# City of Killeen, Texas



# 2007-2008 Annual Action Plan

#### **COMMUNITY DEVELOPMENT DIVISION**

101 N. College Street, P.O. Box 1329, Killeen, TX 76540-1329

# **Mayor and City Council**

Timothy L. Hancock, Mayor

Council-At-Large

Larry Cole Otis Evans Billy C. Workman

<u>District</u> #1 <u>District</u> #2 Kenny Wells Juan Rivera

2 <u>District #3</u> Fred Latham Mayor-Pro-Tem <u>District</u> #4 Claudia L. Brown

City Manager

Connie L. Green City Hall 101 N. College St. Killeen, TX 76541 254-501-7600

**Community Development Division** 

Leslie K. Hinkle, Director 207A W. Avenue D Killeen, TX 76541

Cinda Hayward, CD Program Manager Rose Gonzalez, HOME Program Coordinator Linda Strickland, CD Specialist Christine Wallace, CD Assistant Maria Barraza, HOME Program Assistant

Ordinance 07-047

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# **Executive Summary**

The Annual Action Plan (AAP) is a one-year planning document required from jurisdictions participating in U.S. Department of Housing and Urban Development (HUD) grant programs. The selected 2007-2008 projects are based on community assessment from citizens, public service agency and civic organization representatives, local government and city officials, city planning and community development staff. The data collected and received during neighborhood planning meetings, advisory committee meetings and public hearings was combined to develop the Annual Plan ensuring that those projects funded would produce measurable outcomes while simultaneously achieving the City's five year Consolidated Plan.

The Annual Action Plan focuses on the proposed uses of two Federal Entitlement Programs funding resources for the FY 2007-2008 planning period: CDBG and HOME Programs.

Community Development Block Grant (CDBG): The primary objective of this program is to develop viable urban communities by providing decent housing, a suitable living environment, and economic opportunities, principally for persons of low income. Funds may be used for a wide variety of activities, including: housing rehabilitation, homeownership assistance; lead-based paint detection and removal; construction or rehabilitation of public facilities; removal of architectural barriers, public services; rehabilitation of commercial or industrial buildings; and loans or grants to businesses.

Home Investment Partnership Program (HOME): the HOME program provides federal funds for the development and rehabilitation of affordable rental and ownership housing for low-income households. HOME funds can be used for activities that promote affordable rental housing and homeownership for low-income households, including building acquisition; new construction and reconstruction; moderate or substantial rehabilitation; homebuyer assistance; and tenant-based rental assistance.

## **Community Outreach**

To foster community outreach, the City of Killeen developed a Citizen Participation Plan (CPP), which established policies and protocols for community outreach and citizen involvement for the use of HUD's Community Planning and Development (CPD) grant program funds (i.e., CDBG, HOME, ESG, and HOPWA). The Citizen Participation Plan describes how citizens, non-profit organizations and other interested entities may contribute to the development of annual plans to address objectives and goals consistent with the Consolidated Strategic Plan. All residents are afforded the opportunity of accessing information and participation in the neighborhood planning meetings, public hearings, and advisory committee meetings to include consultation with City staff and submission of funding proposals. Citizen participation is encouraged through a variety of print media to

include publicizing in local and ethnic newspapers, through the City's public access channel and public news bulletin boards located in municipal buildings, through bulletins and information provided to public services, civic and faith based organizations, and through electronic formats including the internet and city's web site.

#### Citizen Participation

Citizen participation is encouraged through varying media sources including publications in local and ethnic newspapers, through the City's public access channel, public news bulletin boards located in municipal buildings, and through accessing the City's internet web site. Information and bulletins are provided via written correspondence and electronic mail formats, to public service agencies, civic, and faith based organizations.

The Citizen Participation Plan describes how citizens, non-profit organizations and other interested entities may contribute to the development of annual plans to address objectives and goals consistent with the five-year Consolidated Strategic Plan. All residents are afforded the opportunity to meet with City staff, to participate by attending neighborhood planning meetings, public hearings, and advisory committee meetings, and to submit proposals.

During the preparation of the Annual Action Plan, comments are accepted through various correspondence formats, from all citizens, public, private or civic organizations and are considered when funding various project requests. Access to public hearings and notice of hearings are made available to all citizens, regardless of impediments or disabilities, and are published in accordance with HUD and local regulations.

Participation of non-English speaking citizens is accomplished with publication, in Spanish language, of the Citizen Participation Plan, public notice of hearings, informational manuals, and guides, on the CDBG and HOME Programs. Bilingual staff is available to translate programs on an individual basis and translators for other languages are available upon citizen's request. Community Development Advisory Committee members are involved in the development of programs, are actively involved in local community development matters with many members utilizing [their] bilingual capabilities to stimulate and encourage participation of minority and non-English speaking citizens.

Development of the Annual Action Plan is to assist residents of the City of Killeen, particularly those of lower incomes or with special housing and supportive service needs. The development of the AAP reflects the issues and concerns of City residents, health and human service agencies, housing organizations, other governmental entities as well as the City's service departments. Consultation, in coordination with the assistance of various public and private organizations, State, and other local jurisdictions, is conducted to assure development of a comprehensive document in response to community needs; the involvement and participation includes numerous local service and housing agencies.

#### Presentations and Discussions

Two neighborhood-planning meetings were held on February 15 and 21, 2007 by the Community Development Advisory Committee (CDAC), with presentations to attendees by the Community Development Division Staff, at the City of Killeen Utilities Collection building located at 210W. Avenue C, downtown Killeen. The planning meetings introduced

the City's federal grant programs and funding resources for the fiscal year 2007-2008 to attendees as well as solicited community input on housing and community development needs. Those efforts included consultation with citizens and the following organizations:

League of United Latin Killeen Sisters Cities, Inc. Families in Crisis, Inc. American Citizens Knights of Columbus-St. HCCAA/Affordable Housing Joseph Catholic Church Korean Weekly Central Texas Youth Services March for Jesus **NAACP** HCCAA/RSVP-HAPIN Multi-Athena Culture and Arts Greater Killeen Free Clinic Ft. Hood Habitat for Humanity American Association of Association Communities in School, Bell-Retired Persons NCO Wives Club Corvell Counties, Inc. Clements Boys and Girls Club Apartment Assoc. of Central Pan American Club TXPeaceable Kingdom Retreat for Girl Scouts, Bluebonnet Korean American Association Children Council, Inc. Spanish Society Central Counties Center of Killeen Korean Chamber of Commerce Korean Times **MHMR** Mid-Tex Chapter American Red Camp Fire USA, Tejas Council Texas Department of Health Housing Authority of the City Central Texas Council on of Killeen Bell Co. Coalition for Family Alcoholism and Drug Abuse Bell County Human Services Area Agency on Aging of Involvement Four Winds Intertribal Society **AmeriCorps** Central Texas Guam Association of Central Armed Services YMCA – The Veranda at Twin Creek Texas Killeen Bell County Health Department Improved Order of Red Men Central Texas 4C (Head Start Central Texas Homeless Japanese Women's Club Program) Alliance Ka Leo O Hawaii Polynesian Home and Hope Shelter, Inc. Ft. Hood Area United Way Kamaaina Hula Halau O-Hill Country Transit District Central Texas Support Services HCCAAI/Aging Services Maunakea Killeen Area Heritage Greater Killeen Free Clinic Association HCCAAI/Nutrition Services

Through those planning meetings, citizens, service providers, community leaders, and other interested parties were asked to elaborate their specific needs. The following represents priorities established by residents and community groups:

#### Annual Priorities

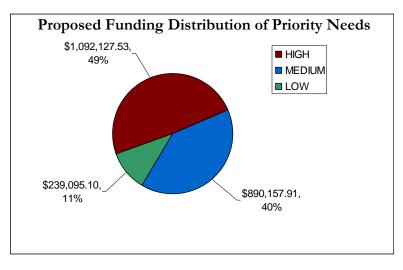
- ~ Improve supportive human (public) services to include, but not limited to, health, education for youth and adults, nutrition, substance and abuse prevention, job skills and employment training, transportation for elderly and victims of domestic or family violence laws, and counseling services for low and moderate income persons
- ~ Increase, improve and maintain affordable housing for low and moderate income residents through (housing) activities to include, but not limited to, emergency type apartments, tenant based rental assistance, homeless and transitional housing and home ownership assistance, and rehabilitation of existing housing stock
- ~ Improve and expand public facilities (facilities and improvements) operations space and infrastructure that benefits low and moderate-income neighborhoods and residents

## SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

The City of Killeen will expend approximately \$1,316,298.60 in Community Development Block Grant (CDBG) funds and \$776,373.53 in Home Investment Partnerships (HOME) Program funds for varying levels of low and moderate-income persons and households by:

- ➤ Creating economic opportunities through programs and financial resources that provide assistance and improvement of human performance, motivation, and productivity; bettering the conditions under which people live, learn and work through child care management, tutoring and mentoring for youth, transportation for the elderly, senior nutrition, homeless facility expenses, and health care programs for 7,651 persons.
- ➤ Creating a suitable living environment by improving the safety and viability of neighborhoods, increasing access to quality public and private facilities, reducing the isolation of income groups within areas through spatial deconcentration of housing opportunities for lower income persons, the revitalization of deteriorating neighborhoods, and restoring and preserving historic and architectural value through projects that include target-area neighborhood sanitary sewer improvements, an outdoor emergency warning system, clearance, demolition and violation activities under local code enforcement, public facility renovations, and administration of CDBG and HOME Program Activities, assisting 26,108 persons.
- Providing decent affordable housing through programs that will provide 61 households with opportunities that assist the most at-risk families who are faced with excessive gaps between housing costs and practical solutions and interventions that are associated with addressing the housing needs of victims under the domestic or family violence laws.

The Community Development Advisory Committee (CDAC) conducted two public meetings receiving presentations by applicants and concluded with prioritization



of those requests submitted by non-profit, public, and private entities, city departments and housing organizations. The following projects were approved by the Killeen City Council, on June 26, 2007 with all activities serving very low, low- and moderate-income individuals and families, and will benefit residents in low-income area:

CDBG Program Administration	\$193,577.20
Public Services	\$145,182.90
Facilities Improvements	\$703,338.92
Code Enforcement	\$216,089.00
HOME Program Administration	\$ 45,517.90
CHDO Set Aside	\$392,342.03
Housing - Rental Assistance	\$338,513.60

#### Funding of Annual Priorities

Identified priorities will be met through funding allocations to the following programs, services, and projects:

#### Community Development Block Grant (CDBG)

#### ~Administration~

• City of Killeen Community Development Division - local administration, planning, and monitoring of CDBG funded programs ~ Funds will be used to pay reasonable program administration costs and charges related to the planning and execution of community development activities assisted in whole or in part with funds provided unther the CDBG program including staff and costs required for overall development of systems for assuring compliance with federal program requirements; program management through preparation of budgets, schedules, reports and other compliance document submission to HUD; monitoring of program activities and projects for progress and compliance; coordination with pulic, private, and governmental entities in the establishment and delivery of a unified vision for housing and community development actions; as well as the payment of salaries and overhead costs directly related to delivery of CDBG funded activities.

#### ~ Public Services~

Public Service programs undertaken during FY 2007-08 will be utilized by low-income households and individuals. Agencies providing services are:

- Bell County Human Services child care services ~ Bell County Human Services Center in conjunction with the Central Texas Workforce Commission will use the CDBG allocation for customers who qualify and who are or will be placed on a wait list to access immediate enrollment in the Child Care Services (CCS) program providing affordable childcare for low income persons entering full time employment or attending college to obtain a work skill;
- City of Killeen Elderly Transportation Program basic transportation to elderly residents ~ City of Killeen Elderly Transportation Program provides individual transportation assistance to elderly residents of Killeen through monthly taxi rides or public transit passes;
- Communities In Schools Bell-Coryell Co. program management ~ Community In Schools Bell-Coryell Counties will add another campus to their program for youth mentoring services through an on-site director within the Killeen School District;
- Families in Crisis, Inc. transportation services to battered and abused spouses ~ Families In Crisis will administer transportation, of victims under the domestic or family violence laws, to safe shelter from designated locations to necessary medical, legal, law enforcement and social service appointments through paid services (taxi) at times that other means of transportation are unavailable;

- Greater Killeen Free Clinic prescriptions and program management ~ the Greater Killeen Free Clinic provides prescription medications and medical services to low income uninsured children and adults in Killeen through oversight of the Clinic Director;
- Hill Country Community Action Assn. Aging Services program aid and elderly meal delivery ~ Hill Country Community Action Association Nutrition Program provides nutritionally balanced noon meals (Meals on Wheels) to elderly, frail elderly, and disabled citizens of Killeen at area service centers and participant's homes through the assistance of a program aid who will also assist in meal delivery

#### ~Public Facilities and Improvements~

Public facility improvement activities, allocated CDBG funding, are located in low-income areas, and provide services to low-income households and persons including elderly persons. Those projects and activities are consistent with objectives and priorities described in the current Consolidated Strategic Plan and include:

- City of Killeen Emergency Management installation of outdoor emergency warning system in CDBG target areas ~ Installation of outdoor emergency warning system sirens that will be placed in target locations with the warning system serving Census Tracts 221.01, 221.02, 222, 223, 226, 228.01, and 235. The City of Killeen's Office of Emergency Management is responsible for delivery of vital information to the community during any event where the public may be endangered.
- City of Killeen Public Works rehabilitation of sanitary sewer line located in a CDBG target area ~ Rehabilitation of approximately 4,877 linear feet of sanitary sewer system lines located in Census Tract 226.1. The City of Killeen Public Works Department in conjunction with the Water and Sewer Division is responsible for ensuring proper drainage through the City's sanitary sewer lines.
- Central Texas 4C improvements to fire supression systems in two Head Start facilities
   ~ Installation of fire suppressions systems in the kitchens of two Head Start facilities
   [Census Tracts 226.5 and 225] to meet Fire Code requirements becoming effective in
   January 2008. One of the facilities to receive the fire suppression system is the central
   kitchen serving all of the Head Start and Early Head Start facilities in Killeen serving
   141,795 child meals per year.
- Food Care Center facility improvements to the annex building ~Renovation to the Food Care Center Annex Building, located in Census Tract 226, for necessary building improvements that will ensure a safe, accessible facility for staff and customers who are low- to moderate-income persons and persons who are disabled and/or elderly. The project includes electrical upgrades and repair to the asphalt parking lot.

• Home and Hope Shelter, Inc. – homeless facility expenses (utilities) ~ Operational assistance (utility expenses) to the local homeless shelter. Home and Hope Shelter is located in Census Tract 235 and provide both emergency shelter and transitional housing for homeless families and individuals in Killeen.

#### ~Code Enforcement including Demolition and Clearance~

The City of Killeen Code Enforcement Department is a subdivision of the City's Building and Permits Department that is responsible for enforcing State and local jurisdiction codes and ordinances to arrest the decline of the target areas. This proactive approach enforces the building codes and ordinances safeguarding life, health, property, and public welfare to the citizens of Killeen. Code Enforcement projects and activities are consistent with objectives and priorities described in the current Consolidated Strategic Plan and include:

- City of Killeen Code Enforcement Violations Program administrative expenses associated with enforcement of State and local codes ~ The payment of salaries and overhead costs directly related to the enforcement of State and/or local codes. This activity provides for three code enforcement officers and one clerk; expenditures are not included in administration and planning costs subject to the 20% limit even though all expenditures are for staff and related costs-these costs are considered an activity delivery cost.
- City of Killeen Code Enforcement Dangerous Buildings Abatement Program expenses associated with demolition, clearance, and removal of unsafe structures posing a public hazard or nuissance ~ Clearance and demolition, to be undertaken in the older areas of the City where many vacant and substandard properties exist. Primarily this action will take place in Census Tracts 221.01, 221.02, 222, 223, 226, 228.01, 229, 231.02, 232, and 235.

## Home Investment Partnerships (HOME) Program

#### ~Administration~

City of Killeen Community Development Division/HOME Program - local administration, planning, and monitoring of HOME Program funded activities ~ Funds will be used to pay reasonable program administration costs and charges related to the planning and execution of housing and housing related activities assisted in whole or in part with funds provided unther the Home Investment Partnerships (HOME) Program including staff and costs required for overall development of systems for assuring compliance with federal program requirements; program management through preparation of budgets, schedules, reports and other compliance document submission to HUD; monitoring of program activities and projects for progress and compliance; coordination with pulic, private, and nonprofit community housing development organizations (CHDOs) in the establishment and delivery of a unified vision for increasing the availability of affordable housing and retaining existing affordable housing stock [both rental and owner] for low and moderate income families and households; as well as the payment of salaries and overhead costs directly related to delivery of HOME funded activities.

#### ~Community Housing Development Organizations (CHDO)~

A Community Housing Devlopment Organization is a private nonprofit, community-based organization that develops affordable housing for the community it serves. A CHDO must demonstrate that: it has at least one year of experience serving the community where it intends to develop the HOME-assisted housing; demonstrate its capacity with experienced key staff and completion of similar projects; and meet the required organizational structure of the board of directors.

Eligible CHDO set-aside activities include:

- ~ acquisition and/or rehabilitation of rental housing;
- ~ new construction of rental housing;
- ~ acquisition and/or rehabilitation of homebuyer properties; and
- ~ new construction of homebuyer properties

The jurisdiction must set aside a minimum of fifteen percent (15%) of its annual HOME allocation for housing development activities in which qualified CHDOs are the owners, developers and/or sponsors of the housing, however the jurisdiction may set aside more than the required percentage. Additionally, the jurisdiction has up to twenty-four (24) months from the date the annual allocation is received, to designate the CHDO(s) in which the funds will subsequently be awarded to.

• CHDO Set a side – eligible project costs associated with future housing activities conducted by an eligible Community Housing Development Organization (\$392,342.03).

Although the City of Killeen recognizes two qualified CHDOs (Fort Hood Area Habitat for Humanity and Hill Country Community Housing Corporation), neither have been designated as the recipient of these [CHDO] funds.

Additionally, no specific CHDO or CHDO activity has been identified, thus the reason the **expected number** of units to be completed through the CHDO set-aside funds are **unknown**. Over the course of this next fiscal year, the City will work with nonprofit housing developers educating and encouraging them to apply for these available funds.

#### ~Rental Assistance (Tenant Based Rental Assistance/TBRA)~

Tenant Based Rental Assistance (TBRA) is a program that provides assistance for costs associated with security deposit and monthly rental amounts, to persons and households who earn 50% or less of the Area Median Income [as established annually by HUD] in proportion to the household's monthly income. Participants are required to have a current wait list status with either of the two Housing Choice Voucher program (Section 8) administrators – Killeen Housing Authority or Central Texas Housing Assistance Program. Although TBRA does not target a particular geographic area, it is limited to the jurisdiction's boundaries (corporate city limits of Killeen) and does not allow for export to any other jurisdiction. Rental assistance to very low-income households is consistent with objectives and priorities described in the current Consolidated Strategic Plan and include:

- City of Killeen TBRA-Elderly costs associated with security deposit and monthly rental assistance to elderly households ~ Monthly rental subsidy to elderly households, age 62 years and older, for up to eighteen months until a HUD Housing Choice Voucher (section 8) is available;
- Families In Crisis and Killeen Housing Authority TBRA a joint venture by two entities for costs associated with security deposits and monthly rental assistance to victims under the domestic or family violence laws ~ A nonprofit organization [Families In Crisis, Inc.] and a quasi-governmental entity [Killeen Housing Authority] have partnered to deliver rental assistance to very low income persons who are victims of domestic violence, dating violence, sexual assault, stalking, or other violent acts against women providing them with immediate protection and relief from further exposure to violent acts.

The City does not foresee that funding of these activities will result in displacement and relocation for the coming fiscal year; however, the City has established anti-displacement/relocation policies including procedures for addressing hazards of lead-based paint, in its federally assisted programs and projects with all established policies accessible to the public.

# TABLE OF SPECIFIC ANNUAL HOUSING AND COMMUNITY DEVELOPMENT OBJECTIVES

The City of Killeen must provide a summary of the actions, activities, and programs that will take place during the next year to address the priority needs and specific objectives identified by the Consolidated Strategic Plan. Each specific objective developed to address priority needs and is identified by number, contains the proposed accomplishments and outcomes the City hopes to achieve in quantitative terms.

The statutes for the CDBG and HOME Program formula grant programs set forth three basic goals against which the plan and the jurisdiction's performance under the plan will be evaluated by HUD. These statutory program goals are:

#### **Decent Housing** including:

- Assisting homeless persons to obtain affordable housing;
- Assisting persons at risk of becoming homeless;
- Retaining the affordable housing stock;
- Increasing the availability of affordable permanent housing to low and moderate income households;
- Increasing the supply of supportive housing; and
- Providing affordable housing that is accessible to employment opportunities

#### Suitable Living Environment including:

- Improving the safety and livability of neighborhoods;
- Eliminating blighting influences and the deterioration of property and facilities;
- Increasing access to quality public and private facilities and services;
- Reducing the isolation of income groups within areas through spatial deconcentration of lower income persons;
- Revitalization of deteriorating neighborhoods; and
- Restoring and preserving properties of special historic, architectural, or aesthetic value

#### Expanded Economic Opportunities including:

- Job creation and retention;
- Establishment, stabilization and expansion of small business;
- The provision of public services; and
- Empowerment and self-sufficiency for low income persons to reduce generational poverty

The specific course of action for the FY 2007-2008 Annual Action Plan is displayed in the following tables consistent with the performance measurement system prescribed by HUD. The key code table indicates specific objectives and outcomes categorized in association with performance measurements for the various activities. The Annual Objective/Outcome Table indicates the specific element [housing, rental housing, community development, public services, etc.] being addressed, the applicable outcome code and objective number, an annual objective statement, the source of funding for the activity, specific performance indicators that will be used to determine the success of the activity, and the number of units expected to be completed during the annual period.

KEY CODE TABLE										
Objective Codes		Outcome Codes								
Objective Codes	Availability / Accessibility	Sustainability								
Decent Housing	DH – 1	DH – 2	DH – 3							
Suitable Living Environment	SL – 1	SL – 2	SL – 3							
Economic Opportunity	EO - 1	EO – 2	EO – 3							

	ANNUAL OBJEC	CTIVE/OUTCO	ME TABLE	
Objective Code and Objective #	Annual Objective (Specific Annual Objective)	Sources of Funds	Performance Indicators	Expected Number
DECENT HOUS				
Availability/ Accessibility Affordability Sustainability of Decent Housing	Improve the availability/accessibility, affordability or sustainability of decent housing to low and moderate income households through eligible Community Housing Development Organizations	HOME Program	Number of households provided decent housing	Unknown See explanation under Home Investment Partnerships (HOME) Program
	Re	ntal Housing		
DH-2				
Affordability of Decent Housing	Improve affordability of decent housing to low and moderate income households through tenant based rental assistance	HOME Program	Number of households provided	
DH-2.1	Decent affordable housing to provide elderly households with rental subsidies including security deposit and monthly assistance in proportion to income until such time that Housing Choice Voucher (section 8) assistance is received.		decent affordable housing	6
DH 2.2	Decent affordable housing to victims under domestic or family violence laws with rental subsidies including security deposit and monthly assistance in proportion to income.			55
	Commu	nity Developm	ent	
SL - 3				
Sustainability of Suitable Living Environment	Sustaining a suitable living environment by improving the safety and viability of target area neighborhoods through enforcement of State and local Codes and Ordinances		Number of persons with improved and more suitable living	
SL - 3.1	Sustaining a suitable living environment through salaries and overhead for personnel to address code violations	CDBG	environment	14,208 persons
SL - 3.2	Sustaining a suitable living environment through clearance and demolition of unsafe structures that pose a public hazard or nuisance.		Number of unsafe structures removed	10

		ANNUAL OBJE	CTIVE/OUTCO	OME TABLE	
,	ctive Code and ojective #	Annual Objective (Specific Annual Objective)	Sources of Funds	Performance Indicators	Expected Number
		Pu	ıblic Facilities		
Envir Availa Acces	ble Living conment ability/ssibility  SL - 1.1  SL - 1.2	Creating a suitable living environment through improved availability and accessibility of public facilities providing a suitable living environment  Creating a suitable living environment in target area neighborhoods with the installation of emergency warning system sirens  Improved availability and accessibility of a more suitable living environment by providing operations assistance to the local homeless shelter	CDBG	Number of facilities improved  Number of persons with improved and more suitable living environment  Number of persons with improved and more suitable living environment	3 public facilities 8,973 persons 100 persons
SL - 3		Custoining a suitable limine	1		
Suital	inability of ble Living conment	Sustaining a suitable living environment by improving the safety and viability of target area neighborhoods through rehabilitation of sanitary sewer systems	CDBG	Number of facilities improved  Number of persons	
	SL – 3.3	Sustaining a suitable living environment through rehabilitation of sanitary sewer systems in target neighborhood areas		with improved and more suitable living environment	6 public facilities 1,903 persons
EO- 1					
Availa	omic ortunity ability ssibility	Creating economic opportunities through the availability and accessibility of improved public facilities		Number of persons	
	EO – 1.1	Creating increased economic opportunities through the availability and accessibility of public facility improvements with the installation of fire suppression systems in two Head Start facilities	CDBG	with increased economic opportunities through improvements to public facilities	2 public facilities 900 persons
	EO – 1.2	Creating increased economic opportunities through the availability and accessibility of public facility improvements with renovations to the Food Care Center Annex building			1 public facility 5,000 persons
		P	ublic Services		
SL - 1		Constitution and the Late of			
Suitable Living Environment Availability/ Accessibility		Creating a suitable living environment through improved availability and accessibility to programs that provide resources and assistance bettering the conditions under which people live, learn, and work  Creating a more suitable living	CDBG OTHER – Local Funds	Number of persons with improved availability and accessibility to a more suitable living environment	110 persons
		environment for senior citizens with improved availability and accessibility to public services through the City of Killeen Elderly Transportation program		Cavaoniicit	

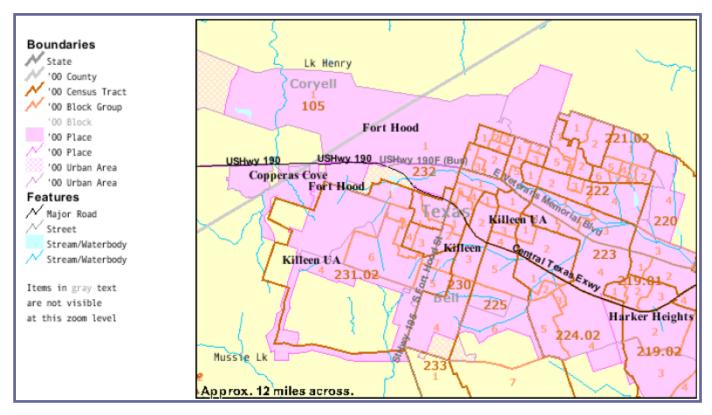
		ANNUAL OBJEC	CTIVE/OUTCO	ME TABLE	
a	rive Code and ective #	Annual Objective (Specific Annual Objective)	Sources of Funds	Performance Indicators	Expected Number
		Pu	blic Services		
SL - 1					
Suitable Environ Availabi Accessil	ment ility/	Creating a suitable living environment through improved availability and accessibility to programs that provide resources and assistance bettering the conditions under which people live, learn, and work	CDBG OTHER – Local Funds	Number of persons with improved availability and	
	SL – 1.4	Creating a more suitable living environment with improved availability and accessibility to public services through the Communities In Schools programs	CDBG	accessibility to a more suitable living environment	250 persons
	SL – 1.5	Creating a more suitable living environment with improved availability and accessibility to public services through the Families In Crisis client transportation services	CDBG		564 persons
EO- 1					
Econom Opportu Availabi Accessil	unity ility	Creating economic opportunities through the availability and accessibility to programs that provide resources and assistance bettering the conditions under which people live, learn, and work	CDBG OTHER – Central Texas Workforce	Number of persons with increased economic opportunity through the availability and	
	EO – 1.2	Creating economic opportunity with improved availability and accessibility to child care services through the Bell County Human Services Child Care Program	Commission	accessibility of child care services	76 persons
EO – 1.3		Creating economic opportunity with improved availability and accessibility to health and medical care and prescriptions from the Greater Killeen Free Clinic		Number of persons with increased economic opportunity through the availability and accessibility health care services	1,460 persons
	EO – 1.4	Creating economic opportunity with improved availability and accessibility to senior nutrition programs through the Hill Country Community Action Association Aging and Nutrition program		Number of persons with increased economic opportunity through the availability and accessibility to nutritional services	215 persons

KEY CODE TABLE									
Objective Codes	Outcome Codes								
Objective Codes	Availability / Accessibility	Affordability	Sustainability						
Decent Housing	DH – 1	DH – 2	DH – 3						
Suitable Living Environment	SL – 1	SL – 2	SL – 3						
Economic Opportunity	EO - 1	EO – 2	EO – 3						

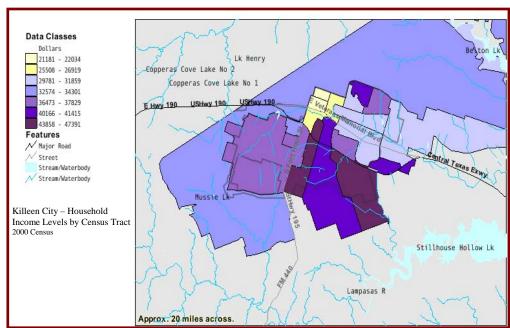
ANNUAL H	HOUSING CO	MPLETIC	N GOAI	LS					
Program Year: 2007	Expected Annual Number of Units	Actual Annual Number of Units		Resources used during the period					
	To Be Completed	Completed	CDBG	HOME	ESG	HOPWA			
ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)	•	-	-	-	_	-			
Homeless households	0								
Non-homeless households	0								
Special needs households	0								
ANNUAL AFFORDABLE RENTAL HOUSING GOALS (SE	EC. 215)		-	=		<u> </u>			
Acquisition of existing units	0								
Production of new units	0								
Rehabilitation of existing units	0								
Rental Assistance	65								
Total Sec. 215 Affordable Rental	65								
ANNUAL AFFORDABLE OWNER HOUSING GOALS (SE	CC. 215)								
Acquisition of existing units	0								
Production of new units	1								
Rehabilitation of existing units	11								
Homebuyer Assistance	10								
Total Sec. 215 Affordable Owner	22			<u> </u>					
ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)		_							
Acquisition of existing units	0								
Production of new units	1								
Rehabilitation of existing units	11								
Homebuyer Assistance	10								
Total Sec. 215 Affordable Housing	22			_					
ANNUAL HOUSING GOALS									
Annual Rental Housing Goal	65								
Annual Owner Housing Goal	22		$\boxtimes$						
Total Annual Housing Goal	87								

## **Geographic Distribution**

The following map illustrates the Census Tracts contained within the boundary of the city limits of Killeen.



The City of Killeen and its subrecipients will undertake projects in areas designated as low-income within the city limits according to the 2000 Census and the U.S. Department of Housing and Urban Development. Racial, ethnic, and minority concentrations, as well as low-income census tracts are reflected on the following map and table for activities to be under-taken during Fiscal Year 2007-08.



GEO	GEOGRAPHIC AREAS IN WHICH ASSISTANCE WILL BE DIRECTED														
Minority Household		Census Tracts in Which Activities will be Undertaken													
	220	221.1	221.2	222	223	226	228.1	229	231.2	235					
African- American	7-17%	17-31%	34-50%	31-34%	17-31%	31-34%	34-50%	31-34%	17-31%	40-53%					
Asian- American	2-4.8%	7.4-20%	7.4-20%	4.8- 5.3%	4.8- 5.3%	7.4-20%	5.3- 7.4%	5.3- 7.4%	5.3- 7.4%	2.0- 4.8%					
Hispanic	15-19%	24-40%	15-19%	19-21%	21-24%	21-24%	15-19%	24-40%	19-21%	24-40%					
Native American	.6473	.58- .64%	.58- .64%	.43- .58%	.64- .73%	.43- .58%	.73- 1.2%	.58- .64%	.4358	.73- 1.2%					
White	70-86%	53-56%	53-56%	56-70%	56-70%	53-56%	40-53%	56-70%	56-70%	40-53%					

Although no specific area distribution is incorporated when considering allocating the City's federal investments, priority placement is given to those projects that will serve areas within the city that have higher concentrations of minority and low-income households. The rationale is such that the HUD designated CDBG target areas are those that contain the most economically disadvantaged persons, and persons that most likely will not seek assistance due to language barriers, or lack of knowledge of resources for seeking such services and programs that provide various types of assistance for improving and bettering the conditions under which they [people] live, learn and work.

### Managing the Process

The City of Killeen Community Development Division will manage the planning and administration of both the CDBG and HOME Programs. Division offices are located [Census Tract 235] in the downtown area of the city and are adjacent to the Killeen City Hall. The CD staff also administers housing programs and the Elderly Transportation Program.

The City of Killeen's Community Development Division (CDD) has the primary responsibility for all functions associated with the City's Comprehensive Plan and Annual Action Plan/Budget process, including its development, implementation, monitoring and reporting activities. The CDD is comprised of six staff members including the Division Director, HOME Program Coordinator, CD Program Manager, CD Specialist, and two CDD Program Assistants. All CDD staff provide insight and expertise compiled through daily interaction with individual citizens, community and neighborhood organizations, non-profits, housing and housing development agencies, the financial industry, and the private sector housing industry.

In addition, the CDD coordinates the activities of other supporting City departments responsible for implementing required procedures to ensure City compliance with specific U.S. Department of Housing and Urban Development (HUD) and other federal regulations.

In addition to the administration of the CDBG and HOME Programs, the CDD is responsible for the identification, development, implementation, and oversight for the development of the City's five-year Consolidated Strategic Plan (CSP), Annual Action Plan/Budget (AAP), and the Consolidated Annual Performance and Evaluation Report (CAPER). The CDD is also responsible for the review and certification of compliance with approved Consolidated Plan strategies for all project proposals submitted to HUD and the State for funding support of local implementation. CDD staff is also charged with the development of specifications, bid packet documents, and issuance, pre-bid and preconstruction conferences, evaluation, and analysis of bidder responses, contract development, follow-up on delivery and project closeout.

#### Monitoring and Long Term Compliance

The City of Killeen Community Development Division is responsible for all monitoring for the Community Development Block Grant and Home Investment Partnerships (HOME) Programs. The Division requires all subrecipients, sub-grantees to attend the CDBG/HOME monitoring, and compliance-training session delivered by Division Staff. The training element is required of all local agencies, grantees, and city departments receiving an allocation of funds from either of the two Federal grants. Prior to issuing payment for any good or service funded under the two programs, the Division verifies that services and/or materials for the various projects are provided or are in place and that all program requirements have been satisfied.

The Community Development Division implemented a performance-based system to monitor and evaluate CDBG funded programs more effectively and in accordance with the new structure of performance measurement systems implemented by HUD through a Federal Register notice effective March 7, 2006. The system will assure that the grantee and its federally funded programs meet the established requirements and determine whether established goals and objectives are being realized.

A monitoring and implementation guide is provided to grantees at the beginning of their agreement time that provides information on the purpose of monitoring visits, what to expect during these visits and assists the grantee to better meet proposed objectives under which funding was allocated. Monitoring also allows for mid-course corrections based on changing circumstances. The following procedures and policies are currently in place in the City of Killeen Community Development Division and will be continued:

- ~ Submission of periodic reports furnished to HUD as required.
- ~ A systematic auditing and quarterly monitoring of subrecipients.
- ~ Monthly reports from City departments utilizing Federal funds.
- ~ Sanction and penalty process for funded recipients not meeting requirements.
- ~ Financial auditing of procedures and financial records.
- ~ Continuing education and learning commitment attending training sessions and seminars.
- Providing an opportunity to ask questions and seek advice from appropriate HUD sources.
- ~ Continue commitment to further fair housing objectives.

In addition to the above, the comprehensive and holistic approach of yearly Action Plans require open communication and reporting channels between agencies who are a part of the priorities, and goals, i.e., Central Texas Council of Governments, the Killeen Housing Authority, social and public service agencies providing assistance to the homeless and at risk numbers of the community, and between local, State, and county governmental offices and health departments. Reports will are made available to the City Council and data furnished to the media to insure political and community support.

Compliance monitoring of HOME Program activities is conducted prior to the beginning of the each fiscal period so that issues, if any, may have ample time for correction prior to entering a new funding cycle. Planning by the Community Housing Development Organizations [CHDOs] and other HOME fund recipients takes place well before the actual funding cycle or grant awards are made, thus resulting in no planning compliance problems.

The HOME Program assesses performance of the goals/objectives for the fiscal year at the end of each quarter. Frequent review provides for effectively meeting each goal and/or allowing minor adjustments to ensure success of the projects and the HOME program.

In order to meet the mandated matching requirement for appropriated HOME funds drawn down for eligible housing projects, the City of Killeen seeks contributions from partnerships with non profit organizations, other public and private entities committed to expanding the supply of affordable standard housing for low income families. Forms of match will include the value of donated land, on/off site infrastructure or site preparation, materials, labor [volunteer or professional], and 25% of the face value of each loan made from proceeds from affordable housing bonds for HOME assisted/eligible housing.

The total match credit from loans made from affordable housing bond proceeds will not consist of more than 25% of the total annual contribution toward the PJ's match obligation. Excess match credit at the end of the fiscal year, from this source, will be shown as a balance forward and a credit to future match obligations with the oldest amount being a credit to the newest match obligation for the next fiscal year. Match contributions of cash will be credited/counted at the time the funds are expended and other forms of match will be credited at the time the service/contribution is provided for eligible HOME assisted activities. The PJ does not track or credit match contributions to affordable housing not assisted with HOME funds. The City of Killeen match log is updated on a quarterly basis and is available within 15 days of the end of the previous quarter and an annual log is included in the CAPER.

The jurisdiction continues to conduct annual monitoring and compliance evaluations ensuring that all CHDOs and recipients meet performance expectations and comply with applicable local and federal rules and regulations for the activity involved. Weekly, monthly, and quarterly monitoring and reporting of each activity are on going as applicable to the project/activity. At the time quarterly reports are submitted by CHDOs and recipients, an on-site inspection of project/activity files is conducted as well as interviews with staff directly charged with meeting program objectives. The jurisdiction provides the CHDOs and recipients with written documentation of receipt of the report and annotates areas of

concern or findings inconsistent with the plan/project or violation of local or federal regulation.

Long-term compliance with requirements of the CDBG and HOME programs is accomplished through on-going communication between Division staff and the recipients [sub-grantees]. Additionally communication is made with HUD field offices on any regulation changes that take place during the five-year period covered by the CSP. Division staff monitors the recipients [sub-grantees] evaluating for positive performance and in meeting all policy, regulatory, and statutory requirements. Monitoring schedules include desk review and on-site observations facilitating contract compliance throughout the term – this ensures achievement of stated performance measures and timely guidance and technical assistance to mitigate occurrences of non-compliance, if any. Past performance is also considered in the decision-making process for fun allocations.

#### PAST PERFORMANCE

The following was achieved during the FY 2005-2006 Annual Action Plan

- Additional households assisted under the First Time Homebuyers Program
- ~ Neighborhood street improvements in low income neighborhoods
- ~ Public Service Facility Improvements
- ~ Code Enforcement activities
- ~ Public Service activities

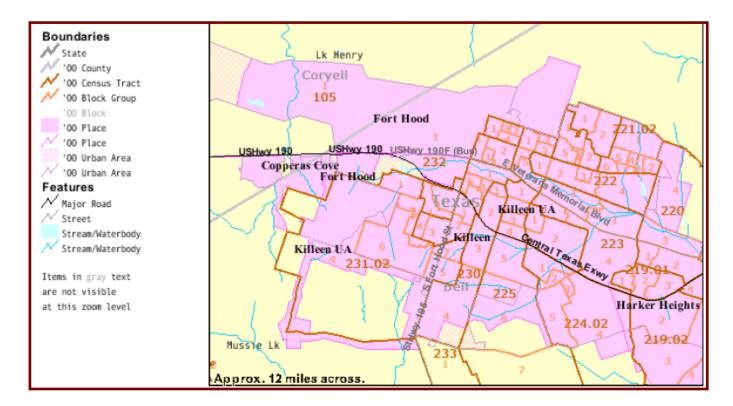
- Housing Rehabilitation-Minor Repair and Accessibility Accommodations
- ~ Rental Housing Development Subsidies
- ~ Transitional Housing Development

#### ANNUAL ACTION PLAN

- 1. Describe the geographic areas of the jurisdiction (including areas of low-income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.
- 2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.
- 3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.
- 4. Identify the federal, state, and local resources expected to be made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the strategic plan.

## Geographic Distribution

The following map illustrates the Census Tracts contained within the boundary of the city limits of Killeen.



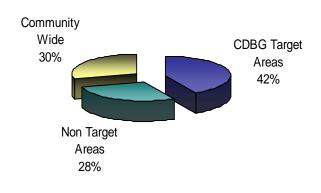
The City of Killeen and its subrecipients will undertake projects in areas designated as low-income, according to the 2000 Census and HUD, within the city limits.

Although no specific distribution area, other than the corporate city limits, is considered when allocating the City's federal investments, priority placement is given to those projects that will serve areas within the city that have higher concentrations of minority and low-income households. The census tract areas identified in the table below — **Geographic Areas of Minority Concentration** indicates the minority type and the population percentage of that particular minority in each census tract.

GE	GEOGRAPHIC AREAS OF MINORITY CONCENTRATION														
Minority Household		Census Tracts													
11000011010	220         221.1         221.2         222         223         226         228.1         229         231.2														
African- American	7-17%	17-31%	34-50%	31-34%	17-31%	31-34%	34-50%	31-34%	17-31%	40-53%					
Asian- American	2-4.8%	7.4- 20%	7.4- 20%	4.8- 5.3%	4.8- 5.3%	7.4- 20%	5.3- 7.4%	5.3- 7.4%	5.3- 7.4%	2.0- 4.8%					
Hispanic	15-19%	24-40%	15-19%	19-21%	21-24%	21-24%	15-19%	24-40%	19-21%	24-40%					
Native American	.6473	.58- .64%	.58- .64%	.43- .58%	.64- .73%	.43- .58%	.73- 1.2%	.58- .64%	.4358	.73- 1.2%					
White	70-86%	53-56%	53-56%	56-70%	56-70%	53-56%	40-53%	56-70%	56-70%	40-53%					

The rationale for distribution in this manner is such that the HUD designated CDBG target areas are those that contain the most economically disadvantaged persons, and persons that most likely will not seek assistance due to language barriers, or lack of knowledge of resources for seeking such services and programs that provide various types of assistance for improving and bettering the conditions under which people live, learn and work.

To more adequately demonstrate the distribution of the City's federal funds, three categories indicate the total dollar amount of the combined FY 2007 CDBG and HOME Program funds that will be utilized through in the coming year's projects, programs, and activities. These three categories are defined as: CDBG Target Areas - designated by area census tracts having a higher concentration of low-income and minority populations in



comparison to all census tracts in the city; **Non Target Areas** – areas not designated as low-income or having a higher population of minority persons but is available to individuals and households that are classified as low income [this category includes funds for Rental Housing Subsidies and the CHDO set aside which is for development of affordable owner or rental housing]; and **Community Wide** - which encompasses the entire corporate city limits and includes Public Service programs that will serve individuals and households with annual income of 80% or less of the area median income limit which, is determined by HUD to constitute the level at which individuals and households are classified as being "low-income" for the area; this category also includes code enforcement and administrative and planning costs associated with administering the Federal funds. It is clear that the bulk of funding (\$1,106, 246.91 - 42%) is being directed toward the areas with the greatest need [CDBG Target Areas] with the remaining \$730,855.63-28% and \$776,620.03-30% being expended to meet the needs of the community's low-income individuals and households in non-target areas and community wide.

- 4. Proposed availability of federal, state, and local resources, to address identified needs in the FY 2007-2008 plan include:
- ~City of Killeen General Funds (local) it is anticipated that the City will contribute "general fund" dollars toward the Administration and Planning of both the CDBG and HOME programs in the amount of \$74,067.80-CDBG and \$4,943.10 for HOME. These funds will cover the shortfall for administration of the programs due to limitations imposed by the federal regulations for planning and administration including management, coordination, monitoring, and evaluation of funding activities and projects.
- ~General Obligation (GO) Bonds (local) it is anticipated that the City will contribute funds from the issuance of general obligation "GO" bonds to fund the installation of an outdoor emergency warning system to allow for efficient communications with first responders and increased community and public safety and emergency management in the amount of \$343,971.01. These funds will aid in the purchase and installation of necessary equipment in areas that **are not** considered CDBG Target Areas.
- ~City of Killeen Water and Sewer Funds (local) it is anticipated that the City will contribute funds from the Water and Sewer fund in the amount of \$64,260.27. These funds will be used in conjunction with CDBG funding for the rehabilitation of 5,933(+/-) linear feet of sanitary sewer lines located in **CDBG Target Areas**.
- ~City of Killeen General Funds (local)— it is anticipated that the City will contribute "general fund" dollars toward the delivery of the City of Killeen Elderly Transportation Program in an amount yet to be determined. During the City's Mid-Year Budget Review for FY 2006-07, General Fund dollars were contributed to this program in the amount of \$25,000.
- ~ Personal Responsibility and Work Opportunity Reconciliation Act of 1996 (Title VI) and the Texas Workforce Commission [designated as the lead agency for the administration of Child Care and Development Funds (CCFD)] (Federal) it is anticipated that these funds in the amount of \$20,000 will be combined with CDBG funds (considered as local matching funds) in the delivery of child care assistance to low-income households, for affordable childcare, who are entering full time employment or attending higher education or work skill related courses

with the objective of reducing dependency on public assistance allowing for financial social and economic stability of the household.

~Killeen Independent School District (local) funds – it is anticipated that funds will be contributed in the amount of \$7,295.00. These funds will be combined with CDBG funds to provide salary expenses associated with a Communities In Schools Site Director to serve local children/youth [identified as at-risk, as defined by the Texas Education Agency, of: academic failure; involved in family conflict or crisis; or low socioeconomic status (eligible for free/reduced lunch)] and their parents in an area elementary school within the Killeen Independent School District (KISD).

~Altria Foundation-Doors of Hope [formerly Phillip Morris] (local) – it is anticipated that the Altria Foundation will contribute funding in the amount of \$1,200. These funds combined with CDBG funds will provide shelter [Families In Crisis safe shelter] residents [victims of domestic violence and sexual assault] with transportation to safe shelter and necessary appointments while residing in the shelter.

~ Scott & White Hospital, Metroplex Hospital, United Way of the Greater Fort Hood Area, and the Komen Foundation (local) – it is anticipated that funds from local entities will be contributed totaling \$7,817.10. These funds will be combined with CDBG funds to provide for salary expenses for the Clinical Director and medical prescriptions for uninsured adults and children associated with the Greater Killeen Free Clinic medical services.

~Texas Department of Aging and Disability Services, Central Texas Council of Government-Area Agency on Aging, and United Way of the Greater Fort Hood Area (State and local) – it is anticipated that State and local funds will be contributed totaling \$3,850. These funds combined with CDBG funds will provide salary expenses associated with a Center Aid and Meal Delivery Driver for the Hill Country Community Action Association Aging Services Nutrition Program.

~Bell County Temporary Emergency Relief Fund (TERF) and the Greater Fort Hood Area United Way(local) – it is anticipated that local funds will be contributed totaling \$34,308. These funds combined with CDBG funds will provide assistance to the local homeless/transitional housing shelter for operating costs. More specifically, CDBG funds will be used for costs incurred for utility (electric, gas, and water) operation expenses and the local funding sources will provide for salary and other operational expenses of the homeless shelter.

~Federal Head Start and U.S. Department of Agriculture funds (Federal) – it is anticipated that Federal funds from the Head Start program (\$1,781,264 City-wide) and the U.S. Department of Agriculture (1,797,564 County-wide) will be provided for costs associated with the operations (personnel) and limited costs for food items, of the Central Texas 4C, Inc. [grantee for Head Start funding in Bell County]. Additionally, it is anticipated that State funding to the local independent school district \$153,592) and local funds from the Greater Fort Hood Area United Way will also supplement operations costs for the Head Start and Early Head Start programs in Killeen. Furthermore, it is anticipated that "in-kind" contributions of donated space [for Head Start Centers] totaling \$404,421 from the Killeen Housing Authority, the Killeen Independent School District, Sunset Baptist Church, and Killeen Ridge Pointe Apartments.

~Individual Contributions (local) – it is anticipated that local contributions, both monetary (from area individuals and groups [Rotary]) and donated labor (professional, skilled, and unskilled) totaling \$11,047.33. These funds combined with CDBG funding will assist in the Food Care Center, Inc. Annex Renovation (electrical upgrade and repair to parking lot)

~Section 8 Tenant Based Assistance: Housing Choice Voucher (HCV) Program funds (Federal) – it is anticipated that 10.7 million of Federal dollars will be made available (city-wide) to area residents through the Central Texas Council of Governments' Housing Division-Central Texas Housing Assistance Program (\$10.34 million) and the Killeen Housing Authority (\$325,000), administrators of the HUD housing assistance vouchers to very-low income area residents [households having an annual income that is equal to or less than 50% of the area median income). Additionally, both entities are Subrecipients/Administrators of the City's HOME Program funded - City of Killeen Elderly Tenant Based Rental Assistance Program (Elderly TBRA). Although neither entity is afforded funding for administration of the City's [Elderly TBRA] program, both entities manage and dispense the HOME funds to Elderly [age 62 years and older] individuals and households on their respective HCV program waiting list through their regular course of eligibility determination, assistance, and payment process.

### Managing the Process

- 1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.
- 2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.
- 3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

1 The City of Killeen remains the lead agency during the consolidated planning process. The City of Killeen's Community Development Division (CDD) has the primary responsibility for all functions associated with the City's Comprehensive Plan and Annual Action Plan/Budget process, including its development, implementation, monitoring and reporting activities. The CDD is comprised of six staff members including the Division Director, HOME Program Coordinator, CD Program Manager, CD Specialist, and two CDD Program Assistants. All CDD staff provides insight and expertise compiled through daily interaction with individual citizens, community and neighborhood organizations, non-profits, housing and housing development agencies, the financial industry, and the private sector housing industry.

<sup>&</sup>lt;sup>1</sup> The value of the administration and dispensing of HOME Program funds, for the Elderly TBRA program, in this fashion would be equal to approximately 10% of the total amount allocated to the City of Killeen Elderly TBRA Program; \$15,000. HOME Program funded TBRA activities do require matching funds however; no amount is actually calculated as match for the HOME Program because ineligible (Federal) funds are provided for administrators of HCV programs.

In addition, the CDD coordinates the activities of other supporting City departments responsible for implementing required procedures to ensure City compliance with specific U.S. Department of Housing and Urban Development (HUD) and other federal regulations. In addition to the administration of the CDBG and HOME Programs, the CDD is responsible for the identification, development, implementation, and oversight for the development of the City's five-year Consolidated Strategic Plan (CSP), Annual Action Plan/Budget (AAP), and the Consolidated Annual Performance and Evaluation Report (CAPER). The CDD is also responsible for the review and certification of compliance with approved Consolidated Plan strategies for all project proposals submitted to HUD and the State for funding support of local implementation. CDD staff is also charged with the development of specifications, bid packet documents, and issuance, pre-bid and preconstruction conferences, evaluation, and analysis of bidder responses, contract development, follow-up on delivery and project closeout.

Efforts continue among community leaders to achieve the goal of improving intergovernmental relationships with Fort Hood, the Killeen Independent School District, Bell County, surrounding cities, and other state and local governmental agencies. The success of all community development projects depends on effective collaboration between all entities.

2 Annual Action Plan development involves the participation of numerous local social service, housing agencies, faith based organizations, county representatives, elected city officials and city departments through participation in community presentations and Neighborhood Planning Meetings. Attendees included representatives from the Killeen Housing Authority; the Refuge Corporation [a faith based non-profit], Bell County Human Services Center; Aware Central Texas [a non-profit targeting assistance to the prevention of child abuse and neglect], Central Texas Youth Services Bureau, the Killeen Area Alliance of Black School Educators, Communities In Schools, the Food Care Center, Camp Fire USA Tejas Council, True Deliverance Ministries [a faith based non-profit targeting assistance to drug and alcohol abuse clients], Families In Crisis, Hill Country Community Action Association, Fort Hood Area Habitat for Humanity, Faith City of Refuge [a faith based non-profit targeting assistance to homeless], Greater Killeen Free Clinic, American Business Women's Association, National Association for the Advancement of Colored People (NAACP), Central Texas 4C (Head Start administrator for the central Texas area), United Way of the Greater Fort Hood Area/Central Texas Support Services [local agency administering grants through contributions to area entities under the United Way/a community-based HIV/AIDS support program that operates under the auspices of the United Way of the Greater Fort Hood Area and is a recipient of Texas HIV Health and Social Services funds in conjunction with federal Ryan White Title II and Housing Opportunities for Persons with AIDS (HOPWA) funding, the Central Texas Homeless Alliance, City of Killeen current and candidates of the City Council, Community Development Advisory Committee [a committee comprised of citizens appointed by the Killeen City Council who assist in the development of the consolidated five-year and annual action plans, reviews the applications for consistency with identified community need, concurs on recommendations for funding, and presents those recommendations to the Killeen City Council, and Community Development Division Staff.

City CD Staff and the Community Development Advisory Committee initiated community

involvement through visual and oral presentations on HUD's CPD formula grants received by the City as well as compliance with a suspense schedule (timeline), the application and approval process, and benefits to the community from prior grant funding. After the initial informational presentation, discussion followed with many community and housing needs having been deliberated. Many of the needs have been previously identified and were reiterated to include a need to improve supportive human (public) services to include health, education for youth and adults, nutrition, substance and abuse prevention, job skills and employment training, transportation for elderly and victims of domestic or family violence, and counseling services for low and moderate-income persons. Housing discussion included a need to increase improvements to and maintain affordable housing for low and moderateincome residents through (housing) activities that include emergency type apartments, tenant based rental assistance, homeless and transitional housing and home ownership assistance, and continued rehabilitation of existing housing stock. Additionally, discussions concluded with input on the need to improve and expand public facilities (facilities and improvements) operations space and infrastructure that benefits low and moderate-income neighborhoods and residents. Subsequently, information and data on additional housing characteristics was collected from the 2000 Census and the 2005 American Community Survey, the Central Texas Council of Governments Housing Assistance, and other entities that could provide counsel on housing needs.

Information and data on additional housing characteristics was collected from the 2000 Census and the 2005 American Community Survey, the Central Texas Council of Governments Housing Assistance, and other entities that could provide counsel on housing needs.

3 The Community Development Division continues to serve as the core conduit for linking citizens of all income levels with available community services. Communications will continue with local human and public service agencies, faith based entities, community housing developers [public and private], County and State human and health services offices, and any other interest groups by means of public/group meetings and electronic and written correspondence. Furthermore, the City will engage the participation of residents and coordinating entities in an assessment of accomplishments as proposed in the City's five year Consolidated Strategic Plan 2005 -2009, [as amended-June 2007]. The survey is scheduled for launch in early 2008 with survey results incorporated into the following year's Annual Action Plan (4<sup>th</sup> Program Year).

# Citizen Participation

- 1. Provide a summary of the citizen participation process.
- 2. Provide a summary of citizen comments or views on the plan.

- 3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.
- 4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

1 The Citizen Participation Plan describes how citizens, non-profit organizations and other interested entities may contribute to the development of annual plans to address objectives and goals consistent with the Consolidated Strategic Plan. All residents are afforded the opportunity of accessing information and participation in the neighborhood planning meetings, public hearings, and advisory committee meetings to include consultation with City staff and submission of funding proposals. Citizen participation is encouraged through a variety of print media to include publicizing in local and ethnic newspapers, through the City's public access channel and public news bulletin boards located in municipal buildings, through bulletins and information provided to public services, civic and faith based organizations, and through electronic formats including the internet and city's web site. Consultation, in coordination with the assistance of various public and private organizations, State, and other local jurisdictions, is conducted to assure development of a comprehensive document in response to community needs; the involvement and participation includes numerous local service and housing agencies.

2 The third year Annual Action Plan Summary was published on July 1, 2007 in the Killeen Daily Herald, with the required 30-day comment period commencing July 2, 2007 and ending August 1, 2007. The public was invited to comment on the Annual Action Plan, assessment process and proposed programs funded for the fiscal year 2007 through the City's CDBG and HOME programs. Comments were welcomed by means of a personal visit, in writing, or by electronic communication (e-mail) to the CD Director.

No citizen comments or views were received on the City of Killeen's Third Year [FY 2007] Annual Action Plan.

3 To foster community outreach, citizen participation is encouraged through varying media sources including publications in local and ethnic newspapers, through the City's public access channel, public news bulletin boards located in municipal buildings, and through accessing the City's internet web site. Information and bulletins are provided via written correspondence and electronic mail formats, to public service agencies, civic, and faith based organizations. Participation of non-English speaking citizens is accomplished with publications, including the Citizen Participation Plan, being published in Spanish language. Spanish language documents also include public notice of hearings and informational manuals and guides on the CDBG and HOME Programs. Bilingual staff is available to translate programs on an individual basis and translators for other languages are available upon citizen's request. Community Development Advisory Committee members are

<sup>\*</sup>Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool.

involved in the development of programs, are actively involved in local community development matters with many members utilizing [their] bilingual capabilities to stimulate and encourage participation of minority and non-English speaking citizens. Access to public hearings and notice of hearings are made available to all citizens, regardless of impediments or disabilities, and are published in accordance with HUD and local regulations.

4 Since no citizen comments or views were received – no comments were not accepted.

#### **Institutional Structure**

1. Describe actions that will take place during the next year to develop institutional structure.

During the implementation of the third year Action Plan, the City will continue collaborative efforts and partnerships with non-profit organizations, public and private institutions to maintain an affirmative delivery system despite challenging budget constraints. There are unmet needs within Killeen however, the City feels that it is meeting identified high priority needs for all residents within the jurisdiction.

The City's housing plan will be carried out by City staff and CHDO's working under the CDBG and HOME Programs. The Central Texas Council of Governments implements additional housing programs, available to low-, low-mod income citizens, from allocations of funding from federal and state governments. The City will work with various county agencies that provide housing and social services to eligible City residents.

Other levels of government, to include the State Department of Health and Bell County Public Health District, continue to be instrumental in assisting the City with any action it decides to undertake. The City will continue working with this organization and with Fort Hood health offices to provide programs for the abatement of lead-based paint hazards and other key health issues.

Public service agencies providing assistance in meeting listed priorities have been successful in the delivery of these services. Under-served needs and non-housing needs will be accomplished through cooperative efforts between the City and surrounding service agencies.

The private business sector is involved with and is open to, ideas that provide employment opportunities in return for support of their growth initiatives. The City of Killeen will continue working with the private sector to accomplish economic development goals, which in turn will benefit its low, low-moderate population with more employment opportunities. The Central Texas Workforce System has developed and promotes the delivery of programs and services to meet the needs of business, industry, and workers. These services place Texans in jobs and equip workers with the skills needed to foster economic development. One specific program targets military spouses who have been relocated to the area and are

unemployed. The program provides personal one-on-one assistance in looking for a job, resume preparation, interviewing and dress code ethics, and training in jobs that are in demand by local employers. The program also has funding available for childcare, transportation, and work related expenses (uniforms), and license fees.

City service departments, including street, water and sewer, and parks and recreation, have been successful in implementing and completing projects and programs in a timely manner and at lower costs that would have otherwise been costly to complete.

The Housing Authority will continue to receive necessary technical support with implementing programs that improve physical and social conditions. The Housing Authority implements its own hiring, contracting, and procurement processes and services that are provided with CDBG or HOME Program assistance that are subject to the regulations of these programs. The City will provide assistance in reviewing proposed development sites and in assisting with the Housing Authority's comprehensive plan.

#### Monitoring

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

The City of Killeen Community Development Division is responsible for all monitoring for the Community Development Block Grant and Home Investment Partnerships (HOME) Programs. The Division requires all subrecipients, sub-grantees to attend the CDBG/HOME monitoring, and compliance-training session delivered by Division Staff. The training element is required of all local agencies, grantees, and city departments receiving an allocation of funds from either of the two Federal grants. Prior to issuing payment for any good or service funded under the two programs, the Division verifies that services and/or materials for the various projects are provided or are in place and that all program requirements have been satisfied.

The Community Development Division implemented a performance-based system to monitor and evaluate CDBG funded programs more effectively and in accordance with the new structure of performance measurement systems implemented by HUD through a Federal Register notice effective March 7, 2006. The system will assure that the grantee and its federally funded programs meet the established requirements and determine whether established goals and objectives are being realized.

A monitoring and implementation guide is provided to grantees at the beginning of their agreement time that provides information on the purpose of monitoring visits, what to expect during these visits and assists the grantee to better meet proposed objectives under which funding was allocated. Monitoring also allows for mid-course corrections based on changing circumstances. The following procedures and policies are currently in place in the City of Killeen Community Development Division and will be continued:

- ~ Submission of periodic reports furnished to HUD as required.
- ~ A systematic auditing and quarterly monitoring of subrecipients.
- ~ Monthly reports from City departments utilizing Federal funds.
- ~ Sanction and penalty process for funded recipients not meeting requirements.
- ~ Financial auditing of procedures and financial records.
- Continuing education and learning commitment attending training sessions and seminars.
- Providing an opportunity to ask questions and seek advice from appropriate HUD sources.
- ~ Continue commitment to further fair housing objectives.

Compliance monitoring of HOME Program activities is conducted prior to the beginning of the each fiscal period so that issues, if any, may have ample time for correction prior to entering a new funding cycle. Planning by the Community Housing Development Organizations [CHDOs] and other HOME fund recipients takes place well before the actual funding cycle or grant awards are made, thus resulting in no planning compliance problems.

The HOME Program assesses performance of the goals/objectives for the fiscal year at the end of each quarter. Frequent review provides for effectively meeting each goal and/or allowing minor adjustments to ensure success of the projects and the HOME program.

The jurisdiction continues to conduct annual monitoring and compliance evaluations ensuring that all CHDOs and recipients meet performance expectations and comply with applicable local and federal rules and regulations for the activity involved. Weekly, monthly, and quarterly monitoring and reporting of each activity are on going as applicable to the project/activity. At the time quarterly reports are submitted by CHDOs and recipients, an on-site inspection of project/activity files is conducted as well as interviews with staff directly charged with meeting program objectives. The jurisdiction provides the CHDOs and recipients with written documentation of receipt of the report and annotates areas of concern or findings inconsistent with the plan/project or violation of local or federal regulation.

Long-term compliance with requirements of the CDBG and HOME programs is accomplished through on-going communication between Division staff and the recipients [sub-grantees]. Additionally communication is made with HUD field offices on any regulation changes that take place during the five-year period covered by the CSP. Division staff monitors the recipients [sub-grantees] evaluating for positive performance and in meeting all policy, regulatory, and statutory requirements. Monitoring schedules include desk review and on-site observations facilitating contract compliance throughout the term – this ensures achievement of stated performance measures and timely guidance and technical assistance to mitigate occurrences of non-compliance, if any. Past performance is also considered in the decision-making process for fun allocations.

#### **Lead-based Paint**

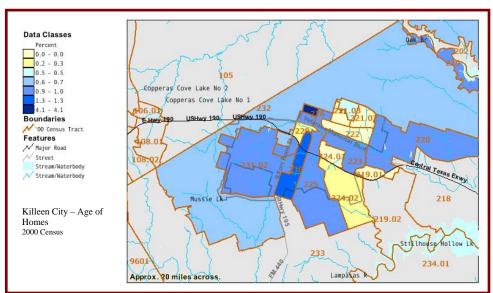
1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.

The City continued to increase its efforts through public awareness of health and safety issues associated with Lead-Based Paint Hazards through its housing programs. All units that are acquired or rehabilitated under the CDBG and HOME programs include the testing and reduction of lead based paint hazards through its process. The City continues to follow requirements for notification, evaluation and reduction of lead-based paint hazards in housing receiving federal assistance as defined under 24 CFR Part 35 and continues to assist the local health department in implementing pro-grams to evaluate reduction of lead based

paint hazards.

The adjacent map indicates the age of dwellings within the area's census tracts within the community.

Dwellings that are more likely to contain lead paint hazards are those that are over 28 years from the original date of construction.



The following tables describe an estimate of the number of housing units within the City that contain lead paint hazards and are occupied by extremely low-income, low-income, and moderate-income families. Approximately 13,462 housing units were constructed prior to 1978 with approximately 9,705 or 72% of these households being low-income.

	_													
		PRE-1940 HOUSING												
					RE	NTER					OW	'NER		
		Total	Ţ	otal	Very	/ Low	Othe	er Low	To	tal	Very	Low	Othe	r Low
		210	-	135	5	55	$\epsilon$	5	7	5	3	3	1	3
	1940-1959 HOUSING													
				RE	NTER					OW	NER			
	Total	Tot	al	Very	Low	Othe	r Low	То	Total Ve		Very Low Othe		r Low	
	2652	143	37	43	37	90	9 1215		15 334		60	)3		
					1960 – 1	1979 HO	USING							
		RENTER OWNER												
Total	То	tal	Very	Low	Other	Other Low Tot		tal	Very	Low	Other	Low		
10600	62	28	116	<b>6</b> 5	400	69	43	72	38	9	16	33		

2. The City will continue its efforts to increase public awareness of lead-based paint hazards through its housing acquisition and rehabilitation programs. All units that are acquired or rehabilitated under these programs include the reduction of lead-based paint hazards through its processes. The City will continue to follow requirements for notification, evaluation, and reduction of lead-base paint hazards and to increase public awareness of health and safety issues.

#### HOUSING

#### **Specific Housing Objectives**

\*Please also refer to the Housing Needs Table in the Needs.xls workbook.

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.
- 2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

1 Housing priorities for the jurisdiction are taken from the State of the Cities Data System (SOCDS): Comprehensive Housing Affordability Strategy (CHAS) data and from the Census 2000 special tabulation data - showing overall housing problems and the availability of affordable housing to the community. The majority of households with housing needs are renter households, and those renters having housing problems in general and those plagued with severe cost-burdens for housing related expenses; Elderly households; both small and large families, and other households combined with annual income that is 50% or less of median family income. It is also noted that persons with disabilities, limited or fixed income fall into high need categories due to the lack of sufficient income to sustain a household. In all cases, lower-income households have a higher priority than higher-income households.

#### **SPECIFIC HOUSING OBJECTIVES**

#### OBJECTIVE ~ Improve the condition and availability of affordable housing in Killeen

1~Improve the condition of housing for low-income renters.

~Provide funding for monthly rental subsidies to victims of domestic violence and elderly households.

Goal: 65 affordable renter units for small and large households

- **2**~Improve the condition of housing for mobility impaired owners.
  - ~Provide funding for accessibility modifications and removal of barriers for mobility impaired low-income homeowners.

**Goal: 3** homes modified with accessibility features

- **3**~Improve the housing condition of low-income owners with urgent housing rehabilitation and minor repairs.
  - ~Provide urgent rehabilitative measures necessary to protect the health or safety of the occupants.
  - ~Provide funding for housing rehabilitation to low-income owners.

Goal: 8 households assisted into homeownership

- 4~Increase the availability of ownership housing for low-income households.
  - ~Provide assistance to low-income homebuyers in the form of down payment, closing costs, gap financing
  - ~Provide funding for minor rehabilitation of housing units acquired by first time homebuyers
  - ~Provide funding for replacement/in-fill housing for low-income homebuyers.

Goal: 10 households assisted into homeownership

**5**~Increase community awareness of homeownership.

~Provide educational courses on the home buying process

Goal: 150 households attend pre-purchase education course

6~Provide educational courses on the management and maintenance of owning a home **Goal:** 10 households attend management/maintenance course

2 Over the next year, the jurisdiction will strive to achieve the following objectives with funding from both CDBG and HOME Program entitlement grants, private citizen contributions to non-profit organizations, local contractor price reductions, local real estate professionals, mortgage lending partners, and tax exempt bond mortgage lending participants.

### **Needs of Public Housing**

- 1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.
- 2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.
- 1 The Housing Authority of Killeen is a local Public Housing Authority (PHA), a separate entity from the City of Killeen that manages 145 public housing units and serving over 400

individual family members. PHAs are charged with on-going functions including: a) compliance with unit lease agreements or terminations as necessary; b) establishing other charges associated with occupancy of a unit (e.g., security deposit, excess utility consumption, and physical damage during the tenant's tenure); c) conducting annual eligibility determinations on each tenant; d) transferring families between units to correct over/under crowding, repairs or renovations to a unit, or approve a tenant request for transfer; and e) maintaining the complexes in a decent, safe, and sanitary condition.

Although the PHA receives an Operating Fund grant that pays for operating costs that exceed the collected rents, including building maintenance, utilities, services for residents, and employee salaries and benefits, these funds do not adequately cover security and social service coordination, so most PHAs either under-fund these activities or divert funds from other functions to pay for them. Currently, subsidies provided by HUD do not equal 100% of the operating costs necessary to cover consumable operations of PHAs facilities and more reductions to operating subsidies are anticipated in the future. Therefore, PHAs experience funding gaps when attempting to provide additional services to the residents, which include education and opportunities for homeownership, employment training, youth educational and mentoring programs, and other specialized programs in support of its residents, youth, and elderly.

Annual priorities for the Housing Authority of Killeen include:

Encouraging public housing residents to become more involved in the management aspects of a Public Housing Authority begins by providing residents with more information on the inner workings of public housing and management principles; the issues surrounding housing affordability; improvements to quality of life issues; and necessary community support for public housing and accountability.

The City will support Killeen Housing Authority initiatives to promote the benefits and positive aspects of public housing by continuing to:

- Support residents' participation in development of PHA Plans.
- Support the replacement of public housing and the feasible rehabilitation of existing units.

PRIOR	RITY PUBLIC HOUSING NEEDS	
Public Housing Need Category	PHA Priority Need Level High, Medium, Low, No Such Need	Estimated Dollars To Address
Restoration and Revitalization		
Capital Improvements	Н	
Modernization	M	\$185,256
Rehabilitation	L	
Other (Specify) Maintenance	Н	\$35,000
Management and Operations		
Resident Services	Н	\$20,100
Youth	M	\$14,000
Residents (all other)	M	\$14,000
Improved Living Environment		
Neighborhood Revitalization (non-capital)	L	\$7,500
Capital Improvements	M	\$10,000
Safety/Crime Prevention/Drug Elimination	M	\$10,000
Other (Specify)		
Economic Opportunity		
Resident Services/ Family Self Sufficiency	Н	\$35,000
Other (Specify)		
	Total	

- ~ Provide resources, as available, to subsidize the Housing Authority's available maintenance and modernization funds.
- ~ Support the PHA's initiatives to guarantee safe, suitable, and affordable housing.

Participation in homeownership initiatives is shadowed by economic challenges faced by public housing residents. The implementation of a detailed training and support services program that encompasses all phases of homeownership - income and credit worthiness to the responsibilities of owning and maintaining a home, and being a good neighbor and active member in the community is a sizeable and costly task. To facilitate the PHAs initiatives, the City of Killeen will continue supporting homeownership initiatives by working with Housing Authority Staff to develop programs that assist with educating residents on homeownership issues. The City will also make available and market its homebuyer programs to residents, and will work closely with residents who find themselves at the point of being able to purchase a home. Additionally, the City will assist in researching industry leaders for other homeownership programs that will provide the best and most affordable options available for any citizen who feels ready or wants to learn more about purchasing a home.

2 The Killeen Housing Authority did not apply for the City's FY 2007-08 CDBG funding for financial or other assistance to improve its operations; the PHA is designated by HUD as a "High Performer".

### **Barriers to Affordable Housing**

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

Barriers to affordable housing and the development of affordable housing would include regulation, policy, or customary practices that are deliberate in nature and prohibit or discourage the development or increased access to affordable housing by the community; these barriers are generally placed without direct relationship to public, health, or safety concerns. These practices or procedures would increase the cost of new or rehabilitation of housing in the form of unjustified restrictions of such housing activities. Barriers most commonly identified include increased property taxes, strict zoning ordinances, excessive setback requirements, and minimum square footage requirements for land and or buildings, and excessive processing time for permits or taps to water or sewer systems. All of these impediments would increase the cost of development, inflate housing prices and force increased commute times, traffic on main thorough fares, limit diversity, and eventually stagnate economic development within the community.

Addressing barriers to affordable housing would include - Expedite the review and permitting process for affordable projects; Bring together cooperative partners and consider public-private and public-nonprofit partnerships; support applications by developers for state and federal assistance; work with financial institutions to meet their obligations under

the Community Reinvestment Act; and reduce, waive, defer or reimburse the cost of development application fees including building permit fees, tap fees, and impact fees. The jurisdiction could also acquire land and offer to developers either out-right or below cost, ensure that the future Land Use Plans and Zoning Maps reflect the projected need for housing by developing minimum densities in the master plan and land use regulations, or creating an affordable housing overlay zone with specific standards and incentives for development, and ultimately creating an acceptable rehabilitation code.

The City of Killeen has adopted building codes that require all homes to be constructed and maintained to protect the health and safety of residents. Standards are minimal and no unusual or restrictive policies are in place to prevent the utilization of older or existing structures. The permit process is without multiple reviews and long delays and duplication is not found. Zoning policies and subdivision rules are uncomplicated and do not prohibit customary uses of land or create excessive costs for development.

### **HOME/ American Dream Down payment Initiative (ADDI)**

- 1. Describe other forms of investment not described in § 92.205(b).
- 2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
- 3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
  - a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
  - b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
  - c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
  - d. Specify the required period of affordability, whether it is the minimum 15 years or longer.
  - e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.

- f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.
- 4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:
  - a. Describe the planned use of the ADDI funds.
  - b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.
  - c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.
- 1 The jurisdiction will not engage in other forms of investment than those identified in 92.205(b).
- 2 The jurisdiction will use HOME funds to assist first time homebuyers as indicated in the adjacent table.
- 3 The jurisdiction will not engage in the use of HOME funds to refinance existing multifamily debt.
- 4 The jurisdiction does not receive American Dream Down payment Initiative (ADDI) funds.

	FIRST TIME HOMEBUYER'S ASSISTANCE PROGRAM
code compliant reprepairs compliant been adopted by the (IPMC) constitute	ed to first time homebuyer's in the form of down payment, closing costs, gap financing, and for pairs for the purchase of an existing home or a new home. Code compliant repairs are those with the governing code for up-to-date property maintenance of existing buildings, and that have ne jurisdiction; the International Code Council (ICC), International Property Maintenance Code is minimum requirements and standard for premises, structures, equipment, and facilities, the ting structures and premises for administration, enforcement, and penalties.
Who May Apply for Assistance	Persons earning 80% or less of the area median family income, who qualifies as a first time homebuyer, i.e. has not owned a home in the past three years, or is a person who owns a substandard manufactured/mobile home.
How Recipients Are Selected	Applicants are selected upon meeting qualifications for obtaining a non-substandard mortgage loan with one of the program's participating lenders.
How Much Assistance is Provided	\$14,500 for households earning $\leq$ 50% of the Area Median Income level. \$10,000 for households earning more than 50% up to 80 % of the Area Median Income level.
Terms of Assistance	The applicant must purchase a home within the City limits, must occupy the home as their primary residence during the term of the affordability period.  Applicant must meet the eligibility requirements of a participating lender in securing the mortgage loan, applicant must contribute a minimum of \$500 toward the purchase of the home, applicants may not hold liquid assets in excess of \$5,000, and applicants must attend homebuyer education, home maintenance, and foreclosure prevention workshops. Funds are secured through a resale restriction for the affordability period and are subject to recapture at such time of default on the mortgage loan calculated on a prorated monthly basis, or noncompliance with the terms of occupancy as a primary residence [e.g. rental or leasing of the unit] triggering repayment of the full amount of assistance.  Allocated funding may be used for closing costs and pre-paid items associated with the mortgage loan, down payments and/or gap financing on existing homes, purchase price buy-down assistance, or Code compliant repairs.

#### **HOMELESS**

### **Specific Homeless Prevention Elements**

\*Please also refer to the Homeless Needs Table in the Needs.xls workbook.

- 1. Sources of Funds—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.
- 2. Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.
- 3. Chronic homelessness—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.
- 4. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.
- 5. Discharge Coordination Policy—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.
- 1 The City does not anticipate the receipt of additional Federal, public or private resources for homeless activities, including the prevention of homelessness. The jurisdiction does not have any publicly-owned land or property that it will utilize or convey for uses targeting homeless needs or the prevention of homelessness.
- 2 The FY 2007 Action Plan will assist in addressing homelessness, in Killeen, through the following allocation of CDBG funds:
  - ~ Home and Hope Shelter \$20,000 for shelter operations (unit utility assistance)
  - ~ Families in Crisis, Inc. -- \$8,000 for client transportation services
  - ~ Bell County Human Services \$10,000 for child care services
  - ~ Food Care Center -- \$25,000 for facilities improvements to provide additional food services

**Identification of Potential Barriers:** Providing outreach to persons who prefer to be homeless and to persons who do not consider themselves homeless. Identification of adequate funding resources to address emergency homeless needs.

3 During the next year, the City of Killeen, along with the Central Texas Homeless Alliance (CTHA), will continue to improve strategies and programs for eliminating chronic homeless in Killeen and the Central Texas area by the year 2012.

The Central Texas Homeless Alliance has collaborated and worked extensively since 1999 to develop inclusive and comprehensive strategies to address housing and support services for homeless and chronically homeless individuals and families. CTHA is committed to fostering collaboration and result-driven partnerships in order to create permanent housing for chronically homeless individuals with specific objectives focusing on all facets of the homeless dilemma, specifically:



- ~ permanent supportive/affordable housing, and
- ~ improving access to mainstream resources.

Taking a "housing first and services-enriched" approach, recognizing that permanent supportive housing is the primary tool to help homeless and chronically homeless persons obtain and remain in permanent housing. The "housing first" approach targets chronically homeless persons who are more likely to remain in the homeless service system longer without such assistance. The Central Texas Homeless Alliance believes that once a chronically homeless individual is stabilized into permanent housing, that individual will gain greater ability in the concentration of meeting treatment and service goals. This "housing first" approach emphasizes intensive case management and linkage with services after placement in permanent housing.

Prior year's CDBG funding, expended in the current and over the next fiscal year, will address this challenge through construction of an additional transitional housing unit for Home & Hope Shelter, Inc. Home & Hope Shelter provides emergency and transitional housing assistance to persons with intent of breaking the cycle of chronic homelessness.

Many chronically homeless individuals and disabled homeless families are not successful in navigating the system to mainstream resources, and recognizing that there is a direct correlation between stable financial resources and long-term retention of housing, the Alliance is working to facilitate the access of mainstream benefits to chronically homeless persons. The next fiscal year brings hope to addressing improved access to those vital resources through implementation of the Homeless Management Information System (HMIS) in the Central Texas area. HMIS will greatly enhance the ability to track progression through the continuum of care process, ensuring each individual and/or family is afforded the access to necessary support services [conventional to essential] and resources to overcome [their] circumstances.

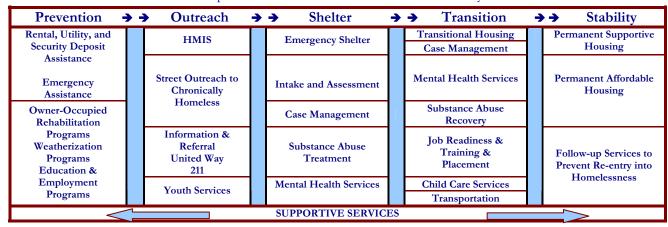
With ever-increasing needs, the City of Killeen and CTHA is committed to fostering collaboration and result-driven partnerships in order to create permanent housing for chronically homeless individuals although barriers to achieving planned action steps include:

- ~ Transient nature of chronically homeless in the Central Texas area make it difficult for effective outreach to this population and enroll them in services;
- Many agencies are small with one or two staff persons and lack the financial resources and capacity to construct and manage permanent supportive housing projects;
- Lack of "low-demand" shelters;
- ~ Lack of permanent supportive housing in the area;
- ~ Inadequate employment opportunities at a Living Wage;
- Limited access to medical and dental care although several agencies provide free or low cost medical/dental care, the need for such services vastly exceeds the services that are currently provided;
- Many chronically homeless individuals do not qualify for mainstream resources and/or do not remain in the area long enough to complete the eligibility process.

#### 4 The best way to end chronic homelessness is to prevent it!

The City of Killeen, along with The Central Texas Homeless Alliance, will continue to integrate a system of prevention, emergency shelter, permanent supportive housing, and supportive services necessary to prevent and eliminate chronic homelessness in Killeen and throughout Bell and Coryell Counties through the Continuum of Care System.

The chart below illustrates the components of the CTHA's Continuum of Care System.



During the upcoming year, the City of Killeen and the CTHA will work to more effectively link people who are "at risk" of becoming homeless with the financial resources to maintain their current housing and/or the supportive services necessary to resolve the crisis in their life and re-establish self-sufficiency.

The City of Killeen will continue to support and provide certifications of consistency to the Central Texas Homeless Alliance, and collaborating agencies, in the application for HUD

formula grant programs, McKinney-Vento Homeless Assistance Act programs and other special federal, state, local, and private funds targeted to homeless individuals and families with children.

5 The City of Killeen, as a jurisdiction, is not seeking funding under the Emergency Shelter Grant (ESG) program and therefore does not have an established policy associated with the discharge of persons from publicly funded institutions or systems of care to prevent such discharge from resulting in immediate homelessness. However, the Central Texas Homeless Alliance continues to move toward the implementation of a cohesive, community-wide Discharge Coordination Policy including the development of an integrated system of prevention, emergency shelter, permanent supportive housing, and supportive services necessary to eliminate chronic homelessness in Bell and Coryell Counties.

The Discharge Planning and Mainstream Resources committee is working with public institutions to reduce the number of persons released into homelessness. The Committee is also exploring the feasibility of using the HUD First Step program continuum-wide as well as developing better relationships with local mainstream resources staff. The Adult CRCG is also a conduit for accessing mainstream benefits.

### **Emergency Shelter Grants (ESG)**

(States only) Describe the process for awarding grants to State recipients, and a description of how the allocation will be made available to units of local government.

#### **NOT APPLICABLE**

### COMMUNITY DEVELOPMENT

#### **Community Development**

\*Please also refer to the Community Development Table in the Needs.xls workbook.

Identify the jurisdiction's priority non-housing community development needs
eligible for assistance by CDBG eligibility category specified in the Community
Development Needs Table (formerly Table 2B), public facilities, public
improvements, public services and economic development.
Identify specific long-term and short-term community development objectives
(including economic development activities that create jobs), developed in
accordance with the statutory goals described in section 24 CFR 91.1 and the primary
objective of the CDBG program to provide decent housing and a suitable living
environment and expand economic opportunities, principally for low- and
moderate-income persons.

\*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

#### Action Plan Community Development response:

The highest priority non-housing community development needs eligible for assistance by CDBG eligibility categories and specified in the Community Development Needs Table include:

- Homeless Facilities
- Youth Centers
- Centers for Abused and Neglected Children
- Operation Cost assistance for Homeless and HIV/AIDS programs
- Public Services (General)

- Senior, Youth, and Child Care Services
- Transportation (Community)
- Substance Abuse, and Battered and Abused Spouses Services
- Employment Training
- Health and Mental Health Screening Services

- Lead Paint Screening and Lead Hazard Services
- Abused and Neglected Children;
- Code Enforcementensuring save environments

These categories would ideally receive a greater proportion of the total CDBG funds available in any given funding year and in accordance with the jurisdiction's established priorities identified in the 5-Year Consolidated Strategic Plan of Action, this rank would ideally receive 55% of the total funds available.

Subsequent categories of non-housing community development needs include those categories that received a rank of "medium" priority and which would ideally receive 30% of the total annual funds available. Those categories include:

- General Public Facility Improvements (major systems replacements)
- Senior Centers
- Neighborhood Facilities
- Parks and Recreational Facilities (improvements and development)
- Flood Drain Improvements-older neighborhood areas (Water/Sewer, Street, Sidewalks)
- Fire Stations and Equipment (current and future needs)

- Clearance and Demolition
- Handicapped Services (special needs families)
- Crime Awareness (decrease community wide)
- Other Commercial/Industrial (economic development)
- Planning (administrative efficiency-public, private).

Finally, categories that received a rank of "low", in comparison to those demonstrating a much greater need and would preferably receive 15% or less of the total annual funds available

Third Year Annual Action Plan - FY 2007-08

<sup>&</sup>lt;sup>2</sup> A rank of "low" indicates a category that currently has adequate funding resources; adequate facilities/programs are in place and are self-sustaining, or; that circumstances within the community do not require a facility/program to be established.

include: Acquisition; Disposition; Handicapped Centers (monitor and address as necessary); Parking Facilities; Solid Waste Disposal Improvements; Child Care Centers; Beautification (Tree Planting); Health Facilities; Asbestos Removal; Facilities for AIDS Patients; Clean-up of Contaminated Sites; Legal Services; Fair Housing Activities; Tenant/Landlord Counseling; Lead Paint Abatement; Economic Development- Financial/Technical/Micro-Enterprise Assistance; and Unprogrammed Funds<sup>3</sup>.

FY 2007-2008, specific non-housing community development needs are identified the Summary of Annual Objectives table below.

2 Overall goals of the community planning an development programs covered by this part is to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities principally for low- and moderate-income persons. The primary means towards this end is to extend and strengthen partnerships among all levels of government and the private sector, including for-profit and non-profit organizations, in the production and operation of affordable housing.

According to the City of Killeen 5-year Consolidated Strategic Plan (CSP), a **long term objective** is defined as - community planning and development objectives with specific outcomes, realized within 25 plan years or 5 consecutive consolidated strategic plan periods, impacting low and moderate-income areas and persons through community services, and physical and economic revitalization creating an economically healthy and sustainable community.

#### LONG TERM OBJECTIVES

- ~ Promoting independence and self-sufficiency reducing the number of poverty level households in the community.
- ~ Revitalization of aging affordable housing stock and development of emergency shelters, transitional housing, permanent and permanent supportive housing
- ~ Expand economic development activities that promote-expand-retain social viability and prosperity of the community.

Also in accordance with the CSP, a **short-term objective** is defined as - a community planning and development objectives with specific outcomes realized within five plan years or one consolidated strategic plan period targeting issues and areas where the needs are most critical and funds are limited or inadequate to address the concerns of the community.

### **SHORT TERM OBJECTIVES**

~ Improve supportive human (public) services to include, but not limited to, health, education for youth and adults, nutrition, substance and abuse prevention, job skills and employment training, transportation for elderly and victims of domestic or family

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<sup>&</sup>lt;sup>3</sup> These categories are monitored and adjusted, in rank, as community needs arise and are identified.

- violence laws, and counseling services for low and moderate income persons [Suitable Living Environment; Economic Opportunity].
- ~ Increase, improve and maintain affordable housing for low and moderate income residents through (housing) activities to include, but not limited to, emergency type apartments, tenant based rental assistance, homeless and transitional housing and home ownership assistance, and rehabilitation of existing housing stock [Decent Housing; Suitable Living Environment].
- ~ Improve and expand public facilities and infrastructure that benefit low and moderateincome neighborhoods and residents [Suitable Living Environment; Economic Opprotunity].

The following is the tables of specific annual objectives expected to be achieved for FY 2007:

### SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

	Availability	/Accessibi	lity of D	ecent Housing (I	OH-1)		
	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
DH1. 1 (1)	Availability and Accessibility of decent housing to LMI households, who are victims under the domestic or family violence laws, through security deposits, first month rent and monthly subsidy through the FIC/KHA Tenant Based Rental Assistance Program (#07.12).	HOME	2005 2006 <b>2007</b> 2008 2009	Number of households provided availability and accessibility to decent rental housing	55		% % % % % %
DH1. 1 (2)	Availability and Accessibility of decent housing to LMI Elderly households through security deposits, first month rent and monthly subsidy through the Elderly Tenant Based Rental Assistance Program (#07.11).	HOME	2005 2006 <b>2007</b> 2008 2009	Number of elderly households provided availability and accessibility to decent rental housing	10		% % % % % %
			MUI	TI-YEAR GOAL			70

	A 41 1 41. /A	*1 *1*. (	20 1 11	T'' T	· (OT 4)		
	Availability/Acce		Suitable	e Living Environr	nent (SL-1)		
	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
SL1.1 (1)	Assistance to Elderly for accessibility in basic transportation needs through the City of Killeen Elderly Transportation Program (#07.06b)	CDBG,	2005 2006 <b>2007</b> 2008 2009	Number of persons assisted with suitable living environment	100		% % % % % %
SL1.1 (2)	Accessibility to transportation services by battered/abused spouses through the Families In Crisis client transportation program (#07.06d)	CDBG, Other	2005 2006 <b>2007</b> 2008 2009	Number of persons assisted providing suitable living environment	451		% % % % % %
SL1.1 (3)	Creating a suitable living environment by improving availability and accessibility to quality public facilities for homeless persons by assisting	CDBG, Other	2005 2006 <b>2007</b> 2008	Number of persons assisted providing suitable living	35		% % % % %
	with operating costs [utility reimbursements] for the Home & Hope Shelter (#07.06g).	ty of Suita		environment -YEAR GOAL	(SI 2)		%
	Sustainabili	1	bie Livi	ng Environment	(SL-3)		
	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
SL3.1 (1)	Code enforcement violation abatement with clearance and demolition of unsafe structures through the City of Killeen Code Enforcement Dangerous Buildings Abatement [Clearance & Demolition] Program (#07.03).	CDBG	2005 2006 <b>2007</b> 2008 2009	Number of persons with improved suitable living environment	14,208		% % % % %
SL3.1 (2)	Sustaining a suitable living environment through the City of Killeen Code Enforcement Violations Abatement Program with payment of salaries and overhead to address code violations	CDBG,	2005 2006 <b>2007</b> 2008 2009	Number of persons with improved suitable living environment	21,793		% % % %
	(#07.02).		MUL	TI-YEAR GOAL			

SL3.1 (3) SL3.1 (4)	Sustaining a suitable living environment through the rehabilitation of aging sanitary sewer lines in the City of Killeen North Sanitary Sewer Rehabilitation Program (#07.05).  Sustaining a suitable living environment through the installation of outdoor emergency warning system to allow for efficient communications with first	CDBG, Other	2005 2006 2007 2008 2009 MUL 2005 2006 2007 2008 2009	Number of persons with improved suitable living environment  TI-YEAR GOAL  Number of persons with improved suitable living environment	1,114		% % % % % %
	responders and increased public safety and emergency management through the City of Killeen Emergency Management and Homeland Security project (#07.04).			TI-YEAR GOAL			%
_	·			omic Opportunity		Actual	Percent
Spe	ecific Annual Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Completed
EO1.1 (1)	Availability and Accessibility to economic opportunities for LMI persons providing child care management services to families engaged in obtaining employment or vocational training, or are enrolled in college, which will lead to maintaining gainful employment and self sufficiency through the Bell County HELP Center Child Care Services Program (#07.06a)	CDBG; Other		Number of person assisted with improved performance, motiviation, and productivity  -YEAR GOAL			% % % % % %
EO1.1 (2)	Creating availability and accessibility of economic opportunities to LMI persons who do not have health insurance through free medical care and prescriptions through the Killeen Free Clinic (#07.06e).	CDBG; Other	2005 2006 <b>2007</b> 2008 2009 MULTI	Improved services and economic opportunities to LMI persons -YEAR GOAL	1,460		% % % % % %

EO1.1 (3)	Creating availability and accessibility of economic opportunities to LMI elderly persons with adequate nutrition	CDBG	2005 2006 <b>2007</b> 2008 2009	Improved services and economic opportunities to LMI persons	170	% % % % % %
	programs through Hill Country Community Action Association's Aging Services meal delivery program [Meals on Wheels] (#07.06f).		MULTI-YEAR GOAL			<sup>9</sup> / <sub>0</sub>
EO1.1 (4)	Creating availability and accessibility of economic opportunities to children/youth and their parents through individual case management geared	CDBG; Other	2005 2006 <b>2007</b> 2008 2009	Number of persons assisted with improved performance, motiviation, and productivity	150	% % % % % %
	toward improving academics, behavior, and attendance through mentoring, tutoring and supportive guidance and counseling (07.06c)		MULTI	-YEAR GOAL		%

	Availability/Acc	essibility o	of Econo	mic Opportunity (E0	O-1)		
Spe	cific Annual Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
EO1.1 (5)	Creating economic opportunities through	CDBG	2005 2006	Number of persons accessing services	2,500		% %
	availability and accessibility to public facilities, programs, and		2007 2008 2009	Number of public facilities completed	1		% % % %
	resources provide assistance and improvement of human performance and bettering the conditions under which people live through the Killeen Food Care Center Annex Renovation (#07.08).		М	JLTI-YEAR GOAL			%

	Availability/Acc	essibility o	of Econo	mic Opportunity (E	O-1)		Availability/Accessibility of Economic Opportunity (EO-1)										
Spe	ecific Annual Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed										
EO1.1 (6)	Creating economic opportunities through availability and accessibility to child care	CDBG	2005 2006 <b>2007</b> 2008	Number of persons accessing services  Number of public facilities completed	985		% % % %										
	facilities through rehabilitation of two Head Start kitchen facilities through the Head Start Facilities Retrofit project through Central Texas 4C(#07.07).		2009	facilities completed  JLTI-YEAR GOAL			% %										

### **Antipoverty Strategy**

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

The City of Killeen proposes to reduce (or assist in reducing) the number of poverty level families, taking into consideration, factors over which the City has control.

Some of the social and economic restrictions affecting poor families and households include such sufferings as low income, limited access to the labor market, inability to obtain loans and the tendency to cut short education for economic advancement.

To combat poverty, it will require the efforts of government, housing providers, social service providers, and the private sector. The City recognizes the need to support existing and new anti-poverty programs aimed at reducing and eliminating poverty with investments in infrastructure improvements and public facilities, which are an integral part of this effort. Job training and affordable childcare for working families and single parents is a necessity. Additionally, adequate public transit plays a key role in moving families from their home and place of work and access to medical services and other public services such as job training programs, childcare, necessary legal appointments, etc.

Coordination and communication are the key elements of the City's anti-poverty strategy and throughout the third year Action Plan, the City will undertake the following actions in its strategy to reduce poverty levels within the community:

Provide funding for child care service, youth mentoring services, transportation services to battered and abused spouses who are victims under the domestic or family violence laws;

medical prescriptions and medical services, rehabilitation of sanitary sewer lines located in a CDBG target area, improvements to two Head Start facilities, homeless facility operational expenses (utilities), security deposit and monthly rental assistance to elderly households and victims under the domestic or family violence laws, and housing rehabilitation and accessibility modifications [prior year CDBG funding to owner occupied housing units.

The City will continue to support efforts in the expansion of:

Job Training Opportunities for Low, Low -Mod Income Residents: The City will support actions of the Central Texas Workforce System to promote the delivery of programs and services designed to place Texans in jobs and to equip workers with the skills needed to foster economic development to meet the needs of business, industry, and workers.

Economic Development and Increase in Business Opportunities: The City will support economic development activities that provide additional local job opportunities to low, low-mod income persons and activities designed to provide assistance to current businesses through the Central Texas Economic Development District and the Central Texas Business Resource Center.

<u>Increase Public Awareness of Available Services:</u> A centralized information center, which is underway, allowing citizens to visit one agency and be able to collect information on all services provided within the City.

Reduction of At-Risk Homeless: The City continues to participate and support Central Texas Homeless Alliance efforts to identify needs and meet goals established to aid in the prevention and elimination of homelessness by reducing factors that contribute to the risk of becoming homeless. The CTHA continues to support effort of local homeless and supportive service providers to assist in providing the best care services through additional Federal subsidies and local, state, and private funding. Local public services agencies provide emergency and transitional housing programs, case management, food/nutrition, clothing, skills training, job information and counseling. Temporary aid is available to persons who need assistance with utilities rent and mortgage payments.

Support PHA Initiatives for Tenant Self-Help Programs: The Killeen Housing Authority continues to implement a variety of programs to assist tenants including classes for General Education Diploma and English as a Second Language taught by the area community college. A day camp is conducted during the summer months with a tutoring class available for resident children when school starts. Parenting classes are available and taught by the Campfire USA, Tejas Council and Section 8 Housing Assistance Staff are available on the premises as well. The City will be working with the Housing Authority of Killeen in implementing homeownership programs through the First Time Homebuyer's Program and in providing additional law enforcement services through additional crime prevention/abatement CDBG sponsored programs. Additional initiatives, with the assistance of area services agencies, are being developed in leading residents to become self- sufficient.

Expand Services to the Homeless: The City will continue funding to public service agencies providing assistance with shelter, counseling, transitional housing, continuing education, job hunting assistance, and placement. HOME Program funds will assist persons currently residing

in transitional housing to expand their housing opportunities through the First Time Homebuyer Program. Existing programs will be strengthened to assist the homeless in becoming contributing members of the community. The Central Texas Homeless Alliance will continue to work towards accomplishing goals under the Continuum of Care strategy.

### NON-HOMELESS SPECIAL NEEDS HOUSING

### Non-homeless Special Needs (91.220 (c) and (e))

\*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
- 2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

1 The City [jurisdiction] is not a recipient of Emergency Shelter Grant (ESG) or Housing Opportunities for Persons With AIDS (HOPWA) program funds, which specifically serve special needs populations. However, the City will support and provide certifications of consistency for agencies that seek funding under these two HUD formula grant programs or other special federal, state, and local private funds targeted to meeting the housing and supportive services needed by the community's special needs subpopulations.

#### <u>SPECIFIC OBJECTIVES ~</u>

- ~ Decent affordable housing through programs that assist the most at-risk families who are faced with excessive gaps between housing costs and practical solutions and interventions that are associated with addressing the housing needs
- Economic opportunities through programs that provide assistance and improvement of human performance, motivation, and productivity; bettering the conditions under which people live, learn, and work.

The jurisdiction, in coordination with other area agencies, hopes to achieve these objectives through allocating CDBG and HOME program funds to the following activities:

- ~ City of Killeen Elderly Transportation Program \$40,000 for transportation to activities and appointments that enhance the quality of life for Elderly residents.
- ~ Hill Country Community Action Association, Inc. (HCCAAI)/Aging and Nutrition Services \$15,000 for salary assistance of a center aid and meal delivery driver for the Meals On Wheels program.
- ~ Families in Crisis, Inc./ Killeen Housing Authority \$188,513.60 for security deposits and monthly rental assistance to victims under the domestic or family violence laws
- ~ City of Killeen Elderly Rental Assistance Program \$150,000 for costs associated with security deposit and monthly rental assistance to elderly households

In addition, prior year CDBG funding will continue to provide Elderly homeowners with accessibility accommodations and repair to vital components within aging housing units.

The following **Non-homeless Special Needs Table** identifies two specific objectives – Housing and Supportive Services needed for the community and the number anticipated to be assisted during the next fiscal year.

The City of Killeen will continue to support and work with agencies that have established assistance goals for families and individuals with special needs to include the elderly, frail elderly, persons with severe mental illness, persons suffering from alcohol or substance abuse, victims domestic violence, and persons and families with HIV/AIDS. On-going communication and coordination continues between mainstream providers and local agencies with utilization of Federal, State, local, and private funding resources.

Additionally, assistance to the subpopulations identified in the Non-homeless Special Needs Table will be provided by area agencies who will be working toward meeting goals and objectives described in the City's 5-year Consolidated Strategic Plan, those agencies include:

Central Texas Council of Governments, Central Texas Area Agency on Aging, Hill Country Community Action Association, Inc., Central Texas MHMR, Central Texas Council for Alcohol and Drug Abuse, Bell County Health District, State of Texas Health Department, Area United Way, Bell County Human Services, Area United Way, Medicaid, Temporary Assistance for Needy Families (TANF)- food stamps, Mental Health Block Grant, Substance Abuse Block Grant, Workforce Investment Act, Welfare-to-Work Grant Program and the HUD Formula Block Grant programs are all active in providing services for persons with special needs.

			Non-ho	meless	Special Ne	eds				_		
No	Non-Homeless Special Needs Including HOPWA		ntly able	P	Annual Qua			ative 5-Go to Date T		Need:	Fund?	urce: 3, HOPWA, Ither
			Currently Available	GAP	Goal	Complete	Goal	Actual	% of Goal Achieved	Priority Need: H, M, L	Plan to Fund? Y N	Fund Source: CDBG, HOME, HOPWA, ESG, Other
	52. Elderly	200	0	200	100	0	200	0	0%	Н	Y	MO
	53. Frail Elderly	25	0	25	5	0	25	0	0%	Н	Y	MO
ਲ	54. Persons w/ Severe Mental Illness	700	0	700	140	0	700	0	0%	M	Y	MO
Housing Needed	55. Developmentally Disabled	50	0	50	10	0	50	0	0%	M	Y	MO
20 Z	56. Physically Disabled	50	0	50	10	0	50	0	0%	M	Y	MO
usir	57. Alcohol/Other Drug Addicted	775	0	775	155	0	775	0	1%	M	Y	MO
Ho	58. Persons w/ HIV/AIDS & their families	180	0	180	36	0	180	0	28%	M	Y	MHO
	59. Public Housing Residents	750	0	750	150	0	750	0	19%	Н	Y	О
	Total	2730	0	2730	606	0	2730	0206	8%			
	60. Elderly	375	0	375	75	0	375	74	20%	Н	Y	ВО
led	61. Frail Elderly	50	0	50	10	0	50	53	106%	Н	Y	ВО
Zeec	62. Persons w/ Severe Mental Illness	140	0	140	28	0	140	0	0%	Μ	Y	О
[ ses ]	63. Developmentally Disabled	50	0	50	10	0	50	0	0%	M	Y	ВО
Supportive Services Needed	64. Physically Disabled	50	0	50	10	0	50	0	0%	Μ	Y	ВО
ive (	65. Alcohol/Other Drug Addicted	775	0	775	155	0	775	300	39%	Μ	Y	ВО
port	66. Persons w/ HIV/AIDS & their families	180	0	180	36	0	180	51	28%	Μ	Y	ВО
Sup	67. Public Housing Residents	250	0	250	50	0	250	50	20%	M	Y	ВО
	Total	1870	0	1870	374	0	1870	528	28%			

2 The following are strategies intended to address special needs populations with funding from a variety of Federal, State, and local public and private sector resources. It is anticipated that the following agencies will utilize those additional resources in addressing identified needs for the period covered by this Action Plan:

- ~ Central Texas Council of Governments-Housing Assistance Program provides housing assistance opportunities to persons with special needs through Section 8 and S+C funding.
- ~ The Central Texas Area on Aging provides access to support services to the elderly and frail elderly
- ~ The Greater Killeen Free Clinic, Inc. provides acute medical services to uninsured low-income persons.
- ~ Hill Country Community Action Association, Inc. provides nutrition and home delivery meals, recreational and social activities, rental housing, and referral and access to support services for the elderly and frail elderly.
- ~ Central Texas MHMR: provides mental health services, housing services and support services to persons with moderate and severe mental health illness.
- ~ The Central Texas Council on Alcohol and Drug Abuse provides substance abuse counseling and referrals to persons with alcohol and other drug abuse.
- ~ The Bell County Health District provides health assistance, information, and referral to persons and families with HIV/AIDS.
- ~ The State of Texas Department of Health provides health information and referral assistance to persons and families with HIV/AIDS.
- ~ Bell County Human Services HELP Centers in Killeen and Temple provide information and referral services, housing and utilities assistance to the elderly, frail elderly.
- ~ The Central Texas Support Services program, operating under the auspices of the Greater Fort Hood Area United Way anticipates the receipt of Texas HIV Health and Social Services funds in conjunction with federal Ryan White Title II and Housing Opportunities for Persons with AIDS (HOPWA) funding. CTSS will provide housing and support services for families and individuals with HIV/AIDS.
- ~ Service providers assist clients with applications for Social Security-Supplemental Security Income (SSDI) and other federal disability benefits available to special needs populations.
- Service providers determine client eligibility for Medicaid. Interagency referral forms are used by these agencies, which expedite the application process. Agency case mangers are familiar with the required documentation needed for applications and assist in securing the appropriate information. Follow-up is provided by the referring case manager with further intervention, if necessary.
- Special needs providers direct clients to the local DHS office for food stamp allocations using an interagency form. The two HELP Centers provide extensive follow up to ensure clients are applying for and receiving this assistance. DHS also promotes the food stamp program through use of posters, public service announcements, newspaper articles, and flyers in service provider offices.
- ~ Central Counties Center for MHMR and Central Texas Council on Alcoholism and Drug Abuse receive Mental Health and Substance Abuse Block Grant: funds from state agencies.

Both MHMR and CTCADA have executed written agreements with the Central Texas Council of Governments / Housing Division to provide mental health and substance abuse services to participants in Shelter plus Care (S+C) funded programs. Workforce Investment Act Service providers work closely with the Workforce Centers in Temple and Killeen providing case management and intensive follow up to special needs persons ensuring consumers receive the full benefits of the Workforce Investment Act (WIA). WIA participants have the opportunity to receive paid tuition to attend vocational and educational institutions that are on the Texas State Certified Training Provider List.

- ~ The Bell County Human Services/HELP Centers, in Killeen and Temple, assist with enrollment in the Welfare to Work Grant Program. In addition, grant monies from CDBG and DHS provide childcare assistance for those in this program. The progress of these clients is tracked on the Bell County computerized information system.
- ~ Families In Crisis Inc. provides life skills training to residents to help individuals in their job search efforts.
- ~ The Salvation Army of Temple coordinates with area workforce centers to help consumers obtain necessary job training.
- ~ The Central Texas Council on Alcoholism and Drug Abuse helps to identify and serve substance-abusing Welfare to Work participants.
- ~ Veterans Administration: The Olin E. Teague Veterans Hospital provides medical and psychiatric services for all eligible homeless veterans. The hospital also provides an extensive substance abuse program and manages a 480 bed domiciliary.

### **Housing Opportunities for People with AIDS**

\*Please also refer to the HOPWA Table in the Needs.xls workbook.

- 1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
- 2. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
- 3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.
- 4. Report on annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.

- 5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
- 6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
- 7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
- 8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.
- 9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

#### No Response is required of Municipalities.

### **Specific HOPWA Objectives**

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

The City [jurisdiction] is not a recipient of Housing Opportunities for Persons With AIDS (HOPWA) program funds, which specifically serve persons and families affected by HIV/AIDS. However, the City will support and provide certifications of consistency for agencies that seek funding under this HUD formula grant program or other special federal, state, and local private funds targeted to meeting the housing and supportive services needed by the community's need to assist this subpopulation.

The City of Killeen will support entities that apply for funding to meet housing goals and objectives for people with AIDS that are consistent with the Consolidated Strategic Plan. Specific HOPWA Objectives for the community include: Provide housing assistance in obtaining safe, decent and affordable housing and support services for people with AIDS.

The Central Texas Support Services (CTSS) is a community-based HIV/AIDS support program that operates under the auspices of the United Way of the Greater Fort Hood Area. CTSS has provided case management and other support services since February 1, 1995 to HIV infected persons living in the Temple-Killeen Health Services Delivery Area (HSDA)<sup>4</sup>. Central

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<sup>&</sup>lt;sup>4</sup> This HSDA includes the rural counties of Bell, Coryell, Hamilton, Lampasas, Milam, Mills, and San Saba in Central Texas, with the vast majority of the population living in or near the cities of Killeen and Temple

Texas Support Services clients are individuals who are HIV positive, bona fide residents of Texas, and have requested services by signing a specific consent for services.

CTSS uses Texas HIV Health and Social Services funds in conjunction with federal Ryan White Title II and Housing Opportunities for Persons with AIDS (HOPWA) funding to provide HIV/AIDS services to local area residents. The specific annual objectives of CTSS include:

#### Tenant Based Rental Assistance (TBRA) Services

- ~ Twenty-four (24) eligible clients on TBRA will receive 144 units of HOPWA service where one unit equals thirty days of housing assistance at \$258.33 per unit.
- ~ Twenty-four (24) eligible households on TBRA will receive 144 units of service where one unit equals thirty days of housing assistance.
- ~ Twenty-four (24) eligible households on TBRA will receive 1,380 units of Non-HOPWA funded services from CTSS.

#### Short Term Rent, Mortgage and Utility (STRMU) Payments

- ~ Ten (10) eligible clients on STRMU will receive 30 units of service where one unit equals one payment at \$216.67 per unit.
- ~ Ten (10) eligible households on STRMU will receive 30 units of service.
- ~ Ten (10) eligible households on STRMU will receive 275 units of Non-HOPWA funded services from CTSS.

#### **HOPWA and Non-HOPWA Funded Case Management Services**

- ~ Thirty-six (36) eligible clients will receive 350 units of HOPWA-funded Case Management services.
- ~ Thirty-four (34) eligible households will receive 350 units of HOPWA-funded Case Management services.
- ~ Thirty-four (34) eligible households receiving HOPWA-funded Case Management services will receive 1,500 units of Non-HOPWA funded services.

#### Case Management

100% of clients receiving HOPWA housing assistance will receive case management services, and all clients will have an individualized service plan that includes periodic contact with a case manager and primary care physician.

#### **Section 8**

100% of clients receiving HOPWA TBRA will apply for Section 8 housing to determine eligibility and renew their applications every ninety (90) days or as required by the local Section 8 program.

**Drug Reimbursement** – to purchase HIV prescription medications not covered by the Texas HIV Medication program, Ryan White Title II, or those unobtainable through other assistance programs;

Food Bank/Home Delivered Meals (food vouchers and nutritional supplements) – to ensure clients' basic nutritional requirements. Supplements are particularly needed in cases

where the negative side- effects of HIV medications or illness make it difficult for clients to maintain proper nutrition;

**Oral Health Services** – to correct existing problems through the purchase of dental treatment;

Transportation (gasoline vouchers, staff cars, and bus tokens) — to help clients use personal automobiles and public transportation to reach medical and other service providers when the clients have no other transportation options. Transportation by personal automobile continues to be the primary means of transportation available to most people living in rural areas. However, Temple has a limited public bus system that can be used by some clients. In certain relatively rare situations, the case managers will transport clients to service facilities in their personal automobiles when no other resources are available.

**Health Insurance Continuation and assistance with medication co-pays** – to help maintain private and COBRA insurance coverage, as well as to pay medication co-pays for the insured when there is a financial need and funds are available.

### Other Narrative

Include any Action Plan information that was not covered by a narrative in any other section.

NONE

### **ATTACHMENTS**

CPMP Version – Summary of Specific Annual Objectives pg 1-16 FY 2007-2008 Projects pages 1-18

Specific Obj.	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
EO-1	Availability/Accessibility of Economic Oppo	ortunity					
		_					
EO-1 (6)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005			#DIV/0!
	Improved availability and accessibility to	CDBG	Number of persons	2006			#DIV/0!
	services and economic opportunities by	Source of Funds #2	accessing services	2007	985		0%
	LMI persons			2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
			Number of public facilities	2006			#DIV/0!
		Source of Funds #2	completed	2007	2		0%
	Specific Annual Objective			2008			#DIV/0!
	Creating economic opportunities through	Source of Funds #3		2009			#DIV/0!
	availability and accessibility to child care		MULTI-YEAR GOAL			0	#DIV/0!
	facilities through rehabilitation of two Head	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	Start kitchen facilities through the Head Start			2006			#DIV/0!
	Facilities Retrofit project through Central	Source of Funds #2		2007			#DIV/0!
	Texas 4C(#07.07).			2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj. #	Outcome/Objective  Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
EO-1	Availability/Accessibility of Economic Oppo	ortunity					
EO-1 (5)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005	0		#DIV/0!
	Improved availability and accessibility to	CDBG	Number of persons	2006	0		#DIV/0!
	services and economic opportunities by	Source of Funds #2	accessing services	2007	2500		0%
	LMI persons			2008	0		#DIV/0!
		Source of Funds #3		2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
			Number of public facilities	2006			#DIV/0!
		Source of Funds #2	completed	2007	1		0%
	Specific Annual Objective			2008			#DIV/0!
	Creating economic opportunities through	Source of Funds #3		2009			#DIV/0!
	availability and accessibility to public		MULTI-YEAR GOAL			0	#DIV/0!
	facilities, programs, and resources provide	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	assistance and improvement of human			2006			#DIV/0!
	performance and bettering the conditions	Source of Funds #2		2007			#DIV/0!
	under which people live through the			2008			#DIV/0!
	Killeen Food Care Center Annex	Source of Funds #3		2009			#DIV/0!
	Renovation (#07.08).		MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj. #	Outcome/Objective  Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
EO-1	Availability/Accessibility of Economic Oppo	ortunity					
		1-					
EO-1 (4)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005			#DIV/0!
	Improved availability and accessibility of			2006			#DIV/0!
	public services to LMI persons.	Source of Funds #2		2007			#DIV/0!
				2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL		0	#DIV/0!	
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
			_	2006			#DIV/0!
		Source of Funds #2		2007			#DIV/0!
	Specific Annual Objectiveu			2008			#DIV/0!
	Creating availability and accessibility of	Source of Funds #3		2009			#DIV/0!
	economic opportunities to children/youth		MULTI-YEAR GOAL			0	#DIV/0!
	and their parents through individual case	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	management geared toward improving			2006			#DIV/0!
	academics, behavior, and attendance	Source of Funds #2		2007			#DIV/0!
	through mentoring, tutoring and	0 (5 ) (6		2008			#DIV/0!
		Source of Funds #3	MIII TI VEAD CO.	2009			#DIV/0!
	(07.06c)		MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
EO-1	Availability/Accessibility of Economic Oppo	rtunity					
EO-1 (3)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005	0		#DIV/0!
LO-1 (3)	Improved availability and accessibility of	CDBG	Improved services and	2006			#DIV/0!
	public services to LMI persons.	Source of Funds #2	economic opportunities to	2007			0%
			LMI persons	2008	0		#DIV/0!
		Source of Funds #3		2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	of Funds #2	2005			#DIV/0!
				2006			#DIV/0!
		Source of Funds #2		2007			#DIV/0!
	Specific Annual Objective			2008			#DIV/0!
	Creating availability and accessibility of	Source of Funds #3		2009			#DIV/0!
	economic opportunities to LMI elderly	4 - 1	MULTI-YEAR GOAL			0	#DIV/0!
	persons with adequate nutrition programs	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	through Hill Country Community Action			2006			#DIV/0!
	Association's Aging Serives meal delivery program [Meals on Wheels] (#07.06f).	Source of Funds #2		2007			#DIV/0!
				2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj.	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
EO-1	Availability/Accessibility of Economic Oppo	rtunity					
EO-1 (2)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005			#DIV/0!
	Improved availability and accessibility of	CDBG	Improved services and	2006	0		#DIV/0!
	public services to LMI persons.	Source of Funds #2	economic opportunities to	2007	1460		0%
		Other	LMI persons	2008	0		#DIV/0!
		Source of Funds #3		2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1 Performance Indicator #2	2005			#DIV/0!	
				2006			#DIV/0!
		Source of Funds #2		2007			#DIV/0!
	Specific Annual Objective			2008			#DIV/0!
	Creating availability and accessibility of	Source of Funds #3		2009			#DIV/0!
	economic opportunities to LMI persons		MULTI-YEAR GOAL			0	#DIV/0!
	who do not have health insurance through	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	free medical care and prescriptions			2006			#DIV/0!
	through the Killeen Free Clinic (#07.06e).	Source of Funds #2		2007			#DIV/0!
				2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
EO-1	Availability/Accessibility of Economic Oppo	rtunity					
EO 1 (1)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005	0		#DIV/0!
EO-1 (1)	Availability and Accessibility to economic	CDBG	Number of persons assisted	2005			#DIV/0!
	opportunities for LMI persons	Source of Funds #2	with improved perfomance,	2007			0%
		OTHER	motiviation, and productivity	2008	_		#DIV/0!
		Source of Funds #3		2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1		2005			#DIV/0!
				2006			#DIV/0!
	Consider Association	Source of Funds #2		2007			#DIV/0!
	Specific Annual Objective  Availability and Accessibility to economic	Source of Funds #3	_	2008 2009			#DIV/0! #DIV/0!
	opportunities for LMI persons providing child	Source of Furius #3	MULTI-YEAR GOAL	2009		0	#DIV/0! #DIV/0!
	care management services to families engaged	Source of Funds #1	Performance Indicator #3	2005		J	#DIV/0!
	in obtaining employment or vocational training,			2006			#DIV/0!
	or are enrolled in college, which will lead to maintaining gainful employment and self sufficiency through the Bell County HELP Center Child Care Services Program (#07.06a)	Source of Funds #2		2007		_	#DIV/0!
		P		2008			#DIV/0!
		Source of Funds #3	MULTIVEAD	2009		0	#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj.	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-3	Sustainability of Suitable Living Environment	nt					
01 0 (1)	Io	IO (F ) "4	ID (				"DIV //OI
SL-3 (4)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005			#DIV/0!
	Sustain a suitable living environment	CDBG	Number of persons with	2006			#DIV/0!
		Source of Funds #2	improved suitable living	2007	14,104		0%
		Local General Funds e	environment	2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
			Performance Indicator #2	2005			#DIV/0!
			Public facilities completed	2006			#DIV/0!
		Source of Funds #2		2007	1		0%
	Specific Annual Objective			2008			#DIV/0!
	Sustaining a suitable living environment	Source of Funds #3		2009			#DIV/0!
	through the installation of outdoor		MULTI-YEAR GOAL			0	#DIV/0!
	emergency warning system to allow for	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	efficient communications with first			2006			#DIV/0!
	responders and increased public safety	Source of Funds #2		2007			#DIV/0!
	and emergency management through the			2008			#DIV/0!
	City of Killeen Emergency Management and	Source of Funds #3		2009			#DIV/0!
	Homeland Security project (#07.04).		MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj. #	Outcome/Objective  Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-3	Sustainability of Suitable Living Environment	nt					
SL-3 (3)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005			#DIV/0!
	Sustain a suitable living environment.	CDBG	Number of persons with	2006			#DIV/0!
		Source of Funds #2	improved suitable living	2007	1114		0%
		Local General Funds	environment	2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
			Number of public facilities	2006			#DIV/0!
		Source of Funds #2	completed	2007	1		0%
	Specific Annual Objective			2008			#DIV/0!
	Sustaining a suitable living environment	Source of Funds #3		2009			#DIV/0!
	through the rehabilitation of aging sanitary		MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	Sanitary Sewer Rehabilitation Program			2006			#DIV/0!
	(#07.05).	Source of Funds #2		2007			#DIV/0!
				2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj.	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-3	Sustainability of Suitable Living Environme	ent					
SL-3 (2)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005	21793		0%
J_ J (_)	Sustain a suitable living environment.	CDBG	Number of persons with	2006			0%
		Source of Funds #2	improved suitable living	2007	21793		0%
		Local General Fund en	environment	2008	21793		0%
		Source of Funds #3		2009	21793		0%
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1 Performance Indicator #2	2005			#DIV/0!	
				2006			#DIV/0!
		Source of Funds #2		2007			#DIV/0!
	Specific Annual Objective  Sustaining a suitable living environment	Source of Funds #3		2008 2009			#DIV/0! #DIV/0!
	through the City of Killeen Code	Source of Fullus #5	MULTI-YEAR GOAL	2009		0	#DIV/0!
	Enforcement Violations Abatement	Source of Funds #1	Performance Indicator #3	2005		-	#DIV/0!
	Program with payment of salaries and overhead to address code violations (#07.02).			2006			#DIV/0!
		Source of Funds #2		2007	_	_	#DIV/0!
				2008			#DIV/0!
		Source of Funds #3	MILITIVEAD COAL	2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj.	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-3	Sustainability of Suitable Living Environment	nt					
		I					
SL-3 (1)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005	_		#DIV/0!
	Enhance suitable living environment	CDBG	Number of persons with	2006	0		#DIV/0!
	through improved sustainability	Source of Funds #2	improved suitable living	2007	14208		0%
			environment	2008	0		#DIV/0!
		Source of Funds #3	1	2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
			#2	2006			#DIV/0!
		Source of Funds #2		2007			#DIV/0!
	Specific Annual Objective			2008			#DIV/0!
	Code enforcement violation abatement with	Source of Funds #3		2009			#DIV/0!
	clearance and demolition of unsafe		MULTI-YEAR GOAL			0	#DIV/0!
	structures throgh the City of Killeen Code	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	Enforcement Dangerous Buildings			2006			#DIV/0!
	Abatement [Clearance & Demolition] Program (#07.03).	Source of Funds #2		2007			#DIV/0!
				2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1	Availability/Accessibility of Suitable Living	Environment					
SL-1 (5)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005	0		#DIV/0!
0= 1 (0)	Enhance accessibility to a more suitable	CDBG	Number of persons assisted	2006			#DIV/0!
		Source of Funds #2	providing suitable living	2007	100		0%
			environment	2008	0		#DIV/0!
		Source of Funds #3		2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
				2006			#DIV/0!
	Specific Annual Objective Assistance to Elderly for accessibilty in	Source of Funds #2	2007			#DIV/0!	
		Source of Funds #3	Source of Funds #3	2008 2009			#DIV/0! #DIV/0!
	basic transportation needs through the	Course of Funds #5	MULTI-YEAR GOAL	2003		0	#DIV/0!
	City of Killeen Elderly Transportation	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	Program (#07.06b)			2006			#DIV/0!
		Source of Funds #2		2007			#DIV/0!
		Source of Funds #3	_	2008 2009			#DIV/0! #DIV/0!
			MULTI-YEAR GOAL	2009		0	#DIV/0! #DIV/0!

Specific Obj. #	Outcome/Objective  Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1	Availability/Accessibility of Suitable Living	Environment					
SL-1 (4)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005	0		#DIV/0!
	Enhance suitable living environment		Number of persons assisted	2006	0		#DIV/0!
	through new/improved accessibility	Source of Funds #2	with suitable living	2007	451		0%
		Other	environment	2008	0		#DIV/0!
		Source of Funds #3		2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
			_	2006			#DIV/0!
		Source of Funds #2		2007			#DIV/0!
	Specific Annual Objective			2008			#DIV/0!
	FIC	Source of Funds #3		2009			#DIV/0!
	Accessibility to transportation services by		MULTI-YEAR GOAL			0	#DIV/0!
	battered/abused spouses through the	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	Families In Crisis client transportation			2006			#DIV/0!
	program (07.06d)	Source of Funds #2		2007			#DIV/0!
				2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj. #	Outcome/Objective  Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1	Availability/Accessibility of Suitable Living	Environment					
SL-1 (3)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005	0		#DIV/0!
	,	CDBG	Improving economic	2006	0		#DIV/0!
	to a homeless shelter providing a more	Source of Funds #2	opportunity to homeless	2007	35		0%
	suitable living environment.	Other	persons	2008	0		#DIV/0!
		Source of Funds #3		2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
				2006			#DIV/0!
		Source of Funds #2		2007			#DIV/0!
	Specific Annual Objective			2008			#DIV/0!
	Creating a suitable living environment by	Source of Funds #3		2009			#DIV/0!
	improving availability and accessibility to		MULTI-YEAR GOAL			0	#DIV/0!
	quality public facilities for homeless	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	ersons by assisting with operating costs			2006			#DIV/0!
	[utility reimbursements] for the Home &	Source of Funds #2		2007			#DIV/0!
	Hope Shelter (#07.06g).			2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj. #	Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1	Availability/Accessibility of Decent Housing						
DH-1 (3)	Specific Objective Availability and Accessibility of decent affordable housing	Source of Funds #1 HOME Source of Funds #2	Performance Indicator #1 Number of househlds provided availability and	2005 2006 2007			#DIV/0! #DIV/0! 0%
		Other	accessibility to decent housing	2008			#DIV/0!
		Source of Funds #3	nousing	2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
				2006			#DIV/0!
	Chasitia Appual Objective	Source of Funds #2		2007			#DIV/0!
	Specific Annual Objective Increase availability and accessibility for	Source of Funds #3		2008 2009			#DIV/0! #DIV/0!
	the most at-risk LMI families who are faced	Course of Farias #6	MULTI-YEAR GOAL	2000		0	#DIV/0!
	with over crowded circumstances,	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	bstandard or inaccessible housing			2006			#DIV/0!
	conditions, excessive gaps between	Source of Funds #2		2007			#DIV/0!
	housing costs, and or financing relative to household income(#07.10).	Source of Funds #3		2008 2009			#DIV/0! #DIV/0!
	industrial mosmo(#97110)i	Source or Fullus #3	MULTI-YEAR GOAL	2009		0	#DIV/0!

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1	Availability/Accessibility of Decent Housing						
DH-1 (2)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005			#DIV/0!
	Improve availability and accessibility of decent housing to LMI households	HOME	Number of elderly	2006			#DIV/0!
	decent nousing to Limi nouseholds	Source of Funds #2	househlds provided availability and accessibility	2007	10		0%
			to decent rental housing	2008			#DIV/0!
		Source of Funds #3		2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
				2006			#DIV/0!
	0 " 4 101" "	Source of Funds #2		2007			#DIV/0!
	Specific Annual Objective	Source of Funds #3		2008			#DIV/0! #DIV/0!
	Availability and Accessibility of decent housing to LMI Elderly households	Source of Furias #3	MULTI-YEAR GOAL	2009		0	#DIV/0! #DIV/0!
	through security deposits, first month rent	Source of Funds #1	Performance Indicator #3	2005		0	#DIV/0!
	and monthly subsidy through the Elderly		i onomano mano mo	2006			#DIV/0!
	Tenant Based Rental Assistance Program	Source of Funds #2		2007			#DIV/0!
	(#07.11).			2008			#DIV/0!
		Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1	Availability/Accessibility of Decent Housing						
	Ta	T					
DH-1 (1)	Specific Objective	Source of Funds #1	Performance Indicator #1	2005			#DIV/0!
	Improve availability and accessibility of	HOME	Number of households	2006			#DIV/0!
	decent housing to LMI households	Source of Funds #2	provided availability and	2007	55		0%
			accessibility to decent rental	2008	0		#DIV/0!
		Source of Funds #3	housing	2009	0		#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2005			#DIV/0!
				2006			#DIV/0!
		Source of Funds #2		2007			#DIV/0!
	Specific Annual Objective			2008			#DIV/0!
	Availability and Accessibility of decent	Source of Funds #3		2009			#DIV/0!
	housing to LMI households, who are		MULTI-YEAR GOAL			0	#DIV/0!
	victims under the domestic or family	Source of Funds #1	Performance Indicator #3	2005			#DIV/0!
	violence laws, through security deposits, first month rent and monthly subsidy			2006			#DIV/0!
		Source of Funds #2		2007			#DIV/0!
	through the FIC/KHA Tenant Based Rental			2008			#DIV/0!
	Assistance Program (#07.12).	Source of Funds #3		2009			#DIV/0!
			MULTI-YEAR GOAL			0	#DIV/0!

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												ed to the e	nforcement	of lo	ocal
code	s to i	nclude pro	perty	inspection	n and follo	w-up	actions su	ich as	lega	I pro	ceedings.				
	ition								Prio	rity ľ	Need Cate	egory			
_		dministratio	on fro	om:											$\blacksquare$
		venue D 01,221.02	222	223	Sele	ect	one:								·
		01,221.02													
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9/30	/2008	8			viability	of r	neighbor	hood	ds, ir	ncre	asing acc	cess to d	quality pu	blic	and
		e Category			private	facil	ities, rec	lucir	ng th	e is	olation o	f income	groups v	vith	nin areas
		nt Housing			through	spa	itial deco	nce	ntrat	tion	of housi	ng oppoi	rtunities f	or I	ower
		ble Living Er		ment	income	pers	sons, the	rev	italiz	zatic	n of det	erioratin	g neighbo	orho	ood.
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Desc	cripti	ion:		IDIS Pro	ject #:	7.03				UOG	Coc	le: TX4	82820 k	KILLEEN			
CDB	G fun	ds will be		for demol	iton and c				direct	ly rel	ated	to the enf		of local co	des to	inclu	ude
remo	oval o	of unsafe s	tructi	ures posin	g a health	or sa	afety I	hazaı	rd wit	thin th	ne co	ommunity.					
	ation:	: 01,221.02	222	223						Prior	ity I	Need Cate	egory				
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	cripti			IDIS Pro		7.05				Cod	- 1	82820 K			
CDB	G fun	ds will be	used	to rehabili	tate appro	xima	tely 5,927	linea	r feet	of sa	anitary sev	ver line tha	at is 50+ ye	ars	old and
is de	terior	rating.													
Loca	ation	:							Prio	rity N	leed Cate	gory			
		cation:										J - J			
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Kille	en, Be	ell County,	TX												
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Proj	ect N	lame:	HEA	AD STAR	T FACILI	TIES	S RETRO	FIT -	- CEI	NTR	AL TEXA	S 4C			
Desc	cripti	ion:		IDIS Pro	ject #:	7.07			UOG	Cod	le: TX4	82820 k	(ILLEEN		
CDB	G fun	ds will be	used	to install a	new fire	supre	ssion syste	em in	two s	sepa	rate Head	Start facili	ties - the n	ew sy	stem is
requi	ired t	o meet loo	al, S	tate and F	ederal lice	nsing	requireme	ents f	or the	Hea	nd Start fac	cilities.			
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Proi	ect N	lame:	FCC	ANNEX	RENOVA	ATIC	N - FOO	D C	ARF	CFN	TFR				
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Proi	ect N	Name:	BEL	L COUN	TY HUMA	AN S	ERVICES	CH	ILD	CAF	RE SERVI	CES			
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Loca	ation	:							Prio	rity	Need Cate	egory			
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Kille	en, Be	ell County,	TX												
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		d Complet	ion I	Date:		_					_		ent of hu		
	/2008	8 /e Category					•					•			
_	-	nt Housing										ty, bette	ering the	COH	uitions
_		ble Living Er	nviron	ment	under v	VIIICI	i people	iive,	, iea	III a	ind work				
_		omic Opport							_						
	200110	отпо оррого	uy						Sp	ecif	ic Objecti	ves			
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					Complet	е							Complete	•	
	Pro	posed C	utc	ome	Per	forr	nance N	/leas	sure			Actua	l Outcor	ne	
		cess to im			Track p	artic	ipant su	cces	S		Improv	ed econo	mic oppo	ortu	nities
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ζe;			_	Proposed	d Amt.	\$20,	000.00				_	Propose	d Amt.		
Program Year				Actual A	mount							Actual A	mount		
an.			▼	Proposed	Units		76				_	Propose	d Units		
gr			1	Actual U	nits							Actual U	nits		
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4	1		1	Actual U	nits							Actual U	nits		

Proj	ect N	lame:	CIT	Y OF KIL	LEEN EL	DER	LY TRAN	ISPC	RTA	TIO	N PROGI	RAM			
	cripti			IDIS Pro		07.0				Cod		82820 K			
						ation	services to	elde	erly re	esider	nts througl	h the local	cab compa	ny o	r
thoru	ugh th	he public t	ransp	ortation s	ystem.										
	ition								Prio	rity l	Need Cate	gory			
_		cation:						1							_
		Avenue D	TV		Sele	ecto	one:								
Kille	∌П, Б€	ell County,	. 1.												
					Explanat	ion:									
Expe	ected	d Complet	ion [	Date:	Creating	g eco	onomic c	ppo	rtun	ities	through	progran	ms and fi	nan	cial
	/2008											•	ent of hu		
		e Category										ty; bette	ring the	con	ditions
		nt Housing			under w	/hich	people	live,	lea	rn ai	nd work				
_		ble Living Er		ment											
	Econo	omic Opport	unity						Sp	ecifi	c Objectiv	/es			_
Ou	itcom	ie Categori	ies		1,										~
<b>✓</b>	Availa	bility/Acces	sibility	•	,										_
	Afford	dability			2,										Ť
	Susta	inability			3,										▼
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Project-level	οπ											_ [	Proposed		
△	Accomplishments				Proposed Underwa								Underway		
					Complete								Complete		
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				Proposed	d Amt.	\$53,	000.00				▼	Proposed	d Amt.		
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ear			~	Proposed	d Amt.	\$10,	000.00				_	Proposed	d Amt.		
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Progran				Proposed	Units		135				_	Proposed	d Units		
ğ				Actual U	nits		224					Actual U	nits		
٦rc		·		Proposed	Units					_	▼	Proposed	d Units		
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Program Year				Proposed	Units		110				▼	Proposed	d Units		
g	Propo Actual		Actual U	nits							Actual U	nits			
Pro				Proposed	d Units						•	Proposed	d Units		
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Proj	ect N	lame:	CON	MUNITI	ES IN S	СНО	OLS - Ca	ase I	Mana	agen	nent Sup	port Sei	rvices		
Des	cripti	ion:		IDIS Pro		07.0				Cod		82820 K			
													lren/youth a		
								jeare	d tow	ard in	mproving a	academics	behavior, a	itter	ndance,
tutor	ing, i	mentoring	, supp	ortive gui	dance and	cour	iseling								
	ition								Prio	rity N	Need Cate	gory			
_		cation:						1							_
Kille	en, Be	ell County,	, Texa	as	Sele	ect	one:								
					Explanat										
Expe	ected	l Complet	ion [	Date:									ns and fir		
	/2008												ent of hur		
		e Category			•							ty; bette	ring the c	one	ditions
		nt Housing ole Living Er	oviron.	mont	under w	/hich	people	live,	lea	rn ar	nd work				
_		omic Opport		mem											
	LCOIIC	отпе Оррога	urnty						Sp	ecifi	c Objectiv	/es			
Οι	itcom	e Categor	ies		1,										~
		bility/Acces	sibility		,										_
	Afford	lability			2,										
	Susta	inability			3,										▼
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	ıts				Underwa		170						Underway		
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je	d d				Complete								Complete		
l s	Accomplishments			_	Proposed	•						_	Proposed		
"	Acco			<b>Y</b>	Underwa							• [	Underway		
					Complete	_							Complete		
	Proposed Outcome			ome			nance M	leas	ure			Actua	Outcom	e	
	Proposed Outcome						nts succ				Improve		mic oppo		nities
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	ease avail/access of public				, 0							•			
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Proj	ect N	lame:	FAN	IILIES IN	N CRISIS	S, IN	IC. CLIEN	IT TI	RAN:	SPO	RTATION	I SERVIC	CES		
	cripti			IDIS Pro	ject #:	07.0	)6d		UOG	Cod	e: TX4	82820 K	ILLEEN		
			used										to necessa	ry m	edical,
													ner means		
trans	sporta	ation are u	nava	ilable.											
Loca	ition								Prio	rity N	Need Cate	aory			
		cation:						Ι .	11101	ity i	vecu care	gor y			
_	e she				Sale	act (	one:								▼
Killee	en, Be	ell County,	Texa	as	Jei		orie.	,							
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Expe	ected	l Complet	ion [	Date:									ns and fi		
	/2008												ent of hu		
_	•	e Category										ty; bette	ring the	con	ditions
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_		ole Living Er		ment											
	Econo	omic Opport	unity						Sp	ecifi	c Objectiv	/es			
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		lability			2,										~
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	ď				Underwa	_							Underwa	_	
-		Proposed Outcome			Complete								Complete		
		Proposed Outcome			Per	forr	mance N	leas	ure			Actua	Outcor	ne	
			_		Number	clie	ents to sa	afe lo	ocati	ons			mic oppo	ortu	nities
avaii	/acc	`		es							for LMI	persons			
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Program Year				Proposed	d Units						•	Proposed	d Units		
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Proj	ect N	lame:	GRE	EATER KI	ILLEEN F	REE	CLINIC	- S	ALAI	RY A	ND PRES	SCRIPTION	ONS	
				IDIS Pro		07.0				Cod		82820 K		
CDB	G fun	ds will be				sistan	ice for the	clinic	al dir	ector	and for pr	escription	medications	necessary
to pr	operl	y treat LM	I pati	ients with	no other re	esour	ces for hea	alth c	are.					
Loca	ation	:							Prio	rity ľ	Need Cate	gory		
_		cation:												_
		d Street			Sele	ect o	one:							•
Kille	en, Be	ell County,	Texa	as										
					Explanat	ion:		•						
Evne	acted	d Complet	ion F	Date:	Creating	a eco	onomic c	oaaa	rtun	ities	through	program	ns and fin	ancial
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		e Category											ring the c	
	Decer	nt Housing			•		n people					ij, boile		51141116116
	Suital	ble Living Er	viron	ment				,						
•	Econo	omic Opport	unity						Sn	ecifi	c Objectiv	.es		
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		ie Categori			1,									
		bility/Access	sibility		2									▼
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	Susta	inability			3									<b>Y</b>
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+	<u>s</u>				Underwa								Underway	
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Project-level	OT.	Accomplishments			Proposed							_	Proposed	
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	Proposed Outcome						mance N ed medica				Dorcono	with aff	Outcom	<u>e</u>
		Proposed Outcome sed economic opportunity wi			prescripti		ca mcaica	Carc	and				ordable able medic	and core
		sed economic opportunity wit									accessii	ne/availe	able medic	ai care
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Program Year				Actual A								Actual A		
rai			▼	Proposed			1,450				_	Proposed		
бo				Actual U								Actual U		
Ā			▮▼	Proposed							▼	Proposed		
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			_	Actual A	mount							Actual A	mount	
ζé				Proposed	d Amt.	\$15,	696.10				•	Proposed	d Amt.	
Program Year				Actual A	mount						•	Actual A	mount	
ar				Proposed	Units		1,460				•	Proposed	d Units	
gr			1	Actual U	nits							Actual U	nits	
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			1	Actual U	nits							Actual U	nits	

Proj	ect N	lame:	HIL	L COUNT	RY COM	IMU	VITY ACT	ION	ASS	SOC	ELDE	RLY NUT	RITION F	PROC	GRAM
	cripti			IDIS Pro		07.0			UOG			82820 K			
													for the Mea		
		operated by	y Hill	Country C	community	/ Action	on Associa	tion,	Inc. v	vho p	orovides m	eals to LM	I minority	and fr	ail
elder	ıy.														
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	tion								Prio	rity I	Need Cate	egory			
-		cation:	a ma h i a	. Dr											$\blacksquare$
		RA Abercro ell County,			Sele	ect	one:								
	J, D.	on oounty,	. 07.0												
					Explanat										
Ехре	ected	d Complet	ion [	Date:									ns and fi		
	/2008												ent of hu		
	•	e Category nt Housing										ty; bette	ring the	conc	ditions
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11 _		omic Opport		illoit											
	LCOITC	этпе Оррого	unity						Sp	ecifi	ic Objectiv	ves			
		ie Categori			1,										▼
		bility/Access	sibility	1	,										▼
		dability			2,										
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	ıts				Underwa		.,,						Underwa		
(e	er				Complete								Complete		
Project-level	Accomplishments			J	Proposed							J	Proposed		
÷	is				Underwa								Underwa		
l ĕ	ᅙ				Complete								Complete		
l Š	<u>Б</u>			_	Proposed		·					_ [	Proposed		
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	٩				Complete								Complete	_	
	Proposed Outcome assed available/access			ome			mance N	leas	ura			Actua	Outcor	_	
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		ased available/acces													
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Year			•	Proposed	d Amt.						▼	Proposed	d Amt.		
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an.				Proposed	Units		220				_	Proposed	Units		
g				Actual U	nits						_	Actual U	nits		
Progran			$  \mathbf{v}  $	Proposed	d Units						•	Proposed	d Units		
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Program Year			▼	Proposed		\$138	3,059.00				▼	Proposed	d Amt.		
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ar			4	Proposed	d Units		220				•	Proposed	Units		
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Proj	ect N	lame:	HON	ME AND	HOME S	HEL.	TER, INC	. UT	ILIT	IES	ASSISTA	ANCE			
	cripti			IDIS Pro		07.0			UOG			82820 K	ILLEEN		
			vide i										o the local	hom	eless
													individuals		
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		cation:									Toou out	ge. y			
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### **Authority to Use Grant Funds**

### U.S. Department of Housing and Urban Development Office of Community Planning and Development

Copy To: (name & address of SubRecipient or Secondary Contact) To: (name & address of Grant Recipient & name & title of Chief Executive Officer) Community Development Connie J. Green, City Manager City of Killeen Office of the City Manager Leslie K. Hinkle, Director of Community Development City of Killeen P.O. Box 1329 P.O. Box 1329 Killeen TX 76540 Killeen, TX 76540 We received your Request for Release of Funds and Certification, form HUD-9/11/2007 7015.15 on 9/11/2007 Your Request was for HUD/State Identification Number B-07-MC-48-0020 All objections, if received, have been considered. And the minimum waiting period has transpired. You are hereby authorized to use funds provided to you under the above HUD/State Identification Number. File this form for proper record keeping, audit, and inspection purposes. 9/27/2007

#### Project/Activity:

Emergency Management Outdoor Warning System \$58,111. Sanitary Sewer rehabilitation of 6,000 lineal feet with Cast in Place Pipe \$653,094. Retrofit of fire suppression equipment at two Head Start facilities \$25,245. Food Care Center Annex electrical and plumbing renovation for \$25,000. The Tiered Clearance and Demolition Program for \$30,000. The Program using tiered reviews will not obligate funds to a specific activity until after the site-specific review is complete.

#### Location:

City-wde

**Funding Amount:** 

\$791,450./CDBG

#### **Comments:**

Copy to Cinda Hayward

/5-	Typed Name of Authorizing Officer:  Katie S. Worsham, Director	Signature of Authorizing Officer	Effective Release Date:
	Office of Community Planning & Development		gard the season of the season
	Action Number: 142		

form HUD-7015.16 (2/94) ref. Handbook 6513.0

### **Funding Approval/Agreement**

Title I of the Housing and Community Development Act (Public Law 930383)

## U.S. Department of Housing and Urban Development Office of Community Planning and Development

Office of Community Planning and Development Community Development Block Grant Program

#### HI-00515R of 20515R

1. Name of Grantee (as shown in item 5 of Standard Form 424)	3. Grantee's 9-digit Tax ID Number	Date use of funds may begin
City of Killeen	746001504	10/01/07
2. Grantee's Complete Address (as shown in item 5 of Standard Form 424)	5a. Project/Grant No. 1	6a. Amount Approved
P. O. Box 1329	B-07-MC-48-0020	\$967,886
Killeen, TX 76540-1329	5b. Project/Grant No. 2	6b. Amount Approved
	5c. Project/Grant No. 3	6c. Amount Approved

Grant Agreement: This Grant Agreement between the Department of Housing and Urban Development (HUD) and the above named Grantee is made pursuant to the authority of Title I of the Housing and Community Development Act of 1974, as amended, (42 USC 5301 et seq.). The Grantee's submissions for Title I assistance, the HUD regulations at 24 CFR Part 570 (as now in effect and as may be amended from time to time), and this Funding Approval, including any special conditions, constitute part of the Agreement. Subject to the provisions of this Grant Agreement, HUD will make the funding assistance specified here available to the Grantee upon execution of the Agreement by the parties. The funding assistance specified in the Funding Approval may be used to pay costs incurred after the date specified in item 4 above provided the activities to which such costs are related are carried out in compliance with all applicable requirements. Pre-agreement costs may not be paid with funding assistance specified here unless they are authorized in HUD regulations or approved by waiver and listed in the special conditions to the Funding Approval. The Grantee agrees to assume all of the responsibilities for environmental review, decision making, and actions, as specified and required in regulations issued by the Secretary pursuant to Section 104(g) of Title I and published in 24 CFR Part 58. The Grantee further acknowledges its responsibility for adherence to the Agreement by sub-recipient entities to which it makes funding assistance hereunder available.

Secretary pursuant to Section 104(g) of Title I and published sub-recipient entities to which it makes funding assistance h			e further ac	knowledges its resp	onsibility for	r adherence	to the Agre	ement by		
U.S. Department of Housing and Urban Development (By Name)				Grantee Name						
Katie S. Worsham										
Title		Title								
Director, Community Planning & Developme										
Signature Ooh mm	Date (mm/dd/ OCT 1	2007	Signature 8	onne Jones				Date (mm/dd/yyyy)		
7. Category of Title I Assistance for this Funding Action (Check only one)  a. Entitlement, Sec 106(b)  b. State-Administered, Sec 106(d)(1)	8. Special Cor (Check one None	9)	9b. Da	ate HUD Regerived Su -14-2007 ate Grantee Notified T 1 0 2007	bmission 1	10. Check one  a. Orig. Funding  Approval  b. Amendment				
c. HUD-Administered Small Cities, Sec 106(d)(2)(B) d. Indian CDBG Programs, Sec 106(a)(1)			9c. Da	ate of Start of Program Year 0/01/07		Amendment Number				
e. Surplus Urban Renewal Funds, Sec 112(b)  f. Special Purpose Grants, Sec 107	Block Gra			FY (07)	FY (	)	FY(	)		
g. Loan Guarantee, Sec 108	a. Funds	Reserved for this Gr	antee	\$967,886						
	now being Approved									
		ation to be Cancelle	d							
12a. Amount of Loan Guarantee Commitment now being Approved		inus 11b)	omnlete Ado	Iress of Public Agenc	,					
Loan Guarantee Acceptance Provisions for Designated A The public agency hereby accepts the Grant Agreement ex Department of Housing and Urban Development on the ab respect to the above grant number(s) as Grantee designat loan guarantee assistance, and agrees to comply with the conditions of the Agreement, applicable regulations requirements of HUD now or hereafter in effect, pertagnishment provided it.	12c. Name of Authorized Official for Designated Public Agency  Title  Signature									
	cument No.	Project Number	Catego	ory Amo	unt		ctive Date /dd/yyyy)	F		
1 5 3		Project Number Project Number		Amo	unt					
Date Entered PAS (mm/dd/yyyy) Date Entered LOCCS (mm/dd	d/yyyy) Batch	Number	Transaction	on Code	Entered By	V	erified By			
			I.	24 CI	R 570	form	HUD-708	32 (4/93)		

### 8. SPECIAL CONDITIONS

Notwithstanding any other provisions of this agreement, no funds provided under this agreement may be obligated or expended for the planning or construction of water or sewer facilities until receipt of written notification from HUD of the release of funds on completion of the review procedures required under Executive Order (EO) 12372, Intergovernmental Review of Federal Programs, and HUD's implementing regulations at 24 CFR Part 52. The recipient shall also complete the review procedures required under EO 12372 and 24 CFR Part 52 and receive written notification from HUD of the release of funds before obligating or expending any funds provided under this agreement for any new or revised activity for the planning or construction of water or sewer facilities not previously reviewed under EO 12372 and implementing regulations.

### Funding Approval and HOME Investment Partnerships Agreement Title II of the National Affordable Housing Act

U.S. Department of Housing and Urban Development Office of Community Planning and Development OMB Approval No. 2506-01/1 (Exp. 05/31/2007)

Public reporting burden for this collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. This agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless that collection displays a valid OMB control number.

The HOME statute imposes a significant number of data collection and reporting requirements. This includes information on assisted properties, on the owners or tenants of the properties, and on other programmatic areas. The information will be used: 1) to assist HOME participants in managing their programs; 2) to track performance of participants in meeting fund commitment and expenditure deadlines; 3) to permit HUD to determine whether each participant meets the HOME statutory income targeting and affordability requirements; and 4) to permit HUD to determine compliance with other statutory and regulatory program requirements. This data collection is authorized under Title II of the Cranston-Gonzalez National Affordable Housing Act or related authorities. Access to Federal grant funds is contingent on the propring of certain project-specific data elements. Records of information collected will be maintained by the recipients of the assistance. Information on activities and expenditures of grant funds is public information and is generally available for disclosure. Recipients are responsible for ensuring confidentiality when public disclosure is not required.

Participant Name and Address	2. Participant Number							
City of Killeen	M07-MC-480228							
P. O. Box 1329	3. Tax Identification Number 746001504							
Killeen, TX 76540-1329	4. Appropriation Number 867/90205							
	5. FY (yyyy)							
6. Previous Obligation (Enter "0" for initial FY allocation)				\$				
a. Formula Funds								
b. Community Housing Development Org. (CHDO) Competitive		\$						
7. Current Transaction (+ or -)				\$ 455,179				
a. Formula Funds	1	\$ 4	55,179					
1. CHDO (For deobligations only)			\$					
2. Non- CHDO (For deobligations only)			5					
b. CHDO Competitive Reallocation or Deobligation (see #18 below)								
8. Revised Obligation		\$						
a. Formula Funds		\$						
b. CHDO Competitive Reallocation			\$					
9. Special Conditions (check applicable box)	10. Date of Obligation (Congressional Release Date)							
	(mm/dd/y	m/dd/yyyy)						
This Agreement between the Department of Housing and Urban Deve authority of the HOME Investment Partnerships Act (42 U.S.C. 1270 submission/Application and the HUD regulations at 24 CFR Part 92 (Investment Partnership Agreement, form HUD-40093, including any spe Agreement, HUD will make the funds for the Fiscal Year specified, available parties. All funds for the specified Fiscal Year provided by HUD by form by HUD, without the Participating Jurisdiction's execution of the amendrathe Participating Jurisdiction's/Entity's compliance with HUD's electroni 92.502. To the extent authorized by HUD regulations at 24 CFR Part awarded to the Participating Jurisdiction/Entity without the Participating Participating Jurisdiction/Entity agrees that funds invested in affordable as affordable housing. Repayment shall be made as specified and	of et seq.). The as is now in elecial conditions able to the Parnula reallocation ment or other of the sequential of the sequent of the seque	ne Pa effect s, con rticipa on are conse er and ay, by on's/E 24 C e Parti	rticipating Jurisdiction's /Entity and as may be amended from stitute part of this Agreement. Iting Jurisdiction/Entity upon executions of the same of the covered by this Agreement upont. HUD's payment of funds und information reporting proceduits execution of an amendmentity's execution of the amer FR Part 92 are repayable when the cicipating Jurisdiction agrees to on at 24 CFR 92.352 and 24 CFR	i's approntime to Subject ecution of con execution of the context of the context of the context of the context of the hours assumed in the hours of the context of the cont	oved Consolidated Plan or time) and this HOME to the provisions of this of this Agreement by the cution of an amendment Agreement is subject to used pursuant to 24 CFR oligate funds previously or other consent. The using no longer qualifies all of the responsibility			
11. For the U.S. Department of HUD (Name and Title of Authorized Official)  Katie S. Worsham, Director, CPD			amma John		13. Date 0CT/ 1 6 2007			
14. For the Participating Jurisdiction/Entity (Name and Title of Authorized Official)			ignature. Muse of Green		16. Date / /			
17. Check one:			V SE	, GH	,			
Initial Agreement	Amend	dment	#					
18. Funding Information: Source of Funds Appropriation Code PAS Code Amount								