-292
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
109	Ellsworth Air Force Base, SD, and Dyess Air Force Base, TX	Air Force - 43	\$299.10	1 yr	(\$316.38)	(\$1,853.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Ellsworth Air Force Base	SD	-3,315	-438	-99	-3,852	-2,913	-6,765
Gainer	Dyess Air Force Base	TX	310	64	0	374	357	731
Gainer	Elmendorf Air Force Base	AK	247	10	0	257	187	444
Gainer	Little Rock Air Force Base	AR	1,095	90	0	1,185	896	2,081
Gainer	Peterson Air Force Base	CO	482	-19	0	463	339	802
Net jobs for this Recommendation			-1,181	-293	-99	-1,573	-1,134	-2,707
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
110	Nashville International Airport Air Guard Station, TN	Air Force - 44	\$25.40	2 yrs	\$16.74	(\$120.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Nashville International Airport Air Guard Station	TN	-19	-172	0	-191	-136	-327
Gainer	Greater Peoria Regional Airport	IL	13	21	0	34	23	57
Gainer	Louisville International Airport Air Guard Station	KY	0	1	0	1	0	1
Gainer	Memphis International Airport Air Guard Station	TN	2	6	0	8	5	13
Net jobs for this Recommendation			-4	-144	0	-148	-108	-256
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
111	Ellington Air Guard Station, TX	Air Force - 45	\$1.60	5 yrs	\$0.10	(\$3.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Ellington Field Air Guard Station	TX	0	-3	0	-3	-2	-5
Net jobs for this Recommendation			0	-3	0	-3	-2	-5
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
112	Lackland Air Force Base, TX	Air Force - 46	\$8.10	2 yrs	(\$4.69)	(\$32.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Lackland Air Force Base	TX	-103	-4	0	-107	-90	-197
Gainer	McConnell Air Force Base	KS	63	3	0	66	47	113
Net jobs for this Recommendation			-40	-1	0	-41	-43	-84

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
113	Hill AFB, UT, Edwards AFB, CA, Mountain Home AFB, ID, Luke AFB, AZ, Nellis AFB, NV	Air Force - 47	\$28.20	4 yrs	(\$7.23)	(\$85.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Edwards Air Force Base	CA	-2	0	0	-2	-1	-3
Realign	Hill Air Force Base	UT	80	-201	0	-121	-124	-245
Realign	Luke Air Force Base	AZ	-29	-1	0	-30	-22	-52
Realign	Mountain Home Air Force Base	ID	-40	-1	0	-41	-23	-64
Realign	Nellis Air Force Base	NV	-19	0	0	-19	-12	-31
Gainer	Carswell ARS, Naval Air Station Fort Worth	TX	0	71	0	71	76	147
Gainer	Homestead Air Reserve Station	FL	0	42	0	42	41	83
Gainer	Langley Air Force Base	VA	1	0	0	1	1	2
Gainer	Shaw Air Force Base	SC	-4	12	0	8	8	16
Net jobs for this Recommendation			-13	-78	0	-91	-56	-147
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
114	Langley Air Force Base, VA	Air Force - 49	\$1.80	3 yrs	(\$1.47)	(\$8.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Langley Air Force Base	VA	-19	0	0	-19	-20	-39
Gainer	Tyndall Air Force Base	FL	11	0	0	11	10	21
Net jobs for this Recommendation			-8	0	0	-8	-10	-18
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
115	Richmond Air Guard Station, VA, Des Moines International Airport Air Guard Station, IA	Air Force - 50	\$24.20	10 yrs	\$11.59	(\$13.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Des Moines International Airport Air Guard Station	IA	-12	-98	0	-110	-80	-190
Realign	Richmond International Airport Air Guard Station	VA	-25	-101	0	-126	-92	-218
Gainer	Homestead Air Reserve Station	FL	0	29	0	29	28	57
Gainer	Toledo Express Airport Air Guard Station	OH	14	111	0	125	89	214
Gainer	Tulsa International Airport Air Guard Station	OK	13	54	0	67	54	121
Net jobs for this Recommendation			-10	-5	0	-15	-1	-16
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
116	Fairchild Air Force Base, WA	Air Force - 51	\$6.40	7 yrs	\$1.65	(\$8.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fairchild Air Force Base	WA	-26	-172	0	-198	-215	-413
Gainer	Sioux Gateway Airport Air Guard	IA	33	170	0	203	154	357
Net jobs for this Recommendation			7	-2	0	5	-61	-56
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
117	General Mitchell Air Reserve Station, WI	Air Force - 52	\$38.40	5 yrs	\$14.26	(\$50.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Gen Mitchell International Airport ARS	WI	-44	-302	0	-346	-270	-616
Gainer	Dobbins Air Reserve Base	GA	0	37	0	37	31	68
Gainer	Little Rock Air Force Base	AR	184	6	0	190	140	330
Gainer	Pope Air Force Base	NC	44	77	0	121	89	210
Net jobs for this Recommendation			184	-182	0	2	-10	-8

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
118	Air Force Logistics Support Centers	Air Force - 53	\$9.30	1 yr	(\$19.24)	(\$77.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Altus Air Force Base	OK	-16	0	0	-16	-10	-26
Realign	Hickam Air Force Base	HI	-134	-17	0	-151	-118	-269
Realign	Hurlburt Field	FL	-48	-6	0	-54	-43	-97
Realign	Little Rock Air Force Base	AR	-16	0	0	-16	-11	-27
Realign	Luke Air Force Base	AZ	-16	0	0	-16	-11	-27
Gainer	Langley Air Force Base	VA	80	15	0	95	104	199
Gainer	Scott Air Force Base	IL	97	6	0	103	84	187
Net jobs for this Recommendation			-53	-2	0	-55	-5	-60
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
119	F-100 Engine Centralized Intermediate Repair Facilities	Air Force - 55	\$9.20	9 yrs	\$3.80	(\$7.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Jacksonville International Airport Air Guard Station	FL	0	-6	0	-6	-8	-14
Realign	Langley Air Force Base	VA	-31	-1	0	-32	-33	-65
Realign	Tyndall Air Force Base	FL	-33	0	0	-33	-32	-65
Gainer	Naval Air Station New Orleans Air Reserve Station	LA	28	6	0	34	24	58
Gainer	Seymour Johnson Air Force Base	NC	26	1	0	27	21	48
Net jobs for this Recommendation			-10	0	0	-10	-28	-38
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
120	Aviation Logistics School	E&T - 5	\$492.30	13 yrs	\$348.07	(\$77.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Eustis	VA	-2,262	-148	0	-2,410	-2,588	-4,998
Gainer	Fort Rucker	AL	1,752	256	0	2,008	1,812	3,820
Net jobs for this Recommendation			-510	108	0	-402	-776	-1,178
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
121	Combat Service Support Center	E&T - 6	\$754.00	6 yrs	\$352.42	(\$934.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Aberdeen Proving Ground	MD	-3,857	-343	0	-4,200	-3,184	-7,384
Realign	Fort Eustis	VA	-1,499	-210	0	-1,709	-1,870	-3,579
Realign	Redstone Arsenal	AL	-1,311	-132	0	-1,443	-675	-2,118
Gainer	Fort Lee	VA	5,672	303	0	5,975	3,467	9,442
Net jobs for this Recommendation			-995	-382	0	-1,377	-2,262	-3,639
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
122	Joint Center for Consolidated Transportation Management Training	E&T - 7	\$1.50	1 yr	(\$5.78)	(\$18.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Lackland Air Force Base	TX	-140	-15	0	-155	-103	-258
Gainer	Fort Lee	VA	136	4	0	140	80	220
Net jobs for this Recommendation			-4	-11	0	-15	-23	-38
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
123	Joint Center of Excellence for Culinary Training	E&T - 8	\$5.00	4 yrs	(\$2.57)	(\$16.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Lackland Air Force Base	TX	-282	-9	0	-291	-179	-470
Gainer	Fort Lee	VA	276	0	0	276	156	432
Net jobs for this Recommendation			-6	-9	0	-15	-23	-38

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
124	Joint Center of Excellence for Religious Training and Education	E&T - 9	\$1.00	1 yr	(\$3.96)	(\$11.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Maxwell Air Force Base	AL	-19	-1	0	-20	-11	-31
Realign	Naval Air Station Meridian	MS	-15	0	-1	-16	-12	-28
Realign	Naval Station Newport	RI	-37	-2	0	-39	-46	-85
Gainer	Fort Jackson	SC	68	3	0	71	35	106
Net jobs for this Recommendation			-3	0	-1	-4	-34	-38
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
125	Joint Strike Fighter Initial Joint Training Site	E&T - 10	\$199.10	Never	\$209.60	\$226.30		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Luke Air Force Base	AZ	-45	-3	0	-48	-35	-83
Realign	Marine Corps Base Miramar	CA	-40	-3	0	-43	-38	-81
Realign	Naval Air Station Oceana	VA	-30	-3	0	-33	-34	-67
Realign	Naval Air Station Pensacola	FL	-384	-8	0	-392	-494	-886
Realign	Sheppard Air Force Base	TX	-291	-4	0	-295	-190	-485
Gainer	Eglin Air Force Base	FL	790	21	0	811	670	1,481
Net jobs for this Recommendation			0	0	0	0	-121	-121
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
126	Net Fires Center	E&T - 12	\$247.00	6 yrs	\$92.96	(\$319.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Bliss	TX	-3,034	-335	0	-3,369	-2,649	-6,018
Gainer	Fort Sill	OK	2,527	279	0	2,806	1,645	4,451
Net jobs for this Recommendation			-507	-56	0	-563	-1,004	-1,567
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
127	Prime Power to Fort Leonard Wood, MO	E&T - 13	\$6.02	16 yrs	\$3.91	(\$0.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Belvoir	VA	-73	-29	0	-102	-66	-168
Gainer	Fort Leonard Wood	MO	71	25	0	96	38	134
Net jobs for this Recommendation			-2	-4	0	-6	-28	-34
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
128	Undergraduate Pilot and Navigator Training	E&T - 14	\$71.70	4 yrs	\$1.62	(\$174.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Moody Air Force Base	GA	-557	-145	0	-702	-466	-1,168
Realign	Randolph Air Force Base	TX	-472	-99	0	-571	-507	-1,078
Gainer	Columbus Air Force Base	MS	100	3	0	103	67	170
Gainer	Laughlin Air Force Base	TX	98	80	0	178	133	311
Gainer	Naval Air Station Pensacola	FL	502	123	0	625	841	1,466
Gainer	Sheppard Air Force Base	TX	51	2	0	53	33	86
Gainer	Vance Air Force Base	OK	89	6	0	95	90	185
Net jobs for this Recommendation			-189	-30	0	-219	191	-28

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
129	Co-locate Miscellaneous Air Force Leased Locations and National Guard Headquarters Leased Locations	H&SA - 3	\$90.50	Immediate	(\$10.83)	(\$308.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Crystal City Lease, VA	VA	-753	-342	-385	-1,480	-983	-2,263
Realign	Leased Space - VA	VA	-240	-169	0	-409	-278	-687
Realign	Leased Space - VA	VA	-119	-160	-10	-289	-201	-490
Gainer	Andrews Air Force Base	MD	640	450	271	1,361	919	2,280
Gainer	Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	VA	412	186	81	679	450	1,129
Net jobs for this Recommendation			-60	-35	-43	-138	-93	-31
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
130	Co-locate Defense Military Department Adjudication Activities	H&SA - 5	\$67.10	13 yrs	\$47.51	(\$11.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Leased Space - AZ	AZ	0	-1	0	-1	-1	-2
Closure	Leased Space - CA	CA	-2	-10	-2	-14	-8	-22
Closure	Leased Space - MD	MD	0	-42	0	-42	-40	-82
Closure	Leased Space - OH	OH	0	-177	-59	-236	-145	-381
Closure	Leased Space - VA	VA	-1	-5	0	-6	-4	-10
Closure	Leased Space - VA	VA	-2	-140	-22	-164	-123	-287
Realign	Bolling Air Force Base	DC	-32	-91	-60	-183	-128	-311
Realign	Natick Soldier Systems Center	MA	0	-1	0	-1	0	-1
Realign	Naval District Washington	DC	0	-136	-12	-148	-111	-259
Gainer	Fort Meade	MD	28	556	153	737	688	1,425
Net jobs for this Recommendation			-9	-47	-2	-58	128	70
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
131	Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency	H&SA - 8	\$174.00	7 yrs	\$87.99	(\$172.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Leased Space - CA	CA	0	-4	-2	-6	-5	-11
Closure	Leased Space - CO	CO	0	-11	0	-11	-11	-22
Closure	Leased Space - GA	GA	0	-6	-2	-8	-6	-14
Closure	Leased Space - MD	MD	-3	-79	-76	-158	-146	-304
Closure	Leased Space - OH	OH	0	-10	0	-10	-8	-18
Closure	Leased Space - VA	VA	-1	-454	0	-455	-343	-798
Realign	Andrews Air Force Base	MD	-273	-165	-362	-800	-534	-1,334
Realign	Fort Belvoir	VA	-161	-163	-85	-409	-279	-688
Realign	Naval District Washington	DC	-82	-526	-102	-710	-516	-1,226
Gainer	Marine Corps Base Quantico	VA	496	1,357	1,216	3,069	2,143	5,212
Gainer	Peterson Air Force Base	CO	0	11	36	47	36	83
Net jobs for this Recommendation			-24	-50	623	549	331	880

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
132	Co-locate Miscellaneous Army Leased Locations	H&SA - 10	\$44.10	1 yr	(\$59.49)	(\$322.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Bailey's Crossroads, VA	VA	-1	-85	-10	-96	-70	-166
Realign	Ballston Lease, VA	VA	-262	-93	-191	-546	-359	-905
Realign	Crystal City Lease, VA	VA	-294	-893	-408	-1,595	-1,129	-2,724
Realign	Hoffman Lease, VA	VA	0	-360	0	-360	-272	-632
Realign	Rosslyn Lease, VA	VA	0	-209	-83	-292	-212	-504
Gainer	Fort Belvoir	VA	557	1,681	692	2,930	2,079	5,009
Net jobs for this Recommendation			0	41	0	41	37	78
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
133	Co-locate Miscellaneous OSD, Defense Agency, and Field Activity Leased Locations	H&SA - 12	\$539.00	9 yrs	\$376.85	(\$257.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Leased Space - VA	VA	0	-9	-1,518	-1,527	-1,013	-2,540
Realign	Leased Space - VA	VA	-1,288	-3,218	0	-4,506	-3,243	-7,749
Realign	Leased Space - VA	VA	-1,459	-2,326	0	-3,785	-2,674	-6,459
Gainer	Fort Belvoir	VA	2,693	5,215	1,462	9,370	6,603	15,973
Gainer	Fort Lee	VA	54	496	56	606	448	1,054
Net jobs for this Recommendation			0	158	0	158	121	279
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
134	Co-locate Missile and Space Defense Agencies	H&SA - 15	\$178.20	1 yr	(\$12.98)	(\$359.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Leased Space - VA	VA	-98	-418	-952	-1,468	-1,010	-2,478
Realign	Leased Space - VA	VA	-46	-282	0	-328	-241	-569
Gainer	Fort Belvoir	VA	13	139	0	152	113	265
Gainer	Redstone Arsenal	AL	131	568	1,055	1,754	993	2,747
Net jobs for this Recommendation			0	7	103	110	-145	-35
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
135	Co-locate Navy Education and Training Command and Navy Education and Training Professional Development & Technology Center	H&SA - 17	\$33.30	10 yrs	\$23.64	(\$14.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Air Station Pensacola	FL	-159	-488	-91	-738	-1,139	-1,877
Gainer	Naval Support Activity Mid South	TN	144	456	85	685	449	1,134
Net jobs for this Recommendation			-15	-32	-6	-53	-690	-743
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
136	Consolidate Army Test and Evaluation Command Headquarters	H&SA - 18	\$7.10	Immediate	(\$43.97)	(\$125.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	A TEC Lease, VA	VA	-181	-227	-62	-470	-325	-795
Gainer	Aberdeen Proving Ground	MD	169	193	62	424	364	788
Net jobs for this Recommendation			-12	-34	0	-46	39	-7

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
137	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	H&SA - 19	\$97.50	4 yrs	\$46.37	(\$196.70)		
Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chngs
Realign	Bolling Air Force Base	DC	0	-37	0	-37	-28	-65
Realign	Fort Richardson	AK	-2	-59	-1	-62	-54	-116
Realign	Hill Air Force Base	UT	0	-85	0	-85	-82	-167
Realign	Human Resources Support Center Northeast	PA	0	-174	-9	-183	-148	-331
Realign	Human Resources Support Center Southeast	MS	0	-138	-10	-148	-131	-279
Realign	Human Resources Support Center Southwest	CA	0	-164	0	-164	-175	-339
Realign	Leased Space - VA	VA	0	-323	-6	-329	-249	-578
Realign	Naval Station Pearl Harbor	HI	0	-68	0	-68	-68	-136
Realign	Robins Air Force Base	GA	-1	-94	0	-95	-59	-154
Realign	Rock Island Arsenal	IL	0	-251	0	-251	-219	-470
Realign	Tinker Air Force Base	OK	0	-111	0	-111	-140	-251
Realign	Wright-Patterson Air Force Base	OH	0	-127	0	-127	-107	-234
Gainer	Aberdeen Proving Ground	MD	0	106	0	106	101	207
Gainer	Defense Finance and Accounting Service, Indianapolis	IN	0	22	4	26	16	42
Gainer	Defense Supply Center Columbus	OH	0	237	0	237	194	431
Gainer	Fort Huachuca	AZ	0	44	1	45	32	77
Gainer	Fort Riley	KS	0	106	0	106	80	186
Gainer	Human Resources Support Center Northwest	WA	0	23	0	23	24	47
Gainer	Naval Base Coronado	CA	0	198	0	198	212	410
Gainer	Naval Support Activity Philadelphia	PA	0	291	0	291	237	528
Gainer	Randolph Air Force Base	TX	1	379	0	380	425	805
Net jobs for this Recommendation			-2	-225	-21	-248	-139	-387

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
138	Consolidate Correctional Facilities into Joint Regional Correctional Facilities	H&SA - 22	\$178.80	16 yrs	\$149.39	(\$2.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Edwards Air Force Base	CA	-12	0	0	-12	-10	-22
Realign	Fort Knox	KY	-98	-7	0	-105	-62	-167
Realign	Fort Lewis	WA	-2	-1	0	-3	-2	-5
Realign	Fort Sill	OK	-117	-3	-3	-123	-79	-202
Realign	Kirtland Air Force Base	NM	-12	0	0	-12	-9	-21
Realign	Lackland Air Force Base	TX	-9	0	0	-9	-7	-16
Realign	Marine Corps Base Camp Lejeune	NC	-182	-16	-9	-207	-118	-325
Realign	Marine Corps Base Camp Pendleton	CA	-145	-6	0	-151	-136	-287
Realign	Marine Corps Base Quantico	VA	-50	0	-6	-56	-34	-90
Realign	Naval Air Station Jacksonville	FL	-34	-2	0	-36	-41	-77
Realign	Naval Air Station Pensacola	FL	-17	-13	0	-30	-43	-73
Realign	Naval Station Norfolk	VA	-117	-6	0	-123	-131	-254
Realign	Submarine Base Bangor	WA	0	-1	0	-1	-1	-2
Gainer	Fort Leavenworth	KS	195	8	0	203	130	333
Gainer	Marine Corps Base Miramar	CA	81	6	0	87	78	165
Gainer	Naval Support Activity Norfolk	VA	222	22	0	244	263	507
Gainer	Naval Weapons Station Charleston	SC	39	3	0	42	58	100
Net jobs for this Recommendation			-258	-16	-18	-292	-144	-436
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
139	Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell Offices	H&SA - 26	\$47.20	14 yrs	\$35.39	(\$4.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Leased Space - TX	TX	-1	-82	0	-83	-92	-175
Closure	Leased Space - VA	VA	0	-215	0	-215	-166	-381
Realign	Naval Station Norfolk	VA	-2	-107	0	-109	-150	-259
Gainer	Fort Lee	VA	1	346	0	347	268	615
Net jobs for this Recommendation			-2	-58	0	-60	-140	-200
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
140	Consolidate Defense Information Systems Agency and Establish Joint C4ISR Capability	H&SA - 27	\$220.00	2 yrs	\$102.07	(\$491.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Arlington Service Center	VA	-224	-516	-383	-1,123	-785	-1,908
Realign	Leased Space - Slidell	LA	-1	-102	-48	-151	-143	-294
Realign	Leased Space - VA	VA	-5	-16	-15	-36	-25	-61
Realign	Leased Space - VA	VA	-225	-1,605	-1,037	-2,867	-2,044	-4,911
Realign	Naval Support Activity Panama City	FL	-12	-12	0	-24	-23	-47
Gainer	Fort Meade	MD	429	2,119	1,370	3,918	3,572	7,490
Net jobs for this Recommendation			-38	-132	-113	-283	552	269

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
141	Consolidate Media Organizations into a New Agency for Media and Publications	H&SA - 30	\$42.00	4 yrs	\$2.90	(\$89.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Belvoir	VA	-3	0	0	-3	-2	-4
Realign	Leased Space - DC	DC	-103	-68	-10	-181	-123	-296
Realign	Leased Space - TX	TX	-77	-65	-131	-273	-242	-410
Realign	Leased Space - VA	VA	-65	-117	-100	-282	-195	-477
Gainer	Fort Meade	MD	225	238	241	704	609	1,313
Net jobs for this Recommendation			-23	-12	0	-35	47	126
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
142	Consolidate Transportation Command Components	H&SA - 31	\$101.80	Immediate	(\$339.32)	(\$1,278.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Eustis	VA	-23	-300	-54	-377	-498	-875
Realign	Leased Space - VA	VA	-24	-508	-325	-857	-615	-1,472
Realign	Naval Station Norfolk	VA	-1	-104	0	-105	-145	-250
Gainer	Scott Air Force Base	IL	-209	654	86	531	634	1,165
Net jobs for this Recommendation			-257	-258	-293	-808	-624	-1,432
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
143	Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force	H&SA - 33	\$119.30	Immediate	(\$463.03)	(\$1,913.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Air Reserve Personnel Center	CO	-122	-284	-59	-465	-363	-828
Realign	Hoffman Lease, VA	VA	-575	-1,438	-164	-2,177	-1,558	-3,735
Realign	Leased Space - IN	IN	-25	-111	-1	-137	-90	-227
Realign	Leased Space - MO	MO	-709	-1,234	-150	-2,093	-2,078	-4,171
Gainer	Fort Knox	KY	619	2,175	326	3,120	2,365	5,485
Gainer	Randolph Air Force Base	TX	110	243	63	416	414	830
Gainer	Robins Air Force Base	GA	0	30	-4	26	16	42
Net jobs for this Recommendation			-702	-619	11	-1,310	-1,294	-2,604
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
144	Create Joint Mobilization Sites	H&SA - 35	\$0.10	Immediate	(\$30.85)	(\$37.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Eustis	VA	-1	0	0	-1	-1	-2
Realign	Fort Jackson	SC	-1	0	0	-1	0	-1
Realign	Submarine Base New London	CT	-3	0	0	-3	-2	-5
Gainer	Fort Dix	NJ	3	0	0	3	2	5
Net jobs for this Recommendation			-2	0	0	-2	-1	-3

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
145	Defense Finance and Accounting Service	H&SA - 37	\$282.10	Immediate	(\$158.12)	(\$1,313.80)		
Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chngs
Closure	Defense Finance and Accounting Service, Charleston	SC	0	-368	0	-368	-607	-975
Closure	Defense Finance and Accounting Service, Dayton	OH	0	-230	0	-230	-194	-424
Closure	Defense Finance and Accounting Service, Kansas City	MO	-37	-576	0	-613	-548	-1,161
Closure	Defense Finance and Accounting Service, Lexington	KY	-5	-40	0	-45	-26	-71
Closure	Defense Finance and Accounting Service, Limestone	ME	0	-241	0	-241	-149	-390
Closure	Defense Finance and Accounting Service, Oakland	CA	0	-50	0	-50	-40	-90
Closure	Defense Finance and Accounting Service, Orlando	FL	-9	-200	0	-209	-204	-413
Closure	Defense Finance and Accounting Service, Patuxent River	MD	0	-53	0	-53	-70	-123
Closure	Defense Finance and Accounting Service, Rome	NY	0	-290	0	-290	-274	-564
Closure	Defense Finance and Accounting Service, San Antonio	TX	-32	-303	0	-335	-366	-701
Closure	Defense Finance and Accounting Service, San Bernardino	CA	0	-120	0	-120	-121	-241
Closure	Defense Finance and Accounting Service, San Diego	CA	-3	-237	0	-240	-256	-496
Closure	Defense Finance and Accounting Service, Seaside	CA	-10	-51	0	-61	-61	-122
Closure	Defense Finance and Accounting Service, St. Louis	MO	-2	-291	0	-293	-317	-610
Realign	Air Reserve Personnel Center	CO	6	-195	0	-189	-169	-358
Realign	Defense Finance and Accounting Service, Arlington	VA	-7	-401	0	-408	-307	-715
Realign	Defense Finance and Accounting Service, Cleveland	OH	-15	-1,013	0	-1,028	-846	-1,874
Realign	Fort Sill	OK	-52	-181	0	-233	-206	-439
Realign	Naval Air Station Pensacola	FL	-1	-636	0	-637	-1,099	-1,736
Realign	Naval Station Norfolk	VA	-3	-311	0	-314	-435	-749
Realign	Naval Station Pearl Harbor	HI	-29	-177	0	-206	-198	-404
Realign	Offutt Air Force Base	NE	0	-235	0	-235	-259	-494
Realign	Rock Island Arsenal	IL	0	-235	0	-235	-205	-440
Gainer	Air Reserve Personnel Center	CO	14	532	0	546	477	1,023
Gainer	Defense Finance and Accounting Service, Indianapolis	IN	114	3,356	0	3,470	2,471	5,941
Gainer	Defense Supply Center Columbus	OH	65	1,272	0	1,337	1,065	2,402
Net jobs for this Recommendation			-6	-1,274	0	-1,280	-2,944	-4,224

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
146	Joint Basing	H&SA - 41	\$50.60	Immediate	(\$601.32)	(\$2,342.50)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Andersen Air Force Base	GU	-64	-31	0	-95	-79	-174
Realign	Bolling Air Force Base	DC	-64	-55	0	-119	-81	-200
Realign	Fort Dix	NJ	-7	-82	0	-89	-92	-181
Realign	Fort Eustis	VA	-68	-170	0	-238	-307	-545
Realign	Fort Richardson	AK	-84	-140	0	-224	-187	-411
Realign	Fort Sam Houston	TX	-28	-52	0	-80	-81	-161
Realign	Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	VA	-11	-2	0	-13	-7	-20
Realign	Hickam Air Force Base	HI	-177	-100	0	-277	-233	-510
Realign	McChord Air Force Base	WA	-306	-116	0	-422	-353	-775
Realign	Naval Air Engineering Station Lakehurst	NJ	-132	-41	0	-173	-111	-284
Realign	Naval Air Facility Washington	MD	-9	-9	0	-18	-11	-29
Realign	Naval Weapons Station Charleston	SC	-163	-101	0	-264	-392	-656
Realign	Randolph Air Force Base	TX	-40	-69	0	-109	-110	-219
Net jobs for this Recommendation			-1,153	-968	0	-2,121	-2,044	-4,165
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
147	Relocate Air Force Real Property Agency (AFRPA)	H&SA - 44	\$4.50	5 yrs	\$0.92	(\$7.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Bolling Air Force Base	DC	0	-59	-3	-62	-45	-107
Gainer	Lackland Air Force Base	TX	0	59	0	59	66	125
Net jobs for this Recommendation			0	0	-3	-3	21	18
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
148	Relocate Army Headquarters and Field Operating Agencies	H&SA - 46	\$199.90	10 yrs	\$111.82	(\$122.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Aberdeen Proving Ground	MD	-5	-175	0	-180	-170	-350
Realign	Bailey's Crossroads, VA	VA	-23	-527	0	-550	-413	-963
Realign	Crystal City Lease, VA	VA	-25	-204	0	-229	-169	-398
Realign	Fort Belvoir	VA	-91	-1,212	0	-1,303	-974	-2,277
Realign	Fort Buchanan	PR	-9	-47	0	-56	-54	-110
Realign	Hoffman Lease, VA	VA	0	-83	0	-83	-62	-145
Realign	Rock Island Arsenal	IL	-3	-130	0	-133	-114	-247
Realign	Rosslyn Lease, VA	VA	0	-2	0	-2	-1	-3
Gainer	Fort Knox	KY	5	56	0	61	48	109
Gainer	Fort Sam Houston	TX	57	1,016	0	1,073	1,188	2,261
Gainer	Redstone Arsenal	AL	85	1,137	0	1,222	913	2,135
Net jobs for this Recommendation			-9	-171	0	-180	192	12

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
149	Relocate Miscellaneous Department of the Navy Leased Locations	H&SA - 49	\$61.90	1 yr	\$12.79	(\$164.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Leased Space - MD	MD	0	-164	0	-164	-217	-381
Realign	Leased Space - VA	VA	-459	-973	0	-1,432	-1,024	-2,456
Realign	Leased Space - VA	VA	0	-10	0	-10	-7	-17
Gainer	Arlington Service Center	VA	435	406	0	841	579	1,420
Gainer	Leased Space - DC	DC	0	79	0	79	59	138
Gainer	Naval Air Station Patuxent River	MD	0	164	6	170	222	392
Gainer	Naval District Washington	DC	24	498	164	686	500	1,186
Net jobs for this Recommendation			0	0	170	170	112	282
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
150	Naval Weapons Station Seal Beach, CA	Ind - 4	\$4.10	1 yr	(\$2.26)	(\$17.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Weapons Station Seal Beach	CA	0	-47	0	-47	-38	-85
Gainer	Anniston Army Depot	AL	0	2	0	2	1	3
Gainer	Letterkenny Army Depot	PA	0	2	0	2	1	3
Gainer	Marine Corps Logistics Base Albany	GA	0	5	0	5	3	8
Gainer	Tobyhanna Army Depot	PA	0	31	0	31	21	52
Net jobs for this Recommendation			0	-7	0	-7	-12	-19
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
151	Riverbank Army Ammunition Plant, CA	Ind - 5	\$25.20	3 yrs	\$10.44	(\$53.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Riverbank Army Ammunition Plant	CA	0	-4	-85	-89	-16	-105
Net jobs for this Recommendation			0	-4	-85	-89	-16	-105
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
152	Sierra Army Depot, CA	Ind - 6	\$33.40	7 yrs	\$7.21	(\$66.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Crane Army Ammunition Plant	IN	0	0	0	0	0	0
Realign	McAlester Army Ammunition Plant	OK	0	0	0	0	0	0
Realign	Sierra Army Depot	CA	0	0	0	0	0	0
Realign	Tooele Army Depot	UT	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
153	Rock Island Arsenal, IL	Ind - 7	\$27.00	9 yrs	\$16.20	(\$13.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Rock Island Arsenal	IL	0	-181	0	-181	-158	-339
Gainer	Anniston Army Depot	AL	0	119	0	119	88	207
Gainer	Letterkenny Army Depot	PA	0	27	0	27	14	41
Net jobs for this Recommendation			0	-35	0	-35	-56	-91
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
154	Newport Chemical Depot, IN	Ind - 8	\$7.10	Immediate	(\$95.62)	(\$436.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Newport Chemical Depot	IN	-210	-81	-280	-571	-267	-838
Realign	Undistributed or Overseas Reductions	US	5	0	0	5	0	5
Net jobs for this Recommendation			-205	-81	-280	-566	-267	-833

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
155	Kansas Army Ammunition Plant, KS	Ind - 9	\$25.20	2 yrs	(\$2.14)	(\$101.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Kansas Army Ammunition Plant	KS	0	-8	-159	-167	-108	-275
Net jobs for this Recommendation			0	-8	-159	-167	-108	-275
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
156	Lima Tank Plant, OH	Ind - 10	\$0.20	Immediate	(\$5.85)	(\$22.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Lima Tank Plant	OH	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
157	Mississippi Army Ammunition Plant, MS	Ind - 11	\$32.40	7 yrs	\$10.75	(\$38.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Mississippi Army Ammunition Plant	MS	0	-4	-50	-54	-35	-89
Realign	Undistributed or Overseas Reductions	US	0	1	0	1	0	1
Net jobs for this Recommendation			0	-3	-50	-53	-35	-88
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
158	Hawthorne Army Depot, NV	Ind - 12	\$180.30	Immediate	(\$59.22)	(\$777.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Hawthorne Army Depot	NV	-74	-45	-80	-199	-125	-324
Realign	Tooele Army Depot	UT	0	0	0	0	0	0
Realign	Undistributed or Overseas Reductions	US	0	20	0	20	0	20
Net jobs for this Recommendation			-74	-25	-80	-179	-125	-304
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
159	Watervliet Arsenal, NY	Ind - 13	\$63.70	18 yrs	\$46.81	(\$5.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Watervliet Arsenal	NY	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
160	Umatilla Chemical Depot, OR	Ind - 14	\$15.50	Immediate	(\$89.06)	(\$681.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Umatilla Army Depot	OR	-127	-385	0	-512	-371	-883
Net jobs for this Recommendation			-127	-385	0	-512	-371	-883
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
161	Lackland Air Force Base, TX	Ind - 15	\$10.20	3 yrs	\$0.07	(\$28.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Lackland Air Force Base	TX	0	-177	0	-177	-198	-375
Gainer	Tobyhanna Army Depot	PA	0	138	0	138	96	234
Net jobs for this Recommendation			0	-39	0	-39	-102	-141
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
162	Lone Star Army Ammunition Plant	Ind - 16	\$29.00	1 yr	\$4.66	(\$164.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Lone Star Army Ammunition Plant	TX	-2	-18	-129	-149	-79	-228
Net jobs for this Recommendation			-2	-18	-129	-149	-79	-228

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
163	Deseret Chemical Depot, UT	Ind - 17	\$4.40	Immediate	(\$65.05)	(\$356.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Deseret Chemical Depot	UT	-186	-62	0	-248	-142	-390
Net jobs for this Recommendation			-186	-62	0	-248	-142	-390
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
164	Ship Intermediate Maintenance Activity Norfolk, VA	Ind - 18	\$10.60	1 yr	(\$26.82)	(\$104.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Station Norfolk	VA	-217	-242	0	-459	-564	-1,023
Gainer	Naval Shipyard Norfolk	VA	164	200	0	364	449	813
Net jobs for this Recommendation			-53	-42	0	-95	-115	-210
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
165	Fleet Readiness Centers **(Roll up)	Ind - 19	\$298.10	Immediate	(\$1,528.16)	(\$4,724.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Marine Corps Air Station Cherry Point	NC	0	-632	0	-632	-557	-1,189
Realign	Naval Air Station Fallon	NV	-7	0	0	-7	-5	-12
Realign	Naval Air Station Jacksonville	FL	-38	-180	0	-218	-294	-512
Realign	Naval Air Station Oceana	VA	-80	53	0	-27	-11	-38
Realign	Naval Air Station Patuxent River	MD	-8	8	0	0	3	3
Realign	Naval Air Station Willow Grove	PA	-139	-5	0	-144	-68	-212
Realign	Naval Air Weapons Station China Lake	CA	-44	-9	0	-53	-50	-103
Realign	Naval Base Coronado	CA	-71	-587	0	-658	-691	-1,349
Realign	Naval Base Ventura County	CA	-12	5	0	-7	-5	-12
Realign	Naval Station Norfolk	VA	-31	14	0	-17	-13	-30
Realign	Naval Support Activity Crane	IN	0	-152	0	-152	-68	-220
Gainer	Marine Corps Air Station Beaufort	SC	0	12	0	12	9	21
Gainer	Marine Corps Air Station Yuma	AZ	0	5	0	5	4	9
Gainer	Marine Corps Base Camp Lejeune	NC	0	15	0	15	9	24
Gainer	Marine Corps Base Camp Pendleton	CA	0	7	0	7	7	14
Gainer	Marine Corps Base Miramar	CA	0	28	0	28	30	58
Gainer	Naval Air Station Joint Reserve Base Ft. Worth	TX	0	5	0	5	5	10
Gainer	Naval Air Station Lemoore	CA	5	35	0	40	32	72
Gainer	Naval Air Station New Orleans	LA	0	2	0	2	2	4
Gainer	Naval Air Station Whidbey Island	WA	-34	173	0	139	162	301
Gainer	Naval Station Mayport	FL	-6	11	0	5	9	14
Net jobs for this Recommendation			-465	-1,192	0	-1,657	-1,490	-3,147
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
166	Naval Shipyard Detachments	Ind - 26	\$12.50	4 yrs	\$0.95	(\$20.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Shipyard Puget Sound-Boston Detachment	MA	0	-108	0	-108	-105	-213
Realign	Naval Station Annapolis	MD	0	-13	0	-13	-12	-25
Realign	Navy Philadelphia Business Center	PA	0	-63	0	-63	-51	-114
Gainer	Naval Shipyard Norfolk	VA	0	73	0	73	101	174
Gainer	Naval Station Bremerton	WA	0	103	0	103	108	211
Net jobs for this Recommendation			0	-8	0	-8	41	33

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
167	Defense intelligence Agency	Int - 3	\$96.70	8 yrs	\$48.78	(\$52.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Bolling Air Force Base	DC	0	0	0	0	0	0
Realign	Crystal City Lease, VA	VA	0	0	0	0	0	0
Net jobs for this Recommendation			0	0	0	0	0	0
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
168	National Geospatial Intelligence Agency	Int - 4	\$1,117.30	8 yrs	\$796.70	(\$535.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Leased Space - DC	DC	0	0	0	0	0	0
Closure	Leased Space - MD	MD	-97	-1,770	-1,233	-3,100	-2,219	-5,319
Closure	Leased Space - VA	VA	0	0	0	0	0	0
Gainer	Fort Belvoir	VA	0	0	0	0	0	0
Net jobs for this Recommendation			-97	-1,770	-1,233	-3,100	-2,219	-5,319
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
169	Walter Reed National Military Medical Center, Bethesda, MD	Med - 4	\$988.80	10 yrs	\$724.20	(\$301.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Undistributed or Overseas Reductions	US	13	47	0	60	0	60
Realign	Walter Reed Army Medical Center	DC	-2,679	-2,388	-750	-5,817	-3,980	-9,797
Gainer	Aberdeen Proving Ground	MD	12	13	44	69	59	128
Gainer	Dover Air Force Base	DE	112	128	0	240	244	484
Gainer	Fort Belvoir	VA	1,258	992	0	2,250	1,538	3,788
Gainer	Fort Detrick	MD	63	17	88	168	127	295
Gainer	Fort Sam Houston	TX	96	51	63	210	187	397
Gainer	National Naval Medical Center Bethesda	MD	839	109	0	948	689	1,637
Net jobs for this Recommendation			-286	-1,031	-555	-1,872	-1,136	-3,008
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
170	Brooks City Base, TX	Med - 6	\$325.30	2 yrs	\$45.93	(\$940.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Brooks City-Base	TX	-1,297	-1,268	-358	-2,923	-2,799	-5,722
Realign	Holloman Air Force Base	NM	-17	0	0	-17	-11	-28
Gainer	Aberdeen Proving Ground	MD	35	26	27	88	73	161
Gainer	Fort Sam Houston	TX	10	17	13	40	37	77
Gainer	Lackland Air Force Base	TX	220	361	127	708	690	1,398
Gainer	Randolph Air Force Base	TX	1	77	0	78	86	164
Gainer	Wright-Patterson Air Force Base	OH	579	409	69	1,057	852	1,909
Net jobs for this Recommendation			-469	-378	-122	-969	-1,072	-2,041
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
171	McChord Air Force Base, WA	Med - 9	\$1.10	Immediate	(\$55.12)	(\$164.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	McChord Air Force Base	WA	-156	-29	-7	-192	-153	-345
Gainer	Fort Lewis	WA	124	13	0	137	106	243
Net jobs for this Recommendation			-32	-16	-7	-55	-47	-102

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
172	San Antonio Regional Medical Center, TX	Med - 10	\$1,040.90	10 yrs	\$826.72	(\$476.20)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Lackland Air Force Base	TX	-1,849	-808	-243	-2,900	-2,655	-5,555
Realign	Naval Medical Center Portsmouth	VA	-463	-25	-1	-489	-522	-1,011
Realign	Naval Medical Center San Diego	CA	-1,596	-33	-1	-1,630	-1,469	-3,099
Realign	Naval Station Great Lakes	IL	-1,868	-58	0	-1,926	-2,445	-4,371
Realign	Sheppard Air Force Base	TX	-2,224	-154	0	-2,378	-1,583	-3,961
Gainer	Fort Sam Houston	TX	7,428	534	0	7,962	6,839	14,801
Net jobs for this Recommendation			-572	-544	-245	-1,361	-1,835	-3,196
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
173	Convert Inpatient Services to Clinics	Med - 12	\$12.90	Immediate	(\$250.88)	(\$818.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Andrews Air Force Base	MD	-126	-34	0	-160	-103	-263
Realign	Fort Eustis	VA	-10	-24	0	-34	-43	-77
Realign	Fort Knox	KY	-34	-51	-142	-227	-146	-373
Realign	Keesler Air Force Base	MS	-181	-31	-190	-402	-247	-649
Realign	MacDill Air Force Base	FL	-18	-1	0	-19	-16	-35
Realign	Marine Corps Air Station Cherry Point	NC	-16	-22	-20	-58	-42	-100
Realign	Naval Station Great Lakes	IL	-70	-45	0	-115	-175	-290
Realign	Scott Air Force Base	IL	-62	-15	0	-77	-66	-143
Realign	United States Air Force Academy	CO	-30	-9	-1	-40	-31	-71
Gainer	Fort Carson	CO	26	7	0	33	26	59
Net jobs for this Recommendation			-521	-225	-353	-1,099	-843	-1,942
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
174	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	Med - 15	\$73.90	7 yrs	\$45.93	(\$46.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Bailey's Crossroads, VA	VA	-9	-36	-44	-89	-61	-150
Realign	Bethesda/Chevy Chase	MD	-5	-2	0	-7	-3	-10
Realign	Fort Belvoir	VA	-9	-47	-11	-67	-47	-114
Realign	Leased Space - MD	MD	-16	-35	0	-51	-37	-88
Realign	Naval Air Station Pensacola	FL	-22	-12	-6	-40	-53	-93
Realign	Naval Station Great Lakes	IL	-67	-21	-11	-99	-149	-248
Realign	Naval Support Activity Crane	IN	0	-57	-11	-68	-30	-98
Realign	Naval Surface Warfare Center Dahlgren	VA	0	-131	-17	-148	-172	-320
Realign	Potomac Annex	DC	-4	-5	-3	-12	-6	-18
Realign	Tyndall Air Force Base	FL	-15	-19	0	-34	-34	-68
Gainer	Aberdeen Proving Ground	MD	33	256	83	372	343	715
Gainer	Fort Detrick	MD	13	26	-132	-93	285	-112
Gainer	Fort Sam Houston	TX	61	20	16	97	85	182
Gainer	Walter Reed Army Medical Center	DC	11	15	128	154	101	255
Gainer	Wright-Patterson Air Force Base	OH	22	11	6	39	30	69
Net jobs for this Recommendation			-7	-37	-2	-46	252	-98

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
175	Commodity Management Privatization	S&S - 5	\$6.40	Immediate	(\$333.75)	(\$735.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Anniston Army Depot	AL	0	-1	0	-1	0	-1
Realign	Defense Distribution Depot San Joaquin	CA	0	-31	0	-31	-20	-51
Realign	Defense Distribution Depot Susquehanna	PA	0	-15	0	-15	-13	-28
Realign	Defense Supply Center Richmond	VA	0	-32	0	-32	-24	-56
Realign	Detroit Arsenal	MI	0	-30	0	-30	-18	-48
Realign	Naval Station Bremerton	WA	0	-1	0	-1	-1	-2
Realign	Naval Station Norfolk	VA	0	-7	0	-7	-9	-16
Realign	Naval Station Pearl Harbor	HI	0	-1	0	-1	-1	-2
Realign	Naval Support Activity Mechanicsburg	PA	0	-1	0	-1	0	-1
Realign	Tinker Air Force Base	OK	0	-1	0	-1	-1	-2
Gainer	Defense Supply Center Columbus	OH	0	4	0	4	3	7
Gainer	Hill Air Force Base	UT	0	4	0	0	0	
Net jobs for this Recommendation			0	-112	0	-116	-84	-200
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
176	Depot-level Repairable Procurement Management Consolidation	S&S - 7	\$127.00	Immediate	(\$369.79)	(\$1,889.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Huachuca	AZ	0	-212	0	-212	-158	-370
Realign	Hill Air Force Base	UT	0	-47	0	-47	-45	-92
Realign	Lackland Air Force Base	TX	-97	-196	0	-293	-301	-594
Realign	Marine Corps Logistics Base Albany	GA	0	-7	0	-7	-5	-12
Realign	Natick Soldier Systems Center	MA	0	-18	0	-18	-12	-30
Realign	Naval Support Activity Mechanicsburg	PA	0	-10	0	-10	-9	-19
Realign	Redstone Arsenal	AL	0	-71	0	-71	-54	-125
Realign	Rock Island Arsenal	IL	0	-740	0	-740	-647	-1,387
Realign	Tinker Air Force Base	OK	0	-38	0	-38	-48	-86
Gainer	Aberdeen Proving Ground	MD	0	228	0	228	218	446
Gainer	Defense Supply Center Columbus	OH	0	152	0	152	124	276
Gainer	Defense Supply Center Richmond	VA	0	85	0	85	65	150
Gainer	Detroit Arsenal	MI	0	600	0	600	377	977
Gainer	Fort Belvoir	VA	0	7	0	7	5	12
Gainer	Robins Air Force Base	GA	87	143	0	230	150	380
Net jobs for this Recommendation			-10	-124	0	-134	-340	-474

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
177	Supply, Storage, and Distribution Management Reconfiguration	S&S - 13	\$192.70	Immediate	(\$1,047.33)	(\$2,925.80)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Anniston Army Depot	AL	0	-90	0	-90	-66	-156
Realign	Corpus Christi Army Depot	TX	0	-92	0	-92	-132	-224
Realign	Defense Supply Center Columbus	OH	-2	-19	0	-21	-15	-36
Realign	Defense Supply Center Richmond	VA	0	-47	0	-47	-36	-83
Realign	Hill Air Force Base	UT	-1	-63	0	-64	-61	-125
Realign	Marine Corps Air Station Cherry Point	NC	0	-10	0	-10	-8	-18
Realign	Marine Corps Logistics Base Albany	GA	-2	-38	0	-40	-30	-70
Realign	Marine Corps Logistics Base Barstow	CA	-3	-7	0	-10	-9	-19
Realign	Naval Air Station Jacksonville	FL	0	-29	0	-29	-40	-69
Realign	Naval Station Bremerton	WA	0	-59	0	-59	-62	-121
Realign	Naval Station Norfolk	VA	-1	-306	0	-307	-426	-733
Realign	Naval Station San Diego	CA	-1	-2	0	-3	-2	-5
Realign	Robins Air Force Base	GA	0	-9	785	776	464	1,240
Realign	Tobyhanna Army Depot	PA	-1	-85	0	-86	-59	-145
Gainer	Tinker Air Force Base	OK	0	33	0	33	41	74
Net jobs for this Recommendation			-11	-823	785	-49	-441	-490
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
178	Co-locate Extramural Research Program Managers	Tech - 5	\$153.50	2 yrs	(\$107.12)	(\$572.70)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Army Research Office Durham	NC	-1	-113	0	-114	-66	-180
Realign	Ballston Lease, VA	VA	-23	-111	0	-134	-97	-231
Realign	Center for Naval Research	VA	-25	-313	0	-338	-252	-590
Realign	Fort Belvoir	VA	-76	-132	0	-208	-147	-355
Realign	Leased Space - VA	VA	-18	-182	0	-200	-148	-348
Gainer	National Naval Medical Center Bethesda	MD	143	827	-29	941	839	1,780
Net jobs for this Recommendation			0	-24	-29	-53	129	76
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
179	Consolidate Air and Space C4ISR Research, Development, Acquisition, Test & Evaluation	Tech - 6	\$254.40	8 yrs	\$115.25	(\$238.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Eglin Air Force Base	FL	-28	-50	0	-78	-61	-139
Realign	Lackland Air Force Base	TX	-12	-42	0	-54	-57	-111
Realign	Maxwell Air Force Base	AL	-724	-549	0	-1,273	-914	-2,187
Realign	Wright-Patterson Air Force Base	OH	-62	-542	0	-604	-506	-1,110
Gainer	Edwards Air Force Base	CA	23	42	0	65	74	139
Gainer	Hanscom Air Force Base	MA	559	824	0	1,383	841	2,224
Net jobs for this Recommendation			-244	-317	0	-561	-623	-1,184
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
180	Consolidate Ground Vehicle Development & Acquisition in a Joint Center	Tech - 7	\$3.80	2 yrs	\$1.90	(\$17.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Redstone Arsenal	AL	-4	-73	0	-77	-57	-134
Realign	U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault	VA	0	-32	0	-32	-24	-56
Gainer	Detroit Arsenal	MI	3	103	0	106	64	170
Net jobs for this Recommendation			-1	-2	0	-3	-17	-20

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
181	Consolidate Maritime C4ISR Research, Development & Acquisition, Test & Evaluation	Tech - 9	\$106.10	1 yr	(\$88.56)	(\$455.10)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Air Station Jacksonville	FL	0	-34	0	-34	-47	-81
Realign	Naval Air Station Patuxent River	MD	-2	-32	0	-34	-43	-77
Realign	Naval Air Station Pensacola	FL	0	-102	0	-102	-176	-278
Realign	Naval Base Ventura County	CA	-1	-102	-24	-127	-158	-285
Realign	Naval District Washington	DC	0	-172	0	-172	-130	-302
Realign	Naval Weapons Station Charleston	SC	-1	-27	-380	-408	-636	-1,044
Realign	Naval Weapons Station Yorktown	VA	0	-130	0	-130	-180	-310
Gainer	Naval Amphibious Base Little Creek	VA	10	27	0	37	47	84
Gainer	Naval Base Point Loma	CA	-11	26	-59	-44	-44	-88
Gainer	Naval Station Newport	RI	2	12	-16	-2	-3	-5
Gainer	Naval Station Norfolk	VA	-1	7	0	6	8	14
Gainer	Naval Surface Warfare Center Dahlgren	VA	0	13	144	157	102	259
Net jobs for this Recommendation			-4	-514	-335	-853	-1,260	-2,113
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
182	Consolidate Navy Strategic Test and Evaluation	Tech - 12	\$86.40	7 yrs	\$76.69	(\$61.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Patrick Air Force Base	FL	-136	-59	0	-195	-165	-360
Gainer	Submarine Base Kings Bay	GA	100	22	0	122	59	181
Net jobs for this Recommendation			-36	-37	0	-73	-106	-179
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
183	Consolidate Sea Vehicle Development & Acquisition	Tech - 13	\$1.50	7 yrs	\$0.14	(\$2.00)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Detroit Arsenal	MI	-4	-31	0	-35	-19	-54
Gainer	Naval District Washington	DC	4	24	0	28	20	48
Gainer	Naval Surface Weapons Station Carderock	MD	0	6	0	6	5	11
Net jobs for this Recommendation			0	-1	0	-1	6	5
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
184	Create a Naval Integrated Weapons & Armaments Research, Development & Acquisition, Test and Evaluation Center	Tech - 15	\$358.10	7 yrs	\$148.66	(\$433.40)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Air Station Patuxent River	MD	0	-110	-148	-258	-285	-543
Realign	Naval Base Point Loma	CA	0	-47	0	-47	-50	-97
Realign	Naval Base Ventura County	CA	-220	-1,679	-351	-2,250	-2,760	-5,010
Realign	Naval Support Activity Crane	IN	0	-227	-31	-258	-117	-375
Realign	Naval Surface Warfare Center Dahlgren	VA	0	-133	-22	-155	-177	-332
Realign	Naval Surface Warfare Center Indian Head	MD	0	-52	0	-52	-39	-91
Realign	Naval Weapons Station Seal Beach	CA	0	-24	-21	-45	-31	-76
Realign	Naval Weapons Station Yorktown	VA	0	-49	-12	-61	-81	-142
Gainer	Naval Air Weapons Station China Lake	CA	187	1,961	493	2,641	3,168	5,809
Net jobs for this Recommendation			-33	-360	-92	-485	-372	-857

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
185	Create an Air Integrated Weapons & Armaments Research, Development & Acquisition, Test & Evaluation Center	Tech - 18	\$2.70	2 yrs	(\$4.87)	(\$17.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Belvoir	VA	-24	-41	0	-65	-46	-111
Realign	Hill Air Force Base	UT	-7	-26	0	-33	-31	-64
Gainer	Eglin Air Force Base	FL	26	57	0	83	65	148
Net jobs for this Recommendation			-5	-10	0	-15	-12	-27
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
186	Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition	Tech - 19	\$116.30	13 yrs	\$81.24	(\$32.60)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Army Research Laboratory Adelphi	MD	0	-43	0	-43	-39	-82
Realign	Naval Air Weapons Station China Lake	CA	0	-5	0	-5	-6	-11
Realign	Naval Support Activity Crane	IN	0	-236	0	-236	-106	-342
Realign	Naval Surface Warfare Center Dahlgren	VA	0	-83	0	-83	-102	-185
Realign	Naval Surface Warfare Center Indian Head	MD	0	-43	0	-43	-32	-75
Realign	Naval Weapons Station Earle	NJ	0	-63	0	-63	-55	-118
Realign	Naval Weapons Station Fallbrook	CA	0	-118	0	-118	-126	-244
Realign	Navy Recruiting Command Louisville	KY	-6	-217	0	-223	-165	-388
Gainer	Picatinny Arsenal	NJ	5	688	0	693	565	1,258
Net jobs for this Recommendation			-1	-120	0	-121	-66	-187
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
187	Defense Research Service-Led Laboratories	Tech - 22	\$164.60	4 yrs	\$45.03	(\$357.30)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Closure	Air Force Research Lab, Mesa City	AZ	-42	-46	0	-88	-82	-170
Realign	Glenn Research Center	OH	0	-50	0	-50	-42	-92
Realign	Hanscom Air Force Base	MA	-60	-219	0	-279	-178	-457
Realign	Langley Air Force Base	VA	-4	-46	0	-50	-67	-117
Realign	Rome Laboratory	NY	-13	-124	0	-137	-122	-259
Realign	White Sands Missile Range	NM	-13	-165	0	-178	-189	-367
Gainer	Aberdeen Proving Ground	MD	14	214	0	228	215	443
Gainer	Kirtland Air Force Base	NM	41	162	0	203	200	403
Gainer	Wright-Patterson Air Force Base	OH	43	99	0	142	116	258
Net jobs for this Recommendation			-34	-175	0	-209	-149	-358
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
188	Establish Centers for Fixed Wing Air Platform Research, Development & Acquisition, Test & Evaluation	Tech - 24	\$17.70	9 yrs	\$7.91	(\$17.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Hill Air Force Base	UT	-6	-11	0	-17	-15	-32
Realign	Robins Air Force Base	GA	-9	-8	0	-17	-11	-28
Realign	Tinker Air Force Base	OK	-1	-12	0	-13	-15	-28
Gainer	Wright-Patterson Air Force Base	OH	15	31	0	46	37	83
Net jobs for this Recommendation			-1	0	0	-1	-4	-5

Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
189	Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation	Tech - 26	\$49.40	26 yrs	\$40.22	\$11.80		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Fort Rucker	AL	-18	-102	0	-120	-121	-241
Realign	Naval Air Engineering Station Lakehurst	NJ	0	-13	0	-13	-11	-24
Realign	Robins Air Force Base	GA	0	-50	0	-50	-31	-81
Realign	Wright-Patterson Air Force Base	OH	-8	-51	0	-59	-49	-108
Gainer	Naval Air Station Patuxent River	MD	7	54	0	61	77	138
Gainer	Redstone Arsenal	AL	16	124	0	140	102	242
Net jobs for this Recommendation			-3	-38	0	-41	-33	-74
Item #	DoD Recommendation	Recommendation	One-Time Cost (\$M)	Payback	6-Yr Net (\$M)	20-Yr NPV (\$M)		
190	Navy Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, Test & Evaluation	Tech - 28	\$72.70	12 yrs	\$50.87	(\$16.90)		
<u>Action</u>	<u>Base Name</u>	<u>State</u>	<u>Net Mil.</u>	<u>Net Civ.</u>	<u>Net Cont.</u>	<u>Total Dir.</u>	<u>Total InDir.</u>	<u>Total Chngs</u>
Realign	Naval Base Ventura County	CA	-11	-368	-100	-479	-595	-1,074
Gainer	Naval Air Weapons Station China Lake	CA	11	368	0	379	484	863
Net jobs for this Recommendation			0	0	-100	-100	-111	-211