



THE MESSAGE BOARD

September 2007 - August 2008

BREAKING NEWS: URIBE, ANEPE WIN 2ND ANNUAL CHDS WILLIAM J. PERRY AWARDS

As *The Message Board* was going to press, Center Director Richard D. Downie announced that the winners of the second annual William J. Perry Awards for Excellence in Defense Education are Colombian President Alvaro Uribe (individual category) and the Chilean Academia Nacional de Estudios Políticos y Estratégicos, or ANEPE (institutional category). The presentation of the awards will take place in mid-September.

The award is named after the former U.S. Secretary of Defense, whose vision resulted in the founding of CHDS. In making the announcement, Downie noted that last year's winners of the Perry Award were the creators and director of Peru's "Strategic Leadership for Defense and Crisis Management Course" (known by the Spanish acronym CEDEYAC), who modeled their course on CHDS' academic content and instructional methodology as adapted to the Peruvian reality.



Colombian President Alvaro Uribe

For further information, please visit the Center Web site at www.ndu.edu/chds.

CHDS, PANAMA'S GOVERNMENT AND JUSTICE MINISTRY COSPONSOR CONFERENCE ON SECURITY AND DEFENSE IN MESOAMERICA

On July 29-31, the Center for Hemispheric Defense Studies co-sponsored, together with the Panamanian Ministry of Government and Justice, a conference on "Critical security and defense challenges in MesoAmerica: Regional, governmental and private perspectives."

The event offered several critical insights into the problems being faced by Central America, Panama and Mexico. It focused on the importance of inter-agency and regional coordination in security and defense; regional cooperation for better inter-operability among the Central American countries, particularly with U.S. forces, the critical need for institution building, and the balance between short-term needs (political necessities) and long-term goals (strategic vision).

"This conference has done two important things to help confront the challenges we all face in this Hemisphere," said Dr. Richard D. Downie, Center director. "Those are: to effectively pose the nature of the threats that we face and, more importantly, to point to the opportunities for strengthening ourselves to face them."

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CENTER LAUNCHES REVITALIZED NATIONLAB DE CHDS

The Center for Hemispheric Defense Studies (CHDS) has launched a revitalized version of the NationLab simulation exercise with a week-long engagement at Paraguay's Instituto de Altos Estudios Estratégicos (IAEE) in late July. The new *NationLab de CHDS* offers partner institutions the opportunity to choose between two forms of intensive engagement. *PolicyLab* is a three-day exercise that confronts students with difficult policy choices within a crisis management situation. Student teams form virtual ministries that prepare recommendations to deal with evolving scenarios containing both short- and long-term challenges. The ensuing dialogue within the groups and discussion at the "cabinet" level

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CHDS: GROWING AND GROWING EVEN BETTER

By Cindy Bergstrom

The Center for Hemispheric Defense Studies' 10-year anniversary celebrated last September was a time for reflection and a chance for renewed purpose in carrying out its mission around the Americas. However, it was also a time to come to terms how a remarkably limited number of people were able to do so many things, and—according to the feedback from some of the people who matter the most, the CHDS partners and students from around the region—do them well. For that reason, since the beginning of the new year CHDS has been very pleased to add a number of people to the Center who have already contributed talent and enthusiasm to our commonwealth, while being welcomed as members of our growing family. And we'd like for you to meet them:

A senior at West Virginia University, **Michael Patykula** returned for the summer of 2008 to assist, as an intern, John Thompson with CHDS personnel actions in Human Resources. Michael says this work will be helpful to his Sports Management major because of the organizational skills needed to control the towering stacks of folders, and the communication he must maintain with the Defense Security Cooperation Agency and the National Defense University. In his free time, he enjoys playing golf, basketball and preparing for the Marshall Fest volleyball tournament (held every year in August).



Imogene Goodman-Rodriguez

Imogene Goodman-Rodriguez joined the CHDS team in July 2008. She is an Executive Assistant to Director Richard D. Downie, performing daily tasks such as maintaining the Director's calendar and arranging his visits. Prior to coming to CHDS, Rodriguez was in the Air Force for six years while stationed in San Angelo, Texas. She has also traveled to Kuwait and later relocated to San Antonio, Texas.



Evan Hanson, 2008 CHDS Intern

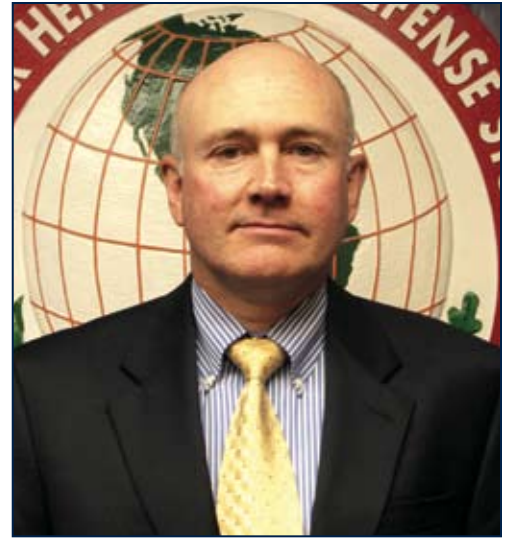
Evan Andrew Hanson, senior at California State University Long Beach, joined CHDS in the summer of 2008 as an intern assisting counterterrorism and counterinsurgency maven Dr. David Spencer conduct research. Prior to coming to CHDS, Evan served in the U.S. Army, MOS 13F, as an artillery forward observer. He is an exceptional tennis player, avid golfer and world traveler. He is also an accomplished guitar player and has a passion for both listening to as well as playing music.

Maria (Jenny) Rodriguez joined the CHDS team in January 2008 as a research analyst. Her daily duties consist of supporting the faculty, together with management analyst Suzanne Heist. Jenny also provides support to CHDS conferences, events, seminars, as well as translations of programs, agenda, and letters of invitation. Prior to coming to CHDS she was a devoted 21-year employee of the U.S. Embassy in Lima, Peru and also worked for CB Richard Ellis, an international real estate company. In her spare time she enjoys cooking, painting and drawing.

Erick Gonzalez is CHDS's new executive administrative assistant and his daily job duties consist of supporting the Deputy Director and serving as the



Erick Gonzalez



Michael Borders, CHDS Chief of Operations

front desk receptionist. Prior to coming to CHDS, Erick worked for Verizon as an executive assistant. He enjoys spending time outdoors participating in different activities.

Michael Borders is the Center's new chief of operations, responsible for coordinating, integrating, planning, and executing CHDS events and activities. Mike recently retired from 30 years of service in the U.S. Army, during which he served in seven different countries as a Latin American Foreign Area Officer. Over those 30 years, he has lived or served in Paraguay, Puerto Rico, Peru, Mexico, Venezuela, Argentina, and Panama. Mike's last active duty assignment was as military advisor in the Bureau of Western Hemisphere Affairs at the State Department. During his spare time, he enjoys bird watching along the Potomac River.

Brittani Powell is a junior at Bowie State University, majoring in communications with a concentration in Public Relations. She returned to CHDS as a summer hire assisting senior staff and helping out with various administrative tasks. Prior to coming to CHDS, Brittani served as Colonel (Cadet) Support Group Commander, MD-803rd, in Air Force JROTC. At Bowie State University, she has



Brittani Powell, returning CHDS summer hire

served as Parliamentarian in Hall Council. In her spare time, Brittani enjoys reading, writing poetry, community outreach and shopping.

Captain Peter George, of CHDS Operations Planning staff, is responsible for organizing the Center's events, courses and calendar through coordination with other security agencies and the State department. Pete is piloting the Joint Inter-agency, Inter-governmental, and Multinational Fellowship program as a one-year assignment, after eight years as a U.S. Army officer at Fort Hood's First Cavalry Division. In his spare time, he stays active by running marathons, scuba diving, and rowing crew.



CPT Peter George, USA

Chris Hannigan, an assistant operations officer, supports the Chief of Operations, Mike Borders, through his involvement in the Center's external and internal coordination. Hannigan joins the CHDS team after graduating from American University with a B.A. in political science and economics, and teaching at Annandale High School.

Ruth Diverio, a graduate of CHDS' Defense Planning Resource Management course in April 2005, provided a variety of excellent services to the Center during a six-month stay, assisting Ken LaPlante with several special projects, helping produce student certificates and communicating with alumni groups in the region. She has a strong history in math and computer education in her home country of Uruguay.

Finally, after completing her sophomore year at Centre College in Danville, Kentucky, **Cindy Bergstrom** was happy to return to her hometown of Alexandria, Virginia and also to CHDS as a 2008 summer hire. An international relations and government double-major at her small, liberal arts school, Cindy provides administrative assistance to Suzanne Heist and Jenny Rodriguez and works closely with the Chief Technology Officer, Raul Neine. Cindy says that her favorite memory this summer was playing a pickup game of soccer with the ICCT course students.

CHDS: ENTERING A NEW DECADE



Last year's celebration of the first 10 years of CHDS' support for excellence in security and defense education in Latin America and the Caribbean also provided an opportunity for us to look to the next decade. We performed a series of "way ahead" exercises to receive the insight and guidance of some of our closest collaborators from the region. Their frank and supportive comments have given us an important infusion of recommendations and perspectives that we are already implementing as part of our academic programs.

This feedback indicated that the Center continues to be an important venue for educating civilians—three-quarters of our alumni to date—to deal with security and defense issues. It also highlighted the creation of various Alumni Associations throughout the region, and their very active and influential roles in several countries.

A number of our friends said the Center also provides an opportunity not only to understand the official U.S. government vision regarding security and defense in an academic environment, but also to compare and contrast their own visions with it in an interactive way.

Looking toward the future, the theme of police-military relations, in some ways a sub-set of civil-military relations, will be increasingly important. The increasing number of missions involving roles for both institutions cannot be left to "fall between the cracks" due to lack of study.

There was also an emphasis on current regional threats such as narcotics and arms trafficking, and support for violent extremists. As you can see on page 1 of this issue of *The Message Board*, the new *NationLab de CHDS*, developed by Dr. Richard Downes, will be an important tool for addressing such concerns.

In addition, some signaled a need to review the potential role of defense and security reserve forces, given current constraints on national budgets and manpower. Larger questions of international security affairs, such as the emerging roles of China, India and other nations were highlighted.

Stronger emphasis on research at the Center and in partnership with our regional network of colleagues was seen as necessary regarding changing security and defense perspectives throughout the region. In this vein, we will be announcing several research initiatives shortly. The recent inauguration of our *CHDS Regional Insights* series of publications, edited by Professor Jim Zackrisson, already helps in this regard. [For more on *Regional Insights*, please see the story on page 12.]

Finally, a number of our friends and former alumni reiterated the importance of CHDS' partnership with the National Defense University. We see this relationship only getting stronger in the next decade, particularly as we move to Lincoln Hall, inside Fort McNair, later this year.

What this tells us is that CHDS is doing many things right—that what we offer is highly regarded by the more than 50,000 people who have participated in CHDS events around the hemisphere. Also, that the success of our future direction greatly depends on the dialogue we maintain with many of you.

Thank you all for your great support, your service, and your search for mutual understanding. Education is a process without end; what we do here benefits not just the careers of participants, but more importantly, improves the preparation for shared responsibilities and future cooperation amongst nations. At CHDS we look forward to providing even better security and defense education in the service of democracy and the commonweal in our hemisphere.

Richard D. Downie
Director

RADM MOIRA N. FLANDERS NEW DIRECTOR OF THE INTER- AMERICAN DEFENSE COLLEGE



RADM Moira N. Flanders, USN

The appointment of Rear Admiral Moira N. Flanders as director of the Inter-American Defense College (IADC), whose last job was as the commander of the U.S. Naval Personnel Development

Command, has created a lot of interest around the hemisphere. Part of it is the fact that she is both a woman and comes from the U.S. Navy, the service of both the chairman of the Joint Chiefs of Staff, Admiral Michael G. Mullen, and the head of SOUTHCOM, Admiral James G. Stavridis. However, the marathon runner and personnel specialist has also moved quickly to put her own imprimatur on the College, making clear she hopes to both improve its curriculum and its ties to academic institutions around the hemisphere.

MEXICAN WAR COLLEGE VISIT TO CHDS OFFERS VENUE FOR VALUABLE EXCHANGE

A delegation from the Colegio de Defensa Nacional (Mexican War College) delegation led by Major General Benito Medina Herrera, which included 24 flag officers and a total of 53 students, visited the Center for Hemispheric Defense Studies (CHDS) on April 2, in what Center Director Dr. Richard D. Downie called a “significant step towards even greater understanding and respect” between the two institutions. Dr. Craig Deare gave a presentation on the history and profile of the Center, while Professor Carlos Ospina presented the case of inter-agency cooperation in the Colombian context. A lively Q&A session followed, during which CHDS’s core mission of educating civilians on defense and security, and the challenges and successes of cooperation in Colombia, were emphasized. The Mexican visitors expressed their satisfaction with both the content and quality of the presentations.

CHDS SUPPORTS DoD CONFERENCE ON CIVILIAN CAREERS IN DEFENSE

More than 40 prominent civilian and military defense officials and educators from 14 countries in the Americas and Spain recently gathered at a three-day conference in Lansdowne, Virginia to explore new ideas about “Career Development and the Role of Civilians in the Security and Defense sectors.” Conference participants also focused on the current and potential contributions of civilian experts to the defense sector and how best to prepare civilian experts.

Featured speakers included Dr. Isidro Sepulveda, director of Spain’s Instituto Universitario General Gutiérrez Mellado; Paul McHale, assistant secretary of defense for homeland defense, and Ryan Henry, principal deputy undersecretary of defense for policy.

The gathering, sponsored by the Office of the U.S. Deputy Assistant Secretary of Defense for Western Hemisphere Affairs Stephen C. Johnson, was supported by the Center for Hemispheric Defense Studies (CHDS).



A speech by Ryan Henry, U.S. Principal Deputy Under Secretary of Defense for Policy, closed the highly-successful conference convened by Deputy Assistant Secretary of Defense for Western Hemisphere Affairs Stephen C. Johnson.

Dialogue within discussion groups stressed the value of civilian as well as military participation in defense and security matters and the needs for defining the profile of a civilian expert, increasing exchanges among academic centers on how to prepare civilian experts, and to find ways of converging and exchanging civilian and military concepts regarding security and defense.

Papers and presentations from the conference can be found on the CHDS Web site:

<http://www.ndu.edu/chds/OSD-April08/Osd-ChdsApril08.html>

BITENCOURT NAMED NEW CHDS ACTING DEAN OF ACADEMICS



The new CHDS acting dean of academics, Dr. Luis Bitencourt, is also from Brazil.

Dr. Richard D. Downie, director of the Center for Hemispheric Defense Studies, has announced the appointment of Dr. Luis Bitencourt, a CHDS professor of national security affairs, as the Center’s new acting dean of academics. Bitencourt, who holds a Ph.D. in world politics from The Catholic University of America, joined CHDS in July 2005. He is a former director of the Brazil Project at the Woodrow Wilson Center for Scholars and a visiting professor at Georgetown University. Bitencourt has also worked as a regional coordinator for the United Nations in East Timor and as a rapporteur for the U.N. Commission on Intervention and Sovereignty. His research interests include hemispheric security, terrorism, trade and democracy.

In making the announcement, Downie said that Bitencourt would “continue the important process of institutional change” headed by

Dr. Thomaz Costa, who resigned the acting dean’s position in early June after more than a year in that post. “All of us at the Center are deeply indebted to Thomaz for his many excellent contributions over these past months, and we look forward to continuing our evolution in educational excellence with Luis at the helm.” A permanent selection for the dean’s position should be made by year’s end, Downie added.

URUGUAYAN DEFENSE MINISTER BAYARDI OFFERS VIEWS ON REGIONAL SECURITY, PRAISE FOR CHDS

On July 24, Uruguayan Minister of National Defense José Bayardi spoke at a CHDS Face-to-Face Encounter event at Proceres Hall on the topic of “The Uruguayan Ministry of Defense – Views on Regional Security.” Bayardi told the group that the fight against terror must be embraced by the entire democratic community, and that “what causes insecurities among neighbors requires a cooperative attitude on the part of all.” The medical doctor and former head of the Uruguayan parliamentary defense commission added that “all human acts are governed by ethics” and that terrorists’ acts are indefensible for that very reason. He noted that the region requires a “menu of different solutions to deal with different problems.”



Defense Minister José Bayardi

Bayardi, who attended CHDS’ Defense Planning and Resource Management course in 2001, expressed his “personal satisfaction” for being able to return to the Center as Minister to address the group. He praised the openness and spirit of liberty with which defense and security problems are treated in CHDS courses and other events. Bayardi said the interaction among the professors and students created a climate for reflection and the sharing of differing points of view that helped overcome a historical lack of integration between civilian and military communities in the region.

In introducing Bayardi, CHDS Director Richard D. Downie noted his exceptional service in promoting civil-military dialogue in a country known for its democratic traditions and values. Even in times of difficulty, Downie added, Bayardi “successfully pushed to make sure that the entire Uruguayan community was involved in security and defense questions.” Downie also praised Uruguay’s influence in the international community, for instance its record as the country in the world with the greatest participation in U.N. peacekeeping missions. He pointed out that its military is currently involved in 13 such efforts around the globe.

FORMER U.S. SECRETARY OF DEFENSE PERRY AND CICTE SECRETARY FULLER HEADLINERS AT INTER-AGENCY, COUNTER TERRORISM (ICCT) COURSE

The Inter-Agency Coordination and Combatting Terrorism (ICCT) Course, under the direction of Dr. David Spencer, was honored June 11th as the first to host as speaker the Center’s founder, Dr. William J. Perry. The former Secretary of Defense addressed the class of 77 students, noting the continued importance of education on defense and security issues to regional and bi-lateral — as well as to enhanced civilian-military — relations throughout the Hemisphere. Dr. Perry reminisced of his tenure in the DoD and his efforts to increase reciprocal visits with counterparts in Mexico and Central America, and south. One result of this focus was the idea of creating a center for education, research, and outreach among civilian and military educational institutions, not just for the hemisphere but also for Africa, the Middle East, and the Pacific. On another of his trips to the region, specifically to attend the second Defense Ministerial session in Bariloche, Argentina, he announced the intention to create that center, CHDS, now in operation for over a decade. Dr. Perry’s comments were received with a resounding round of applause.

Dr. Carol S. Fuller, the career U.S. diplomat who heads the Secretariat of the Organization of American States Inter - American Committee Against Terrorism (CICTE, for its initials in Spanish), offered the ICCT commencement address on June 20. Center Director Richard D. Downie told the group that the course, under Spencer’s direction was a success for several reasons, including the high-quality of both students and guest speakers, as well as the knowledge and passion brought to the three-week event by the CHDS faculty and staff.

AMERICAN UNIVERSITY, CHDS HOLD CONFERENCE ON HUMAN RIGHTS AND DEMOCRACY

Under the auspices of American University’s School of International Service (SIS) and the Center for Hemispheric Defense Studies (CHDS), a conference on human rights and democracy issues was held at the AU campus on July 22. The event, a brainstorming session for a collaborative effort between SIS and CHDS, focused on gathering insights and perspectives from the attendees on the past and current issues of human rights and democracy in the Americas and the lessons learned both for the Americas and from the Americas for the rest of the world.

SIS Dean Louis Goodman and CHDS Director Richard D. Downie kicked off the all-day session, which included presentations by AU Professor of International Relations Robert Pastor; William LeoGrande, AU dean of the School of Public Affairs; human rights attorney Steven M. Schneebaum; Antonio Raimondo, chief of the human rights and international law division of the Western Hemisphere Institute for Security Cooperation (WHINSEC); Anne Ehsam-Holland, director of the U.S. Defense Institute of International Legal Studies (DIILS), and Martin Edwin Andersen, CHDS chief of strategic communications and assistant professor of national security affairs. The group also included representatives of the Washington Office on Latin America (WOLA), the International Foundation for Electoral Systems (IFES), and the U.S. Northern Command (NORTHCOM).

As the deliberations evolved there was a consensus that the “lessons learned from the Americas” was relevant to a much larger audience, including the Middle East and Africa.

“We look forward to continuing to work with Dr. Goodman and the very interesting group of people who have chosen to join us in this collaborative project,” said Kenneth LaPlante, CHDS deputy director and co-coordinator of the effort with American University. “It is clear that the progress made in human rights and democracy in Latin America, and the role played during that time by the United States, are important experiences to share in other regions of the world.”



Manuel Lora monitors progress during the recent NationLab event in Paraguay

PANAMA...

(continued from page 1)

Although not the focus of the conference, there continue to be broad concerns in the region over the relationship between civilian authorities and the military. Unlike the 1990s, with its emphasis on reducing military budgets, today the region's armed forces are under pressure to increase their missions and resources, which has led to a debate about whether these trends strictly reflect security needs, or are part of a military effort to increase their role and presence in the political sphere.

The keynote speaker, Latin American historian Dr. Frederick M. Nunn, urged the group to consider the political context in which decisions were made, pointing out that priority attention should be given to the issue of the political control of the armed forces and the challenges that stem from it.

A key insight was that Latin American "presidentialism" has favored a weakening of democratic institutions and practices in favor of reliance on the armed forces, calling into question whether democracy will in the last analysis be defended by a vertical, essentially non-democratic institution. Another was that civilian police and the military roles and jurisdictions are often superimposed on one another, leading to confusion and concern about the "militarization" of law enforcement.

There was also a broad consensus on the continued need to identify the principal challenges to defense and security in the region. The lack of effective civilian law enforcement institutions, and a dearth of resources, has contributed greatly to this problem. The role of criminal behavior—gangs, narcotics trafficking, etc.—was a prominent theme, but it was suggested that its characteristics and reach were not clear and that, for example, although youth gangs were a central focus in the discussions, they in and of themselves may not represent a threat to democracy.

There was also significant skepticism expressed about the value and reach of the Mérida Initiative, a three-year, \$1.5 billion anti-drug assistance package for Mexico and Central America. Although the initiative was viewed as an important step in collaboration between the U.S. and its southern neighbors—offering more concrete assistance in a single year than in the previous 12—there was also concern that it might contribute to the militarization of the fight against regional crime, with serious fallout in the area of human rights. There was also concern expressed that Mérida focused on new national and international security paradigms currently only shared by a select few, and that it would have the effect of striking blows against principles of regional integration that are a cornerstone of the Inter-American system.

Great concern expressed over the lack of state control over private security agencies as well. In some countries in the region, military and law enforcement officials operate their own private security companies on the side. In El Salvador, the lack of effective statutes and procedures mean that in effect private agencies have great leeway in conducting their affairs. In Guatemala, private security agents are nearly triple the number of police and military.

NATIONLAB DE CHDS...

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allow participants to sharpen their analytical and problem-solving abilities while learning about the dynamics of policy formulation.

Dr. Richard D. Downie, CHDS Director, pointed out that "we have completely revised the simulation to offer partner institutions the opportunity to explore their current defense and security strategies and policies in a laboratory environment." He explained that "we now have a 21st Century exercise that provides partner institutions with a dynamic, interactive, and challenging tool for instruction." He noted that both CHDS and the IAEE leadership were highly satisfied with the results of the first deployment of the exercise, and that CHDS looks forward to expanding the number of participating institutions throughout the region beyond the several already confirmed engagements.

StrategyLab is a five-day seminar that poses a strategic scenario requiring a comprehensive solution. After lectures on strategy development, student teams form virtual governments and prepare solutions reviewed by subject matter experts and tested in a time-driven simulation. Each group then revises its solution and presents it to all other groups in a plenary. An analytical session then allows groups to learn from each other's experiences. A third component still under development—*Region-Lab*—will feature multi-national play.

CHDS faculty and staff supporting *Nation-Lab de CHDS* include Dr. Richard Downie, team chief, Dr. Salvador Raza, chief modeler, and Professor Manuel Lora, lecturer and facilitator.



Ecuadorian scholar Pablo Celli addresses the Mesoamerica conference held in Panama City, while CHDS Professor Michael Gold-Biss (center) and Colombian Senator Jairo Clopatofsky look on.

CHDS CELEBRATES 10TH ANNIVERSARY BY FETING FOUNDER DR. WILLIAM J. PERRY AND PERU'S CEDEYAC; FOCUSING ON "WAY AHEAD" FOR NEXT DECADE

By *Martin Edwin Andersen*
CHDS Chief of Strategic Communications

On September 17th, 2007, the Center for Hemispheric Defense Studies (CHDS), marked the 10-year anniversary of its founding and a decade of excellence in security and defense education in the Americas. CHDS, which since its founding has had close academic ties with the National Defense University (NDU), has been intimately involved in creating expertise and cooperative initiatives in subjects ranging from civil-military relations, defense policy formulation, resource allocation and management, and the nexus between international terrorist organizations and organized crime.

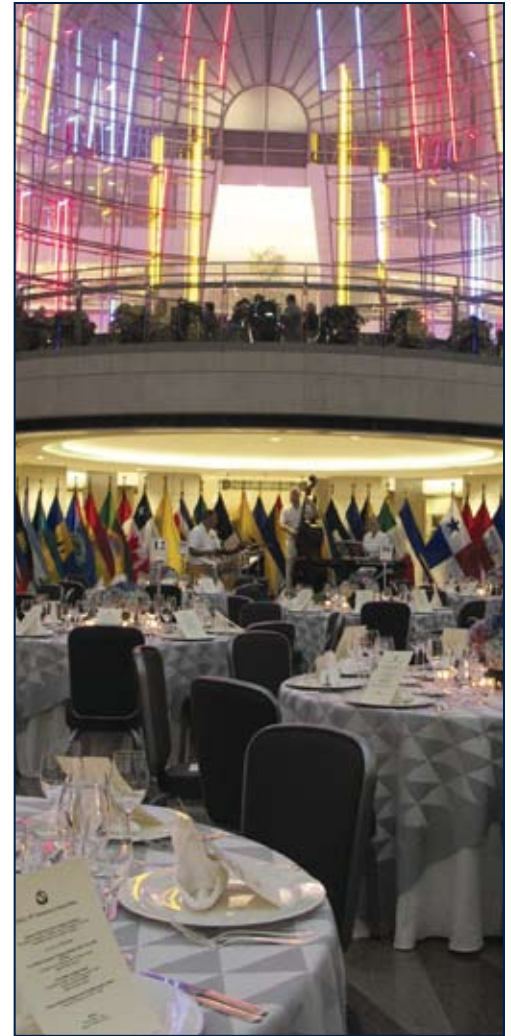
The Center is a direct by-product of the Defense Ministerial of the Americas initiated by then Secretary of Defense, William J. Perry in Williamsburg, Virginia in late 1995. Dr. Perry had the visionary idea to create an academic center to educate and nurture cadres of knowledgeable civilians in the defense and security arenas.

By the time of the 10th anniversary, CHDS had graduated more than 2,900 individuals (73 percent of them civilians) in its resident courses and reached more than 40,000 individuals through a variety of seminars, conferences, workshops and other outreach activities. Many of those alumni are now making a fundamental difference in security and defense policy in their own countries, and they include both senior civilian government officials and military officers.

The 10th anniversary celebration included the presentation of the first annual "William J. Perry Award for Excellence in Security and Defense Education." The first recipients of this prestigious award were the creators and director of Peru's "Strategic Leadership for Defense and Crisis Management Course" (known by the Spanish acronym CEDEYAC). CEDEYAC was created by two CHDS graduates who modeled their course on CHDS' academic content and instructional methodology as adapted to the Peruvian reality. Since its founding, CEDEYAC has graduated more than 400, predominantly civilian, students.

In addition to the 10th anniversary celebration, CHDS also initiated a round of consultations with key stakeholders from the United States and around the region about Center activities during the next decade. That effort sought to capitalize on lessons learned in order to better meet new challenges and new opportunities for educational excellence in the years ahead.

[See Center Director Richard D. Downie's "CHDS: Entering a New Decade," p.3]



Dr. William J. Perry addresses guests celebrating the 10th anniversary of the founding of CHDS.



(Left to Right): Peruvian Rear Admiral (R) Ernesto Schroth, co-founder of Peru's "Strategic Leadership for Defense and Crisis Management Course" (known by the Spanish acronym CEDEYAC); Peruvian Rear Admiral (R) Juan Rodriguez Kelly, director of CEDEYAC, Dr. William J. Perry, former U.S. Secretary of Defense; Dr. Richard D. Downie, director of CHDS; Ms. Monica Vecco, co-founder of CEDEYAC, and Peruvian Navy Captain (R) Jose Antonio Sifuentes, deputy director of CEDEYAC.

10TH ANNIVERSARY OF THE CENTER FOR HEMISPHERIC DEFENSE STUDIES

Award Ceremony

William J. Perry

September 17, 2007

“Peace”, wrote Elie Wiesel, “is not God’s gift to his children. Peace is our gift to each other.” For the last ten years, the Center for Hemispheric Studies (CHDS) has been working to bring the gift of peace to nations in our hemisphere. I am truly proud of the great work they have done, and all of you can be proud of your part in this work.

It is appropriate, as we celebrate this anniversary, to think back to the unlikely events that led to the creation of the Center. I need to take you back more than thirteen years, when I assumed the office of the secretary of defense. I did so believing strongly that it was important for America to make a significant improvement in relations with our neighbors in the hemisphere. And I saw a real window of opportunity to do so. That window had been opened by the emergence of three dramatic geopolitical developments: the ending of the Cold War; the creation of 34 democracies in our hemisphere; and the beginning of what we now call globalization.

Each of these developments changed the potential for what could be done internationally, but in combination they provided a truly unique opening for making major improvements in America’s relations with other nations in the hemisphere. And I believed that defense ministries could and should play an important role in creating those improved relationships. The old practice of Latin American militaries overthrowing their governments needed to be replaced with a new practice of militaries supporting their democratically elected governments. So this seemed to me to be the ideal time to foster strong programs of cooperation between defense ministries of the nations in our hemisphere.

Acting on this belief, I visited our nearest neighbor, Canada, in the first month after I was confirmed as secretary of defense. I found that the Canadian government shared my views on the need to strengthen hemispheric relations, and I found Defense Minister David Collenette a willing and eager partner in achieving that goal. I then began to plan a visit to our southern neighbor, Mexico, and was stunned to discover that no American secretary of defense had ever visited Mexico. Moreover, our State Department told me that they did not encourage such a visit, believing that the historical antagonism for the American military in Mexico still persisted. I did not accept that view, but it certainly did cause me to move cautiously towards my plans for a visit. My first step was to invite Mexico’s minister of defense to the Pentagon. He accepted and the visit turned out to be both substantive and cordial.

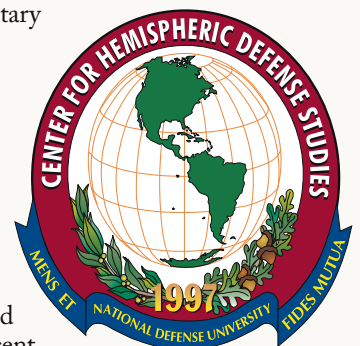
At its conclusion, he invited me to Mexico City for a visit. Again, I heard from State that such a visit could very well backfire, and they discouraged me from accepting. But over the course of the next few months I discussed my potential visit with our ambassador to Mexico, our military representative in Mexico, and the Mexican ambassador to the United States. I got a very different view from our ambassadors, who were on the spot, than I got from the front office of the State Department. All were enthusiastic about such a visit, so in the end, I accepted the invitation.

The visit could not have turned out better. The minister and his wife were gracious hosts, and we had significant substantive discussions on how we could best cooperate on security issues of mutual interest, including dealing with narco-terrorism. Cooperation in that field was difficult, because in Mexico, the army had the primary responsibility for dealing with this problem, while in the United States, it was treated primarily as a law enforcement problem. And in the United States, our posse comitatus legislation places restraints on how we are allowed to use our military to deal with law enforcement issues. Nevertheless, we did agree on a program that met those restraints and was still beneficial to both of our countries.

I then scheduled visits to Venezuela, Brazil, Argentina and Chile, again the first ever visit of a secretary of defense to those countries. These visits were very productive, but I knew that it was infeasible for me to schedule visits to all of the 34 democracies in the hemisphere. So during those visits I explored with my counterparts the idea of having a conference where all defense ministers in the hemisphere came together at the same time. The other defense ministers agreed that this would be worth doing, but the defense minister of Argentina was not sure that he could get approval from his own government to attend such a meeting. Even with this mixed response, we went ahead with the plans. State was at first quite negative, but I met privately with Secretary Warren Christopher and got his personal endorsement for the conference.

The first Defense Ministerial of the Americas (DMA) was held in July 1995, less than a year after I first discussed the idea. We held the meeting in Williamsburg, the cradle of American democracy. In fact, we took over all of the facilities at Williamsburg for the three days! The American military supported the conference with their characteristic enthusiasm and efficiency, right down to supplying the bands for the dinner dance that was held the last evening. At the dance, we taught the Latin Americans how to line dance, and they taught us how to salsa.

By the time we actually held the conference, the rest of the United States government was fully behind it: Vice President Gore came and made a brilliant keynote speech, and Mac McClarty ably represented the White House. Whatever reservations the State Department originally had, they provided magnificent support. And unlike the front office at State, American ambassadors to hemispheric nations had been strong supporters from the beginning.



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The conference turned out to be a great success, both socially and substantively.

Ministers who had never met each other before, got on first name terms with neighboring ministers. The relationships that developed at that conference then and later proved to be of importance in dealing person-to-person with long-standing problems. We ended the meeting with a statement of principles, which we called the Williamsburg principles. I won't take the time to recite them here, but I will cover a few highlights.

We agreed, for example, that our mutual security depended on the preservation of democracy in our respective nations.

We agreed that military forces should be subordinate to democratically elected officials, that they should operate within their constitution, and that they should uphold human rights. This remarkable agreement was reached unanimously by 34 defense officials, some of whom previously had seen their military used to overthrow elected governments!

We agreed to resolve all outstanding disputes - and there were many - through negotiations. A long-simmering border dispute between Peru and Ecuador, for example, was resolved at the meeting, an unexpected benefit of getting together.

And we agreed to transparency about our respective defense matters. The art of war, we agreed, involves secrecy and stealth, but the art of peace involves exactly the opposite: openness builds trust, which in turn builds peace.

It is fair to say that even those who supported the idea of a conference were amazed by the unanimity of the 34 defense ministers on these fundamental principles. Impressed with our success, we all agreed at our final plenary, to continue what we called the Williamsburg process. And, to my great surprise, the Argentine defense minister, who had been the most hesitant to agree to the conference, proclaimed the conference a great success, proposed that we hold such conferences regularly, and offered to host the next conference. That offer was met with unanimous approval.

The second DMA was held in Bariloche, Argentina, a beautiful resort area in the Andes, very close to Argentina's border with Chile. A major issue discussed at that conference was the need for greater ties between civilian and military officials in hemispheric defense ministries, particularly those that had no tradition of civilian control and with few civilians trained in defense issues. After much discussion on this vital issue, I offered to establish in the United States a center devoted to training civilian defense officials and to holding seminars that brought military and civilian officials together to discuss important defense issues. That offer, made eleven years ago, was enthusiastically welcomed by all of the other ministers. It took about a year to bring the necessary stars into alignment, and ten years ago this week, the Center for Hemispheric Defense Studies was officially launched with a three-week course for hemispheric defense officials.

So that is how it started. And I am pleased to say that the remarkable staff at the Center has built on that start with great skill and energy. They took the idea of such a center, which was a diamond in the rough, and shaped and polished it to make it a brilliant, sparkling diamond.

In my most pessimistic views, I had feared that the Center would simply fade away after I left office. In my most optimistic views, I never imagined that the Center would be so successful in such a relatively short period.

Thirteen years ago, when I became secretary of defense, it was impossible to imagine a defense center like CHDS. Today it is hard to imagine not having a CHDS.

So now that I have declared victory, I would like to recognize some of the architects of that victory. First I will recognize some of the people here who were present at the creation (and indeed facilitated the creation), including Ambassador Wm. Walker, Richard Downie, your director, and Ken LaPlante, your deputy director, all of whom worked closely with me during the run-up to establishing CHDS. More importantly, Richard and Ken have done a magnificent job of building the faculty and staff and creating the programs of the Center, building on the pioneering work of the first two directors of the Center, Mary Margaret Daly-Hayes and Jay Cope.

I also want to recognize the unwavering support of the Center from the National Defense University, and the vital support provided by NORTHCOM, SOUTHCOM, the Joint staff, and the Pentagon Policy staff.

And of course, I must recognize the outstanding faculty and staff, who are dedicated to maintaining the excellence of the educational programs. As I look out at the faculty and staff members here tonight, I see the face of the hemisphere, which is just what I wanted to see.

Having told you how all of this started, and having expressed my views on how important the Center is, and how well you have all built it, I want to conclude with a toast to the leadership, faculty, and staff at the Center:

The security of all of the nations in our hemisphere is immeasurably improved because of your pursuit of excellence in defense education. And all of our children will live in a safer world because of the creative ways in which you facilitate face-to-face meetings of defense officials in the hemisphere. All people want to believe that the job they are doing has some potential for making a long-term difference. To Bill Walker, Mary Margaret Daly, and Jay Cope I can say with some confidence that there will never come an end to the good that you have done. And to Richard Downie, Ken LaPlante, and the current faculty and staff at the Center, I say: There will never come an end to the good that you are doing.

Salud!!!



"The art of war ... involves secrecy and stealth, but the art of peace involves exactly the opposite: openness builds trust, which in turn builds peace."



"The security of all of the nations in our hemisphere is immeasurably improved because of your pursuit of excellence in defense education. And all of our children will live in a safer world because of the creative ways in which you facilitate face-to-face meetings of defense officials in the hemisphere."

"In my most optimistic views, I never imagined that the Center would be so successful in such a relatively short period."



NEW LEADERSHIP ROLE FOR DEPARTING BRUCE BURLSIE



Un pan de Dios: Bruce L. Burslie

After more than nine years at the Center for Hemispheric Defense Studies (CHDS) as the Assistant Dean for Management and Education Services, Bruce L. Burslie has returned to the Army Management Staff College. Center Director Richard D. Downie recognized

Burslie's many contributions in the contracting and personnel administration arenas. "Bruce's contributions were both invaluable and integral to the Center's personnel growth and mission success," said Downie. "We wish him the very best in his new position."

Burslie originally arrived at CHDS in the fall of 2000, leaving a teaching position at the Army Management Staff College. He returns there now to assume the duties as the Director of the Advanced Course Civilian Education System at the US Army Management Staff College, Fort Belvoir, VA. Burslie, a retired U.S. Army chaplain and current part-time pastor at his congregation in Northern Virginia, used his chaplain skills to great advantage while at CHDS. His cheerful and calming disposition will be truly missed.

GEN. (RET.) BARRY McCAFFREY ADDRESSES JOINT CHDS GRADUATION CEREMONY

Gen. (ret.) Barry McCaffrey, a former director of the White House Office of National Drug Control Policy (ONDCP) and ex-commander of the U.S. Armed Forces Southern Command, addressed a joint graduation session for the three-week CHDS Strategy and Defense Policy (SDP) and Terrorism and Counterinsurgency (TCI) courses that concluded Nov. 2. The courses were the first two held by the Center in the second decade of its existence.

CHDS Director Richard D. Downie told the group that they now "belong to an enormous family"—as more than 40,000 people have participated in CHDS events around the hemisphere in the last 10 years. "You have also become members of a select community concerned about stability, peace and prosperity—values that we all identify within our own countries," Downie added. "Education is a process without end, and we have to remember to support professional development not only for our own well-being, but also to be better prepared to shoulder our own responsibilities in providing support for security around the hemisphere."

CHDS SENIOR LEADER SEMINAR IN TRINIDAD & TOBAGO; FOCUS ON "LESSONS LEARNED" FROM CRICKET WORLD CUP 2007

By Prof. James Zackrisson

In December 4 - 7, 2007, a team of CHDS faculty and staff traveled to the island of Tobago to run a seminar attended by defense, security, and political leaders from throughout the English-speaking Caribbean. The purpose of the seminar was to discuss the processes used to elaborate the Regional Security Strategy (RSS) developed for the Cricket World Cup (CWC) 2007, how they were implemented, and then develop a list of lessons learned and best practices. The RSS involved several innovative practices, such as "sunset legislation" that allowed various security forces to operate in neighboring island nations during the CWC, a region-wide visa system to cut down on fans' ability to follow their favorite teams throughout the region, and a system of reserve forces for supporting security requirements at the various tournament venues.

"Because the event was held in nine small, sovereign states extending over a vast geographical area, with many miles of shoreline exposed to an equally broad maritime space, it was a unique effort to view security in the context of transnational organized crime and global terrorism," said CHDS Director Richard D. Downie. "The international community was there to help, but the implementation of the framework was done by you, the people of the Caribbean, and the financial resources you provided." The successful and peaceful conclusion of the tournament is a testament to the success of the RSS, Downie added, and makes it a model for future security challenges around the world.

Keynote speakers at the seminar included Spears, who discussed U.S. security interests in the region, and Dr. Brian Latell, former National Intelligence Officer for Latin America, who spoke during the closing dinner on historical and recent events in Fidel Castro's regime in Cuba, and how these impact the entire region's security and political interests.

[Mr. Zackrisson, CHDS director of research and an assistant professor, served as the Trinidad and Tobago conference director.]



(Left to Right) Lt. Gen. Glenn Spears, Deputy Commander of the U.S. Southern Command, Trinidad and Tobago Chief of Defense Staff; Brig. Gen. Edmund Dillon, CHDS Director Downie, and CHDS Acting Dean of Academic Thomaz Costa sharing a light moment.



Gen. (ret.) McCaffrey and CHDS Director Downie congratulate SDP graduate May Samra Cohen, a Mexican journalist.

CHDS REGIONAL INSIGHTS OFFERS A LEARNED LOOK AT THE AMERICAS

A new scholarly publication, *CHDS Regional Insights*, was designed by its editor, Professor James L. Zackrisson, to provide US policymakers with timely and insightful analysis on developments in the Western Hemisphere.

Issues that have already published include a study of Evo Morales' governing style, co-authored by Dr. Richard Downie and Dr. E. Richard Downes; an analysis of the impact of gangs and governance in El Salvador, by Dr. David Spencer, and a prescient look at the Colombian situation by Gen. (ret.) Carlos Ospina, the CHDS chief of defense chair.

Other issues already receiving comment around the region include an analysis of regional security integration in Central America by Professor Guillermo Pacheco and a précis of comments at the Center's Sub-Regional Conference in Lima, Peru, by Dr. Abraham Lowenthal. A soon-to-be-released issue, by Zackrisson and Professor Martin Edwin Andersen, takes an in-depth look at maritime security.

The format is based on the NDU/INSS *Strategic Forum*, four to six pages of pithy text and illustrating materials written so that senior leaders can have at their disposal pertinent and interesting information that does not require a large block of their time. While the publication emphasizes timely analysis, topics are selected from a range of issues and requirements, including the US Southern Command and US Northern Command lists of research topic requirements, the CHDS mission statement, faculty expertise, and access to counterparts and experts in the region, seeking to provide a unique blend of information and expertise on security, defense, and governance in the Western Hemisphere.

While the target audience for *CHDS Regional Insights* started out as senior U.S. security and defense leaders, it is being made available to all friends of the Center, primarily via electronic distribution and posting on the web site. (<http://www.ndu.edu/chds/CHDSHome/>)

A Spanish-language version is also issued shortly after each publication in English, under the title *CHDS Regional Insights En Español*.



As with all US Government publications, the views are solely those of the authors. Furthermore, because the publication belongs to the US Government, there is no copyright, and those who wish may copy the contents without restriction, though the Center politely requests that any such use cite the publication, thus giving credit to the individual authors.

CHDS HONORS ITS NEW DEAN EMERITUS DENNIS F. CAFFREY

On January 7, CHDS marked a bittersweet moment with a retirement ceremony honoring Dennis F. Caffrey, at which the much-beloved dean of students, administration and outreach was presented with the Defense Security Cooperation Agency's "Exceptional Civilian Service Award." Center Director Richard D. Downie hailed Caffrey as "an exceptional leader and educator" who contributed greatly to CHDS' vision and mission through "his extensive knowledge of the Western Hemisphere and its people, together with an iron-clad commitment to the highest ethical standards and his own best personal performance." Former Center Director Margaret Daly Hayes sent a message to Dennis that was read to the gathering by Center Deputy Director Ken LaPlante. "You set the standard," she wrote. "In addition to being a great teacher, yours was also the sympathetic ear that students sought out when they needed to discuss their problems. ... Caffrey was also presented with a Center plaque according him the status of Dean Emeritus. Some 80 people from around Washington attended the ceremony and Dennis received heart-felt good wishes in messages from around the Hemisphere and as far away as Denmark!



Dennis go brágh: CHDS multicultural environment was much and loudly on display as the Center gave a rousing send-off to Dean Emeritus Dennis Caffrey.

EN ROUTE TO MEETING WITH DEFENSE SECRETARY ROBERT GATES, ECUADORAN DEFENSE MINISTER SANDOVAL DEBUTS “PLAN ECUADOR” AT CHDS

On January 25, Ecuadoran Defense Minister Wellington Sandoval presented his country’s new vision—called “Plan Ecuador”—for



Ecuadoran Defense Minister Wellington Sandoval

the first time to a Washington, D.C. audience at a CHDS “Face to Face” Encounter, before travelling to the Pentagon to meet with U.S. Secretary of Defense Robert Gates. Sandoval told the audience that the plan outlined “a new vision for regional cooperation” which will help strengthen Ecuador’s democratic institutions, reactivate its economy and improve its basic social infrastructure along the border zone with Colombia. Former Ecuadoran Defense Minister Oswaldo Jarrin, CHDS defense ministry chair, offered a retrospective of defense policy and the transformative changes taking place in the armed forces and in Ecuadoran society during his tenure in Quito. Among the more than 80 attendees at the presentation was Stephen C. Johnson, deputy assistant secretary of defense, Western Hemisphere Affairs.

FINAL REPORT OF DoD UNGOVERNED AREAS PROJECT PRESENTED TO CHDS

On March 3, Robert D. Lamb, the author of a final report on “Ungoverned Areas and Threats from Safe Havens,” presented the Office of Undersecretary of Defense for Policy paper to CHDS faculty and staff. Lamb, who is currently with the Center for International & Security Studies at Maryland (CISSM) offered important insights into how the concepts developed in the paper are of possible use in security and defense arenas in the Western Hemisphere.



Dr. Robert Lamb

SENIOR COLOMBIAN DEFENSE OFFICIAL PINZÓN ADDRESSES CHDS STRATEGY AND DEFENSE POLICY COURSE

On March 4, Colombian Vice Minister of Defense Juan Carlos Pinzón Bueno offered his vision of the current security and defense situation in that country to CHDS Strategy and Defense Policy course participants. Pinzón praised the Center for its efforts in the region, saying it was “so respected” and appreciated as a means of promoting dialogue on critical issues among the nations of the hemisphere.



Dr. Juan Carlos Pinzón

He also offered an intimate look at the Consolidated Democratic Security Policy inaugurated by Colombian President Uribe, pointing out that the government’s growing legitimacy and respect for human rights has significantly decreased the amount of violence around the country. Pinzón pointed out that public opinion surveys consistently show Colombia’s military as the most respected public institution in that country. He singled out CHDS Chief of Defense chair and former head of the Colombian armed forces, Gen. (ret.) Carlos Alberto Ospina, for his leadership in transforming the military into a highly effective and professional force.

CHDS ADVANCED POLICYMAKING SEMINAR IN ATLANTA FOCUSES ON DEMOCRACY AND DEFENSE



More than 100 alumni, distinguished visitors and Center for Hemispheric Defense Studies (CHDS) faculty and staff participated April 22-24 in the Center’s 2008 Advanced Policy Seminar (APS) held in Atlanta, Georgia. The seminar focused on three major areas of interest to those alumni who were chosen, on the basis of the academic contributions, to participate: challenges to the defense sector, to defense cooperation, and to democracy and the defense sector.

The APS forms part of a concerted effort by CHDS to nurture the links between the Center and its community of fellows, to jointly evaluate perspectives regarding current themes of common interest in the hemisphere, and to explore new venues of educational and outreach services.

Featured speakers at the event were Dr. Howard Wiarda, considered one of the foremost U.S. academic specialists on the region, and Dr. Jennie K. Lincoln, principal research associate at the Georgia Tech Research Institute, a well-known advisor on democracy and development in Latin America and a former associate director at the Latin American and Caribbean Program of the Carter Center of Emory University,

Gen. (ret.) Boris Saavedra, CHDS adjunct faculty and seminar facilitator for Center courses, said the new methodology used in designing and organizing the APS was key to achieving success in the discussion of current and potential issues in the defense and security sector involving cooperation between civilians and the military and security forces, but also, among the nations of our hemisphere.

RADM (RET.) ERNESTO SCHROTH: A PORTRAIT IN MAXIMIZING REGIONAL CENTER EDUCATION

By Van Beall, CHDS Registrar

Rear Admiral (ret.) Ernesto “Tito” Schroth Mier y Proaño began his relationship with the Center for Hemispheric Defense Studies (CHDS) in September 2000, when he attended the “Defense Planning and Resource Management” (DPRM) course. A year later he returned for the first “Defense Economics and Budgeting” class. The education he received from these two courses played a critical role in the development and introduction of the course he co-founded at the Centro de Altos Estudios Nacionales (CAEN) in Lima, Peru. The “Curso de Dirección Estratégica para la Defensa y Administración de Crisis,” or CEDEYAC, was honored last year by CHDS as the recipient of the first “William J. Perry Award for Excellence in Defense and Security Education” during the Center’s 10th anniversary celebrations.

Schroth continues to expand his educational foundation through the Department of Defense’s Regional Centers and thus is able to return to Peru and continue to improve the CEDEYAC course. In March of 2006 he returned to CHDS for the third time as a visiting professor in order to observe the “Strategy and Defense Policy” (SDP) course, the same foundational—and renamed—DPRM he attended in 2000. He continued to expand this foundation by attending courses at two of CHDS’ sister regional centers – a “Program on Terrorism and Security Studies” (PTSS) conducted at the George C. Marshall European Center for Security Studies in Garmisch, Germany in May 2006, and an “Advanced Security Cooperation/Executive Course” at the Asia-Pacific Center for Security Studies in Honolulu, Hawaii, which held its graduation in early December 2007.

These educational opportunities have benefited not just Schroth, but the hundreds of graduate-level students that have attended, and will continue to attend, the CEDEYAC program offered each year in Lima. We are very pleased that these investments in Schroth’s education are multiplied many times over with the constantly-improving CEDEYAC program. Not many people can claim to have attended five regional center courses. However, not many people can claim to have expanded this foundation into a full-fledged home-grown course, either.

Congratulations all around!



Rear Admiral (ret.) Ernesto “Tito” Schroth has expanded his educational horizons through the Department of Defense’s Regional Centers and thus is able to return to Peru and continue to improve the CEDEYAC course.

CENTER SEEKING DEAN OF ACADEMIC AFFAIRS

The Center for Hemispheric Defense Studies (CHDS), a premier civilian institution for defense and security studies and education in the Americas, is seeking an Academic Dean. As primary advisor to the Center Director on academic matters, the Dean is responsible for coordinating all aspects of CHDS rapidly growing educational portfolio.

Located at the National Defense University in Washington, D.C., the Center’s mission is to provide education, conduct outreach, research and knowledge-sharing activities, on defense and international security policy-making with civilian and military leaders of the Western Hemisphere. CHDS also works with the regional security community to advance international security policy and defense decision-making processes, foster partnerships, and promote effective civil-military relations in democratic societies. In addition CHDS makes substantial contributions to a cooperative international security environment and the mutual understanding of priority U.S. and regional defense and international security policy issues.

The Academic Dean must be a citizen of the United States and have a doctoral degree in a field related to defense and security. Professional level fluency in Spanish and English is required; fluency in Portuguese is a definite plus, as is a network of established relationships with senior regional defense and security leaders. Knowledge of the Americas; ability to work harmoniously within a multi-cultural, multi-lingual educational organization; a strong work ethic; and knowledge and skills in educational management and academic affairs are all also required. Should be able to obtain a secret security clearance.

CHDS PARTICIPATES IN SANTIAGO ARMED FORCES & SOCIETY CONFERENCE

On June 26-28, six CHDS faculty and staff participated in the Armed Forces & Society Conference held in Santiago, Chile, by the Research Committee (RC 24) of International Political Science Association. The conference, one of the more visible and noteworthy conferences on security and defense in Latin America this year, was heavily attended by the senior defense leadership from Chile, and included opening remarks from Defense Minister Jose Goni and Chilean Army Commander General Oscar Izurrieta.

CHDS Director Dr. Richard D. Downie and Dr. Oswaldo Jarrin, ministry of defense chair and professor of national security affairs, participated in the panel “Fuerzas Armadas, Gobierno y Sociedad Civil,” and delivered papers on “Civil-Military Integration vs. Civil Control: The Changing Context of Security and Effective Governance,” and “Paradigma Confrontacional del Control Político frente a los nuevos dilemas de la Seguridad” respectively. The Center strategic communications chief, historian Martin Edwin Andersen, participated in the panel “Crime and Security in Latin America: Challenging Conventional Civil-Military Relations,” and delivered the paper, “Posse Comitatus For Export? Some Considerations on Transforming the Role of Latin American Militaries in the 21st Century.”

Dr. Jarrin also joined CHDS professors, Dr. Jaime García, and Mr. Guillermo Pacheco, on the panel “La Evolución de las Relaciones Político-Militares en Latinoamérica: Una Perspectiva Subregional,” and each delivered a paper related to the panel topic. Dr. García, Dr. Craig Deare, and Dr. Ivan Witker, a former CHDS visiting scholar from Chile participated in the panel “Políticas de Defensa Estadounidenses hacia América Latina,” and delivered the following papers (respectively): “La Transformación Militar de USA y su Evolución hacia la Estabilización y Reconstrucción,” “Como Mejorar la Política de Defensa Estadounidense hacia América Latina;” and “Irrelevancia versus Centralidad: Algunos Aspectos de la Política Exterior y de Defensa Estadounidense vistos desde América Latina.” Deare’s presentation, which suggested ways to upgrade the Western Hemisphere portfolio at the Department of Defense to provide greater attention and resources to future challenges and opportunities in the region, received favorable comment from a number of conference attendees.

Ricardo Israel, the conference chair, praised the CHDS delegation’s participation. “The high quality of the several presentations given by the CHDS faculty reaffirmed its place as a hemispheric leader in the academic study of and research on defense and security issues. The fact that such an important number of CHDS people participated contributed greatly to the success of the event.”

CHDS BRAZILIAN ALUMNI UPDATE

Dr. Adriana Marques, DPRM '99, has finished her doctoral dissertation at Universidad de São Paulo on "Amazonia: Pensamento e Presença Militar" (Amazonia: Military Thought and Presence.)

Paulo Roberto Kulhman, DPRM '99, REDES 2001, is a doctoral student researching on "Estrutura Militar do Exército" (Military Structure of the Army).

Erica Winand, Universidad Estadual de São Paulo, SDP '07, is completing her doctoral thesis on "Cooperação em Defesa: Brasil e Argentina" (Defense Cooperation: Brazil and Argentina).

Wagner Camilo Alves, DPRM '01, is a professor at the Universidad Federal Fluminense, Nuclear de Estudos Estratégicos (Strategic Studies Center).

Claudio de Carvalho Siqueira, DPRM '99, is a professor of sociology at the Universidad Estadual de Rio de Janeiro.

Joao Roberto Martins, is a professor of political science at the Universidad Federal de São Carlos, Brazil. He is also president of Associação Brasileira de Estudos de Defesa (Brazilian Association of Defense Studies) and participated in the 1999 Williamsburg Conference on Defense Education.

Eliezer Rizzo de Oliveira, former CHDS visiting professor, is a professor at the Núcleo de Estudos Estratégicos (Strategic Studies Center), Universidad de Campinas.

Hector Saint Pierre, of the Universidad Estadual de São Paulo, is coordinator of the Trilateral Program of Universidad Estadual de São Paulo, Universidad de Campinas, and Pontificia Universidad Católica São Paulo on "Peace, Defense and International Security." Saint Pierre was also a participant in the 1999 Williamsburg Conference on Defense Education.

Suzeley Kalil Mathias, DPRM '98, is a professor at the Universidade de São Paulo Franca, and the scientific director of the Associação Brasileira de Estudos de Defesa (Brazilian Association of Defense Studies).



Ambassador Juany Amparo Mejía Soto de Gil of the Dominican Republic, shown here with Center Director Richard D. Downie and Strategy and Defense Policy (SDP) graduation speaker Dr. R. Joseph DeSutter, director of the School for National Security Executive Education of the National Defense University.

MILESTONE: CHDS GRADUATES 3,000TH RESIDENT STUDENT

On March 14th, Ambassador Juany Amparo Mejía Soto de Gil of the Dominican Republic became the 3,000th graduate of the Center's resident courses upon graduating together with 66 others from its three-week Strategy and Defense Policy (SDP) course.

In naming the announcement, Downie noted that the selection of Amb. Mejía, who is responsible for the South America portfolio in her country's foreign ministry, represented another historic first in the Center's fulfillment of the vision of Dr. William J. Perry, the former U.S. Secretary of Defense responsible for its founding more than 10 years ago. "We are pleased to welcome Juany into our graduate ranks and to recognize her as a symbol for all our graduates, who take time from busy schedules to engage in an intense review of defense and security issues," he said.

Amb. Mejía expressed satisfaction with her selection, which she said was a "total surprise," and said that participating in the course was a wonderful experience. The speaker for the course graduation, Dr. R. Joseph DeSutter, director of the School for National Security Executive Education of the National Defense University, highlighted the relevance of the course's topics and importance of strategy in seeking solutions for today's problems, emphasizing that strategy was a "pre-condition for leadership."

CHDS HOLDS ALUMNI EVENT IN GUATEMALA

The Guatemalan chapter of former students of the Center for Hemispheric Defense Studies (CHDS) and several members of the CHDS faculty and staff gathered for a panel and reception on May 7 in Guatemala City.

The event featured a welcome by Dr. Richard Downes, Associate Dean of Academics, and panel presentations on "Defense Transformation" by CHDS professors Dr. Oswaldo Jarrín and Dr. Jaime García, moderated by Professor Guillermo Pacheco. More than forty CHDS graduates and special guests attended, including four former ministers of defense. The president of the Board of Directors of the CHDS students' association of Guatemala, Claudinne Ogáldez, expressed her satisfaction with the gathering and thanked panelists and participants for their engagement.

Following the panel, participants shared a reception and updates on their professional activities since attending CHDS. CHDS Registrar, Mr. Van Beall, noted that the event was "just one way for the CHDS family to stay in touch" and he urged former students to also take advantage of the Web site, CHDS-sponsored events, and periodic e-mails to share perceptions about topics of mutual interest.

QUOTATION TO REMEMBER

*"You are the masters of your education
and the teachers of your colleagues."*

— Prof. Ismael Idrobo

The Message Board is an educational outreach effort by the Center for Hemispheric Defense Studies (CHDS), a Regional Center of the U.S. Department of Defense that is academically affiliated with the National Defense University (NDU).

CHDS provides strategic level education on international security and defense policymaking to military and civilian leaders in the Western Hemisphere to foster mutual understanding, trust and cooperation.

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NDU FOUNDATION AND CHDS SIGN ACADEMIC SUPPORT ACCORD

On March 6th, Ambassador Walter E. Stadler, president and CEO of the National Defense University Foundation (NDUF) and Dr. Richard D. Downie, director of the Center for Hemispheric Defense Studies, signed a memorandum of understanding in support of CHDS academic activities. NDUF, established in 1982 as a non-profit organization, provides private sector support for the National Defense University in mission-oriented areas otherwise not funded by the government. By law, NDU and CHDS cannot solicit or hold private funds and depend on the Foundation for additional financial resources and program support worthy of any great educational institution. Through a comprehensive and nationwide fund raising and outreach program, the Foundation solicits philanthropic individuals, corporations, and organizations supportive of the NDU mission. Downie expressed his satisfaction with the new arrangement, which allows the two organizations to benefit from an even closer working relationship. "NDUF has been an important source of funds to reach out to the most people in the hemisphere in the most effective way," he said. "I look forward to working even closer with Amb. Stadler and his team strengthening what is already an outstanding relationship."



CHDS ALUMNI RICARDO OROZCO DIES IN HELICOPTER CRASH



CHDS wishes to express our deepest sympathy to the family and co-workers of Lt. Col. Ricardo Orozco, our friend and former student, who died on May 29 along with the chief of Carabineros of Chile, General José Alejandro Bernales, and four other Carabineros and their family members in an aviation accident in Panama City.

Ricardo Orozco was with us in July 2004 in an ICCT class. He was the incarnation of what it is to be a Carabiniero today, and it is thus we remember him with affection and sadness. The news that Ricardo was a victim of an accident while attending a regional anti-terrorism conference gives us all the consolation that he died in service to his country and to the democratic values that will endure long after all of us are gone.

SECURITY AND DEFENSE STUDIES REVIEW IS NOW ACCEPTING SUBMISSIONS

To all colleagues and friends of CHDS: *The Security and Defense Studies Review*, the electronic journal of CHDS, is now accepting submissions for consideration for publication in Calendar Year 2009. The SDSR Web page provides the current issue of the e-journal, an archive of all previous issues for reference, and the requirements for submissions. We eagerly await your manuscripts! For further information, visit the SDSR Web page (<http://www.ndu.edu/chds/journal/index.htm>). Many thanks to our previous contributors; don't forget us when you want to publish again.

UPCOMING EVENTS

SECURITY, STABILITY, TRANSITION & RECONSTRUCTION (SSTR)

Oct 20 - Nov 7, 2008

ADVANCED DEFENSE POLICY (ADP)

Oct 20 - Nov 7, 2008

TERRORISM & COUNTERINSURGENCY (TCI)

Oct 20 - Nov 7, 2008

STRATEGY AND DEFENSE POLICY (SDP)

Feb 23 - March 13, 2009

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