

**The University of North Texas Health Science Center
at Fort Worth**

October 1, 2005

AFFIRMATIVE ACTION PROGRAMS

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The University of North Texas Health Science Center at Fort Worth

AFFIRMATIVE ACTION PROGRAM

For

MINORITIES AND FEMALES

October 1, 2005

The University of North Texas Health Science Center at Fort Worth

AFFIRMATIVE ACTION PROGRAM FOR MINORITIES AND FEMALES

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I. Preface

The University of North Texas Health Science Center (UNT Health Science Center) is fully committed to the concept and practice of equal opportunity and affirmative action in all aspects of employment. The management of UNT Health Science Center has voluntarily prepared this written Affirmative Action Plan (AAP) in conformity with E. O. 11246 and the implementing regulations of OFCCP, 41 CFR Part 60-1 & 60-2 (amended December 13, 2000).

In the preparation of this AAP, the terminology used in E.O.11246 and its implementing regulations have been used as a guide by UNT Health Science Center. Therefore, the use of such terms as “underutilization,” “deficiency,” “concentration,” “affected class,” etc., should not be construed as an admission by UNT Health Science Center, in whole or in part, that either minorities or women have been or are presently being underutilized, concentrated, or discriminated against in any way in violation of federal, state, or local fair employment practice laws. Further, nothing contained in the AAP or its supporting data should be construed as an admission by UNT Health Science Center, in whole or in part, that it has contravened such federal, state, or local employment practice laws.

In developing and implementing this AAP, the company has been guided by its established policy of providing equal employment opportunity. Any goals that UNT Health Science Center has established herein are not intended as rigid, inflexible quotas that must be met, but rather as targets reasonably attainable by applying every good faith effort in implementing this AAP. The use of goals in this AAP is not intended to discriminate against an individual or group of individuals with respect to any employment opportunity for which he, she, or they are qualified on the grounds that he, she, or they are not the beneficiaries of affirmative action themselves. Indeed, nothing herein is intended to sanction the discriminatory treatment of any person. Thus, the AAP has been developed in strict reliance upon the Guidelines on Affirmative Action issued by the Equal Employment Opportunity Commission (EEOC) (29 CFR Part 1608).

II. Equal Employment Opportunity and Affirmative Action Policies

1. University of North Texas Health Science Center (UNT Health Science Center), through its responsible managers, recruits, hires, upgrades, trains, and promotes in all job titles without regard to race, color, religion, sex, national origin, age, disability or veteran status, except where an accommodation is unavailable and/or it is a bona fide occupational qualification.
2. Managers shall ensure that all personnel actions such as compensation, benefits, layoffs, returns from layoffs, UNT Health Science Center-sponsored training, educational tuition assistance, and social and recreational programs shall be administered without regard to race, color, religion, national origin, sex, age, disability or veteran status, except where an accommodation is unavailable and/or it is a bona fide occupational qualification.
3. Managers shall base employment decisions on the principles of equal employment opportunity and with the intent to further UNT Health Science Center's commitment to affirmative action and equal employment. At no time will any covered employee, or covered applicant for employment, who exercises his/her rights pursuant to UNT Health Science Center's Affirmative Action Policy be subject to discipline, or have his/her opportunities for employment adversely affected.
4. Managers shall take affirmative action to ensure that qualified minority group individuals, females, disabled veterans, veterans who served active duty in the Armed Forces during a war or in a campaign or expedition for which a campaign badge has been authorized, and persons with a disability are introduced into the workforce, are encouraged to aspire for promotion, and are considered as promotional opportunities arise.
5. UNT Health Science Center invites any employee or any applicant for employment to review UNT Health Science Center's written Affirmative Action Programs. These programs are available for inspection upon request Monday – Friday 8:00 a.m. – 5:00 a.m. in the EEO Office. Any questions should be directed to me, your supervisor, or Cheryl K. Wells, EEO Administrator.

6. Applicants are encouraged to identify their race and sex. This self-identification is strictly voluntary, confidential and will not result in retaliation of any sort.
7. Employees are invited to self-identify as an individual with a disability or qualified covered Veteran. This self-identification is strictly voluntary, confidential and will not result in retaliation of any sort.
8. Employees and applicants shall not be subjected to harassment, intimidation, threats, coercion or discrimination because they have engaged in or may engage in any of the following activities: (1) filing a complaint; (2) assisting or participating in an investigation, compliance review, hearing, or any other activity related to the administration of Section 503 of the Rehabilitation Act of 1973, as amended, the Vietnam Era Veterans' Readjustment Assistance Act of 1974 (VEVRAA), as amended, or any other federal, state or local law requiring equal opportunity for disabled persons or qualified covered veterans or; (3) opposing any act or practice made unlawful by Section 503, VEVRAA or its implementing regulations in this part or any other federal, state or local law requiring equal opportunity for disabled persons or for special disabled veterans or covered veterans; or (4) exercising any other right protected by Section 503 or its implementing regulations in this part or any other right protected by VEVRAA or its implementing regulations in this part.

Signature on file in EEO Office

Ronald R. Blanck, D.O.

President

III. Establishment of Responsibilities for Implementation of the Written Affirmative Action Plan (41 CFR 60-2.17(a))

The implementation of the AAP follows the requirements of the regulations issued by OFCCP, specifically Government contractors, Affirmative Action requirements, and Final Rule. With respect to the requirement that UNT Health Science Center designate an individual responsible for implementation of the AAP, UNT Health Science Center has appointed a specific executive with that responsibility. Further, UNT Health Science Center has made known to each level of supervision that its work performance will be evaluated, in part, on the basis of its efforts to assure the success of the EEO objectives. Actions by supervisory personnel inconsistent with this policy and with the AAP will not be tolerated.

A. Designation of Responsibilities of EEO Administrator (41 CFR 60-2.17(a))

The EEO Administrator has the primary management responsibility, authority, and resources for ensuring full compliance with the provisions of E.O. 11246, as amended, and its implementing regulations. The EEO Administrator's appointment by UNT Health Science Center's senior management and a description of the position's basic responsibilities has been communicated to all levels of personnel in the company. The responsibilities of the EEO Administrator include, but are not necessarily limited to, the following:

1. Developing and monitoring UNT Health Science Center's EEO policy and affirmative action plan, internal and external communication techniques to make sure all applicable rules and regulations are met.
2. Evaluating EEO progress at UNT Health Science Center and developing alternative approaches where necessary, including establishing goals that are reasonable, attainable and consistent with UNT Health Science Center's affirmative action commitment.
3. Helping management in each department reach solutions to problems that may arise as the written Affirmative Action Plan is implemented.
4. Designing and implementing audit and reporting systems which will permit continuous monitoring of EEO progress and will serve to provide management with requisite data in that regard. Further such systems will be used to:
 - a. Measure the plan's effectiveness
 - b. Determine the degree to which UNT Health Science Center's objectives and goals have been achieved
 - c. Indicate any need for additional action

5. Serving as liaison between UNT Health Science Center and the various federal, state, and local regulatory agencies. Identifying and developing a relationship with, and serving as liaison between UNT Health Science Center and minority/women organizations concerned with employment opportunities of minorities and women.
6. Along with the department of Human Resource Services, keeping management informed of latest developments in the EEO area.
7. Discussing with the managers, supervisors, and employees to be certain that UNT Health Science Center's EEO policy and AAP are being followed.

B. The Responsibilities of UNT Health Science Center's Management to Ensure Implementation of the AAP (41 CFR 60-2.17(a))

In implementing this written Affirmative Action Plan, the responsibilities of UNT Health Science Center's supervisors and other management people working with the EEO Administrator include, but are not necessarily limited to, the following:

1. Helping evaluate EEO progress and develop alternative approaches, including the establishment of department or other unit goals, where applicable.
2. Periodically auditing training programs and hiring and promotion patterns in an effort to ensure that any impediments to achieving the goals are removed.
3. Selectively reviewing the qualifications of employees who are transferred or promoted, to ensure that minorities and women are being given full opportunity with respect to such personnel actions.
4. Providing career counseling for employees who request it.
5. Periodically making audits to ensure that UNT Health Science Center continues to comply in such EEO areas as the proper display of posters, provision of desegregated facilities, provision of comparable facilities for both genders, and encouragement of full participation by minority and women employees in all health science center-sponsored educational, training, recreational, and social activities.
6. Communicating with supervisors and other management employees in order to apprise them that their work performance is being evaluated, in part, on the basis of their Affirmative Action Progress.

IV. Identification and Correction of Problem Areas

A. Identification of Potential Problem Areas (41 CFR 60-2.17(b))

In making an in-depth analysis of UNT Health Science Center's total employment process, particular attention has been paid to those EEO categories where minority groups and women may face impediments to equal opportunity. A detailed discussion of this subject is set forth in the Placement Goals section of the AAP. In general terms, UNT Health Science Center has continued to make efforts to place minorities and women in various organizational units and job groups. Further, UNT Health Science Center's analysis has found that minorities and women are not restricted to any particular organizational unit or job. At the present time, minorities and women are involved in all major departments and units at the company, and their progress into high-level jobs continues. An analysis of the personnel practices and procedures of the company has revealed the following:

1. The composition of the workforce in terms of the overall numbers of minority groups and women continues to reflect UNT Health Science Center's strong commitment to equal employment opportunity.
2. UNT Health Science Center's intention is to examine periodically the workforce composition and to establish appropriate goals in order to improve the representation of minorities and women where impediments may exist.
3. Percentage placement goals are established when the population of women or minorities in a job group is significantly less than the determined availability. Underutilized job groups are listed on the Placement Goals report. It is UNT Health Science Center's intention to establish appropriate goals in order to improve the representation of minorities and women where disparities exist. Such goals (including consideration of the prescribed availability factors) are contained on the Incumbency vs. Availability section of the AAP.

Data Sources: The data sources used in calculating workforce availability include:

2000 EEO Special File, Bureau of the Census

4. UNT Health Science Center has examined its total selection process, including position descriptions, job titles, application forms, interview procedures, referral procedures, the final selection process, training, compensation systems, and personnel activities. The result of this review has been to ensure that such personnel practices are being uniformly applied without regard to race, color, age, religion, disability, military status, gender, or national origin. The EEO Administrator is responsible for reviewing this selection process periodically to assure that any requisite qualifications are job-related and nondiscriminatory, and that all selection procedures are gender and race neutral.
5. Further, UNT Health Science Center plans to select sample job groups -- those with significant numbers of incumbent employees and with substantial employment opportunities -- for adverse impact studies, to be conducted in compliance with Uniform Guidelines on Employee Selection Procedures, 41 CFR Part 60-3 (1978). The results will be reviewed and appropriate action taken where disparities are found.
6. UNT Health Science Center's physical facilities, sponsored recreation and social events, and special programs, including educational assistance, are all applied and made available on a nondiscriminatory basis. The use of UNT Health Science Center's facilities will not be permitted on any basis inconsistent with the equal employment opportunity policy. All new employees are advised that all employee benefits, salaries, and benefit programs are administered in a totally nondiscriminatory fashion. The EEO Administrator is responsible for periodically reviewing these personnel areas to ensure that there is no such discrimination.
7. An examination of UNT Health Science Center's seniority practices has been made, resulting in findings that nondiscriminatory standards are used. Length of service is a factor for consideration in promotion, but the job-related qualifications of an individual are of even greater importance. Further, good faith efforts have been made to encourage minority and women employees to attain qualifications that will improve their opportunities for advancement.

8. Management desires to make the work environment within UNT Health Science Center supportive of EEO and has made efforts to obtain the views of the employees.

B. Special Corrective Actions (41 CFR 60-2.17(b))

We have conducted this analysis in order to ensure that UNT Health Science Center's commitment to EEO and affirmative action is being fully implemented. Having completed such an analysis, UNT Health Science Center has concluded the following:

1. Where problem areas are identified in any job group, placement goals are developed (see 41 CFR 60-2.16(a)), and goals have been established. The appropriate procedure for determining whether underutilization exists in any job group is to determine if there are any statistically significant differences between the actual number of minorities or females in a particular job group and the number theoretically expected from availability analysis. UNT Health Science Center believes it is reasonable that no goal is necessary where underutilization is less than one whole person.

UNT Health Science Center will make good faith efforts in the future to remove identified barriers, expand employment opportunities, and produce measurable results dependent upon the business conditions and number of placement opportunities which may occur. The table on the following report summarizes the goals that have been established for the program year.

UNT Health Science Center will target area educational institutions that have a large female enrollment and participate in any Job Fairs these institutions offer.

UNT Health Science Center will advertise openings through professional magazines that target females.

2. The selection process employed is nondiscriminatory, and no standards are used which have the effect of eliminating from consideration a significantly higher percentage of minorities or women than of non-minorities or men, given availability.
3. Position descriptions are reviewed periodically and properly identify job-related requirements.

4. For supervisory or management positions, the ratio of referrals to hires for minorities or women does not indicate that a higher percentage of minorities or women is being rejected as compared to the percentage of nonminorities or men. Employment interviewing and screening is performed by personnel fully cognizant of UNT Health Science Center's policy of EEO.
5. Minorities and women are not excluded from any UNT Health Science Center-sponsored activities or programs, and such programs are fully integrated.
6. No de facto segregation exists at UNT Health Science Center.
7. No artificial barriers or restrictive seniority provisions that result in overt or inadvertent discrimination exist at UNT Health Science Center.
8. Support for UNT Health Science Center's policy of equal employment opportunity on the part of managers, supervisors, and employees is strong. The written Affirmative Action Plan has been fully communicated and has support at all levels of management.
9. The techniques that have been established for evaluating the effectiveness of UNT Health Science Center's AAP include periodic review by the EEO Administrator of the data contained in the Required Support Data section. Further, the EEO Administrator makes continuing and periodic reports to management regarding the status of the AAP and the progress being made.
10. There is no lack of access to suitable housing, which might impede the employment of minorities and women by UNT Health Science Center.
11. Transportation, both public and private, is not a significant problem with respect to minority and female employment.

12. EEO posters provided by the federal government are prominently displayed in appropriate places at UNT Health Science Center.

13. A thorough analysis of the compensation, promotion, selection, and other policies and practices of UNT Health Science Center indicates that no gender, race, or ethnicity-based disparities exist.

Placement Goal Report

Job Group H10 – Executive/Administrative – Female – Goal = 52.08%

UNT Health Science Center will target area educational institutions that have a large female enrollment and participate in any Job Fairs these institutions offer. UNT Health Science Center will advertise openings through professional magazines that target females. UNT Health Science Center will research training opportunities to be offered.

Job Group H10 – Executive/Administrative – Minority – Goal = 20.64%

UNT Health Science Center will target area educational institutions that have a large minority enrollment and participate in any Job Fairs these institutions offer. UNT Health Science Center will advertise openings through professional magazines that target minorities. UNT Health Science Center will research training opportunities to be offered.

Job Group H20 – Faculty – Female – Goal = 46.59%

UNT Health Science Center will target area educational institutions that have a large female enrollment and participate in recruitment efforts involving these institutions. UNT Health Science Center will advertise openings through professional magazines that target female faculty candidates.

Job Group H60 – Skilled Crafts – Total Minorities – Goal = 38.88%

UNT Health Science Center will participate in recruitment activities including job fairs in which qualified minorities are expected to attend. UNT Health Science Center will advertise openings in prominent places that target minorities qualified for these positions. Additionally, UNT Health Science Center will research training opportunities to be offered.

Job Group H60 – Skilled Crafts – Female – Goal = 9.50%

UNT Health Science Center will participate in recruitment activities including job fairs in which qualified females are expected to attend. UNT Health Science Center

will advertise openings in prominent places that target females qualified for these positions. Additionally, UNT Health Science Center will research training opportunities to be offered.

14. The selection process employed is nondiscriminatory, and no standards are used which have the effect of eliminating from consideration a significantly higher percentage of minorities or women than of non-minorities or men, given availability.

V. Accomplishment of Prior Year Placement Goals

(41 CFR 60-1.40(c)) 41 CFR 60-1.12(b), -2.1(c) and -2.16

UNT Health Science Center has developed action-oriented programs designed to accomplish the established goals and objectives, thereby enhancing the employment and advancement opportunities in UNT Health Science Center for minorities and women. These efforts resulted in achieving some goals and objectives, making significant progress toward accomplishing others, and strengthening the affirmative action program overall. The results of the prior year's Affirmative Action Plan are identified on the following report:

Accomplishment of Prior Year Placement Goals Report

Company: University of North Texas Health Science Center
Plan: Main
Date Range: 10/01/04-09/30/05

This report references the job group representation in the 2005 affirmative action plan as well as the placement goal(s) set forth in that plan. Additional groups in the AAP year are identified as placements for the purposes of this analysis. Placement goals for underutilized job groups are set at the level equal to the goal for the job group.

Job Group	2005 Job Group Representation						Minority
	Total	Minority	Min %	Female	Fem %		
H10	55	9	16.4%	16	29.1%		
H20	208	51	24.5%	56	26.9%		
H60	13	1	7.7%	0	0.0%	4.5%	

* The difference between the actual placement and the placement goal is less than a whole person.

VI. The Development and Execution of Action-Oriented Programs (41 CFR 60-2.17(c))

The following action-oriented programs or procedures designed to further UNT Health Science Center's commitment to Equal Employment Opportunity are continuing:

1. Work specifications are monitored and changed as necessary to ensure that they do not screen out minorities and women and that they are job-related.
2. UNT Health Science Center continues to evaluate the entire selection process and to make every good faith effort to select persons according to ability and qualifications, while recognizing its commitment to take affirmative action to remove impediments to women and minority entrants. Recruitment sources are notified of UNT Health Science Center's policy of nondiscrimination. There is no department or job group in UNT Health Science Center that is limited or closed to employees of a particular race, color, age, religion, disability, military status, gender, or national origin. Further, to help bring about Equal Employment Opportunity, UNT Health Science Center analyzes all selection techniques and employment standards periodically and, where they are found to create a potential impediment for minorities or women, to revise them unless they are job-related.
3. UNT Health Science Center uses the following techniques to maintain a satisfactory flow of qualified minority and women applicants:
 - a. Encouragement of minority and women employees to refer friends to UNT Health Science Center.
 - b. Inclusion of special recruitment efforts designed to reach minorities and women at all schools.
4. UNT Health Science Center will periodically review its promotion criteria and procedures to ensure that promotional decisions are made without regard to race, color, age, religion, disability, military status, gender, or national origin. In an effort to maintain acceptable promotion rates for qualified minorities and women, UNT Health Science Center utilizes the following procedures:

- a. Providing job training, including such assistance as tuition [fee] reimbursement.
 - b. Providing an employee evaluation program.
 - c. Reviewing work specifications to ensure job-relatedness.
 - d. Reviewing promotional decisions and requiring such decisions to be justified on a nondiscriminatory basis.
5. UNT Health Science Center continually makes certain that its facilities and health science center-sponsored social and recreational activities are not segregated, and actively encourages all employees to participate in any such health science center-sponsored events.

VII. Internal Audit and Reporting Systems (41 CFR 60-2.17(d))

UNT Health Science Center believes that one of the most important elements in effectively implementing a written Affirmative Action Plan is an adequate internal audit and reporting system. Through this system, the total program can be monitored for effectiveness, and management can be kept informed. For this purpose, the company has established the following internal audit and reporting system:

1. Monitor records at all levels of personnel activity to ensure a nondiscriminatory policy is carried out.
2. Progress toward meeting goals is monitored periodically. Results of the monitoring analyses are communicated with recommendations, if necessary, to management.
3. Where necessary, the EEO Administrator communicates with senior management at least once a year at a minimum concerning recommendations to improve AAP results.

**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER
AT FORT WORTH**

**AFFIRMATIVE ACTION PROGRAM
For
PERSONS WITH DISABILITIES
AND QUALIFIED COVERED VETERANS**

October 1, 2005

University of North Texas Health Science Center at Fort Worth
AFFIRMATIVE ACTION PROGRAM FOR PERSONS WITH DISABILITIES
AND QUALIFIED COVERED VETERANS

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I. Affirmative Action Plan for Persons with Disabilities and Qualified Covered Veterans

The target veteran groups include:

- 1) Disabled Veteran;
- 2) Veterans who served on active duty in the Armed Forces during a war or in a campaign or expedition for which a campaign badge has been authorized;
- 3) Veterans who, while serving on active duty in the Armed Forces, participated in a United States military operation for which an Armed Forces Service Medal was awarded pursuant to Executive Order No. 12985;
- 4) Recently Separated Veterans.

II. Policy Statement (41 CFR 60-741.44(a); 250.44(a))

Under the affirmative action obligations imposed by Section 503 of the Rehabilitation Act of 1973, Vietnam Era Veterans' Readjustment Assistance Act of 1974, Veterans Employment Opportunity Act of 1998, and Jobs for Veterans Act of 2002, it is the policy of UNT Health Science Center through a positive outreach program, to provide equal employment opportunities and to advance in employment qualified covered veterans. This policy is designed to employ and advance all qualified individuals with a disability and qualified covered veterans at all levels of employment, including the executive level. UNT Health Science Center's policy of providing equal employment opportunities to qualified persons with a disability and qualified covered veterans shall apply to all employment practices including, but not limited to: upgrading, demotion or transfer, layoff or termination, rates of pay or other forms of compensation. UNT Health Science Center attempts to comply with all of the rules, regulations, and relevant orders of the Secretary of Labor and the Office of Federal Contract Compliance Programs (OFCCP), issued pursuant to the 1973 Rehabilitation Act and the 1974 Vietnam Era Veterans' Readjustment Assistance Act, Veterans Employment Opportunity Act of 1998 and Jobs for Veterans Act of 2002.

UNT Health Science Center's Affirmative Action Program for qualified persons with a disability and qualified covered veterans is reviewed and updated annually. If there are any significant changes in UNT Health Science Center's procedure, or if employee rights or benefits are modified as a result of an annual updating, these changes are communicated to employees and to applicants for employment.

On a strictly voluntary basis, UNT Health Science Center invites all qualified covered veterans who are either employees, or who were applicants for employment, and employees who are persons with a disability or qualified covered veterans with a disability, and who wish to benefit under UNT Health Science Center's Affirmative Action Program to identify themselves to either their immediate supervisor or to the EEO Administrator. Any individual who identifies himself/herself will not be subjected to any form of harassment or retaliation based on his/her status or self-identification. Further, this self-identification will be kept confidential.

Employees and applicants shall not be subjected to harassment, intimidation, threats, coercion or discrimination because they have engaged in or may engage in any of the following activities: (1) filing a complaint; (2) assisting or participating in an investigation, compliance review, hearing, or any other activity related to the administration of Section 503 of the Rehabilitation Act of 1973, as amended, the Vietnam Era Veterans' Readjustment Assistance Act of 1974 (VEVRAA), as amended, or any other federal, state or local law requiring equal opportunity for disabled persons or special disabled veterans or qualified covered veterans or; (3) opposing any act or practice made unlawful by Section 503, VEVRAA or its implementing regulations in this part or any other federal, state or local law requiring equal opportunity for disabled persons or for special disabled veterans or qualified covered veterans; or (4) exercising any other right protected by Section 503 or its implementing regulations in this part or any other right protected by VEVRAA or its implementing regulations in this part.

III. Review of Personnel Processes (41 CFR 60-741.44(b); 250.44(b))

UNT Health Science Center has reviewed its personnel processes and determined that its present procedures are careful, thorough, and systematic in their consideration of the job qualifications of applicants and employees who are qualified covered veterans and persons with a disability. UNT Health Science Center analyzes specific job qualifications every time there is a job vacancy to ensure that the qualification requirements do not tend to screen out persons with a disability or qualified covered veterans. This analysis is completed on an individual basis should a person with a disability or qualified covered veterans be excluded from an open position. All qualification requirements approved by UNT Health Science Center are job related or consistent with business necessity and the safe performance of the job.

IV. Physical and Mental Qualifications (41 CFR 60-741.44(c); 250.44(c))

Whenever UNT Health Science Center applies either physical or mental job qualification requirements in the selection of applicants or employees, for employment or other changes in employment status, e.g., promotion, demotion, or training, if the qualification requirements tend to screen out individuals with a disability or qualified covered veterans, the job requirements must be related to the specific job.

When UNT Health Science Center conducts a comprehensive medical examination of a qualified covered veteran or person with a disability, the results of such an examination are kept confidential to comply with 41 C.F.R. 60-250.23(d); 741.23 (d), except that:

1. Supervisors, managers, and health science center officials may be informed regarding restrictions and accommodations for the work or duties of qualified individuals with a disability or qualified covered veterans.
2. Employees familiar with first aid may be informed, where and to the extent appropriate, if a qualified individual with a disability or a qualified covered veteran might require emergency treatment.
3. OFCCP officials investigating compliance with the 1973 Rehabilitation Act, the 1974 Vietnam Era Veterans' Readjustment Assistance Act, Veterans Employment Opportunity Act of 1998, or Job for Veterans Act of 2002 will be informed.

V. Reasonable Accommodation to Physical and Mental Limitations

(41 CFR 60-741.44(d); 250.44(d))

It is UNT Health Science Center's policy to make a reasonable accommodation to the physical and mental limitations of any employee with a disability, qualified applicants with a disability, or qualified covered veterans, unless his/her accommodation imposes an undue hardship on the company's business (41 C.F.R. – 741.44(d); 250-44(d)). In determining the extent of the company's accommodation obligations, the following factors, among others, are considered:

1. Business necessity; and
2. Financial cost and expense.

Each applicant or employee is dealt with on an individual basis. Reasonable accommodations are made whenever possible and ongoing efforts include revision of facilities to make them accessible. UNT Health Science Center makes every effort to provide suitable employment for those employees who become disabled while employed by us.

VI. Harassment (41 CFR 60-741.44(e); 250.44(e))

UNT Health Science Center has developed and implemented procedures to ensure that its employees are not harassed because of their status as disabled or qualified covered veterans.

VII. External Dissemination of Policy, Outreach, and Positive Recruitment

(41 CFR 60-741.44(f); 250.44(f))

After reviewing and determining that the Affirmative Action Policies of UNT Health Science Center provide the required affirmative action for the employment and the advancement of qualified individuals with a disability and qualified covered veterans, UNT Health Science Center has undertaken the following outreach and positive recruitment activities:

1. UNT Health Science Center will continue to work with recruiting sources to ensure that disabled individuals and qualified covered veterans are aware of openings and are submitting applications.
2. When hiring has been required, or will be needed, UNT Health Science Center has completed recruitment activities at educational institutions that participate in the training of the disabled. UNT Health Science Center has also engaged in recruitment activities with veterans' service organizations that service special disabled veterans and other qualified covered veterans. Meaningful contacts with the above named agencies or facilities have been made for such purposes as advice, technical assistance, and referral of potential applicants who are qualified persons with a disability or qualified covered veterans.
3. UNT Health Science Center has included, or will include, workers with a disability and qualified covered veterans when the company employees are pictured in consumer, promotional, or help-wanted advertising.

VIII. Internal Dissemination of Policy (41 CFR 60-741.44(g); 250.44(g))

In an effort to promote positive affirmative action for individuals with a disability and qualified covered veterans, UNT Health Science Center has developed internal communications that foster understanding, acceptance, and support among UNT Health Science Center's executive, management, and supervisory personnel. Additionally, all other UNT Health Science Center employees have been notified and encouraged to take the necessary action to aid UNT Health Science Center in meeting its affirmative action obligations. UNT Health Science Center has informed its employees and applicants for employment of its commitment to engage in affirmative action to increase the employment opportunities for qualified individuals with a disability and qualified covered veterans.

UNT Health Science Center realizes that a strong outreach program is ineffective without the adequate internal support from management personnel and other employees. In order to assure greater employee cooperation and participation in UNT Health Science Center's affirmative action efforts, UNT Health Science Center has adopted and disseminated an internal policy. This policy has been implemented as follows:

1. The policy is included in UNT Health Science Center Personnel Policies and Procedures Manual.
2. The policy has been publicized in UNT Health Science Center's newsletter(s) and annual reports.
3. The policy has been and will continue to be discussed at employee meetings.
4. The policy has been and will continue to be discussed in both employee orientation and management training programs.

5. The policy will be included in publication articles concerning accomplishments of UNT Health Science Center's workers with a disability and qualified covered veterans.

6. The policy is posted on UNT Health Science Center bulletin boards. A statement that employees and applicants are protected from coercion, intimidation, interference, or discrimination for filing a complaint or assisting in an investigation under the 1973 Rehabilitation Act, the 1974 Vietnam Era Veterans' Readjustment Assistance Act, the Veterans Employment Opportunity Act of 1998 or Job for Veterans Act of 2002 is contained with the policy.

IX. Audit and Reporting System (41 CFR 60-741.44(h); 250.44(h))

UNT Health Science Center has designed and implemented audit and reporting systems that:

1. Measure the effectiveness of UNT Health Science Center's programs.
2. Indicate any need for remedial action.
3. Determine the degree to which the company's objectives have been obtained.
4. Determine whether all employees identified as persons with a disability and qualified covered veterans have had the opportunity to participate in all UNT Health Science Center sponsored educational, training, recreational, and social events.
5. Ensure that each location of UNT Health Science Center is in compliance with the 1973 Rehabilitation Act, the 1974 Vietnam Era Veterans' Readjustment Assistance Act, Veterans Employment Opportunity Act of 1998, Jobs for Veterans Acts of 2002, applicable OFCCP regulations, and this Affirmative Action Program.

X. Responsibility for Implementation (41 CFR 60-741.44(i); 250.44(i))

The EEO Coordinator is responsible for the overall execution, implementation and monitoring of the affirmative action plan for persons with a disability and qualified covered veterans with the support of all management.

Those responsibilities shall include, but not be limited to, the following:

1. Informing management of all new developments and opportunities affecting persons with a disability and qualified covered veterans employment.
2. Assisting top management in arriving at solutions to problems involving persons with a disability and qualified covered veterans.
3. Serving as a liaison with federal, state, or local agencies, and national disabled and qualified covered veteran's organizations.
4. Insuring that persons with a disability and qualified covered veterans are afforded full opportunity and encouraged to participate in all health science center educational, training, and career opportunity programs.
5. Conducting regular discussions with local managers, supervisors, and employees to assure that UNT Health Science Center's policies are fair and consistent.

XI. Training (41 CFR 60-741.44(j); 250.44(j))

All personnel involved in the recruitment, screening, selection, promotion, disciplinary, and related processes shall be trained to ensure that the commitments in the contractor's affirmative action program are implemented.