### **Summary of Field Review Findings, June-November, 2007**

#### I. Overview

The Seniors and People with Disabilities (SPD) Adult Support Services Coordinators' Field Review of Support Services is a key component for measuring progress toward outcomes of the Support Services Quality Assurance Plan. The review is conceptualized in two parts, one emphasizing brokerage program and service issues and another emphasizing administrative and organizational issues. After one cycle of doing the two parts separately, the Adult Support Services Team decided to combine the two parts into one review. The Adult Support Services Team members conducted the combined review from June 5, 2007 to October 19, 2007.

SPD intends to use the results of the Field Review, in combination with a complementary review of certain waiver-related requirements conducted by Community Developmental Disability Programs as well as consumer satisfaction information obtained by brokerages, to assess progress on projected benchmarks in the next phase of Support Service Quality Assurance Plan development. A comparison of outcomes and benchmarks after three cycles of reviews is attached (Attachment #4).

**Scope of Review:** Support Service Team members visited each Support Services Brokerage. Records for review were selected randomly. The team reviewed 5% of the total number enrolled statewide: 241 case records across 9 brokerages. Personnel files for employees beginning after the last review at each brokerage were reviewed. Brokerage Quality Assurance plans and Customer Satisfaction data were also reviewed and analyzed.

Overall methodology: Each regionally assigned Adult Support Services Team member visited their assigned brokerages to review individual files and program records on site. Adult Support Services Team members all used professional judgment and experience to evaluate from those documents how effectively and completely SPD expectations for the administrative and operational elements listed on the Support Services Field Review Criteria for Combined Review Checklist (Attachment #1) had been met. Team members recorded findings on the Support Services Field Review Checklist. Brokerage staff qualifications and training were recorded on the Field Review Brokerage Staff Qualifications Checklist (Attachment

#2). Provider qualifications were recorded on Field Review Provider File Checklist (Attachment #3). All documents were gathered and summarized to create performance scores for each brokerage---as well as a statewide average---for each of the review components listed below.

### **II. Report of Findings**

#### A. Assessment of Incident Reports that rise to the level of abuse

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 1: Waiver Participant Health and Welfare
  - b) Quality Assurance Plan Goal: Individuals in home and community-based waiver services are safe and secure in their homes and communities taking into account their informed and expressed choices.
  - c) QA Plan Outcome 1.1.2: Individuals are protected from abuse.

## 2. Performance Standards:

Incident reports that rise to the level of abuse are submitted to County Developmental Disability Programs as potential Protective Service Investigations. Brokerages follow up on issues identified in Incident Reports.

<u>Documents Reviewed:</u> Customer Goal Survey, Individual Support Plan, Progress Notes, Correspondence and Incident Reports, Brokerage Policies and Procedures.

3. <u>Findings:</u> 431 Incident Reports were reviewed on paper; Incident reports in randomly selected files were reviewed against the Performance Standards. None of the records reviewed contained an incident that was not reported to the County Developmental Disability Program as a potential Protective Service Investigation. 5 (12%) of the 43 records reviewed did not have all elements required to meet the performance standard for Brokerage follow up. The reasons most often noted included the need for:

 Clear documentation of follow up on issues identified in incident reports.

Best practices identified by the review included:

- Individual Support Plans amended to reflect identified support needs.
- Clear, legible and consistent case notes.
- Ongoing communication between Brokerage and County Developmental Disability Program regarding Protective Service Investigations.

## B. <u>Assessment of risk and individual safety planning.</u>

- 1. Relationship with Support Services Quality Assurance Plan:
  - d) Basic Assurance 1: Waiver Participant Health and Welfare
  - e) Quality Assurance Plan Goal: Individuals in home and community-based waiver services are safe and secure in their homes and communities taking into account their informed and expressed choices.
  - f) QA Plan Outcome 1.3.1: Individual risk and safety considerations are identified and appropriate support services agreed upon taking into account individual informed and expressed choices.
- 2. <u>Performance Standard</u>: Customer Goal Survey sections relating to safety and unmet needs are completed and identified risks are addressed in the Individual Support Plan.
  - <u>Documents Reviewed:</u> Medicaid Title XIX Waiver Level of Care Assessment, Customer Goal Survey, Individual Support Plan, Progress Notes, Correspondence and Incident Reports.
- 3. <u>Findings:</u> 2 (1%) of the records reviewed did not have all elements required to meet the performance standard. The reasons most often noted included the need for:

 Clear documentation of serious issues in Customer Goal Surveys and ISPs.

Best practices identified by the review included:

- Thorough and updated Customer Goal Surveys
- Clear, legible and consistent case notes

## C. <u>Timeliness of plan development and implementation</u>.

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 1: Waiver Participant Health and Welfare
  - b) Quality Assurance Plan Goal: Individuals in home and community-based waiver services are safe and secure in their homes and communities taking into account their informed and expressed choices.
  - c) QA Plan Outcome 1.4.1: Individuals have timely access to waiver services.
- 2. <u>Performance Standard:</u> Individual Support Plans are in place within 90 days or there is an approved variance in place. Services begin in accordance with dates on Individual Support Plans or there is an explanation. Individual Support Plans Renewals occur within 365 days.

<u>Documents Reviewed:</u> Customer Information Summary Sheet, Individual Support Plan, Progress Notes, Correspondence, Quarterly Reviews, Annual Reviews and Provider Reports.

- 3. <u>Findings:</u> 2 (1%) of the records reviewed did not have all elements required to meet the performance standard. The reason most often noted included the need for:
  - Tracking Timelines for plan development

Internal brokerage monitoring of Personal Agent performance

Best practices identified by the review included:

- Internal monitoring of timelines for plan development
- Timely variance submission
- Plan amendments when needs or preferences change

## D. Assessment of Variances to rules governing plan timelines

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 1: Waiver Participant Health and Welfare
  - b) Quality Assurance Plan Goal: Individuals in home and community-based waiver services are safe and secure in their homes and communities taking into account their informed and expressed choices.
  - c) QA Plan Outcome 1.4.2: Individuals have timely access to waiver services.
- 2. <u>Performance Standard:</u> Services begin in accordance with dates on Rule Variance Request Form. Brokerage has a process for ensuring plans are developed within 90 days. Brokerage has a process for submitting Rule Variance Request Forms prior to plan lapsing.

<u>Documents Reviewed:</u> Completed Rule Variance Request Form, Individual Support Plan, Progress Notes, Correspondence, Brokerage Policies and Procedures.

3. <u>Findings:</u> 13 (14%) of the 94 records reviewed did not have all elements required to meet the performance standard however average performance across brokerages was 94%. The 94 records reviewed were for instances where brokerages requested a rule variance because plan timelines could not be met. The reasons most often noted included the need for:

- Documenting customer choices regarding availability for planning meetings.
- Delays in contact with customer after initial enrollment or prior to annual plan renewal.

Best practices identified by the review included:

- Internal monitoring of timelines for plan development
- Timely variance submission
- For renewals, mid plan year plan amendments when needs or preferences change.

## E. Quality of assessment and corresponding plan development.

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 2: Developing, Monitoring, and Reviewing Plans of Care
  - b) Quality Assurance Plan Goal: Home and community-based waiver services and supports are planned and effectively implemented in accordance with each participant's unique needs, expressed preferences and decisions concerning his or her life in the community.
  - c) QA Plan Outcome 2.1.1: Information concerning each participant's preferences and personal goals, needs and abilities, health status and other available supports is gathered and used in developing a personalize plan.
- 2. <u>Performance Standard:</u> Individual Support Plan is consistent with Medicaid Title XIX Waiver Level of Care assessment, Customer Goal Survey, Basic Supplement Criteria Inventory. Customer Goal Survey identifies preferences, needs, abilities, health status and other available supports. Employee Job Descriptions and Provider Service Agreements reflect individual support needs and preferences.

<u>Documents Reviewed:</u> Medicaid Title XIX Waiver Level of Care Assessment, Customer Goal Survey, Individual Support Plan, Basic Supplement Criteria Inventory, Progress Notes, Annual Reviews, Correspondence, Incident Reports, Employee Job Descriptions and Provider Service Agreements.

- 3. <u>Findings:</u> 20 (9 %) of the records reviewed did not have all elements required to meet the performance standard. The reasons most often noted included the need for:
  - Updating Customer Goal Survey as needs and preferences change
  - Writing clear goals with measurable outcomes
  - Providers' progress reports relating to goals on ISP.

Best practices identified by the review included:

- Person Centered Planning
- Updating Customer Goal Survey
- · Amending plan as needs change
- Using information from Quarterly and Annual Reviews to suggest amendments
- Requesting copy of Title XIX Level of Care Assessments annually.
- Maintaining regular contact with customers
- Documenting natural supports
- Referral to community resources
- **F.** <u>Choice of services.</u> (Note: This review assessed the degree to which individual choice and preference is expressed and evident in planning and daily operations. This review does NOT evaluate the basic offer of choice between institutional and waiver services; that choice is evaluated through the Home and Community Based Waiver Services Review, a complementary review conducted by Community Developmental Disability Programs and summarized elsewhere.)
- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 2: Developing, Monitoring, and Reviewing Plans of Care

- b) Quality Assurance Plan Goal: Home and community-based waiver services and supports are planned and effectively implemented in accordance with each participant's unique needs, expressed preferences and decisions concerning his or her life in the community.
- c) QA Plan Outcome 2.2.2: Individuals freely choose between waiver services and institutional care, and among waiver services and providers.
- 2. <u>Performance Standard:</u> Individuals freely choose among Support service options and service providers. There is evidence of discussion related to choices and options within stated preferences.

<u>Documents Reviewed:</u> Customer Goal Survey, Person Centered Plan, Quarterly and annual reviews, Individual Support Plan, Progress Notes, Correspondence and Incident Reports.

- 3. Findings: 6 (3%) of the records reviewed did not have all elements required to meet the performance standard. The reasons most often noted included the need for:
  - Documenting activities around choice.

Best practices identified by the review included:

- Offering and documenting choices
- Adhering to the principles of Self-determination
- Provider "menus" for customer use
- Customer education on service and provider selection

## G. Responsiveness to need.

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 2: Developing, Monitoring, and Reviewing Plans of Care

- b) Quality Assurance Plan Goal: Home and community-based waiver services and supports are planned and effectively implemented in accordance with each participant's unique needs, expressed preferences and decisions concerning his or her life in the community.
- c) QA Plan Outcome 2.3.1: Individuals receive services required to meet needs.
- 2. <u>Performance Standard:</u> Individuals receive services required to meet needs. Personal agents respond to requests and needs.

<u>Documents Reviewed:</u> Medicaid Title XIX Waiver Level of Care Assessment, Customer Goal Survey, Individual Support Plan, Basic Supplement Criteria Inventory, Quarterly and Annual Reviews, Progress Notes, Correspondence and Incident Reports.

- 3. <u>Findings:</u> 4 (2%) of the records reviewed did not have all elements required to meet the performance standard. The reasons most often noted included the need for:
  - Documenting actions on customer behalf
  - Documenting follow up on needs and requests

Best practices identified by the review included:

- · Maintaining regular contact with customer
- Having backups for Personal Agent absences
- Having brokerage protocols for urgent situations

## **H. Assessment of Consumer Satisfaction**

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 1: Waiver Participant Health and Welfare

- b) Quality Assurance Plan Goal: Individuals in home and communitybased waiver services are safe and secure in their homes and communities taking into account their informed and expressed choices.
- c) QA Plan Outcome 2.4.1: Individuals are satisfied with plans and outcomes
- 2. <u>Performance Standards</u>: Individuals receiving waiver services report satisfaction with the services they receive

<u>Documents Reviewed:</u> Brokerage Customer Satisfaction data, Brokerage Quality Assurance Plans, Brokerage Policies and Procedures.

3. <u>Findings:</u> 82% of the individuals who responded to the statement "I am happy with the supports and services I get" on the 2006 Customer Satisfaction Survey chose "Yes" as their response. Other responses were "They're Okay" 16% and "No" 2% Comments provided by respondents were typically positive.

Best practices identified by the review included:

- Brokerage Policy Oversight Group reviews Customer Satisfaction Data
- Brokerage includes Customer satisfaction in their Quality Assurance Plan

## I. Evaluation of Provider Sanctioning

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 3: Services Provided by Qualified Providers
  - b) Quality Assurance Plan Goal: All agency and individual providers of home and community-based waiver services possess the requisite skills, competencies and qualifications to support participants effectively.

- c) QA Plan Outcome 3.1.1: Individual and agency providers are qualified to provide waiver services.
- 2. <u>Performance Standard:</u> Providers not meeting qualification standards are sanctioned per Oregon Administrative Rule 411-340-0130 (9)

<u>Documents Reviewed:</u> Brokerage Policies and Procedures, Brokerage Records of Provider Sanctioning

3. <u>Findings:</u> Eleven cases of provider sanctioning were reported by Brokerages, four Brokerages did not sanction any providers.

The reasons for sanctioning included:

- Billing for services that could not be verified
- Fraudulent billing
- Failure to safely and adequately supervise service recipient
- Substantiated abuse allegation
- Falsifying required documentation

Best practices identified by the review included:

- Customers supported to terminate providers who were no longer qualified or who were no longer authorized to provide supports.
- Educating customers on employer/employee roles.
- Maintaining and disseminating current information on Labor laws and issues.

## J. Provider qualifications

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 3: Services Provided by Qualified Providers
  - b) Quality Assurance Plan Goal: All agency and individual providers of home and community-based waiver services possess the requisite skills, competencies and qualifications to support participants effectively.

- c) QA Plan Outcome 3.1.2: Individual and agency providers are qualified to provide waiver services.
- 2. <u>Performance Standard:</u> All required provider documentation is present.

<u>Documents Reviewed:</u> Individual Support Plan, Progress Notes, Annual Reviews, Correspondence and Incident Reports, Provider Reports, Provider documentation per Brokerage Provider Checklist (See Attachment #3).

- 3. <u>Findings:</u> 60 (17%) of the records reviewed did not have all elements required to meet the performance standard. The reasons most often noted included the need for:
  - Maintaining current proof of automobile insurance and Drivers License.
  - Current record of Criminal History Check
  - Current copy of License or Certification

Best practices identified by the review included:

- Including required qualifications in provider contracts and job descriptions
- Educating customers on employer/employee roles
- Maintaining and disseminating current information on Labor laws and issues.
- Maintaining a system to update information on an ongoing basis

## K. Brokerage Staff Training.

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 3: Services Provided by Qualified Providers

- b) Quality Assurance Plan Goal: All agency and individual providers of home and community-based waiver services possess the requisite skills, competencies and qualifications to support participants effectively.
- c) QA Plan Outcome 3.2.1: Staff of Support Service Brokerages receive training to provide waiver services.
- 2. <u>Performance Standard:</u> Brokerage Personal Agents receive training per Oregon administrative Rule OAR 411-340-0150:
- Principles of self- determination,
- Person-centered planning processes,
- Identification and use of alternative support resources,
- Fiscal intermediary functions,
- Basic employer/employee roles and responsibilities,
- Developing new resources,
- Major public health and welfare benefits,
- Constructing and adjusting individualized support budgets,
- Assisting individuals to judge and improve quality of personal supports

<u>Documents Reviewed:</u> Brokerage Policies and Procedures, Brokerage Personal Agent training records.

• 3.<u>Findings:</u> All of the records (100%) reviewed had the elements required to meet the performance standard.

Best practices identified by the review included:

Administrative maintenance of training records

## L. <u>Brokerage Staff qualifications.</u>

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 3: Services Provided by Qualified Providers

- Quality Assurance Plan Goal: All agency and individual providers of home and community-based waiver services possess the requisite skills, competencies and qualifications to support participants effectively.
- c) QA Plan Outcome 3.2.2: Staff of Support Service Brokerages are qualified to provide waiver services.
- 2. <u>Performance Standard:</u> Brokerage staffs are qualified per OAR 411-340-0070 and 411-340-0150

<u>Documents Reviewed:</u> Brokerage Policies and Procedures, Brokerage Personnel records.

- 3. <u>Findings:</u> 6 (13%) of the records reviewed of new Brokerage staff (Personal Agents, Executive Directors, Clerical and Fiscal staff) since the previous review did not have all elements required to meet the performance standard. The reasons most often noted included the need for:
  - Documentation that references were checked
  - Documentation of basic orientation
  - Record of Final Criminal History Check

# M. Comparing benefit levels and rates exceptions to existing rules and guidelines.

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 6: State Financial Accountability
  - b) Quality Assurance Plan Goal: The Department maintains, and participates in, systems and procedures that promote financial accountability at all home and community-based service levels.
  - c) QA Plan Outcome 6.1.2: Expenditures for waiver services are accurately and appropriately assigned and reported.

2. <u>Performance Standard:</u> The individual benefit level is accurate and documented. The Brokerage has a process for review and approval of rate exceptions. There is evidence of monitoring of exceptions for continued cost effectiveness.

<u>Documents reviewed:</u> Individual Support Plan, Basic Supplement Criteria Inventory, Progress Notes, Quarterly and Annual Reviews, Correspondence. Provider Reports, Provider Invoices, Expenditure logs, documentation and records.

- 3. <u>Findings:</u> 8 (4%) of the records reviewed did not have all elements required to meet the performance standard. The reasons most often noted included the need for:
  - Clearly documenting all rate exceptions.
  - Accurately assigning rates
  - Consistent documentation of changes in benefit level

Best practices identified by the review included:

- Clear documentation of changes in benefit level
- Referral to community resources.
- Use of discretionary funds as needed
- N. Comparing dates of services provided to dates of individual eligibility for services.
- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 6: State Financial Accountability
  - b) Quality Assurance Plan Goal: The Department maintains, and participates in, systems and procedures that promote financial accountability at all home and community-based service levels.
  - c) QA Plan Outcome 6.1.4: Expenditures for waiver services are accurately and appropriately assigned and reported.

2. <u>Performance Standard:</u> Individuals are eligible when services are delivered.

<u>Documents reviewed:</u> Individual Support Plan, Progress Notes, Quarterly and Annual Reviews, Correspondence, Provider Reports, Provider Invoices, Expenditure logs, documentation and records.

- 3. <u>Findings:</u> 4 (2%) of the records reviewed did not have all elements required to meet the performance standard. The reason most often noted included:
  - Expending funds before required documentation was in place.

Best practices identified by the review included:

- Maintaining communication with referring counties
- Regular File review
- Referral to community resources

# O. <u>Comparing services provided to the amount, duration and</u> scope of services authorized by approved plan of care.

- 1. Relationship with Support Services Quality Assurance Plan:
  - a) Basic Assurance 6: State Financial Accountability
  - b) Quality Assurance Plan Goal: The Department maintains, and participates in, systems and procedures that promote financial accountability at all home and community-based service levels.
  - c) QA Plan Outcome 6.1.5: Expenditures for waiver services are accurately and appropriately assigned and reported.
- 2. <u>Performance Standard:</u> Services received are as authorized by the Plan of Care (Individual Support Plans).

<u>Documents Reviewed:</u> Medicaid Title XIX Waiver Level of care Assessment, Customer Goal Survey, Individual Support Plan, Progress

Notes, Correspondence and Incident Reports, Provider Reports, Provider Invoices, Expenditure logs, documentation and records.

- 3. <u>Findings:</u> 23 (10%) of the records reviewed did not have all elements required to meet the performance standard. The reasons most often noted included the need for:
  - More comprehensive outcome and progress reports from providers
  - Regular and accurate reconciliation to address errors before they intensify

Best practices identified by the review included:

- Internal auditing and Personal agent review to catch errors
- Referral to community resources
- Capacity Building
- Clear paper trail of expenditures as related to ISP goals

#### III. Next Steps

- Each brokerage is required to submit a Plan of Improvement for any noncompliance discovered during the Field Review. Each State Liaison will work with their assigned brokerages to go over the specific outcomes and results from its individual review.
- Through ongoing interaction with Brokerage Executive Directors, State staff will assess and monitor progress towards meeting standards and benchmarks.
- Field Reviews will continue in the combined format reviewing both Individual Support Plan and administrative review QA components at each brokerage annually.
- State staff will continue training activities, emphasizing mutually agreed upon, and prioritized Quality Assurance related activities. Current training sessions being provided in regional forums include Health and Safety (The Fatal Four primary health risks, an overview of the Oregon

Health Plan, Introduction to the revised Title XIX Level Of Care Form and Complaints, Administrative Hearing and Medicaid Fair Hearings.

- State staff will continue to support and facilitate a "Personal Agent Best Practices" discussion group that identifies problems in providing quality services and offers solutions that are then disseminated at their respective brokerages.
- State staff will continue to update and enhance the Support Services web site to facilitate its functionality including a Personal Agent section that will include necessary tools, requirements and current best practice information.
- State staff will continue to review and, as necessary, amend
   Administrative Rules and contract language in the area of Quality Assurance.

# **Attachment # 1 Support Services Field Review Criteria for Combined Review Checklist**

A 1 ' O '	
Admin Component	Criteria (further detail available on original matrices)
1.1.2 Evaluation and	Criteria: Individuals are protected from abuse
analysis of 100% of	<ul> <li>Incident reports that rise to the level of abuse are submitted as PSIs.</li> </ul>
unusual incident reports	<ul> <li>Brokerages follow up on issue identified in IRs.</li> </ul>
3/1/05 –5/30/06.	
1.4.2 Review rule variance	Criteria: Individuals have timely access to waiver services
requests 3/1/05 -5/30/06	Review brokerage process and timelines for ensuring plans are developed within
relating to proposed delay	90 days.
in required plan	
development timelines.	
2.4.1 Evaluation and	Criteria: Individuals are satisfied with plans and outcomes.
	Chiena. mulviduais are satished with plans and outcomes.
analysis of consumer	
satisfaction survey	
response	Cuitaria. Duavidare are qualifical to provide waiver comises
3. 1.1 Report of provider	Criteria: Providers are qualified to provide waiver services.
sanctioning – causes and	Per OAR
actions taken	
3. 2.1 Certification and	Criteria: Brokerage Staff receive training to provide waiver services.
Field Review Team results	• Per OAR 411-340-0150
of training provided of	
Support Service Brokerage	
staff.	
3.2.2 Certification and Field	Criteria: Brokerage staff are qualified per OAR 411-340-0070, 411-340-0150
Review Team findings re:	
qualifications of Support	
Services brokerage Staff.	
ISP Component	Criteria

1.3.1 Review ISPs for	Criteria: Individual risk and safety considerations are identified and appropriate						
assessment of risk and	support services agreed upon take into account individual informed and						
individual safety planning.	expressed choices.						
	<ul> <li>Goal survey sections relating to safety and unmet needs are completed.</li> </ul>						
	<ul> <li>Review Progress Notes and Correspondence for identified risks.</li> </ul>						
	Review Incident Reports.						
	Identified Risks are addressed in ISP.						
1.4.1 Review ISPs for	Criteria: Individuals have timely access to waiver services.						
timeliness of plan	<ul> <li>ISP in place within 90 days or variance in place.</li> </ul>						
development and	<ul> <li>Services begin in accordance with dates on ISP or explanation in Progress</li> </ul>						
implementation.	notes, quarterly or annual reviews, correspondence or Customer Goal						
	Survey.						
	<ul> <li>ISP Renewals occur within 365 days.</li> </ul>						
2.1.1 Review ISPs for	Criteria: Information concerning each participant's preferences and personal						
quality of assessment and	goals, needs and abilities, health status and other available supports is gathered						
plan development.	and used in developing a personalized plan.						
	<ul> <li>Review Title XIX Waiver Form for identified support needs.</li> </ul>						
	<ul> <li>Review Goal Survey for identification of preferences, needs, abilities, health status, other available supports.</li> </ul>						
	<ul> <li>ISP is consistent with Title XIX Waiver Form. Goal survey, Base Plus</li> </ul>						
	assessment.						
	<ul> <li>Job descriptions and service contracts reflect individual support needs and</li> </ul>						
	preferences.						
2.2.2 Review individual files	Criteria: Individuals freely choose among waiver services and providers.						
regarding choice of	<ul> <li>Evidence of discussion related to choices and options within stated</li> </ul>						
services.	preferences.						
	Progress Notes						
	Goals survey and ISP						
	Person Centered Plan						
	Quarterly and annual reviews						

2.3.1 Review individual files	Criteria: Individuals receive services required to meet needs.				
for responsiveness to need.	Review Base Plus requests and responses.				
	<ul> <li>Review Progress notes and Correspondence for identified needs.</li> </ul>				
	Review annual and quarterly plan reviews for changing needs and				
	response.				
3.1.2 Review files for	Criteria: Individual and agency providers are qualified to provide waiver services.				
documentation of provider	Brokerage Provider Checklist				
qualifications.	Review Annual Reviews for effectiveness of purchases based on Personal				
	Agent observation and individual satisfaction.				
6.1.2 Review individual files	Criteria: Expenditures for waiver services are accurately and appropriately				
for benefit levels and rates	assigned and reported.				
exceptions to existing rules	<ul> <li>Individual benefit level is accurate and documented.</li> </ul>				
and guidelines.	<ul> <li>Brokerage has a process for review and approval of rate exceptions.</li> </ul>				
	<ul> <li>Review any rate exceptions and justifications.</li> </ul>				
	<ul> <li>Evidence of monitoring of exceptions for continued cost effectiveness.</li> </ul>				
6.1.4 Compare dates of	Criteria: Expenditures for waiver services are accurately and appropriately				
services provided to dates	assigned and reported.				
of individual eligibility for	<ul> <li>Review and compare enrollment date, plan dates and expenditure dates.</li> </ul>				
services.	<ul> <li>Invoices are received within 45 days of service.</li> </ul>				
6.1.5 Compare services	Criteria: Expenditures for waiver services are accurately and appropriately				
provided to the amount,	assigned and reported.				
duration and scope of	Review and compare ISP to expenditure records				
services authorized by	<ul> <li>Review plan revisions and supporting documentation</li> </ul>				
approved plan of care.					

## Attachment #2 Field Review Brokerage Staff Qualifications Checklist

Broke	rage:	Date:		
Staff N	Name:	Position:		
	Personnel files and qua	alifications records. Brokerages	and Provider	
		nin <b>up-to-date written positio</b> n		
		able to the Department or CDD		
		nentation of the following for e		
		confirmation of qualifications		
		of a <b>criminal record clearanc</b>		
		n of <b>basic orientation</b> , includin		
		and training specific to develo		
		red to carry out assigned work		
		ect assistance to individuals;		
		of employee notification of ma	andatory abuse	
rej	porter status;	1 2	•	
	Written documentation	of any substantiated abuse alle	egations;	
	Written documentation	of any grievances filed agains	st the staff person and the results	of the grievance
	process, including, if a	ny, disciplinary action; and		
	Legal U.S. worker sta	itus.		
Ge	eneral staff qualificatio	ns. Any employee providing di	rect assistance to individuals:	
	must be at least 18 year	rs of age and		
	capable of performing	the duties of the job as describe	ed in a current job description sig	gned and dated by the
	employee.			
	nal Agent			
			d at least one year experience in	the area of
	developmental disabili			
			erience related to developmental	
			opmental disability services in O	
			range for Personal Agents to reco	eive training needed to
		age services, including, but not	limited to	
	principles of self- deter			
	person-centered planni	<del>-</del> -		
		of alternative support resources,	,	
	fiscal intermediary fun			
		yee roles and responsibilities,		
	developing new resour			
	major public health and			
		ting individualized support bud	_	
	assisting individuals to	judge and improve quality of p	personal supports	

## Attachment #3

# Field Review Provider File Checklist

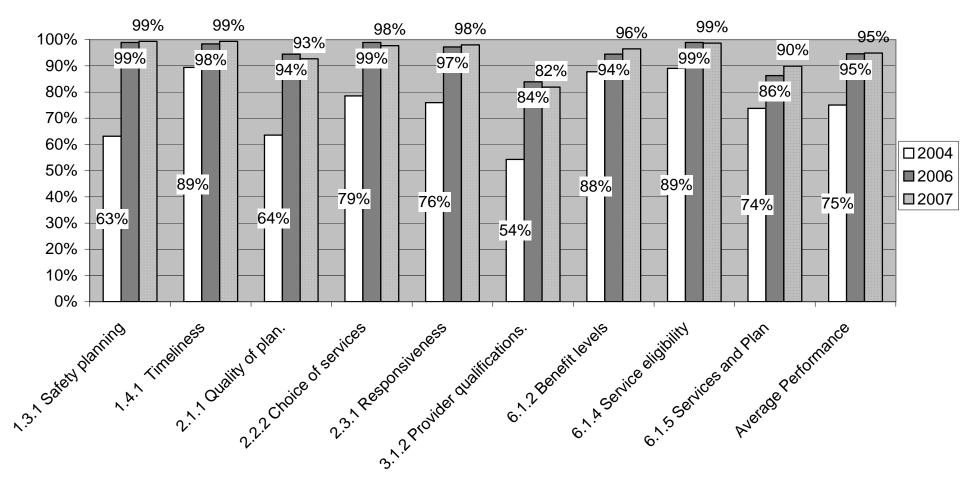
Date: Customer:			□ Provider Organization □ Independent Contractor				
Name	:		□ Domestic Employee □ General Business Provider				
All pr	oviders:		General Dusiness i Tovider				
	Not a debarred CMS provider (http://exclus	sions.oig	.hhs.gov)				
	1 \ 1						
Provid	ler Organization:						
	Current license or certification (DD/SPD)						
Indep	endent Contractor:						
	Resume	Behav	ior Consultant:				
	DHS Criminal Hx. Final Approval		□OIS current certificate				
			□BA/BS degree & 1 year experience				
	I-9 (supporting documents listed below)	or	□3 years experience				
	1.		/ Sexual Consultant:				
	2		□BA/BS degree & 1 year experience				
	W-9	or	□3 years experience				
	Current Driver License		ng Consultant:				
	(mandatory if driving customer)		□Oregon Nursing License				
	Current Auto Insurance		□1 year experience				
	(mandatory if driving customer)	<b>Other</b>	Specialized Support Consultants:				
	Reference Check		Professional License				
<b>Dome</b> s	stic Employee:						
	Application		Copy of Social Security Card				
	DHS Criminal Hx. Final Approval		Current Driver License				
			(mandatory if driving customer)				
	I-9 (supporting documents listed below)		Current Auto Insurance				
	1		(mandatory if driving customer)				
	2.						
	W-4		Reference Check				
Gener	al Business Provider:						
	Professional License if applicable.						
	Service provided is within the scope of their	r license	<b>:</b>				
	A license under ORS 443.015 for a <b>home h</b>	ealth ag	gency				
	A license under ORS 443.315 for an <b>in-hor</b>						
			as required by either OAR Chapter 812, Construction				
		Landscap	be Contractors, as applicable, for a provider of				
	environmental accessibility adaptations						
			ess license and drivers licensed to drive in Oregon				
			ical supply companies providing specialized medical				
	equipment and supplies, including enrollment as Medicaid providers through the Oregon Office of Medical						
	Assistance Program if vending medical equ						
	A current business license for providers of <b>personal emergency response systems</b>						
	Retail business licenses for vendors and supply companies providing specialized diets						

QA Component						
Individual Support Plan	2004 Average Performance (Baseline)	2005 Statewide Benchmark	2006 Average Performance	2006 Statewide Benchmark	2007 Average Performance	2007 Statewide Benchmark
1.3.1 Review ISPs for assessment of risk and individual safety planning	63%	80%	99%	85%	99%	90%
1.4.1 Review ISPs for Timeliness of plan development and implementation.	89%	95%	98%	95%	99%	95%
2.1.1 Review ISPs for quality of assessment and corresponding plan development.	64%	80%	94%	85%	93%	90%
2.2.2 Review individual files regarding choice of services	79%	90%	99%	95%	98%	95%
2.3.1 Review Individual files for responsiveness to need.	76%	80%	97%	85%	98%	90%
3.1.2 Review files for documentation of provider qualifications.	54%	80%	84%	90%	82%	95%
6.1.2 Review individual files for benefit levels and exceptions to existing rules and guidelines	88%	95%	94%	95%	96%	95%
6.1.4 Compare dates of services provided to dates of individual eligibility for services	89%	95%	99%	95%	99%	95%
6.1.5 Compare services provided to the amount, duration and scope of services authorized by approved plan of care.	74%	85%	86%	90%	90%	95%
Average Performance	75%	87%	95%	91%	95%	93%

Administrative	2005 No Admin Review	2005 Average Performance (Baseline)	2006 Average Performance	2006 Statewide Benchmark	2007 Average Performance	2007 Statewide Benchmark
1.1.2 Incident Report Follow Up		88%	95%	100%	88%	100%
1.4.2 Timeliness of Plans		80%	92%	90%	94%	95%
2.4.1 Customer Satisfaction		85%	77%	85%	82%	90%
3.2.2 Staff Qualifications		67%	83%	85%	91%	95%
3.2.1 Personal Agent Training		88%	79%	90%	100%	95%
Average Performance		82%	85%	90%	91%	95%
Average Performance without 2.4.1*		81%	87%	91%	93%	96%

<sup>\*</sup>Included because factors other than Brokerage performance, such as the scope of program and allowable waiver expenditures, may effect Customer Satisfaction.

## **Individual Support Plan**



## **Administrative**

