REMARKS FOR

KAREN RAE

DEPUTY ADMINISTRATOR

FEDERAL RAILROAD ADMINISTRATION

BEFORE THE

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- Good evening, and thank you, Art, for your kind introduction.
- When Bill and Art invited me to speak they asked that I discuss high-speed rail and some of the challenges facing FRA.
- Well, we certainly have our challenges, as we have gone from less than a billion in grant-making authority to almost \$10 billion now.
- We had to create a Strategic Plan within 60 days, which we accomplished ahead of schedule. This is in addition to the National Rail Plan we have to develop as a requirement of Passenger Rail Investment and Improvement Act of 2008, which is due in October.
- Plus, we have to manage additional transparency and reporting requirements, more meetings with Congressional leaders and key stakeholders like you here, a whole new grant-making process, and more than you probably care to hear about.
- I'm proud to say that the experience, professionalism, hard work and long hours by our staff have allowed us to meet all these challenges. And within DOT, we have been the driver in recovery act website development and processes developed by the Tiger Team.

- As never before, FRA is in the spotlight, and we know the pressure is on to get this done correctly right out of the box.
- And not only is FRA in the spotlight, the whole rail transportation industry has
 received an unprecedented amount of attention which in the coming years will
 only grow as high-speed rail corridors utilizing intermodal urban stations
 connect cities and people across America.
- We have an opportunity to help create something that will last for generations, which certainly makes it an exciting and historic time for all of us.
- Historic not only in terms that we are taking a major step forward in the development of high-speed rail, but historic in the sense that President Obama has taken such a keen interest in creating a system that will revolutionize the way we travel in America.
- You all know what past Presidents have tried to do...or maybe I should say didn't do...with Amtrak and commuter rail.
- There is no doubt that in President Obama, ATPA and all of you here have an engaged ally with a vision for the real potential of passenger rail.
- His commitment is perhaps the most significant since Abraham Lincoln pushed for the completion of the transcontinental railroad during the Civil War.
- The \$8 billion in the Recovery Act and the \$5 billion in the President's budget signal a new chapter in American public transportation.
- For the first time, we're going to integrate passenger rail corridors of 100 to 600 miles with the rest of our transportation network -- and bring rail into the 21st century.
- Moving ahead, we will build these corridors on a regional basis, so that one day, millions of Americans will have seamless access to airports, light rail stations, and busy urban centers, creating livable cities and inspiring new development.
- Plus, we will continue to upgrade the reliability and service on existing intercity routes. The first installment for this effort already came in the form of \$1.3 billion in Recovery Act funds to Amtrak...and there will be more to come.
- We will work closely with Congress to be sure this type of funding continues, and that passenger rail is included in our plans for making our communities more livable and sustainable.
- We know America has the knowledge, expertise, resources and wherewithal to accomplish this grand vision.

- Just look at our interstate highway system.
- Our interstate highway system has long been the envy of the world. But when it comes to modern high-speed rail we've had to look elsewhere for success.
- It's time to turn that around.
- It's time to give more Americans the chance to enjoy the convenience and connections provided by high-speed and inter-city passenger rail.
- These systems reduce highway and airport congestion, save energy, and help to revitalize urban areas.
- Those are the public benefits of high-speed rail, but right now, everyone involved with rail -- including the media -- wants to know more details about our selection process, plans, and who will be granted funds.
- Let me reiterate the President's statement that projects will be selected based on merit. As the competition has not yet opened, we cannot indicate in advance what type of projects might be favored.
- Obviously, we will be looking for projects that address the President's and DOT's strategic goals of:
- Ensuring safe and efficient transportation choices.
- Building a foundation for economic competitiveness.
- Promoting energy efficiency and environmental quality, and
- Supporting interconnected, livable communities.
- Furthermore, in order to meet the goals of the Recovery Act while initiating a transformational new program, we propose to advance three funding "tracks":
- 1) Individual Projects. We will provide grants to complete individual projects that are "ready to go" with preliminary engineering and environmental work completed. These projects could be pulled from a corridor program, but is not intended to be for an entire corridor or segment of a corridor. Projects could include bridge and track upgrades, improved interlockings, new sidings, and the like. Unlike the other funding tracks, the Northeast Corridor will be eligible for project funding. And, President Obama has asked us issue the first individual project grants by the end of the summer.

- 2) Corridor programs. FRA will enter into cooperative agreements to develop entire phases or geographic sections of corridor programs that have completed corridor plans and environmental review, and have a prioritized list of projects to meet the corridor objectives. These corridor programs will involve extensive federal oversight and support, which we are in the process of developing.
- 3) Planning. We will enter into cooperative agreements for planning activities
 using non-ARRA appropriations funds in order to continue the corridor program
 and project pipeline needed to fully develop a high-speed rail network.
 President Obama's budget proposal calls for \$1 billion for the next five years for
 high-speed rail planning and development.
- The \$8 billion from the Recovery Act is the first downpayment in achieving these goals and funding the first two tracks. It's crucial to understand that if the first projects stemming from this downpayment are not successful, the future of the entire program is at risk.
- This is why we have a merit-based system for choosing projects. We need
 projects that will advance the development of high-speed rail, not projects that
 play political or regional favorites.
- Although we will be issuing further guidance by mid-June, there are two overriding criteria we will consider:
- Public Benefits. We will look for projects or corridor programs that provide specific, measurable, achievable public benefits in a timely and cost-effective manner. This includes: (1) contributions to the economic recovery efforts, (2) advancing the strategic transportation goals I previously mentioned, and (3) furthering other passenger rail goals articulated in the Recovery Act.
- **Risk Mitigation.** The second criteria we will look at is the extent to which a project or corridor program addresses critical success factors, including: (1) fiscal and institutional capacity to carry out projects, (2) realistic financial plans for covering capital and operating costs, (3) formal commitments from key stakeholders, such as railroads and neighboring States, and
- (4) adequate project management oversight experience and procedures.
- Within this framework, I believe there are opportunities for the private sector to participate through public/private partnerships. It will be our state partners that organize these partnerships, proposing projects that leverage available federal funding. Projects that bring private funds to the table will likely have a leg up on their competitors.

- I know you have a lot of questions and unfortunately we may not be able to answer all of them today, but as you represent the brightest minds in rail transportation, I think you can appreciate the bottom line of President Obama's commitment and grand vision.
- To quote the President: "Imagine boarding a train in the center of a city. No racing to an airport and across a terminal, no delays, no sitting on the tarmac, no lost luggage, no taking off your shoes. Imagine whisking through towns at speeds over 100 miles an hour, walking only a few steps to public transportation, and ending up just blocks from your destination. Imagine what a great project that would be to rebuild America."
- Thank you. I'll now take your questions.