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An Independent Licensee
of the Blue Cross and
Blue Shield Association

May 12, 2010

The Honorable Jan Brewer
Governor of Arizona
1700 West Washington
Phoenix, Arizona 85007

Dear Governor Brewer:

For Arizona, our future will rely upon the knowledge and actions of the next generation. This is why I support the Arizona Race to the Top Phase II Application.

Arizona was built on a courageous entrepreneurial spirit. We must honor this and boldly move forward so we can thrive throughout the next 100 years and beyond. Our State possesses a wealth of talent that we must cultivate, a history of innovation and cultural diversity with a wealth of experience waiting to be shared.

For our State to succeed, our students must succeed. In order to achieve this success, we have to take action now and clearly define our goal and how we're going to get there. Even more importantly is how we're going to get there together. It takes partnership and support to take courageous action and transform our education system. We owe this to our students, our community and our State.

Please join me in ensuring that all students graduate from high school with the knowledge and skills they need to be successful in their postsecondary education and career.

Sincerely,

A handwritten signature in black ink, appearing to read "Richard L. Boals".

Richard L. Boals
President & Chief Executive Officer