

# BUREAU OF COMPETITION

## 2009 USER'S GUIDE

PROMOTING  
**COMPETITION**  
PROTECTING  
**CONSUMERS**

FEDERAL TRADE COMMISSION

MARCH 2009

## DEAR COLLEAGUES,

We are happy to provide you with this updated User's Guide to the Bureau of Competition for 2009. Last year was an incredibly active one for the Federal Trade Commission's Bureau of Competition. We brought over 30 enforcement actions in the past 12 months and added to our heavy litigation workload. Despite the drop in premerger filings, our merger agenda remains very active. In the past year, we brought six merger challenges – three of which we continue to litigate in federal court and/or administrative litigation, and three of which the parties abandoned in the face of our challenge. We also resolved another 16 merger matters by consent order, and the parties restructured or abandoned six mergers in the face of staff concerns. Two ongoing litigations ended successfully when we obtained divestiture orders restoring the competition lost with the Whole Foods/Wild Oats merger and in the Chicago Bridge matter. On the non-merger side, we filed a new challenge to a brand/generic pharmaceutical agreement and issued four consent orders against agreements among competitors to fix prices or limit competition.

In this Guide, we introduce you to our new managers and staff, and detail some of the new matters that our Divisions and Regional Offices worked on in the past year to promote and preserve competition in many of the industries that are of great importance to consumers, including healthcare, energy, technology, real estate, retail, and consumer goods. We hope that by providing a description of each of the Bureau's Divisions and Regional Offices, along with the telephone numbers of their staff, you will come to know us better and be able to locate more quickly the appropriate staff to contact regarding competition issues.

In addition to our law enforcement mission, we (working with the Bureau of Economics, the Office of Policy Planning, and the Office of the General Counsel) also research issues and industries of competitive concern and report to Congress and the public; educate consumers and businesses on the importance of competition; and coordinate enforcement activities with other federal, state, regional, and local authorities. In all of this work, we rely greatly on you to provide us with information in response to our requests or to bring matters to our attention.

SINCERELY,

A handwritten signature in blue ink, appearing to be 'DW', with a long horizontal line extending to the right.

DAVID WALES

Acting Director

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## BUREAU OF COMPETITION DIRECTOR'S OFFICE

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Ken Glazer, Norm Armstrong Jr., Marian Bruno, Dave Wales

**DAVID WALES**, ACTING DIRECTOR, is responsible for the management of the nearly 300 members of the Bureau of Competition. Dave joined the FTC as Deputy Director in 2006 and was named Acting Director in 2008. Before joining the FTC, Dave was a partner in private practice. From 2001 to 2003, Dave served as Counsel to the Assistant Attorney General in the Antitrust Division of the United States Department of Justice (DOJ). Dave earned his JD from Syracuse University College of Law.

**KENNETH GLAZER**, SENIOR DEPUTY DIRECTOR, oversees Mergers I, Anticompetitive Practices, and the Health Care Division. Ken worked for a corporate legal department and in private practice prior to joining the FTC as Deputy Director in 2006. He holds a leadership position in the Antitrust Section of the American Bar Association. Ken earned his JD from Stanford University Law School.

**MARIAN BRUNO**, DEPUTY DIRECTOR, oversees the Bureau's Premerger Notification Office, the Compliance Division, the Operations Division, the Honors Paralegal Program, and the Technology and Information Management Division. She also directs the Bureau's competition outreach efforts. Marian was named Deputy Director in 2008, having previously served as an Associate Director, Assistant Director, and Senior Assistant to the Bureau Director. She joined the Commission in 1990 from private practice, and has a JD from the University of Arkansas.

**NORMAN ARMSTRONG JR.**, ACTING DEPUTY DIRECTOR, oversees the Mergers II, Mergers III, and Mergers IV Divisions. Norm came to the Commission in 1995 after graduating from Howard University School of Law, and spent several years on the staff of the Mergers I Division. Prior to becoming Acting Deputy Director, Norm served as Deputy Assistant Director for Mergers IV and as Counsel to the Director.



Robby Robertson, Alden Abbott, Michael Bloom



Back: Jonathan Klarfeld, Ken Field, Brian Telpner  
Front: Erika Brown Lee, Jeanine Balbach

**ALDEN ABBOTT**, ASSOCIATE DIRECTOR, oversees the Office of Policy and Coordination and works on special projects and international activities for the Bureau. He is a graduate of Harvard Law School and joined the FTC in 2001, after holding senior positions at both the DOJ and the Department of Commerce.

**MICHAEL BLOOM**, ASSOCIATE DIRECTOR, oversees the competition matters assigned to the regional offices and other special projects for the Bureau. Michael holds a JD from Syracuse University College of Law.

The Director's Office is also home to the Bureau's Litigation Group. **J. ROBERT ROBERTSON**, CHIEF TRIAL COUNSEL, leads a team of experienced litigators and litigation support professionals who provide training, support, and oversight of the Bureau's litigation docket. Robby served as Senior Litigation Counsel to the Bureau from 2002 to 2004, and returned in 2008 in his current capacity. He is a graduate of the University of Chicago Law School. Other members of the Litigation Group include Thomas Brock, Kyle Chadwick, Lore Unt, Kyle Andeer, Teresa Martin, and Priya Viswanath.

**JEANINE BALBACH** serves as COUNSEL FOR OUTREACH in the Bureau of Competition. Jeanine joined the FTC in 1998, after receiving a JD from George Mason University and a PhD in economics from Washington University, St. Louis.

Kenneth Field, Erika Brown Lee, Brian Telpner, and Jonathan Klarfeld currently serve as Counsels to the Director. The Counsels to the Director work closely with the Director and Deputy Directors to help manage and review the work of the Bureau's Divisions. **KEN FIELD** joined the FTC in 2006 and holds a JD and an MBA from Georgetown University. **ERIKA BROWN LEE** joined the FTC in 2000 and holds a JD from the University of Miami School of Law and an LLM from the London School of Economics. **BRIAN TELPNER**, a graduate of Georgetown University Law Center, joined the FTC in 2004. **JONATHAN KLARFELD** joined the FTC in 2000, and is a graduate of New York University School of Law.

Another key advisor in the Director's Office is **RICHARD DAGEN**, SPECIAL COUNSEL.

The front office of the Bureau is ably supported by **BERNADETTE HARMON** and **ROXANNE WHITE**.

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# PREMERGER NOTIFICATION OFFICE

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Bob Jones

**BEFORE PARTIES** make large acquisitions that meet the filing thresholds of the Hart-Scott-Rodino Antitrust Improvements Act of 1976 (HSR), they must provide information about their businesses and the proposed transaction to the FTC and the DOJ for review. The Premerger Notification Office (PNO) administers the HSR program for both the FTC and the DOJ. Experts in HSR law and practice, the PNO staff conducts the initial review of transactions subject to the HSR Act, and if the filings raise a competitive issue, coordinates the clearance process between the FTC and the DOJ. The PNO staff responds to thousands of calls each year about premerger filing requirements, and can be easily accessed by calling a staff member directly or at the main PNO office number, 202-326-3100. In addition to reviewing HSR filings and responding to inquiries, the PNO coordinates the Bureau's investigative work with other federal agencies and state law enforcement officials and has participated in a number of projects coordinated by the FTC's international

staff. The PNO is responsible for HSR rulemaking, including the creation of the electronic HSR filing system. We invite you to visit [www.ftc.gov/bc/hsr](http://www.ftc.gov/bc/hsr) for a comprehensive collection of HSR information and advice.

**ROBERT JONES**, DEPUTY ASSISTANT DIRECTOR, currently leads the division. He is a graduate of the University of Michigan Law School, and joined the Commission in 1990.

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## DIVISION STAFF

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- » Karen Berg
- » Malcolm Catt
- » Sheila Clark-Coleman
- » Kelly Signs, COMPETITION OUTREACH MANAGER
- » James Ferkingstad
- » Renee Hallman
- » Janice Johnson
- » Theresa Kingsberry
- » Sandra Peay
- » Michael Verne
- » Kathryn Walsh

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## OFFICE OF POLICY AND COORDINATION

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Jim Mongoven, Suzanne Michel

**THE BUREAU'S OFFICE** of Policy and Coordination (OPC) analyzes policy issues regarding potential enforcement actions of the Bureau. OPC works with Bureau and Commission staff on litigation matters, speeches, testimony, appellate briefs, advisory opinions, and briefing papers, and supports the work of the Bureau, the Chairman's Office, the Office of General Counsel, the Office of Congressional Affairs, and the Office of Policy Planning. Several OPC attorneys have expertise in intellectual property issues and some hold advanced degrees in economics and science, which facilitates their work with economists and scientific experts in assessing the merits of investigations, litigation, and proposed policies. OPC attorneys also organize hearings and prepare Commission reports examining the role of competition in different aspects of the economy. Most recently, OPC has led hearings on the evolving IP marketplace and on emerging health care competition and consumer issues.

The office is led by **SUZANNE MICHEL**, ASSISTANT DIRECTOR. She is a graduate of Boalt Hall School of Law at the University of California at Berkeley. Suzanne has been with the FTC since 2000, having previously served at the Civil Division of the DOJ and worked in private practice. **JAMES MONGOVEN** is the DEPUTY ASSISTANT DIRECTOR OF OPC. Jim is a graduate of Columbia University School of Law and holds a PhD in Economics from Notre Dame. He joined the FTC in 1984 and served as an Attorney Advisor to former Chairman Pitofsky.

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### DIVISION STAFF

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- » Neil Averitt
- » Theodore Gebhard
- » Paul Karlsson
- » Patricia Schultheiss
- » Suzanne Drennon
- » Andrew Heimert
- » Thomas Mays
- » Michael Wroblewski
- » Alan Friedman
- » Armando Irizarry
- » Erika Meyers

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# MERGERS I

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Randy Long, Mike Moiseyev, Yolanda Gruendel

**THE MEMBERS OF** the Mergers I Division have extensive experience reviewing mergers in a broad range of industries. The Division's primary area of responsibility is reviewing transactions in health care related industries, including branded and generic pharmaceutical manufacturing and distribution, medical devices, and consumer health products. The Division frequently handles matters involving a variety of other lines of commerce, including defense, scientific, industrial, and consumer products.

In the past two years, Mergers I has reviewed a number of acquisitions involving pharmaceutical companies and in several cases has secured divestitures to protect competition including Teva/Barr, Mylan/EMerck, and Hospira/Mayne. In the medical device field, the Division challenged Kyphon's acquisition of Disc-o-Tech and secured a divestiture via a consent order. In late 2006, the Division sought and obtained divestitures when Johnson & Johnson acquired Pfizer's consumer health care business.

Mergers I has also been active in other areas in the last two years, reviewing Google's acquisition of DoubleClick, securing a divestiture in Reed Elsevier's acquisition of Choicepoint, and filing suit in federal court to block CCS's planned acquisition of Newpark, a competing oil field waste disposal services business. In prior years, Mergers I has also investigated and obtained relief in several important defense and aerospace industry mergers, including a joint venture between Boeing/Lockheed Martin and the General Dynamics/SNC Technologies merger.

**MICHAEL MOISEYEV**, ASSISTANT DIRECTOR, leads the Division. He is a graduate of the University of California, Hastings College of Law, and has been with the Commission for 19 years. **YOLANDA GRUENDEL** and **RANDALL LONG** are the DEPUTY ASSISTANT DIRECTORS. Yolanda began her FTC career as an intern and returned after graduating from Georgetown University Law Center in 1995. Randy joined the FTC after graduating from George Washington University Law School in 1999.

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## DIVISION STAFF

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|-------------------------|---------------------|----------------------|-----------------------|
| » Mike Barnett          | » David Inglefield  | » Christine Naglieri | » Kari Wallace        |
| » Stephanie Bovee       | » Elizabeth Jex     | » Christina Perez    | » James Weiss         |
| » Sylvia Brooks         | » Jonathan Klarfeld | » Robert Pickett     | » Roxanne White       |
| » Richard Cunningham    | » Lynda Lao         | » Amy Posner         | » Stephanie Wilkinson |
| » Lisa DeMarchi Sleight | » Richard Levy      | » Catherine Sanchez  |                       |
| » Sean Dillon           | » Brendan McNamara  | » Mark Seidman       |                       |
| » David Garcia          | » Jacqueline Mendel | » James Southworth   |                       |

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## MERGERS II

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Morris Bloom, Cathy Moscatelli, Bob Tovsky

**THE MERGERS II** Division oversees an eclectic group of industries, ranging from coal mines and industrial solvents, to video rental stores and soft drinks, to semiconductors and computer chips. In recent years, the Division has challenged several mergers resolving the competitive concerns with divestitures to preserve competition, or litigating and blocking the mergers in federal and administrative courts. Mergers II's recent litigated cases include: CCC/Aurora (software); Polypore (battery separators); EA/TakeTwo (subpoena enforcement action); Swedish Match (smokeless tobacco), Libbey (glassware), Blockbuster (enforcement of premerger rules), Chicago Bridge and Iron (industrial storage tanks), Arch Coal (coal mines) and Intel (abuse of monopoly power in microprocessors).

In the chemical industry, the Mergers II Division has obtained consent orders in several mergers, including Huntsman/Hexion, Dow/Rohm & Haas, Owens/Corning, Occidental Petroleum/Vulcan, Bayer/Aventis, and Dow Chemical/Union Carbide. The Division is also active in reviewing mergers in

the high technology and computer hardware and software industries. Mergers II's investigations in these industries include Cadence/Mentor, Hewlett-Packard/Compaq, Brocade/McData, and Computer Sciences/Mynd. The Division has also investigated proposed mergers in the book distribution and recorded music industries, mergers that were not consummated because of anticompetitive concerns raised by the FTC.

**CATHARINE MOSCATELLI**, the ASSISTANT DIRECTOR, joined the FTC in 1988, after graduating from Emory University School of Law. Cathy became Assistant Director of Mergers II in 2007 after serving as Acting Assistant Director for the Mergers IV Division where she worked on merger investigations in a variety of industries, including grocery stores, funeral homes, and consumer goods. DEPUTY ASSISTANT DIRECTORS **MORRIS BLOOM** and **ROBERT TOVSKY** both started their careers at the FTC in 1985. Morris is a graduate of the University of Memphis Law School, and Bob has a law degree from Boston University.

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### DIVISION STAFF

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|----------------------|-----------------------|--------------------|--------------------|
| » Marc Alvarez       | » Michael Franchak    | » Victoria Luxardo | » Jacqueline Tapp  |
| » Stephen Antonio    | » Donald Gordon       | » Angelike Mina    | » Casey Triggs     |
| » Monica Castillo    | » Benjamin Gris       | » David Morris     | » Leonor Velazquez |
| » Linda Cunningham   | » Reid Horwitz        | » Barbara Proctor  | » Cecelia Waldeck  |
| » Steven Dahm        | » Sean Hughto         | » Abigail Slater   | » Steve Wilensky   |
| » Wallace Easterling | » Victoria Lippincott | » Eric Sprague     | » Christian Wooley |
| » Eric Elmore        | » Sebastian Lorigo    | » Peer Stevens     |                    |



## MERGERS III



Peter Richman, Jola Sterbenz, Patricia Galvan, Phill Broyles

**THE MERGERS III** Division is home to many of the FTC's experts on the oil and gasoline industries. Over the past 30 years, the FTC has had primary responsibility for overseeing hundreds of mergers in the energy industry, including the large oil mergers of the 1990s. Mergers III took the lead in securing divestitures to preserve competition that would have otherwise been lost with the mergers of Exxon and Mobil, BP and Amoco, Chevron and Texaco, Chevron and Unocal, Phillips and Conoco, and Shell and Texaco. The Division has also reviewed mergers involving pipelines and terminals used to transport and store bulk supplies of petroleum products. In recent years, one of these planned pipeline mergers was abandoned and several others were modified by consent orders because of the Division's concerns about anticompetitive effects.

The expertise of Mergers III also extends to competition involving natural gas. In recent years, the Division has reviewed and challenged mergers involving the transportation and storage of natural gas liquids (such as propane) and natural gas, obtaining divestitures where necessary to protect the markets from competitive harm. In 2007, the Division litigated the Equitable Resources/Dominion Resources case, involving a proposed merger of natural gas distributors in the Pittsburgh area, a case that raised significant state action issues.

Mergers III also worked with the Bureau of Economics to conduct Congressionally-mandated investigations culminat-

ing in two reports—one on possible gasoline price manipulation, with a focus on the run-up of gasoline prices in the aftermath of hurricanes Katrina and Rita, and its annual report on concentration in the ethanol industry. These reports are available at [www.ftc.gov/ftc/oilgas](http://www.ftc.gov/ftc/oilgas), along with additional information on the FTC's oil and gas initiatives.

This year, Mergers III led the Commission's effort under the Energy Independence and Security Act of 2007, to examine the need for a Commission rule challenging market manipulation in wholesale petroleum markets. The market manipulation team included staff from each of the Commission's three bureaus, as well as the Offices of General Counsel and Congressional Affairs.

**PHILL BROYLES**, the ASSISTANT DIRECTOR for Mergers III, is a graduate of the New York University School of Law. Phill served as Director of the FTC's Cleveland Regional Office before assuming his current role in 1996. **PETER RICHMAN**, **JOLANTA STERBENZ**, and **PATRICIA GALVAN** are the DEPUTY ASSISTANT DIRECTORS. Peter is a graduate of the University of California, Hastings College of Law and joined the Commission in 1990. Jola is a graduate of the University of Pennsylvania Law School, and after several years in private practice, joined the FTC in 2006. Patricia is a graduate of the University of Texas Law School and joined the Commission in 1999.

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## MERGERS III

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### DIVISION STAFF

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- » Natasha Allen
- » Evelyn Boynton
- » Anna Chehtova
- » Mika Clark
- » Keitha Clopper
- » Rebecca Dick
- » Robert Friedman
- » James Frost
- » Amanda Hamilton
- » Karen Kazmerzak
- » Markell Kelly
- » Mary Lehner
- » Carolyn Reeves
- » Marc Schneider
- » Justin Stewart-Teitelbaum
- » Brian Telpner
- » Terry Thomas
- » Cathlin Tully
- » Jodie Williams
- » Michelle Wyant
- » Daniel Zach

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## MERGERS IV

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Matt Reilly, Joan Heim, Jeff Perry

**THE MERGERS IV** Division investigates transactions involving hospitals, consumer goods, supermarkets, retail, multichannel video programming distribution, and media. Division staff have recently litigated the preliminary injunction case and administrative litigation relating to Whole Foods Market's 2007 acquisition of Wild Oats Markets.

The Division also recently litigated the case against Inova Health System Foundation's proposed acquisition of Prince William Health System, which resulted in the parties abandoning the proposed transaction and preserved competition in the Northern Virginia market for acute care hospital services.

In addition to its litigation matters, the Division also recently obtained Commission orders requiring divestitures to preserve competition in a variety of industries, including spices

(McCormick/Unilever), spirits (Pernod/V&S), supermarkets (A&P/Pathmark), and funeral home chains (SCI/Alderwoods).

**MATTHEW REILLY** was appointed ASSISTANT DIRECTOR in 2007, after serving as Deputy Assistant Director for the Mergers I Division for several years. Matt joined the Commission in 1999, after several years in private practice, and received his JD from Georgetown University Law Center.

**JOAN HEIM** is the DEPUTY ASSISTANT DIRECTOR and **JEFFREY PERRY** is the ACTING DEPUTY ASSISTANT DIRECTOR of Mergers IV. Joan joined the Division in May 2006, following a stint in private practice. A graduate of the University of Minnesota Law School, she had been at the Commission for almost 20 years before that. Jeff joined Mergers IV in August 2008, following a detail as Counsel to the Director. Jeff joined the Bureau's Mergers I Division in 2001 from private practice, and received his JD from George Washington University Law

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### DIVISION STAFF

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|----------------------|----------------------|----------------------------|--------------------|
| » Sonia Ballard      | » Jeanne Liu         | » Andrea Ryan              | » Oscar Voss       |
| » Joseph Brownman    | » Charlotte Manning  | » Anthony Saunders         | » Goldie Walker    |
| » Michelle Fetterman | » Paul Nolan         | » Jennifer Schwab          | » Nicholas Widnell |
| » Jill Frumin        | » Nancy Park         | » Samuel Sheinberg         | » Michelle Yost    |
| » Kevin Hahm         | » Brenda Person      | » W. Stephen Sockwell, Jr. |                    |
| » Joyce Johnson      | » Sara Razi          | » Valicia Spriggs          |                    |
| » Albert Kim         | » Stephanie Reynolds | » Jennifer Stiefvater      |                    |

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## COMPLIANCE

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Bobi Baruch, Dan Ducore, Betsy Plotrowski

**THE COMPLIANCE DIVISION** enforces competition orders issued by the Commission, and supports the Bureau's law enforcement mission by helping to develop appropriate remedies for unlawful mergers or anticompetitive practices. Its staff helps draft and negotiate Commission orders originating in the Bureau, and oversees company conduct required by the order. Compliance staff review proposed divestitures, and go to court to enforce Commission orders and to seek penalties for order violations. This year, the Compliance Division negotiated divestiture orders in three major chemical mergers and several pharmaceutical mergers. It crafted remedial orders involving anticompetitive practices by physicians and monopolistic practices in the software industry. Finally, the Compliance Division finalized the divestiture of assets and business operations by Chicago Bridge & Iron Company in accord with a federal appeals court ruling upholding the Commission's order.

The Division also evaluates requests to reopen, modify, or set aside orders, and renders advice to respondents regarding their order obligations. Following the May 2007 Supreme

Court decision in Leegin Creative Products, Inc. v. PSKS, Inc., the Compliance Division investigated and responded to a petition by Nine West that led the Commission to reopen and modify a 2000 order prohibiting Nine West from imposing price restraints on retailers selling its products.

The Division also investigates possible violations of the HSR Act and recommends enforcement actions when violations are found. In the past year, the Division negotiated civil penalty settlements totaling \$1.9 million in two separate matters involving HSR violations by hedge funds. In a prior year, the Division obtained disgorgement of \$19 million in unlawful profits, as well as \$4 million in civil penalties from The Hearst Trust for an acquisition that violated both the Clayton Act and the HSR Act.

The Division is led by ASSISTANT DIRECTOR **DANIEL DUCORE**, a graduate of the University of Michigan Law School and 30-year FTC veteran. **ROBERTA BARUCH**, a graduate of Harvard Law School, and **ELIZABETH PIOTROWSKI**, a graduate of the Georgetown University Law Center, are the DEPUTY ASSISTANT DIRECTORS.

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### DIVISION STAFF

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- » Renee Brown
- » Jeff Dahnke
- » Rendell Davis, Jr.
- » Joseph Eckhaus
- » Pamela Gill
- » Susan Huber
- » Jennifer Lee
- » Kenneth Libby
- » Naomi Licker
- » Eric Rohlck
- » Anne Schenof
- » Arthur Strong
- » David Von Nirschl

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## HEALTH CARE DIVISION

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Saralisa Brau, Markus Meier, Brad Albert

**THE HEALTH CARE** Division investigates the business activities of physicians and other health professionals, pharmaceutical companies, institutional providers, and insurers, and also reviews mergers involving health care products and services. The Division's early work led to several landmark cases in the Supreme Court and lower federal courts applying antitrust law principles to conduct by physicians, hospitals, and other health care providers.

Today, a major focus of the Health Care Division is the FTC's effort to stop anticompetitive agreements among pharmaceutical companies that unlawfully insulate branded drugs from competition from lower-cost generic drugs. This year, the Division filed a federal court complaint challenging agreements in which Solvay Pharmaceuticals, Inc. paid two generic drug makers to delay generic competition to Solvay's branded testosterone-replacement drug, AndroGel, until 2015. Last year, the Division filed a federal court complaint charging Cephalon, Inc. with paying four generic firms to settle patent litigation and refrain from selling generic versions of Cephalon's branded drug, Provigil, until 2012. In 2007, the Division obtained settlements in a federal district court challenge to an agreement between Warner Chilcott and Barr Laboratories in which Barr had agreed not to market a lower-priced generic version of a Warner Chilcott oral contraceptive, in exchange for \$20 million. As a result of the FTC's action, Warner Chilcott waived the exclusionary provision in its agreement, and Barr now sells the generic drug in the United States.

The Health Care Division also investigates certain acquisitions involving health care companies. The Division recently challenged Ovation Pharmaceuticals' acquisition of its only competitor in the treatment of a serious heart condition affecting premature babies, which allowed it to charge dramatically higher prices for its drugs.

The Health Care Division is also charged with reviewing and reporting on the many drug patent settlement agreements that must be filed with the FTC under the Medicare Prescription Drug, Improvement, and Modernization Act of 2003. The Division also provides guidance on health care competition to policy makers, federal and foreign agencies, industry, and the public; much of this guidance is available at [www.ftc.gov/bc/healthcare](http://www.ftc.gov/bc/healthcare).

**MARKUS MEIER**, ASSISTANT DIRECTOR, is a graduate of George Mason School of Law. Markus began his career at the FTC 18 years ago, after serving as an officer in the U.S. Army. **BRADLEY ALBERT**, DEPUTY ASSISTANT DIRECTOR, a graduate of Duke University School of Law, joined the FTC in 1998, after working in private practice. **SARALISA BRAU**, DEPUTY ASSISTANT DIRECTOR, a graduate of the University of Virginia School of Law, joined the FTC in 2005, after working in private practice.

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# HEALTH CARE DIVISION

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## DIVISION STAFF

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- » Meredyth Smith Andrus
- » Gloria Armstead
- » Lorraine Bazile
- » George Bellack
- » Linda Blumenreich
- » Robert Canterman
- » Ellen Connelly
- » Llewellyn Davis
- » Rebecca Egeland
- » Philip Eisenstat
- » Alpa Gandhi
- » Garry Gibbs
- » Melea Greenfeld
- » Elizabeth Hilder
- » June Im
- » Sue Kim
- » Jonathan Lutinski
- » Randall Marks
- » David Narrow
- » Jon Nathan
- » Martha Oppenheim
- » Ronise Parker
- » Jason Peterson
- » James Rhilinger
- » Constance Salemi
- » Gary Schorr
- » Pamela Timus
- » Deborah Tucker
- » Steve Vieux
- » Mark Woodward

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## ANTICOMPETITIVE PRACTICES

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Geoffrey Green, Melanie Sabo, Pat Roach

**THE BUREAU'S ANTICOMPETITIVE** Practices Division (ACP) is the center of the Bureau's enforcement efforts against anticompetitive conduct in industries other than health care and pharmaceuticals. ACP's work involves not only stopping illegal conduct but also shaping the law, as in its highly-publicized case involving the recordings of the opera stars known as the Three Tenors, which enabled the Commission to refine antitrust law by formulating a truncated analysis that was later adopted by the DC Circuit and has become a standard approach to antitrust analysis. ACP's ongoing work includes issues of intellectual property rights, attempts by professional and regulatory boards to limit competition, and immunities from and exceptions to the antitrust laws. In the area of industry standard-setting, ACP has become well-known for a series of cases involving anticompetitive deception of standards organizations (such as Rambus, Unocal, and Dell) or failure to keep promises made in the standards process (N-Data). In the real estate industry, ACP has pursued a series of cases involving the conduct of a group of competitors to use a valuable service in a local area – the multiple listing service – as a means of suppressing competition between real estate brokerage firms. These

efforts have led to one litigated case, nine consent orders, and industry self-regulation to stop such abuse in the future.

The Division's litigation and investigations frequently involve close coordination with state and international antitrust enforcers. The Division also works with Commission policy groups and task forces on issues of evolving antitrust law.

The division is led by **MELANIE SABO**, ASSISTANT DIRECTOR, a graduate of University of Michigan Law School. Melanie came to the Commission in 2007 after a decade in private practice and five years with the Antitrust Division of the DOJ. **PATRICK ROACH** and **GEOFFREY GREEN** are the DEPUTY ASSISTANT DIRECTORS. Pat, a graduate of Georgetown University Law Center, joined the Bureau in 1996 from several years in private practice. Geoffrey is a graduate of Harvard Law School and joined the Commission in 1990.

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# ANTICOMPETITIVE PRACTICES

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## DIVISION STAFF

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- » Dana Abrahamsen
- » Alexander Ansaldo
- » Phil Bailey
- » Peggy Bayer Femenella
- » Barbara Blank
- » Joel Christie
- » David Conn
- » Kent Cox
- » Maria DiMoscato
- » Beverly Dodson
- » Linda Holleran
- » Lisa Kopchik
- » Stephanie Langley
- » William Lanning
- » Joan Lomax
- » Andrew Mann
- » Abbott McCartney
- » Lourine McDuffie
- » Karen Mills
- » Steven Osnowitz
- » Mark Peterson
- » Christopher Renner
- » Mark Taylor
- » Melissa Westman-Cherry



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## NORTHEAST REGIONAL OFFICE

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### FTC REGIONAL OFFICES

THE COMMISSION HAS OFFICES IN SEVEN REGIONS (AND EIGHT CITIES) ACROSS THE UNITED STATES; THREE DO COMPETITION WORK THAT IS COORDINATED BY THE BUREAU. SOME MATTERS ORIGINATE FROM INVESTIGATIVE WORK DONE BY REGIONAL STAFF; OTHERS ARE REFERRED TO THE REGIONS FROM WASHINGTON.



Len Gordon

**THE NORTHEAST REGIONAL OFFICE (NERO)**, located in New York City, carries out merger and conduct investigations across a range of industries including lubricates, herbicides, world ocean cruising, grocery stores, hospitals, drug stores, professional health care providers, funeral homes and cemeteries, firearms manufacturers, natural gas pipelines, and real estate. Recent highlights of Nero's work include: [a challenge to Lubrizol's acquisition of certain assets of Lockhart Chemical Company, which resulted in a consent order requiring the divestiture of key assets;] an investigation of price fixing by endodontists in Puerto Rico, which was settled with a consent order; a successful administrative trial against North Texas Specialty Physicians, a group of 600 independent providers that was charged with price-fixing; actions against real estate associations in Texas, New Jersey, and in northern

New England that barred access to multiple listing services by discount brokers; and a challenge to Rite Aid's \$3.5 billion acquisition of Brooks and Eckerd pharmacies, which was settled by a consent order requiring the sale of 23 stores.

**LEONARD GORDON**, a graduate of George Washington University Law School, serves as the **DIRECTOR** of NERO, where eight attorneys spend most of their time on competition matters. Len came to the FTC in 2005 after many years in private practice. **DEBORAH MARRONE**, a graduate of Harvard Law School, serves as the **ASSISTANT DIRECTOR**. Deborah previously served as an Attorney Advisor to Commissioner Harbour.

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### NERO COMPETITION STAFF

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- » Charlene Claxton
- » Nur-ul-Haq
- » Alan Loughnan
- » Mazor Matzkevich
- » Jonathan Platt
- » Susan Raitt
- » Jan Tran
- » Nancy Turnblacer
- » Theodore Zang

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## NORTHWEST REGIONAL OFFICE

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Chuck Harwood, Bob Schroeder

**THE NORTHWEST REGIONAL OFFICE (NWRO)**, located in Seattle, handles competition matters in Internet commerce, as well as health care products and services, eyewear, casino gaming, natural resources, professional associations, the funeral industry, automobile auctions, and numerous other industries. NWRO recently investigated the acquisition of Omax Corporation by Flow International Corporation, two manufacturers of waterjet cutting systems. The FTC's consent order required Flow to grant competitors royalty-free licenses to two Omax patents relating to computer-based controller technology, an important element of competition in the industry.

**CHARLES HARWOOD**, a graduate of Willamette University College of Law, has been **DIRECTOR OF NWRO** since 1989. He served as an Attorney Advisor to former FTC Chairman Oliver, and as a staff counsel for the United States Senate Committee on Commerce, Science, and Transportation from 1983 to 1989. **ROBERT SCHROEDER**, a graduate of the University of Michigan Law School, is **ASSISTANT REGIONAL DIRECTOR**.

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### NWRO COMPETITION STAFF

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- » Stuart Hirschfeld
- » Joseph Lipinsky
- » Danica Noble
- » Shane Woods

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## WESTERN REGIONAL OFFICE

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Jeffrey Klurfeld, Dean Graybill

THE SAN FRANCISCO OFFICE of the Western Regional Office (WRO) is home to the WRO's antitrust attorneys. WRO competition investigations have involved health care products and services (including physicians and non-physician providers and hospitals), petroleum (petroleum products terminaling, retail and wholesale gasoline, and natural gas transmission), multichannel video programming distribution, supermarkets, pharmacies, blood bank services, and technology products, including microprocessors, flash memory, hard drives, and computer monitors. In recent years, members of the WRO have litigated important matters, such as the Aloha Petroleum merger and the Brown and Toland physicians price-fixing matter, as well as actively contributing as part of the trial team in Unocal and Rambus.

JEFFREY KLURFELD, a graduate of Boalt Hall School of Law at the University of California at Berkeley, is the DIRECTOR OF THE WRO. DEAN GRAYBILL, a graduate of the University of Pennsylvania School of Law, is the ASSISTANT REGIONAL DIRECTOR OF THE WRO.

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### WRO COMPETITION STAFF

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- |                  |                  |                  |                     |
|------------------|------------------|------------------|---------------------|
| » Ken Abbe       | » Eric Edmondson | » Kerry O'Brien  | » Sarah Schroeder   |
| » Linda Badger   | » Matthew Gold   | » Kelly Ortiz    | » Norris Washington |
| » Janice Charter | » Sylvia Kundig  | » Lisa Rosenthal | » John Wiegand      |
| » Thomas Dahdouh | » David Newman   | » Raminder Sabhi | » Erica Wodinsky    |

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## OFFICE LOCATIONS & MAILING ADDRESSES

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The Director's Office, the Premerger Notification Office, and the Office of Policy and Coordination are located in FTC Headquarters. Mergers I, Mergers II, Mergers III, Mergers IV, Anticompetitive Practices, Health Care, and Compliance Divisions are located in the 601 New Jersey office. Visitors to both buildings must show government-issued identification with a photograph and must go through a metal detector. Please confirm the address of the Bureau staff that you are meeting with and arrive a few minutes early to accommodate security.

Both buildings are about a 15-minute taxi ride from Reagan National Airport. The Headquarters Building is located across the street from the Archives/Navy Memorial Metro Station on the Yellow and Green lines. The New Jersey Avenue Building is just a short walk from Union Station on the Metro's Red Line.

Given current security measures, it can take two or more weeks for mail to reach its intended FTC recipient. Other options include hand delivery/courier, e-mail, or fax.

### HEADQUARTERS

600 Pennsylvania Avenue, NW  
Washington, DC 20580

### SATELLITE OFFICE

601 New Jersey Avenue, NW  
Washington, DC 20580

**Note:** since the FTC's mail system is centralized, the 20580 zip code should be used for both Washington DC offices.

**THE BUREAU OF COMPETITION** has offices and staff in two Washington DC buildings:

### HEADQUARTERS

600 Pennsylvania Avenue, NW

### SATELLITE OFFICE

601 New Jersey Avenue, NW

### NORTHEAST REGION—NEW YORK

One Bowling Green, Suite 318  
New York, NY 10004

### NORTHWEST REGION—SEATTLE

915 Second Avenue, Suite 2896  
Seattle, WA 98174

### WESTERN REGION—SAN FRANCISCO

901 Market Street, Suite 570  
San Francisco, CA 94103

## COMPLAINTS

To refer a complaint to the Bureau of Competition, you may call or write to the Director's Office or any of Bureau's Divisions. If you are uncertain of where to direct a complaint, you may use the address for the Office of Policy and Coordination:

Federal Trade Commission Bureau of Competition  
Office of Policy and Coordination, Room 383  
600 Pennsylvania Ave, N.W.  
Washington, DC 20580  
Electronic Mail: [antitrust@ftc.gov](mailto:antitrust@ftc.gov)  
Telephone: (202) 326-3300

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## BUREAU OF COMPETITION FAX NUMBERS

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Office of the Director .....	(202) 326-2884
Policy and Coordination .....	(202) 326-2884
Premerger Notification .....	(202) 326-2624
Mergers I .....	(202) 326-2655
Mergers II .....	(202) 326-2071
Mergers III .....	(202) 326-3383
Mergers IV .....	(202) 326-2286
Anticompetitive Practices .....	(202) 326-3496
Health Care .....	(202) 326-3384
Compliance .....	(202) 326-3396
Honors Paralegals .....	(202) 326-3496

### E-MAIL ADDRESSES

Protocol is generally: first initial (no period) last name@ftc.gov

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## OTHER OFFICES AT THE FEDERAL TRADE COMMISSION

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### OFFICES OF THE COMMISSIONERS

The Federal Trade Commission consists of five Commissioners, one of whom is designated Chairman by the President. The Commissioners are the ultimate decision-makers at the FTC, and every litigation complaint, consent order, subpoena, or civil investigative demand must be authorized by the Commission. Each Commissioner has his or her own staff of Attorney Advisors and assistants. Parties subject to an FTC investigation often wish to meet individually with the Commissioners. You can consult Bureau staff assigned to your matter for assistance in contacting the Commissioners offices.

### BUREAU OF CONSUMER PROTECTION

The Bureau of Consumer Protection (BCP) works to protect consumers against unfair, deceptive, or fraudulent practices in the marketplace. BCP conducts investigations, sues companies and people who violate the law, develops rules to protect consumers, and educates consumers and businesses about their rights and responsibilities. BCP also collects complaints about consumer fraud and identity theft and makes them available to law enforcement agencies across the country. BCP is also well-known for its work in securing the rights for consumers to receive free credit reports, establishing the National Do Not Call Registry to block unwanted telemarketing calls, and enforcing laws that require product warranties, care labels in clothing, and labels showing the energy costs on home appliances.

### BUREAU OF ECONOMICS

The Bureau of Economics (BE) provides economic analysis and support to antitrust and consumer protection investigations and rulemakings. It also analyzes the impact of government regulation on competition and consumers and provides Congress, the Executive Branch, and the public with economic analyses of market processes as they relate to antitrust, consumer protection, and regulation.

### OFFICE OF GENERAL COUNSEL

The major functions of the Office of General Counsel (OGC) are representing the Commission in federal court (mainly in the appeals process) and providing legal counsel to the Commission, operating bureaus, and other offices. The Office also handles all requests for amici curiae and information under the Freedom of Information Act.

### OFFICE OF INTERNATIONAL AFFAIRS

The Office of International Affairs (OIA) serves both as an internal resource to Commission staff on international aspects of their work and as an FTC representative with international organizations. The FTC cooperates with foreign authorities through formal and informal agreements and the OIA coordinates this activity for the FTC. The OIA also leads the FTC's work with more than 100 foreign competition and consumer protection authorities around the world to promote sound policy approaches.

### OFFICE OF POLICY PLANNING

The Office of Policy Planning (OPP) assists the Commission to develop and implement long-range competition and consumer protection policy initiatives and advises staff on cases raising new or complex policy and legal issues. OPP staff take the lead in preparing filings before other federal, state, and local governments that advocate the importance of the competitive process.

### OFFICE OF THE SECRETARY

The Secretary is the Commission's "court clerk," responsible for implementing the Commission's voting procedures; creating official records of its decisions; receiving and serving Commission orders, public comments, and other official documents; and coordinating the preparation of responses to congressional constituent inquiries.

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Abbott, Alden F.	Office of the Director	2881	H - 383
Abrahamsen, Dana	Anticompetitive Practices	2906	NJ - 6264
Albert, Bradley Scott	Healthcare	3670	NJ - 7264
Allen, Natasha	Mergers III	2434	NJ - 7172A
Alvarez, Marc I.	Mergers II	3662	NJ - 6120
Andrus, Meredyth Smith	Healthcare	2863	NJ - 7264
Ansaldo, Joseph	Anticompetitive Practices	3695	NJ - 6264
Antonio, Stephen	Mergers II	2536	NJ - 6128
Armstead, Gloria	Healthcare	2262	NJ - 7264
Armstrong, Norman	Mergers IV	2072	H - 374
Au, Thomas	Honors Paralegal	3460	NJ - 6146
Averitt, Neil W.	Policy & Coordination	2885	H - 394
Bailey, Phil	Anticompetitive Practices	3665	NJ - 6264
Balbach, Jeanine	Office of the Director	2568	H - 374
Ballard, Sonia D.	Mergers IV	3537	NJ - 5236
Banker, Vishwa	Honors Paralegal	3626	NJ - 6146
Barnett, Mike	Mergers I	2362	H - 494
Baruch, Roberta S.	Compliance	2861	NJ - 5222
Bauer, Benjamin	Honors Paralegal	3042	NJ - 6146
Baumgartner, Phillip A.	Operations	2546	NJ - 5222
Bayer-Femenella, Peggy D.	Anticompetitive Practices	3086	NJ - 6264
Bazile, Lorraine	Healthcare	3393	NJ - 7264
Bellack, George R.	Healthcare	2763	NJ - 7264
Berg, Karen E.	Premerger Notification	2960	H - 301
Blank, Barbara	Anticompetitive Practices	2523	NJ - 6264
Bloom, Michael J.	Office of the Director	2475	H - 374
Bloom, Michael J.	Office of the Director	3775	H - 374

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Bloom, Morris A.....	Mergers II .....	2707.....	NJ - 6120
Blumenreich, Linda B. ....	Healthcare.....	2751.....	NJ - 7264
Bovee, Stephanie C.....	Mergers I.....	2083.....	NJ - 5108
Boynton, Evelyn J.....	Mergers III .....	2737.....	NJ - 7172
Brau, Saralisa .....	Healthcare.....	2774.....	NJ - 7264
Broberg, Evelyn S.....	Operations.....	2569.....	H - 383
Brock, Thomas H. ....	Office of the Director .....	2813.....	NJ - 7146
Brooks, Sylvia M. ....	Mergers I.....	2816.....	NJ - 5108
Brown, Renee B. ....	Compliance .....	2152.....	NJ - 5222
Brown, Marvis L.....	Tech. & Info. Mgmt.....	2060.....	NJ - 7144
Brown-Lee, Erika M. ....	Office of the Director .....	2240.....	H - 374
Brownman, Joseph S.....	Mergers IV.....	2605.....	NJ - 5238
Broyles, Phillip L.....	Mergers III .....	2805.....	NJ - 7172
Bruno, Marian .....	Office of the Director .....	2846.....	H - 301
Canterman, Robert .....	Healthcare.....	2701.....	NJ - 7264
Carneiro, Breno.....	Mergers IV.....	2459.....	NJ - 5238
Carroll, Miriam .....	Honors Paralegal .....	2520.....	NJ - 6146
Castillo, Monica M.....	Mergers II .....	3211.....	NJ - 6120
Catt, Malcolm L.....	Premerger Notification.....	2911.....	H - 301
Chadwick, Kyle .....	Office of the Director .....	3725.....	NJ - 7144
Chehtova, Anna.....	Mergers III .....	2129.....	NJ - 7172A
Chen, Janet .....	Honors Paralegal .....	2225.....	NJ - 6146
Chiaradia, Isabelle .....	Honors Paralegal .....	2337.....	NJ - 6146
Christie, Joel .....	Anticompetitive Practices.....	3297.....	NJ - 6264
Chukwu, Etomgi .....	Honors Paralegal .....	3196.....	NJ - 6146
Clark, Mika.....	Mergers III .....	3002.....	NJ - 7172
Clark-Coleman, Sheila.....	Premerger Notification.....	2759.....	H - 301



## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Clopper, Keitha.....	Mergers III .....	2787.....	NJ - 7127A
Conn, David.....	Anticompetitive Practices.....	2114.....	NJ - 6264
Connelly, Ellen .....	Healthcare.....	2532.....	NJ - 7264
Cox, Kent E. ....	Anticompetitive Practices.....	2058.....	NJ - 6264
Cunningham, Richard H.....	Office of the Director .....	2214.....	NJ - 5108
Cunningham, Linda D.....	Mergers II .....	2638.....	NJ - 6120
Dagen, Richard B. ....	Office of the Director .....	2628.....	H - 374
Dahm, Steven A.....	Mergers II .....	2192.....	NJ - 6128
Dahnke, Jeffery.....	Compliance .....	2111.....	NJ - 5222
Davis, Llewellyn.....	Healthcare.....	3178.....	NJ - 7264
Davis Jr., Rendell A. ....	Compliance .....	2894.....	NJ - 5222
DeMarchi-Sleigh, Lisa.....	Mergers I.....	2535.....	NJ - 5108
Dick, Rebecca.....	Mergers III .....	3566.....	NJ - 7172
Dillon, Sean G.....	Mergers I.....	3575.....	NJ - 5108
Dillon, Sara B. ....	Honors Paralegal .....	3619.....	NJ - 6146
DiMoscato, Maria M.....	Anticompetitive Practices.....	2315.....	NJ - 6264
Dodson, Beverly A.....	Anticompetitive Practices.....	2939.....	NJ - 6264
Drennon, Suzanne .....	Policy & Coordination.....	2429.....	NJ - 7264
Dreyfus, Trevor.....	Honors Paralegal .....	3265.....	NJ - 6146
Ducore, Daniel P.....	Compliance .....	2526.....	NJ - 5222
Easterling, Wallace W.....	Mergers II .....	2936.....	NJ - 6120
Eckhaus, Joseph.....	Compliance .....	2665.....	NJ - 5222
Egeland, Rebecca .....	Healthcare.....	2990.....	NJ - 7264
Eisenstat, Philip M. ....	Healthcare.....	2769.....	NJ - 7264
Elmore, E. Eric.....	Mergers II .....	3109.....	NJ - 6120
Ferkingstad, James .....	Premerger Notification.....	2510.....	H - 301
Fetterman, Michelle.....	Mergers IV.....	2073.....	NJ - 5238

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Field, Kenneth W.	Office of the Director	2868	H - 374
Flaherty, Scott	Honors Paralegal	2921	NJ - 6146
Flessel, Noah V.	Honors Paralegal	2712	NJ - 6146
Foster, Mack	Operations	3712	H - 383
Franchak, Michael A.	Mergers II	3406	NJ - 6120
Friedman, Alan J.	Policy & Coordination	2742	H - 383
Friedman, Robert E.	Mergers III	3316	NJ - 7172
Frost, Holly	Tech. & Info. Mgmt.	3092	NJ - 7144
Frost, James W.	Mergers III	2189	NJ - 7172A
Frumin, Jill M.	Mergers IV	2758	NJ - 5238
Galvan, Patricia V.	Mergers III	2473	NJ - 7172
Gandhi, Alpa D.	Healthcare	2900	NJ - 7264
Garcia, David	Mergers I	3056	NJ - 5180
Gebhard, Theodore A.	Policy & Coordination	3699	H - 394
Gibbs, Garry R.	Healthcare	2767	NJ - 7264
Gill, Pamela A.	Compliance	2765	NJ - 5222
Glazer, Kenneth L.	Office of the Director	3176	H - 374
Gordon, Donald	Mergers II	2357	NJ - 6128
Green, Geoffrey	Anticompetitive Practices	2641	NJ - 6264
Greenfeld, Melea Epps	Healthcare	2705	NJ - 7264
Gris, Benjamin	Mergers II	3468	NJ - 6128
Gruendel, Yolanda M.	Mergers I	2971	NJ - 5108
Hahm, Kevin K.	Mergers IV	3680	NJ - 5238
Hallman, Renee A.	Premerger Notification	3589	H - 301
Hamilton, Amanda	Mergers III	2050	NJ - 7172A
Harmon, Bernadette D.	Office of the Director	3449	H - 374
Hawthorne, Nathan	Operations	3568	H - 383

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Heim, Joan L.	Mergers IV	2014	NJ - 5238
Heimert, Andrew	Policy & Coordination	2474	H - 383
Hilder, Elizabeth R.	Healthcare	2545	NJ - 7264
Holleran, Linda	Anticompetitive Practices	2267	NJ - 6264
Horwitz, Reid B.	Mergers II	2037	NJ - 6128
Huber, Susan	Compliance	3331	NJ - 5222
Hughto, Sean D.	Mergers II	2199	NJ - 6120
Im, June	Healthcare	2279	NJ - 7264
Inglefield, David L.	Mergers I	2637	NJ - 5108
Irizarry, Armando	Policy & Coordination	2964	NJ - 6264
Jex, Elizabeth A.	Mergers I	3273	NJ - 5108
Johnson, Janice C.	Premerger Notification	3101	H - 301
Johnson, Joyce C.	Mergers IV	2576	NJ - 5238
Jones, Robert L.	Premerger Notification	2740	H - 301
Jones, Pamela	Operations	2226	H - 383
Karlsson, Paul	Policy & Coordination	2566	H - 383
Kazmerzak, Karen	Mergers III	3668	NJ - 7172A
Kelly, Markell	Mergers III	2667	NJ - 7172A
Kim, Albert Yung	Mergers IV	2952	NJ - 5236
Kim, Sue H.	Healthcare	3132	NJ - 7264
Kingsberry, Theresa	Premerger Notification	3786	H - 301
Klarfeld, Jonathan S.	Mergers I	3187	NJ - 5108
Kleppinger, Tara A.	Honors Paralegal	2212	NJ - 6146
Kopchik, Lisa B.	Anticompetitive Practices	3139	NJ - 6264
Langley, Stephanie	Anticompetitive Practices	2944	NJ - 6264
Lanning, William	Anticompetitive Practices	3361	NJ - 6264
Lao, Lynda	Mergers I	3054	NJ - 5108

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Lee, Jennifer	Compliance	2246	NJ - 5222
Lehner, Mary	Mergers III	3744	NJ - 7172A
Levy, Richard A.	Mergers I	2814	NJ - 5108
Libby, Kenneth A.	Compliance	2694	NJ - 5222
Licker, Naomi	Compliance	2851	NJ - 5222
Lippincott, Victoria	Mergers II	2983	NJ - 6128
Liu, Jeanne H.	Mergers IV	3572	NJ - 5238
Lomax, Joan C.	Anticompetitive Practices	2584	NJ - 6264
Long, Randall	Mergers I	2715	NJ - 5108
Lorigo, Sabastian	Mergers II	3717	NJ - 6120
Lowey, Andrew	Honors Paralegal	2602	NJ - 6146
Lutinski, Jonathan	Healthcare	2679	NJ - 7264
Luxardo, Victoria E.	Mergers II	2069	NJ - 6120
Mahmud, Fatima	Honors Paralegal	3646	NJ - 6146
Mann, Andrew	Anticompetitive Practices	2481	NJ - 6264
Manning, Charlotte	Mergers IV	3494	NJ - 5238
Marks, Randall D.	Healthcare	2571	NJ - 7264
Martin, Teresa	Office of the Director	3488	NJ - 7144
Mays, Thomas	Policy & Coordination	3751	NJ - 7264
McCartney, P. Abbott	Anticompetitive Practices	2695	NJ - 6264
McDuffie, Lourine K.	Anticompetitive Practices	2735	NJ - 6264
McGraw, Jeanne M.	Operations	2565	H - 383
McNamara, Brendan	Mergers I	3703	NJ - 5108
Meier, Markus H.	Healthcare	3759	NJ - 7264
Menchin, Craig	Honors Paralegal	2183	NJ - 6146
Mendel, Jacqueline K.	Mergers I	2603	NJ - 5108
Meyers, Erika	Policy & Coordination	2076	NJ - 7264

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Michel, Suzanne T.	Policy & Coordination	3094	H - 383
Mills, Karen A.	Anticompetitive Practices	2052	NJ - 6264
Mina, Angelike	Mergers II	3119	NJ - 6120
Moiseyev, Michael R.	Mergers I	3106	NJ - 5108
Mongoven, James F.	Policy & Coordination	2879	H - 394
Morris, David	Mergers II	3156	NJ - 6120
Moscatelli, Catharine M.	Mergers II	2749	NJ - 6120
Naglieri, Christine	Mergers I	3330	NJ - 5108
Narrow, David M.	Healthcare	2744	NJ - 7264
Nathan, Jon A.	Healthcare	2457	NJ - 7264
Neal, Ossie L.	Operations	2358	H - 383
Nolan, Paul J.	Mergers IV	2770	NJ - 5238
Oppenheim, Martha	Healthcare	2941	NJ - 7264
Osnowitz, Steven J.	Anticompetitive Practices	2746	NJ - 6264
Owyang, David	Honors Paralegal	2437	NJ - 6146
Pariser, Jana	Honors Paralegal	3635	NJ - 6146
Park, Nancy	Mergers IV	3612	NJ - 5238
Parker, Ronise L.	Healthcare	2206	NJ - 7264
Peay, Sandra M.	Premerger Notification	2844	H - 301
Perez, Christina R.	Mergers I	2048	NJ - 5121
Perry, Jeffrey	Mergers I	2331	NJ - 5238
Person, Brenda W.	Mergers IV	2554	NJ - 5108
Peterson, Mark D.	Anticompetitive Practices	3731	NJ - 6264
Peterson, Jason A.	Healthcare	3253	NJ - 7264
Pickett, Robert R.	Mergers I	2818	NJ - 5108
Piotrowski, Elizabeth A.	Compliance	2623	NJ - 5222
Posner, Amy	Mergers I	2614	NJ - 5108

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Proctor, Barbara A.....	Mergers II .....	2630.....	NJ - 6120
Qian, William .....	Honors Paralegal .....	2345.....	NJ - 6146
Rao, Divya.....	Honors Paralegal .....	3329.....	NJ - 6146
Razi, Sara Y.....	Mergers IV.....	3403.....	NJ - 5238
Reeves, Carolyn .....	Mergers III .....	2706.....	NJ - 7172
Reilly, Matthew J.....	Mergers IV.....	2350.....	NJ - 5238
Renner, Christopher.....	Anticompetitive Practices .....	3173.....	NJ - 6264
Reynolds, Stephanie L. ....	Mergers IV.....	2177.....	NJ - 5238
Rhilinger, James .....	Healthcare.....	2871.....	NJ - 7264
Richman, Peter A. ....	Mergers III .....	2563.....	NJ - 7172
Roach, Patrick J.....	Anticompetitive Practices .....	2793.....	NJ - 6264
Robertson, J Robert.....	Office of the Director .....	2008.....	H - 374
Rohlck, Eric D.....	Compliance .....	2681.....	NJ - 5222
Roper, Tywander .....	Tech. & Info. Mgmt.....	2849.....	NJ - 7144
Rosen, David.....	Honors Paralegal .....	3732.....	NJ - 6146
Runco, Philip.....	Honors Paralegal .....	2489.....	NJ - 6146
Ryan, Andrea E.....	Mergers IV.....	2184.....	NJ - 7172A
Sabo, Melanie .....	Anticompetitive Practices .....	2955.....	NJ - 6264
Salemi, Constance M.....	Healthcare.....	2643.....	NJ - 7264
Sanchez, Catherine .....	Mergers I.....	3326.....	NJ - 5108
Sathyanarayanan, Niraja .....	Honors Paralegal .....	2544.....	NJ - 6146
Saunders, Anthony R.....	Mergers IV.....	2917.....	NJ - 5238
Savoy, Regina A.....	Operations .....	3175.....	H - 383
Schenof, Anne R.....	Compliance .....	2031.....	NJ - 5222
Schneider, Marc W.....	Mergers III .....	2062.....	NJ - 7172
Schorr, Gary H.....	Healthcare.....	3063.....	NJ - 7264
Schultheiss, Patricia S.....	Policy & Coordination .....	2877.....	H - 383

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Schwab, Jennifer	Mergers IV	2335	NJ - 5238
Scioli, Stefano	Operations	3470	H - 383
Seidman, Mark	Mergers I	3296	NJ - 5108
Sheinberg, Samuel I.	Mergers IV	2308	NJ - 5238
Signs, Kelly S.	Premerger Notification	3191	H - 301
Simpson, Flossie I.	Operations	2864	NJ - 6264
Slater, Abigail A.	Mergers II	3473	NJ - 6128
Sockwell Jr., Warren S.	Mergers IV	2950	NJ - 5238
Soja, Jessica	Honors Paralegal	3502	NJ - 6146
Southworth, James	Mergers I	2822	NJ - 5108
Sprague, Eric M.	Mergers II	2101	NJ - 6120
Spriggs, Valicia A.	Mergers IV	2839	NJ - 5238
Sterbenz, Jolanta	Mergers III	3352	NJ - 7172
Stevens, Peer L.	Mergers II	3154	NJ - 6120
Stewart Teitelbaum, Justin	Mergers III	3597	NJ - 7172A
Stiefvater, Jennifer L.	Mergers IV	3339	NJ - 5238
Strock, Jessica	Honors Paralegal	3001	NJ - 6146
Strong, Arthur	Compliance	3478	NJ - 5222
Strother, Darryl	Operations	3089	NJ - 7264
Sullivan, Laura M.	Mergers IV	3327	NJ - 5238
Tabas, Matthew A.	Mergers IV	3616	NJ - 5238
Tapp, Jacqueline A.	Mergers II	2729	NJ - 6120
Taylor, Mark	Anticompetitive Practices	2287	NJ - 6264
Teich, Matthew	Honors Paralegal	3246	NJ - 6146
Telpner, Brian J.	Mergers III	2782	H - 374
Thomas, Terry	Mergers III	3218	NJ - 7172
Timus, Pamela	Healthcare	2390	NJ - 7264

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Tovsky, Robert S.	Mergers II	2634	NJ - 6120
Treadwell, William	Mergers IV	2455	NJ - 5238
Trehan, Rajan	Honors Paralegal	2709	NJ - 6146
Triggs, Casey R.	Mergers II	2804	NJ - 6128
Tucker, Deborah M.	Healthcare	2766	NJ - 7264
Tully, Cathlin	Mergers III	3644	NJ - 7172A
Turnblacer, Nancy	Mergers III	2527	NJ - 7172A
Unt, Lore	Office of the Director	3019	NJ - 7264
Velazquez, Leonor	Mergers II	3741	NJ - 6128
Velikson, Igor	Tech. & Info. Mgmt.	3447	NJ - 7144
Verne, B. Michael	Premerger Notification	3167	H - 301
Vieux, Steve	Healthcare	2306	NJ - 7264
Vollmann, Lydia A.	Operations	3745	H - 383
Von Nirschl, David A.	Compliance	3213	NJ - 5222
Voss, Oscar M.	Mergers IV	2750	NJ - 5238
Waldeck, Cecelia M.	Mergers II	3669	NJ - 6120
Wales Jr., David P.	Office of the Director	3611	H - 374
Walker, Goldie Veronica	Mergers IV	2919	H - 494
Wallace, Kari	Mergers I	3085	NJ - 5108
Walsh, Kathryn E.	Premerger Notification	2977	H - 301
Wantman, Alissa	Honors Paralegal	2091	NJ - 6146
Wardell, Michael	Tech. & Info. Mgmt.	2365	NJ - 7144
Weiss, James	Mergers I	3506	NJ - 5108
Westman-Cherry, Melissa A.	Anticompetitive Practices	2338	NJ - 6264
White, Roxanne	Mergers I	2954	NJ - 5108
Whitelaw, James	Tech. & Info. Mgmt.	3315	NJ - 7144
Widnell, Nicholas A.	Mergers IV	2138	NJ - 5238



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## CONTACT DIRECTORY

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NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Wilensky, Steven L.....	Mergers II .....	2650.....	NJ - 6120
Wilkinson, Stephanie A.....	Mergers I.....	2084.....	NJ - 5108
Williams, Amanda.....	Honors Paralegal .....	2193.....	NJ - 6146
Williams, Jodie M.....	Mergers III .....	3667.....	NJ - 7172A
Woodward, Mark J.....	Healthcare.....	2754.....	NJ - 7264
Woolley, Christian.....	Mergers II .....	2018.....	NJ - 6120
Wroblewski, Michael S.....	Policy & Coordination.....	2435.....	H - 383
Wyant, Michelle.....	Mergers III .....	3356.....	NJ - 7172

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## NORTHEAST REGION CONTACT DIRECTORY

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Fax: (212) 607-2822

Business Calls: (212) 607-2829

Consumer Complaint Calls: (212) 607-2800

NAME	PHONE Prefix (212) 607-	MAIL-DROP
Claxton, Charlene .....	2833 .....	R-NER
Gordon, Leonard.....	2801 .....	R-NER
Haq, Nur-ul- .....	2806 .....	R-NER
Loughnan, Alan .....	2809 .....	R-NER
Marrone, Deborah .....	2802 .....	R-NER
Matzkevich, Mazor.....	2821 .....	R-NER
Platt, Jonathan.....	2819 .....	R-NER
Raitt, Susan.....	2818 .....	R-NER
Tran, Jan. ....	2811 .....	R-NER
Turnblacer, Nancy .....	2826 .....	R-NER
Zang, Theodore .....	2816 .....	R-NER

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## NORTHWEST REGION CONTACT DIRECTORY

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Fax: (206) 220-6366

Business Calls: (206) 220-6350

Consumer Complaint Calls: (206) 220-6363

NAME	PHONE Prefix (206) 220-	MAIL-DROP
Harwood, Charles .....	4480 .....	R-NWR
Hirschfeld, W. Stuart.....	4484 .....	R-NWR
Lipinsky, Joseph .....	4473 .....	R-NWR
Noble, Danica.....	5006 .....	R-NWR
Schroeder, Robert.....	4477 .....	R-NWR
Woods, Shane.....	4482 .....	R-NWR

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## WESTERN REGION CONTACT DIRECTORY

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### SAN FRANCISCO OFFICE

Fax: (415) 848-5184

Business Calls: (415) 848-5100

Consumer Complaint Calls: (415) 848-5100

NAME	PHONE Prefix (415) 848 -	MAIL-DROP
Abbe, Ken .....	5182 .....	R-WRSF
Badger, Linda.....	5151 .....	R-WRSF
Charter, Janice.....	5115 .....	R-WRSF
Dahdouh, Thomas .....	5122 .....	R-WRSF
Edmonson, Eric.....	5179 .....	R-WRSF
Gold, Matthew .....	5176 .....	R-WRSF
Graybill, Dean.....	5124 .....	R-WRSF
Klurfeld, Jeffrey.....	5100 .....	R-WRSF
Kundig, Sylvia.....	5188 .....	R-WRSF
Newman, David.....	5123 .....	R-WRSF
OBrien, Kerry .....	5189 .....	R-WRSF
Ortiz, Kelly .....	5177 .....	R-WRSF
Rosenthal, Lisa .....	5150 .....	R-WRSF
Sabhi, Raminder .....	5185 .....	R-WRSF
Schroeder, Sarah .....	5186 .....	R-WRSF
Washington, Norris.....	5197 .....	R-WRSF
Wiegand, John .....	5174 .....	R-WRSF
Wodinsky, Erika.....	5190 .....	R-WRSF

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# Federal Trade Commission

## Bureau of Competition

Robert Robertson  
Chief Trial Counsel  
x2008

David P. Wales Jr.  
Acting Director  
x3611  
  
1029 Bernadette Harmon x3449

**Counsel for Outreach**  
Jeanine Balbach x2568  
**Counsels to the Director**  
Erika Brown-Lee x2240  
Kenneth Field x2868  
Brian Telpner x2782  
**Special Counsel**  
Richard Dagen x2628

Kenneth L. Glazer  
Senior Deputy Director  
x3176  
  
Roxanne White x2954

Marian R. Bruno  
Deputy Director  
x2846  
  
Roxanne White x2954

Norman Armstrong Jr.  
Acting Deputy Director  
x2072  
  
Roxanne White x2954

Alden F. Abbott  
Associate Director  
x2881

Michael Bloom  
Associate Director  
x2475

**1039 - Policy and Coordination**  
Suzanne T. Michel, AD x3094  
James F. Mongoven, DAD x2879  
  
Ossie L. Neal x2358

**1035 - Health Care**  
Markus H. Meier, AD x3759  
Bradley S. Albert, DAD x3670  
Saralisa Brau, DAD x2774  
Lorraine Bazile x3393

**1037 - Mergers I**  
Michael R. Moiseyev, AD x3106  
Yolanda M. Gruendel, DAD x2971  
Randall Long, DAD x2715  
Roxanne White x2954

**1040 - Anticompetitive Practices**  
Melanie Sabo, AD x2955  
Patrick J. Roach, DAD x2793  
Geoffrey Green, DAD x2641  
Joan C. Lomax x2584

**1031 - Compliance**  
Daniel P. Ducore, AD x2526  
Roberta S. Baruch, DAD x2861  
Elizabeth A. Piotrowski, DAD x2623  
Renee Brown x2152

**1093 - Premerger Notification**  
Robert L. Jones, DAD x2740

**1095 - Operations**  
Mack D. Foster, DAD x3712  
Evelyn S. Broberg x2569

**1091 - Technology & Information Management**  
Holly Frost, DAD x3092

**1041 - Honors Paralegal Program**  
Sara Dillon, Coordinator x3619

**1030 - Mergers III**  
Phillip L. Broyles, AD x2805  
Peter Richman, DAD x2563  
Jolanta Sterbenz, DAD x3352  
Patricia Galvan, DAD x2473  
Carolyn Reeves x2706

**1032 - Mergers II**  
Catharine M. Moscatelli, AD x2749  
Morris A. Bloom, DAD x2707  
Robert S. Tovsky, DAD x2634  
Barbara Proctor x2630

**1042 - Mergers IV**  
Matthew J. Reilly, AD x2350  
Joan L. Heim, DAD x2014  
Jeffrey Perry, Acting DAD x2331  
Joyce Johnson x2576

**1688 - NERO**  
Leonard Gordon  
Regional Director  
(212) 607-2801

**1689 - WRO**  
Jeffrey A. Klurfeld  
Regional Director  
(415) 848-5100

**1691 - NWRO**  
Charles A. Harwood  
Regional Director  
(206) 220-6350

Note: Please add (202) 326 to all phone numbers prefixed with an x.