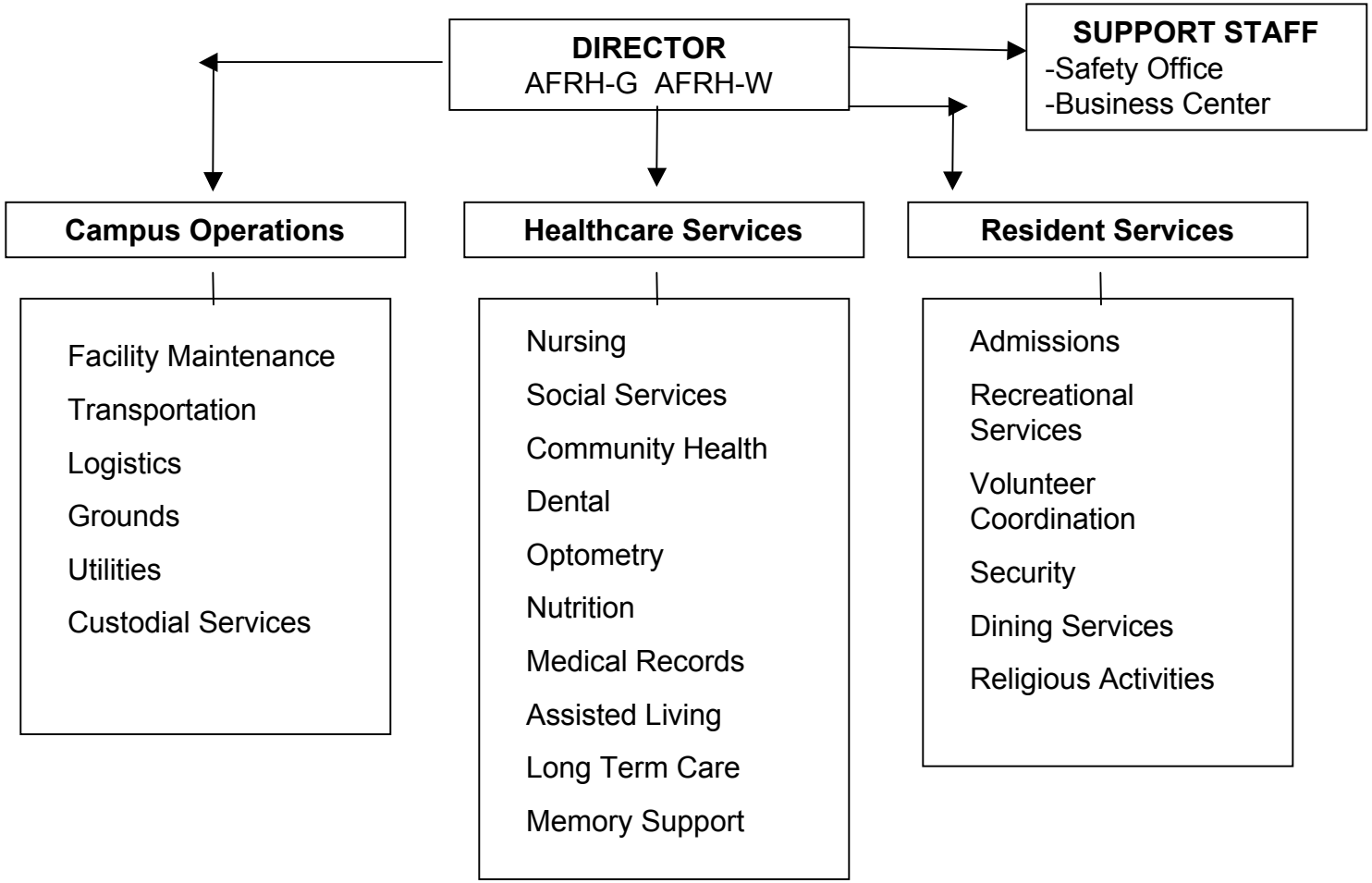“ONE MODEL” at each COMMUNITY