

# UNITED STATES INTERNATIONAL TRADE COMMISSION

---

In the Matter of: )  
 ) Investigation Nos.:  
CERTAIN HOT-ROLLED FLAT-ROLLED ) 701-TA-384 and  
CARBON-QUALITY STEEL PRODUCTS ) 731-TA-806-808 (Review)  
FROM BRAZIL, JAPAN, AND RUSSIA )

REVISED AND CORRECTED COPY

Pages: 1 through 432  
Place: Washington, D.C.  
Date: March 2, 2005

---

## HERITAGE REPORTING CORPORATION

*Official Reporters*  
1220 L Street, N.W., Suite 600  
Washington, D.C. 20005  
(202) 628-4888

## THE UNITED STATES INTERNATIONAL TRADE COMMISSION

In the Matter of: )  
 ) Investigation Nos.:  
 CERTAIN HOT-ROLLED ) 701-TA-384 and  
 FLAT-ROLLED CARBON-QUALITY ) 731-TA-806-808 (Review)  
 STEEL PRODUCTS FROM BRAZIL, )  
 JAPAN, AND RUSSIA )

Wednesday,  
 March 2, 2005

Room No. 101  
 U.S. International  
 Trade Commission  
 500 E Street, S.W.  
 Washington, D.C.

The hearing commenced, pursuant to notice, at 9:30 a.m., before the Commissioners of the United States International Trade Commission, the Honorable DEANNA T. OKUN, Vice Chairman, presiding.

## APPEARANCES:

On behalf of the International Trade Commission:

Commissioners:

DEANNA TANNER OKUN, VICE CHAIRMAN (Presiding)  
 MARCIA E. MILLER, COMMISSIONER  
 JENNIFER A. HILLMAN, COMMISSIONER  
 CHARLOTTE R. LANE, COMMISSIONER  
 DANIEL R. PEARSON, COMMISSIONER

APPEARANCES: (cont'd.)

Staff:

MARILYN R. ABBOTT, SECRETARY TO THE COMMISSION  
WILLIAM R. BISHOP, HEARINGS AND MEETINGS  
COORDINATOR  
SHARON BELLAMY, HEARINGS AND MEETINGS ASSISTANT  
DANA LOFGREN, INVESTIGATOR  
CATHERINE DIFILIPPO INDUSTRY ANALYST  
ALFRED DENNIS, ECONOMIST  
JUSTIN JEE, ACCOUNTANT/AUDITOR  
CHARLES ST. CHARLES, ATTORNEY  
DOUGLAS CORKRAN, SUPERVISORY INVESTIGATOR

Congressional Witnesses:

THE HONORABLE ROBERT C. BYRD, United States  
Senator, State of West Virginia  
THE HONORABLE JOHN D. ROCKEFELLER, IV, United  
States Senator, State of West Virginia  
THE HONORABLE LINDSEY O. GRAHAM, United States  
Senator, State of South Carolina  
THE HONORABLE MARK L. PRYOR, United States  
Senator, State of Arkansas  
THE HONORABLE BARACK OBAMA, United States Senator,  
State of Illinois  
THE HONORABLE ALAN B. MOLLOHAN, United States  
Congressman, 1st District, State of West  
Virginia  
THE HONORABLE PETER J. VISCLOSKY, United States  
Congressman, 1st District, State of Indiana  
THE HONORABLE BENJAMIN L. CARDIN, United States  
Congressman, 3rd District, State of Maryland  
THE HONORABLE JAMES E. CLYBURN, United States  
Congressman, 6th District, State of South  
Carolina  
THE HONORABLE JOSEPH KNOLLENBERG, United States  
Congressman, 9th District, State of Michigan  
THE HONORABLE SHERROD BROWN, United States  
Congressman, 13th District, State of Ohio  
THE HONORABLE PHIL ENGLISH, United States  
Congressman, 3rd District, State of Pennsylvania  
THE HONORABLE SUE MYRICK, United States  
Congresswoman, 9th District, State of North  
Carolina  
THE HONORABLE ROBERT W. NEY, United States  
Congressman, 18th District, State of Ohio

APPEARANCES: (Cont'd.)

Congressional Witnesses:

THE HONORABLE TED STRICKLAND, United States  
Congressman, 6th District, State of Ohio  
THE HONORABLE STEPHANIE TUBBS JONES, United States  
Congresswoman, 11th District, State of Ohio  
THE HONORABLE HENRY E. BROWN, JR., United States  
Congressman, 1st District, State of South  
Carolina  
THE HONORABLE SHELLEY MOORE CAPITO, United States  
Congresswoman, 2nd District, State of West  
Virginia  
THE HONORABLE JOE WILSON, United States  
Congressman, 2nd District, State of South  
Carolina  
THE HONORABLE ARTUR DAVIS, United States  
Congressman, 7th District, State of Alabama

State Government Witnesses:

THE HONORABLE ANDRE BAUER, Lieutenant Governor,  
State of South Carolina  
THE HONORABLE RAYMOND E. BASHAM, State Senator,  
State of Michigan

In Support of the Continuation of the Countervailing  
Order, Antidumping Duty Orders, and Suspension Agreement:

On behalf of United States Steel Corporation (U.S.  
Steel):

JOHN P. SURMA, President and Chief Executive  
Officer, U.S. Steel  
STEPHEN SZYMANSKI, General Manager, Sales and  
Service, U.S. Steel  
WILLIAM REDER, Manager, Automotive Sales, U.S.  
Steel  
SETH KAPLAN, Vice President, Charles Rivers  
Associates  
TIMOTHY L. DAY, Associate Principal, Charles River  
Associates

APPEARANCES: (Cont'd.)

In Support of the Continuation of the Countervailing  
Order, Antidumping Duty Orders, and Suspension Agreement:

On behalf of United States Steel Corporation (U.S.  
Steel):

ROBERT E. LIGHTHIZER, Esquire  
JAMES C. HECHT, Esquire  
STEPHEN P. VAUGHN, Esquire  
Skadden, Arps, Slate, Meagher & Flom, LLP  
Washington, D.C.

On behalf of Nucor Corporation:

DANIEL R. DIMICCO, President and Chief Executive  
Officer, Nucor Corporation  
ROBERT JOHNS, Vice President and Director Sheet  
Marketing, Nucor Corporation  
RICK BLUME, National Sales and Marketing Manager,  
Nucor Sheet Mill Group, Nucor Corporation  
FRANK CALANDRA, JR., President, Jenmar USA  
PETER MORICI, Professor, University of Maryland,  
College Park  
SETH KAPLAN, Vice President, Charles River  
Associates  
  
ALAN H. PRICE, Esquire  
TIMOTHY C. BRIGHTBILL, Esquire  
Wiley Rein & Fielding, LLP  
Washington, D.C.

On behalf of International Steel Group, Inc. (ISG):

JERRY NELSON, Vice President, Sales and Marketing,  
ISG  
GARY MOHR, Manager, Strategic Marketing, ISG  
  
TERENCE P. STEWART, Esquire  
ERIC P. SALONEN, Esquire  
SARAH V. STEWART, Esquire  
Stewart & Stewart  
Washington, D.C.

APPEARANCES: (Cont'd.)

In Support of the Continuation of the Countervailing  
Order, Antidumping Duty Orders, and Suspension Agreement:

On behalf of Gallatin Steel Company; IPSCO Steel, Inc.;  
Steel Dynamics, Inc.:

DON DAILY, Vice President and General Manager,  
Gallatin Steel Company  
JOHN NOLAN, Vice President, Sales and Marketing,  
Steel Dynamics, Inc  
MICHAEL KRUSE, Vice President, Marketing and  
Sales, Heidtman Steel Products, Inc.  
ROBERT A. BLECKER, Professor, Economics, American  
University  
ROBERT E. SCOTT, Director, International Programs,  
Economic Policy Institute  
  
ROGER B. SCHAGRIN, Esquire  
Schagrín Associates  
Washington, D.C.

On behalf of Ispat Inland, Inc.:

ROY J. PLATZ, Marketing Director, Flat Products  
Division, Ispat Inland, Inc.  
  
DAVID M. SCHWARTZ, Esquire  
Blank Rome LLP  
Washington, D.C.

On behalf of United Steelworkers of America (USWA),  
AFL-CIO/CLC:

THOMAS CONWAY, International Vice President, USWA  
  
TERENCE P. STEWART, Esquire  
ERIC P. SALONEN, Esquire  
Stewart & Stewart  
Washington, D.C.

APPEARANCES: (Cont'd.)

In Support of the Revocation of the Countervailing Duty Order, Antidumping Duty Orders, and Suspension Agreement:  
On behalf of JSC Severstal (Severstal); Novolipetsk Iron and Steel Corp. (NLMK); Magnitogorsk Iron and Steel Works (MMK):

ANDREI SHIKHANOVICH, Head, Trade Policy, Severstal  
 VALERY OGARKOV, Engineer, NLMK  
 ANTON BAZULEV, Deputy Director General, NLMK  
 VIKTOR OBUKHOV, Deputy Head, Market Research, MMK  
 DANIEL CANNISTRA, Senior Manager, Ernst & Young,  
 LLP

KAY C. GEORGI, Esquire  
 MARK P. LUNN, Esquire  
 KRISTY L. BALSANEK, Esquire  
 Coudert Brothers, LLP  
 Washington, D.C.

On behalf of ArvinMeritor, Inc.; Brose Chicago, Inc.; Brose Tuscaloosa, Inc.; Consuming Industries Trade Action Coalition; Continental Teves, Inc.; Dana Corporation; Dura Operating Corporation; Ford Motor Company; General Motors Corporation; Hayes Lemmerz International, Inc.; Johnson Controls, Inc.; Lear Corporation; Magna International, Inc.; Maytag Corporation; Motor and Equipment Manufacturers Association; Precision Metalformings Association; Robert Bosch Corporation; TK Holdings, Inc.; Tenneco Automotive Operating Company, Inc.; Tokico (USA), Inc.; Tower Automotive, Inc.; Visteon Corporation; Whirlpool Corporation:

LAWRENCE A. DENTON, President and Chief Executive Officer, Dura Automotive Systems, Inc.  
 JOHN KNAPPENBERGER, Vice President, Quality and Materials, Dura Automotive Systems, Inc.  
 JEFF ENGEL, Executive Director, Americas Production Purchasing Operations, Ford Motor Co.  
 LISA TRESIGNE-KING, Manager, Steel Purchasing, Ford Motor Co.  
 WILLIAM E. GASKIN, CAE, President, The Precision Metalforming Association  
 DENNIS J. KEAT, Chief Executive Officer, The Su-Dan Corporation

Heritage Reporting Corporation  
 (202) 628-4888

APPEARANCES: (Cont'd.)

In Support of the Continuation of the Countervailing  
Order, Antidumping Duty Orders, and Suspension Agreement:

On behalf of ArvinMeritor, Inc.; Brose Chicago, Inc.;  
Brose Tuscaloosa, Inc.; Consuming Industries Trade  
Action Coalition; Continental Teves, Inc.; Dana  
Corporation; Dura Operating Corporation; Ford Motor  
Company; General Motors Corporation; Hayes Lemmerz  
International, Inc.; Johnson Controls, Inc.; Lear  
Corporation; Magna International, Inc.; Maytag  
Corporation; Motor and Equipment Manufacturers  
Association; Precision Metalformings Association;  
Robert Bosch Corporation; TK Holdings, Inc.; Tenneco  
Automotive Operating Company, Inc.; Tokico (USA), Inc.;  
Tower Automotive, Inc.; Visteon Corporation; Whirlpool  
Corporation:

DAVID NELSON, Vice President, Global Supply  
Management, Delphi Corporation  
ERIC SANDFORD, Deputy Director, Metallic Raw  
Materials, Global Supply Management, Delphi  
Management  
BRIAN C. BECKER, President, Precision Economics,  
LLC  
NANCY A. NOONAN, Associate, Arent Fox, PLLC  
  
MARK S. MCCONNELL, Esquire  
LEWIS LEIBOWITZ, Esquire  
Hogan & Hartson, LLP  
Washington, D.C.

On behalf of E&E Manufacturing:

WALLACE E. SMITH, President and CEO, E&E  
Manufacturing



I N D E X

	PAGE
TESTIMONY OF THE HONORABLE LINDSEY O. GRAHAM, UNITED STATES SENATOR, STATE OF SOUTH CAROLINA	15
TESTIMONY OF THE HONORABLE PETER J. VISCLOSKY, UNITED STATES CONGRESSMAN, 1ST DISTRICT, STATE OF INDIANA	21
TESTIMONY OF THE HONORABLE JOSEPH KNOLLENBERG, UNITED STATES CONGRESSMAN, 9TH DISTRICT, STATE OF MICHIGAN	24
TESTIMONY OF THE HONORABLE ALAN B. MOLLOHAN, UNITED STATES CONGRESSMAN, 1ST DISTRICT, STATE OF WEST VIRGINIA	29
TESTIMONY OF THE HONORABLE JOHN D. ROCKEFELLER, IV, UNITED STATES SENATOR, STATE OF WEST VIRGINIA	33
TESTIMONY OF THE HONORABLE BENJAMIN L. CARDIN, UNITED STATES CONGRESSMAN, 3RD DISTRICT, STATE OF MARYLAND	41
TESTIMONY OF THE HONORABLE SUE MYRICK, UNITED STATES CONGRESSWOMAN, 9TH DISTRICT, STATE OF NORTH CAROLINA	45
TESTIMONY OF THE HONORABLE JAMES E. CLYBURN, UNITED STATES CONGRESSMAN, 6TH DISTRICT, STATE OF SOUTH CAROLINA	49
TESTIMONY OF THE HONORABLE PHIL ENGLISH, UNITED STATES CONGRESSMAN, 3RD DISTRICT, STATE OF PENNSYLVANIA	53
TESTIMONY OF THE HONORABLE HENRY E. BROWN, JR., UNITED STATES CONGRESSMAN, 1ST DISTRICT, STATE OF SOUTH CAROLINA	58
TESTIMONY OF THE HONORABLE TED STRICKLAND, UNITED STATES CONGRESSMAN, 6TH DISTRICT, STATE OF OHIO	62
TESTIMONY OF THE HONORABLE STEPHANIE TUBBS JONES, UNITED STATES CONGRESSWOMAN, 11TH DISTRICT, STATE OF OHIO	67

I N D E X (CONT'D)

TESTIMONY OF THE HONORABLE ANDRE BAUER, LIEUTENANT GOVERNOR, STATE OF SOUTH CAROLINA	70
TESTIMONY OF THE HONORABLE RAYMOND E. BASHAM, STATE SENATOR, STATE OF MICHIGAN	74
OPENING STATEMENT OF TERENCE P. STEWART, ESQUIRE, STEWART & STEWART	79
OPENING STATEMENT OF KAY C. GEORGI, ESQUIRE, COUDERT BROTHERS, LLP	85
TESTIMONY OF THE HONORABLE SHERROD BROWN, UNITED STATES CONGRESSMAN, 13TH DISTRICT, STATE OF OHIO	87
TESTIMONY OF ROBERT E. LIGHTHIZER, ESQUIRE, SKADDEN, ARPS, SLATE, MEAGHER & FLOM, LLP	92
TESTIMONY OF JOHN P. SURMA, PRESIDENT AND CHIEF EXECUTIVE OFFICER, U.S. STEEL	98
TESTIMONY OF DANIEL R. DiMICCO, PRESIDENT AND CHIEF EXECUTIVE OFFICER, NuCOR CORPORATION	104
TESTIMONY OF DON DAILY, VICE PRESIDENT AND GENERAL MANAGER, GALLATIN STEEL COMPANY	111
TESTIMONY OF DAVID NELSON, VICE PRESIDENT, GLOBAL SUPPLY MANAGEMENT, DELPHI CORPORATION	115
TESTIMONY OF STEPHEN SZYMANSKI, GENERAL MANAGER, SALES AND SERVICE, U.S. STEEL	121
TESTIMONY OF ROY J. PLATZ, MARKETING DIRECTOR, FLAT PRODUCTS DIVISION, ISPAT INLAND, INC.	124
TESTIMONY OF JOHN NOLAN, VICE PRESIDENT, SALES AND MARKETING, STEEL DYNAMICS, INC	127
TESTIMONY OF THOMAS CONWAY, INTERNATIONAL VICE PRESIDENT, USWA	131
TESTIMONY OF MICHAEL KRUSE, VICE PRESIDENT, MARKETING AND SALES, HEIDTMAN STEEL PRODUCTS, INC.	137

I N D E X (CONT'D)

TESTIMONY OF FRANK CALANDRA, JR., PRESIDENT, JENNMAR USA	138
TESTIMONY OF JERRY NELSON, VICE PRESIDENT, SALES AND MARKETING, ISG	146
TESTIMONY OF TERENCE P. STEWART, ESQUIRE, STEWART & STEWART	160
TESTIMONY OF SETH KAPLAN, VICE PRESIDENT, CHARLES RIVERS ASSOCIATES	161
TESTIMONY OF SETH KAPLAN, VICE PRESIDENT, CHARLES RIVER ASSOCIATES	171
TESTIMONY OF TERENCE P. STEWART, ESQUIRE, STEWART & STEWART	175
TESTIMONY OF ALAN H. PRICE, ESQUIRE, WILEY REIN & FIELDING, LLP	176
TESTIMONY OF PETER MORICI, PROFESSOR, UNIVERSITY OF MARYLAND, COLLEGE PARK	185
TESTIMONY OF THE HONORABLE MARK L. PRYOR, UNITED STATES SENATOR, STATE OF ARKANSAS	186
TESTIMONY OF RICK BLUME, NATIONAL SALES AND MARKETING MANAGER, NUCOR SHEET MILL GROUP, NUCOR CORPORATION	193
TESTIMONY OF DANIEL R. DIMICCO, PRESIDENT AND CHIEF EXECUTIVE OFFICER, NUCOR CORPORATION	196
TESTIMONY OF ROGER B. SCHAGRIN, ESQUIRE, SCHAGRIN ASSOCIATES	197
TESTIMONY OF JAMES C. HECHT, ESQUIRE, SKADDEN, ARPS, SLATE, MEAGHER & FLOM, LLP	203
TESTIMONY OF WILLIAM REDER, MANAGER, AUTOMOTIVE SALES, U.S. STEEL	214
TESTIMONY OF GARY MOHR, MANAGER, STRATEGIC MARKETING, ISG	215

I N D E X (CONT'D)

CLOSING STATEMENT OF TERENCE P. STEWART, ESQUIRE, STEWART & STEWART	227
TESTIMONY OF THE HONORABLE ROBERT C. BYRD, UNITED STATES SENATOR, STATE OF WEST VIRGINIA	235
TESTIMONY OF THE HONORABLE ARTUR DAVIS, UNITED STATES CONGRESSMAN, 7TH DISTRICT, STATE OF ALABAMA	241
OPENING STATEMENT OF MARK S. MCCONNELL, ESQUIRE, HOGAN & HARTSON, LLP	264
TESTIMONY OF MARK S. MCCONNELL, ESQUIRE, HOGAN & HARTSON, LLP	266
TESTIMONY OF LAWRENCE A. DENTON, PRESIDENT AND CHIEF EXECUTIVE OFFICER, DURA AUTOMOTIVE SYSTEMS, INC.	274
TESTIMONY OF WILLIAM E. GASKIN, CAE, PRESIDENT, THE PRECISION METALFORMING ASSOCIATION	280
TESTIMONY OF DENNIS J. KEAT, CHIEF EXECUTIVE OFFICER, THE SU-DAN CORPORATION	283
TESTIMONY OF THE HONORABLE BARACK OBAMA, UNITED STATES SENATOR, STATE OF ILLINOIS	284
TESTIMONY OF THE HONORABLE JOE WILSON, UNITED STATES CONGRESSMAN, 2ND DISTRICT, STATE OF SOUTH CAROLINA	295
TESTIMONY OF THE HONORABLE SHELLEY MOORE CAPITO, UNITED STATES CONGRESSWOMAN, 2ND DISTRICT, STATE OF WEST VIRGINIA	300
TESTIMONY OF KAY C. GEORGI, ESQUIRE, COUDERT BROTHERS, LLP	304
TESTIMONY OF ANDREI SHIKHANOVICH, HEAD, TRADE POLICY, SEVERSTAL	305
TESTIMONY OF ANTON BAZULEV, DEPUTY DIRECTOR GENERAL, NLMK	306
TESTIMONY OF VALERY OGARKOV, ENGINEER, NLMK	307

I N D E X (CONT'D)

TESTIMONY OF DANIEL CANNISTRA, SENIOR MANAGER, ERNST & YOUNG, LLP	311
TESTIMONY OF JEFF ENGEL, EXECUTIVE DIRECTOR, AMERICAS PRODUCTION PURCHASING OPERATIONS, FORD MOTOR CO.	330
TESTIMONY OF JOHN KNAPPENBERGER, VICE PRESIDENT, QUALITY AND MATERIALS, DURA AUTOMOTIVE SYSTEMS, INC.	331
TESTIMONY OF ERIC SANDFORD, DEPUTY DIRECTOR, METALLIC RAW MATERIALS, GLOBAL SUPPLY MANAGEMENT, DELPHI MANAGEMENT	333
TESTIMONY OF THE HONORABLE ROBERT W. NEY, UNITED STATES CONGRESSMAN, 18TH DISTRICT, STATE OF OHIO	341
TESTIMONY OF LEWIS LEIBOWITZ, ESQUIRE, HOGAN & HARTSON, LLP	411
TESTIMONY OF WALLACE E. SMITH, PRESIDENT AND CEO, E&E MANUFACTURING	411
TESTIMONY OF LISA TRESIGNE-KING, MANAGER, STEEL PURCHASING, FORD MOTOR CO.	412
CLOSING STATEMENT OF KAY C. GEORGI, ESQUIRE, COUDERT BROTHERS, LLP	429
CLOSING STATEMENT OF MARK S. MCCONNELL, ESQUIRE, HOGAN & HARTSON, LLP	429

P R O C E E D I N G S

(9:30 a.m.)

1  
2  
3 VICE CHAIRMAN OKUN: Good morning. On  
4 behalf of the United States International Trade  
5 Commission, I welcome you to this hearing on  
6 Investigation No. 701-TA-384 and 731-TA-806-808  
7 (Review), involving Certain Hot-Rolled Flat-Rolled  
8 Carbon-Quality Steel Products from Brazil, Japan, and  
9 Russia.

10 The purpose of these five-year review  
11 investigations is to determine whether the revocation  
12 of the antidumping and countervailing duty orders  
13 covering certain hot-rolled flat-rolled carbon-quality  
14 steel products from Brazil, Japan and Russia, would be  
15 likely to lead to continuation or recurrence of  
16 material injury to an industry in the United States  
17 within a reasonably foreseeable time.

18 Notice of investigation for this hearing,  
19 list of witnesses and transcript order forms are  
20 available at the Secretary's desk. Transcript order  
21 forms are also located in the wall rack outside the  
22 Secretary's office.

23 I understand the parties are aware of the  
24 time allocations. Any questions regarding time  
25 allocations should be directed to the Secretary.

1           As all written material will be entered in  
2 full in the record, it need not be read to us at this  
3 time. Parties are reminded to give any prepared non-  
4 confidential testimony and exhibits to the Secretary.  
5 Do not place any non-confidential testimony or  
6 exhibits directly on the public distribution table.  
7 All witnesses must be sworn in by the Secretary before  
8 presenting testimony.

9           Finally, if you will be submitting documents  
10 that contain information you wish classified as  
11 business confidential, your requests should comply  
12 with Commission Rule 201.6.

13           As a preliminary matter, I note for many of  
14 you who have appeared here before that Chairman Koplan  
15 is unable to be with us today. It wasn't because he  
16 was sick of steel, but he did get sick over the  
17 weekend, and he had medical surgery yesterday, is  
18 recovering well and will be back to work, but I know  
19 he would have liked to have been here today.

20           He takes great interest in this, and I am  
21 sure he will be reading the transcript when we're  
22 finished and trying to figure out whether his  
23 colleagues asked all the right questions, so we will  
24 try to help him out there.

25           Madam Secretary, are there any other

1 preliminary matters?

2 MS. ABBOTT: No, Madam Chairman.

3 VICE CHAIRMAN OKUN: Very well. Will you  
4 please announce our first congressional witness?

5 MS. ABBOTT: The Honorable Lindsey O.  
6 Graham, United States Senator, State of South  
7 Carolina.

8 VICE CHAIRMAN OKUN: Welcome, Senator  
9 Graham.

10 SENATOR GRAHAM: Thank you. I thank all of  
11 the Commissioners for what you do for our country and  
12 being able to show up on a cold morning here to talk  
13 about important topics.

14 I'm going to try to set the trend -- it  
15 seems to me you're going to have the whole Congress  
16 over here before the day is over -- and try to be  
17 short and to the point.

18 One, I really do appreciate the opportunity  
19 to testify this morning. I'm here to speak on behalf  
20 of the American steel industry and urge you to  
21 maintain the antidumping and countervailing duty  
22 orders on hot-rolled steel from Brazil, Japan and  
23 Russia.

24 I'm very much afraid of what could happen if  
25 these orders are revoked. Let's look for a minute at



1 what we're competing with. The Brazilian industry  
2 sits protected behind high tariffs in its home market,  
3 while its government provides low-cost loans to expand  
4 production, specifically for export.

5 The Japanese industry is heavily dependent  
6 on exports, but has lost much of its China market.  
7 Domestically, the Japanese system makes it almost  
8 impossible for foreign producers to sell in Japan.

9 In Russia it's worse. Although ostensibly  
10 privately owned, the Russian steel industry is in fact  
11 supervised and supported by the government. Among  
12 other things, the Russian government insures that the  
13 steel industry has access to energy at below market  
14 rates. That would be a nice thing to do for our  
15 industry, but we don't do it because it would be an  
16 inappropriate thing to do. They keep scrap prices  
17 artificially low by imposing a tax on scrap exports.

18 Bottom line, and I'm not going to bore you  
19 by reading my statement. I'd like to make it a part  
20 of the record. Something is going on in the world  
21 steel market that we should be resistant against and  
22 understand the national security implications if it  
23 continues.

24 The attacks in Iraq have been about the same  
25 or have leveled out for months now, but the casualty

1 rate has gone done in the last couple months  
2 significantly because our vehicles have been  
3 rearmored, and they're being steel plated. This has  
4 been an adjustment that was probably long overdue, but  
5 now that it's been done it's saved some lives.

6 Our ability as a nation to maintain the  
7 domestic steel industry is very much at risk not  
8 because people are smarter, not because they're more  
9 ingenious, not because they work harder, but because  
10 you have governmental relationships in other nations  
11 that defy free trade practices, and you have  
12 relationships with the steel industry in other nations  
13 that we would not allow here.

14 You and the powers that you possess are a  
15 buffer to some of these practices. China was  
16 everybody's friend in the sense that they were buying  
17 everything that anyone could produce in 2003 and 2004.  
18 A lot of our foreign competitors, instead of dumping  
19 steel into our market, went to China.

20 Well, that boom is over, and China's ability  
21 to produce steel is going up dramatically, and they're  
22 becoming a net exporter of steel. The way the Chinese  
23 run a steel mill we would not tolerate for 30 seconds  
24 here. The differences I'm talking about are not  
25 innovation and better business practices. They're

1 quite the contrary.

2           Along with Russia, China, Japan with a  
3 closed system, Brazil are allowing capacity to be  
4 produced beyond their domestic needs specifically for  
5 export, and the relationship between these governments  
6 and the companies are really putting us at risk to be  
7 able to defend America in terms of providing steel for  
8 our defense industries.

9           Globalization is a reality that we must  
10 confront, embrace and try to turn around to make it  
11 something positive. I believe the American steel  
12 industry and other industries can compete on a global  
13 basis even where there's a disparity in labor cost.  
14 I'm confident of that.

15           What I'm not confident of, and as a matter  
16 of fact I have a lot of concern about, is that none of  
17 our companies can compete against governmental  
18 relationships that give a huge advantage, and it's  
19 very hard for a single company to compete against a  
20 government anywhere. That's why you have the  
21 abilities that you do to basically put a surcharge,  
22 whatever technical term you would like, to counteract  
23 these forces.

24           I've been here three times now, and it's  
25 getting worse, not better. People are filing for

1       bankruptcy throughout America in the steel industry,  
2       some due to lack of innovation and lack of  
3       modernization, but most because their market share is  
4       being taken away. Steel is coming into our country  
5       below production cost, and the governments that I have  
6       named -- Brazil, Japan and Russia -- all have business  
7       structures that have to be dealt with and we should be  
8       resistant to.

9               A country that cannot provide its defense  
10       industry with domestically produced steel at least in  
11       part is a country that will be less secure, not more  
12       secure. I do worry that as you project out over the  
13       coming decades that our ability to produce domestic  
14       steel is going to be eroded to the point that we as a  
15       nation will be dependent in every sector of our  
16       economy for the basic necessity of hot-rolled steel  
17       from sources that may one day turn to be less than  
18       friendly to the United States.

19              What's happening in Russia in the steel  
20       industry is being mirrored in their political system.  
21       I very much worry about that country. I very much  
22       worry about the President of Russia, Mr. Putin. He is  
23       manipulating political systems for his personal  
24       benefit.

25              The institutions that are the cornerstone of

1 democracies in Russia are all being eroded, and they  
2 are having a personal stamp placed upon them that  
3 served Mr. Putin rather than the population at large.  
4 These are interconnected.

5           The Chinese Government routinely denies its  
6 citizens the basic rights that free people enjoy here  
7 and in other countries, and freedom of speech, freedom  
8 of religion, the idea that the government has a  
9 limited role in the rule of law as the way to limit  
10 that role is a foreign concept to the Chinese  
11 communist dictatorship that we compete against.

12           You have the ability -- you have exercised  
13 it in the past -- to stand up for American workers and  
14 American companies who are unfairly being pressured  
15 out of the market. I ask that you continue that on  
16 behalf of the American steel industry, specifically  
17 with Brazil, Japan and Russia, and you take a  
18 comprehensive view of the Chinese steel policy and do  
19 what you can to allow our companies and workers here  
20 to stay in business. They are going out of business  
21 for all of the wrong reasons.

22           God bless. Thank you for having me.

23           VICE CHAIRMAN OKUN: Thank you, Senator  
24 Graham. Your full written testimony will also be  
25 included in the record.

1                   Let me just turn to my colleagues and see if  
2 there are any questions for the Senator.

3                   (No response.)

4                   VICE CHAIRMAN OKUN: Seeing none, we thank  
5 you.

6                   SENATOR GRAHAM: Okay. Thank you very much.

7                   MS. ABBOTT: The Honorable Peter J.  
8 Visclosky, United States Congressman, 1st District,  
9 State of Indiana.

10                  VICE CHAIRMAN OKUN: Good morning,  
11 Congressman.

12                  CONGRESSMAN VISCLOSKY: Madam Chairman,  
13 thank you very much. Members of the Commission, I  
14 appreciate being able to testify today on the sunset  
15 review of antidumping and countervailing duties on  
16 unfairly traded hot-rolled steel imports from Brazil,  
17 Japan and Russia.

18                  I regret truly that Chairman Koplan is  
19 undergoing medical problems, but I saw a coincidence,  
20 I must tell you, since I have not testified before you  
21 since July of 2003 that the morning I show up he is  
22 indisposed, so perhaps he knew I was going to be here.

23                  Having said that and again thanking you for  
24 all of the past courtesies you have extended to me and  
25 your deliberate attention to the facts that have been

1 brought forward to you, I would note that the flood of  
2 hot-rolled steel from Brazil, Japan and Russia  
3 decimated the U.S. market in 1998.

4 U.S. producers lost market share. Domestic  
5 shipments and production declined, and thousands of  
6 individual U.S. citizens who happened at the time to  
7 be steelworkers lost their jobs at companies called  
8 Bethlehem Steel, LTV Steel and National Steel. I  
9 would note for the record none of these companies  
10 exist any longer.

11 It took six years for the hot-rolled  
12 industry to again return to profitability last year.  
13 As you consider the evidence in this review, I would  
14 remind you that each of the subject countries make far  
15 more hot-rolled steel than they consume. As history  
16 has demonstrated, much of this excess capacity will be  
17 absorbed by the U.S. market with devastating  
18 consequences to the domestic industry.

19 Indeed, during this sunset review the  
20 Department of Commerce has already found that if this  
21 relief is lifted dumping and subsidization are likely  
22 to resume at high margins.

23 I would ask that you maintain the relief  
24 that is in place, and I would simply close, because in  
25 the past I have quoted Carl Sandburg and would simply

1 note that a steelworker not from my district or the  
2 State of Indiana, but from Ohio visited me last month  
3 in Washington, D.C. The gentleman's name is John  
4 Jackson.

5 He is no longer a steelworker, but knowing  
6 that I had quoted poetry to you the last time he asked  
7 if I ever had the opportunity to be here again if I  
8 would read a bit of his poem to you, and I would.

9 I am an American steel mill. I was born  
10 over 100 years ago. I am a true American. When  
11 called upon, I answered. Never stopping, never  
12 slowing down, never asking for anything in return. I  
13 have given people their way of life. Serve me as I  
14 have served you.

15 Again, to all of the Commission and Madam  
16 Chair, thank you very much for giving me this  
17 opportunity.

18 VICE CHAIRMAN OKUN: Thank you. Seeing no  
19 questions, we wish you a good day. Thanks for  
20 appearing here.

21 CONGRESSMAN VISCLOSKY: Thank you very much.

22 MS. ABBOTT: The Honorable Joseph  
23 Knollenberg, United States Congressman, 9th District,  
24 State of Michigan.

25 VICE CHAIRMAN OKUN: Good morning,



1 Congressman Knollenberg.

2 CONGRESSMAN KNOLLENBERG: Good morning.  
3 Thank you very much. I appreciate your allowing me  
4 some time this morning and to greet you. I appreciate  
5 having the opportunity to testify in regard to the  
6 sunset review hearing on hot-rolled steel products  
7 from Brazil, Russia and Japan.

8 I would request that my entire submission be  
9 included in the record.

10 VICE CHAIRMAN OKUN: It will be.

11 CONGRESSMAN KNOLLENBERG: Thank you. I'm  
12 testifying here today to urge you to lift the duties  
13 under consideration in this review.

14 Policy makers, whether they're elected,  
15 hired or appointed, have important responsibilities.  
16 The decisions they make can have significant  
17 consequences on our economy. In order to make sure  
18 the right decisions are made, policy makers must look  
19 at the full effects of their decisions.

20 Unfortunately, when it comes to decisions on  
21 imported steel at times they've been made in a vacuum.  
22 During the sunset review, it is my hope that this  
23 process will come out of the vacuum and look at the  
24 full picture.

25 The other point I would make is this is

1 particularly important because steel consuming  
2 employees outnumber steel producing employees by over  
3 50 to one.

4           Steel consuming manufacturers such as auto  
5 parts suppliers face intense global competition.  
6 These manufacturers every day figure out new ways to  
7 control cost and become more efficient so they can  
8 produce their goods for the lowest price.  
9 Unfortunately, there are many costs they cannot  
10 control. One of those costs is the subject of this  
11 hearing, the excessively high steel prices.

12           Steel prices, as you know, are the result of  
13 a variety of factors, but I don't think we can ignore  
14 the fact that unnecessary distortion in the steel  
15 market caused by unnecessary duties is an important  
16 factor.

17           The problem is because of this unnecessary  
18 distortion, domestic steel consuming companies are  
19 forced to compete in a global environment, but they  
20 are not allowed to buy steel at globally competitive  
21 prices. This puts domestic steel consumers at a huge  
22 disadvantage on the international market.

23           There are nearly 200 antidumping and  
24 countervailing duty orders in place on various types  
25 of steel, which is more than half of all such orders

1 in existence. Many of these have been in place since  
2 the early 1990s. Some still serve a purpose. Others  
3 do not. Commissioners, the antidumping and  
4 countervailing duty orders that are being reviewed  
5 today are not and do not, I should say.

6 Hot-rolled steel is a key component for the  
7 automotive industry from the OEMs to the auto  
8 suppliers. A look at the Petitioners in support of  
9 the revocation of these orders says as much. In  
10 January 2005, the price of hot-rolled steel in the  
11 U.S. was \$695 a ton. On the world spot market, it was  
12 \$575 a ton. In China, it was \$510 a ton.

13 With prices that high in the U.S. is it any  
14 wonder that the U.S. auto suppliers who have to  
15 compete globally have declared bankruptcy in recent  
16 months? I can cite five of substantial size, and I'll  
17 be glad to suggest those for the record.

18 I would also suggest that many small  
19 companies are also going bankrupt and out of business  
20 because of the price of steel because they can't pass  
21 the costs on to their customers.

22 I will not suggest that termination of these  
23 antidumping and countervailing duty orders will be a  
24 panacea to what ails the steel consuming manufacturing  
25 sector. I will not even suggest that termination will

1 be a panacea to high steel prices in this country.

2 As I said, I understand that steel prices  
3 are the result of a variety of factors, but I do  
4 believe that termination will eliminate some of the  
5 distortion in the steel market that will provide steel  
6 consumers with some relief, and they need as much  
7 relief as they can get from this distorted steel  
8 market and as soon as possible.

9 What will happen if they do not receive  
10 relief? The trend to shifting manufacturing  
11 operations overseas is already underway and will only  
12 accelerate so long as these distortions in the U.S.  
13 steel market remain in place. That not only means  
14 lost jobs for Americans, but lost customers for the  
15 American steel industry.

16 Your task today is to determine whether  
17 termination of these duties would be likely to lead to  
18 continuation or reoccurrence of material injury within  
19 a reasonable foreseeable time, but you should not make  
20 this determination in a vacuum. I do believe it  
21 requires full attention, and you must look at the full  
22 picture.

23 While you have specific guidelines that you  
24 follow, you are not prohibited by law from considering  
25 and reporting on the impact of these antidumping and

1       countervailing duties on steel consumers.

2               I recently introduced a resolution calling  
3       on the ITC and the Department of Commerce to do  
4       exactly that during the sunset reviews, and we  
5       currently have after this recent submission 17 co-  
6       sponsors. I urge you to use your authority to do so  
7       for this review. I know you can do it, and I believe  
8       you should do it.

9               Steel consuming manufacturers cannot compete  
10       globally with a domestic steel market that is  
11       distorted. The burden that this places on these  
12       manufacturers will ultimately decimate the steel  
13       industry's customer base, resulting in significant  
14       harm to long-term prospects.

15              I support both a strong domestic steel  
16       industry and a strong domestic manufacturing base  
17       because they are vital to our national defense and  
18       economic security. Removing some specific duties such  
19       as the ones we're discussing today will not harm  
20       domestic steel producers who are doing quite well. In  
21       fact, the relief provided to steel consumers may  
22       actually benefit the steel industry by strengthening  
23       their own customer base.

24              I urge you to consider all of these factors  
25       during this sunset review and to terminate these

1        antidumping and countervailing duty orders, and I  
2        thank you very kindly for allowing me to testify this  
3        morning. Thank you.

4                VICE CHAIRMAN OKUN: Thank you for appearing  
5        here.

6                Let me see if my colleagues have any  
7        questions.

8                (No response.)

9                VICE CHAIRMAN OKUN: Seeing none, thank you  
10       very much.

11               CONGRESSMAN KNOLLENBERG: Thank you. Thank  
12       you very much.

13               MS. ABBOTT: The Honorable Alan B. Mollohan,  
14       United States Congressman, 1st District, State of West  
15       Virginia.

16               VICE CHAIRMAN OKUN: Welcome, Congressman  
17       Mollohan.

18               CONGRESSMAN MOLLOHAN: Thank you. Thank  
19       you, Vice Chairman Okun and members of the Commission.  
20       I appreciate the opportunity to testify here today on  
21       behalf of the hot-rolled steel industry.

22               As you know, I represent the 1st  
23       Congressional District of West Virginia, which is home  
24       to two major hot-rolled steel producers, ISG-Weirton  
25       and Wheeling Pittsburgh Steel. I strongly support

1 continuation of the antidumping and countervailing  
2 duty orders against imports of hot-rolled steel from  
3 Brazil and Japan and the antidumping suspension  
4 agreement with Russia.

5 West Virginia knows all too well the  
6 consequences of allowing dumped and subsidized steel  
7 to flood the U.S. market unchecked. No one felt this  
8 as deeply as did our communities when both Weirton  
9 Steel and Wheeling Pitt Steel filed for bankruptcy  
10 within several years of each other, leaving thousands  
11 of steelworkers without jobs and countless retirees  
12 without health care benefits and with reduced  
13 pensions. A terrible circumstance.

14 Weirton and Wheeling Pitt were not alone.  
15 All told, over three dozen other companies also filed  
16 for bankruptcy between 1999 and 2003 as a result of  
17 unfair imports. This resulted in the idling of  
18 millions of tons of capacity and sent shock waves  
19 through one of our nation's strongest and most well-  
20 established industries.

21 Very straight remedies in place in recent  
22 years have helped curtail the hemorrhaging, giving the  
23 industry and its workers the chance to start  
24 restructuring, but there is no denying that  
25 irreparable damage has been done to hot-rolled steel

1 producers.

2           The face of unfair, unbalanced, unchecked  
3 trade that allows foreign countries to dump subsidized  
4 steel into the U.S. is an ugly one. You need only  
5 look at Weirton Steel and the thousands of workers who  
6 lost their jobs following years of unfairly traded  
7 imports, or you need only look at Wheeling Pitt,  
8 forced to pursue a loan through the Emergency Steel  
9 Loan Guarantee Program, which necessitated a new labor  
10 agreement that required a reduction to the workforce.

11           Stories like these remind us why we are here  
12 today. Let us not forget that in 1998 hot-rolled  
13 steel imports from Brazil, Japan and Russia reached  
14 6.9 million tons, 2.5 million tons more than imports  
15 from all other countries combined.

16           When orders on these imports were imposed 11  
17 other countries flooded our market with dumped or  
18 subsidized hot-rolled steel. Further injured by more  
19 imports, the domestic hot-rolled steel industry  
20 suffered billions of dollars of losses between 1999  
21 and 2003. With a pickup in global demand in 2004,  
22 conditions reestablished, restabilized, and the  
23 domestic industry finally returned to profitability  
24 last year.

25           Critics of the relief would have you believe



1 that this is itself justification to remove orders and  
2 suspension agreements. I would argue to the contrary.  
3 Now is the time when relief is needed the most. The  
4 domestic steel industry is finally getting back on its  
5 feet and needs conditions of fair trade that do not  
6 threaten further progress.

7           Already through the acquisition of the  
8 assets of Weirton Steel in May of 2004, ISG, working  
9 with the Independent Steelworkers Union, has restored  
10 some of the jobs lost to years of unfair imports.  
11 Moreover, Wheeling Pitt replaced one of its blast  
12 furnaces with a new electric arc furnace with the  
13 hopes of running the new furnace at full capacity in  
14 the next year. These efforts will be jeopardized, if  
15 not reversed, should relief be removed.

16           We really cannot allow waves of unfair  
17 imports to further devastate and erode our domestic  
18 steel industry. Instead, we need to proceed as our  
19 law allows to continue trade remedies where injury is  
20 likely to recur if the orders are eliminated.

21           This is just such a case. ISG-Weirton,  
22 Wheeling Pitt and the rest of the domestic hot-rolled  
23 industry need that level playing field that these  
24 trade remedies provide. I, therefore, respectfully  
25 urge you to continue the relief in this case.

1 I appreciate the opportunity to testify on  
2 behalf of the steel companies, steelworkers and the  
3 steel communities in my district. Thanks again.

4 VICE CHAIRMAN OKUN: Thank you, Congressman.

5 Let me see if my colleagues have any  
6 questions. Commissioner Lane?

7 COMMISSIONER LANE: Congressman Mollohan,  
8 it's nice to see you.

9 CONGRESSMAN MOLLOHAN: Charlotte, how are  
10 you?

11 COMMISSIONER LANE: Thank you for coming.

12 CONGRESSMAN MOLLOHAN: And it's wonderful to  
13 see you, Commissioner Lane. Thank you for much for  
14 the opportunity.

15 VICE CHAIRMAN OKUN: Thank you.

16 MS. ABBOTT: The Honorable John D.  
17 Rockefeller, IV, United States Senator, State of West  
18 Virginia.

19 VICE CHAIRMAN OKUN: Good morning, Senator  
20 Rockefeller.

21 SENATOR ROCKEFELLER: Good morning. I am  
22 very honored that you would have me here, and it's  
23 nice to see you, Commissioner Lane and Commissioner  
24 Pearson and permanent members.

25 Ms. Chairman, I'm grateful that the

1 Commission will hear my testimony on the review of the  
2 order this Commission put in place five years ago on  
3 certain hot-rolled flat-rolled steel products by  
4 Brazil, Japan and Russia.

5 I believed then that this order was needed  
6 to help stabilize the domestic steel industry, and I  
7 believe the order is still needed today. I want to  
8 recognize that without your first affirmative ruling  
9 in this case, as well as a few subsequent cases, we  
10 might very well have seen the steel industry disappear  
11 from the Ohio Valley, never to return, so that first  
12 order was very, very crucial.

13 Without the appropriate legally justified  
14 and fully warranted import relief, our steel industry  
15 didn't stand a chance. You gave the American industry  
16 that chance, and I appreciate that.

17 When the Commission decided to impose import  
18 relief against Brazil, Japan and Russia in 1999, we  
19 were in the throes of a crisis that was beginning to  
20 decimate the American steel industry. After your  
21 imposition of duties, imports from these three  
22 countries dramatically declined from seven million  
23 tons in 1998 to 126,000 tons in 1999, which is quite  
24 extraordinary.

25 Unfortunately, another surge of imports of

1 hot-rolled steel from 11 other countries followed in  
2 the wake of the case you are reviewing today and  
3 delivered yet another crushing blow to an industry  
4 that was at the time struggling to stay on its feet  
5 and still is.

6 In West Virginia, the impact of these  
7 surges, as West Virginia steelworkers and companies  
8 well remember, was devastating. It cost us thousands  
9 of jobs. To have an appreciation for the magnitude of  
10 the devastation, you need only look at the employment  
11 numbers at the Weirton Steel Corporation, which is now  
12 owned by the International Steel Group.

13 They employed back then about 15,000 workers  
14 at its peak. In 1999, that number dropped to 4,300,  
15 and by May of 2004, after a year of bankruptcy  
16 proceeding, the workforce totaled only 2,000.

17 All of those workers and their families have  
18 made incredible sacrifices, and some of them are here  
19 with us today, I understand, in an adjacent overflow  
20 room. I commend them for their work to make steel in  
21 Weirton a continuing reality. I have been in West  
22 Virginia for 40 years, and for 20 of those years this  
23 has been a day-by-day fight. I share with them the  
24 sacrifices they have made for that goal.

25 In the past year, the domestic hot-rolled

1 steel industry has finally begun to dig itself out  
2 from years of losses from unsustainable prices and due  
3 to unfairly traded imports.

4 International Steel Group's acquisition of  
5 the assets of Weirton Steel in May of 2004 has helped  
6 invigorate the industry and its steelworkers.  
7 Together with the Independent Steelworkers Union, ISG  
8 has helped put steelworkers back to work and has begun  
9 funding benefits for some 8,000 retirees under the  
10 VEBA, the Voluntary Employee Beneficiary Association.

11 These are great accomplishments, especially  
12 in light of the afflictions of the domestic steel  
13 industry over the past decade. However great this  
14 progress is, removal of the orders and removal of the  
15 suspension agreement now will in fact reverse these  
16 efforts and completely halt needed investment in  
17 capital improvement to the U.S. steel industry.

18 Here are the facts that support continuation  
19 in this Senator's view of the trade remedies. Brazil,  
20 Japan and Russia are not only major producers of hot-  
21 rolled steel, but they are major exporters that have  
22 demonstrated a propensity, shall we say, for seeking  
23 out markets to unload excess capacity at dumped and  
24 subsidized prices.

25 That is not fair. That is their undeniable

1 track record, and further there is not a scintilla of  
2 evidence that that pattern will not be continued. The  
3 U.S. markets remain one of the most attractive markets  
4 in the world for exports of hot-rolled steel due to  
5 its size, openness to trade and established  
6 distribution networks. Imports from these three  
7 countries have in the past and will again, if the  
8 orders are revoked, undersell domestic hot-rolled  
9 steel and depress prices.

10 Again, the pattern for these countries to  
11 dump their steel on the U.S. market and worry about  
12 how our trade laws may catch up with them later,  
13 that's their game. That's what they play so well.  
14 They figured out that it takes us too long to impose a  
15 penalty, and in the meantime they might be able to  
16 break another U.S. producer. Our industry is too  
17 vulnerable to take another frontal assault.

18 Now, critics ask how can the steel industry  
19 still need relief when the industry made a profit last  
20 year, and the answer is very simple. They made a  
21 profit last year, but that was just one year out of  
22 many years when they did not.

23 This year's profit is tempered by multiple  
24 years of financial losses and thousands and thousands  
25 of heartbreaking personal sacrifices borne by the

1 steelworkers and the retirees. I know the people who  
2 have made those sacrifices, and they have given up  
3 enormously in negotiations and discussions.

4 Now for the steel industry to move forward  
5 in its restructuring it has to do what the steel  
6 industry has always had to do, and that is to use the  
7 profits from one year, 2004, to reinvest and upgrade  
8 their equipment.

9 That's the way it's always been for the  
10 steel industry. That's the way it has to work. You  
11 use the profits in the good times to make up for the  
12 losses in the rough times, and you can always count on  
13 the rough times. That's part of steel's destiny I  
14 regret to say, and that's why so many of us from the  
15 Congress come in here and lengthen your morning.

16 Steel is a cyclical industry, and that's not  
17 going to change. I believe the Commission has several  
18 precedents for continuation of orders or agreements  
19 for industries that have become profitable, and I urge  
20 you to turn to these precedents.

21 We cannot let our guard down on the basic  
22 remedy for unfair trade. It is now that the industry  
23 is finally on its way to recovery, hopefully, and able  
24 to start implementing plans and investments that have  
25 been deferred in prior years.

1 I've just watched it. You have a bad year.  
2 You can't do anything. You're always backing off.  
3 That has nothing to do with preparing you to be more  
4 competitive in the future. Implementing plans and  
5 investments have been deferred, and maintaining  
6 conditions of fair trade is so critical.

7 Five years ago I told you that the import  
8 crisis this nation faced was a national emergency.  
9 Without domestic steel, we simply cannot guarantee  
10 national security, and I reaffirm that today.

11 As I understand the law, you have full  
12 authority to continue this order. Indeed, if I can be  
13 presumptuous you are not to determine that there is no  
14 likelihood of continuation of the injury simply  
15 because the industry has recovered after the  
16 imposition of an order or the acceptance of a  
17 suspension agreement.

18 The law takes into account the fact that one  
19 would expect that an order or a suspension agreement  
20 will have a beneficial effect on the industry. In  
21 fact, an improvement in the state of the industry as a  
22 result of the order or suspension agreement suggests  
23 that the industry could deteriorate if the order is  
24 revoked or if the suspension agreement is terminated.

25 That's how I understand your own



1 administrative guidelines in consideration of this  
2 type of review, and I note that they incorporate an  
3 uncommon degree of common sense.

4 In closing, I urge the Commission to  
5 continue the relief. I think it's very important to  
6 do so. You have the authority to do so. It's the  
7 only fair decision to honor the courageous  
8 steelworkers and their companies who have pulled  
9 themselves out of the death spiral that I've watched  
10 very, very closely that many other industries would  
11 not have survived.

12 The removal of trade remedies now will  
13 indisputably result in renewed injury to the domestic  
14 hot-rolled steel industry. It may be one that we  
15 simply -- that may be the last of it if that happens.  
16 Our steel industry needs a chance to rebuild and gird  
17 itself for the future. You have the power to give  
18 them that chance.

19 Thank you very much.

20 VICE CHAIRMAN OKUN: And thank you, Senator  
21 Rockefeller.

22 Let me turn to see if my colleagues have any  
23 questions or comments. Commissioner Lane?

24 COMMISSIONER LANE: Senator Rockefeller,  
25 thank you for coming. It's nice to see you again.

1                   SENATOR ROCKEFELLER: Thank you,  
2 Commissioner Lane.

3                   VICE CHAIRMAN OKUN: Thank you.

4                   MS. ABBOTT: The Honorable Benjamin L.  
5 Cardin, United States Congressman, 3rd District, State  
6 of Maryland.

7                   VICE CHAIRMAN OKUN: Welcome, Congressman  
8 Cardin.

9                   CONGRESSMAN CARDIN: Madam Chair, thank you  
10 very much for this opportunity to appear before the  
11 Commission. I would request that my entire statement  
12 be made a part of the record, and I will just  
13 summarize some of the points.

14                  VICE CHAIRMAN OKUN: Without objection.

15                  CONGRESSMAN CARDIN: Thank you. Madam  
16 Chair, as a member of Congress that supports expanding  
17 trade opportunity and as a member of Congress who  
18 represents the State of Maryland where the Port of  
19 Baltimore is extremely critical to trade and the  
20 economy of our state and our region and in my new role  
21 as the Ranking Democrat on the Trade Subcommittee of  
22 the Ways and Means Committee, I urge you to continue  
23 the orders and suspension agreement on imports from  
24 Japan, Russia and Brazil.

25                  I need not remind this Commission how

1 important the steel industry is to our nation's  
2 economy, how important it is to the growth of our  
3 country, what steelworkers have meant to the strength  
4 of America and the fact that we can produce steel as  
5 cost effectively as any place in the world, given a  
6 fair market.

7           The steel crisis which started several years  
8 ago, particularly in the late 1990s we saw that we had  
9 a strong U.S. economy. Because of the financial  
10 crisis in Asia, because of the financial problems in  
11 Russia and Latin America, America became glut with  
12 lots of imported steel that was illegally subsidized  
13 and caused material damage to our steel industry here  
14 in the United States.

15           Thirty U.S. steel companies went out of  
16 business. In my own State of Maryland, we saw  
17 bankruptcies. We saw unemployed steelworkers. We saw  
18 steelworker families lose their health benefits. We  
19 saw pension benefits cut. We saw the impact on our  
20 economy.

21           We know the impact of having dumped steel  
22 here in the United States, what it means to our  
23 community, what it means to our economy. We've had a  
24 precarious recovery, and I want to thank the  
25 Commission for being part of vigorously enforcing our

1 trade laws, which has helped the steel industry here  
2 in the United States.

3 We've seen the consolidation of many of the  
4 companies here in America, and we have some reason to  
5 be optimistic; Senator Rockefeller pointing out that  
6 we've had one year of profits. We've seen some new  
7 investment within the steel industry.

8 Yes, there has been some progress made, but,  
9 as he points out in this sunset review, which is an  
10 extremely important part of the process of enforcing  
11 our trade laws, we should be cautious because, as has  
12 been pointed out, this is a cyclical industry. It  
13 goes through good times and bad times. I think most  
14 economists would tell you today the steel industry is  
15 not prepared for another down cycle, that it still has  
16 a long way to go.

17 In my view, President Bush prematurely  
18 terminated the Section 201 relief, and what I think is  
19 very striking is during the period of time that this  
20 relief has been in effect we have not seen the  
21 international steel community deal with the  
22 overcapacity issue. In fact, we've seen an increase  
23 in capacity internationally.

24 According to OECD, they estimate that  
25 between 2004 and 2008 there will be 150 million tons

1 of additional capacity. A significant part of that  
2 will be in Russia and Brazil, most of it government  
3 supported and not market driven.

4 We also have a new equation here. China,  
5 which has been somewhat helpful in this circumstance  
6 by importing steel, is likely to change. They are  
7 developing their own capacities. Whether it's proper  
8 or not is a matter of some debate, but it's likely  
9 that it will make the U.S. market more vulnerable  
10 because of their capacity changes.

11 The Department of Commerce has said quite  
12 clearly if the relief is lifted it's likely that  
13 Brazil, Japan and Russia will resume importing into  
14 the U.S. market at unfairly dumped and subsidized  
15 prices for steel.

16 It's clear to me that the U.S. steel  
17 industry will be materially damaged and injured if  
18 this relief is not continued. I think the key is in  
19 enforcing the global trading system that we have  
20 properly and fairly applied U.S. laws, and that is  
21 your responsibility.

22 I urge you in this review to continue the  
23 relief. I think it's critical for the recovery of our  
24 steel industry. I think it's important for our  
25 nation, and I would urge you to continue the relief.

1 VICE CHAIRMAN OKUN: Thank you very much.

2 Let me turn and see if my colleagues have  
3 any questions or comments.

4 (No response.)

5 VICE CHAIRMAN OKUN: Seeing none, we want to  
6 wish you a good day.

7 CONGRESSMAN CARDIN: Thank you.

8 MS. ABBOTT: The Honorable Sue Myrick,  
9 United States Congresswoman, 9th District, State of  
10 North Carolina.

11 VICE CHAIRMAN OKUN: Welcome, Congresswoman.

12 CONGRESSWOMAN MYRICK: Thank you. Thank you  
13 very much. We appreciate this opportunity to appear  
14 before you and share some comments with you on the  
15 review of the antidumping and countervailing duty  
16 orders on hot-rolled steel.

17 The renewal of these orders is of enormous  
18 importance to my district and to the American steel  
19 industry, and I don't mean to sound melodramatic, but  
20 literally to the future of manufacturing in the United  
21 States.

22 We often hear that the United States is a  
23 service economy, but manufacturing remains its  
24 backbone. I come from a district that has had a lot  
25 of job loss for various reasons and so we studied the

1 economics of manufacturing in a lot of detail trying  
2 to figure this out and the experience of other  
3 countries as well and have reached the conclusion that  
4 it is impossible to have a strong manufacturing sector  
5 without a strong steel industry. I don't know a  
6 single country in the world that has one without the  
7 other.

8           These orders have played a vital role in  
9 insuring the survival of the domestic steel industry.  
10 Hot-rolled steel is indispensable in making a variety  
11 of products, as you know, from cars to appliances to  
12 buildings. In the late 1990s, the American hot-rolled  
13 steel industry was almost overwhelmed by the flood of  
14 dumped and subsidized imports. These orders gave the  
15 industry the opportunity it needed to recover, and it  
16 took it.

17           The industry has consolidated. It has  
18 invested millions in new technology and worker  
19 training and has made itself more efficient by  
20 reforming work rules and improving its production  
21 processes. I'm proud to say that our local steel  
22 company, Nucor, is one of the two most efficient hot-  
23 rolled producers in the world, and we're very proud of  
24 them.

25           I don't think there can be any doubt that

1 the domestic industry has done everything it could to  
2 take advantage of the protection offered by these  
3 orders. The improvement in the industry doesn't mean  
4 that it has become invulnerable to unfair competition,  
5 however.

6 For the last two years, the industry has  
7 enjoyed higher prices, largely because China has been  
8 buying huge amounts of hot-rolled steel from all  
9 around the world, but that started to change as China  
10 has become self-sufficient in hot-rolled and has even  
11 become a net exporter.

12 The U.S. industry is already seeing a surge  
13 of imports from countries like Russia as they seek to  
14 replace the sales they formerly made to China.  
15 Frankly, we need to keep in mind that some of these  
16 other governments do unfairly subsidize their  
17 industries, which gives us another unfair advantage  
18 when it comes to trade.

19 I know that tens of millions of tons of new  
20 capacity are being added to the total industry,  
21 especially in China and Russia, over the next few  
22 years, and this means that our domestic industry must  
23 brace for even more import competition.

24 I think it's significant that while  
25 producers in Brazil and Russia, China, India and



1 elsewhere are adding capacity, no existing U.S.  
2 producer has plans to build a new steel mill. This  
3 isn't surprising given that the CEO of Ispat Inland  
4 Steel recently said, and I quote:

5 "Prior to 2004, the industry had produced 20  
6 years, an entire generation, of unacceptable results.  
7 One year of profits cannot erase 20 years of subpar  
8 performance. Moreover, both the industry and  
9 investors know that if these orders are not extended  
10 the American hot-rolled industry will likely be  
11 exposed to a fierce new flood of unfairly traded  
12 imports."

13 So despite all the efforts and sacrifices  
14 the industry and its workers have made over the past  
15 five years, the hard won prosperity in the industry  
16 could disappear overnight if unfairly traded imports  
17 can enter the U.S. market with impunity.

18 President Bush has made strengthening of the  
19 manufacturing sector one of his key economic  
20 objectives, and I've done everything that I can to  
21 help him accomplish this goal. With this review, you,  
22 the Commission, have the chance to make a major  
23 contribution to our efforts by keeping these orders in  
24 place.

25 I very much appreciate the opportunity to

Heritage Reporting Corporation  
(202) 628-4888

1 share with you today.

2 VICE CHAIRMAN OKUN: Thank you.

3 Let me check with my colleagues to see if  
4 anyone has any questions or comments.

5 (No response.)

6 VICE CHAIRMAN OKUN: Thank you. We wish you  
7 a good day.

8 CONGRESSWOMAN MYRICK: Thank you.

9 MS. ABBOTT: The Honorable James E. Clyburn,  
10 United States Congressman, 6th District, State of  
11 South Carolina.

12 VICE CHAIRMAN OKUN: Welcome, Congressman  
13 Clyburn.

14 CONGRESSMAN CLYBURN: Thank you very much.  
15 Madam Chair, members of the Commission, I'm Jim  
16 Clyburn from the 6th Congressional District of South  
17 Carolina.

18 It is a pleasure for me to appear before you  
19 today to discuss why I believe an extension of  
20 antidumping and countervailing duty orders on hot-  
21 rolled steel will be good for my district and for our  
22 country.

23 If you've ever visited my district, you know  
24 it's a beautiful place. You also know that it's a  
25 heavily agricultural, majority minority congressional

1 district that contains five of the poorest counties in  
2 the state.

3           These demographics might make you wonder  
4 what connection the 6th District of South Carolina has  
5 with hot-rolled steel from Brazil, Japan and Russia.  
6 In fact, the connection is a direct one. While the  
7 6th District is still agricultural, we have a growing  
8 manufacturing base that provides good paying jobs with  
9 good benefits. Among them are Nucor-Berkeley and its  
10 suppliers. We also have companies like Honda in  
11 Timmonsville and Maytag in Florence that make things  
12 out of steel.

13           It would be easy to assume that the interest  
14 of the steel industry and of steel consumers are  
15 different. That assumption would be wrong, as we know  
16 from recent experiences of another South Carolina  
17 steel maker, Georgetown Steel.

18           Several times Georgetown petitioned for  
19 relief from dumped and subsidized imports. Each time  
20 the industries using steel wire rod argued against the  
21 imposition of duties, claiming that dumping and  
22 countervailing duty orders would prevent them from  
23 being competitive. The Commission agreed and found no  
24 injury.

25           Georgetown was ultimately driven into

1 bankruptcy by import competition. The situation  
2 became so severe that the Commission later found that  
3 the steel rod industry was being injured by increasing  
4 imports under 201 and recommended relief.

5 This was followed by more antidumping cases  
6 against imports which were successful, but relief was  
7 too late for Georgetown. The company shut down  
8 completely, costing hundreds of South Carolinians  
9 their jobs, including many of my constituents.

10 The Georgetown saga looks like it's going to  
11 have a happy ending. Last year ISG bought  
12 Georgetown's assets and restarted production in  
13 August. A major factor in ISG's decision was the  
14 protection from unfairly traded imports that the  
15 existing orders on steel wire rod provide.

16 Georgetown's temporary closure also hurt  
17 steel rod consumers. They discovered the hard way  
18 that industries using steel can only succeed if  
19 there's a viable domestic steel industry that can  
20 provide them with steel on a day-in/day-out basis.

21 Everywhere in the world that you find a  
22 healthy manufacturing sector you will also find a  
23 healthy steel industry. This is true in eastern South  
24 Carolina, and it's equally true everywhere else in the  
25 United States.

1                   Nucor-Berkeley and Honda are real success  
2 stories for the 6th Congressional District of South  
3 Carolina. I wish there were more like them. As you  
4 know though, Nucor-Berkeley was the last new hot-  
5 rolled steel mill built in the United States. Nucor  
6 decided to locate a facility in Berkeley because it  
7 realized that manufacturing in South Carolina and the  
8 rest of the southeast was expanding and would provide  
9 a great market.

10                   Just as Nucor-Berkeley started up operation,  
11 however, dumped and subsidized imports from Brazil,  
12 Japan and Russia flooded the United States market.  
13 Nucor-Berkeley, which is by most measures the most  
14 efficient hot-rolled facility in the world, has not  
15 provided the returns that Nucor reasonably expected  
16 all because of unfairly traded imports.

17                   I want more manufacturing in my district. I  
18 recently visited Nucor Steel and heard firsthand the  
19 difference those jobs have made in people's lives. I  
20 have also seen what happens when companies like  
21 Georgetown close because of unfair import competition.

22                   Our people who have worked hard and done  
23 everything they're supposed to do suddenly find  
24 themselves unemployed and without health benefits for  
25 themselves and their families. Keeping these orders

1 will save manufacturing jobs in South Carolina and  
2 help create new ones.

3 I thank you very much for allowing me to be  
4 here today and tell my side of the story.

5 VICE CHAIRMAN OKUN: Thank you very much for  
6 your testimony.

7 Let me check with my colleagues.

8 (No response.)

9 VICE CHAIRMAN OKUN: Seeing no questions, we  
10 want to wish you a good day.

11 CONGRESSMAN CLYBURN: Thank you so much.

12 MS. ABBOTT: The Honorable Phil English,  
13 United States Congressman, 3rd District, State of  
14 Pennsylvania.

15 VICE CHAIRMAN OKUN: Welcome, Congressman  
16 English.

17 CONGRESSMAN ENGLISH: Thank you, Madam  
18 Chairman. It is a privilege to be back today before  
19 this Commission and be given an opportunity to comment  
20 on what I think will be a very important set of  
21 decisions that this Commission will be making. It  
22 will have a huge impact on our trade policy and the  
23 perception of America's resolve on trade issues  
24 worldwide.

25 If I might, Madam Chair, I'd like to submit

1 my testimony for the record and then keep my  
2 presentation comparatively short.

3 VICE CHAIRMAN OKUN: Without objection. We  
4 appreciate that.

5 CONGRESSMAN ENGLISH: Thank you, Madam  
6 Chairman. Over the past few years, the issue of the  
7 domestic steel industry utilized in trade remedy laws  
8 to level the playing field has come under increasing  
9 scrutiny both domestically and internationally.

10 Due to the often heated debate surrounding  
11 antidumping and countervailing duty orders placed on  
12 steel imports, the underlying problems which  
13 necessitated these actions in the first place are  
14 often lost by those outside of the industry during  
15 reviews such as this.

16 As chairman of the Steel Caucus, I'd like to  
17 particularly focus the Commission on some of the  
18 underlying issues that I think need to be left at the  
19 forefront of this consideration.

20 It is critical that the reasons that these  
21 orders were initiated remain a fundamental  
22 consideration in the review of these deliberations  
23 before you today because, unfortunately, all of those  
24 reasons still exist today.

25 The underlying factors which made the global

1 steel market the most distorted in the world are not  
2 new, and the domestic steel industry is frequently  
3 reminded just how dangerous this is to a rules-based  
4 trading system, particularly if only one side is  
5 actually playing by the rules.

6 Foreign producers in governments did and  
7 continue to produce far more steel than the global  
8 market needs, maintain import barriers in their home  
9 market, illegally subsidize their domestic industries  
10 and dump their excess steel in the U.S. market.

11 U.S. steel makers have industriously  
12 restructured and reorganized, investing billions of  
13 dollars of their own capital to modernize their  
14 technology and become the cleanest and in some cases  
15 most efficient producers of steel in the world.

16 The industry has laid off workers,  
17 voluntarily closed down mills and cut back on  
18 production in order to reduce the excess capacity in  
19 the global market. American companies made the  
20 difficult but necessary changes in order to remain  
21 competitive, but because foreign firms and governments  
22 have failed to make similar sacrifices the cycle of  
23 illegally traded imports to the U.S. has not ceased.

24 As a strong believer in the antidumping and  
25 countervailing duty laws as a prerequisite to our



1 maintaining a domestic consensus in favor of open  
2 trade, I cannot impress upon this Commission enough  
3 that the underlying factors leading to dumping and/or  
4 subsidies in Russia, Japan and Brazil have not  
5 adequately abated.

6 In my view, in order to avoid a recurrence  
7 of material injury to domestic steel producers, as  
8 well as further job losses, these orders need to  
9 remain in place.

10 Our trade remedy laws are an important tool  
11 of last resort. The cases before you today  
12 demonstrate the intended function of these laws and  
13 our domestic producers' only option.

14 Despite strong leadership by the domestic  
15 industry and the United States government to eradicate  
16 global steel subsidies and excess capacity, no  
17 agreement has yet been reached with other market  
18 participants. As a result, the factors that  
19 necessitated these trade remedies when first put in  
20 place continue to present a compelling case to retain  
21 them. The potential of a recurrence of injury remains  
22 unacceptably high.

23 Unless and until a global resolution is  
24 reached to adequately remove the distortions which  
25 make these orders necessary to level the playing

1 field, the U.S. market, by virtue of it being the most  
2 open market in the world, will continue to be a  
3 desirable and likely sole destination for dumped and  
4 subsidized steel.

5 The unfair hardships placed on the domestic  
6 industry by these illegal imports will continue unless  
7 this relief is maintained. As a result, the domestic  
8 steel industry simply will not be able to continue the  
9 ongoing modernization necessary to remain globally  
10 competitive if our market is attacked by unpredictable  
11 and illegal predatory imports.

12 I would, in closing, like to emphasize  
13 perhaps the reverse of a point that was made by some  
14 earlier testimony. It was suggested that it was  
15 possible that by lifting these orders that it would  
16 actually strengthen the domestic industry by  
17 strengthening steel consumers.

18 I do not believe, Madam Chair, in pitting  
19 consumers against producers, and I think quite the  
20 contrary. If we send the wrong message by lifting  
21 these orders prematurely, I think that we are likely  
22 to see similar trade practices aimed at other parts of  
23 our manufacturing base that right now I think  
24 potentially could be open to the same kind of  
25 predatory practices as elsewhere.

1           I believe that what happens to steel and to  
2 other basic industries is likely to impact on the rest  
3 of our industrial base, and it is critical if we are  
4 to provide a level playing field for steel consumers  
5 we also need to provide a level playing field for the  
6 steel industry itself.

7           I am most grateful for the opportunity to  
8 testify, and I thank you for your deliberation.

9           VICE CHAIRMAN OKUN: Thank you for your  
10 testimony.

11           Seeing no questions or comments from my  
12 colleagues, I thank you.

13           CONGRESSMAN ENGLISH: Thank you.

14           MS. ABBOTT: The Honorable Henry E. Brown,  
15 Jr., United States Congressman, 1st District, State of  
16 South Carolina.

17           VICE CHAIRMAN OKUN: Welcome, Congressman  
18 Brown.

19           CONGRESSMAN BROWN: Thank you, Madam Vice  
20 Chairman Okun and other members of the Commission.

21           I am Representative Henry Brown. I have the  
22 distinct honor of representing the 1st District of  
23 South Carolina. I appreciate the chance to talk to  
24 you today about the positive effect of the antidumping  
25 and counterprevailing duty orders on hot-rolled steel

1 from Brazil and Japan and Russia.

2 I have a special perspective on the American  
3 steel industry because the last greenfield hot-rolled  
4 steel mill built in the United States was built by  
5 Nucor in Berkeley County. Hundreds of my constituents  
6 worked there.

7 You may remember that the U.S. economy was  
8 booming in 1997 and 1998. Demands for hot-rolled  
9 steel was at an all-time high. Nucor decided to take  
10 advantage of the situation, building a brand new steel  
11 mill representing an enormous risk to any company.  
12 New steel mills, as you might know, cost upwards of  
13 \$500 million apiece.

14 Nucor thought the demand would stay strong.  
15 They knew that the new mills they were planning in  
16 Berkeley County, South Carolina, would be one of the  
17 most efficient in the world so they took the chance  
18 and built the mill.

19 Nucor was right. Demand for hot-rolled  
20 steel did remain strong, and its new Berkeley mill was  
21 incredibly efficient. What Nucor could not foresee  
22 was a tide of unfairly traded imports from Brazil,  
23 Japan and Russia that swamped the domestic industry in  
24 1998 just as the Berkeley mill was going into  
25 production.

1           The industry sought relief and got the order  
2 you are reviewing, only to be subjected to a second  
3 round of unfairly traded imports for different  
4 countries. This led ultimately to President Bush's  
5 decision to provide temporary relief to the industry  
6 under Section 201.

7           After five hard years, the American hot-  
8 rolled steel industry has finally turned a corner, at  
9 least for the time being. It has done so because it  
10 and its workers have been willing to invest, to take  
11 chances, to sacrifice and to make hard choices.

12           In 2004, my constituents at the Berkeley  
13 mill finally got what they deserved, a great year.  
14 The compensation of most of the workers at Berkeley is  
15 tied to production and profitability, so they  
16 benefitted directly from the industry's record setting  
17 performance in 2004. This gave the economy of  
18 Berkeley County and the whole surrounding area a  
19 tremendous boost that it badly needed.

20           I want you to think about this for a moment  
21 though. Berkeley is one of the two or three most  
22 efficient hot-rolled mills in the world. It has world  
23 class technology and world class management and the  
24 best production workers anywhere, and it still took  
25 Nucor and its workers six years to achieve the sort of

1       profitability that they had planned on when the mill  
2       first opened. This explains why no American producer  
3       has built a new hot-rolled mill since Berkeley.

4               The reason the American steel industry  
5       cannot generate a reasonable rate of return on new  
6       investments is unfairly traded imports. The industry  
7       has already suffered twice from onslaughts of dumped  
8       and subsidized hot-rolled steel from other countries.  
9       The rest of the world, and especially Brazil, is  
10      adding hot-rolled steel capacity at a startling rate.

11              They may say that new capacity is intended  
12      for domestic demand, but we have seen this pattern  
13      again and again. Countries overbuild steel capacity,  
14      and when the domestic market slows down they turn to  
15      the biggest and most open steel market in the world,  
16      the United States. They dump, they subsidize and they  
17      do whatever they have to do to sell their excess  
18      production here.

19              Finding that revocation of these orders  
20      could lead to the continuation or resumption of injury  
21      to the domestic hot-rolled steel industry. The  
22      Commission can play a vital role in breaking this  
23      pattern and insuring the long-term health of the  
24      American steel industry.

25              Thank you, Madam Chair.

1                   VICE CHAIRMAN OKUN: Thank you. If there  
2 are no questions or no comments, we want to wish you  
3 good day. Thank you for your testimony.

4                   CONGRESSMAN BROWN: Thank you.

5                   MS. ABBOTT: The Honorable Ted Strickland,  
6 United States Congressman, 6th District, State of  
7 Ohio.

8                   VICE CHAIRMAN OKUN: Welcome, Congressman  
9 Strickland.

10                  CONGRESSMAN STRICKLAND: Thank you, Ms. Vice  
11 Chair and members of the Commission. I want to thank  
12 you for this opportunity to speak on behalf of the  
13 hardworking steelworkers of Ohio and their families  
14 regarding the importance of maintaining the necessary  
15 antidumping and countervailing duty relief from  
16 unfairly traded hot-rolled steel from Brazil, Japan  
17 and Russia.

18                  Unfortunately, I am well familiar with the  
19 trouble our steel industry is enduring because I've  
20 witnessed two major employers of my constituents,  
21 Weirton Steel and Wheeling Pittsburgh Steel  
22 Corporation, and their employees make some very tough  
23 decisions over the last few years.

24                  Wheeling Pitt only recently emerged from  
25 bankruptcy in late 2003, and bankrupt Weirton was

1 acquired as part of a broad \$2 billion buyout by the  
2 International Steel Group. While the industry has  
3 taken a number of positive steps to restructure and  
4 recover, it remains vulnerable to another surge of  
5 unfair trade.

6 Ohio citizens have felt the brunt of the  
7 negative effects of unfairly imported steel. Five  
8 Ohio based steel companies have filed for bankruptcy  
9 since 2000, affecting more than 27,000 workers and  
10 their families.

11 These workers face the consequences of  
12 unfair trade every day in lost jobs, pensions and  
13 health care coverage. These workers are not the  
14 overpaid and underused workers that some would have us  
15 believe. These are hardworking, skilled Americans  
16 only asking that the government insure they have a  
17 level playing field.

18 Unfortunately, unfairly traded imports of  
19 hot-rolled steel have continued to plague this  
20 industry, harming steelworkers and their families.  
21 The Commerce Department recently determined that  
22 dumping will likely continue at a price significantly  
23 below fair market value.

24 Moreover, the import trends indicate that  
25 Brazil, Japan and Russia have essentially doubled



1 their exports in the last year as duties near their  
2 end. Now is certainly not the time to terminate  
3 relief as the domestic hot-rolled industry has just  
4 begun to recover from repeated years of billion dollar  
5 losses and bankruptcies.

6 But there is a broader issue at stake. The  
7 United States' manufacturing sector is in trouble  
8 across the board. We are losing our manufacturing  
9 base and we need to take every step we can to stop  
10 this. The fight to save our manufacturing base, in my  
11 opinion, is a fight we must not lose. Our collective  
12 trade deficit with just Brazil, Japan and Russia, the  
13 countries at issue in these cases, was \$97 billion  
14 this year, up 22 percent from when these cases were  
15 filed back in 1999. This trend must stop or our steel  
16 industry will disappear before our eyes.

17 As I stressed during your historic Section  
18 201 safeguard investigation, we need a comprehensive  
19 manufacturing policy in this country, and this country  
20 should underscore the need to sustain a healthy  
21 domestic steel industry.

22 Maintaining a manufacturing base in this  
23 country is imperative. Our national security depends  
24 on it. No nation has succeeded in maintaining a  
25 successful and vibrant manufacturing sector without

1 the ability to produce significant amounts of steel.

2 At a time when the U.S. military is facing  
3 challenges around the world and transforming itself  
4 into the 21st century force, it would be foolish to  
5 overlook the importance of a dependable supply of high  
6 quality steel to protect our troops and our nation.

7 The critical relation of steel to our  
8 national security is obvious, but steel is also of  
9 crucial importance to our economic security. Still,  
10 there are some steel consumer groups who claim that  
11 the President's steel program and the antidumping and  
12 countervailing duty orders on Brazil, Japan and Russia  
13 have caused them hardship as to create powerful  
14 incentives to move their operations overseas.

15 While there are many challenges facing U.S.  
16 businesses, paying a fair price for steel is not one  
17 of them. For example, a new car's steel is only 3.4  
18 percent of total cost, and in construction it is less  
19 than one percent of cost. I certainly have sympathy  
20 for the plight of all U.S. businesses in the face of  
21 growing trade deficits, now more than \$617 billion.

22 Allowing subsidized and dumped imports to  
23 further erode our manufacturing base is not the  
24 solution, however, but a continuation of the problem.  
25 It is true that strong worldwide demand, in particular

1 Chinese and Asian, have increased steel prices from  
2 their recent 20 year historic lows. However, prices  
3 in the United States for flat-rolled steel products  
4 rose at a much slower pace than comparable markets  
5 during the second half of 2004.

6 The bottom line is that domestically  
7 produced steel continues to be a superior value for  
8 U.S. consumers once the industry is insured a level  
9 playing field as these orders are helping to do.

10 I urge you not to let these lobbying  
11 interests sway you from your statutory duties. The  
12 question is a simple one. Will imports that have been  
13 determined to be unfairly traded likely injure the  
14 domestic hot-rolled steel industry? The answer is a  
15 simple yes.

16 I thank you for allowing me to be here to  
17 share these concerns with you. If you have questions,  
18 I'll be happy to try to answer them. Thank you.

19 VICE CHAIRMAN OKUN: Thank you, Congressman.  
20 Seeing no questions from my colleagues, I want to wish  
21 you a good day. Thank you for appearing.

22 CONGRESSMAN STRICKLAND: Thank you so much.

23 MS. ABBOTT: The Honorable Stephanie Tubbs  
24 Jones, United States Congresswoman, 11th District,  
25 State of Ohio.

1                   VICE CHAIRMAN OKUN: Good morning and  
2 welcome.

3                   CONGRESSWOMAN JONES: Madam Chairwoman,  
4 other members of the Commission, it's always good to  
5 be with you. Unfortunately, it seems that each year  
6 we're coming back to talk to you about the dilemmas  
7 we're facing in the steel industry, but it's good to  
8 be back again and have the opportunity to testify.

9                   I'm here. My name is Stephanie Tubbs Jones.  
10 I represent the 11th Congressional District of Ohio.  
11 My constituents who live in Cleveland and its eastern  
12 suburbs have been some of the hardest hit from the  
13 surges of unfairly traded imports that have flooded  
14 the U.S. market for over two decades.

15                   LTV Steel, a major employer of my  
16 constituents, filed for bankruptcy in December of  
17 2000. In June of 2001, it shut down its west side  
18 operations, which primarily produced hot-rolled steel.  
19 In December of 2001, LTV ended the remaining of its  
20 steel making operation.

21                   The shutdown resulted in the idling of over  
22 seven million tons of capacity and put some 6,000  
23 people out of work in the greater Cleveland area.  
24 Over 12,000 LTV employees lost their jobs nationwide.  
25 Its operations remained idle until May of 2002, when

1 ISG restarted steel production and rehired over 2,000  
2 steelworkers.

3 The hardships faced by LTV steelworkers and  
4 retirees due to unfairly traded imports have been  
5 tremendous. Unfortunately, LTV was by no means alone  
6 as Bethlehem, National, Acme, Wheeling Pittsburgh  
7 Steel were also forced to file Chapter 11 due to  
8 unfairly traded imports.

9 A strong domestic industry is integral to  
10 the well-being of thousands of families in my district  
11 and the State of Ohio. Many communities rely on the  
12 domestic steel industry to provide jobs for their men  
13 and women and maintain a healthy tax base.

14 Although the domestic steel industry has  
15 faced serious challenges in the past, considerable  
16 progress has been made. In recent years, domestic  
17 producers and steelworkers that keep the industry  
18 alive have jump started idle capacity, implemented new  
19 technologies and contributed to the medical needs of  
20 retirees.

21 Removal of the trade remedies at this  
22 critical juncture for our domestic hot-rolled steel  
23 industry would result in a resurgence of unfairly  
24 traded imports. Such increased imports would  
25 undermine the ability of our domestic producers to

1       regain their financial viability, expand capital  
2       expenditures and fund the trust for retiree health  
3       benefits.

4               The capital intensive nature of the steel  
5       industry means that companies must stay profitable in  
6       order to rebuild balance sheets and provide the  
7       capital needed to fund the many long-deferred capital  
8       expenditures.

9               To the Commission I can only think about all  
10      of the problems that the City of Cleveland has faced  
11      as a result of the loss of steel jobs. We have a  
12      school system that's in deficit and debt spending. We  
13      have so many people unemployed, and those that are  
14      employed are underemployed based on the prior  
15      experience that they had.

16              Cleveland has been labeled the city with the  
17      highest amount of poverty in the nation. When you  
18      couple that with a lack of education and opportunity,  
19      the fact that we have this problem with imported steel  
20      has an impact that rolls over into our community and  
21      moves further along.

22              Then you begin to think about the next issue  
23      before us may well be pensions for steelworkers. We  
24      really need to take a strong look at this, and I  
25      encourage this Commission to hold steadfast to their

1 prior rulings and make sure that the steel industry in  
2 this country continues or has an opportunity to come  
3 back.

4 I thank you for the opportunity to testify.

5 VICE CHAIRMAN OKUN: Thank you very much.  
6 Seeing no questions or comments, we want to wish you a  
7 good day and our thanks.

8 CONGRESSWOMAN JONES: Thanks.

9 MS. ABBOTT: The Honorable Andre Bauer,  
10 Lieutenant Governor, State of Louisiana.

11 VICE CHAIRMAN OKUN: Good morning and  
12 welcome.

13 LIEUTENANT GOVERNOR BAUER: Thank you. I'll  
14 claim the Pelican state, but I'm actually from the  
15 Palmetto state. I'm the Lieutenant Governor of South  
16 Carolina. I don't know how we got that confused.

17 Madam Chairwoman, members of the Commission  
18 and distinguished guests, on behalf of the State of  
19 South Carolina and its thousands of steel industry  
20 employees I want to thank you for the opportunity for  
21 allowing me just a few minutes of your time.

22 The South Carolina manufacturing sector is a  
23 critical contributor to our state's economy. Fifteen  
24 percent of our workforce is in the manufacturing  
25 sector, while just 10 percent is the national average.

1 As such, our citizens are directly impacted by the  
2 shifts in global and international trade policy  
3 towards fair and open trade.

4 It's important to the survival of  
5 manufacturers and our workers that we enforce every  
6 existing international trade agreement and all trade  
7 laws to their fullest. It's more urgent and more  
8 essential than ever before that our trade posture  
9 reflects a total commitment to a level playing field  
10 for every industry.

11 Measures such as the one before you today  
12 provide the enforcement of existing rules to insure  
13 that unfair practices such as dumping of excess steel  
14 into American markets are prevented.

15 South Carolina's recent experience shows us  
16 why this is so important. As recent as the year 2000,  
17 the U.S. Census reported that more than 20 percent of  
18 our state gross product came from manufacturing.

19 Only nine states in the country had a larger  
20 share of their state gross product from manufacturing  
21 than South Carolina, and that share has shrunk as  
22 various sectors have been overwhelmed by the flood of  
23 imports, many of which have been due to practices such  
24 as currency manipulation and subsidized dumping of  
25 manufactured products.



1                    Since 1998, South Carolina's manufacturing  
2                    has lost more than 71,000 jobs, and our unemployment  
3                    has doubled. Our corporate citizens can't continue to  
4                    provide stable jobs while foreign nations subsidize  
5                    their industries that allow unfair and, quite frankly,  
6                    illegal practices.

7                    South Carolina can't afford to experience  
8                    any losses in the durable goods sector, including  
9                    steel. At the end of 2004, only two states, Michigan  
10                   and Oregon, had higher unemployment than the State of  
11                   South Carolina. Fourteen of our 46 counties, almost  
12                   one in three, struggle with over 10 percent  
13                   unemployment.

14                   For our citizens, this is the bottom line.  
15                   We cannot afford any further losses of manufacturing  
16                   jobs due to unfair trade practices. With greater  
17                   urgency and greater need than at any time in our  
18                   history, South Carolina's people look to their federal  
19                   government to enforce every trade law fully and to  
20                   hold every trading partner accountable.

21                   Almost 34,000 South Carolinians work in the  
22                   primary metal and manufacturing and fabricated metals  
23                   industry. Our leaders in the industry such as  
24                   International Steel Group, SMI and Nucor Steel, have  
25                   invested billions of dollars in our state, which is a

1       tremendous impact, and we're very thankful for it.  
2       Nucor alone, which I've had several occasions to  
3       visit, has invested more than \$1 billion in our state  
4       and employs over 1,800 people. These are good,  
5       hardworking people.

6                Nucor, SMI and Georgetown Steel provide  
7       salaries considerably above the manufacturing average  
8       and are second to none in terms of productivity.  
9       Continued investment of resources is only viable if we  
10      support our industry through insistence of equal  
11      treatment under our international agreements.

12             The South Carolina steel industry deserves  
13      the best and most thorough enforcement of every  
14      international trade agreement. For this reason, I  
15      would beg and urge you to continue the 1999  
16      antidumping and countervailing duty orders imposed on  
17      hot-rolled steel products from Japan, Brazil and  
18      Russia.

19             Again, I thank you for giving me a few  
20      minutes of your time. I know you have a lengthy  
21      meeting today, but it is so vitally important to the  
22      people of South Carolina.

23             You all have a blessed afternoon.

24             VICE CHAIRMAN OKUN: Thank you, and thank  
25      you for your testimony this morning.

1 MS. ABBOTT: The Honorable Raymond E.  
2 Basham, State Senator, State of Michigan.

3 VICE CHAIRMAN OKUN: Welcome and good  
4 morning.

5 SENATOR BASHAM: Good morning. Members of  
6 the committee, thank you for the opportunity to appear  
7 before you today. I've traveled from Michigan to urge  
8 you to retain the critical antidumping and  
9 countervailing duty orders against hot-rolled steel  
10 products from Brazil, Japan and Russia.

11 This case is of vital importance to the  
12 economy, to workers and to families in my district. A  
13 large number of my constituents in Michigan's 8th  
14 Senate District either are employed by the steel  
15 industry or work for businesses that are dependent  
16 upon the industry.

17 U.S. Steel's Great Lakes plant in Ecourse  
18 and River Rouge is a major private sector employer in  
19 my district. I've met many of the plant's 2,500  
20 workers, and let me tell you; they can compete with  
21 overseas products for quality, for price and for  
22 value.

23 These hardworking men and women expect  
24 nothing more than a fair chance to make an honest  
25 living, but when the foreign steel is sold at unfair

1 prices the lives of those workers and their families  
2 are put at risk, which is precisely what will happen  
3 if these trade laws are revoked.

4 Our manufacturing facilities must not again  
5 be allowed to be victimized by unfairly traded  
6 imports. While I support free trade and strongly  
7 believe in the benefits it brings to Michigan and to  
8 the nation as a whole, I also believe the rules  
9 insuring fair competition must be enforced against  
10 those who break those rules.

11 If companies who receive subsidies or  
12 operate in protected home markets are allowed to use  
13 these unfair advantages to drive U.S. producers out of  
14 business, we'll lose an important section of our  
15 manufacturing base. In fact, we already have lost a  
16 significant portion of the steelmaking industry to  
17 unfairly traded imports.

18 United States Steelworkers of America had  
19 36,000 members in Michigan in 1980. In 2003, that  
20 number dropped to 7,000. Using an estimated  
21 multiplier of four to five jobs created for every  
22 steel job, that means the overall employment lost in  
23 Michigan is somewhere in the 150,000 to 175,000 range,  
24 an absolutely stunning decline.

25 I believe that the facts in this case tell

1 their own story. In the late 1990s, Brazilian,  
2 Japanese and Russian steel manufacturers used  
3 aggressive, unfair pricing to edge out the domestic  
4 industry. To make matters worse, they did so at a  
5 time when the domestic producers should have been able  
6 to capitalize on the U.S. economy when it was in full  
7 swing.

8           Given the cyclical nature of the steel  
9 market, U.S. companies must prosper when demand is  
10 strong in order to survive the downturn that will  
11 almost absolutely inevitably follow. Put very simply,  
12 unfairly traded imports caused the U.S. industry  
13 significant harm at a time when demand for steel in  
14 the United States was at its peak. As a result,  
15 numerous companies were forced to file for bankruptcy.

16           National Steel, which is in my district, at  
17 the time one of the nation's largest producers, was  
18 never able to recover from the repeated floods of  
19 unfairly priced imports. The only reason the former  
20 National Steel plant in my district is still operating  
21 today is because the temporary safeguards recommended  
22 by this Commission allowed the domestic steel industry  
23 enough of a breathing space to be able to restructure.

24           I thank you for your courage in making that  
25 difficult, but absolutely right decision. U.S. Steel

1 purchased the former National Steel Great Lakes plant  
2 in May of 2003 and kept it running. Currently, U.S.  
3 Steel is investing tens of millions of dollars in  
4 environmental upgrades at the Great Lakes facility in  
5 order to modernize this facility for continued  
6 operations in a manner that is protective of human  
7 health and the environment.

8           There is a great risk that these efforts  
9 will have been wasted and these saved jobs lost if the  
10 foreign producers are yet again allowed to engage in  
11 unchecked and unfair trade.

12           Members of the committee, the domestic steel  
13 industry will be injured by foreign steel imports if  
14 the orders are lifted. The Commerce Department has  
15 already determined that the foreign producers would  
16 again dump their products into the U.S. market if the  
17 trade laws were revoked, and the margins would be  
18 substantial.

19           It is now up to you to determine whether  
20 these foreign producers will be allowed to renew their  
21 abuse of the U.S. open market. We cannot afford to  
22 lose more steel manufacturing jobs to unfair trade.  
23 I, therefore, urge you to vote in the affirmative in  
24 these proceedings so that our trade laws can continue  
25 to work and to save this industry.

1                   One of the cities that U.S. Steel is located  
2                   in, the City of Ecourse in my district, U.S. Steel  
3                   pays 47.5 percent of the tax base. That's how vital  
4                   this is to my district.

5                   Thank you.

6                   VICE CHAIRMAN OKUN: Thank you very much.  
7                   Thank you for traveling to be with us today, and thank  
8                   you for your patience this morning.

9                   LIEUTENANT GOVERNOR BASHAM: Thank you.

10                  VICE CHAIRMAN OKUN: Madam Secretary, I  
11                  understand at this point that we don't have public  
12                  officials waiting to testify. Is that correct?

13                  MS. ABBOTT: That's correct, Madam Chairman.

14                  VICE CHAIRMAN OKUN: All right. Before  
15                  turning to opening statements, let me just say for the  
16                  benefit of the witnesses that by my count we have  
17                  heard from 13 of the 30 public officials who had  
18                  requested time to testify.

19                  We will do the best we can to try to not  
20                  interrupt witness testimony and to try to keep this  
21                  thing moving along, but to try to accommodate the  
22                  public officials and votes on the Hill as we go  
23                  through today.

24                  With that, Madam Secretary, can we please  
25                  announce the opening statements?

1 MS. ABBOTT: Opening remarks in support of  
2 continuation of orders will be by Terence P. Stewart,  
3 Stewart & Stewart.

4 VICE CHAIRMAN OKUN: Good morning, Mr.  
5 Stewart.

6 MR. STEWART: Good morning. The orders and  
7 suspension agreement on hot-rolled steel from Brazil,  
8 Japan and Russia before the Commission today arose  
9 during a period of strong growth in the U.S. economy  
10 when unfairly traded imports reduced the profitability  
11 of the domestic industry in the top part of a business  
12 cycle.

13 The injury from the two waves of unfairly  
14 traded imports during 1997 to 2000 have impeded the  
15 domestic industry's ability to make an adequate return  
16 on investment over the course of the last business  
17 cycle despite extraordinary improvements in  
18 productivity in a robust 2004.

19 Overall, the profit shortfall over the last  
20 cycle totaled some \$5 to \$6 billion, which has  
21 prevented the companies from making the billions of  
22 dollars of capital investments needed for long-term  
23 competitiveness, and the financial crisis U.S.  
24 producers suffered resulted in unprecedented  
25 bankruptcies, the loss of thousands of jobs and the



1 forfeiture of healthcare benefits and a significant  
2 part of pension benefits for more than 100,000  
3 retirees and their families.

4 The domestic hot-rolled steel industry is  
5 capital intensive, cyclical, characterized by high  
6 fixed cost and subject to extended periods of global  
7 excess capacity, all of which is situated outside of  
8 the United States.

9 Our industry must generate adequate profits  
10 during the upward part of business cycles to see it  
11 through the cyclical downturns. For at least the last  
12 quarter of a century, adequate profits have not been  
13 possible because of recurring surges of unfairly  
14 traded imports, a history that is chronicled in Annex  
15 E of the prehearing staff report.

16 Why is this history relevant to today's  
17 proceeding? Because the underlying causes of the  
18 waves of unfair trade continue to exist -- global  
19 excess capacity, high fixed costs and foreign  
20 producers who are export dependent.

21 Let's look at these causes in turn. First,  
22 global excess capacity. While strong demand in China  
23 in recent years has led to a temporary reduction in  
24 global excess capacity, rapid capacity expansions  
25 around the world are resulting in a return to a

1 situation of significant excess capacity in hot-rolled  
2 steel.

3 China is adding steel making capacity faster  
4 than its demand is growing, thus both reducing its  
5 imports and expanding its exports of hot-rolled steel.  
6 In 2004 alone, China had a seven million ton reduction  
7 in net imports of hot-rolled steel.

8 Similarly, as shown by submissions of the  
9 various domestic parties and in contrast to the  
10 facially inaccurate Brazilian producer information and  
11 the lack of response from the bulk of the Japanese  
12 producers in this review, all of the countries subject  
13 to review here are expanding their capacity.

14 Second, all steel producers have high fixed  
15 costs and face large costs to shut down and restart  
16 hot end capacity to produce hot-rolled steel. These  
17 characteristics have repeatedly led foreign producers  
18 to slash prices, particularly for export markets, to  
19 keep their mills running at high rates.

20 It is this phenomenon, foreign producers  
21 slashing prices when internal demand and export sales  
22 are below their desired operating levels, that has led  
23 to repeated waves of dumped or subsidized exports in  
24 hot-rolled steel.

25 Third, each of the hot-rolled steel

1 industries under review continue to be highly  
2 dependent on exports to keep their mills running as  
3 capacity in each country greatly exceeds their home  
4 market demand. Indeed, exports of hot-rolled sheet  
5 from these three countries collectively have increased  
6 more than 22 percent between 1999 and 2003 as their  
7 export dependence has increased.

8 U.S. prices for hot-rolled steel are  
9 significantly higher than most or all of the  
10 Respondents' export prices to other markets. As  
11 excess capacity in these and other countries builds,  
12 removing the remedial measures currently in place here  
13 in the United States would likely result in a sharp  
14 increase in imports and a significant deterioration of  
15 prices, a fact acknowledged by a number of the  
16 purchasers in their questionnaire responses as  
17 summarized in the public staff report.

18 Just how rapidly imports can increase into  
19 the United States can be seen both from the period of  
20 the original investigation when imports into the U.S.  
21 from these three countries increased 5.6 billion tons  
22 in a two year time period and from the demonstrated  
23 ability of these Respondents to shift some four  
24 million tons to Korea and Malaysia alone following the  
25 investigation in the United States.

1                   In short, history and current market  
2 conditions confirm that revocation of the orders and  
3 the termination of the suspension agreement would be  
4 likely to lead to a recurrence of material injury to  
5 the domestic industry within a reasonably foreseeable  
6 time. We ask the Commission to so find.

7                   Thank you very much.

8                   VICE CHAIRMAN OKUN: Thank you.

9                   MS. ABBOTT: Opening remarks in support of  
10 revocation of orders will be by Kay C. Georgi, Coudert  
11 Brothers, and Mark S. McConnell, Hogan & Hartson.

12                   VICE CHAIRMAN OKUN: Good morning and  
13 welcome.

14                   MR. McCONNELL: Good morning. Thank you.  
15 Thank you for being here.

16                   I'm Mark McConnell on behalf of the American  
17 steel consumers. Today, you're going to hear a lot of  
18 detailed arguments about prices, profitability, and so  
19 on, but before we get to that, I think it's worth  
20 taking a minute to look at the big picture.

21                   First, look back at 1998. We had a dramatic  
22 reduction in worldwide demand as a result of the Asian  
23 currency crisis. Boat loads of steel were turning up  
24 in U.S. ports looking for buyers. Some U.S. producers  
25 were bleeding cash.

1                   Now, look at today. You've read the briefs.  
2                   We're not talking about bleeding cash; we're talking  
3                   about whether prices that are the highest in years  
4                   might be declining a little bit. We're not talking  
5                   about boat loads at the dock. We're talking about  
6                   whether there might be some scenarios in the future  
7                   under which some additional steel might be shipped to  
8                   the United States. We're not talking about a  
9                   fragmented U.S. industry. We're talking about an  
10                  industry that's dominated by just three companies,  
11                  with nearly \$10 billion in pension liabilities  
12                  relieved by the U.S. government.

13                  Now, look at the room. Just about everyone  
14                  in here represents an American business. The Japanese  
15                  and Brazilians are so busy with their other markets  
16                  that they are not here. You didn't get a brief from  
17                  Japan or Brazil. Instead, you got one from Ford and  
18                  General Motors, Maytag, Whirlpool, Delphi, Dura,  
19                  Visteon, Tenneco, Lear, Johnson Controls, Arvin  
20                  Meritor, and associations representing literally  
21                  hundreds of small, American steel consumers.

22                  The American companies that are struggling  
23                  in the steel market today are asking you to lift the  
24                  restrictions.

25                  As the day proceeds, I urge you to keep this

1 big picture in mind. When someone predicts a flood of  
2 imports coming from Japan and Brazil, ask yourself, if  
3 the Japanese and Brazilians are so interested in this  
4 market, then why aren't they here? When someone  
5 worries that record prices won't last long enough to  
6 make enough money, ask yourself, how much is needed  
7 when billions of dollars of liabilities have been  
8 erased, and when operating margins are at 20 percent?

9 In 1998, the steel industry needed help.  
10 It's been getting that help consistently since. It's  
11 time to permit some competition back into the U.S.  
12 market, and the American steel consumers urge you to  
13 revoke the restrictions.

14 MS. GEORGI: Good morning. Thank you. I'm  
15 Kay Georgi from Coudert Brothers here on behalf of  
16 Russian steel producers Magnitogorsk, Novolipetsk, and  
17 Severstal. The key conditions outlined by Mr.  
18 McConnell on behalf of the U.S. purchasers have, in  
19 fact, transformed the U.S. hot-rolled steel industry,  
20 not just in 2004 but going forward for the foreseeable  
21 future.

22 The banner operating and returns on  
23 investments of 21.5 percent and 69.7 percent that the  
24 U.S. hot-rolled industry enjoyed in 2004 were not a  
25 one-year fluke but a sign of good things to come.

1 This picture will not change if the antidumping and  
2 countervailing duty measures are revoked.

3 Capacity utilization is at very high levels  
4 in Russia, Japan, and Brazil, and home market demand  
5 in the three countries is very strong. Indeed, as  
6 Mark mentioned, Japan and Brazil care so little that  
7 they are not here today. And as you will hear later,  
8 Russian producers are unable to increase production  
9 and are being forced to turn customers away. I would  
10 like to add here that the Russian steel industry has  
11 no plans to expand hot-rolled capacity.

12 It's worth emphasizing that this case is not  
13 about imports from China or India; it's about imports  
14 from Russia, Japan, and Brazil. Nevertheless, the  
15 world's biggest steel consumer, China, will continue  
16 to demand hot-rolled steel in such large quantities as  
17 to offset any increases in hot-rolled capacity, and  
18 we'll have some slides on this.

19 On average, Russia exports only a very small  
20 percentage of its exports, total shipments, to China.  
21 The Chinese market is simply not a vital export  
22 market, in stark contrast to the Russian home market.  
23 The Russian industry sells nearly 70 percent of all  
24 hot-rolled steel at home to the vital and booming  
25 Russian market. In addition, over the last several

1 years, the Russian industry has developed many  
2 additional export markets and does not rely on any  
3 single market for a significant share of its  
4 shipments. Countries around the world, too, have  
5 removed import restrictions, opening new export  
6 markets for Russia, Japan, and Brazil.

7 In short, with no chance of recurrence of  
8 the Russian and Asian crises of the 1990's, with an  
9 extremely weak dollar, and with strong home market  
10 demand and prices and high capacity utilization in the  
11 three countries, the likelihood of recurrence of the  
12 import levels seen in the original investigation is  
13 nil. This case is, or should be, a poster child for a  
14 sunset review revocation. Thank you.

15 VICE CHAIRMAN OKUN: Thank you very much.

16 Before we turn to seating our first panel, I  
17 understand we have a public official here to testify.

18 MS. ABBOTT: That is correct, Madam  
19 Chairman. The Honorable Sherrod Brown, United States  
20 Congressman, 13th District, State of Ohio.

21 VICE CHAIRMAN OKUN: Good morning,  
22 Congressman Brown.

23 CONGRESSMAN BROWN: Good morning. Thank  
24 you, Madam Vice Chair Okun and members of the  
25 Commission. Thank you for the opportunity to testify



1 this morning in these proceedings involving imports of  
2 hot-rolled steel. I'm here not only because I have  
3 steel plants in my district but because I have a large  
4 manufacturing community dependent on those businesses,  
5 and I know how important our trade laws are to our  
6 manufacturing base.

7           When our markets are flooded with unfairly  
8 traded imports, there are real consequences to  
9 American companies, to their workers, to their  
10 families, to their communities. In Ohio, I've seen  
11 the devastation caused by dumped and subsidized  
12 imports and the impact it's had on Ohio families.  
13 These layoffs, these plant closings, these  
14 bankruptcies have catastrophic economic and social  
15 effects, as we all know.

16           The situation is critical for domestic  
17 companies trying to survive in the midst of import  
18 surgers, severely depressed prices, declining domestic  
19 shipments, and plummeting revenues, but the  
20 fundamental reason why domestic producers of hot-  
21 rolled steel remain at risk of material injury caused  
22 by dumped and subsidized imports is excess foreign  
23 production capacity. The worldwide steel industry has  
24 experienced market distortions that are more pervasive  
25 and extreme than in any other manufacturing sector.

1 Large foreign steel markets too often are closed  
2 through quotas and licensing agreements and high  
3 import tariffs. In no other industry have producers  
4 received such vast government subsidies and cartels  
5 flourished for so long and enjoyed such a widespread  
6 reach.

7 The effect of these market interventions has  
8 been the buildup and retention of excess global steel-  
9 making capacity of extraordinary dimensions. Since so  
10 many countries are able to produce more steel than  
11 they consume, and with so many markets restricted to  
12 imports, the destination of choice for surplus  
13 products is all too often the United States.

14 These market distortions have been  
15 acknowledged by the current and previous  
16 administrations. In 2000, the Department of Commerce  
17 released the analysis of the steel industry entitled  
18 Report to the President on Global Steel Trade  
19 Structural Problems and Future Solutions. This study  
20 highlighted the serious structural problems in the  
21 foreign steel industry, including foreign  
22 anticompetitive practices that stop American steel  
23 companies from gaining market access and foreign steel  
24 production overcapacity created by government  
25 subsidies and protected markets. These distortions

1 are also the reason the administration launched its  
2 steel program in 2001 to restore market forces to  
3 world steel and to eliminate practices that too often  
4 harm our steel industry and its workers.

5 The structural problems of the global steel  
6 market were present during the Commission's initial  
7 investigation. They are still present today. They  
8 will continue to threaten the domestic industry well  
9 into the future. This is the reason why the U.S.  
10 market has repeatedly been flooded with dumped and  
11 subsidized imports. It's why it's imperative that  
12 trade laws are fully enforced against those who  
13 continue to trade unfairly.

14 The Department of Commerce has already  
15 confirmed in these proceedings that the Brazilian and  
16 Japanese and Russian exporters will again price their  
17 products below market value in the U.S. if trade law  
18 orders are revoked. We must recognize that the  
19 domestic industry faces a very real threat of renewed  
20 injury by dumped and subsidized imports from these  
21 countries if the floodgates are reopened.

22 The domestic steel industry, Madam Vice  
23 Chair, is going to great lengths to increase  
24 efficiency and productivity, dramatically reduce  
25 costs, and improve competitiveness. They are doing so

1 by undertaking the most significant restructuring and  
2 consolidation in decades. Together, U.S. Steel, ISG,  
3 and Nucor have invested nearly \$4 billion in  
4 acquisitions, many of which involve assets of  
5 companies that have been forced to file for bankruptcy  
6 as a result of import surges.

7 Continued relief from unfairly traded hot-  
8 rolled steel, one of the flat-rolled steel industry's  
9 cornerstone products, is absolutely vital so that the  
10 industry can get the needed return on investment from  
11 its current restructuring and capital investments and  
12 remain a strong, world-class competitor. At this  
13 critical time, it would be unfair to allow our  
14 domestic producers and their workers to again fall  
15 prey to import surges caused by the foreign excess  
16 capacity which so greatly distorts the worldwide steel  
17 market.

18 I hope you find in the affirmative in these  
19 proceedings and grant the domestic steel industry the  
20 continued relief from dumped and subsidized hot-rolled  
21 steel that it needs and it deserves. Thank you again  
22 for having me here today.

23 VICE CHAIRMAN OKUN: Thank you for your  
24 testimony.

25 Madam Secretary, are we ready to call the

1 first panel?

2 MS. ABBOTT: Yes, Madam Chairman. The first  
3 panel, in support of the continuation of orders and  
4 suspension agreement, please come forward. All  
5 witnesses have been sworn.

6 (Pause.)

7 VICE CHAIRMAN OKUN: Madam Secretary, it  
8 looks like the first panel has been seated, and you  
9 may proceed when you're ready. Have all of the  
10 witnesses been sworn? Thank you.

11 MR. BISHOP: Yes. All witnesses have been  
12 sworn.

13 MR. LIGHTHIZER: Madam Chairman, members of  
14 the Commission, I'm Bob Lighthizer.

15 The analyses urged by the two sides before  
16 you today differ in one absolutely fundamental  
17 respect: Our opponents wish you to focus your  
18 analysis on one year's results, whereas we believe  
19 that your determination must, under the statute and  
20 common sense, be based upon the performance of this  
21 industry over the business cycle and the entire period  
22 of relief. When seen in this way, it is apparent that  
23 this industry had a negative return on sales and  
24 investment during the period of relief and is in no  
25 position to sustain any additional reduction in

1 financial returns due to unfair trade going forward.

2 As shown on the first slide, we would  
3 particularly urge you to focus on three facts. First,  
4 the subject producers have flooded this market in the  
5 past, and they will do so again if you allow it.  
6 Second, the domestic industry has had only one good  
7 year during the last six and has been forced to forego  
8 billions of dollars in necessary capital expenditures.  
9 Such an industry is plainly vulnerable to material  
10 injury. And, third, the purchasers you will hear from  
11 this afternoon are here because they know revocation  
12 will result in a surge of imports that will drive down  
13 prices.

14 The original investigation was triggered by  
15 a massive import surge. In only two years, subject  
16 imports soared from 1.3 million tons to 7 million  
17 tons. In '98, they shipped more than 1 million tons  
18 in November alone.

19 The orders on Brazil and Japan have been  
20 effective at limiting unfairly traded imports from  
21 those countries. Russian producers, however, were  
22 given a suspension agreement. Through most of the  
23 period, that agreement and the 201 relief severely  
24 curtailed their shipments, but as soon as they had a  
25 chance, they came roaring back into this market.

1 Russian producers not only used their entire quota for  
2 '04; they actually borrowed against the '05 quota to  
3 ship even more hot-rolled steel.

4           Upon revocation, global pressures will force  
5 the subject producers to ship large volumes here. The  
6 biggest pressure comes from a new steel capacity  
7 around the world. By one estimate, announced new  
8 global capacity over the next few years is expected to  
9 substantially exceed consumption growth.

10           To understand what has been happening in  
11 this market and globally over the last few years and  
12 what enormous changes are on the horizon, it is  
13 critical to understand China. As you can see here,  
14 China was importing huge volumes of hot-rolled steel  
15 during '03 and the first part of '04. This helps to  
16 explain why prices rose so quickly in the U.S. market  
17 last year.

18           In the two most recent quarters, however,  
19 China has been a significant net exporter of hot-  
20 rolled steel. Here, you see the China effect on  
21 subject producers. Not so long ago, all three  
22 countries were shipping large volumes of hot-rolled  
23 steel to China, but in the last two quarters those  
24 shipments have plunged, and these trends will only get  
25 worse.

1                   Here, we see China's capacity and  
2                   consumption of what World Steel Dynamics calls "hot-  
3                   rolled, band equivalent products," which is  
4                   essentially everything that passes through a hot strip  
5                   mill. Between '02 and '06, China will add 80 million  
6                   metric tons of new capacity, a figure larger than the  
7                   total hot-rolled band capacity of Japan or the United  
8                   States. By this estimate, China will be a major net  
9                   exporter of most flat products by next year.

10                   Now that the subject producers are being  
11                   forced out of China, it is obvious they will want to  
12                   ship to this market even more. We are the only major  
13                   net importer of hot-rolled steel left. Prices here  
14                   are relatively good compared to the other markets, and  
15                   the subject producers already have contacts and  
16                   channels of distribution here.

17                   Now, on to the price effect. Here, we see  
18                   what subject imports did to domestic prices during the  
19                   original investigation. Although '98 saw a record  
20                   demand, unfairly traded imports essentially ruined  
21                   this market. Prices recovered only after we obtained  
22                   preliminary relief. These facts from the original  
23                   investigation are strong evidence of likely price  
24                   effect and volume of subject imports.

25                   If you want to see even more powerful



1 evidence, look at what the purchasers have said on  
2 their own questionnaires. When they appear here this  
3 afternoon, I hope you think about why they are here.  
4 They are here because they know that revocation will  
5 lead to increased imports and lower prices.

6 On to the likely impact. Look at what  
7 happened after subject imports flooded this market.  
8 In only two years, the performance of the domestic  
9 industry simply collapsed. With relief in place, the  
10 industry had once again become profitable by the first  
11 quarter of 2000, but then it was hit by a second wave  
12 of dumped and subsidized imports. In the first  
13 quarter of '01, operating losses totaled almost \$1  
14 billion, showing how quickly this market can turn  
15 around. Where you see such large losses, bankruptcies  
16 are inevitable. Ten domestic, hot-rolled producers  
17 declared bankruptcy during the period of relief,  
18 including several of our largest producers. This is  
19 plain evidence of vulnerability.

20 Raw material costs have also soared and  
21 remain well above historic norms. In fact, on an  
22 indexed basis, costs have risen more than prices for  
23 hot rolled. Prices that would have yielded a healthy  
24 return a few years ago would generate only losses in  
25 today's market.

1                   The best evidence of the industry's  
2 vulnerability, however, is its recent financial  
3 performance. This chart shows the industry's  
4 operating income on a cumulative basis, year to year,  
5 over the period of review. As you can see, for almost  
6 the entire period, the domestic industry was being  
7 forced deeper and deeper into a hole. Even after a  
8 positive year in '04, this industry had a negative  
9 return for the six years.

10                   Think about what that means. It means you  
11 are dealing with an industry that suffered material  
12 injury in '98 and has not generated profits over the  
13 whole period since then. These facts compel a finding  
14 of vulnerability.

15                   Under these circumstances, it is no wonder  
16 capital expenditures have plummeted and have never  
17 returned to the '97 level. Even last year, they  
18 barely reached half that level.

19                   On this slide, we have combined the  
20 cumulative losses suffered by the industry with  
21 foregone capital expenditures. We conservatively  
22 estimated foregone investment as the difference  
23 between '97 level and what was actually spent each  
24 year. As you can see, even using '97 as the base, the  
25 industry has a huge backlog of needed investment and

1 is in a very deep hole.

2 This conclusion is confirmed by the economic  
3 study included in the briefs on the industry's  
4 performance over the cycle and as compared to  
5 benchmark returns needed to attract capital. These  
6 benchmark returns, based upon so-called "weighted  
7 average cost of capital" and long-term borrowing rates  
8 for the industries, are, frankly, not controversial  
9 numbers.

10 These are the types of thresholds that are  
11 used by Wall Street every single day and are  
12 calculated based on publicly available information,  
13 and they show that since '98, the start of the last  
14 cycle, as identified by the study, the industry came  
15 up at least \$5 billion short of profits it needed to  
16 earn its cost of capital and to attract future funds  
17 for investment.

18 An industry cannot lose money forever if it  
19 hopes to survive. The industry before you today needs  
20 and deserves the chance to earn a reasonable return on  
21 investment going forward in a market not polluted by  
22 unfair trade, and we urge you to give it that chance.  
23 Thank you. John?

24 MR. SURMA: Good morning. I'm John Surma,  
25 president and chief executive officer of United States

1 Steel Corporation, and I appreciate the opportunity to  
2 appear before you today.

3 This is a time of momentous change and of  
4 significant achievements in our industry. Coming off  
5 the most severe crisis in our history, the steel  
6 industry has, with remarkable speed and commitment,  
7 cut costs, modernized work rules, improved  
8 productivity, and pursued value-creating  
9 consolidation. While there is still much to do, the  
10 industry is more productive, more efficient, and more  
11 cost competitive than ever before, something that will  
12 inure to the long-term benefits of our economy, our  
13 industry, and our customers. We are doing the right  
14 things, as we said we would, and we are proving our  
15 critics wrong.

16 I would be remiss not to mention the  
17 important role played by agencies like this one. Your  
18 commitment to fairly enforce our trade laws and to  
19 challenge the industry to adjust and restructure has  
20 helped create the conditions where this industry can  
21 succeed.

22 The issue before the Commission is, at  
23 least, from our standpoint, quite simple: Will you  
24 give this industry the opportunity to solidify and  
25 build upon the progress it has made, or will you put

1 this progress in jeopardy and force us, once again, to  
2 compete in a market distorted by unfair trade?

3 U.S. producers and purchasers essentially  
4 agree as to what will happen if these orders are  
5 revoked. Dumped and subsidized imports from Japan,  
6 Russia, and Brazil will enter this market and drive  
7 prices down. The other side suggests, however, that  
8 the industry is now profitable and no longer needs  
9 relief. In response, I can only shake my head in  
10 wonder at how quickly we forget.

11 There is no question that last year was an  
12 excellent year for the industry, but to view that year  
13 out of context and in isolation is not only  
14 distortive; it ignores the facts that should be most  
15 critical to this Commission's analysis.

16 Let us be very clear. This industry did not  
17 even come close to earning its cost of capital in any  
18 year of relief before 2004. Even taking last year's  
19 profits into account, the industry, for its overall  
20 hot-rolled operations, failed to break even on an  
21 operating basis over the period, much less earn a  
22 return that would allow it to maintain and invest in  
23 its plants and equipment, to do the things necessary  
24 to survive and compete successfully over the long run.

25 Let's not forget that the bankruptcies of

1 Bethlehem and National and others occurred while this  
2 relief was in place. Indeed, 54 percent of the hot-  
3 rolled industry declared bankruptcy in this time  
4 period -- 54 percent, an astonishing figure.

5           The Commission knows this history well.  
6 There was a second wave of unfair trade from third  
7 countries, another injury determination in 2001, and  
8 the president's decision to impose safeguard relief  
9 based on serious injury in 2002. Whereas trade relief  
10 is supposed to ensure a market characterized by fair  
11 trade, this industry was denied that outcome for much  
12 of the period. As a result, we suffered further  
13 massive losses, foregone investments, and  
14 bankruptcies. Only now, at the very end of the  
15 period, have we returned to profitability.

16           The years of hemorrhaging prevented us from  
17 making necessary capital expenditures. Indeed, there  
18 has not been one year of the relief, including 2004,  
19 in which the industry has been able to fund capital  
20 projects on the basis needed to sustain our plant and  
21 equipment. When you are literally forced to consume  
22 your own productive assets year after year because of  
23 low prices, a single good year will not be enough to  
24 make you whole.

25           I'm sure we're not alone in having many

1 needed investment projects deferred because of cash  
2 constraint. I can tell you that the investments made  
3 in this industry are individually very, very  
4 substantial, and they stay made for a long time. If  
5 we are to justify these kinds of projects going  
6 forward, we need confidence in a bottom line not  
7 tainted by unfair trade.

8 To state the obvious, an industry that fails  
9 to earn its cost of capital over time is not long for  
10 this world. For too many years, this industry has  
11 been forced to effectively eat our seed corn. The  
12 fact that we had one strong year is great. The fact  
13 that we are lowering costs and becoming more  
14 competitive is grounds for optimism. But make no  
15 mistake: We have a long way to go to restore the  
16 fundamental health of this industry, and we will need  
17 sustained profitability to do so.

18 I can tell you, this is a very competitive  
19 market, with more than a dozen domestic producers and  
20 a very significant import presence. We spend all day  
21 every day trying to figure out how we can turn a  
22 profit to secure new customers and grow our business.

23 We relish this competition. We have  
24 absolutely no problem with imports. What we do ask,  
25 and what this industry needs, is the assurance that

1 this competition will be on fair terms with producers  
2 that are similarly constrained to earn a profit in a  
3 market environment in order to stay in business.  
4 There is no question in my mind that we can compete  
5 and win if given that chance.

6 We're prepared to compete with foreign  
7 companies. We don't think we should have to compete  
8 with foreign countries.

9 What would be the result of revoking this  
10 relief? Again, I think the answer is clear: It will  
11 lower prices and profitability below what market  
12 forces and market-based competition would otherwise  
13 dictate. For an industry with an enormous backlog of  
14 important capital projects, one that has lost money  
15 since these orders were put in place, such an outcome  
16 would constitute very substantial injury.

17 I'm very proud to be in a position of  
18 leadership in this industry and proud to carry on the  
19 traditions of United States Steel Corporation. Very  
20 few companies can say that they have been in the same  
21 business for over 100 years. Very few companies can  
22 say that they are in an exciting, high-tech field that  
23 requires them to remain on the cutting edge. We can  
24 say both.

25 Last year, we showed what we can do in a



1 healthy market. If you keep this relief in place, we  
2 will build on that success. I urge you to give us  
3 that chance. Thank you.

4 VICE CHAIRMAN OKUN: Thank you.

5 MR. LIGHTHIZER: Mr. Dan DiMicco.

6 MR. DiMICCO: I apologize ahead of time for  
7 the quality of my voice here this morning.

8 VICE CHAIRMAN OKUN: Pull your microphone  
9 close, then, so we can hear you.

10 MR. DiMICCO: Thank you, Vice Chair Okun and  
11 members of the Commission. I am Dan DiMicco,  
12 president and CEO of Nucor. I appreciate the  
13 opportunity to discuss with you today the condition  
14 and prospects of the U.S. hot-rolled steel industry.  
15 I would also like to personally thank Commissioner  
16 Pearson and the Commission staff who visited our plant  
17 in Crawfordsville, Indiana.

18 We are here today to make sure that history  
19 does not repeat itself. Unfortunately, it will if  
20 those countries who have dumped and destabilized our  
21 market in the past are given a pass by revoking the  
22 orders currently in place.

23 We had a great year in 2004. I wish Nucor  
24 could take credit for all of the improvement, but we  
25 can't. The important thing this Commission should

1 understand is that this market can turn on a dime, and  
2 it has in the past. It has had more down years than  
3 up years. This is because overcapacity comes in fixed  
4 increments, and steel mills need to run at high output  
5 levels in order to cover their high fixed costs.

6 On average, the global industry suffers from  
7 excess capacity. As a result, injurious subsidies and  
8 dumping are the norm. That is why these orders are  
9 critical to the U.S. industry's recovery and continued  
10 health.

11 Why was 2004 a great year? While there were  
12 efficiency gains from investment and consolidation,  
13 most of the industry's profits were the result of its  
14 increased metal margins: the spread between raw  
15 material costs and prices. Those increases occurred  
16 largely because of China.

17 In 2003 and 2004, China was temporarily  
18 unable to meet its skyrocketing demand for hot-rolled  
19 steel using its domestic production. During this  
20 time, China absorbed much of the world's excess  
21 capacity. China, however, is changing. It has added  
22 enormous capacity in the last two years, and it became  
23 an exporter of hot-rolled steel late last year, and  
24 China and other countries are bringing on even more  
25 new government-subsidized and government-owned

1 capacity in 2005 and 2006, increases nearly as large  
2 as the entire U.S. hot-rolled industry.

3 A second reason for the price hike was panic  
4 buying. Customers saw raw material costs and steel  
5 prices rising and rising fast, and they tried to beat  
6 the price increases. As a result, they built record  
7 inventories. Today, those inventories, while being  
8 reduced, are still overhanging the market.

9 A third reason was the large amount of U.S.  
10 capacity temporarily taken off stream due to the  
11 devastating impact of earlier imports. Much of that  
12 domestic capacity reduction is now back, replaced with  
13 more efficient operations.

14 So what's going to happen to steel from  
15 Brazil, Japan, Russia if these dumping orders are  
16 removed, especially now that these countries can't  
17 export to China anymore? Well, that one, I can tell  
18 you because it's happening already. A million tons of  
19 Russian hot-rolled steel rapidly entered the U.S.  
20 market in the second half of 2004. Russian imports  
21 would have been even higher, but they hit their quota  
22 limit.

23 As the imports entered, a price decline  
24 began. U.S. spot prices have fallen more than \$150 a  
25 ton from their highs last year. Our customers claim

1 that the U.S. industry has market power now, but if  
2 that is true, why did spot prices fall \$150 a ton?  
3 Despite the U.S. industry's improved health, we have  
4 little control over the overwhelming effects imports  
5 have here in our marketplace.

6 The global steel industry is still highly  
7 fragmented, with much of it owned by governments, as  
8 in China and India, or heavily subsidized, as in  
9 Russia and Brazil. Even with our recent price  
10 declines, we expect 2005 to be a good year if the  
11 dumping orders stay in place, and supply doesn't  
12 overwhelm demand to the point of repetitive dumping.  
13 But if these orders are lifted, the producers from the  
14 subject countries will shift their exports rapidly to  
15 the United States, and the down portion of the cycle  
16 will accelerate as it has in the past.

17 Here are some things you should keep in  
18 mind, please. Brazil, Japan, and Russia are already  
19 big exporters, and they continue to add capacity.  
20 Two, they compete from protected home markets and  
21 produce far more than they need domestically. The  
22 basic problem that existed five years ago still exists  
23 today: government-sponsored overcapacity.

24 These countries will sell here because China  
25 and India have built and are building substantial

1 capacity and do not need to rely on imports any longer  
2 to the same extent as previously and because sales to  
3 Europe have been severely restricted by quotas and  
4 other distribution barriers.

5 Their operations and their government  
6 mentality is not profit oriented. It is volume and  
7 employment oriented. They want to keep their  
8 government-subsidized mills running, and they will  
9 send their overwhelming excess product here.

10 Based on Nucor's experience, it will not  
11 take a large surge of dumped imports from Japan,  
12 Brazil, and Russia to destabilize prices. When import  
13 offers start picking up, we will have to cut our  
14 prices in order to keep the business, given the  
15 industry's high fixed costs. Historically, high steel  
16 prices and raw material costs do not prevent harm due  
17 to dumped imports. In fact, high prices attract  
18 imports to our market, and high raw material costs  
19 just make the industry more vulnerable to import  
20 pressures when we have to lower prices to fight off  
21 imports as we have been forced to do time and time  
22 again.

23 Metal margins can go down as fast as they  
24 went up if the order is revoked. At Nucor, we place a  
25 priority on our customers. We treat them as we would

1 want to be treated. In that connection, Dr. Peter  
2 Morici has done a study on our customers which finds  
3 that they have done better than us, and are doing  
4 better than us, in manufacturing as a whole.

5 Steel is not the problem. An undervalued  
6 Chinese currency is the problem.

7 With regard to automotive, let me say this.  
8 They are a very important customer of the industry and  
9 ours, and in 2004, Nucor offered the Big Three  
10 producers and Tier 1 suppliers a million tons of steel  
11 that they did not take. Why? Because they didn't  
12 need it. They didn't want to pay for it, and, in  
13 particular, they didn't want to pay a raw material  
14 surcharge, even when scrap prices had doubled and  
15 tripled, both in the United States and globally.

16 My sales director, Rick Blume, is here today  
17 and can answer any questions you have on this.

18 As for our auto parts customers, they also  
19 could have locked in pricing with us and others, but  
20 they chose to speculate on the spot market, and they  
21 got burned by the spot market. There are even  
22 programs in place called "resale programs" that the  
23 automobile companies and top-tier auto parts suppliers  
24 offer to the smaller companies to participate in-  
25 contractual buys that they chose not to participate in

1 and, again, to rely on the spot market because of what  
2 had happened in the past with dumped steel and the  
3 driving down of prices.

4 Let me emphasize that there are numerous  
5 areas where we are working with our customers to help  
6 support manufacturing in this country, whether it be  
7 on the Chinese currency issue and the Emergency Scrap  
8 Coalition, as well as other NAM priorities of tort  
9 reform, energy policy, health care costs, and other  
10 noncompetitive forces in our economy. But this issue  
11 is not one where we will be working with them.

12 The steel industry is entering a period of  
13 strategic competition where companies are either  
14 acquiring or being acquired. In this kind of  
15 environment, dumping in the U.S. by Japanese,  
16 Brazilian, and Russian producers can be expected when  
17 we can't retaliate in their markets due to trade  
18 barriers. This would weaken U.S. competitors, turning  
19 them into potential targets that can be bought cheaply  
20 and closed. This loss of domestic capacity as a  
21 result of dumping, like in 2001, is what our customers  
22 should really be concerned about.

23 The U.S. steel industry faces a challenging  
24 environment. We at Nucor have learned that the key to  
25 survival is to have a cost model that is extremely

1 low, where productivity, technology, and efficiency  
2 keep us competitive. But even this model does not  
3 always work with unfairly traded imports. Domestic  
4 consolidation alone cannot insulate Nucor from dumped  
5 and subsidized imports.

6 Today, we are optimistic in many ways about  
7 the future, but we are also realistic, and the reality  
8 here is that material injury is likely to occur in the  
9 reasonably foreseeable future if these orders are  
10 lifted. Thank you very much.

11 VICE CHAIRMAN OKUN: Thank you.

12 MR. DAILY: Good morning, Madam Vice Chair  
13 and members of the Commission. For the record, my  
14 name is Don Daily, and I'm president of Gallatin  
15 Steel, located in Gent, Kentucky. My predecessor,  
16 John Haldige, testified in the original investigation,  
17 as did Ed Voight, our former chief financial officer.

18 The only structural change we've made at  
19 Gallatin Steel during this time has been the purchase  
20 of a cut-to-length plate facility, which was located  
21 just adjacent to our mill. This facility gives us the  
22 ability to sell cut-to-length plate as well as hot-  
23 rolled steel coils. However, all of the products that  
24 we produce and sell are still considered commodity  
25 products, just like the hot-rolled steel that the



1 Russians, the Japanese, and the Brazilians will also  
2 sell in the United States.

3 At Gallatin, we've dramatically increased  
4 our productivity over the last five years, and we now  
5 operate what is widely considered to be the most  
6 productive, thin-slab casting machine anywhere in the  
7 world. These increases in productivity have gone a  
8 long way toward further reducing our already low labor  
9 costs and conversion costs on a ton-of-hot-rolled  
10 product's basis. We have, of course, also experienced  
11 significant increases in raw materials costs and  
12 energy costs. Compared to six years ago, our average  
13 costs of raw materials has almost tripled, and our  
14 cost of energy has more than doubled.

15 As a company focused primarily on selling in  
16 the spot market, with very few contractual commitments  
17 longer than three months, we can be the first to  
18 benefit from either stronger demand for hot-rolled  
19 steel or tighter supply and the consequent upward  
20 pressure this puts on steel prices. However, we are  
21 also the first to suffer from weaker demand or more  
22 supply and the resulting weakness in prices.

23 Steel is definitely a business in which  
24 things can and do change very rapidly. For example,  
25 our lead time for delivery, which is the time between

1 an order is placed and when it can be delivered,  
2 increased from approximately one week in the middle of  
3 2003 to over eight weeks by the beginning of 2004.  
4 That lead time could have been twice that long by the  
5 beginning of the second quarter of 2004 had our sales  
6 force not done an exceptional job controlling the rate  
7 at which we accepted orders. We maintained the lead  
8 time at that eight-week level until about the end of  
9 the third quarter and saw it shrink to no more than  
10 one week by the end of 2004. We remain only very  
11 slightly above that level right now.

12 Everyone in this industry knows that prices  
13 follow lead times, and our prices obviously increased  
14 very rapidly through the third quarter of 2004.  
15 However, they fell by more than \$150 a ton between the  
16 end of the third quarter and the beginning of the  
17 first quarter of 2005. I know that many of the  
18 companies sitting here today announced price increases  
19 at various times during the first quarter, whether it  
20 was January 1st, February 1st, or March 1st. However,  
21 based on everything we know about the market, we don't  
22 believe that any of those announced price increases  
23 were realized on spot market sales during the quarter.  
24 If anything, there has been further deterioration of  
25 about \$40 a ton, or about as much as \$40 a ton.

1           Why did our lead time shrink and our prices  
2 fall? First, there were additional imports supplied  
3 from Russia and from other countries during the fourth  
4 quarter. Second, customers try to build inventory  
5 ahead of price increases, and whenever the market  
6 mentality anticipates prices going up, they will do  
7 so. Conversely, as soon as the market believes prices  
8 are going down, many of your customers want to  
9 decrease inventory, and this is what we are currently  
10 experiencing.

11           We are now clearly in a situation in which  
12 available current domestic and import supply is more  
13 than enough to satisfy U.S. demand, and this will  
14 likely encourage further inventory reductions and  
15 continued weakness in pricing. There most certainly  
16 won't be any shortage of steel, and if any of the  
17 consumer witnesses testify this afternoon about  
18 current difficulty obtaining steel, I ask that you  
19 please have them contact me or any of my steel-  
20 producer colleagues.

21           At Gallatin, we run a very modern mill and a  
22 very efficient operation with production costs that  
23 can compete with anyone in the world. While we  
24 thoroughly enjoyed what happened in 2004, we can still  
25 survive with the status quo, but I'm here today

1 because I know that we have a real fight on our hands  
2 to maintain that status quo.

3 We are absolutely certain that if you sun  
4 set these orders, the resulting surge in imports will  
5 create a significant oversupply situation in the  
6 domestic market, and this will cause companies like  
7 ours to resort to past practices of severe price  
8 cutting in order to scratch out enough orders to keep  
9 our plant operating at some reasonable level of  
10 efficiency. This is not something we want to see  
11 happen, and it is why I respectfully request that this  
12 Commission keep these dumping orders in place for an  
13 additional five years. Thank you.

14 VICE CHAIRMAN OKUN: Thank you.

15 MR. NELSON: Commissioners, good morning.  
16 My name is Jerry Nelson. I am vice president in  
17 charge of sales and marketing for International Steel  
18 Group. I have held this position since April 2002,  
19 when ISG was formed by acquiring the assets of LTV. I  
20 have approximately 20 years of experience in the steel  
21 industry, having previously worked for Jones &  
22 Laughlin, which later became LTV; Bethlehem, Nucor,  
23 and, finally, Birmingham Steel.

24 As ISG's vice president of sales and  
25 marketing, I have responsibility for overseeing sales

1 activity for all of the products produced by ISG,  
2 including hot-rolled, cold-rolled, galvanized, and  
3 tin-mill sheet products; plate, wire, rod, rails, and  
4 more.

5 Our prehearing brief addresses all of the  
6 factors you must consider in a sunset review, so I  
7 will focus my comments on issues with which I have the  
8 most familiarity in my capacity as vice president of  
9 marketing and sales.

10 First, I'll address the issue of  
11 interchangeability among hot-rolled steel from various  
12 countries, including the countries under review --  
13 Brazil, Japan, and Russia -- and U.S.-produced, hot-  
14 rolled steel, and the importance of price in  
15 purchasing decisions. As the Commission is aware from  
16 past investigations, hot-rolled sheet is the basic  
17 building block for all flat-rolled products. Hot-  
18 rolled sheet is produced to published specifications.  
19 Most, if not all, steel producers in this country and  
20 around the world, including in Brazil, Japan, and  
21 Russia, are capable of producing hot-rolled steel for  
22 most applications. In short, quality is assumed.

23 In that regard, I understand that during the  
24 original investigation, hot-rolled steel from Russia,  
25 as compared to Japan and Brazil, was viewed as

1 interchangeable, even though there were some quality  
2 issues. Russian hot-rolled steel quality is even more  
3 interchangeable today since several of the big  
4 producers in Russia have made significant investments  
5 to improve product quality. The hot rolled that they  
6 are producing today is very comparable with the hot  
7 rolled that the U.S. producers manufacture, as well as  
8 those of other countries subject to review.

9 As a result, the products are highly  
10 interchangeable from supplier to supplier. That makes  
11 the domestic and the Brazilian, Japanese, and Russian  
12 hot-rolled product interchangeable for a very large  
13 part of the product moving into both the service  
14 center and the tubular converter markets.

15 It's very easy for customers to change  
16 suppliers when it comes to hot-rolled steel. Because  
17 the products are so comparable in terms of quality,  
18 price becomes a major factor in the decision process  
19 and outweighs other factors, such as on-time delivery.  
20 So hot-rolled steel from Brazil, Japan, Russia, and  
21 the United States is highly interchangeable, and price  
22 is by far the biggest factor in the decision to make a  
23 hot-rolled purchase, from the buyer's standpoint.

24 As the Commission is aware from past  
25 investigations, spot prices for steel are highly

1 volatile. Spot prices can swing quickly and  
2 significantly up or down in response to even  
3 relatively small changes in supply. For example, in  
4 the second half of 2004, spot prices for hot-rolled  
5 steel peaked around August and then dropped more than  
6 \$100 per ton by year's end. According to Commerce  
7 Department monitoring statistics, hot-rolled steel  
8 imports in the second half of 2004 were 790,000 tons  
9 higher than in the first half of 2004. Because much  
10 of these imports are believed to be sold in the spot  
11 market, volume movement of this magnitude can, and  
12 does, have significant effects on market prices.

13 While the adverse effects of increasing  
14 imports will be felt most rapidly in the spot market,  
15 they also will have an impact on contract prices. As  
16 the public staff report notes, most producers' long-  
17 term contracts have a duration of one year. In my  
18 experience, negotiations to renew those contracts  
19 begin about 90 days before expiration. When spot  
20 prices are higher than contract prices, and the spread  
21 narrows because of a decline in the spot price,  
22 customers will expect the contract price for the  
23 following year to be adjusted downward as well.

24 A \$100 decline in spot prices would likely  
25 be of sufficient magnitude that most customers would

1 demand a significant downward adjustment in their  
2 contract price going forward.

3 U.S. steel prices have been depressed for an  
4 extended period of time. As the public prehearing  
5 report makes clear at page I-6, U.S. producers' prices  
6 for hot-rolled steel were too low to generate even a  
7 small profit during the period, 1999 to 2003. Low  
8 prices deprive the industry of desperately needed  
9 capital for necessary investments in equipment,  
10 people, and process improvements.

11 We at ISG are, of course, very pleased that  
12 we were able to generate positive returns for our  
13 shareholders in 2004, but the industry is highly  
14 cyclical and thus much generate strong returns during  
15 the upturn in the cycle. Demand for steel can, and  
16 does, change quickly.

17 As the public staff report shows, apparent  
18 consumption of hot-rolled steel in this country fell  
19 more than 17 percent from 2000 to 2001. The effects  
20 of the decline on the domestic industry were  
21 disastrous. Although we had a year of strong demand  
22 in 2004, we have already begun to see some softening  
23 in demand for 2005. At pages 42 through 44 in the  
24 confidential version of our prehearing brief, we  
25 provide specific evidence of what we at ISG are seeing



1 in the market.

2 We also know that the rapid buildup of  
3 capacity in China is causing that country to  
4 significantly reduce its imports of hot-rolled steel  
5 and increase its exports. Consequently, export-  
6 dependent producers in other countries who were  
7 exporting to China must find new markets for their  
8 product. Russian producers, for example, shifted  
9 hundreds of thousands of tons of hot-rolled steel  
10 exports from China to this country in the space of  
11 less than a year. Only the suspension agreement  
12 prevented them from shifting even more exports to this  
13 market or selling at much lower prices.

14 During the original investigation, the  
15 prices at which Brazilian, Japanese, and Russian  
16 producers were exporting hot-rolled steel to the  
17 United States were either comparable to or lower than  
18 their export prices to other countries. If you  
19 compare U.S. spot prices with the prices that  
20 Brazilian, Japanese, and Russian producers were  
21 selling hot-rolled steel to most other export markets  
22 in 2004, including China, you'll see that the U.S.  
23 spot prices were higher.

24 We believe that continues to be the case in  
25 2005. If the orders are revoked and the suspension

1 agreement terminated, there is every reason to believe  
2 that Respondent producers will shift exports to this  
3 market at reduced prices. The return of dumped and  
4 subsidized imports from Brazil, Japan, and Russia  
5 would quickly cause market conditions to deteriorate  
6 as prices fall and unfair imports capture market share  
7 from the U.S. industry.

8 Keeping the orders in place is vital if the  
9 industry's recovery is to continue. Thank you.

10 VICE CHAIRMAN OKUN: Thank you.

11 MR. SZYMANSKI: Good morning. I'm Steve  
12 Szymanski, general manager of sales and service to  
13 service centers for United States Steel Corporation.  
14 I would like to focus my testimony today on one  
15 critical point, namely, the dramatic difference we are  
16 seeing in the current market conditions as compared to  
17 those that existed in much of 2004, particularly in  
18 the first half of the year.

19 The sharp increase in steel prices in 2004  
20 resulted from a number of factors, most of which were  
21 not anticipated by anyone in the market. First and  
22 foremost was the exceptionally strong demand seen in  
23 China, along with solid demand in the United States  
24 and elsewhere. Raw material costs were also rising  
25 substantially in this period, and inventories for

1 steel were generally low. As prices started to rise,  
2 many customers bought steel for their inventories,  
3 anticipating higher prices and tightened supply  
4 conditions. This was a formula for higher prices, and  
5 that is what exactly occurred.

6 The market conditions today are very  
7 different. As China has ramped up production along  
8 with planned capacity, it has gone from a major net  
9 importer of hot-rolled steel to net exporter in recent  
10 months, forcing producers in other countries,  
11 including subject producers, to seek new markets.

12 Perhaps not surprising, U.S. imports of hot-  
13 rolled steel soared by almost 90 percent from 2003 to  
14 2004. According to industry trade associations for  
15 service centers, sheet inventories have reached their  
16 highest level in my memory, at 10 million tons. This  
17 is an increase from January 2004 of almost 2 million  
18 tons.

19 I can tell you from firsthand experience  
20 that competing against inventory is not an easy task.  
21 Under these conditions, it's hardly surprising that  
22 spot prices for hot rolled have fallen over \$100 a ton  
23 since last summer. As a result, the psychology of the  
24 market has changed from last year. No one wants to  
25 buy steel today if prices will be lower tomorrow.

1                   Meanwhile, imported hot rolled ordered  
2 months ago continues to pour into this market, which  
3 is so crowded that many new imports are going straight  
4 into inventory. On a recent visit to Houston, I saw  
5 large volumes of hot-rolled imports still at the docks  
6 because there is literally no room at the customers'  
7 warehouses.

8                   I remain hopeful that we can work through  
9 this high inventory level without a major crisis, but  
10 to do so, we need this relief. The big service  
11 centers, like all sophisticated customers, track the  
12 market carefully. I can tell you that the people in  
13 the market are aware of what's going on in Russian  
14 imports and, specifically, how they not only filled  
15 their hot-rolled import quotas for 2004 but borrowed  
16 against this year's quotas to bring in even more  
17 imports.

18                   There is a clear understanding that  
19 Brazilian and Japanese producers have extensive  
20 contacts in the market and are already shipping in  
21 large volumes cold-rolled steel. Purchasers expect a  
22 new surge of dumped and subsidized steel that will  
23 come from these countries if these orders are revoked.  
24 They expect that surge to drive prices down, and they  
25 are correct. I urge you to prevent this result by

1 keeping this relief in place. Thank you.

2 VICE CHAIRMAN OKUN: Thank you.

3 MR. PLATZ: Commissioners, good morning. My  
4 name is Roy Platz, and I am the director of marketing  
5 for the Flat Products Division of Ispat Inland.

6 I have worked for the company for more than  
7 35 years, starting out as a chemist before shifting to  
8 the sales and marketing of flat products to the  
9 automotive and appliance sectors. During my career, I  
10 have experienced firsthand the ups and downs of the  
11 domestic hot-rolled industry. Believe me when I say  
12 that the industry right now is still vulnerable to  
13 unfairly traded, hot-rolled imports from Brazil,  
14 Japan, and Russia.

15 One year of solid profitability is simply  
16 not enough. Like any healthy industry, we should be  
17 able to expect a reasonable rate of return across the  
18 business cycle in order to succeed and grow. After  
19 suffering losses for most of the cycle, our industry  
20 needs more time to recover before it can confidently  
21 resume long-term capital investment.

22 I will not provide a history lesson today,  
23 even though I could. This review alone provides  
24 enough examples of how a period of recovery and  
25 profitability can be wiped out in a matter of months

1 by surges of low-price, hot-rolled imports. It  
2 happened in 1998 with imports from these countries.  
3 It happened again in 2000 with imports from 11 other  
4 countries, and now, after the shortened Section 201  
5 program helped to create stable market conditions, it  
6 is happening again with hot rolled from Russia.

7 It seems every time our industry begins to  
8 recover from plummeting prices, it gets knocked down  
9 by a low-priced import surge. It's hard to plan for  
10 the future when you don't know if you're going to  
11 survive the next unexpected surge.

12 Sadly, during the period of this review,  
13 many U.S. steel companies producing hot rolled did not  
14 survive. All we are requesting now is a fighting  
15 chance to invest long term before the next surge hits.  
16 If you revoke now, we will not have that chance.

17 As a marketing director of flat products, I  
18 certainly hear customer complaints about hot-rolled  
19 prices, and this year more than usual. For many of  
20 these customers, steel is an essential and critical  
21 input. Although I do not question their sincere  
22 belief that steel input costs have burdened them this  
23 past year, I believe that other costs unrelated to  
24 steel have been contributing to their problems as  
25 well, and those costs should be acknowledged and

1 addressed here today by these companies.

2           Simply put, these consumers have not been  
3 ravaged by high steel input prices. Steel is not the  
4 source of their problems. In contrast, our industry,  
5 because of its high fixed costs, lives or dies on the  
6 price of steel. Our very survival depends on a  
7 reasonable market price.

8           My customers are fully aware of the  
9 difficulties that the domestic hot-rolled industry has  
10 faced over the period of this review. They have seen  
11 other domestic suppliers declare bankruptcy or sell  
12 their assets. Many of these customers, recognizing  
13 our industry's plight, have agreed to surcharges and  
14 variable pricing provisions to ensure that the hot-  
15 rolled industry does not suffer from its own input  
16 cost increases.

17           These customers know that if they want  
18 reliable domestic suppliers to survive, they must  
19 accept hot rolled at a price that will allow the  
20 industry to achieve a reasonable rate of return and  
21 resume long-term capital investment.

22           Ultimately, a stable and efficient, domestic  
23 hot-rolled industry benefits all of our customers.

24           In the end, both the industry and its  
25 customers want to thrive and grow. I want my

1 customers to do well so my company can do well. In  
2 2004, the hot-rolled industry and my company finally  
3 turned a solid profit after years of losses and  
4 uncertainty. While the hot-rolled industry may not be  
5 able to expect every year to be like 2004, it should  
6 be able to expect what all healthy industries expect:  
7 a fairly priced market environment that is not subject  
8 to price volatility and that encourages long-term  
9 capital investment.

10 If the surge of Russian hot rolled in the  
11 last half of 2004 is any indication, revoking this  
12 trade relief will cause prices to plunge, which would  
13 likely reverse any gains made from last year's  
14 profitability and, in turn, extinguish any plans for  
15 long-term capital expenditures.

16 Our industry needs more time to recover.  
17 Continuing these orders and suspension agreement will  
18 provide us the necessary buffer to do so. Thank you  
19 for your attention, and I welcome your questions.

20 VICE CHAIRMAN OKUN: Thank you.

21 MR. NOLAN: Good morning, Madam Vice Chair  
22 and members of the Commission. For the record, my  
23 name is John Nolan, and I am vice president of sales  
24 and marketing for Steel Dynamics, Inc., of Fort Wayne,  
25 Indiana.



1 I've been with the company since its start-  
2 up in 1994. Our company has lessened its dependence  
3 on the sales of flat-rolled steel and, specifically,  
4 hot-rolled sheet since we testified as petitioners in  
5 the original investigation five and one-half years  
6 ago. We have not invested in further hot-rolled  
7 capacity, despite the facts that, one, we are among  
8 the lowest-cost producers in the world; and, two, hot-  
9 rolled sheet is arguably the most important product in  
10 terms of steel consumption in the U.S. market.

11 Instead, we have invested in a greenfield  
12 plant for the production of long products,  
13 principally, wide-flange beams and rails. In  
14 addition, we purchased a long products facility in  
15 Pittsborough, Indiana, built and formerly operated by  
16 a company known as Qualitech, out of bankruptcy. We  
17 also bought a galvanizing facility in Jeffersonville,  
18 Indiana, that comprised most of the assets of a  
19 company called Galvpro, again, out of bankruptcy.

20 As one of the four top executives of my  
21 company, who, at the approval of its board of  
22 directors, plan our major capital expenditures, I can  
23 explain to you why we have invested nearly three-  
24 quarters of a billion dollars over the past five years  
25 in everything but our hot-rolled business. In simple

1 terms, it is so we can sleep at night. We have fewer  
2 nightmares today about value-added, flat-rolled  
3 products. We have few, if any, nightmares today about  
4 millions of tons of painted flat-rolled products or  
5 large-diameter, special-quality, bar products or 240-  
6 foot-long rails imported at dumped prices from Russia,  
7 from Brazil, or from Japan. But we still have many  
8 sleepless nights worrying about our hot-rolled  
9 business.

10 I firmly believe that if you end these  
11 orders and the suspension agreements, hot-rolled  
12 imports will flood back to an already weakening U.S.  
13 market in just a matter of months. I completely agree  
14 with Don Daily's comments on the current trends in the  
15 hot-rolled sheet market. I do not see these trends  
16 improving anytime soon.

17 Now, my last comments concern export markets  
18 for hot-rolled sheet, either as a solution for U.S.  
19 producers, should you let foreign producers once again  
20 dump into the U.S. market, or as an outlet for foreign  
21 producers' excess capacity. From late 2003 to mid-  
22 2004, I handled dozens of requests from trading  
23 companies for hot-rolled sheet exports, shipping not  
24 only to China but to other Asian markets. We did, in  
25 fact, export some of our products to China in 2003.

1 But export inquiries dried up more than six months  
2 ago, and it came as no surprise to me that these  
3 export inquiries dried up at about the same time  
4 Russian producers began shifting large quantities of  
5 hot rolled from Asian markets to the U.S. market.

6 As Jerry Nelson said moments ago, we would  
7 have seen more if not for quota-suspension agreements.  
8 In my opinion, it is unlikely that China, with its  
9 now-estimated 340 million metric tons of capacity,  
10 will ever again be a major export opportunity for U.S.  
11 hot-rolled sheet producers.

12 Now, I visited China six months ago to see  
13 the new Chinese steel industry for myself. It is  
14 unbelievable how much new melting and hot-rolling  
15 capacity has come on line and how much has yet to come  
16 on line in China. China will not need hot-rolled  
17 imports for years to come, and as Dan DiMicco just  
18 remarked, China is becoming a major steel exporter.  
19 If the Russians or the Brazilians or the Japanese tell  
20 you this afternoon that growth in China will preclude  
21 an increase in their shipments of hot rolled to the  
22 United States, I ask that you sharpen your scalpels  
23 and cut hard for the truth.

24 Indeed, these countries will be competing  
25 against the Chinese in multiple-export markets.

1                   Now, in conclusion, I don't want you to  
2                   mistake my point about our company's investment  
3                   decisions. I don't want you to prove us right about  
4                   our diminished investments in hot-rolled capacity by  
5                   letting foreign producers ruin the U.S. market again  
6                   as they did in 1998 and 1999. I would rather have you  
7                   do the right thing and continue these orders so that  
8                   all of us can resume making investments in the hot-  
9                   rolled business with confidence. Thank you very much.

10                   MR. CONWAY: Good morning, members of the  
11                   Commission. My name is Tom Conway. I'm the  
12                   international vice president of the Steelworkers  
13                   Union. At the outset, I want to convey greetings from  
14                   our president, Leo Girard, who very much wanted to be  
15                   here today but had other crucial union business that  
16                   prevents him from being here.

17                   Secondly, I want to extend my personal  
18                   appreciation and best wishes to the dozens of  
19                   Steelworker members who are in the audience today.  
20                   They have driven several hours from as far as Indiana  
21                   to show their support for the continuation of the  
22                   antidumping, the countervailing duty, and suspension  
23                   agreement on the hot rolled from Brazil, Japan, and  
24                   Russia.

25                   On their behalf, I want to thank the

Heritage Reporting Corporation  
(202) 628-4888

1 Commission and your staff for making arrangements to  
2 accommodate them so they could be a witness to this  
3 important hearing, and I also want to thank the  
4 leaders of the Independent Steelworkers Union, who  
5 represent the workers at ISG's Weirton facility, for  
6 being here today as well.

7           You've heard from some of the country's  
8 largest and most important steel companies about what  
9 the orders mean to them. I'm here to talk to you  
10 about the sacrifices made by thousands of our members,  
11 our workers, and our retirees that make possible the  
12 globally competitive steel industry we have today and  
13 what those orders mean to our members.

14           Since 1999, when this latest steel crisis in  
15 the United States began, the union and its members  
16 have worked closely with the domestic steel companies  
17 to help to save the U.S. steel industry and,  
18 consequently, 70,000 basic steel jobs, as well as the  
19 benefits of approximately 250,000 steel retirees  
20 throughout the United States. This has taken a great  
21 deal of sacrifice on the part of these retirees and  
22 our active union members.

23           The industry's health has been aided by the  
24 restructuring which the union and its members and  
25 retirees made possible. Specifically, we agreed to

1 the consolidation of steel companies, a major  
2 reduction of the workforce, and various changes in  
3 work practices to help increase productivity. At the  
4 same time, our active members and retirees suffered  
5 losses in company-provided pensions and health care  
6 due to the massive bankruptcies of many of our leading  
7 producers over the past 10 years. Approximately half  
8 of the steel retirees now receive reduced pensions  
9 through the PBGC.

10 In our ongoing effort to ensure that our  
11 industry can survive and prosper under fair trade  
12 conditions, we have agreed to further cuts in the  
13 workforce, cuts of up to 20 percent of the production  
14 and maintenance employees and 40 percent for  
15 management employees to facility the industry's  
16 continued leading productivity.

17 The public record shows that between 1996  
18 and 2004, hot-rolled productivity improved by 59.5  
19 percent. One short ton of hot-rolled steel is now  
20 produced with every 45 minutes of labor.

21 The union, its workers, and our retirees  
22 have done all they can to ensure the viability of this  
23 industry. Much of the personal damage to our retirees  
24 and workers would not have happened under conditions  
25 of fair trade, but we've fought on to give our

1 remaining workers a chance and to secure some benefits  
2 for our many retirees who were so cruelly harmed by  
3 the loss of benefits over a lifetime of hard work in a  
4 challenging environment.

5 Thus, at the union's insistence, the basic  
6 steel companies are putting a significant portion of  
7 their newfound profits into voluntary employee  
8 beneficiary associations, or VEBA, funds. These funds  
9 will guarantee health care, prescription drug benefit,  
10 and supplemental Medicare for current and future  
11 retirees.

12 In the past year, U.S. Steel has placed  
13 approximately \$160 million of its profits into a  
14 number of VEBA plans designed to deal with retiree  
15 health care, including those employees who previously  
16 worked at National Steel. ISG has placed \$100 million  
17 into its plan, which covers the former Bethlehem,  
18 Acme, and others. At Wheeling Pitt, we have placed  
19 corporate stock currently worth \$126 million into its  
20 VEBA plan.

21 This is a good start, but it's only a start,  
22 considering the billions of dollars in benefits that  
23 have been lost. Our workers and retirees need  
24 conditions of fair trade to continue for the  
25 foreseeable future to ensure that they can obtain the

1 basic medical benefits that the waves of unfairly  
2 traded practices have cut off by bankrupting so many  
3 of these companies. The union is working to ensure  
4 the continued existence of the steel industry and,  
5 consequently, thousands of jobs that keep countless  
6 communities functioning across the country.

7 At a time when our nation is worried about  
8 how to ensure the maintenance of Medicare and Social  
9 Security benefits for future retirees, we're doing our  
10 part to ensure that the hundreds of thousands of  
11 current and future retirees we represent are supported  
12 into the future.

13 In short, the union, in cooperation with the  
14 steel companies, is doing our part to guarantee the  
15 very health of the country, its citizens, and the  
16 communities in which we work and live. However, to  
17 secure our workers' rights and futures, we need the  
18 continued assistance that our trade remedy laws  
19 provide to protect our industry, our workers, and our  
20 retirees.

21 The waves of the unfairly traded imports  
22 that have been documented over the last quarter-  
23 century will come without this continued relief. The  
24 U.S. law provides for continuation of relief where  
25 injury is likely to continue or recur within the



1 reasonably foreseeable future. If our hot-rolled and  
2 other flat-rolled producers do not meet this test,  
3 it's hard to know what industry might.

4 The industry has filed 71 petitions on hot-  
5 rolled steel since 1980, as reviewed in the public  
6 staff report. The steel industry's gains this past  
7 year are important but fragile. As steel imports  
8 increased in late 2004, spot market prices for hot-  
9 rolled steel dropped by over \$100 a ton.

10 We understand that large capacity additions  
11 in China mean that China is importing less hot-rolled  
12 steel and exporting more. In 2004 alone, there was a  
13 swing in net volumes entering China of some 7 million  
14 short tons of hot-rolled steel. Just last Friday, the  
15 Steel Business Briefing reported that China continued  
16 to be a net exporter of steel in January and that its  
17 exports of finished steel in 2004 increased 156  
18 percent over 2003.

19 Major steel exporters, like Japan, Russia,  
20 and Brazil, will need other outlets for their excess  
21 production. Without the trade remedies in place here,  
22 much of their hot-rolled steel will come here with the  
23 inevitable consequence that prices will be driven  
24 down, profits eroded, funds to invest in these crucial  
25 VEBA accounts will be reduced, and long-term capital

1 expenditures canceled or further postponed.

2 Put simply, the domestic hot-rolled industry  
3 is only now getting back on its feet after years and  
4 years of being battered by unfair imports. Now is not  
5 the time to jeopardize that recovery by revoking these  
6 orders. Thank you.

7 VICE CHAIRMAN OKUN: Thank you.

8 MR. KRUSE: Good afternoon, Madam Vice Chair  
9 and members of the Commission. For the record, my  
10 name is Michael Kruse, and I am vice president of  
11 marketing and sales for Heidtman Steel Products.  
12 Today, I am substituting for John Bates, who could not  
13 attend because of illness. I have been with the  
14 company for 34 years.

15 We're one of the largest service center  
16 chains for processing of hot-rolled sheet in the  
17 United States. We own 11 service centers, including  
18 one in the Baltimore area, and participate in two  
19 joint ventures. We believe that we are the largest  
20 independent pickler in the United States, and we also  
21 cut, blank, slit, and further process hot-rolled  
22 sheet.

23 We purchase approximately 1 million tons of  
24 hot-rolled sheet annually. About one-third of those  
25 purchases are made under a long-term contract with

1 Steel Dynamics. We have a small ownership interest in  
2 SDI.

3 I wish to make three factual points in  
4 today's hearing and would then be happy to answer any  
5 questions afterwards.

6 First, the spot market price for hot-rolled  
7 sheet that we purchase has fallen roughly \$150 per ton  
8 from its high point last September. This was due more  
9 to supply in the market, much of which were imports  
10 from Russia.

11 Second, as a service center, when we see our  
12 inventory values declining, our goal is to reduce  
13 inventory, thus reducing apparent demand.

14 Third, the last thing this market needs is  
15 for you to open the floodgates for more unfairly  
16 traded import supply. It will cause prices to  
17 plummet, thereby inducing further inventory destocking  
18 and reducing apparent demand as service centers  
19 further cut their inventory. Thank you.

20 VICE CHAIRMAN OKUN: Thank you.

21 MR. CALANDRA: Good afternoon. I am Frank  
22 Calandra, Jr., CEO and owner of Jenmar Corporation in  
23 Pittsburgh. For 35 years, we have worked to enhance  
24 the safety of the mining and tunnel industries by  
25 providing state-of-the-art, underground roof-support

1 products and services.

2           Jenmar has eight manufacturing locations  
3 worldwide, including the United States, Australia, and  
4 China. We are the largest manufacturer of roof-  
5 support products in the United States. We purchase  
6 about 200,000 tons of flat products per year. We also  
7 own a steel service center in South Carolina where we  
8 slit and process hot-rolled steel. I buy from six or  
9 seven different domestic mills.

10           In my view, the antidumping orders are  
11 important because they prevent dumping from injuring  
12 our steel industry. Brazil, Japan, and Russia are  
13 among the most aggressive countries out there. They  
14 rely on exports, and they don't hesitate to dump here.  
15 I can tell you that their import offers have picked up  
16 significantly in the last three months. Today, I'm  
17 getting offers that are up to \$75 a ton below domestic  
18 price levels. If these dumping orders go away,  
19 domestic pricing will quickly erode, and we will be  
20 back to where we were a few years ago.

21           My business is growing, and the domestic  
22 steel industry has been able to meet all my supply  
23 needs. Last year, Jenmar, like other customers in  
24 this room, faced some delays in getting the steel we  
25 ordered. Our delays were minor, only about a week or

1 so. We were also limited to the same amounts we  
2 bought historically, but we always got the steel we  
3 needed. This period of tightness in the market ended  
4 six months ago. Today, plenty of domestic steel is  
5 available at declining prices.

6 Why did this happen last year? I think it's  
7 simple, because the domestic steel industry lost so  
8 much capacity due to the dumping of imports, which  
9 forced many of my suppliers into bankruptcy. It took  
10 time for that capacity to come back onstream. That's  
11 why these dumping orders are so important, because  
12 they keep a strong domestic capacity base from being  
13 injured by imports. Without these orders, steel  
14 producers would go out of business, and customers like  
15 me will suffer as well. Thank you.

16 VICE CHAIRMAN OKUN: Thank you. The red  
17 light has come on, so I assume that completes  
18 testimony for this panel.

19 Before we begin our questioning, let me take  
20 this opportunity to welcome all of the witnesses for  
21 being here today -- we very much appreciate you taking  
22 the time out of your business to come and tell us  
23 about your business -- and also to welcome  
24 representatives from labor and for the steelworkers  
25 who have traveled here from Indiana, and I hope that

1 they enjoy being here and listening to the  
2 proceedings, and we always appreciate their  
3 participation.

4 A couple of other just housekeeping items.  
5 There's a lot of you on this panel, so when we have a  
6 question, if you can just, in responding, please state  
7 your name and your affiliation. It helps us, and it  
8 helps our court reporter make an accurate transcript.  
9 And then, finally, if anyone still has a phone on, if  
10 you can turn it on silent so that it doesn't interrupt  
11 our witnesses.

12 I anticipate that we may have further  
13 congressional witnesses. Again, I will try to not  
14 interrupt my colleagues and their line of questioning  
15 but to try to accommodate them as well.

16 And with that, Commissioner Miller will  
17 begin our questioning this afternoon.

18 COMMISSIONER MILLER: Thank you, Madam  
19 Chairman, and let me join in welcoming back many of  
20 these witnesses and welcome those who are here for the  
21 first time. We appreciate your being here and helping  
22 us understand where the industry stands today.

23 I have to say, as I look at this record, and  
24 I think about 1999, and I think about 2000 and 2001,  
25 the idea that we would be sitting here today -- Mr.

1 DiMicco, I believe it's Nucor's brief that has this  
2 dramatic drop in hot-rolled spot prices down to \$640 a  
3 ton -- I think if anybody back in any of the earlier  
4 hearings had talked about a drop to \$640 a ton, they  
5 probably would have been laughed out of the room.  
6 It's pretty astounding.

7           There have been a lot of changes, obviously,  
8 in the industry and in the global market, and my  
9 objective today is to basically try to learn as much  
10 as I can about those changes and also whether they are  
11 likely to continue the current conditions.

12           You have addressed a number of the issues  
13 that are obviously sort of front and center, what's  
14 going on in terms of world demand, and I'm going to  
15 ask more questions about them, and I'm going to ask  
16 questions about what's happened here with the U.S.  
17 industry because it seems as though there have been a  
18 lot of changes in the U.S. industry as well, and I  
19 haven't heard -- I'm going to start there because I  
20 really haven't heard as much about that in your  
21 testimony as I've heard about conditions in the global  
22 market and changes in China.

23           If I could, let me start with asking some of  
24 the witnesses to speak about the effect of the  
25 consolidations that have occurred in the U.S. industry

1 over the last five years or so because, obviously,  
2 there have been a lot. We're looking at a different -  
3 - many similar names, but there are different  
4 constructions of these companies. So let me ask about  
5 the effect of that consolidation and what it's meant  
6 for the industry.

7 Mr. Surma, you're nodding your head, and,  
8 obviously, U.S. Steel has had a lot to do with this,  
9 and then perhaps Mr. Nelson or someone from ISG could  
10 comment on it and Mr. DiMicco as well.

11 MR. SURMA: Thank you, Commissioner. I'll  
12 make my comments brief.

13 When last we were involved in these  
14 conversations, my predecessor would have described our  
15 company as about a 12-million-ton-per-year company in  
16 the U.S. In May of 2003, after a long, difficult  
17 process, worked through with the courageous leadership  
18 of the Steelworkers, including Mr. Conway, who is  
19 here, we acquired National Steel Corporation, or the  
20 assets of National Steel, out of bankruptcy. We added  
21 six, almost 7 million tons of capacity to our U.S.  
22 capacity.

23 On that day, May 20, 2003, we employed,  
24 after the acquisition, 26,500 people. Following the  
25 process Mr. Conway described of job combinations, a



1 reduction of force, increased productivity, we are  
2 today making in North America the same amount of steel  
3 with 20,100 people, over 5,000 less employees, on both  
4 hourly and administrative forces, by unleashing the  
5 productivity we knew our employees had but really  
6 hadn't gotten around to allowing them to demonstrate  
7 through a series of work rules that developed over the  
8 years.

9           We were able to incorporate those assets  
10 into our system through an extensive planning process  
11 and with the involvement of our employees. In a very  
12 seamless way, we presented one face to the customer  
13 from the very first day, lots of synergies and savings  
14 opportunities in terms of freight and operations and  
15 loading equipment. It was a process which was long  
16 delayed for many, many reasons, legacy costs among  
17 them, but once unleashed, I think, has really remade  
18 our industry into one that is far more competitive and  
19 far more able and willing to compete against fairly  
20 traded imports but not against government-run plants  
21 that are trading unfairly.

22           So an extraordinary change in our company's  
23 history. I would describe it as a company-changing  
24 event, the consolidation activities we undertook in  
25 2003.

1 COMMISSIONER MILLER: Mr. DiMicco?

2 MR. DiMICCO: Dan DiMicco, CEO of Nucor. I  
3 might also add, Commissioner Miller, that nobody  
4 anticipated scrap to be \$400 a ton either, so there  
5 were a few changes that took place since 2001 that  
6 were rather dramatic and rather startling.

7 One of the things that we did was to  
8 consolidate a number of different segments of the  
9 industry, particularly long products -- we did  
10 participate in that -- and the bar products. There is  
11 some capacity that has not come back, roughly 2  
12 million tons of long products. The one flat-rolled  
13 opportunity that we did take advantage of throughout  
14 this period was the acquisition of the former Trico  
15 Steel in Decatur, Alabama, a new facility that we were  
16 able to pick up during that time period that is  
17 producing roughly 2 million tons of flat-rolled sheet  
18 today.

19 There is no doubt that the consolidation  
20 here in North America, in the United States, has made  
21 us a stronger player in the marketplace, but the  
22 consolidation has also taken place globally, and it  
23 has enhanced the competitive position of a number of  
24 global players. This is not a phenomenon unique to  
25 the United States, North America, but it is something

1 that has taken place globally. So where we have  
2 improved and gotten some better efficiency, so has our  
3 competition.

4 There is no amount of consolidation which  
5 will prevent us from being impacted by a flood of  
6 illegally traded imports. That has been proven time  
7 and time again, that the flood of imports into the  
8 United States at dumped prices can dramatically turn  
9 the fortunes of the industry, and whether you're 20  
10 companies or 14 companies, the same holds true.

11 COMMISSIONER MILLER: Mr. Nelson?

12 MR. NELSON: Yes. Thanks, Commissioner  
13 Miller. Jerry Nelson, vice president of sales for ISG  
14 International Steel Group.

15 I failed to forecast anything correctly last  
16 year, as my boss reminds me on a regular basis, but be  
17 that as it may, it was an interesting year. You  
18 mentioned you may not recognize the International  
19 Steel Group name. It's the first time we've been  
20 here, but we do represent the former LTV, Bethlehem  
21 Steel, Acme Steel, Georgetown Steel, and Weirton  
22 Steel, names that are probably familiar to you.

23 I'm proud to say that we are running those  
24 facilities with the help of the United Steelworkers  
25 and the Independent Steelworkers Union. We're able to

1 run them far more efficiently than previously. We're  
2 running them with about 60 percent of the hourly  
3 workforce that the predecessor companies had and less  
4 than 50 percent of the salaried workforce. So there  
5 has been a major restructuring, again, with the help  
6 of our union partners.

7 I think it's too early to tell exactly what  
8 the total effect of the consolidation will be. Next  
9 month, we'll celebrate our third anniversary as a  
10 company, so we're relatively new, and we've been  
11 changing the company all along the way. So we have to  
12 see what happens, but I think it's critically  
13 important to point out again that one year doesn't  
14 make a successful steel industry or steel company; it  
15 is important that we made adequate returns over the  
16 cycle so that we can continue to reinvest in our  
17 facilities.

18 One of the key benefits I see in the  
19 consolidation will be, in ISG's case, the ability to  
20 balance maintenance outages that are required at steel  
21 companies to better serve our customers. If we have  
22 multiple facilities, and we can rotate maintenance  
23 outages, we're able to plan those hopefully a little  
24 bit better in coordination with peaks in demand from  
25 our customers and avoid some of these spikes that

1 we've seen.

2 So I see that as a key benefit moving  
3 forward, but, again, we need a little bit more time to  
4 digest everything we've got.

5 COMMISSIONER MILLER: Mr. Conway, both Mr.  
6 Nelson and Mr. Surma just particularly referenced the  
7 role of the unions in this, and I have to say, when I  
8 look at our record on some of the employment-related  
9 indicators and some of which you cited in your  
10 testimony, it is amazing. It is amazing to see the  
11 increase in productivity that has occurred over the  
12 last, whether it's five years or ten years or  
13 whatever. Our numbers show the significant decline in  
14 the number of production workers --

15 MR. CONWAY: Right.

16 COMMISSIONER MILLER: -- but this big jump  
17 in productivity, and, interestingly enough, hourly  
18 wages appear in our numbers to have increased as well.  
19 It's quite a picture, and I just wanted to invite you  
20 to comment any further. How did this happen?

21 MR. CONWAY: This has really been, in some  
22 ways, exciting, I guess, for some people, the last  
23 four or five years, but it has been a particularly  
24 brutal process in some ways. The union, during these  
25 bankruptcies, finds itself in the unique position,

1 through the reorganization plans and through our  
2 series of corporate protections that we have in  
3 successor language, and we can essentially, in a  
4 sense, at least withhold the company from one who is  
5 looking to acquire.

6 So we strategically thought about how could  
7 we build companies that we thought could do well going  
8 forward, and we did it really in a very open mind in  
9 anticipation of being told by the government, you have  
10 this time to get yourself healed. You have this  
11 window of opportunity to fix things in the industry,  
12 and we set about doing it. That was a very tough  
13 political thing that we had to do within our union,  
14 and we essentially went to the plants, and we told  
15 people we're going to have to do a lot more with a lot  
16 less. We've got to do it in a safe way. We founded a  
17 program we call the Transition Assistance Payment.

18 We went essentially to our older, more  
19 senior workforce and helped them find a softer,  
20 gentler landing and get out, and with these  
21 reconstructed companies, did our best to put together  
22 a health care package for those who were leaving.  
23 Many of them were bankrupt companies. And that health  
24 care package is profit contingent. Not in many cases  
25 did we up-front fund it, and we did it, and we banked

1 on the fact that the profits would be there going  
2 forward. We would take tough steps, do this  
3 reconstruction, and have a time period in which we  
4 could be able to put together enough funds.

5 Now, we've been successful this year. We've  
6 got a couple of hundred million dollars in this vast  
7 number of funds, but it's not nearly what we need. As  
8 I look at what our actuaries tell us and the rate that  
9 these steelworkers who are out there, I need more time  
10 in this sort of market, maybe not like '04 but  
11 certainly in a reasonable one, to put enough funds  
12 together to meet that obligation.

13 The steelworkers are stepping up to it at  
14 the plant level, and our retirees have borne a  
15 tremendous amount of pain. I have a lot of people out  
16 there that don't know where their wives' next  
17 chemotherapy shot is coming from. It has not been  
18 easy.

19 COMMISSIONER MILLER: I appreciate that, and  
20 I know a number of them are here today and following  
21 the proceedings. We appreciate their involvement and  
22 their interest. Thank you.

23 VICE CHAIRMAN OKUN: Commissioner Hillman?

24 COMMISSIONER HILLMAN: Thank you, Madam  
25 Chairman, and I, too, would join my colleagues in

1 welcoming all of you here. I recall very clearly that  
2 the petition in this original case was filed about a  
3 month after I arrived here at the Commission.

4 I remember sitting at one of the hearings  
5 and just thinking, there is something wrong with this  
6 world when you can buy a ton of premium-grade, hot-  
7 rolled sheet steel for less than the price of the  
8 shoes I happened to have been wearing at that hearing.  
9 I would note that I do not purchase expensive Italian  
10 shoes. Clearly, at the price of hot rolled today, I  
11 ought to go back out and buy a new pair of shoes, but  
12 in any event, I would say also, as a native of South  
13 Bend, Indiana, I have made the drive from Indiana to  
14 Washington on a number of occasions, so I would extend  
15 a special welcome to all of the steelworkers that have  
16 traveled here from my home state, as well as the rest  
17 of the steelworkers that have joined us from the  
18 Midwest and other places -- a special welcome to all  
19 of you as well.

20 I would like to follow up a little bit on  
21 the question that Commissioner Miller was just  
22 focusing on because I think we are all really stunned,  
23 in looking at the numbers, at the changes in  
24 productivity that we are seeing in our data, going  
25 from somewhere around 900 tons produced per hour, a



1 thousand hours of work, to a number over 1,300 in  
2 2004.

3 Besides labor, what have been the other  
4 drivers of these changes in productivity, and are they  
5 sustainable? I see these huge changes in the numbers  
6 and try to think, okay, that's a lot of what's changed  
7 some of the profitability picture. Can you keep doing  
8 it? What would you say the future looks like on these  
9 issues of productivity gains? Mr. Surma?

10 MR. SURMA: John Surma from U.S. Steel.  
11 Commissioner, we did have extraordinary increases in  
12 productivity in this last 18-month period that would  
13 have taken us 20 years to do probably the old-  
14 fashioned way, a few jobs at a time.

15 Aside from the groundbreaking, historic  
16 labor approach that we worked out with our colleagues  
17 at the union, having a few larger companies, in our  
18 case, also gave us opportunities to run our plants  
19 much more efficiently now. We can now schedule more  
20 of a certain type of production run on a certain type  
21 of facility, get much more efficient throughputs,  
22 serve our customers much better, better quality, and I  
23 think our customers supported us in a lot of these  
24 acquisition efforts as well.

25 I think, in our case, a consolidated, larger

1 company just runs better and allows us to operate more  
2 efficiently and get more tons through our plants and  
3 across the mill in addition to what we accomplished  
4 with the labor situation.

5 I know that the overall productivity gains  
6 that we've made in the last 18 months aren't likely to  
7 be duplicated in the next 18, quite frankly. I think,  
8 from a labor standpoint and equipment-throughput  
9 standpoint, those kinds of leapfrog changes aren't  
10 likely to be duplicated in the next several years.

11 We do have a number of pent-up capital  
12 projects, in our company's case -- I expect my  
13 distinguished colleagues here on the panel do as well  
14 -- that have a lot of productivity in them. We  
15 haven't had the capital generated in the last four or  
16 five years to be able to portray most of those and  
17 complete most of those projects in areas like our  
18 blast furnaces and our steel shops and our casters  
19 where we can probably increase our productivity and  
20 increase our throughput to some degree. But, again,  
21 those would be fairly marginal, historical increases.  
22 I wouldn't expect to see these giant leapfrog changes  
23 we had in the last 18 months duplicated soon.

24 COMMISSIONER HILLMAN: Anyone else? Mr.  
25 DiMicco?

1           MR. DiMICCO: Yes. As you well know, the  
2 productivity figures for companies like Nucor and  
3 Steel Dynamics have been quite outstanding for not  
4 just the last year but for a number of years, and we  
5 are running somewhere between 2,500 and 3,000 tons per  
6 employee to produce a ton of hot band. We're  
7 somewhere around 0.4 man hours per ton. This has been  
8 something that has been inherent in our technology and  
9 inherent in our operations and our company culture  
10 throughout this time period which has not allowed us  
11 to be immune to the flood of illegal imports into the  
12 United States.

13           One of the things that we're working on,  
14 with our own money, I might add, not state aid, is  
15 development of new technologies, like Castrip, which  
16 directly result in the sheet casting of steel from the  
17 liquid state, which offers the potential to  
18 significantly improve the productivity, even for a  
19 company like Nucor going forward. But it takes money  
20 to continue with those investments, but we're very  
21 encouraged by that, and that's part of our plan to  
22 continue to improve going forward.

23           COMMISSIONER HILLMAN: Others, Mr. Daily or  
24 Mr. Nelson, on this productivity issue?

25           MR. NELSON: Yes. I'll be brief because

1 there is not a whole lot to add. There have been  
2 significant investments in new technology, and so  
3 there has been a quantum leap, and Nucor was at the  
4 leading edge of that. Staffing the facilities  
5 properly was also a very significant productivity  
6 gain.

7           Specifically, at ISG, as John talked about,  
8 more efficient production runs, longer runs, and  
9 putting the right products on the right facilities to  
10 service the customers and gain efficiencies. That's,  
11 at least at ISG, that's where there is a real  
12 opportunity for us to improve, and we're just at the  
13 beginning stages of doing that.

14           COMMISSIONER HILLMAN: Mr. DiMicco touched  
15 on an issue that I am interested in, which is the  
16 development of new technologies. Again, we have all  
17 of the numbers in front of us in terms of the  
18 expenditures that have been made by the industry in  
19 terms of R&D and other capital expenditures, and,  
20 obviously, this is one of the big things that we're  
21 going to hear a lot about throughout this, is, again,  
22 how much of a deficit, if you will, is there in this  
23 issue of capital and research and development  
24 spending?

25           Mr. DiMicco touched on one technology. I'm

1 just curious. Obviously, we've seen, again, over the  
2 life of this review, a number of changes, a shift in  
3 terms of the overall percentage of flat product  
4 produced in mini-mills. You've got thinner casting.  
5 You've got direct-reduction iron. You've got lots of  
6 things that have happened in the industry. Are there  
7 other -- Mr. DiMicco mentioned one, but are there  
8 other big technology changes that you see coming on  
9 line or that you would like to be bringing on line,  
10 and help us understand, in terms of capital  
11 expenditures, what are we talking about in order to  
12 achieve those?

13 MR. SURMA: This is John Surma again from  
14 U.S. Steel. I think my colleagues have described some  
15 potential future technologies that would be both in  
16 iron making and perhaps also in coke making. Those  
17 technologies take a long time to develop,  
18 Commissioner. They take a lot of money to develop.  
19 They take a lot of smart people to develop, and, quite  
20 frankly, in our company, we didn't really have the  
21 luxury of engaging in much of that for the last four  
22 or five years. We were just trying to stay in  
23 business.

24 We do have a modest research effort, if  
25 you've seen the numbers, which we've maintained and

1 are now beginning to consider expanding. Those kinds  
2 of technologies, though, could be five years or 10  
3 years away. And also, I think the longer-term issue  
4 of CO<sub>2</sub> and what kinds of technologies are necessary to  
5 be making iron and steel for perhaps the next half  
6 century will take a much longer period of time to look  
7 at, and to be worrying about whether or not we're  
8 going to have a flood of imports next year really  
9 isn't conducive to that kind of long-range thinking.

10           When we make investments in new technologies  
11 -- in our case, we're going to reline our largest  
12 blast furnace at our Gary works this coming summer.  
13 That project is over \$200 million, one project that a  
14 year ago would have been a quarter of our market  
15 capitalization in one project, and that decision will  
16 stay made for 20 years. The analogy to laying awake  
17 at night; that's one thing that keeps me up at night  
18 about whether or not we're going to have the kind of  
19 stability in our trading patterns that allow us to  
20 keep making those decisions. That one blast furnace,  
21 by the way, the direct employment, indirect  
22 employment, in the Gary, Indiana, area would involve  
23 thousands of hourly employees. So stability in this  
24 situation, for us, is critical for basic investment as  
25 well as for research.

1                   COMMISSIONER HILLMAN: Okay. Go ahead, Mr.  
2 DiMicco.

3                   MR. DiMICCO: Yes. Dan DiMicco, Nucor. I  
4 would just like to address the cost issue involved in  
5 something like Castrip. The installation and  
6 commercialization of this completely radical  
7 technology is a \$200 million investment. To get to  
8 the point of installing it, operating it, getting the  
9 technology developed, incurring the losses; that's  
10 just one plant capable of 500,000 tons of steel a  
11 year.

12                   We're also working with an iron-making  
13 technology called Hismelt which is another \$250  
14 million investment just to get to the point where we  
15 know whether it works or not. So we're talking major,  
16 major investments to develop these new technologies,  
17 and you worry that the ability to continue to fund  
18 these types of developments can disappear overnight if  
19 we get back to the situation that we had in 2001, '98,  
20 and '99.

21                   COMMISSIONER HILLMAN: Mr. Conway?

22                   MR. CONWAY: All of our negotiated  
23 agreements with these companies contain an investment  
24 commitment provision, and it's a very important one,  
25 too. It was a cornerstone of the agreement, and it

1 requires that whatever they acquire as part of the  
2 consolidation as we put these deals together, that  
3 those facilities had to run at as close to the  
4 capacity as they could, and they needed to be  
5 maintained at the state of the art.

6 So part of our deal was we weren't handing  
7 assets away to be closed down, and the money for the  
8 cap. ex. that's going to be needed going forward here  
9 is crucial, too. It was crucial enough that we  
10 bargained it into the deal where we could and without  
11 specifically citing assets like the No. 13 furnace,  
12 it's our expectation that these plants will be  
13 maintained at that level.

14 COMMISSIONER HILLMAN: Okay. I appreciate  
15 that.

16 MR. NOLAN: Commissioner Hillman?

17 COMMISSIONER HILLMAN: Yes.

18 MR. NOLAN: John Nolan, Steel Dynamics.  
19 Opponents of the orders have described my company from  
20 time to time as a "bottom feeder," particularly as it  
21 relates to capital investment in research and  
22 development, and what I would like to point out is  
23 that we are involved in investing hundreds of millions  
24 of dollars in leading-edge technology relating to iron  
25 making. In fact, we are part of a collection of



1 companies that's participating in Minnesota in a new -  
2 - we call it a "DRI technology" on a pilot production  
3 basis with extensive research and development. So  
4 even your familiar bottom feeder is taking a  
5 significant initiative in the area of R&D and capital.

6 COMMISSIONER HILLMAN: I very much  
7 appreciate those answers. Thank you, Madam Chair.

8 VICE CHAIRMAN OKUN: Commissioner Lane?

9 COMMISSIONER LANE: Good afternoon. If  
10 there are members of the Steelworkers from West  
11 Virginia or employees of Wheeling Pitt or Weirton in  
12 the audience, I welcome you. I can't see that far  
13 back there, so I'm not sure, but, anyway, thank you  
14 for coming, and I have a few questions.

15 First, Mr. Stewart, in your opening remarks,  
16 you referred to the "business cycle." Could you give  
17 me a definition and description of your views of the  
18 business cycle for this industry, as well as a  
19 description of the indices that mark the end of one  
20 cycle and the beginning of another? And if anybody  
21 else wants to jump in there and answer that, I would  
22 appreciate it.

23 MR. STEWART: A number of the integrated  
24 producers and Nucor funded an economic consultant  
25 study that was included as Exhibit 17 to the U.S.

1 Steel brief, and they go through their review of the  
2 business cycle. So not being an economist, I would  
3 just as soon turn it over to the economic consultants,  
4 if that is acceptable.

5 COMMISSIONER LANE: Yes. That would be  
6 fine. Thank you.

7 MR. KAPLAN: Good afternoon. Seth Kaplan  
8 from Charles River Associates.

9 We looked at the peaks in consumption and  
10 pricing and profitability of the industry since the  
11 1960's and changes in real prices as well to try to  
12 define the peaks and troughs of the cycle. We found  
13 that historically the steel industry followed general  
14 demand cycles in the United States and was also  
15 influenced by imports, but, in particular, that during  
16 the last cycle, imports were the key driver.

17 We felt the industry peaked in 1998. That's  
18 where we started our cycle based on consumption, and  
19 we feel, based on pricing and profitability trends,  
20 that the cycle ended sometime in 2004.

21 COMMISSIONER LANE: Okay. Thank you. Does  
22 anybody else have anything they would like to add to  
23 that? Mr. Lighthizer?

24 MR. LIGHTHIZER: Yes, Commissioner. I would  
25 just add that on our chart we did a kind of reality

1 check on that and looked at it over the whole period  
2 of relief and tried to add up during that time, and we  
3 got essentially the same kind of answer, that there's  
4 a lot of losses and a lot of foregone investment, and  
5 the net which were the numbers were actually fairly  
6 close, as it turned out, both ways.

7 COMMISSIONER LANE: Okay. Thank you.

8 My next question has to do with what do you  
9 all consider a reasonably foreseeable time. For  
10 example, are projections for a period after 2008 a  
11 reasonably foreseeable time? Mr. Lighthizer, maybe  
12 I'll just pick on you.

13 MR. LIGHTHIZER: Well, that's an excellent  
14 question, Commissioner. We believe, I guess, that a  
15 reasonably foreseeable time has to be enough time, as  
16 Commissioner Koplan, who is not here, has said from  
17 time to time, enough time that you can see the effects  
18 of revocation on the business cycle. So that's the  
19 basic answer. But clearly, in an industry which has  
20 long-term contracts and very long-term investments, it  
21 should be on the longer end of what you would see when  
22 comparing industries.

23 So certainly, it's a couple of years out.  
24 In our judgment, it should clearly be longer rather  
25 than shorter, given the kind of industry that we have

1 here.

2 COMMISSIONER LANE: Okay. Does anybody else  
3 want to add to that?

4 (No response.)

5 COMMISSIONER LANE: Okay. In the prehearing  
6 briefs, a lot has been made about the companies that  
7 have shed their legacy costs and that without those  
8 liabilities the industry is in sound financial shape.  
9 How should we view these events?

10 MR. SURMA: Commissioner, John Surma from  
11 U.S. Steel. In our particular case, we acquired the  
12 assets of National Steel out of bankruptcy. Through  
13 that process, not through our choice, but through that  
14 process, the pension obligations were resolved, to  
15 some degree, with the PBGC. I think my co-panelist,  
16 Mr. Conway, has described that we did take on an  
17 obligation through a profit-based payment to fund in  
18 part, depending on our profit levels, a VEBA that  
19 would provide some retiree health care for the former  
20 national retirees. We are pleased to make those  
21 payments. We think that that was what we bargained,  
22 and we have no problem with doing that based on our  
23 current profits.

24 Quite frankly, though, I don't see that that  
25 really changes the issue here. This is maybe a crude

1 analogy. Just because I got a flu shot doesn't mean  
2 that I'm inoculated against typhoid or anything. The  
3 fact that we've improved our position financially  
4 through a process that was difficult, and we bargained  
5 an agreement, and it's all working out for everyone,  
6 we don't see that as really having anything to do with  
7 how our position would be affected by unfairly traded  
8 imports from countries which have shown both the  
9 inclination and the ability.

10 The fact that our balance sheets maybe have  
11 affected that to some degree really gave us an  
12 opportunity to make those investments. And, by the  
13 way, we took the risk. We spent a billion dollars to  
14 acquire National Steel's assets at a time when hot  
15 band prices were nowhere near where they are today,  
16 and we still have that \$450 million still on our  
17 books, still at risk for our efforts for taking those  
18 assets on. So we really see no relevance of that  
19 question about legacy to what effect the potential for  
20 unfairly traded imports would have for us with  
21 respect.

22 COMMISSIONER LANE: Mr. DiMicco?

23 MR. DiMICCO: Yes, Commissioner Lane.

24 Another way to look at it is to look at companies like  
25 Nucor or Gallatin or Steel Dynamics who haven't had

1 those legacy costs, and the impact of unfairly traded,  
2 illegally traded steel that flooded into the United  
3 States had as disastrous an effect on us as it did on  
4 those companies. Even now that they have removed  
5 those legacy cost issues, it doesn't put them in an  
6 elite situation where they are immune to the impact of  
7 illegally traded steel where people are not concerned  
8 about making a profit; they are just concerned about  
9 moving steel into the marketplace, and they don't  
10 focus on their costs, and they don't focus on other  
11 issues.

12 So whether the legacy costs existed or  
13 not -- there were companies that had them, and there  
14 were companies that didn't -- the removal for those  
15 companies that had them doesn't change the situation  
16 as far as the industry as a whole goes, including  
17 companies like Nucor.

18 COMMISSIONER LANE: Okay. Thank you. I  
19 would like to follow up, Mr. Surma, with your remarks  
20 about the voluntary contributions that are being made  
21 to fund employee benefits. Is that something that  
22 will continue in the future, and was I wrong in  
23 thinking that those were voluntary contributions?

24 MR. SURMA: Commissioner, John Surma. They  
25 are not voluntary. They are really part of the labor

1 contract that we bargained with the United  
2 Steelworkers somewhere around May of 2003 in  
3 connection with our acquisition. Part of the bargain  
4 was that at certain defined profit levels of our  
5 consolidated U.S. Steel Corporation, at certain profit  
6 levels, we would make a contribution of a defined  
7 percentage of our profits to a particular VEBA fund  
8 that would then be administered by the steelworkers or  
9 their designee to provide a certain level of benefit  
10 to the former National Steel retirees.

11 So it was a bargained amount. There is  
12 nothing voluntary about it. When we reach certain  
13 profit levels, we make those payments, and since the  
14 second quarter of 2003, we have been doing so. There  
15 is another portion of those profits which flows to the  
16 active employees. I might note that during 2004 -- we  
17 don't have the final fourth quarter number yet, but I  
18 think the average steelworker in our company would  
19 receive a variable profit payment in excess of seven  
20 or \$8,000, which we are delighted to have made because  
21 they work very hard to make our company a success.

22 COMMISSIONER LANE: Okay. Thank you.

23 Now, Mr. Nelson, I want to talk to you about  
24 the contract versus spot prices. Did I understand you  
25 to say that even if spot prices are above contract

1 prices, that you would expect to see contract prices  
2 drop when the contract is renegotiated if the trend in  
3 the spot price was downward?

4 MR. NELSON. Yes, you are correct. That's  
5 what I said. Without getting into too many specifics,  
6 we have fixed-price contracts, but many of our  
7 contracts today are based on a published index. It  
8 could be domestic prices or international pricing.  
9 And so it moves relative to movements in that  
10 published index. Most contract prices are below the  
11 spot numbers, and as the published spot numbers come  
12 down, there is an adjustment mechanism for many of the  
13 contracts that we have in place right now.

14 COMMISSIONER LANE: Mr. DiMicco, I'm going  
15 to have to wait until the next round, and I'll come  
16 back to you. Thank you.

17 VICE CHAIRMAN OKUN: Mr. DiMicco, if it's  
18 something just quick, go ahead.

19 MR. DiMICCO: Your question about contract  
20 pricing. If spot is above contract at the time of  
21 renegotiation, contract pricing more than likely will  
22 not come down. If spot is below contract or trending  
23 downwards, it won't really come down below spot until  
24 spot is below contract. I just wanted to make it  
25 clear about that.



1 VICE CHAIRMAN OKUN: Thank you.

2 Commissioner Pearson?

3 COMMISSIONER PEARSON: Thank you, Madam Vice  
4 Chairman.

5 Welcome to this panel and all the visitors.  
6 I have less experience dealing with steel  
7 investigations than almost anyone else in the room, so  
8 I look forward to continue learning about your  
9 industry.

10 I did, however, spend enough time in the  
11 private sector to develop a keen appreciation for  
12 making money. Making money is fundamentally a very  
13 good thing, and I applaud your industry for the  
14 restructuring that has happened and the recovery that  
15 has taken place during this period of review. It's  
16 been a remarkable turnaround, and you are to be  
17 complimented.

18 That leads me to my first question, which is  
19 one of the statutory factors that we are to consider  
20 when we do a review investigation, and that is whether  
21 any improvement in the state of the industry is  
22 related to the order or the suspension agreement. So,  
23 in this case, where we're looking at this order on  
24 hot-rolled steel from Japan, Russia, and Brazil, did  
25 this order have an effect on your recovery, and, if

1 so, how do we see it? Those of you who are directly  
2 involved in the industry, would you care to respond?

3 Mr. Surma?

4 MR. SURMA: Yes, sir, Mr. Commissioner. The  
5 period of relief gave us some stability, followed then  
6 by the 201 relief gave us more stability and  
7 opportunity to have some confidence to go to the  
8 capital markets to raise equity and debt funds, which  
9 we needed to do, and ultimately to take the risk to  
10 employ that in engaging in consolidation, which was  
11 then part and parcel to the breakthrough labor  
12 agreement that gave us a chance to have the kind of  
13 productivity we have.

14 Any of those pieces, if we hadn't had them,  
15 may not have gotten us to where we are today, so I'm  
16 not sure I can pin a certain piece of our success or,  
17 at least, of our improvement on the relief we've had,  
18 but we needed all of that. It was really a series of  
19 opportunities that we put together, I think, acting  
20 properly, as we were encouraged by this Commission, as  
21 well as the administration, to take advantage of the  
22 relief we had, the stability, the access to the  
23 capital markets, an agreement with labor that gave us  
24 a productivity opportunity. We expected to do all of  
25 that and be able to make some money.

1           As it turned out, because of some other  
2 market factors, we did a little bit better, but it was  
3 very important to have that period of stability to  
4 take the risk, in our case, to invest a billion  
5 dollars in 2003, when investing a billion dollars in  
6 integrated steel would not have been a popular thing  
7 to do with most people on Wall Street.

8           MR. NOLAN: Commissioner Pearson, John  
9 Nolan, Steel Dynamics. Let me add this. If you logic  
10 that the financial demise of this industry was a  
11 consequence of the illegal acts of the Respondents,  
12 and these orders corrected those illegal acts, then  
13 certainly the improvements that you see are a  
14 consequence of those orders.

15           MR. SZYMANSKI: Steve Szymanski from U.S.  
16 Steel. I would like to kind of put a personal touch  
17 to this because when we acquired National, we found a  
18 lot of very good people working there. The Granite  
19 City facility is primarily a hot-rolled producing  
20 facility that we have. As these orders were in place,  
21 we were able to invest in that facility, reline blast  
22 furnaces, upgrade the hot strip mill, and a lot of  
23 this was driven by the fact that because these  
24 opportunities had been created, we've been able to  
25 move more hot rolled in the markets that were

1 primarily closed to us before due to dumped imports,  
2 primarily downstream into the Gulf Coast and also to  
3 the West Coast. So really we were able to see an  
4 opportunity, invest in it, and then capitalize on  
5 that.

6 COMMISSIONER PEARSON: In the back row, Mr.  
7 Kaplan?

8 MR. KAPLAN: Yes. I would say that the  
9 orders shifted up the performance of the industry over  
10 the whole cycle, and I would ask you to perform a  
11 thought experiment and assume that over these last six  
12 years that 6 million more tons of imported steel were  
13 here, and how would the profile of the industry have  
14 looked over the last six or seven years, and I would  
15 think the answer would be it would have been much  
16 lower over the whole time. So I think there you can  
17 see that the orders have improved the performance of  
18 the industry significantly.

19 COMMISSIONER PEARSON: Mr. Nelson?

20 MR. NELSON: Commissioner Pearson, Jerry  
21 Nelson, ISG. I agree with some of the comments that  
22 have been made. Two of the major facilities that we  
23 purchased were shut down and in bankruptcy, namely,  
24 LTV and Acme Steel, both of whom were major hot rolled  
25 producers.

1                   We made the decision to bring those  
2 facilities back because of the people and the  
3 equipment that was in place, and it was also in  
4 recognition of some of the duties that were in place.

5                   I shudder to think, in 2004, with as tight  
6 as steel got, had we not brought those facilities  
7 back, how it would have aggravated the situation  
8 because between those two facilities you had eight to  
9 nine million tons of steel-making capacity. So it  
10 definitely had a bearing on our decision to restart  
11 those facilities.

12                   COMMISSIONER PEARSON: I appreciate those  
13 responses, but they were mostly somewhat general in  
14 nature, which is fine. But as we look in more detail  
15 at the record here, I think it's not unfair to see  
16 that the orders went into effect, subject imports  
17 declined, the financial condition of the U.S. industry  
18 did not seem to change much. We went forward through  
19 several years in which the financial condition didn't  
20 improve much. Then subject imports increased last  
21 year. The industry has the best year in this period.

22                   So I'm trying to sort out the effect of this  
23 order relative to the many other things that were  
24 going on in the marketplace at that time. Mr.  
25 DiMicco?

1                   MR. DiMICCO: Dan DiMicco, CEO, Nucor.  
2           You're absolutely correct. There is no one thing that  
3           was going on. These particular orders against three  
4           countries were followed by additional orders versus 11  
5           other countries. Because the world is very adept at  
6           product switching, country switching, you win an order  
7           against three countries, the trading companies go to  
8           three other countries and three other countries and  
9           three other countries. So it tends to prolong the  
10          situation. You've got to deal with them one at a time  
11          because that's the nature of our laws and the due  
12          process here in this country.

13                   In addition to that, you had a recession  
14          that took place in the United States during this  
15          period of time which had an impact. Construction, in  
16          particular, which is a major consumer of steel  
17          products, dropped off 35 to 40 percent from 2000. So  
18          you had a number of different issues. Then you had  
19          the China phenomenon jump in here and change the  
20          demand structure completely.

21                   So you're right. It's not one issue; it's a  
22          combination of things, but they all have an impact,  
23          and these orders definitely had an impact as part of  
24          the bigger picture that followed with other orders  
25          against 11 other countries on hot rolled as well. So

1 there are multiple issues going on here at the same  
2 time.

3 COMMISSIONER PEARSON: Mr. Lighthizer?

4 MR. LIGHTHIZER: Commissioner, I would just  
5 add that you could see the effect immediately in the  
6 first quarter of 2000, and then, of course, there was  
7 the second wave that came in.

8 The other thing I would point out is that  
9 while we did see an increase in imports, two of the  
10 three countries were essentially locked out by this  
11 case, and the third had a suspension agreement, so  
12 even then the numbers were much, much smaller than  
13 they were in '98.

14 MR. NOLAN: Commissioner Pearson, John  
15 Nolan. I want to point out one more thing that's  
16 actually in the prehearing report, and it's Section 1,  
17 page 17, and this speaks to the philosophy, let's say,  
18 of one of the Respondents, and it has to do with  
19 Brazil.

20 Brazil, as this Commission identified some  
21 time ago, was responsible for disruptive practices and  
22 damage to this industry and its market. You'll  
23 recall, in 2002, that Commerce determined that Brazil  
24 had violated its suspension agreement, and as a  
25 consequence, it was terminated, and orders were issued

1       against it. Had these orders not been present, Brazil  
2       would have again been in a position to contribute to  
3       the disruption and damage to this market and this  
4       industry, and that, I believe, is part of the fact of  
5       this hearing.

6                   COMMISSIONER PEARSON: Mr. Stewart?

7                   MR. STEWART: Thank you, Commissioner. As  
8       is true in many industries, when the injury occurred  
9       in '98, and you had the second wave in 2000, and it  
10      was followed by a recession thereafter, the pricing  
11      spiral downward that was caused by the recession takes  
12      root at the pricing levels that were caused by the  
13      unfair trade practices. So the industry, instead of  
14      having much higher prices which would have been in  
15      existence under fair trade, started in a valley to  
16      begin with and then went straight to hell, if you  
17      will, in terms of where prices went during the  
18      recessionary period.

19                   So the recovery is there. The imports  
20      disappeared, but the damage was longer lasting than  
21      might have been true had it been a continued period of  
22      economic upswing where the industry could have  
23      expected to get back on its feet and have better  
24      pricing.

25                   COMMISSIONER PEARSON: Mr. Price?



1                   MR. PRICE: Thank you. Alan Price, Wiley  
2 Rein & Fielding.

3                   One of the things that you mentioned was a  
4 correlation between increased Russian imports and  
5 increased financial performance at the end of the POI,  
6 and what actually happened was that Russian imports  
7 increased really in the second half of 2004, and as  
8 those imports increased, prices came down sharply in  
9 the marketplace, and a large portion, or most of the  
10 domestic industry's improvement in profitability, is  
11 related to pricing. Why Russia was limited in this  
12 case was because of the suspension agreement, which  
13 capped that volume that could come in, but those  
14 volumes were significant and had a direct impact on  
15 the marketplace in terms of pricing and performance in  
16 the second half of '04.

17                   COMMISSIONER PEARSON: Thank you for that  
18 clarification.

19                   Madam Chairman, my time has expired.

20                   VICE CHAIRMAN OKUN: Thank you, Commissioner  
21 Pearson, and, again, welcome and thank you to all of  
22 the witnesses. I have enjoyed listening to your  
23 responses thus far.

24                   After reviewing all of the exhibits and  
25 materials for the hearing, I guess I was struck again

1 and again, reading this World Steel Dynamics quote  
2 that was in a couple of the Petitioners' briefs that  
3 said, "Illusions and reality are currently hard to  
4 separate from one another in the global steel  
5 business." I thought, you know, that's our job  
6 tomorrow, I guess, as Mr. Nolan says, to sharpen our  
7 scalpels and try to dig for the truth, and a lot of  
8 it, with the sunset review, as you know, is looking  
9 forward, so it makes it much more difficult.

10 I want to start, if I can, at one of the key  
11 considerations in the sunset, which is the changes  
12 since the original investigation, and I think I'll  
13 begin in talking about or asking you about 1998 and  
14 some of the arguments that have been made, and one of  
15 the things that has been argued in the briefs is if  
16 you look at 1998, you had very good apparent  
17 consumption and the peak, as described in the economic  
18 brief. But you also had the Asian financial crisis.

19 So when I'm looking forward and projecting  
20 on what would happen to this industry if these orders  
21 were lifted, I want to hear what you think about  
22 what's going on in the overseas economies in general,  
23 and, again, lots of information submitted on China,  
24 and I understand why, and I think, from that  
25 information, there is a lot said about capacity

1 increases, but I do want to hear what the companies  
2 think about, and many of you are operating in global  
3 markets, what you think is going to go on in general.

4 Does anyone here think, in the reasonably  
5 foreseeable future, we'll have an Asian financial  
6 crisis on our hands or something similar, a China  
7 bubble bursting? Do we have to assume the bubble  
8 bursts in China to see the same level we saw come back  
9 from 1998? A long-winded question. Mr. Surma, let me  
10 hear what you think about the global markets, demand.

11 MR. SURMA: Commissioner, John Surma from  
12 U.S. Steel. With respect to global demand, I don't  
13 know a whole lot more than most others -- I would just  
14 be observing what happens in different territories,  
15 but we see demand in the near term, and our visibility  
16 maybe goes out a couple of quarters, Europe is okay,  
17 Central Europe, territories. The Visograd 4 countries  
18 grow quite nicely. Western Europe maybe slightly in  
19 the positive. Eastern Europe perhaps positive as  
20 well. The North American economy reasonably good, 3  
21 to 4 percent, probably in that range. That's what  
22 most forecasters seem to think, and that's what we  
23 have in our general expectations as well.

24 The real issue all comes down to China, and  
25 I would say, compared to where we were back at that

1 time in 1998, there are just two new dimensions here  
2 that are so fundamentally different that they need to  
3 be considered, and it's size and speed. Those are two  
4 things that have changed so much.

5 One of my distinguished colleagues on the  
6 panel mentioned that China's total steel capacity is  
7 recorded now as 340 million metric tons, 340 million  
8 metric tons, out of a world of steel of a little less  
9 than a billion. So on the order of a third of the  
10 world capacity is now in China. Now, China has huge  
11 consumptive opportunities, -- a big population, low  
12 intensity, good chance to consume a lot of steel --  
13 but that number is so large that even a modest  
14 overshoot of capacity against their demand could  
15 unleash an enormous torrent of steel that's going to  
16 bump out imports from Russia, from Japan, from Brazil,  
17 from Turkey, from Egypt, and it ends up coming here at  
18 the end. So it may not come here directly, but at the  
19 end it will come here indirectly.

20 And in China there is an enormous pool of  
21 capital because of their currency situation. The  
22 inverse of what we see in our customers here is that  
23 in China a huge amount of capital that's being used  
24 fairly indiscriminately with not a lot of control, not  
25 based on supply and demand economics, and in one year,

1 China added steel capacity of nearly 40 million tons,  
2 in one year, which is the size of the steel industry  
3 in India in one year.

4 So size and speed are what can happen in  
5 China if not dealt with by their national government,  
6 and I have no idea what they will do there, but if  
7 China happens to overshoot the supply base, -- a small  
8 amount would do it on a 300-and-some-million-metric-  
9 ton base -- I think the effects on all of us could be  
10 substantial, and it could happen quickly because they  
11 have proved they can do that.

12 VICE CHAIRMAN OKUN: Mr. DiMicco and then  
13 Mr. Nolan.

14 MR. DiMICCO: Dan DiMicco, Nucor. One of  
15 the things I thought I heard you say is, do you have  
16 to have another Asian crisis to have us go back into  
17 the same situation? And the answer clearly is no.  
18 You do not have to have another Asian crisis where  
19 there is a collapse in the currency, a collapse in the  
20 economy because of the very things that John Surma  
21 just talked about: the massive additional capacity  
22 whereby they can supply all of their own needs and then  
23 become a net exporter impacts the capacity that exists  
24 around the world today, the overcapacity that already  
25 exists, and the new capacity being brought onstream.

1           So you don't have to have a collapse in Asia  
2           in order for this situation to repeat itself.

3           VICE CHAIRMAN OKUN: Before I go to Mr.  
4           Nolan, Mr. DiMicco, I just want to ask you because  
5           your comments about capacity reminded me that there  
6           was this Wall Street Journal article that was  
7           submitted talking about China's steel threat may be  
8           access, not shortage. But you had a quote in there,  
9           and I was trying to figure out the context. Your  
10          quote is: "'I think there is a little too much  
11          concern about announced new capacity,' says Dan  
12          DiMicco, chief executive of Charlotte, North Carolina,  
13          based Nucor Corp. 'You can build steel mills, but you  
14          can only run them if you have raw materials.'"

15                 What are you referring to there?

16          MR. DiMICCO: Well, as usual, in an article  
17          you spend an hour talking to a reporter, and they  
18          report a couple of sentences, but basically the point  
19          that I was making there is that you have to look at  
20          more than just one thing to determine if that  
21          additional capacity is going to be an issue or not,  
22          and if they cannot get the raw materials, then  
23          building capacity, per se, doesn't mean you're going  
24          to see finished product in the marketplace. But  
25          that's not a comment on whether or not they will be

1 able to get the raw materials or not. Quite the  
2 contrary. They apparently have been able to get the  
3 raw materials.

4 So in the context of not getting the raw  
5 materials, adding capacity may not have the impact,  
6 but if you're getting the raw materials, each  
7 additional ton of added capacity translates into an  
8 additional ton of steel shipped into the global  
9 marketplace.

10 VICE CHAIRMAN OKUN: Okay. I know we'll  
11 have a chance to talk about raw materials at some  
12 point. Mr. Nolan?

13 MR. NOLAN: Madam Vice Chair, thank you.  
14 Again, John Nolan, Steel Dynamics. I think it's  
15 important that, again, addressing your question about  
16 global markets and the prospect of another Asian  
17 crisis, that I share something in the way of an  
18 experience anecdotally that speaks, I think, to what I  
19 consider to be the new Asian crisis, and I want to  
20 tell you the story as quickly as I can.

21 Last summer, I was in Ziang Su Province in a  
22 little town called Jong Je Gaing, and I was with the  
23 vice chairman over dinner of one of the largest long  
24 products manufacturers in Ziang Su Province. He  
25 operated a six-and-a-half-million-ton long products

1 facility, and adjacent to it, he was building a six-  
2 and-a-half-million-ton, fully integrated flat mill,  
3 including plate. Not only did they have no experience  
4 in flat products; they had no market for it at that  
5 point.

6 So we shared a number of impressions and  
7 maybe jabbed or fenced a little bit during the evening  
8 on currency, on trade, a variety of things, and I used  
9 an expression that I often use, which I actually  
10 attribute to Harry Truman. It's that "the only thing  
11 about life we don't understand is the history we  
12 haven't read."

13 Well, through his interpreter, he leaned  
14 forward to me, and he said, You know, Mr. Nolan, he  
15 said, us Chinese, we're historians as well, and he  
16 said, you know, your country's history is 200 years.  
17 My country's history is 5,000 years. Would you like  
18 to know what was happening in China 200 years ago? He  
19 said, 200 years ago, actually, in 1799, China  
20 represented 44 percent of the world's GDP. And I  
21 believe that if the Commission explores that, they  
22 will find that that is fact. He said to me, All we  
23 want is to return to our rightful place in the world  
24 economy.

25 So my reaction was, what does that mean? He



1 said, All we want to do is return to our rightful  
2 place in the world economy, and that is the philosophy  
3 that we need to address when we think about the global  
4 circumstance and, particularly, the Asian, and I  
5 believe that speaks, and maybe prematurely, to what I  
6 consider the new Asian crisis.

7 VICE CHAIRMAN OKUN: Let's see. Mr.  
8 Szymanski?

9 MR. SZYMANSKI: Commissioner Okun, Steve  
10 Szymanski. I just wanted to talk about the length of  
11 an economic downturn. It doesn't really take that  
12 long. We don't need a large, major Asian event.

13 If you look at the Russian imports in 2004,  
14 they didn't bring anything in in January, February,  
15 March, brought in a little in April and May, and then  
16 they brought it all in between June and October, and  
17 then they left and said, We're done. Well, what  
18 happens is there were vessels coming into Philadelphia  
19 that had to be diverted to Baltimore because there was  
20 no place to put the steel anymore. The docks in  
21 Houston are loaded to the gills, and people can't pick  
22 up steel because they can't find a place to put it  
23 anymore, and this is the market we're going to have to  
24 live with for a number of months. So it doesn't  
25 require a long, sustained condition of economic

1       downturn to have somebody dump steel in your backyard.

2                   VICE CHAIRMAN OKUN:   Okay.  I saw a hand on  
3       the back row, I believe, yes.

4                   MR. MORICI:  I wanted to point out that the  
5       two conditions that we had in the late nineties which  
6       gave rise to the Asian crisis were misaligned exchange  
7       rates and overinvestment in capacity and  
8       manufacturing, and a lot of that appears to be  
9       building again in Asia.

10                  VICE CHAIRMAN OKUN:  Okay.  Mr. Nelson, I  
11       still have a yellow light.  Anything that you would  
12       add from ISG's perspective?

13                  MR. NELSON:  Thank you.  In the spirit of  
14       the argument, we've already seen on hot-rolled  
15       products a shift of 7 million tons last year out of  
16       China, a reduction in imports into China, an increase  
17       in exports.  The net effect of that was 7 million tons  
18       of hot rolled already that is now available on the  
19       world market, so it's already begun.

20                  VICE CHAIRMAN OKUN:  Okay.  Well, I will  
21       have some further questions on that, but my red light  
22       has come on, and before we start with our next round  
23       of questions, I understand that Senator Pryor has  
24       arrived, and we will take his testimony at this point.

25                  MS. ABBOTT:  The Honorable Mark L. Pryor,

1 United States Senator, State of Arkansas.

2 VICE CHAIRMAN OKUN: Welcome, Senator Pryor.

3 SENATOR PRYOR: One way I try to stay in  
4 good stead back home is keep my comments very short.  
5 Okay?

6 VICE CHAIRMAN OKUN: They are welcomed here.

7 SENATOR PRYOR: I'm going to do that here as  
8 well, but really I just want to thank Chairman Koplan  
9 and the entire Commission for allowing me to testify  
10 and to allow everybody to have a voice in this very  
11 important matter before the Commission today. I would  
12 ask that my full remarks be entered into the record.

13 VICE CHAIRMAN OKUN: Without objection.

14 SENATOR PRYOR: And I'll just say this. We  
15 all know this. It may come as a surprise to some  
16 people who don't live in Arkansas, but the steel  
17 industry is very important to the State of Arkansas.  
18 In fact, we have, in one particular county, one of the  
19 largest steel-producing counties in America. The  
20 biggest company there, the most known company, is  
21 Nucor. They tend to lead the charge a lot of the time  
22 in Arkansas, but there are a lot of other very good  
23 companies, very competitive companies, that are out  
24 there working hard every day providing Arkansans and  
25 Americans jobs and out there working very hard to

1 compete in the world economy.

2 So I would respectfully ask that this  
3 Commission keep the orders in place. I think that  
4 it's important for the U.S. economy to have a very  
5 diverse economy, a very productive economy across the  
6 full spectrum of America's economy, and I think it's  
7 important for our ability to compete on the world  
8 market and to make the investments necessary that we  
9 keep these orders in place. So with that, I'll leave  
10 it with the Commission, but thank you very, very much  
11 for having me today. I appreciate it.

12 VICE CHAIRMAN OKUN: Thank you, Senator.

13 We will return to our questions.

14 Commissioner Miller?

15 COMMISSIONER MILLER: Thank you, Madam  
16 Chairman.

17 Let's see. There's been a lot of  
18 interesting questions. I think where I would like to  
19 start this round, in some degree, following Chairman  
20 Okun's questions just now about global demand and ask  
21 you all to talk a little bit more about U.S. demand.

22 In part, I just look at our consumption data  
23 of steel, to the extent that's a bit of an indicator  
24 of what's going on in demand, and our data would tell  
25 me that over the period of the last nine years or so

1 we sort of had a peak in '98 and then a little bit up  
2 in 2000 but kind of down sense, a bit of a recovery in  
3 2004. But I basically see U.S. producers maintaining  
4 about the same share, 90 percent, roughly, of the U.S.  
5 market, but that market size, depending on the end  
6 points, you could say it's kind of consistent, it goes  
7 up and down a little bit -- if anything, the overall  
8 trend over time looks to be slightly down.

9 Let me invite the producers to talk about  
10 U.S. demand for steel products. There was an earlier  
11 conversation about the business cycle and what's going  
12 on in terms of the business cycle, specifically now,  
13 but I'm also interested in comments on the longer-term  
14 trend in terms of the U.S. market for steel products,  
15 for your steel products.

16 Mr. DiMicco, could I ask you to begin, if  
17 you would? What's your view of the future right now  
18 and where it's been over the last 10 years or so?

19 MR. DiMICCO: Well, I'm not an economist.  
20 That can be a positive or a negative.

21 COMMISSIONER MILLER: A businessman's  
22 perspective.

23 MR. DiMICCO: It's real simple. What  
24 impacts the demand for steel in this country and  
25 globally are what's happening in general with the

1 economic activity in the United States and globally,  
2 and as residential, nonresidential construction, in  
3 particular, improves, demand improves. As it falls  
4 off, demand falls off.

5 Likewise, for durable good orders, washing  
6 machines, automobiles, you name it, whatever impacts  
7 the production, the purchasing of those materials  
8 which steel is used in impacts the overall demand for  
9 steel in the marketplace. And you're quite correct  
10 that we saw a drop-off in 2000 because basically we  
11 went into a recession. As I mentioned earlier,  
12 nonresidential construction, which consumes about 60  
13 percent of the steel produced in the United States and  
14 globally, dropped off significantly.

15 As far as the past and the future, I think  
16 steel's future is bright in terms of being able to be  
17 something that sees improvements in demand from one  
18 cycle to another. It's a very positive material, a  
19 very good material to work with, and you see steel  
20 consumption growing internationally. You'll see steel  
21 consumption growing in the United States, but we're  
22 more of a mature economy. Even though, per capita, we  
23 use a lot more steel than some other countries do, the  
24 growth will be much slower. But a 1 or 2 percent  
25 increase in demand, year in and year out, throughout

1 the cycle and from cycle to cycle is definitely there  
2 for us. I don't know if that's answering your  
3 question or not.

4 COMMISSIONER MILLER: It wasn't a very  
5 specific answer, but you're addressing the question  
6 that I had.

7 MR. DiMICCO: It's going to vary with the  
8 economic conditions.

9 COMMISSIONER MILLER: And right now, looking  
10 out?

11 MR. DiMICCO: Right now, the industry is  
12 forecasting nonresidential construction to improve by  
13 anywhere from 4 to 8 percent next year. That should  
14 be good for steel, although automotive is forecasting  
15 down, which won't be good for steel. So where it all  
16 shakes out, in general, as the economy continues to  
17 grow, the demand for steel will grow.

18 COMMISSIONER MILLER: We understand -- our  
19 case load kind of has the same pattern to it, in all  
20 honesty.

21 (Laughter.)

22 MR. DiMICCO: I don't know if I'm helping  
23 you out there or not.

24 COMMISSIONER MILLER: No, that's all right.

25 MR. SZYMANSKI: Commissioner Miller?

1 COMMISSIONER MILLER: Mr. Szymanski, please.

2 MR. SZYMANSKI: Steve Szymanski. I want to  
3 talk a little bit about where hot-rolled steel goes  
4 because I think that's part of the factors we look at  
5 as we look at the overall economy moving forward, and  
6 much of the hot rolled that we sell goes into the ag.  
7 industrial equipment, the capital equipment  
8 manufacturers, people building skid steer loaders,  
9 mining equipment. All of that business has been good  
10 in 2004.

11 All of these companies flourished, if you  
12 look at their profits, in 2004. As we move forward in  
13 2005, their business still looks pretty good. The  
14 freight car builders, truck trailer manufacturers, the  
15 energy markets; these are all markets that consume our  
16 hot roll, lived through the markets that we've  
17 experienced, have flourished, and have a pretty bright  
18 look at 2005.

19 So I think, as you look at the current  
20 events as it relates to hot roll and what we've gone  
21 through in the recent year cycle, I think we're still  
22 looking at some capital markets that have some  
23 potential on the upside.

24 COMMISSIONER MILLER: Okay.

25 MR. NOLAN: Commissioner Miller?



1 COMMISSIONER MILLER: Yes.

2 MR. NOLAN: John Nolan, Steel Dynamics.

3 COMMISSIONER MILLER: Yes, Mr. Nolan.

4 MR. NOLAN: I've been on the lecture  
5 circuit, as you might be aware, concerning currency  
6 for some time, and quite recently I was asked that  
7 question, and I usually answer it by saying that the  
8 light in my crystal ball is out at the moment. I say  
9 that really in preface to this remark, coming back to  
10 Mr. Nolanberg's remarks a little bit earlier today,  
11 that talked about a trend in manufacturing moving  
12 overseas, and that is clearly the case, and we're  
13 extremely concerned about that as we take the longer  
14 view on the market. We call it the "disappearing  
15 customer," and there are a number of dynamics that are  
16 responsible for that, in our opinion.

17 It's possible Dr. Peter Morici can speak a  
18 little bit more expansively about this, but  
19 manufacturing, frankly, is being slammed by a number  
20 of issues: currency manipulation and unfair exchange  
21 rates, health care costs relative to those of our  
22 trading partners, certain uncompetitive U.S. tax  
23 statutes that put our manufacturers at a disadvantage,  
24 a very uneven playing field as it relates to  
25 environmental regulations, which we all take extremely

1 seriously.

2           Having served, as you know from prior  
3 testimony, in East Asia for a period of time, I can  
4 tell you that there -- I think I used this one time --  
5 kind of like Dorothy, there is no place like home.  
6 There is no comparison in the environmental nature of  
7 U.S. industry and manufacturing to what you see in  
8 East Asia. These are responsible things that  
9 responsible countries should address but don't, and  
10 these all create a significant imbalance and provide  
11 advantages in a very unfair and illegal fashion.

12           But really, I guess I need for you to  
13 clarify. As we look forward to demand, could you ask  
14 the question in the context of we have orders or no  
15 orders because that certainly changes the picture  
16 significantly?

17           COMMISSIONER MILLER: Well, my crystal ball  
18 isn't any better than yours, so I can't answer that.  
19 That's for sure.

20           I see Mr. Blume is wanting to address the  
21 question.

22           MR. BLUME: Yes. Rick Blume, Nucor Steel.  
23 Concerning the end-use-demand question, first of all,  
24 others have mentioned here this morning, many times  
25 our customers ask us that very question, what we see

1 going forward, and, frankly, our crystal ball, we talk  
2 about a three- to six-month visibility, at best. It's  
3 really a dilemma from a marketer's standpoint that  
4 this market can turn quickly and can turn on a dime.

5 In general, though, end-use demand, as Dan  
6 had characterized, Mr. DiMicco characterized, is  
7 decent. The problem that we have existing today is an  
8 inventory overhang that we're trying to work through,  
9 and that inventory overhang, frankly, was a result of  
10 these imports and the panic buying that we saw at the  
11 end of last year.

12 So while, in the short run, we appear, at  
13 Nucor, to be fairly optimistic about the end-use  
14 demand, we've got to work through this inventory  
15 overhang, and then ultimately, long term, as John had  
16 mentioned, depends upon what happens with these  
17 actions, these orders. Thank you.

18 COMMISSIONER MILLER: Okay. I see several  
19 other hands, and the yellow light is on, so I'm not  
20 going to be able to get much of a response. Mr.  
21 Nelson, you, at one point, were reaching for the  
22 microphone. I believe Professor Morici was -- is that  
23 right? --

24 MR. MORICI: Morici.

25 COMMISSIONER MILLER: Am I right?

1 MR. MORICI: Commissioner, I think you gave  
2 me an adequate opportunity to make my remark.

3 COMMISSIONER MILLER: Actually, I'm sorry.

4 MR. NOLAN: Mike Kruse; is that who you're  
5 looking for?

6 COMMISSIONER MILLER: Yes, exactly. Sorry.

7 MR. NOLAN: Okay.

8 COMMISSIONER MILLER: My seating chart; I'm  
9 having a hard time following it. What can I say?  
10 Please.

11 MR. KRUSE: Mike Kruse from Heidtman Steel.  
12 We're fairly married to the automotive industry.  
13 Between our OEM business and our various tier levels,  
14 we sell probably about 70 percent to automotive in one  
15 way, shape, or form, and even though we've seen robust  
16 forecasts from them, in recent months, we have not  
17 seen them build to those forecasts. I think GM and  
18 Ford have just come out with some recent cutbacks on  
19 top of what they had done last fall. So that's added  
20 to what Rick was talking about earlier about some  
21 overlap in our inventory. I mean, we're stuck in an  
22 inventory surplus situation right now, and as pricing  
23 moves down, we're stuck with higher-priced inventory  
24 trying to move it.

25 COMMISSIONER MILLER: Okay. Very good. I

1 appreciate all of your answers, and I have further  
2 questions, but they will wait.

3 VICE CHAIRMAN OKUN: Commissioner Hillman?

4 COMMISSIONER HILLMAN: Thank you. I guess,  
5 if I could follow up on one issue that I see in our  
6 data that I'm trying to make sure I understand, and  
7 that is the issue of the portion of hot rolled that is  
8 being sold into the commercial market as opposed to  
9 that which is being internally consumed because there  
10 we do see kind of a change in our data where, at the  
11 beginning of our period of review, about 34 percent of  
12 hot-rolled shipments went into the merchant market,  
13 today that number is near 40 percent, with a  
14 commensurate decline in the amount that's being  
15 captively consumed or internally transferred.

16 I'm just trying to make sure I understand,  
17 why is that, and does it have implications for prices?

18 MR. DIMICCO: Dan DiMicco. When you say  
19 internally consumed, do you mean within the steel  
20 producers' own companies?

21 COMMISSIONER HILLMAN: Correct. Presumably  
22 going to cold-rolled or corrosion or tin or something.  
23 Again, internally consumed for a downstreamed product  
24 of some kind. Again, we track the data by what are  
25 commercial shipments going out into the merchant

1 market versus what portion of the product is being  
2 transferred downstream, again, internally transferred  
3 to related producers to be presumably made, like  
4 I said, into cold or corrosion or some other  
5 downstream product.

6 And, like I said, it's a pretty big change  
7 in this five-year period, meaning that you all are  
8 selling quite a bit more of your hot-rolled directly  
9 into the merchant market, as opposed to doing  
10 something with it yourselves. I'm just trying to make  
11 sure I understand why that is and does it have any  
12 implications for pricing.

13 MR. DIMICCO: I'm afraid I can't shed any  
14 light on that because I'm not -- I don't see where in  
15 our case that's happened, except from the standpoint  
16 of us bringing on that additional capacity at Decatur,  
17 which would have all been at the hot-rolled.

18 COMMISSIONER HILLMAN: Okay.

19 MR. NOLAN: Commissioner Hillman, in our  
20 case, I can tell you that absolutely is not the  
21 situation. If anything, as I said in my testimony, we  
22 have significantly reduced our exposure in hot-rolled  
23 sheet and expanded it in value added products.

24 COMMISSIONER HILLMAN: Mr. Schagrin?

25 MR. SCHAGRIN: I would just invite

1 Mr. Dailey to maybe comment. I would point out, I  
2 don't want to compromise any conference information,  
3 but there are some companies in the industry like  
4 Gallatin that are focused on hot-rolled only, they  
5 don't internally consume. I think you'll see that  
6 those companies that exist in the industry have,  
7 because of productivity improvements, expanded  
8 capacity and I would argue that's probably the main  
9 reason that you see that increase of hot-rolled going  
10 into the merchant market as you've seen the expansion  
11 of production by some of the hot-rolled only players,  
12 who have no internal consumption, and that's what's  
13 accounted for.

14 As he pointed out earlier, I would invite  
15 him to comment, those companies are, of course, the  
16 most susceptible to the increased imports because  
17 they're not shielded and I would argue that with the  
18 increase from 34 to 40 percent going to the merchant  
19 market that makes the entire industry, looking at an  
20 industry basis, more susceptible because more of the  
21 industry sales were to the merchant market.

22 Mr. Dailey, I don't know if you have  
23 anything to comment.

24 COMMISSIONER HILLMAN: If you can pull that  
25 microphone closer enough so the reporter can pick it

1 up?

2 MR. DAILEY: Don Dailey, Gallatin Steel.  
3 All I can comment on, in 1998, we produced about  
4 a million tons. Last year, we produced one and a  
5 half million tons. Again, that's all hot-rolled.  
6 Another major hot-rolled producer is a company that  
7 used to be Northstar BHP and they're in the same  
8 situation. They have dramatically increased their  
9 output over the last several years. So I think  
10 between the two of us, we've probably put at least  
11 a million tons of additional into the marketplace that  
12 wasn't there before.

13 COMMISSIONER HILLMAN: Okay. I appreciate  
14 that.

15 Mr. Lighthizer?

16 MR. LIGHTHIZER: Yes, Commissioner. I was  
17 just going to say that we submitted some revised  
18 numbers that won't explain all of that difference, but  
19 may explain some part of it, some numbers that we  
20 revised based on pre-acquisition numbers that we got  
21 from National that we submitted yesterday, actually.  
22 It won't change that entire trend, but it will, to  
23 some extent, make a difference. We'll be happy to get  
24 into it on a confidential basis because there are --

25 COMMISSIONER HILLMAN: No, I appreciate



1 that. Again, what I'm really trying to make sure in  
2 understand is what the implications are, as  
3 Mr. Schagrin was sort of alluding to, to the issue of  
4 prices and price vulnerability to imports or other  
5 things in the market. I'm just trying to make sure  
6 I understand the implications of the data. I  
7 appreciate that.

8 If I can then go to another issue that  
9 I wanted to follow up, Mr. Conway, in your testimony,  
10 you referred to the USWA's agreement to additional  
11 reductions, if I heard you correctly, of 20 percent of  
12 production workers and 40 percent of management.  
13 I just wondered if you could elaborate on that.

14 First of all, I want to make sure I heard it  
15 correctly and then if you can help me understand, are  
16 these future reductions or are you describing things  
17 that have already happened and, if they're future,  
18 kind of over what period and the implications of those  
19 numbers. And there's some pretty big percentage  
20 reductions from an already significantly reduced  
21 employment base, so if you can just help me understand  
22 those.

23 MR. CONWAY: The 20 percent different  
24 companies have phased in different ways, but that has  
25 essentially been the target on the hourly side of

1 the --

2 COMMISSIONER HILLMAN: Starting from now,  
3 20 percent further from where --

4 MR. CONWAY: No. Starting from when we  
5 would do the labor agreement.

6 COMMISSIONER HILLMAN: Okay.

7 MR. CONWAY: For example, Pontiac, we would  
8 then look to transition 20 percent of the active work  
9 force and that type of a number on management, assume  
10 a lot of duties they have been doing, you know, pick  
11 up a lot of training and cross-duties within  
12 ourselves, but those were the targeted numbers.

13 COMMISSIONER HILLMAN: Okay. So beginning  
14 from the new labor agreements, the target is at the  
15 end of the day to end up with a 20 percent reduction  
16 in hourly employees and a 40 percent reduction in  
17 management employees.

18 MR. CONWAY: Right. And there is a ratio of  
19 management to hourly workers and, in some instances,  
20 some companies just do that in the nature of how it  
21 was coming together. Some places we could do it  
22 fairly immediately, some places it took time to train  
23 replacements and it's still ongoing, but that's  
24 generally the target we've been working with.

25 COMMISSIONER HILLMAN: Okay. I appreciate

1 that answer. And timeframe, again, is there is a  
2 specific time when you're expected to get to those  
3 levels?

4 MR. CONWAY: Yes, there are actual bodies  
5 per year. I mean, we have head-counts that we're  
6 taking out on a time table.

7 COMMISSIONER HILLMAN: All right.  
8 I appreciate those answers.

9 A question perhaps for counsel. I'm just  
10 trying to make sure I understand how we should be  
11 looking at the fact that in this case, unlike most of  
12 our sunsets, where all of the orders are orders as  
13 opposed to here where we have a suspension agreement  
14 with Russia that had reference pricing plus quotas, we  
15 had a straight up dumping duties on Japan and with  
16 respect to Brazil we had these reference prices that  
17 were ultimately converted into dumping duties when the  
18 reference prices were not adhered to.

19 Does it matter as a legal or practical  
20 matter when we're looking at this sunset that we have  
21 had this kind of amalgam of relief in place, that it's  
22 not been the same for each of the three countries at  
23 issue? From either a legal standpoint or from sort of  
24 a pricing or other practical implications, has it made  
25 any difference?

1 Mr. Hecht?

2 MR. HECHT: Yes. I guess I would just add a  
3 couple of thoughts on that. I think there's certainly  
4 relevance in the fact that the Brazilians violated  
5 their suspension agreement early in the period.  
6 I think that shows to some degree the interest level  
7 they have in this market. I think you can garner some  
8 additional evidence from what the Russians did last  
9 year when the reference prices in the suspension  
10 agreement were no longer binding. That, once again,  
11 I think, showed extraordinary interest in this market.  
12 The fact that they borrowed against next year's quota,  
13 I think, shows that as well.

14 Legally, I think, again, the overall  
15 analysis is the same in terms of effectiveness of the  
16 order and type of thing, but I do think factually you  
17 can gain some insight into that.

18 COMMISSIONER HILLMAN: Okay. No. I  
19 appreciate those answers. If there's anything further  
20 you wanted to expand on in a post-hearing brief,  
21 I would appreciate it.

22 I also wanted to follow up on a question  
23 that Commissioner Lane asked, because clearly we're  
24 going to hear a lot about this issue of how we assess  
25 the vulnerability of the industry. We're required to

1 do that by statute. One of the big changes that has  
2 occurred over this period of review is this issue of  
3 the pension liabilities being moved to the PBGC. And  
4 I understand and heard the responses that you gave.

5 I'm trying to make sure I understand from a  
6 long-term perspective from these companies what you  
7 think that really means in terms of your vulnerability  
8 or lack of vulnerability to imports. I'm trying to  
9 put that issue of the shedding of those liabilities,  
10 pushing them out to the PBGC, in terms of what it  
11 means long term to your ability to compete with  
12 imports.

13 And I don't know whether Mr. Surma or --

14 MR. SURMA: This is John Surma. I'll start  
15 with our company. First of all, in our company, at  
16 U.S. Steel, the legacy obligations that we incurred  
17 over time we still have. We didn't shed anything at  
18 our existing operations, we still have those. We made  
19 promises and we intend to keep them, so there's no  
20 real change in our position. We have with our  
21 bargaining with the Steelworkers, hard bargaining,  
22 I might add, made some improvements in how our medical  
23 benefits are conveyed to retirees in a little more  
24 efficient fashion and we've tried to work on ways  
25 where we can provide a good benefit and save the

1 company money, but those obligations we had we still  
2 have. So we didn't change anything, any healthcare,  
3 any pension obligations to our existing retirees or  
4 existing actives.

5 The assets we acquired from National Steel,  
6 those pension plans for the retirees did go to the  
7 PBGC. We didn't take that on. We took on the assets.  
8 That was part of our economics. Being willing to pay  
9 a billion dollars and borrow most of it, that was all  
10 part of the economics and that went into the  
11 transaction.

12 For active employees, we negotiated and  
13 effected a fine contribution plan for the actives, so  
14 we do have a benefit, a cost that we pay. I'd restate  
15 my earlier point, that I don't really see that the  
16 fact that the former National Steel pension plans were  
17 assumed by PBGC as being really all that relevant to  
18 this because we paid a billion dollars for these  
19 assets based on not having that obligation. The  
20 economics were such that if we'd had to assume that,  
21 we wouldn't have paid a billion dollars. So I really  
22 see that as being part of our economic decision making  
23 and it's up to us, we took the risk, and whether we  
24 are vulnerable or not is going to be depending really  
25 on what the market conditions are and, again, the

1 legacy effect, I think, was really part of the  
2 original bargain and shouldn't really be relevant to  
3 the discussion now, respectfully.

4 COMMISSIONER HILLMAN: I appreciate that.

5 Mr. Nelson?

6 Can I get this --

7 VICE CHAIRMAN OKUN: Yes, but try to be  
8 brief.

9 MR. JERRY NELSON: I'll be very brief.  
10 Jerry Nelson, ISG. This is not really my area of  
11 expertise and we'd be glad to address that in a  
12 post-hearing brief, if that's okay.

13 COMMISSIONER HILLMAN: I'd appreciate that.

14 MR. JERRY NELSON: Okay.

15 COMMISSIONER HILLMAN: And for any others  
16 where pensions got moved to the PBGC, I would  
17 appreciate that.

18 Thank you.

19 VICE CHAIRMAN OKUN: Commissioner Lane?

20 COMMISSIONER LANE: Mr. Blume, the first  
21 question is for you. In response to a question from  
22 Commissioner Miller, did you attribute the current  
23 increase in service center inventory to increased  
24 imports?

25 I believe earlier testimony attributed this

1 to increased buying while prices were going up before  
2 the largest increase in subject imports.

3 MR. BLUME: Yes, Commissioner, I believe  
4 I responded that the increase in inventories were due  
5 to panic buying last year by some of our customers.  
6 As others have testified, there was a lot of imports  
7 that were -- purchases that were placed that came in  
8 in a delayed fashion, came in much later in the year,  
9 and that's the inventory situation we currently face.

10 COMMISSIONER LANE: Okay. Thank you.

11 MR. SZYMANSKI: Steve Szymanski of  
12 U.S. Steel. I had talked about the inventory build.  
13 If you look at the MSCI statistics, the Service Center  
14 Institute reporting, flat-rolled inventories, you  
15 really don't see that number start rising until around  
16 June or July, which was really about the same time you  
17 started to see the Russian imports and other imports  
18 hitting. So most of the steel that came in really  
19 went directly into inventory and that's the overhang  
20 that we're living with at this point in time.

21 COMMISSIONER LANE: Mr. Price?

22 MR. PRICE: One thing I would add is that if  
23 you look at the commission underselling data for the  
24 subject imports, particularly from Russia, almost all  
25 of the volume was undersold. I can't go into the



1       specifics here, but essentially they used price to get  
2       this volume in here and it was one of those issues  
3       that Mr. Hecht mentioned briefly, that as soon as  
4       those reference prices went down a point where they  
5       could have access to the market, they shipped as much  
6       as they could, they did it at low prices, they  
7       undersold the market and they moved in quickly.

8                   MR. NOLAN:   And, Commissioner Lane, John  
9       Nolan, Steel Dynamics.  If I could add to Mr. Price's  
10      comments, it all came in at one time.  Most of it came  
11      in in the second half, actually, a considerable  
12      quantity came in in the third quarter.  That's very  
13      difficult to manage without an inventory spike.

14                   COMMISSIONER LANE:  Okay.  Thank you.

15                   The next question I have is a legal  
16      question.  During the period examined in these  
17      reviews, Severstal of Russia acquired Rouge Steel.  
18      Should this change in ownership affect the  
19      commission's related party analysis?  And, if so, how?

20                   Mr. Lighthizer?

21                   MR. LIGHTHIZER:  Yes, Commissioner.  The  
22      consumers, I guess, make the argument that because  
23      Severstal bought Rouge they no longer have an interest  
24      in hurting this market.  Our view is quite to the  
25      contrary.  First of all, they in fact did ship

1 substantial amounts of hot-rolled steel in the second  
2 half, well after they bought Rouge, and from public  
3 sources, you can see it's more than 400,000 tons that  
4 they shipped themselves.

5           Secondly, there is a history of importers  
6 who have substantial investments in U.S. companies  
7 actually going right ahead and injuring this market.  
8 Indeed, in this case, in '98 and actually if you want  
9 to go back to '93, you saw major investments by  
10 Japanese companies in the U.S. and yet the Japanese  
11 went ahead and made the fast profits from dumping in  
12 this market and had the effect in both cases of  
13 dumping and really knocking the legs out from the  
14 market.

15           So I guess our sense is that there is no  
16 logic to the suggestion that for some reason this  
17 company will not hurt this market merely because it  
18 has a substantial investment in the U.S. In fact, all  
19 the evidence is to the contrary and, in any event,  
20 they are a major exporter and they're going to send  
21 the product somewhere and they have distribution  
22 channels and the like here already established.

23           MR. PRICE: Not to mention that there are  
24 other Russian exports and also, as was mentioned  
25 earlier, in a marketplace where acquisitions are a

1 business strategy at this point driving down market  
2 prices, driving down asset values, causing injury can  
3 be a very wise business strategy for a company in  
4 Russia.

5 COMMISSIONER LANE: Okay.

6 MR. SZYMANSKI: Commissioner Lane, Steve  
7 Szymanski. Just a commercial angle to this. The  
8 offers that we've seen from Russia have been  
9 independent of their domestic-owned operation and  
10 we've tracked those as they've come in, so they seem  
11 to be acting independently from every indication we  
12 have.

13 COMMISSIONER LANE: Okay. Thank you.

14 In the pre-hearing brief of U.S. Steel  
15 consumers, it states that U.S. Steel consumers are  
16 being placed on allocations or extended lead times or  
17 being turned away all together. Have domestic  
18 producers of hot-rolled steel been unable to supply  
19 their customers with sufficient quantities of  
20 hot-rolled steel? And are any of your customers  
21 currently on allocation or controlled order entry?

22 Mr. Surma?

23 MR. SURMA: Commissioner, John Surma from  
24 U.S. Steel. At this moment, to the best of my  
25 knowledge and belief, I'll allow my colleague, Steve

1 Szymanski to interject, but I don't believe any of our  
2 customers for hot-rolled steel are on allocation. As  
3 has been discussed in some of the pre-hearing  
4 materials, there were periods during the market  
5 circumstances last summer when supplies were in  
6 somewhat tighter balance and we tried to make sure  
7 that our most longstanding and loyal customers were  
8 well supplied. To the best of my knowledge and  
9 belief, none of them went without steel that they have  
10 requested from us. Sometimes it took us a little  
11 longer to get it to them than we would have liked and  
12 perhaps we didn't have as much inventory in front of  
13 them as they would have liked, but in general we kept  
14 all of our customers well supplied and endeavor to do  
15 so today.

16 I would re-state an offer made earlier by  
17 one of my fellow panelists that if there's anyone in  
18 the audience today who is in need of hot-rolled steel,  
19 I urge them to contact us soon.

20 Thank you.

21 COMMISSIONER LANE: Sir, in the back there?

22 MR. MOORE: Jerry Moore with ISG. I'll echo  
23 the same comments. Currently, we have none of our  
24 customers on allocation for hot-rolled products. It  
25 is true that for a short period in 2004, for maybe six

1 to eight months in duration, we did reserve capacity  
2 referenced as booking allocation to support our  
3 contractual agreements and also to protect those  
4 customers not under contract but at their normal  
5 historical purchasing patters to support their  
6 business.

7 MR. NOLAN: Commissioner Lane, John Nolan,  
8 Steel Dynamics. I'd just like to echo what Mr. Surma  
9 said. We were in a situation last summer where we  
10 took steps to protect longstanding customers. There  
11 were a number of what I would consider to be spot  
12 market players who came in and asked for, in some  
13 cases, three or four times their typical pattern or  
14 purchase volumes and some of those we had to indicate  
15 our business relationship doesn't necessarily support  
16 this. But, again, as you've heard in prior testimony,  
17 that is one of the risks of playing the spot market to  
18 your advantage. Sometimes the bear eats you and  
19 sometimes you eat the bear.

20 MR. DAILEY: Don Dailey, Gallatin. My  
21 answer would be much the same as John's. Again, we  
22 produce only hot-rolled steel and we didn't put  
23 anybody on allocation throughout 2004. What we did do  
24 was limit customers to past purchase levels because if  
25 we didn't do that we'd be taking something away from

1 another customer to give it to somebody else. But we  
2 had nobody on allocation.

3 COMMISSIONER LANE: Okay. Mr. DiMicco, did  
4 you raise your hand, too?

5 MR. DIMICCO: Yes. Dan DiMicco, Nucor.  
6 There were a few instances where there were some  
7 issues that did impact short-term supply, things like  
8 coal mine fires and the like. One of the things that  
9 Nucor did was to institute a scrap surcharge mechanism  
10 because scrap prices had gone up three-fold, to ensure  
11 that we could get our customers the steel that they  
12 needed. We went out and bought the scrap that was out  
13 there. We never had trouble getting the scrap, it was  
14 always an issue of what we had to pay for it, but we  
15 made sure that we took care of our customers' needs  
16 and then some.

17 COMMISSIONER LANE: Okay. Thank you.

18 MR. PLATZ: Commissioner Lane, just to  
19 complete your survey, Roy Platz from Ispat Inland. We  
20 have no one on allocation and, in fact, during 2004,  
21 to my recollection, we did not have anyone on  
22 allocation last year.

23 COMMISSIONER LANE: Okay. Thank you.

24 MR. KRUSE: Commissioner, I'd like to jump  
25 in from a service center standpoint, too. Mike Kruse

1 from Heidthman. Last year, we had some obvious  
2 problems with deliveries and didn't get things on  
3 time, but for the most part, the mills kept us in the  
4 steel that we needed, although it might be late.

5 MR. REDER: Commissioner Lane, good  
6 afternoon. Bill Reder with U.S. Steel Corporation,  
7 representing the automotive sales office. We have  
8 fulfilled all of our part commitments to all of our  
9 customers in 2004 as well.

10 COMMISSIONER LANE: Okay. Thank you.

11 I see my yellow light on, so I will wait  
12 until the next round. Thank you.

13 VICE CHAIRMAN OKUN: Commissioner Pearson?

14 COMMISSIONER PEARSON: Thank you, Madam Vice  
15 Chairman.

16 In wake of the 2004 import surge from  
17 Russia, did any U.S. producers see reduced sales  
18 because of those imports? I understand there was a  
19 contemporaneous price reduction, but did you lose  
20 sales?

21 MR. SZYMANSKI: This is Steve Szymanski from  
22 U.S. Steel. Actually, our order book started to slow  
23 down moving into the fourth quarter as we saw the real  
24 impact of the amount of volume that came in and we  
25 made a decision at that point in time to pull up some

1 outages that we had planned in 2005 into 2004 to cover  
2 some of that shortfall, but, yes, we did see lost  
3 business. As I said earlier, we're now competing  
4 against inventory that was put there by the Russians  
5 that we're going to have to live with for some period  
6 of time and it's very hard to sell against something  
7 that's already there.

8 COMMISSIONER PEARSON: Okay. So you took  
9 maintenance downtime, basically then, when the market  
10 changed.

11 MR. SZYMANSKI: Yes.

12 COMMISSIONER PEARSON: There was a hand in  
13 the back?

14 MR. MOHR: Gary Mohr with ISG. Very  
15 similar. During the fourth quarter, as the imports  
16 came in and we started realizing this inventory  
17 overhang that was presented earlier, we did also move  
18 up some outages that were planned and to place those  
19 into the late fourth quarter, as well as one of those  
20 outages involved the taking down of a blast furnace at  
21 our ISG Weirton facility which later on after we did  
22 the maintenance and the capital work we elected not to  
23 restart that furnace and at this time it still remains  
24 idle.

25 MR. NOLAN: Commissioner, if I may? John



1 Nolan, Steel Dynamics. I want to echo Mr. Szymanski's  
2 and Mr. Mohr's comments. We're feeling the effects or  
3 influence of that inventory as we speak today.

4 COMMISSIONER PEARSON: Okay. Mr. Dailey?

5 MR. DAILEY: Yes. Our experience was  
6 basically the same. We had actually postponed some  
7 scheduled maintenance outages so we didn't let our  
8 customers down and we saw -- as the demand reduced in  
9 the fourth quarter, we took that opportunity to  
10 schedule some planned maintenance time.

11 COMMISSIONER PEARSON: Okay. Thank you.

12 MR. DIMICCO: Dan DiMicco, Nucor. One thing  
13 that I would add to all of this is there was a \$150 a  
14 ton softening in price that was brought on, as well as  
15 what you've heard in respect to volumes and sales. So  
16 there was definitely a softening from that standpoint  
17 as well.

18 COMMISSIONER PEARSON: Yes, I would have  
19 kept running the plants when the prices were \$150  
20 higher, too, and taken my downtime later. That's not  
21 an irrational thing to do.

22 Mr. Hecht?

23 MR. HECHT: Yes. I just wanted to follow up  
24 a little bit on the legal question you asked before  
25 because I think it goes to this point, just very

1 briefly, in terms of effectiveness of the order. The  
2 fact that you had a suspension agreement in place in  
3 2004, that it was binding and that the industry  
4 performed well is a sign of effectiveness of the  
5 order. I don't think you could construe that as a  
6 sign of ineffectiveness. So to talk about a surge,  
7 obviously, it was binding, the Russian imports did  
8 show they could affect prices, and I think if that  
9 suspension agreement was removed you would see even  
10 more price effect, but in terms of effectiveness,  
11 I just wanted to make that point.

12 COMMISSIONER PEARSON: Okay. Well, perhaps  
13 for the post-hearing you might be able to supply any  
14 information you have on how that increase in Russian  
15 imports influenced the contracts for 2005 relative to  
16 2004. There may be price effects, there may be other  
17 effects, and it would be interesting to see something  
18 about that in the post-hearing.

19 MR. LIGHTHIZER: We will be happy to do so.

20 COMMISSIONER PEARSON: Thanks.

21 I think I have just one more question.  
22 Global demand has been relatively robust, the U.S.  
23 economy has been expanding, the steel industry has  
24 restructured as we've discussed and has been making  
25 some decent money finally. If these conditions don't

1 justify lifting the order, what conditions would?

2 Can you envision a set of circumstances in  
3 which you would not oppose lifting the order?

4 Mr. DiMicco?

5 MR. DIMICCO: Dan DiMicco, Nucor. Something  
6 that we've all made points about today is that one  
7 year does not make a healthy industry and with the  
8 long-term nature of our investments, the huge amount  
9 of capital required, with the impact of the business  
10 cycle, this is something that we would need to see  
11 have a positive impact for more than just one year.  
12 It will have to have a positive impact throughout the  
13 entire cycle. The other thing would be some more  
14 responsible action by the governments of the world to  
15 stop adding capacity in government-owned facilities  
16 and government heavily subsidized facilities, which we  
17 tried to accomplish through the OECD negotiations but  
18 so far have failed miserably.

19 COMMISSIONER PEARSON: Mr. Surma?

20 MR. SURMA: I would just echo my  
21 distinguished colleague's comments. We've tried to  
22 work through OECD on the steel subsidy agreement  
23 negotiations, allegedly, an agreement that would ban  
24 subsidies. It turns out most of the conversation has  
25 been about legitimizing half a dozen or so that every

1 other territory in the world wants and we're very  
2 reluctant to agree to. If we saw a strong, well  
3 administered, enforced anti-steel subsidy agreement  
4 that gave us a feeling that these kinds of decisions  
5 on capacity increases would be made by responsible  
6 commercial companies, I think we would be much more  
7 content with allowing the market to make the decisions  
8 that have products moving to one market or another  
9 based on whatever fair pricing would be. But until we  
10 see that, I think we're going to be very concerned  
11 that ill-conceived state-sponsored expansion like we  
12 might see in China could have ruinous effects in a  
13 very short period of time and that's the reason we're  
14 here today.

15 MR. NOLAN: Commissioner Pearson, John  
16 Nolan, Steel Dynamics. There was a very interesting  
17 article in Financial Times yesterday. In fact, I'd be  
18 happy to leave it with the commission if you were  
19 interested. It speaks to Russia and their philosophy  
20 of obeying its own laws and basically what the article  
21 describes, it was written by a Russian newsman, is  
22 that Russia does not obey its own laws. So what would  
23 it be that would lead us to believe that once again  
24 they will obey ours?

25 Obviously, if they had obeyed our laws, we

1 wouldn't be here today. So I would again come back to  
2 Mr. DiMicco's and Mr. Surma's comments about  
3 responsible action on the part of governments.  
4 Certainly, that would go a long way.

5 MR. SCHAGRIN: Commissioner Pearson, Roger  
6 Schagrin. I would make two points as to your legal  
7 question as to when there might be circumstances in  
8 which orders could be sunset. First, obviously, where  
9 the record demonstrated that there wasn't going to be  
10 an increase in imports because there wasn't any  
11 ability of the foreign producers subject to the orders  
12 to increase their exports after termination and  
13 combined with a situation where an industry was  
14 completely invulnerable, but, secondly, I would posit  
15 to the commission that you, the commission, you don't  
16 really see the cases in which the domestic industry  
17 decides that those circumstances exist because the  
18 industry doesn't request a sunset review. And in  
19 fact, that occurred recently for clients I represented  
20 and the circumstances which tie into the first point  
21 I made is that the industries in the two countries who  
22 have been subject to orders had had their capacity  
23 diminished so much because of huge additions of  
24 capacity in China that those industries didn't to the  
25 exist that they could muster increased exports to the

1 U.S. and injure the U.S. industry. So the industry  
2 decided to forego sunset review. So I would say we  
3 need similar types of circumstances where really an  
4 industry is confident that there is not going to be  
5 increased imports and you don't then have to get into  
6 the issues of what will be the effect of those  
7 increased imports in terms of recurrence of injury.

8 COMMISSIONER PEARSON: Mr. Lighthizer?

9 MR. LIGHTHIZER: Yes. I don't want to  
10 repeat anything anybody said. I certainly agree with  
11 respect to everything everybody has said on volume and  
12 price, but I just want to underline this point on  
13 vulnerability. You have to be able to make your cost  
14 of capital. You're a businessman, Commissioner, you  
15 understand this. You have to be able to make your  
16 cost of capital over a prolonged period of time and if  
17 you haven't made your cost of capital over a prolonged  
18 period of time, you're basically just dissolving.  
19 That's really all you're doing.

20 This industry made its cost of capital last  
21 year for the first time in any number of years and  
22 I think you would be mad not to ask to continue orders  
23 under these circumstances when you have an industry  
24 with one good year and in desperate need of a number  
25 of years making whatever you decide the measure is of

1 cost of capital. Whatever that is, they have to make  
2 that for a number of years before they lose that  
3 vulnerability.

4 Thank you.

5 COMMISSIONER PEARSON: I would just add to  
6 the comments about the OECD steel negotiations that  
7 I followed them with some interest and share the  
8 frustration that was expressed that they did not lead  
9 to a better result. May they do so in the foreseeable  
10 future.

11 MR. LIGHTHIZER: I could just address that,  
12 just for a second, because I think it was very  
13 misleading in the purchasers' brief. The suggestion  
14 was that somehow the talks fell apart because  
15 everybody thought we were sort of in pretty good  
16 shape. In fact, the exact opposite is true.

17 I went to every single session. Our CEO  
18 went to the last one. The fact is the talks have  
19 basically fallen apart because a number of countries,  
20 by the way led by Japan, Brazil and Russia, don't want  
21 to give up new subsidies to create new capacity.

22 That's what's going on on the one hand. And on the  
23 other hand, they want to get out of U.S. trade laws.

24 This is precisely the dynamic that's going  
25 on here. Nobody thinks we're doing well. What we're

1 fighting about is we want to stop new capacity that's  
2 coming on because of government subsidies and these  
3 three countries, among others, but these three as  
4 leaders, are taking the position that no, we won't  
5 give up our subsidies. And, if you like, in our  
6 post-hearing brief, we'll be happy to give you more on  
7 this, including what subsidies each one of them wants  
8 to keep and document the fact that they're primarily  
9 interested in getting out of the countervailing duty  
10 laws in the United States and the antidumping laws in  
11 the United States.

12 COMMISSIONER PEARSON: If it's possible to  
13 summarize that in a relatively concise way, I'd be  
14 pleased to see it.

15 Madam Chairman, my time has expired.

16 VICE CHAIRMAN OKUN: Thank you, Commissioner  
17 Pearson.

18 Let me just go back, then, on the  
19 vulnerability point and I know my colleagues have had  
20 a chance to talk a bit about pension costs and some of  
21 the other legacy costs, but I guess the question that  
22 I wanted to ask, and I guess it was Mr. DiMicco, after  
23 hearing your comment, I think I'm quoting you right,  
24 you said no amount of consolidation protects us.

25 If I look at some of the articles out there,



1 again, trying to judge what the financial community  
2 thinks about the market, there was a recent February  
3 16th article in Forbes and you've got an analyst there  
4 and one of the comments they make about the companies  
5 is "The depth of the downturn has forced steel  
6 companies to cut debt, rein in pension costs, and shut  
7 down outdated facilities; these changes make the  
8 industry better prepared to withstand any drop in  
9 prices."

10 I think that's one of the questions we have  
11 to address, which is has restructuring made you less  
12 vulnerable to a drop in prices? So I guess I pose it  
13 to you there, this is an analyst who says steel's a  
14 steal, buy.

15 MR. DIMICCO: Dan DiMicco, Nucor.  
16 Everything is a matter of relativity. In general,  
17 those kinds of comments are correct. The normal  
18 course of pricing moves throughout a business cycle.  
19 What they don't protect you from are catastrophic  
20 drops in pricing, where the pricing drops by  
21 50 percent or more because of a flood of illegally  
22 traded imports like we saw in the '90s and continuing  
23 into 2000 and last year, when supposedly there were  
24 all these shortages, imports increased by something  
25 like 55 percent. There are huge amounts coming in.

1           It doesn't protect you from catastrophic  
2 changes in pricing. It does protect you and allow you  
3 to be more profitable through the normal course of the  
4 business cycle where you're not impacted by that flood  
5 of illegally traded imports.

6           VICE CHAIRMAN OKUN: Okay. And a  
7 catastrophic drop in price, I don't know if you can do  
8 this, can you say -- if prices dropped to 350,  
9 something that hot-rolled traded at for a long time,  
10 you make money, you cover your cost of capital?  
11 I know it depends on raw material costs, but --

12           MR. DIMICCO: It absolutely does. But if  
13 you go back to '98, '99, where we looked at pricing go  
14 from \$400 a ton to \$170 a ton, there's no amount that  
15 can protect you against that kind of catastrophic  
16 drop, over a 50 percent drop.

17           Now, some operations who have more variable  
18 raw material costs who might be impacted by a drop off  
19 in demand and those raw materials costs go down will  
20 be in a better position to weather that, but nobody is  
21 in a position to weather that kind of drop off like  
22 we've seen in the past.

23           VICE CHAIRMAN OKUN: Would any of the other  
24 companies -- well, Mr. Stewart wants to comment. Let  
25 me hear from the industry and then Mr. Surma and

1 Mr. Nelson and then Mr. Stewart.

2 MR. SURMA: Thank you, Commissioner. John  
3 Surma from U.S. Steel. Just to follow on a bit from  
4 my colleague's comment, we have to view a catastrophic  
5 reduction in prices in a different way now because raw  
6 material costs have changed and it's been a very  
7 turbulent period for raw materials and they're  
8 settling down a bit now, but all the major inputs in  
9 our business, metallics, be they scrap or, in our  
10 case, iron inputs, or carbon inputs, be it coal which  
11 we make into coke or coke itself, and energy, natural  
12 gas and electricity, any of those have been up and  
13 down in the last year or so, but it's settled out at a  
14 much higher level. So a reduction to the price level  
15 you just mentioned, given those raw materials prices,  
16 I think would be catastrophic, so I think we have to  
17 really view our current supply/demand situation, our  
18 current cost/price ratio in the context of a much  
19 higher raw materials based cost and if these orders  
20 are revoked and we do have a large price response  
21 because of that, because of unfairly traded imports,  
22 we could easily end up with the worst of all worlds,  
23 with lower prices, higher costs and lower margins than  
24 we had before, if that's possible. So that would be  
25 an extremely unfavorable situation from our point of

1 view.

2 VICE CHAIRMAN OKUN: Mr. Nelson, did you  
3 want to add something?

4 MR. JERRY NELSON: Well, I would just  
5 reiterate what John said in the sake of time. Raw  
6 material price increases have established a new  
7 breakeven point for the industry, I think, in spite of  
8 some of the significant gains we've made in  
9 productivity, labor productivity.

10 VICE CHAIRMAN OKUN: Okay. Mr. Stewart, did  
11 you have something you wanted to add?

12 MR. STEWART: Just that in the consultant's  
13 report that's attached as Exhibit 17 to the  
14 U.S. Steel, Exhibit 11 of that takes data from the  
15 staff report and looks at the various elements, direct  
16 labor, factory overhead, GS&A and raw materials, and  
17 since you have a period that post-dates the  
18 consolidation, you can see what effect there has been  
19 from consolidation in these various areas and they are  
20 not insignificant, but they are small, versus the huge  
21 increase in raw material costs, which I believe the  
22 companies have testified is an on-going moving forward  
23 basis. So there has been clearly some benefits from  
24 the consolidation and from the other issues, but they  
25 are relatively small dollar-wise compared to the very

1 huge increase that you've seen in terms of raw  
2 material costs.

3 VICE CHAIRMAN OKUN: Yes?

4 MR. NOLAN: Madam Vice Chair, John Nolan,  
5 Steel Dynamics.

6 VICE CHAIRMAN OKUN: Yes, Mr. Nolan?

7 MR. NOLAN: Let me just echo maybe a little  
8 different what Mr. Stewart just said. I think the  
9 world of raw materials and energy circa 1998 is  
10 considerably different than it is today. You're now  
11 looking at increased raw material costs, energy costs,  
12 alloys. I think you've probably seen the press  
13 information about iron ore price, coke is up. If you  
14 looked at \$350 a ton in the context of 1998 or \$350 a  
15 ton relative to today's costs, a company like ours  
16 which is arguably, again, one of the more  
17 cost-efficient producers, would like lose its butt  
18 transacting prices at that number.

19 VICE CHAIRMAN OKUN: Okay. Mr. Price?

20 MR. PRICE: The commission has a variety of  
21 data before it and what the data tends to show is that  
22 while there are gains of efficiency that have occurred  
23 in the industry, those gains actually are relatively  
24 modest and most of the changes you have seen in  
25 performance in this industry relate principally to

1 pricing. You also saw imports come in and you saw  
2 pricing deteriorate. And so while efficiencies are  
3 important and there have been efficiency gains in the  
4 U.S. industry, there have been efficiency gains in the  
5 global industry. Whether efficiencies are going to  
6 protect this industry, I think you're seeing some  
7 modest improvements. You see a flood of imports, you  
8 see rapid price deterioration, as Mr. DiMicco pointed  
9 to. It doesn't take a lot of deterioration in pricing  
10 to have dramatic impacts and elimination of this  
11 industry's profitability.

12 VICE CHAIRMAN OKUN: And looking at you,  
13 Mr. Price, reminds me, I think a number of the briefs  
14 but the Wiley Rein brief in particular had talked  
15 about what happened in Canada when the order was  
16 lifted on Russian hot-rolled along with some other  
17 countries. You had attached, I think the Stats Canada  
18 data on imports increasing after that order was  
19 lifted. We've tried to take a quick look, they don't  
20 collect pricing and I wondered whether the Ispat  
21 witness or anyone else could comment on what happened,  
22 what's going on with pricing in the Canadian market  
23 post-order. And if you don't have it, whether you  
24 could submit it post-hearing since you've made this  
25 argument.

1                   MR. PRICE: We'll be happy to submit it in  
2 the post-hearing brief.

3                   VICE CHAIRMAN OKUN: Okay. And does  
4 Mr. Platz -- do you have any -- no?

5                   MR. PLATZ: No, I don't have any direct data  
6 on Canadian pricing.

7                   VICE CHAIRMAN OKUN: Okay. On pricing, one  
8 of the things -- that also reminded me, in your  
9 charts, Mr. Lighthizer, the comment about prices in  
10 the United States are relatively good, and in sunset  
11 cases we have attempted to collect data to try to  
12 understand what's going on in some of the other  
13 markets, sometimes more successfully than others,  
14 I wondered if you have any other data that you could  
15 share with us or whether you could just comment in  
16 general on how you see pricing in other markets and  
17 where the U.S. is relative to those other markets.

18                   MR. LIGHTHIZER: Well, first of all, it's  
19 probably better for me to let my boss comment on  
20 pricing in other markets rather than do it myself.

21                   I have World Steel Dynamics' most recent  
22 documents, there are a lot of different numbers, as  
23 you allude to, Madam Chairman, around. One thing that  
24 occurred to us and one of the reasons we looked at  
25 this is that a lot of the people you're going to see

1 this afternoon who are going to be in here complaining  
2 about steel hurting their business basically are  
3 themselves competing against people who are buying  
4 steel from other places that have prices essentially  
5 the same as ours.

6 But in terms of the relative prices,  
7 I should let Mr. Surma make whatever general comments  
8 he has and then I'd be happy to submit the documents  
9 that we have from World Steel Dynamics and from other  
10 sources.

11 VICE CHAIRMAN OKUN: Okay. I appreciate  
12 that.

13 MR. NOLAN: Madam Vice Chair, John Nolan,  
14 Steel Dynamics. There's also a report being  
15 circulated now published by Goldman Sachs and Aldo  
16 Mazzaferro that has some excellent information on the  
17 trends in pricing in the Asian market, European market  
18 and the U.S. market. And if Aldo was here, he would  
19 tell you right now that there is relative parity today  
20 in pricing in those three markets. So manufacturers,  
21 as Dr. Morici would say, are not disadvantaged if they  
22 work here relative to those other markets.

23 VICE CHAIRMAN OKUN: Okay. I know we have  
24 some Goldman Sachs -- but if we don't have that  
25 particular document, if you could make sure I have it.



1 Mr. Surma, if you could --

2 MR. SURMA: Commissioner, I really can't add  
3 too much to what Mr. Mazzaferro's Goldman Sachs paper  
4 showed. We look at a variety of information from  
5 around the world, major markets, Northern Europe and  
6 Southern Europe, South Asia and North America and the  
7 North American prices were out in front of European  
8 and some Asian prices back in the summer when a lot of  
9 these other dislocations with raw materials and other  
10 things occurred that we described before. We've seen  
11 them come back in quite a bit with a reduction in U.S.  
12 spot market prices. It's been alternately described  
13 here as somewhere between \$100 and \$140 a ton.

14 We see relative parity, I think, is the  
15 comment that Mr. Nelson made. I think that's a fair  
16 comment, that \$100 a ton gets us probably close to  
17 parity among all the major trading regions for what we  
18 would see as a fairly commonly traded spot hot-rolled  
19 price.

20 VICE CHAIRMAN OKUN: Okay. I've run out of  
21 time but not questions, so I'll turn to Commissioner  
22 Miller.

23 COMMISSIONER MILLER: Thank you.

24 The vice chairman covered one of my  
25 question, so I'll try to get the rest of yours right.

1 One question that she asked that I had wanted -- or at  
2 least there was an answer to the question, I think it  
3 was Mr. Surma who addressed scrap prices and what's  
4 been going on and what you see, your comment that  
5 scrap prices have settled out at a much higher level.

6 Is that global? I mean, I know the increase  
7 in raw materials and scrap prices in particular was a  
8 global phenomena last year. Would you say that higher  
9 raw material prices are a global phenomena going  
10 forward as well?

11 MR. DIMICCO: Dan DiMicco, Nucor. As the  
12 largest purchaser of scrap globally, over 17 million  
13 tons last year, the answer to that is yes. They are  
14 going -- it's an international commodity, the prices  
15 have gone up internationally, not just here in the  
16 United States.

17 One of the things that we've been facing  
18 from a raw materials standpoint, and we've worked with  
19 our customer base, many of whom are in this room on  
20 the other side of the table today, on the Emergency  
21 Scrap Coalition to get countries like Russia and Korea  
22 and Brazil who have put restrictions on scrap exports  
23 from their countries that have impacted the global  
24 pricing to where they can keep their scrap prices very  
25 low at home and keep it off the global market, that

1 would have a positive impact by supplying more scrap  
2 to the global market and have a moderating effect.  
3 But in general, yes, the price of scrap that you saw  
4 go up here went up internationally. And it went up  
5 because of the demand from offshore.

6 China came in and bought hundreds of  
7 thousands of tons. Turkey, you name it. And it was  
8 not just a domestic phenomena at all.

9 Prices have moderated here the last few  
10 months, absolutely, but scrap is a month-to-month  
11 transaction. It's not bought on long-term contracts,  
12 it's not offered on long-term contracts, it is sold  
13 month-to-month globally and domestically and so it can  
14 change up \$100 in a month, down \$100 in a month,  
15 depending upon what kind of trading activity we see  
16 from international buyers.

17 COMMISSIONER MILLER: Okay. And given  
18 China's production, the forecasts regarding China's  
19 production, no matter where they are as a net importer  
20 or whatever, that element, the demand side that's  
21 going to push those scrap prices up would appear to be  
22 continuing?

23 MR. DIMICCO: It's entirely related to  
24 supply and demand as to what the product is priced at.

25 COMMISSIONER MILLER: Okay.

1 MR. DIMICCO: Now, in some countries, they  
2 offer rebates to the companies for the scrap that they  
3 do buy to help moderate the costs. That's not the  
4 case here.

5 COMMISSIONER MILLER: Okay. I believe we'd  
6 like to take a break for a minute, but I do have  
7 further questions.

8 VICE CHAIRMAN OKUN: Madam Secretary, if you  
9 could make sure that Commissioner Miller's time is not  
10 eaten up by testimony from our next congressional  
11 witness?

12 MS. ABBOTT: No problem.

13 The Honorable Robert C. Byrd, United States  
14 Senator, State of West Virginia.

15 MR. DIMICCO: Good afternoon. Thank you for  
16 being here today.

17 MR. BYRD: Thank you.

18 VICE CHAIRMAN OKUN: Welcome, Senator Byrd.

19 MR. BYRD: Thank you. Thank you. How very  
20 nice of you to accommodate me as you are doing.

21 Madam Chairman, Vice Chairman Okun, other  
22 distinguished members of the commission and the  
23 commission staff, I thank you very much for providing  
24 me with this opportunity to speak in support of  
25 continuing the existing antidumping duty orders on

1 hot-rolled steel from Brazil and Japan, the  
2 countervailing duty order on Brazil, and the  
3 suspension agreement on Russia.

4 It is imperative that the existing orders  
5 and suspension agreement remain in effect to ensure  
6 that the U.S. hot-rolled steel industry has every  
7 opportunity to recover fully from the injury that it  
8 has sustained as a result of decades of unfairly  
9 traded foreign imports.

10 An examination of the record since 1998  
11 reveals that the domestic hot-rolled steel industry  
12 throughout the United States has been devastated,  
13 devastated by dumped and unfairly subsidized imports  
14 of foreign steel. Any revocation of existing import  
15 relief will likely lead to a recurrence of material  
16 injury to the U.S. industry.

17 America's steel industry is essential to our  
18 economic well being that is particularly true in West  
19 Virginia. Steelworkers in West Virginia and across  
20 this great land are committed. They're hard working  
21 individuals, individuals who contribute much,  
22 individuals who demand nothing more than simple  
23 fairness.

24 As I have stated before in testimony before  
25 the ITC steel is of particular interest to me. Why?

1 Well, because I represent West Virginia, but not only  
2 because I represent West Virginia, also because  
3 I earned a living working in the shipyards.

4 What was I doing? Welding steel. During  
5 World War I, I worked as a welder in the Baltimore,  
6 Maryland shipyards and at the McCloskey shipyard in  
7 Tampa, Florida. So I know what it means to be a  
8 worker who earns a living by the sweat of my brow, an  
9 edict which God placed upon Adam as Adam and Eve were  
10 driven from the garden in that beautiful paradise.

11 So I know what it is to be a steelworker,  
12 I was surrounded by steelworkers. I know what it is  
13 to be employed in the type of honorable and necessary  
14 work that spans generations, builds close-knit  
15 communities and contributes to our nation's most vital  
16 economic and national security interests.

17 Yes, I know what it means to be one who  
18 works with his hands, to be a steelworker. I know it  
19 should not mean. Being a steelworker in West Virginia  
20 should not mean having to postpone one's retirement  
21 after 30 or 40 years of employment because you can't  
22 afford to stop working. It should not mean losing  
23 your family's healthcare benefits because America's  
24 trade laws are not being enforced.

25 Being a steelworker should not mean becoming

1 a jobless statistic, a faceless pawn sacrificed on the  
2 altar of the global economy by unscrupulous traders.

3 Being a steelworker should mean making an  
4 honest living for a decent wage, producing a  
5 competitive product in a fair trading system.

6 Steel companies and their workers in West  
7 Virginia deserve no less. As Commissioner Lane knows  
8 firsthand, two of the top integrated steel producers  
9 in the United States have key facilities in the  
10 northern panhandle of West Virginia. In 1998, Weirton  
11 Steel employed approximately 3800 workers. Largely as  
12 a result of injury caused by unfair trade, ISG's  
13 Weirton facility today has approximately 2300 workers,  
14 but those workers know that so long as existing import  
15 relief is maintained sufficiently to allow them to get  
16 back on their feet they are well positioned to produce  
17 profitably for many years to come.

18 Continuation of the existing import relief  
19 is particularly important to ensure that ISG can  
20 continue to contribute to its voluntary employee  
21 benefits association which provides ISG Weirton's  
22 retirees with health benefits and life insurance and  
23 is tied to ISG's profitability. No profits mean no  
24 VEBA. No VEBA means no healthcare for at least 3500  
25 Weirton retirees.

1                   Wheeling Pittsburgh Steel of West Virginia  
2           is another of the nation's largest integrated  
3           hot-rolled steel producers, with facilities in  
4           Wheeling, Falensby and Beach Bottom, West Virginia, as  
5           well as in Allenport, Pennsylvania and in  
6           Steubenville, Mingo Junction, Yorkville and Martin's  
7           Ferry, Ohio. As of December, the company employed  
8           3400 workers and had approximately 10,000 retirees.

9                   Steel pipe and tube are also produced in  
10          West Virginia and the pipe and tube industry is one of  
11          the largest consumers of U.S. produced hot-rolled  
12          steel. In fact, pipe and tube producers account for  
13          purchases of nearly one-third of all of the hot-rolled  
14          steel made in the United States.

15                  Parkersburg, West Virginia boasts a large  
16          diameter pipe producing facility operated by Northwest  
17          Pipe Company, which has been in business for nearly 30  
18          years and it is an important regional supplier.

19                  Although West Virginia steel companies and  
20          their highly dedicated workers continue in their  
21          unstinting efforts to trim expenses, invest  
22          constructively and compete efficiently against  
23          government-backed foreign competitors, they continue  
24          to face high fixed costs and prices that are sensitive  
25          even to small changes in supply.



1           Consequently, if current trade relief from  
2           unfairly traded imports is allowed to lapse, the lives  
3           of thousands of steelworkers, their families, and  
4           entire communities in West Virginia, Ohio, and  
5           Pennsylvania will be devastated.

6           The importance of steel manufacturing to  
7           West Virginia and to the security of our country  
8           compels me to urge you most respectfully in the  
9           strongest possible terms to defend this vital  
10          industry. I therefore respectfully request that you  
11          support continuation of the existing antidumping and  
12          countervailing duty orders on hot-rolled steel from  
13          Brazil and Japan, as well as the current suspension  
14          agreement on hot rolled steel from Russia.

15          Ladies and gentleman, let me thank you out  
16          of the bottom of my heart and out of the bottom of the  
17          hundreds and thousands of steelworkers' hearts in West  
18          Virginia and elsewhere in this nation and I thank you  
19          for the good work you are doing on behalf of your  
20          country and may I close by wishing you Godspeed in  
21          your efforts.

22          May God bless you and bless the steel  
23          industry and the United States of America now and  
24          forever more.

25          VICE CHAIRMAN OKUN: Thank you, Senator

1 Byrd. Thank you for your appearance here and for  
2 providing us your testimony.

3 Commissioner Lane?

4 COMMISSIONER LANE: Senator Byrd, I want to  
5 thank you for appearing here today and for doing such  
6 a wonderful job representing West Virginia. Thank  
7 you.

8 MR. BYRD: Thank you. Thank you, Madam.

9 VICE CHAIRMAN OKUN: And we want to wish you  
10 a good day as well, Senator.

11 MR. BYRD: Thank you as well. Thank you  
12 all.

13 (Applause.)

14 MS. ABBOTT: The Honorable Arthur Davis,  
15 United States Congressman, 7th District, State of  
16 Alabama.

17 VICE CHAIRMAN OKUN: Welcome, Congressman  
18 Davis.

19 MR. DAVIS: Thank you, Madam Chairman. It  
20 is a daunting task to follow Robert Byrd, if you're a  
21 sophomore member of the House.

22 Let me thank all of you all. I will be  
23 brief. I want to begin by thanking the ITC for  
24 conducting this hearing. This is an important part of  
25 the work that's done to promote a good strong economy

1 in our country.

2 Let me take you from the rolling hills of  
3 West Virginia, if I can, to Birmingham, Alabama and  
4 Jefferson County, the biggest communities in my 7th  
5 District. I heard a lot of what Senator Byrd said and  
6 I would echo it. There is no question that steel has  
7 been not just a vibrant industry, it's been an  
8 industry that's at the heart of building a strong  
9 security system in our country. Not only has it been  
10 an industry that's been important to making us more  
11 secure, it has also been a major part of growing  
12 places like West Virginia, places like central  
13 Pennsylvania and places like central Alabama.

14 Let me disabuse the commission, if I need  
15 to, of one notion that's often thrown out during these  
16 debates. A lot of people, a lot of them sitting in  
17 the press and the editorial rooms, like to frame these  
18 debates as an exchange between those who believe in  
19 trade and those who are somehow anti-trade. I think  
20 nothing could be further from the truth.

21 When I talk to the steel industry in my  
22 state, when I talk to the employees of the steel  
23 industry in my state, they believe in trade. Of  
24 course they do, they look at the shirts they were and  
25 where they're made. They look at the shoes they wear

1 and where they're made. Of course they believe in  
2 trade. What they simply want is a competitive playing  
3 field.

4 I make that point because I am a very strong  
5 believer that if the steel industry is empowered to  
6 compete, truly compete, in a fair, competitive  
7 environment that we will one day come to a point that  
8 we don't have to have these kinds of hearings because  
9 the power of that industry will be enough to allow it  
10 to prevail in the world market.

11 But we know what has happened. In the late  
12 1990s, the American steel industry was almost  
13 literally brought to its knees because of  
14 anti-competitive dumping practices. That's wrong. It  
15 violates basic principles of fairness, it violates  
16 international law, and I think our government was  
17 right to respond. And I'll note that their response  
18 has been bipartisan. It's been one that two  
19 administrations now and both parties, I think, have  
20 stood by, this notion that if you dump products, if  
21 you engage in unfair subsidies, there will be a  
22 consequence. That consequence simply levels out the  
23 playing field.

24 It is important for you today to let this  
25 process continue. It's important for you today to let

1 these rules and these laws that have helped this  
2 industry continue, not out of some empty goal of  
3 protection, not out of some empty protectionist  
4 impulse, but because this will create a fair and  
5 better and more competitive trading environment.

6 I will say something about this industry.  
7 Another myth that's often put before you is that if  
8 you allow countervailing duties, if you allow the U.S.  
9 to be aggressive in defending international trade law  
10 that you're somehow giving a free pass to industries  
11 who aren't doing enough to make themselves more  
12 competitive.

13 That could not be further from the truth  
14 when it comes to American steel. The American steel  
15 industry has done, I think, a remarkable job in the  
16 last several years of making itself more productive,  
17 of making itself more competitive, in meeting the  
18 challenges of global competition of the 21st century.

19 I don't think this industry comes to you  
20 looking for you to shield it from what's going on in  
21 the rest of the world. I think this industry and its  
22 workers come to you simply asking that it be allowed  
23 to meet the rest of the world in a fair place.

24 The final point I will make is, as Senator  
25 Byrd told you very well, this is important to our

1 communities. Bessemer in Fairfield, Alabama used to  
2 have almost 50,000 people. Today, that number is down  
3 to around 25,000 to 32,000 people. Much of that loss  
4 has been because of the erosion in steel and that's  
5 due to the erosion of the competitiveness and the  
6 potential for competitiveness of the steel industry.

7           There are whole families in Birmingham,  
8 Alabama who worked for years in steel and now the  
9 grandchildren have to go elsewhere. That cannot be  
10 good for the health of our communities because the  
11 steel industry has become an institution in many of  
12 those communities, it's become a pillar that allows  
13 people to have certain dreams and to raise their  
14 families and we very much need to sustain that pillar.

15           So I thank this commission again for its  
16 work and I ask you to endorse a very simple  
17 proposition, that if you play by the rules, you will  
18 be rewarded; if the rules are violated, that this  
19 country doesn't have to stand powerless. I think  
20 that's all the steel industry wants and I think it's  
21 all these employees want as well, so I stand here on  
22 their behalf.

23           I note a final observation today. Look at  
24 the list of who's come before you. Democrats,  
25 Republicans, southerners, northerners. There is a

1 reason we are all here and it's not just because our  
2 districts are impacted. It's because we have a  
3 collective belief that we cannot write off a major  
4 American industry. We cannot allow it to die because  
5 if you do that, you're impacting the health and  
6 vitality of communities.

7 Thank you for the good work you do and I am  
8 honored to be here today.

9 VICE CHAIRMAN OKUN: Thank you for your  
10 testimony today, Congressman Davis.

11 We will now return to the questioning with  
12 Commissioner Miller.

13 COMMISSIONER MILLER: I hope you all had big  
14 breakfasts. We're not done yet. That's what 30  
15 members of Congress will do for you.

16 VICE CHAIRMAN OKUN: For the record, I did  
17 not.

18 COMMISSIONER MILLER: Okay. All right.  
19 I do have some other questions.

20 Mr. Lighthizer, let me go through this chart  
21 that you put up at your initial testimony this  
22 morning. I wanted to make sure I understood what this  
23 was. You describe the source of it as Attachment 6 of  
24 your pre-hearing brief as amended by subsequent data.  
25 It doesn't reflect what's on your Attachment 6.

1 I heard you reference earlier something about the data  
2 you submitted yesterday and I don't know if that is  
3 what creates this, but can you tell me what this is?

4 MR. LIGHTHIZER: Yes. That data is not  
5 reflected in this. What this is is cumulative losses.  
6 I could watch you when I first put the chart up, so  
7 I knew we were going to be talking about this,  
8 Commissioner.

9 What we have here are cumulative data. The  
10 point we're trying to make, and I think it's  
11 essential, is that you have to believe that you have  
12 to make money at some point and you have to make  
13 enough money to be able to actually make your cost of  
14 capital and make the kind of investments you need to  
15 survive. So what we've done is we have taken the  
16 losses in '99 and added them to the losses in 2000 and  
17 added them to the losses in 2001 and added -- do you  
18 follow what I mean? They're cumulative losses as you  
19 move along.

20 And then in 2004, you had a substantial --

21 COMMISSIONER MILLER: You make money, so it  
22 changes.

23 MR. LIGHTHIZER: Well, not only -- you've  
24 got a substantial profit.

25 COMMISSIONER MILLER: Right.



1                   MR. LIGHTHIZER: But the point is that it  
2 only got you back to still -- now, the data that we  
3 submitted yesterday will actually make this loss  
4 somewhat larger, it doesn't affect any trends at all,  
5 but it will make it larger. And then when we moved a  
6 couple back, we just wanted to make the point that if  
7 you really want to see how big a hole we are in over  
8 the whole period of review, you have to also add on  
9 the cumulated foregone investment. That was the  
10 point.

11                   COMMISSIONER MILLER: Okay. All right.  
12 I like to understand what's being represented.

13                   MR. LIGHTHIZER: I knew we were going to do  
14 it.

15                   COMMISSIONER MILLER: Yes, you did.  
16 I wouldn't want to let you down.

17                   Okay. Well, then, let me ask another  
18 question, just again aimed at understanding where you  
19 would have us look in terms of understanding  
20 profitability.

21                   In your pre-hearing briefs for the most part  
22 you urge us to focus on the merchant market as some of  
23 us, including myself, have looked in the last two  
24 investigations regarding hot-rolled, have applied the  
25 captive production provision. We don't apply it in

1 sunset cases but you've urged us to still focus on  
2 that particular market. I'm trained, I've done it,  
3 I've been convinced by your earlier arguments that  
4 it's the appropriate place to look to understand the  
5 impact of imports most clearly. And so now I come to  
6 this record and I see a different picture on the  
7 commercial market and on the total market.

8           There are a couple of things that are  
9 different about it; one I'll ask you to help me with  
10 probably in a post-hearing submission. One thing I've  
11 seen in many investigations over time doing this is  
12 usually operating profits basically look the same just  
13 by virtue of the way the financial accounting works  
14 here. The pictures pretty much are the same, the  
15 financial picture and the trends tend to be the same,  
16 whether you're looking at the commercial sales or the  
17 total market.

18           In this case, that's not the case. We have  
19 one year in particular, 2002, I believe it is, where  
20 it's different. It's different. And the operating  
21 margins generally look quite different in this case.

22           Now, that is something that may require you  
23 addressing that in the post-hearing submission to help  
24 me understand and I've asked our staff to look at it  
25 and to talk to you to help us understand why the

1 picture looks different.

2 I don't know if you have any comment or if  
3 you want to address it at all right now or if you just  
4 want to leave that to the post-hearing submission, why  
5 there's this discrepancy.

6 MR. HECHT: This is Jim Hecht. I think it  
7 probably is better dealt with confidentially.

8 COMMISSIONER MILLER: Yes.

9 MR. HECHT: Obviously, one thing you could  
10 see is the performance of companies that sell more  
11 downstream versus companies that are more active in  
12 the merchant market. That could certainly result in  
13 some differences between the two sets of data.

14 COMMISSIONER MILLER: Right.

15 MR. HECHT: I think our sense of the trends  
16 are fairly much in order and, again, once we have the  
17 revised data we can get a final look at that, but we  
18 would be happy to walk through that in our  
19 post-hearing.

20 COMMISSIONER MILLER: Okay. Do. Look at  
21 particularly the discrepancies between them. But  
22 then, you know, and this I can look at, you know,  
23 publicly, I mean, if I look at the last three years  
24 and just look at the picture, if I was going to  
25 characterize the picture of the industry in general,

1 you know, you've said often today one good year does  
2 not change the situation. But if I look at the  
3 commercial sales and the operating income in the  
4 commercial sales, you had a good year in 2002 as well,  
5 it wasn't just one good year in the period of time and  
6 the operating loss was sort of less in 2003 than I've  
7 seen many times. In other words, it didn't look like  
8 it was -- the picture in general gives you a different  
9 picture, okay?

10 So I've usually looked at the commercial  
11 market. I don't know if there's any reason why  
12 I won't do so this time. But the commercial market  
13 picture is different than the total market and I know  
14 some are looking at me rather perplexed here. I am  
15 perplexed because I have always seen them as tracking  
16 each other and in this instance they don't. So help  
17 me in the post-hearing submission. I think that's the  
18 only place you can do it.

19 All right. Okay. The confusion took us all  
20 the way to the end of my questioning, so I might as  
21 well stop at this point. I have perhaps one other  
22 question and perhaps not. Thank you for all of your  
23 answers.

24 VICE CHAIRMAN OKUN: Commissioner Hillman?  
25 And I apologize, Commissioner Miller, for

1 having to interrupt you and your train of thought, but  
2 hopefully we'll get through this.

3 Commissioner Hillman?

4 COMMISSIONER HILLMAN: Well, I confess, even  
5 though I knew better I didn't eat a large enough  
6 breakfast to keep going forever, so I am going to ask  
7 for one question to be answered in the post-hearing  
8 briefs and it's really more of a specific comment on  
9 the data.

10 If I read the briefs, everybody takes very  
11 different positions on the future trends in terms of  
12 global demand and global supply and everybody cites  
13 different numbers and different databases and  
14 specifically also on China's future status as a net  
15 exporter and importer.

16 So I would simply invite you to comment,  
17 analyze or critique the other side's data on this  
18 because you all are relying on different data sources  
19 and coming to very different conclusions on these  
20 issues of global supply and demand and China's  
21 presence or absence in the market. And I would like  
22 to understand why everybody has such very different  
23 data on these kind of fundamental questions. If that  
24 could be done in the post-hearing briefs, I'd very  
25 much appreciate it.

1 MR. LIGHTHIZER: We'll be happy to do that,  
2 Commissioner.

3 COMMISSIONER HILLMAN: Okay Thank you.

4 And with that, Madam Chairman, I have no  
5 further questions at this point. Thank you.

6 VICE CHAIRMAN OKUN: Thank you, Commissioner  
7 Hillman.

8 Commissioner Lane?

9 Commissioner Pearson?

10 COMMISSIONER PEARSON: Madam Chairman, even  
11 though I did have quite a nice breakfast, I still have  
12 no further questions for this panel in support of  
13 continuation of the orders and I would like to thank  
14 them very much for their testimony in this  
15 investigation.

16 VICE CHAIRMAN OKUN: Okay. I still have  
17 some questions, even though I'm the one who didn't eat  
18 the big breakfast, but we also have some congressional  
19 witnesses who we're trying to figure out how to  
20 accommodate and still turn to our next panel.

21 Let me ask my questions and then I think  
22 we'll just take a two-minute break to confer with my  
23 colleagues to come up with a schedule for the  
24 afternoon that will try to give some certainty to our  
25 next panel of witnesses of when they'll be coming back

1 on, give everyone here a break, but we may just  
2 continue to hear from congressionals and not  
3 officially recess, but I want to talk to my colleagues  
4 before I do that.

5 With that, let me ask a couple of my  
6 remaining questions, although a lot have now been  
7 covered.

8 With regard to the raw material costs, and  
9 I think that was at the end of one of Commissioner  
10 Miller's questions, she was asking about what you saw  
11 going forward and I think what I heard was continued  
12 high raw material costs. If you can comment for me  
13 without getting into confidential information, one of  
14 the things I'm interested in is what that means in  
15 terms of prices now and prices going forward as it  
16 relates to contracts, whether -- you've put in place a  
17 change for this industry, I think, that would be  
18 similar to some other industries we see where you get  
19 a surcharge for rising material costs and whether  
20 that's been accepted -- again, some of this might have  
21 to be done and some you've done, but I want to hear as  
22 much as I can here, just going forward, how do you  
23 look at raw material costs and is this a change? If  
24 you see raw material costs going up, you've got to  
25 have a surcharge in a contract.

1                   And, as part of that, if you can also tell  
2 me whether there have been any changes of when the  
3 steel industry does its contracts? In other words,  
4 some cases we've heard recently where there's kind of  
5 an annual season where a lot of the contracts are  
6 done. It's never been my impression for this  
7 particular industry that it's more spread out, but if  
8 there have been any changes in that, if you can just  
9 let me know, that would be helpful in thinking about  
10 it as well.

11                   Mr. Surma, I'll start with you.

12                   MR. SURMA: Thank you, Commissioner. Some  
13 of that, of course, would be proprietary and we may  
14 want to submit some in the post-hearing brief. But in  
15 general, contract-wise, and about half our business in  
16 the U.S. is contract business, we haven't seen any  
17 major change in the overall trading patterns of those  
18 industries and customers that we do contract business  
19 with on our side of the table as we have those  
20 conversations. More would be annual contracts than  
21 not. Some would go longer than that, some would be  
22 shorter than that.

23                   We consider all the information on our side  
24 of the table that we have, what our cost structure is,  
25 what our expectations are for raw materials, what our



1 expectations are for energy and what we think the  
2 market is going to do. And, naturally, the people on  
3 the other side of the table do the same thing and we  
4 have a conversation and we end up with a negotiation  
5 and some contract terms with respect to quantity and  
6 quality and volume and price and delivery terms we can  
7 agree on.

8 We did that this year, as we did it many  
9 years before that, we ended up with a particular  
10 solution in each customer's case that satisfied us and  
11 satisfied them. So I don't see any major change. The  
12 specifics I wouldn't really want to get into. We have  
13 seen the beginnings of some new mechanisms that might  
14 be more variable based on some raw materials, but that  
15 would be more prevalent in my colleagues' discussions  
16 and I would defer to them in that regard.

17 Thank you.

18 VICE CHAIRMAN OKUN: Thank you.

19 Mr. DiMicco?

20 MR. DIMICCO: Dan DiMicco, Nucor. Without a  
21 doubt, it's been a year of extremes, both from the  
22 standpoint of our raw materials and our customers' raw  
23 material costs. We made a decision a year ago, a  
24 little over a year ago, to institute a raw materials  
25 surcharge because of the rapid increases in scrap

1 pricing that we couldn't keep up with. And in our  
2 contract negotiations, we negotiated in raw material  
3 surcharges so there was a base price and a raw  
4 material price that was indexed to some numbers out of  
5 American Metal Market. And at the beginning, the  
6 scrap prices rose, the total transaction price to that  
7 contract customer went up based upon the raw material  
8 surcharge. As it has come down, the transaction price  
9 to those customers has subsequently come down as well.  
10 The base price during that period has not changed.

11 If you were to ask me is that raw materials  
12 surcharge here to stay, absolutely yes. Will it be  
13 zero sometimes? It could be. But will a mechanism  
14 have to be in place? Absolutely. Why? Because the  
15 kind of extremes that we've seen where scrap goes from  
16 \$100 a ton to \$400 a ton in a period of months, not  
17 years, those dynamics force you to deal with it in no  
18 other way to be able to supply your customers with the  
19 material that they need.

20 Now, one of the things that we have done and  
21 other people are doing is that we've embarked upon a  
22 raw material strategy to bring in house production  
23 capabilities of up to 7 million tons of raw material  
24 in the form of pig iron, hot briquetted iron and  
25 DRI so that we can become less subject to those wide

1 swings and basically have a hedging mechanism in place  
2 to be able to supply our customers in a more balanced  
3 and consistent fashion in the future, but that takes  
4 years to put in place. It doesn't happen overnight.  
5 It will take us -- to get from where we are today to  
6 7 million tons, we forecast to be on the order of  
7 three to five years.

8 VICE CHAIRMAN OKUN: And, again, any  
9 difference when you're negotiating contracts, the  
10 timing?

11 MR. DIMICCO: Not really. No.

12 VICE CHAIRMAN OKUN: Okay. I just wanted to  
13 make sure about that.

14 Mr. Nelson?

15 MR. JERRY NELSON: Vice Chair Okun, we have  
16 tried to build in more flexibility into our contracts,  
17 whether that's in the form of a surcharge or tieing  
18 them to some sort of an index. As a general  
19 statement, they tend to be shorter in length than  
20 contracts have historically been. So we are  
21 negotiating more frequently, to answer your other  
22 question.

23 As far as long term, we started off this  
24 discussion today talking about how we all didn't  
25 forecast what was going to happen in 2004 and I think

1 if we've learned nothing else, we don't know what's  
2 coming around the corner in 2005. We think we've got  
3 a handle on things like scrap and iron ore and coke,  
4 but we don't know what's going to happen with oil,  
5 energy costs, things like that. So we've learned to  
6 build more flexibility into our contracts, yet try to  
7 make them responsive to our customers' needs where  
8 they need stability. So that's the biggest change  
9 that we've seen.

10 VICE CHAIRMAN OKUN: Okay. Mr. Nolan?

11 MR. NOLAN: Vice Chair, thank you. John  
12 Nolan, Steel Dynamics. First, let me address the  
13 negotiating season. Typically, it occurs in the  
14 August-September and forward time line, but I will  
15 tell you that we had customers who actually moved  
16 beyond January 1st, so this is kind of an extended  
17 season, maybe it's unique to the circumstances of 2004  
18 and 2005, I can't speak to that.

19 Typically, we could like to get them done  
20 and keep them in play. And, frankly, getting them  
21 done and keeping them in play is where issues caused  
22 us to look differently at how we approach the market  
23 for contracts. We found that as you heard from Mr.  
24 Nelson earlier today there was considerable downward  
25 pressure on the contract prices when spot market

1 prices fell. We also had experiences where promised  
2 quote-unquote volumes did not materialize, putting us  
3 in a difficult circumstance. All of these things were  
4 material issues related to the contracts in a prior  
5 context.

6 We have moved like Mr. DiMicco to a  
7 combination of base and surcharge. The surcharge  
8 follows an American Metal Market index for Chicago,  
9 number one busheling consumer buyers price. As the  
10 surcharge goes up, our customers pay more. As the  
11 surcharge goes down, as it has recently they pay less.  
12 We also have appended an index tied to CRU, to the  
13 base price. So that's adjusted on a quarterly basis.  
14 So we've tried to create a very flexible solution to  
15 the marketplace to address the problems that the  
16 dynamics in spot pricing create as it relates to  
17 contracts.

18 So very much as you asked on several  
19 occasions and your fellow commissioners asked, there  
20 is a huge link between spot pricing and contract  
21 pricing and there always will be and it's really a  
22 consequence of behavior and philosophy in the buying  
23 community.

24 VICE CHAIRMAN OKUN: Okay. Any other  
25 comments?

1                   MR. SZYMANSKI: Steve Szymanski from  
2 U.S. Steel. We have a number of different types of  
3 contracts that we pursue. Some customers only wanted  
4 to go six months or three months as opposed to a year,  
5 so we responded to each of those situations. We do  
6 have some fixed contracts, some adjustable based on  
7 indexes, really trying to find that perfect formula  
8 that works for everybody because of the seasonality  
9 that we've gone through. However, on the timing of  
10 these negotiations, I think they're really a function  
11 of what the market is like and if the market seems to  
12 be firming, then people want to sign up early. If the  
13 market is looking like it's softening, they're going  
14 to drag it out.

15                   We had one customer buy a lot of Russian  
16 hot-rolled in the fourth quarter and really wasn't  
17 interested in putting any deals together, any  
18 contracts or anything like that, because they really  
19 didn't want to -- they just weren't sure where the  
20 market was going. So I think we've faced a lot of  
21 different combinations in terms of the responses to  
22 contracts.

23                   VICE CHAIRMAN OKUN: Okay. I appreciate all  
24 those comments.

25                   MR. NOLAN: If I could have one more comment

1 with regard to surcharges?

2 VICE CHAIRMAN OKUN: Yes.

3 MR. NOLAN: Surcharges are a component of  
4 price and ultimately we have to be competitive with  
5 the marketplace, so no matter how you bulked that  
6 price up, whether you call it surcharges, base price,  
7 whatever, all of us have to be competitive with the  
8 entire U.S. market.

9 VICE CHAIRMAN OKUN: Okay. Mr. Price?

10 MR. PRICE: Yes. One quick note, which is  
11 several countries, most notably Russia, have given  
12 themselves a major raw material cost advantage by the  
13 way they have restricted their exports through  
14 taxation, giving themselves by their own admission  
15 about a 50 percent cost advantage on scrap costs.  
16 They're currently trying to reduce their iron ore and  
17 restrict iron ore price increases. So it's a very  
18 uneven playing field as to the economics out there and  
19 it really gives them a major cost advantage to bring  
20 prices down a lot because their underlying cost basis  
21 is much lower.

22 VICE CHAIRMAN OKUN: Okay. My red light has  
23 come on. One thing for post-hearing, if I can ask  
24 counsel, I know in your briefs you did talk a little  
25 bit about whether you thought the commission could

1 consider consumer interest as it's been argued.  
2 I would actually appreciate -- we've done this in  
3 another case going on, but if you could address that  
4 in a little more specificity, the Respondent is  
5 arguing that we're not prohibited from considering  
6 them and if you could address that and address  
7 congressional and legislative history related to the  
8 consumer issues vis-a-vis this Section 201, I would  
9 find that of interest. All the counsel out there are  
10 shaking their heads, so we will go with that.

11 Let me see if there are any other questions  
12 from my colleagues.

13 Let me turn to staff to see if staff has  
14 questions of this panel.

15 MR. CORCORAN: Douglas Corcoran, Office of  
16 Investigations. Thank you, Vice Chairman Okun.

17 One question from staff. It's a request for  
18 information in your post-hearing brief. Testimony  
19 this afternoon touched on moving outages that had been  
20 planned for 2005 into the fourth quarter of 2004.  
21 Could the domestic producers please provide a schedule  
22 of planned outages in 2005 and then contrast that with  
23 the outages that outages that actually occurred in  
24 2004?

25 MR. PRICE: We'll be happy to do that.



1 MR. CORCORAN: Thank you, Vice Chairman  
2 Okun. Staff has no further questions.

3 VICE CHAIRMAN OKUN: Thank you.

4 Do counsel for those in support of  
5 revocation have questions for this panel?

6 MR. MCCONNELL: No questions from the steel  
7 consumers.

8 VICE CHAIRMAN OKUN: Thank you.

9 If can just have the indulgence before  
10 I release this panel just to briefly determine how  
11 we're going to proceed.

12 (Pause.)

13 VICE CHAIRMAN OKUN: Okay. Thank you.

14 We all knew this was going to be a long day  
15 and it will be, but I first want to thank this panel  
16 of witnesses very much for your testimony, for your  
17 answers to all our questions and for your patience  
18 through a very long morning and afternoon. There's  
19 more to come.

20 The hearing will adjourn until 3:15.  
21 However, the Respondents will not be testifying before  
22 3:30, so the Respondents panel will not be testifying  
23 before 3:30. There may be congressional testimony  
24 that we will begin taking at 3:15 and then we will  
25 start the Respondents panel after that. So, again, my

1 colleagues and I will all return at 3:15 after a brief  
2 lunch and Respondents start at 3:30.

3 I will remind everyone the room is not  
4 secure. Please take your confidential information and  
5 we will see you back here.

6 With that, we are adjourned.

7 (A recess was taken from 2:48 to 3:29.)

8 VICE CHAIRMAN OKUN: If we could please have  
9 everyone take their seat, ready to begin?

10 To point out the obvious, we didn't  
11 reconvene at 3:15 because Senator Obama was not able  
12 to get here when we thought he was, but he's still  
13 coming, so I regret that we are going to be in a  
14 situation where we're probably going to be  
15 interrupting the testimony of this panel to take  
16 congressional witnesses because the other reason we  
17 were trying to do that was because there was supposed  
18 to be a House vote at 2:45 that they changed to 3:15.  
19 So nothing worked out as we planned, other than giving  
20 all of us indigestion from eating our lunch quickly.

21 Having said that, we will go on. I want to  
22 go ahead.

23 Mr. Secretary, if you could please announce  
24 this panel.

25 MR. BISHOP: The panel in support of

1 revocation of the orders and suspension agreement has  
2 been seated. All witnesses have been sworn.

3 VICE CHAIRMAN OKUN: Thank you,  
4 Mr. Secretary.

5 It looks like everyone at the panel is  
6 seated.

7 You may proceed, Mr. McConnell, and I will  
8 make every effort to make sure that we can break at an  
9 appropriate time.

10 MR. MCCONNELL: Thank you very much, Madam  
11 Chairman, and thank you again to the panel. I am Mark  
12 McConnell on behalf of the American steel consumers  
13 and I'd like to kick off our panel with just one  
14 observation.

15 Could we queue up the slides, please?

16 This case is the prototype of import  
17 restrictions that should be sunset. The conditions  
18 that led to the restrictions have reversed completely  
19 during their term. Let me explain.

20 Could we advance to the first slide?

21 This chart shows Asian and rest of world  
22 steel demand from 1994 to 1998 indexed to 1998 demand.  
23 So to read the chart, the red bars show Asian steel  
24 demand as a percentage of their 1998 levels and the  
25 white bars show the rest of world steel demand on the

1 same basis.

2 As you can see, Asian demand fell  
3 dramatically in 1998. The reason for this was made  
4 clear in our brief: a financial crisis plunged Asia  
5 into its worst economic downturn in 30 years. This  
6 was the picture when these restrictions were imposed.

7 Next slide, please.

8 This shows the turnaround in Asian demand,  
9 more than an 80 percent increase since 1998. We  
10 simply are not in a marketplace where foreign  
11 steelmakers are desperately looking to find markets.

12 This change in world demand has been matched  
13 by a change in the condition of U.S. producers. In  
14 1998, producers were fragmented, they were burdened  
15 with legacy costs and now the situation is completely  
16 different. The steel industry has consolidated,  
17 balance sheets have been rid of legacy costs and the  
18 consolidation has given the U.S. industry market  
19 power. We're in a very different steel market. Our  
20 witnesses will develop these points.

21 Brian?

22 MR. BECKER: Good afternoon. My name is  
23 Brian Becker and I'm the President of Precision  
24 Economics. I will briefly summarize a paper  
25 I co-authored with Kevin Hassett attached as Exhibit 1

1 to the pre-hearing brief.

2 The steel companies today describe their  
3 industry as financially vulnerable; however, our  
4 research consistently found domestic steel  
5 manufacturers to be in better financial health today  
6 than in December 2003 and in better health than  
7 typical heavy manufacturing industries. This can be  
8 seen in current profits, forecasts, utilization rates  
9 and consolidations.

10 The steel manufacturing industry enjoyed  
11 very high profit margins in 2004. For example,  
12 U.S. Steel earned positive profits in each quarter of  
13 2004 after suffering losses in each quarter of 2003.  
14 Nucor's 2004 earnings were approximately 10 times its  
15 average earnings over the previous three years. The  
16 staff report showed the domestic hot-rolled industry  
17 to have earned operating profit margins above  
18 20 percent in 2004.

19 While the clear profitability results focus  
20 on a single period of approximately 14 months since  
21 the removal of 201 safeguards, there is also  
22 consistent evidence that these high profits are  
23 expected to continue. Contrary to what was presented  
24 earlier today, many of the Petitioners have announced  
25 publicly their expectation of future financial health.

1 Indicative of recent press releases and analyst  
2 reports, U.S. Steel's CEO stated, "The substantial  
3 increase in our quarterly dividend rate reflects our  
4 confidence in our financial outlook."

5           The best way to quantify changes in profit  
6 expectations over time is to consider how much  
7 investors are willing to pay for the rights to future  
8 profits by purchasing shares of stock in a company.  
9 In the steel manufacturing industry, expectations  
10 reflected in stock prices have surged since December  
11 2003. Steel company stock prices increased by as much  
12 100 percent in the first 13 months following removal  
13 of the 201 safeguards. During this same time period,  
14 economy-wide expectations of future profits were  
15 essentially stagnant.

16           Consistent with these measures of financial  
17 health is the fact that the domestic industry is  
18 producing at nearly full capacity. This 94 percent  
19 utilization rate for raw steel is the highest seen  
20 over at least the last ten years.

21           The staff report provides the same data on  
22 raw steel, but concludes its table in 2003 when  
23 utilization rates were approximately 9 percentage  
24 points lower. Unfortunately, this (a) provides no  
25 information on how the industry has performed since

1 removal of the 201 safeguards and (b) has the  
2 potential for the current reader to misinterpret the  
3 current state of the industry.

4 Publicly available data imply that the  
5 ability of foreign producers to quickly increase  
6 production and export to the United States may be  
7 limited, as world capacity utilization levels for raw  
8 steel are expected to be above 99 percent in 2005.  
9 The high utilization rates have allowed investors in  
10 domestic steel companies to feel shielded from an  
11 increased level of imports. The success and high  
12 expectation in the U.S. steel manufacturing industry  
13 in part reflect healthy financial times for the  
14 industry worldwide. However, they also reflect  
15 changes in the U.S. industry's structure and market  
16 power over the past few years, made possible in part  
17 by the PBGC's assumption of nearly \$10 billion of  
18 steel industry pension liabilities. The domestic  
19 industry has become more consolidated than the  
20 worldwide steel manufacturing industry. Thus, the  
21 steel manufacturers' financial health can be seen in  
22 the form of recent profitability, consistently  
23 optimistic projections, high capacity utilization  
24 rates, a limited opportunity for imports to increase  
25 and PBGC-assisted consolidations.

1 Thank you.

2 MR. ENGLE: Good afternoon. My name is  
3 Jeff Engle. I'm the Americas Purchasing Operations  
4 Executive Director for Ford Motor Company. I have  
5 with me today Lisa King, who is our Manager of Steel  
6 Purchasing.

7 I cannot underestimate the degree to which  
8 the steel supply situation is adversely affecting  
9 Ford's business. It is consuming the attention of  
10 every single officer at the Ford Motor Company. That  
11 is why we requested to appear today.

12 We believe that the restrictions in this  
13 case are no longer needed. The automotive industry  
14 accounts for nearly 4 percent of the U.S. economy,  
15 eight times larger than the steel industry. Auto  
16 manufacturers directly employ 450,000 people in the  
17 United States and support an additional 1.3 million  
18 supplier jobs.

19 Each year, Ford purchases about 4 million  
20 tons of steel for our North American operations;  
21 98 percent of that purchase is with U.S. steel  
22 companies, North American steel mills. We have no  
23 intention of changing that focus. We work with our  
24 U.S. suppliers constantly on issues like technical  
25 development and delivery processes. We depend upon



1 the financial health of our suppliers and they depend  
2 upon us. We build and sell the vehicles that creates  
3 a demand for their steel.

4 Let me tell you why we think the import  
5 restrictions should end. First, the facts show that  
6 they are no longer needed. The steel industry's  
7 restructuring has been difficult, but as Brian showed  
8 you, it has created strong producers. Three  
9 companies, U.S. Steel, Nucor and ISG, now control  
10 52 percent of the total U.S. steel production. The  
11 industry is consolidated, it is competitive, it is  
12 recording record profits and it's investing in  
13 improvements.

14 Second, supply is constrained in this  
15 market. In our business, an unplanned plant shutdown  
16 is a disaster, so we intervene in the spot market not  
17 only to protect our own supply but also to protect our  
18 suppliers. In 2004, we were forced to make three  
19 times the number of emergency spot buys versus prior  
20 years. From our perspective, the mills appear to be  
21 operating at full capacity, Whatever their reported  
22 utilization rates, one can only assume that the mills  
23 are selling all available hot-rolled steel in light of  
24 the shortages and high prices.

25 Third, there is an imbalance in the

1 marketplace. In 1998, U.S. producers had limited  
2 market power, but the pendulum has swung far in the  
3 other direction. The price run up in 2004 was  
4 unprecedented. We have compared the 2004 price peaks  
5 to the peaks of other steel cycles since World War II.  
6 The price increases in 2004 were several orders of  
7 magnitude greater than in any other post-war cycle.

8           What will change when the restrictions are  
9 lifted? Well, we do not plan to import more steel.  
10 We have a U.S. supply base that we will continue to  
11 support and I can tell you that we are highly unlikely  
12 to see much interest in the U.S. hot-rolled market  
13 from either the Brazilian or the Japanese mills if the  
14 restrictions are lifted. We have a hard enough time  
15 getting the Brazilians to return our phone calls to  
16 Brazil, let alone here in the U.S. You will hear the  
17 Russian view in a moment.

18           We do know that quality steel suppliers  
19 worldwide are struggling to meet their existing  
20 customer needs. The last thing that they are going to  
21 do is short supply their core customers to ship large  
22 volumes of steel to the United States.

23           We do hope to see an improvement toward  
24 balance in the marketplace. In 1998, U.S. producers  
25 were vulnerable to large volumes of imports. The

1 restrictions on imports played a role in getting the  
2 steel industry through a necessary restructuring.  
3 Lifting the restrictions will now not injure U.S.  
4 producers and will be a small step toward making the  
5 U.S. market more competitive. The restrictions are no  
6 longer necessary and should be revoked.

7 Thank you.

8 MR. DENTON: My name is Larry Denton. I'm  
9 the President and CEO of Dura Automotive Systems based  
10 in Rochester Hills, Michigan. I have with me today  
11 John Knappenberger, who is the Dura Vice President of  
12 Procurement and Quality. Dura is a \$2.5 billion  
13 automotive and RV supplier with over 60 locations  
14 worldwide. Today, 28 of our facilities are located in  
15 the U.S., where we employ nearly 9000 workers. By the  
16 way, today's Dura is a product of 19 acquisitions and  
17 consolidations over the past 15 years.

18 Dura has tremendous productivity and quality  
19 performance and provides competitive wages of around  
20 \$40,000 annually per employee. Note that number is  
21 only two-thirds of what Nucor recently announced was  
22 being able to pay its average employee. We have  
23 generated over \$120 million in cost savings over the  
24 past 24 months alone, to offset inflationary increases  
25 such as medical costs, salaries and traditional

1 material increases.

2 Nonetheless, global competitive pressures in  
3 the supply base, coupled with higher than normal  
4 material increases and significant volatility and  
5 instability in relation to steel costs have driven us  
6 to close or exit eight U.S. facilities over the same  
7 period.

8 Dura continues to purchase 100 percent of  
9 the steel that it uses for its U.S. facilities from  
10 U.S. companies and we do not intend to change these  
11 steel suppliers. It is our point of view that supply  
12 is not an issue if you're willing to pay the highest  
13 price.

14 In June of 2003, I testified before the ITC  
15 regarding the severity that the sudden and hyper-  
16 inflationary steel pricing in the form of tariffs, 201  
17 safeguards, were having on Dura and other U.S. based  
18 automotive suppliers. At that time, I highlighted an  
19 automotive jack produced in our Butler, Indiana  
20 facility. This product is 100 percent steel-based and  
21 at last 30 percent of its cost is driven by steel  
22 pricing.

23 In June of 2003, we were experiencing  
24 approximately a 30 percent increase in material  
25 pricing Today, the price of that same steel after the

1 removal of the 201 safeguards has escalated to levels  
2 nearly 80 percent above their price just five quarters  
3 ago. Furthermore, we have been unable to gain  
4 significant relief from our customer base to pass  
5 through these increases. In fact, one customer has  
6 informed us that a portion of our jack business has  
7 been resourced to a Chinese firm based on its now  
8 uncompetitive pricing. Today, this situation has been  
9 amplified and cascaded throughout all of our  
10 steel-based products.

11 May I have my slide, please?

12 I have illustrated on this chart the  
13 detriment and direct correlation that the escalating  
14 price of hot-rolled steel has had on earnings. You  
15 will note the blue line pointing upward reflecting the  
16 increase in Dura's steel pricing and directionally the  
17 increase in profitability that the large four steel  
18 companies have enjoyed.

19 In sharp contrast, the red line, which  
20 points downward at an extreme slope, is Dura's  
21 earnings over the same period. This trend is not  
22 sustainable for any company and I could easily replace  
23 the Dura name with countless other suppliers in our  
24 peer group experiencing a similar degree of pain. In  
25 fact, now some are in bankruptcy.

1                   Next slide.

2                   I would like to draw your attention to my  
3                   second and final chart, which reflects a balance of  
4                   U.S. jobs involved in this value chain. The bottom of  
5                   the reverse pyramid represents the steel industry with  
6                   approximately 100,000 jobs. The next level shows the  
7                   OEM groups which provide about 600,000 jobs. And at  
8                   the top of employment is the automotive supply chain,  
9                   which provides over 700,000 jobs, 800,00 by some  
10                  estimates.

11                  I will point out that only one group of  
12                  companies, the one that represents less than 8 percent  
13                  of the U.S. jobs in this graph and chain, has profited  
14                  from the unnatural steel pricing to the detriment of  
15                  the other 92 percent.

16                  In summary, the elimination of AD/CVD  
17                  orders, while not a total cure, will help to minimize  
18                  artificially high steel prices, increase availability,  
19                  and improve deliveries for consuming companies such as  
20                  Dura. We respectfully request the commission consider  
21                  strongly this imbalance of market power and the  
22                  necessity to provide U.S. companies and the workers we  
23                  employ with a balanced playing field on which we  
24                  compete.

25                  Thank you.

Heritage Reporting Corporation  
(202) 628-4888

1                   MR. DAVID NELSON: I'm Dave Nelson, Vice  
2                   President of Global Supply Management for Delphi  
3                   Corporation. I have with me Eric Sandford, who is  
4                   Deputy Director for Metallic Raw Materials globally.

5                   This is my 48th year in industry.  
6                   I previously worked for TRW, Honda of America where  
7                   I served as a member of the board of directors and  
8                   Deere & Company. At Delphi, I am responsible for  
9                   purchases of over \$18 billion of materials. I am  
10                  pleased to provide testimony today on the impact of  
11                  steel duties on our company.

12                 Delphi is among the largest providers of  
13                 automotive technology and components in the world,  
14                 with nearly 50,000 employees in the U.S. On behalf of  
15                 Delphi, I'd like to make three points.

16                 First, today's U.S. automotive supplier  
17                 industry is dependent on reliable and competitive  
18                 materials for its survival. Our customers demand high  
19                 quality product at competitive prices and just-in-time  
20                 reliable delivery. Any disruption of this system  
21                 jeopardizes Delphi's business with our customers and,  
22                 in turn, Delphi demands quality and reliability from  
23                 our suppliers. In other words, delivery delays and  
24                 last minute price demands create severe disruptions in  
25                 our supply chain.

1                   Second, steel is a critical resource to  
2 Delphi's component pipeline. We currently purchase  
3 nearly \$200 million of carbon hot-rolled steel from  
4 U.S. steel companies. In the past year, we have  
5 experienced the following: a 50 percent increase in  
6 price, under-capacity causing supply allocation and a  
7 doubling of lead times.

8                   Third, like our customer Ford who testified  
9 a few moments ago, material shortages, delayed  
10 deliveries and extended lead times force Delphi to  
11 increase our spot market purchases which are often an  
12 additional 50 to 100 percent above contract prices.  
13 As has been mentioned, supplier and material  
14 validation requirements in the auto industry must meet  
15 months of quality testing, especially for  
16 safety-related components.

17                   Finally, the U.S. automotive industry  
18 continues to be hampered by high labor, health care  
19 and pension costs in an extremely competitive  
20 industry. With the increases in the price of steel, a  
21 vital component in the content of a motor vehicle, the  
22 future viability of the U.S. automotive supplier  
23 industry is in serious doubt.

24                   For these reasons, we urge that the  
25 commission allow these duties to expire and provide



1 balance to the marketplace for this critical steel  
2 type.

3 MR. GASKIN: Good afternoon. My name is  
4 Bill Gaskin. I am President of the Precision Metal  
5 Forming Association with 1200 member companies  
6 employing more than 100,000 people. Average sales are  
7 about \$20 million. Members are located in 41 states.  
8 The 1.4 million employees in metal forming industries  
9 stamp and form flat-rolled steel into metal parts,  
10 assemblies and end products. Customer markets include  
11 virtually every manufacturing sector: defense,  
12 medical, agriculture, off highway, lawn and garden,  
13 construction, telecommunications, toys, large and  
14 small appliances, consumer products, office machines  
15 industrial and consumer hardware, automotive and  
16 others.

17 As you will hear from my members,  
18 flat-rolled steel is the largest cost for our metal  
19 forming companies, comprising 40 to 60 percent or more  
20 of their sales dollar. Most small and middle market  
21 metal forming companies purchase steel through  
22 distributors and, like the auto sector, their  
23 overwhelming preference is to buy steel made in  
24 America.

25 Automotive is an important market for steel,

1 but I want to emphasize that thousands of companies  
2 supplying non-automotive markets also have suffered  
3 from shortages, poor quality, late deliveries and  
4 skyrocketing prices for steel during 2004.

5 Small and middle market companies, unlike  
6 the OEMs such as Ford and tier 1 auto suppliers, lack  
7 market power to command the attention of steel  
8 producers. When steel is in short supply, small  
9 businesses are first to suffer. They are powerless to  
10 resist price increases and they often cannot pass  
11 along increases to their customers.

12 Here are a few examples of problems being  
13 faced by my members.

14 A Wisconsin company was notified just  
15 before Christmas that a large customer is moving  
16 25 contracts to a new China source. The lost work is  
17 about 7 percent of their annual sales. The customer  
18 cited the price increases my member was forced to pass  
19 on due to the 69 percent increases in steel costs over  
20 the last 12 months. Of the 25 contracts, 16 are  
21 produced from hot-rolled steel, representing 349,000  
22 pounds of steel which will no longer be purchased from  
23 a domestic steel producer.

24 Second, a California member reported that in  
25 the third quarter of 2004, a 200,000-pound order of

1 flat-rolled steel from a domestic producer had to be  
2 rejected for not meeting quality specifications. The  
3 domestic mill subsequently canceled the order to the  
4 distributor, forcing my member to replace the steel he  
5 ordered at 39 cents a pound with a spot buy at 56  
6 cents per pound. He had to eat the \$33,000 his  
7 customer, would not reimburse him.

8           There are two important points about the  
9 hot-rolled steel market that we want to make very  
10 clear and make unequivocally. One is that demand for  
11 flat-rolled steel is not declining. In 2004, my  
12 typical member reported 10 to 15 percent higher  
13 shipments based on volume and PMA's February 2005  
14 business conditions report noted that 56 percent of  
15 members expect incoming orders to rise during the next  
16 three months, only 10 percent anticipate declines, the  
17 lowest level in a year.

18           The second point is that steel imports are  
19 critical to the future of metal forming companies.  
20 For the past ten years, steel imports have averaged  
21 approximately 20 percent of U.S. steel consumption and  
22 2004 was no exception. For hot-rolled sheets, 2004  
23 imports comprised a below average 15 percent of  
24 consumption. American Metal Market has reported that  
25 domestic steel producers operated at 90.8 percent of

1        capability during 2004, a level commonly being  
2        considered effective full capacity. So if demand is  
3        likely to hold firm or increase, if imports for  
4        hot-rolled are below average level of the last few  
5        years and if domestic producers are running at full  
6        capability, then we do not see any likelihood that  
7        steel producers would be injured if these orders are  
8        revoked.

9                Also, the recent decline of the dollar  
10       certainly works to help keep imports below injurious  
11       levels.

12               Steel consuming manufacturing jobs depend on  
13       the steel industry. We know these orders if left in  
14       place will distort the market for years to come and  
15       make our members uncompetitive. A 19 percent increase  
16       in imports of metal fabricated parts last year is the  
17       reality that we face. The competition is beating us  
18       because of cost.

19               MR. KEAT: Good afternoon. My name is  
20       Dennis Keat and I'm the CEO of The Su-Dan Corporation.

21               VICE CHAIRMAN OKUN: I'm sorry to interrupt,  
22       but we are going to go ahead, since there's a break in  
23       the testimony and take a congressional witness and  
24       then we'll return.

25               I apologize, Mr. Keat.

Heritage Reporting Corporation  
(202) 628-4888

1                   Mr. Secretary, if you can please announce  
2                   our congressional witness?

3                   MR. BISHOP: The Honorable Barack Obama,  
4                   United States Senator, State of Illinois.

5                   VICE CHAIRMAN OKUN: Welcome, Senator Obama.

6                   MR. OBAMA: Thank you, Madam Chairman.  
7                   I appreciate this accommodation and thank you very  
8                   much. I know you've got some very knowledgeable  
9                   witnesses here, so I'll try to be relatively brief.

10                  Chairman Koplan and members of the  
11                  commission, it's a pleasure to be here in my first  
12                  appearance before this commission and I appreciate the  
13                  opportunity to make a brief statement on behalf of my  
14                  state, the state of Illinois.

15                  We have thousands of steelworkers in  
16                  Illinois and our state is one of the top steel  
17                  producers in the nation. These hardworking men and  
18                  women know that more trade means more competition with  
19                  workers all over the world and they are ready for that  
20                  competition. All they are asking for is for us to  
21                  enforce the trade laws that will make sure the playing  
22                  field is fair, to make sure we're not allowing foreign  
23                  companies an unfair advantage and foreign workers a  
24                  head start.

25                  All of this means that as we continue to

1 open markets and break down trade barriers, moves that  
2 I support, the work of this commission will become  
3 that much more important, especially when it comes to  
4 enforcing trade agreements that involve dumping and  
5 foreign subsidies.

6 In this case, the countries in question were  
7 proven to be trading unfairly and caused unprecedented  
8 damage to the steel industry, starting in 1998.  
9 Unfortunately, they represented the first wave of what  
10 would become a deluge of unfair imports in the years  
11 to follow, leaving the steel industry with perhaps the  
12 most serious crisis in its history, a crisis that left  
13 more than 40 bankruptcies, catastrophic financial  
14 losses and thousands of lost jobs in its wake. In  
15 Illinois, three of our steel companies were forced to  
16 declare bankruptcy.

17 It is largely thanks to the relief provided  
18 by this commission that the steel industry has finally  
19 started to get back on its feet, but in order for us  
20 to help the industry help itself, in order to give our  
21 workers the best shot possible, we must continue to  
22 stop unfair trade practices from harming American  
23 firms.

24 Letting unfair trade return to this market  
25 would put at great risk the progress we've seen so

1 far. The Department of Commerce has already  
2 determined that if the relief is lifted these  
3 countries would again sell dumped and subsidized  
4 steel. That not only harms our trade laws, it harms  
5 the businesses and the workers who count on these laws  
6 to compete.

7 We know there is a place for imports in this  
8 market and other countries have every right to  
9 compete, but there shouldn't be a place for unfair  
10 trade and they don't have a right to break those laws.

11 Your decisions affect the lives and  
12 livelihoods of many people throughout this country and  
13 throughout my state. I know you take your  
14 responsibilities very seriously and I realize the  
15 importance of your actions. My plea to you is that at  
16 a time of great challenge to the steel in this country  
17 you make sure that this market is characterized by  
18 trade that is free and fair. Our workers deserve  
19 that, our companies deserve that, and our country  
20 deserves that we meet the hope to keep such an  
21 important industry that employs so many people  
22 thriving in the future.

23 One other comment that I would just make,  
24 I am not a native of Illinois, I originally came to  
25 Illinois as a community organizer when I was 23 years

1 old and I was working in the far south side of  
2 Chicago, an area that had been devastated by steel  
3 plant closings. So I know firsthand the devastation  
4 that occurred.

5 Some of this, I think, was inevitable as a  
6 consequence of shifts in technology and opening of  
7 trade barriers and so I recognize that we cannot  
8 simply take a posture of protectionism in meeting  
9 global competition, but I will say that as somebody  
10 who has worked with steelworkers and communities that  
11 depended on steel that the devastation that they've  
12 experienced should not be repeated.

13 There are a lot of steel companies now in  
14 Illinois that have re-tooled, are lean, are mean, are  
15 working as hard as they can to make sure that they can  
16 be effective in the world marketplace and I just want  
17 the record to reflect that if you have the opportunity  
18 to hear directly from workers and meet with workers  
19 and the people of these communities what you will see  
20 are people who are very much willing to compete, but  
21 they need a fair shot and that's something hopefully  
22 this commission can help provide.

23 Thank you very much for your attention and  
24 your time.

25 VICE CHAIRMAN OKUN: Thank you, Senator, for



1 appearing here and your testimony and welcome to  
2 Washington.

3 MR. OBAMA: Thank you.

4 VICE CHAIRMAN OKUN: And now, Mr. Keat, you  
5 may continue.

6 MR. KEAT: Thank you.

7 Good afternoon. My name is Dennis Keat and  
8 I'm the CEO of the Su-Dan Corporation. I'm also the  
9 current Chairman of the Precision Metalforming  
10 Association.

11 Our business has been a family-owned company  
12 since our inception in 1966. We have four  
13 manufacturing facilities located in Oakland County,  
14 Michigan, and one facility located in South Carolina.  
15 We currently employ nearly 200 people with 35 percent  
16 of our workforce serving over 15 years. Our core  
17 business is manufacturing metal stampings and metal  
18 assemblies for the appliance and automotive  
19 industries.

20 Steel amounts to 60 percent of the total  
21 cost of our products. Availability, quality issues,  
22 delivery, and rapidly escalating cost of steel over  
23 the last steel have been nothing but a wrecking ball  
24 tearing through the middle of my manufacturing plants.

25 Just more than 12 months ago my company

1 experience a sudden sharp increase in the price of  
2 steel. At the same time every long-term contract we  
3 had with our suppliers was canceled. Prior to that we  
4 never had a contract canceled within the last ten  
5 years. For a company our size even the slightest  
6 disruption in our supply chain can be devastating.

7 In our history we were never sued by our  
8 customers for non-compliance to their contracts.  
9 During 2004 we were involved with two major court  
10 actions with our customers and negotiations with all  
11 of our customers. Every single one was related to our  
12 problems with steel.

13 Historically, our average delivery  
14 performance to our customers was 98 percent. In 2004  
15 this was reduced to 76 percent with the primary reason  
16 being for delivery of steel, our largest component.

17 We participated with our customers and steel  
18 resale programs. Even then they could not supply the  
19 needed materials to meet production levels. We were  
20 asked to spot-buy the material to keep production  
21 moving. All this cost us an extra \$1.5 million last  
22 year that we did not get compensated by our customers.  
23 In an industry with razor-thin profits, it nearly  
24 killed our company.

25 Buying materials on a spot buy basis costs

1 more, but even worse it added a lot variation to our  
2 manufacturing process. This reduced our productivity  
3 and increased our cost of quality. We thought we were  
4 just lucky to receive material so as not to shut down  
5 our customers' assembly lines. For small metal market  
6 manufacturers like us any disruption in our production  
7 has a frightening ripple effect throughout our  
8 industry.

9           Availability problems, broken contracts,  
10 attorney fees, is just the beginning. Our industry  
11 makes precision metal parts that go into defense  
12 equipment, safety-critical parts such as airbag  
13 deployment covers, seatbelts, garden equipment, tools  
14 and appliances. The quality of our steel is critical.

15           In the last 12 months we rejected 15 percent  
16 of the flat-rolled steel we received as compared to a  
17 historical average of less than two percent. There is  
18 such a clear shortage in the domestic supply that the  
19 producers will ship us anything that they have.

20           Today a large portion of our business is bid  
21 on a worldwide basis through the Internet. We just  
22 lost a million dollar opportunity, and an analysis of  
23 that quote showed that our steel prices were the  
24 primary reason we lost the bid. This is routinely  
25 happening to us in high volume manufactured parts that

1 we traditionally supplied, especially to the appliance  
2 industry.

3 Five years ago 55 percent of our business  
4 was in the appliance industry. Today it's just five  
5 percent. Because of our steel costs we simply cannot  
6 globally be competitive.

7 To combat these escalating costs, quality  
8 and delivery issues, and the loss of sales, Su-Dan had  
9 to recently cut staff. For a family-oriented company  
10 like ours, it's not easy. Our remaining employees  
11 were asked to take a ten percent pay cut.

12 We sincerely believe that our American-based  
13 company can compete globally through technology that  
14 is employed within our manufacturing plants. What we  
15 cannot control is the availability, quality and cost  
16 of the flat-rolled steel that we need to succeed.

17 Thank you.

18 MR. SMITH: My name is Wes Smith and I am  
19 President and Owner of E&E Manufacturing with  
20 facilities in Tennessee and Michigan. My grandfather  
21 founded the business in 1963, and I hope to some day  
22 be able to pass this along to my children.

23 E&E has 320 employees producing progressive  
24 die metal stampings, value-added assemblies, and heavy  
25 gage fasteners primarily for the automotive industry.

1 Like typical small manufacturers, we rely on larger  
2 customers for most of our sales. We purchase steel  
3 through service centers because we do not have the  
4 marketing power of large companies to purchase mill  
5 direct. Flat-rolled steel comprises 50 percent of our  
6 total sales. Some 95 percent of the steel we use is  
7 hot-rolled carbon.

8           From 1963 until 2001 only one of my  
9 customers ever had filed for bankruptcy. In the past  
10 two years nearly 18 of my customers either closed or  
11 filed Chapter 11. Some of the companies told me that  
12 these closings were in large part directly attributed  
13 to steel prices.

14           E&E is a highly efficient manufacturer. A  
15 delay or quality problem in steel that I purchase can  
16 cost me a customer's business. If we are forced to  
17 reject an incoming steel shipment for quality problems  
18 we must replace it quickly regardless of cost and in  
19 time to meet the delivery schedule of my customer.

20           Just over a year ago our steel suppliers  
21 notified us that raw material surcharges would be  
22 added to our previously negotiated contract prices for  
23 hot-rolled steel. However in recent months as some of  
24 the producers' costs were reduced, such as on scrap,  
25 the surcharges have been rolled into base price

1 increases. Over the past year our cost of steel  
2 skyrocketed from approximately 20 cents to 44 cents  
3 per pound. This amounts to over \$5.4 million in  
4 unrecovered raw material increases. If the current  
5 pricing holds for the rest of the year, which it is  
6 expected to, the premium on our steel pricing will be  
7 over \$5 million for yet another year.

8           Steel consumers like myself have worked hand  
9 in hand with steel producers to lower the cost of raw  
10 materials they need. I have met with countless  
11 members of Congress and administration officials  
12 regarding foreign export controls on coke and scrap.  
13 I did this in the hope that lowering the producers'  
14 costs would help assure that my price for steel is  
15 globally competitive.

16           Because of late deliveries caused by steel  
17 shortages we have absorbed over \$250,000 in order to  
18 get our incoming steel on time to deliver the final  
19 product to our customers on schedule. E&E has also  
20 absorbed an additional \$400,000 in quality and  
21 production-related costs including unscheduled  
22 overtime, increased changeover and added costs for  
23 shorter production runs.

24           Companies like mine are constantly being  
25 rebid by our customers. They will market test my best

1 products against foreign competition. For comparable  
2 products if I cannot lower my prices from current  
3 levels to meet foreign quotes, I will lose their  
4 business.

5 Steel producers say that we should be able  
6 to pass on a higher cost of steel to our customers who  
7 would in turn pass the cost on to their ultimate  
8 customers, but this doesn't really work in reality.  
9 If E&E tries to pass these increases along to our  
10 customers they will simply buy their parts from off-  
11 shore sources where the costs of steel are unfettered  
12 by duties.

13 Our customers tell us that we need to be  
14 competitive globally. We're willing to meet that  
15 challenge, but cannot with our hands tied behind our  
16 backs when our  
17 government puts an unnecessary tax on our largest  
18 input cost -- flat-rolled steel.

19 It is in my interest to have a healthy  
20 domestic steel industry. By their own admission, 2004  
21 was an extremely successful year for them, but it was  
22 at the expense of thousands of customers that they  
23 must rely on for future business.

24 Our customers tell us to relocate our  
25 facilities outside the U.S. where the price of steel

1 is lower if we want to keep their business.

2 Members of the Commission, I want to keep  
3 manufacturing in America and keep my American  
4 employees, but I need your help. I can no longer get  
5 the quantity and quality of steel when I need it at a  
6 globally competitive price. Manufacturing in America  
7 could become a thing of the past and I may not be able  
8 to pass on my grandfather's business to my children.

9 Thank you.

10 MR. McCONNELL: Madame Chairman, that  
11 concludes our testimony. I'd like to reserve the rest  
12 of our time for rebuttal.

13 VICE CHAIRMAN OKUN: Okay, and that's a good  
14 breaking point. We do have another congressional  
15 witness so before we turn to the next group of  
16 witnesses we will take that witness.

17 MS. ABBOTT: The Honorable Joe Wilson,  
18 United States Congressman, 2nd District, State of  
19 South Carolina.

20 VICE CHAIRMAN OKUN: Welcome, Congressman  
21 Wilson.

22 MR. WILSON: It's an honor to be with you  
23 today. Thank you very much for the invitation and the  
24 opportunity on behalf of many wonderful people who  
25 work in our state.



1                   Good afternoon. Thank you for the  
2 opportunity to speak to you today concerning hot-  
3 rolled steel. I am grateful to serve as the Chairman  
4 of the Congressional Steel Caucus' Executive Committee  
5 and am honored to be here this afternoon.

6                   Over the past three decades the steel  
7 industry has become a major part of South Carolina's  
8 economy. I have visited both steel producers and  
9 steel consumers in the district that I represent, and  
10 I recognize the concerns both industries have  
11 regarding this issue. Besides the jobs the mills  
12 provide directly, the industry has created thousands  
13 of jobs upstream for those supplying the industry with  
14 goods and services, and downstream for those  
15 industries using steel to make their products such as  
16 Mancor Carolina of Camden.

17                   Manufacturing plays a vital role in the  
18 American economy. That is one reason President Bush  
19 has made the expansion of manufacturing one of the  
20 centerpieces of his economic agenda. Because a  
21 healthy domestic steel industry is absolutely  
22 essential to a healthy manufacturing sector the  
23 President has implemented a comprehensive steel policy  
24 to address the issues confronting the American steel  
25 industry. Three of those are global overcapacity,

1       subsidation, and unfair trade practices. All three  
2       are relevant in this review.

3                 It's no secret that the world makes too much  
4       steel. The one exception is the United States which  
5       is the only major industrial nation that produces less  
6       steel, including less hot-rolled steel, than it needs.  
7       You would think that American steel producers would  
8       take advantage of the situation to build more mills.  
9       They haven't. Not because they're short-sighted, but  
10      precisely the opposite. As long as there is global  
11      overcapacity and as long as imports can enter the U.S.  
12      market at low prices, no new steel mill in the United  
13      States will be able to generate an acceptable rate of  
14      return. That's why no new hot-rolled steel mills have  
15      been built in the United States since 1998.

16                Under the President's direction, American  
17      negotiators have been trying to convince other steel  
18      producing countries to limit their capacity increases  
19      and even take excess capacity out of production.  
20      Instead, the global steel industry is undergoing a new  
21      bout of expansion. China has added 29 million tons of  
22      new hot-rolled capacity in the past two years and  
23      intends to add over 60 million more tons in the next  
24      four years.

25                In January I visited a steel mill in

1 Shanghai and I saw firsthand the ongoing expansion of  
2 the Chinese steel industry. China is not alone.  
3 Brazil has announced plans to increase hot-rolled and  
4 slab production by over 40 million tons between now  
5 and 2008. This is a major cause of concern because  
6 slab gets converted into hot-rolled.

7 If these investments were the result of  
8 market forces, the decisions by these countries could  
9 be considered legitimate. However, these new  
10 investments are not the result of the operation of the  
11 market. They are aimed at undermining the domestic  
12 steel industry in this country.

13 The Brazilian government has made increasing  
14 the export of manufactured goods like steel one of its  
15 top economic priorities. It is preparing to subsidize  
16 these investments with massive low cost loans from the  
17 State Development Fund.

18 As for China, most major investments occur  
19 only with the agreement and support of the Chinese  
20 government including their use of currency  
21 manipulation and other devices that distort the world  
22 market. And what happens to all this steel once it's  
23 made? While these countries claim the huge increases  
24 in capacity are just for domestic consumption, in  
25 actuality supply far exceeds demand and these

1 countries then try to dump their excess steel in the  
2 U.S. market. They know that if they just drop their  
3 prices low enough, they can sell their excess  
4 production here. The American hot-rolled steel  
5 industry, its workers, suppliers, and customers are  
6 the ones who will pay the price.

7 The Commission cannot control global steel  
8 overcapacity or subsidation. The Commission can make  
9 sure that imports of hot-rolled steel in the United  
10 States are sold at fair prices and do not benefit from  
11 government subsidies.

12 By maintaining these orders the Commission  
13 will be playing an important role in the President's  
14 steel policy. The American steel industry, its  
15 workers, the manufacturing sector, and the entire  
16 American economy will benefit.

17 Thank you, and again it's an honor to be  
18 here with you today.

19 VICE CHAIRMAN OKUN: Thank you. And thank  
20 you very much for appearing.

21 If my colleagues have no questions or  
22 comments we thank you and wish you a good day.

23 MR. WILSON: Thank you very much. Best  
24 wishes.

25 VICE CHAIRMAN OKUN: Madame Secretary, I

1 understand we have another congressional witness who  
2 just arrived. We'll go ahead and hear from them  
3 before turning over to the witnesses.

4 MS. ABBOTT: The Honorable Shelly Moore  
5 Capito, United States Congresswoman, 2nd District,  
6 State of West Virginia.

7 VICE CHAIRMAN OKUN: Welcome Congresswoman.

8 MS. CAPITO: Thank you. It's great to be  
9 here, Madame Chairman, and members of the Commission,  
10 and my fellow West Virginian, as well. It's a  
11 pleasure to be here today to testify in support of our  
12 United States hot-rolled steel industry.

13 I represent West Virginia's 2nd  
14 Congressional District -- 18 counties that stretch  
15 from the Potomac River to the east, the Ohio River to  
16 the west. My district is also home to many former  
17 steelworkers and retirees of the former Weirton Steel  
18 now owned and operated by International Steel Group,  
19 and home to retirees of Wheeling Pittsburgh  
20 Corporation.

21 Five years ago Wheeling Steel Corporation  
22 and Wheeling Pittsburgh Corporation of West Virginia  
23 were two of the top ten integrated steel producers in  
24 the United States. Unprecedented import surges of  
25 foreign steel from Brazil, Japan and Russia challenged

1 the strength and indeed the survival of these  
2 companies. The influx drove domestic prices into  
3 death spirals causing immeasurable losses to  
4 steelworkers, retirees, and the communities in which  
5 these men and women live.

6 After suffering from waves of dumped and  
7 subsidized imports, mainly in the late '90s, Wheeling  
8 Pitt was forced into bankruptcy in 2000; and Weirton  
9 Steel filed suit three years later.

10 The impact of these unfair trade practices  
11 was felt by the companies in the form of lost  
12 revenues. Felt by the workers in the form of lost  
13 jobs. Weirton Steel and Wheeling Pitt were  
14 significant parts of the lifeblood that sustains West  
15 Virginia's economy and its tax base. Their revenues  
16 were used to provide essential services such as  
17 education, health care, and transportation to West  
18 Virginia citizens.

19 The importance of preserving and  
20 safeguarding the domestic steel industry including  
21 hot-rolled steel operations is critically important to  
22 the State of West Virginia and to the many lawmakers  
23 who have the privilege to represent steel states like  
24 West Virginia, Ohio, or Pennsylvania, and I guess  
25 South Carolina since I saw Joe here before me.

1           Today I stand before you with the hindsight  
2 of knowing what the likely result will be if  
3 conditions of fair trade are not maintained.

4           Past history shows us that if trade remedies  
5 are not in place America's steel markets will be the  
6 dumping ground for the world once again. Indeed,  
7 waves of unfairly priced and subsidized imports of  
8 hot-rolled steel in the last quarter century have  
9 repeatedly harmed domestic producers. When this  
10 happens, companies are forced to lay off workers,  
11 postpone investment and eventually face bankruptcy  
12 with the heaviest of the consequences felt by our  
13 communities, our steelworkers and our retirees.

14           We have all witnessed firsthand the rapid  
15 deterioration of strong companies and I have  
16 personally listened to the stories of numerous  
17 retirees in my district who have lost their pension  
18 benefits and health care coverage due to unfair trade  
19 practices.

20           Weirton's assets were acquired recently by  
21 ISG in May of 2004. They've kept the facility  
22 running, have restored jobs, and depending on future  
23 profits have committed to paying into the Voluntary  
24 Employee Benefits Association. This voluntary fund is  
25 designed to assist retirees whose hard-earned and

1 well-deserved pensions and benefits were reduced or  
2 eliminated by bankruptcies like the one experienced by  
3 Weirton Steel.

4 Thanks to ISG's profitability in 2004  
5 payments to the fund will be made and many retirees  
6 will have more hope and security going forward.

7 The importance of maintaining fair trade is  
8 critical to the preservation and future profitability  
9 of the domestic hot-rolled steel industry. Continued  
10 profitability is also critical to the funding of VEBA  
11 and potential restoration of some health care benefits  
12 to many of my constituents.

13 Madame Chair and members of the Commission,  
14 I believe in the absence of these duties foreign steel  
15 producers will continue to dump their product into our  
16 domestic market driving steel prices down and hurting  
17 our workers. This information gathered by the  
18 Commission staff, the testimony of domestic producers  
19 and workers today, as well as the repetitive history  
20 of the past quarter century all support a continuation  
21 of these orders and suspension agreement.

22 I therefore urge you on behalf of thousands  
23 of steelworkers and retirees in my home state of West  
24 Virginia to continue the relief that is helping  
25 maintain fair trade for the U.S. steel industry.

Heritage Reporting Corporation  
(202) 628-4888



1 Thank you for the opportunity.

2 VICE CHAIRMAN OKUN: Thank you for appearing  
3 here today.

4 My colleagues? Commissioner Lane?

5 COMMISSIONER LANE: Thank you for coming  
6 today Congresswoman Capito, and with that we've heard  
7 from four-fifths of West Virginia's delegation today.  
8 Thank you for coming.

9 MS. CAPITO: Thank you.

10 VICE CHAIRMAN OKUN: Madame Secretary are we  
11 ready to return to the panel of witnesses?

12 MS. ABBOTT: Yes, Madame Chairman.

13 VICE CHAIRMAN OKUN: You may proceed. Ms.  
14 Georgi?

15 MS. GEORGI: Thank you.

16 Could I get just a quick time count?

17 MR. BISHOP: You have 30 minutes remaining.

18 MS. GEORGI: Thank you.

19 Again, I'm Kay Georgi with Coudert Brothers,  
20 LLP. With me today on the panel are senior executives  
21 from the three Russian hot-rolled steel producers --  
22 Magnitogorsk, Novolipetsk and Severstal. Also Dan  
23 Cannistra, Senior Manager with Ernst & Young, and Mark  
24 Lunn and Kristy Balasanek, also with Coudert Brothers.

25 Andrei Shikhanovich, head of the Trade

1 Policy Group at Severstal will lead off our  
2 presentation and introduce the remainder of our  
3 industry panelists. Andrei?

4 MR. SHIKHANOVICH: Good afternoon. My name  
5 is Andrei Shikhanovich. I am head of the Trade Policy  
6 Group of Severstal, a Russian producer and exporter of  
7 various tube products including hot-rolled steel.

8 With me today I have senior executives from  
9 three Russian steelmakers, Mr. Valery Ogarkov,  
10 Engineer in the Sales Division of Novolipetsk; Anton  
11 Bazulev, Deputy Director General of Novolipetsk; and  
12 Viktor Obukhov, Deputy Head of Market Research  
13 Department from Magnitogorsk. Together our companies  
14 represent virtually all of Russian hot-rolled steel  
15 production.

16 Today my testimony will focus upon important  
17 current developments in the Russian hot-rolled steel  
18 industry. Developments that ensure that Russian  
19 import volumes will not significantly increase if the  
20 suspended investigation against Russian hot-rolled  
21 steel imports is terminated.

22 Let's start with capacity utilization. We  
23 were very surprised to read in the briefs that U.S.  
24 steel companies believe we have additional unused  
25 capacity and can ship another 2.4 million short tons

1 to the U.S. market. This is simply not true. There  
2 are many ways to measure capacity -- name plate [ph]  
3 capacity and effective capacity are two.

4 Name plate capacity is relatively easy to  
5 measure and is generally considered fixed for a mill.  
6 By contrast, effective capacity can change quarterly,  
7 depending on manufacturers including product mix. We  
8 estimate effective capacity based on the projected  
9 product mix. We produce only for orders. We do not  
10 produce for inventory of stocks.

11 During the course of the year actual product  
12 orders will vary from our projected mix. This may  
13 result in a lower than optimal capacity utilization.  
14 Just because the mathematical calculation results in a  
15 percentage less than 100 percent doesn't mean that we  
16 can produce more. 2004 was the best year for global  
17 and Russian steel producer sellers. We had to turn  
18 away customers. If we could have produced more we  
19 would have produced more.

20 On behalf of Severstal, we could not produce  
21 any more hot-rolled steel in 2004 and we expect the  
22 same situation in 2005. I believe my colleagues will  
23 agree.

24 MR. BAZULEV: Oh behalf of Novolipetsk, we  
25 couldn't produce any more hot-rolled steel in 2004,

1 and we expect the same situation in 2005.

2 MR. OGARKOV: I can confirm also, that on  
3 behalf of Magnitogorsk we couldn't produce any more  
4 hot-rolled steel in 2004 and we expect the same  
5 situation will be in 2005.

6 MR. SHIKHANOVICH: In addition, we have no  
7 plans to increase our production capacity. The  
8 numbers cited by Nucor in its brief, part of the  
9 NAFTA's admission to the OECD, mentions increasing  
10 capacity in Russia. These are not increases in hot-  
11 rolled capacity for sale as flat hot-rolled. Instead  
12 they are a long product marked for consumption in  
13 downstream products.

14 For example, the 2.1 million ton capacity  
15 expansion in 2007 attributed to Metchell [ph] in the  
16 NAFTA submission is six-blade destined for use in  
17 Metchell's [ph] pipeline. It's not planned for sale as  
18 hot-rolled.

19 MR. OGARKOV: Good afternoon. My name is  
20 Valery Ogarkov. I am Engineer in the Sales Division  
21 of Novolipetsk, a Russian producer and exporter of  
22 various tube products including hot-rolled steel.

23 In today's testimony I will focus on Russian  
24 demand and ability of Russian producers to shift  
25 products.

1           Now the Russian economy is growing and the  
2 steel industry is stable. Based on official Russian  
3 statistics, the Russian industrial production grew  
4 between four to 11 percent annually in every year  
5 between 1999 through 2004. The machinery building and  
6 metal processing industries experienced even greater  
7 expansion, growing annually between two to 20 percent  
8 during 1999 to 2004, and at 20 percent in 2004 alone.  
9 Construction likewise grew annually between three to  
10 13 percent during the same period.

11           As is reflected in the Commission's record,  
12 according to the staff report, since 1999 the demand  
13 for hot-rolled steel within Russia has increased from  
14 9.9 million short tons in 1999 to 13.5 million short  
15 tons in 2004, an increase of 36 percent.

16           As a result, our hot-rolled exports have  
17 declined substantially as a percentage of total  
18 shipments. In 1998, Russian exports of hot-rolled  
19 steel were 42 percent as a percentage of total  
20 shipments, based on Commission statistics. In 2004,  
21 Russian hot-rolled exports were 32 percent of total  
22 shipments, a decline of ten percentage points which  
23 represents a one million ton drop from 7.3 to 6.3  
24 million tons.

25           The global shifting of import restrictions

1 such as safeguards further decreases any likelihood  
2 that these remaining exports will go to the United  
3 States.

4 Many different countries have lifted their  
5 import restrictions on a variety of products including  
6 the following: Canada, hot-rolled and cold-rolled  
7 steel; China, cold-rolled and electrical steel;  
8 Colombia, cold-rolled; Peru, hot-rolled; Indonesia,  
9 hot-rolled; South Africa, hot-rolled; Egypt, hot-  
10 rolled and cold-rolled; in the United States  
11 comprehensive agreements, our products, other than  
12 hot-rolled.

13 Our plants are effecting a continuation of  
14 the growth in downstream value-added products. Based  
15 on official Russian government statistics, Rustat,  
16 from 1998 to 2004 cold-rolled production in Russia  
17 grew 67 percent. From 1998 to 2004, production of  
18 coated and galvanized products also grew 67 percent.  
19 During the same period, production of hot-rolled flat  
20 steel products grew only 28 percent. Thus the  
21 production of downstream, value-added products grew at  
22 much faster pace than hot-rolled production. These  
23 downstream products require hot-rolled steel inputs.

24 This is in contrast to Russia's internal  
25 economic problems. During the late '90s when Russia

1 experienced high inflation, growing unemployment, and  
2 low investments in domestic industries. In those  
3 days, Russia's sluggish economy created conditions  
4 that resulted in low steel prices and high steel  
5 exports. The Russian crisis and the Asian crisis both  
6 hit hard in the late '90s and contributed to the  
7 increase in imports from Russia and Japan during the  
8 original period of investigation.

9           Lastly, Russian producers have almost no  
10 ability to increase production of hot-rolled steel by  
11 shifting between products. Of those certain products  
12 could theoretically be produced on the same equipment,  
13 product switching is not a practical possibility. As  
14 I mentioned, the Russian hot-rolled steel industry is  
15 dedicated to production of high value-added downstream  
16 products. Responding to the growth in demand for  
17 these products Russian steel companies have made  
18 substantial investments in the billions of U.S.  
19 dollars in these downstream product lines for cold-  
20 rolled, galvanizing and polymer coating lines. It  
21 would be unwise to close these new highly profitable  
22 downstream product lines to sell more hot-rolled  
23 steel.

24           By producing more downstream products with  
25 high added value, Russian steel companies have earned

1 increased profits. As a result, Russian steel  
2 companies cannot shift products without reducing the  
3 rates of return on these substantial downstream  
4 investments.

5 In sum, Russia's economic growth, rising  
6 Russian home market demand, extremely high levels of  
7 Russia's capacity utilization and the inability for  
8 Russian producers to shift products greatly reduce any  
9 likelihood of an increase in the volume of Russian  
10 hot-rolled steel exported to the United States and  
11 demonstrate how unlikely it would be for Russia to  
12 increase the production of hot-rolled steel to supply  
13 the U.S. market.

14 I thank the Commission for allowing me the  
15 opportunity to discuss these issues today.

16 The other Russian steel executives and I are  
17 available to answer any questions the Commission may  
18 have on these matters.

19 Thank you.

20 MR. CANNISTRA: I'm Daniel Cannistra. I  
21 have some slides as well. It will just take a moment  
22 to get them up.

23 In this industry, the Commission has before  
24 it an interesting control group on which to base the  
25 likely impact of the repeal of the hot-rolled



1 suspension agreement.

2 From 1999 until July 2004 nearly all Russian  
3 steel exports were subject to quotas in the form of a  
4 comprehensive steel agreement. Import restraints were  
5 in place against nearly all products including  
6 corrosion-resistant steel, cold-rolled steel, slab,  
7 all products produced by the same companies that are  
8 producing hot-rolled steel -- Magnitogorsk, Severstal,  
9 and Novolipetsk.

10 This agreement ended in July of 2004. In  
11 each of these product lines with the elimination of  
12 quotas there has not been a significant surge in steel  
13 exports to the United States. In fact, seven months  
14 after the termination of these limitations, Russian  
15 exports to the United States are still within quota  
16 limits that no longer exist. This is indicative of  
17 the current self-regulating effect of the global steel  
18 market where suppliers are struggling to meet surging  
19 demand with limited supply.

20 This is true even in an environment where  
21 price levels in the U.S. market were at historic  
22 levels, providing the best possible incentive for  
23 Russian exporters.

24 With respect to the hot-rolled quota, the  
25 quota that Russia was entitled to ship to the United

1 States in 2004 was actually 999,000 tons. Actual  
2 exports to the United States during that period were  
3 only 899,000 tons -- a shortage of 100,000 tons. So  
4 even during 1994 with respect to hot-rolled Russia  
5 could not and did not meet its hot-rolled quota into  
6 the United States.

7 Projected patterns likely to develop in the  
8 hot-rolled industry are similar to those that have  
9 materialized for cold-rolled, corrosion-resistant and  
10 slab. That is no discernable impact in import volumes  
11 after the termination of the order.

12 I'll move on to the next slide.

13 With respect to likely pricing patterns,  
14 Russian import volumes will not have any measurable  
15 impact on U.S. prices. In fact Russian imports which  
16 were only a small percentage of imports increased  
17 while U.S. price levels were increasing. Then,  
18 beginning in October, Russian steel imports started  
19 declining at the same time spot prices were declining.  
20 So in fact there's an inverse relationship between  
21 Russian imports and U.S. prices, indicative of the  
22 insignificant impact Russian import prices have had on  
23 the U.S. market.

24 This pattern of slow changes in trade trends  
25 will continue for some time given the dynamics of the

1 global steel industry. India hot-rolled coil exports  
2 will be reduced by one-third during the first half of  
3 2004 to meet strong home demand in consumption. At  
4 minimum, India alone will require three to four  
5 million more tons of steel every year.

6 China alone accounts for one-third of all  
7 steel produced this year for infrastructure and other  
8 projects with steel demand growing more than 20  
9 percent over the last three years.

10 Turning to the next slide.

11 This slide is the same pricing pattern chart  
12 as the one we just looked at with the addition of  
13 total imports. In addition, highlighted down below is  
14 the U.S. shortage period which was addressed this  
15 morning. I thought it would perhaps be useful to  
16 summarize and place in one setting all the different  
17 indicators which we have been discussing this morning.  
18 And as you see during the U.S. shortage period, that  
19 was when Russian exported hot-rolled material to the  
20 U.S. at its price peak. It then declined  
21 significantly beginning in October 2004.

22 In addition to the growth factors, supply  
23 considerations are playing a significant role in the  
24 industry. Raw material availability is and will  
25 continue to be a major constraint with contract raw

1 material prices set to rise by approximately 20  
2 percent. In addition, more attention will be paid to  
3 freight rates and shipping costs which also have  
4 increased dramatically. This last factor is  
5 particularly important and will have the effect of  
6 limiting any rapid changes in import volumes as  
7 transaction costs increase significantly.

8 I'd also just like to turn a moment to Slide

9

10 No. 1.

11 This is the continuation of consumption and  
12 production figures in China that were also presented  
13 this morning, but rather than stopping in 2006 it does  
14 continue to 2007 and beyond. I project it here  
15 because I think it's particularly useful to view  
16 Chinese production increases in relation to  
17 anticipated consumption increases within China moving  
18 forward.

19 That concludes my testimony this afternoon.

20 VICE CHAIRMAN OKUN: Mr. Cannistra, before  
21 we turn to someone else can I just ask, are the slides  
22 that you're referring to available? We don't have  
23 them up here. I'm not sure if they just didn't get  
24 distributed or if we're --

25 MR. CANNISTRA: They are I believe presently

1 on that table, and on the back table as well.

2 VICE CHAIRMAN OKUN: Okay.

3 If you can just make sure we get a copy so  
4 if we want to refer to them during questioning we'll  
5 have them in front of us, Madame Secretary.

6 MS. GEORGI: That concludes our testimony.  
7 We'd like to reserve the remainder of the time for  
8 rebuttal.

9 VICE CHAIRMAN OKUN: Okay, and Madame  
10 Secretary, please don't deduct the question from their  
11 time. I just wanted to clarify that.

12 Before we begin -- Oh, everyone is finished?  
13 Okay, thank you.

14 Before we begin our questions, and let me  
15 take this opportunity to thank the witnesses for being  
16 here. For those of you who have traveled near and far  
17 to be with us we greatly appreciate your willingness  
18 to appear and to answer our questions.

19 And with the same housekeeping reminders to  
20 this panel, that it's hard for us to see all the names  
21 so if you can just repeat your name for the record  
22 when you respond to questions that would be great.  
23 There may just be a couple of congressional witnesses  
24 that again we'll try to accommodate them and still  
25 have a full line of questioning.

1                   With that, Commissioner Hillman will begin  
2                   our questioning this afternoon.

3                   COMMISSIONER HILLMAN: Thank you, Madame  
4                   Chairman.

5                   Again, I would join Commissioner Okun in  
6                   welcoming all of you and thanking you for the  
7                   testimony and all of the data that has been provided  
8                   in the pre-hearing briefs as well as here this  
9                   afternoon.

10                  Perhaps if I can start on the Russian side.  
11                  Obviously the slides have indicated and we've seen a  
12                  fairly significant increase in Russian shipments to  
13                  the U.S. in 2004. I understand the point that was  
14                  being made about it coming in during what you're  
15                  describing as the U.S. shortage period. But I'm  
16                  trying to understand whether that came to us out of  
17                  inventory, whether it came to us being shifted out of  
18                  shipments to other markets.

19                  Your testimony described that there is  
20                  strong home market demand in Russia for the product,  
21                  and that you have contract arrangements in a number of  
22                  other markets. So I'm trying to make sure I  
23                  understand, again, we did see an increase of some  
24                  890,000 tons coming in in 2004. From what source did  
25                  it come?

1 MR. OGARKOV: I'm Valery Ogarkov,  
2 Novolipetsk.

3 We mentioned in our exporters questionnaires  
4 that we don't produce for stocks, therefore we have no  
5 inventories. We produce only to orders, and  
6 everything that we produce is immediately shipped to  
7 our customers. Therefore the amounts that were  
8 shipped to the United States were not from stocks.

9 COMMISSIONER HILLMAN: Were they additional  
10 production? You produced more than you had been  
11 producing in order to meet those orders.

12 MR. OGARKOV: No, we didn't produce more  
13 The amounts which were envisaged by the  
14 suspension agreements, by the quotas within the  
15 framework of the suspension agreements, were  
16 immediately reserved for shipments to the United  
17 States. That's our regular practice. Therefore it  
18 was just ordered by our traders, by our customers, and  
19 we shipped them when they ordered, we produced them  
20 and then we shipped it to the United States. It was  
21 not taken from some other markets.

22 COMMISSIONER HILLMAN: Obviously what I'm  
23 trying to understand is in the year before you had  
24 shipped about 32,000 tons. So then when we move into  
25 2004 you're shipping 890,000 tons, so obviously a very

1 big change in the volume from Russia. That's what I'm  
2 trying to understand. Where does the 860,000 tons  
3 come from?

4 MR. OGARKOV: There was a very unfavorable  
5 pricing situation before and there were 201 Section  
6 measures. Therefore we didn't produce just for our  
7 customers in the United States. And when the 201  
8 measures were terminated and there was an increasing  
9 demand in the United States, our customers just asked  
10 us to ship them those amounts and we shipped it. We  
11 produced it especially for them and we shipped it just  
12 for them.

13 COMMISSIONER HILLMAN: Okay, I appreciate  
14 those answers.

15 Other witnesses?

16 MR. BAZULEV: Anton Bazulev, Novolipetsk.

17 Just a little clarification. All the  
18 volumes that were shipped to United States in 2004  
19 were redirected from the other markets because the  
20 price situation on the U.S. market was more favorable  
21 than on the other markets we are shipping. It's  
22 normal pattern for us to shift --

23 VICE CHAIRMAN OKUN: I'm sorry, we're  
24 getting a ring from your microphone.

25 MR. BAZULEV: I'm sorry.



1                   COMMISSIONER HILLMAN: Maybe if there is  
2 another microphone near you, perhaps we can turn that  
3 one off and then --

4                   Thank you.

5                   MR. BAZULEV: I'm sorry.

6                   COMMISSIONER HILLMAN: Go ahead.

7                   MR. BAZULEV: It's a normal pattern for us  
8 to shift to the markets which are more profitable  
9 because the profitability is the main feature of our  
10 export sales on all the markets that we are having.

11                   COMMISSIONER HILLMAN: So you're saying the  
12 fact that there were greater shipments from Russia  
13 into the U.S. market in 2004, from your perspective  
14 came from other markets. Came from other export  
15 markets.

16                   MR. BAZULEV: Exactly, Commissioner. It  
17 doesn't represent any growth of our hot-rolled  
18 production.

19                   COMMISSIONER HILLMAN: In the testimony it  
20 was mentioned that a number of the trade remedy  
21 measures have been lifted with respect to Russian  
22 product, specifically mentioned was the Canadian  
23 duties on both hot and cold-rolled. Can you tell us  
24 what has been your experience going into the Canadian  
25 market after the lifting of the duties on hot-rolled?

1                   MR. BAZULEV: Lifting the duties on hot-  
2 rolled in Canada was at the same time, exactly at the  
3 same time when Canada experienced a shift, a big  
4 upwards shift in steel prices for hot-rolled and for  
5 other steel grades. So shipments grew from Russia  
6 according to the lifting of the restrictions, but they  
7 grew only to the extent that was commercially viable  
8 for us. It grew from approximately, for our company,  
9 it grew approximately from, approximately to 10,000  
10 ton monthly during the second half of last year.

11                   COMMISSIONER HILLMAN: And how would you  
12 describe the prices in Canada?

13                   MR. BAZULEV: The prices were one of the  
14 highest in the world markets to my knowledge.

15                   COMMISSIONER HILLMAN: Mr. Obukhov, did you  
16 also ship increased, increase your shipments into  
17 Canada?

18                   MR. OGARKOV: Yes, we resumed our shipments  
19 to Canada, but not in much volume.

20                   COMMISSIONER HILLMAN: Not much? I'm sorry?

21                   MR. OGARKOV: Volume was not a big one.

22                   COMMISSIONER HILLMAN: Others? Were there  
23 others that increased shipments into Canada after the  
24 duties were lifted?

25                   MR. SHIKHANOVICH: On behalf of Severstal I

1 can confirm also that we resumed our shipments to  
2 Canada but only based on the very attractive price  
3 situation in the Canadian market and as was stated  
4 already, the Canadian market prices for the hot-rolled  
5 steel were one of the highest prices in the world.

6 COMMISSIONER HILLMAN: And the shipments  
7 that did go into Canada, again, I'm still trying to  
8 make sure I understand, they came out of increased  
9 production or they came out of shifting from other  
10 markets to divert product to go into Canada?

11 MR. SHIKHANOVICH: As we noted before, we  
12 are working at full capacity. Therefore we couldn't  
13 produce more. We couldn't increase production. It  
14 was --

15 COMMISSIONER HILLMAN: So did you shift out  
16 of other markets to come into Canada?

17 MR. SHIKHANOVICH: Yes, we shifted from  
18 those markets where prices were not as attractive as  
19 in Canada. Yes.

20 COMMISSIONER HILLMAN: Today how would you  
21 describe U.S. prices relative to the other markets  
22 that you're serving for hot-rolled?

23 MR. SHIKHANOVICH: Today's prices in the USA  
24 are approximately the same as in Europe or in other  
25 markets. Maybe a big higher, but transportation costs

1 just eat out any advantage of the U.S. prices.

2 COMMISSIONER HILLMAN: So if we look at  
3 comparing the Canadians lifted their order and you're  
4 saying all of you were able to shift product and send  
5 it into Canada after that order was lifted. I'm  
6 trying to understand what would be different in the  
7 United States or the same if we were to lift our  
8 orders. Would your response to the lifting of an  
9 order in the U.S. be the same or different as your  
10 response to the Canadians lifting their order, and  
11 why?

12 MR. OGARKOV: As Mr. Cannistra showed you  
13 today after the expiration of comprehensive agreement  
14 our shipments of cold-rolled, galvanized and other  
15 products didn't increase dramatically. They remained  
16 approximately within the limits envisaged by the  
17 quotas. That is why I personally presume that our  
18 shipments will not increase dramatically. They will  
19 remain approximately at these levels.

20 COMMISSIONER HILLMAN: Others? Do you see  
21 the U.S. lifting an order as your response being  
22 comparable to what happened in Canada or different?

23 MR. OGARKOV: Viktor Obukhov, Magnitogorsk.

24 I don't think if you terminate the  
25 suspension agreement there will be any increase of our

1 shipments to United States because we shipped last  
2 year, for example, about 300,000 metric tons and it's  
3 rather a big volume for us.

4 Why we need to terminate the suspension  
5 agreement is the negative effect of this agreement on,  
6 not only on U.S. markets but on the global market.  
7 For example, the situation with Section 201, many  
8 countries follow it, the America, and they're erecting  
9 trade barriers, and when this decision was canceled in  
10 December 2003 many countries also canceled their trade  
11 barriers for Russian steel.

12 That's why when we maintain the situation,  
13 the negative effect on the global market will keep up.

14 COMMISSIONER HILLMAN: I appreciate those  
15 responses. Thank you very much.

16 VICE CHAIRMAN OKUN: Commissioner Lane?

17 MR. SHIKHANOVICH: Sorry. Can I add  
18 something on behalf of Severstal.

19 VICE CHAIRMAN OKUN: Yes, if you can try to  
20 just make it brief.

21 MR. SHIKHANOVICH: Our testimony explained  
22 that about 70 percent of the sales of hot-rolled steel  
23 were made into the domestic markets of Russian  
24 Federation, so I need to stress that the Russian  
25 market is the key market for all Russian producers of

1 hot-rolled steel. The demand in the Russian market  
2 grew substantially, is the first point.

3 The second one is that another portion of  
4 sales of hot-rolled steel is made into the developed  
5 export markets and the share of each market is, the  
6 shares are basically equal. I mean that we are not  
7 going to focus only on the one, two, three, or five  
8 markets, export markets. But we sell globally. For  
9 Severstal, I can say that our export of hot-rolled  
10 steel into -- are concerning this issue. We made  
11 exports into 61 countries throughout the world. So  
12 this is why we are not going to focus only on one  
13 particular or maybe more particular markets.

14 COMMISSIONER HILLMAN: Thank you.

15 VICE CHAIRMAN OKUN: Thank you for those  
16 additional comments.

17 Commissioner Lane?

18 COMMISSIONER LANE: Thank you. Welcome to  
19 the afternoon panel or early evening panel as the case  
20 may be.

21 I'd like to ask this panel the same two  
22 questions that I asked the first panel, and that is  
23 first, I'd like a description and a definition of your  
24 view of the business cycle, and how it is relevant to  
25 this particular industry and how the Commission should

1 view that concept as set forth in the statute.

2 MR. BECKER: Thank you, Brian Becker from  
3 Precision Economics.

4 All industries have some business cycle and  
5 they're not necessarily consistent. Some are longer,  
6 some are shorter. The thing that I find interesting  
7 about this industry is that if we were in the business  
8 cycle that was expected, that is normal, and we are  
9 simply at the top end of the business cycle which  
10 appears to be what Dr. Kaplan has written in his  
11 report, that we are simply at the top end of the  
12 business cycle, that's normal.

13 Well, things that are normal that are within  
14 normal expectations don't affect people in the stock  
15 market. In other words, if we're doing something  
16 that's normal, if the industry is normal, if the  
17 company is doing something normal, that doesn't get  
18 stockholders' attention or stock investors' attention.  
19 Things that are different from normal, do. And what  
20 we see over this time period, meaning the last 14 or  
21 15 months, is that stockholders have said very  
22 definitely with their money, with millions and  
23 millions of dollars, we are not in a normal cycle. We  
24 are somewhere else. That's why these companies are  
25 now worth two or three times more than they were 14

1 months ago. So I think we've seen a shift as opposed  
2 to simply being in the cycle.

3 MR. McCONNELL: If I can just also ask if  
4 perhaps Lisa King could help us. Ford's actually done  
5 some examination of this particular price swing as  
6 compared to prior cycles and I think she may be in a  
7 position to explain it.

8 COMMISSIONER LANE: Thank you.

9 MS. KING: Lisa King, Ford.

10 Our economics group has actually looked at  
11 pricing shifts in the steel industry since World War  
12 II. In general since the 2nd World War the average  
13 steel price has been in the 300 to 350 dollar range,  
14 and we've seen pricing shifts around that average  
15 price. Most of those pricing shifts have been within  
16 one standard deviation statistically from the average.  
17 We've seen a couple of episodes where there have been  
18 two standard deviation shifts in pricing.

19 The current pricing level we have today is a  
20 six times one standard deviation price shift.

21 It's the opinion of our economic analysis  
22 that that is not a standard shift, that is not  
23 something within the cycle, but that is actually an  
24 indication of a new cycle.

25 COMMISSIONER LANE: And how would you



1 recommend that the Commission then view this business  
2 cycle as you have defined it in looking at this case?

3 MS. KING: We believe that cycle is driven  
4 off the changing structure in the steel industry and  
5 particularly off consolidation. We believe that the  
6 change in structure of the industry, the shift in the  
7 power base in the industry, so that the steel  
8 producers have more consolidation and more leverage in  
9 the market position has actually shifted the market.  
10 We believe that because that's been through  
11 acquisition, that is a new cycle because it's not  
12 going to be a reversible cycle since it's a structural  
13 shift.

14 COMMISSIONER LANE: Does the increased cost  
15 of raw materials have any place in this concept as you  
16 have defined it?

17 MS. KING: Yes, certainly obviously the  
18 increase in raw materials cost has put up the level of  
19 steel pricing, has influenced steel pricing in the  
20 marketplace as well. There's a number of factors that  
21 we believe have shifted price. But when you look at  
22 the impact of raw materials pricing that alone  
23 wouldn't have shifted prices to the extent that we've  
24 seen in the marketplace, we don't believe. Certainly  
25 our analysis shows we keep some fairly detailed cost

1 models and we have taken the raw material price  
2 increases that have been experienced. We've actually  
3 modeled, if somebody had every price increase that's  
4 been in the marketplace imposed on them, i.e., if they  
5 had to move to 100 percent spot purchase of all raw  
6 materials, what that cost impact would be to them, and  
7 it's significantly lower than the price shifts we've  
8 seen in the marketplace.

9 COMMISSIONER LANE: Thank you.

10 Now let's go to my next question which is  
11 what would you consider a reasonably foreseeable time  
12 in looking at whether or not these orders should stay  
13 in place or should be taken off?

14 MR. McCONNELL: I think I'd like to take  
15 that one if I can.

16 One thing we would urge you to do in  
17 determining whether something is reasonably  
18 foreseeable is to recognize that to be foreseeable you  
19 have to be seeing some of it now. Basically you have  
20 to see some trend in the record before you that you  
21 reasonably can expect to lead to the conclusion that  
22 you want to draw.

23 So I would define reasonably foreseeable as  
24 something that you can ground in a demonstrable trend  
25 in the data before you, and not something that is mere

1 speculation or something that might happen.

2 COMMISSIONER LANE: Okay. Having said that,  
3 what is it that you recommend?

4 MR. McCONNELL: We recommend that you find  
5 that the revocation relief wouldn't injury the steel  
6 industry.

7 (Laughter).

8 COMMISSIONER LANE: Okay. So I walked into  
9 that.

10 No, what I meant was, what do you think is a  
11 reasonable, foreseeable timeframe?

12 MR. McCONNELL: I hate to punt on this one  
13 but I think I probably would like to consult further  
14 with, particularly with Lisa and some others about  
15 some of the cyclical data and give you -- I mean if  
16 we're actually looking for a term of years to see what  
17 actually does look reasonable from what we're able to  
18 derive from these data.

19 COMMISSIONER LANE: Okay, thank you.

20 Now I have a question for Mr. Engel and Mr.  
21 Nelson. For the post-hearing, could you please  
22 provide details concerning the quantity and delivery  
23 dates of spot purchases in 2003 and 2004 and compare  
24 the spot purchase prices to contract prices.

25 MR. ENGEL: Is that a question or a request?

1 We can certainly provide --

2 COMMISSIONER LANE: Yes, it's a request.

3 MR. ENGEL: We can provide what you're  
4 requesting.

5 COMMISSIONER LANE: Thank you.

6 To follow up, what are the current lead  
7 times now for hot-rolled steel?

8 MS. KING: The lead times that we're seeing  
9 have extended from, traditionally we have a four, six  
10 and eight week lead time. Four weeks for hot-rolled,  
11 six weeks for cold-rolled, and eight weeks for coated  
12 product. Where we have those agreed as part of our  
13 performance measurement system, those lead times have  
14 held.

15 What we are seeing though is in the  
16 shipments we get that are outside that performance  
17 measurement system we are seeing up to an easy 12  
18 weeks of delivery on hot-rolled, and in some of our  
19 sub Ts, longer than that.

20 MR. KNAPPENBERGER: John Knappenberger from  
21 Dura Automotive Systems. I head up procurement.

22 We've gone from, in 2003 a six week lead  
23 time on typical hot-rolled, and this is a rolling  
24 purchase. This isn't a unique purchase. This is week  
25 after week. To anywhere from 12 to 16 weeks. And our

1 Tier 2s, those to us tell us it's longer if they don't  
2 have to go to the spot market. Maybe some of the  
3 other folks could chime in on their findings.

4 MR. DAVID NELSON: For Delphi we've seen the  
5 lead times go from the four to eight week timeframe  
6 also to 12 to 14 weeks.

7 COMMISSIONER LANE: Mr. Engel, what sort of  
8 price effect have the increased steel prices had on  
9 people buying cars and other consumer goods?

10 MR. ENGEL: That's a good question because  
11 I'm not sure everyone realizes what is going on in the  
12 pricing of vehicles today, so I'll just comment on  
13 that briefly.

14 There is no opportunity to pass along prices  
15 or these increased costs in our prices of vehicles.  
16 We look at pricing as a net pricing effect. While  
17 there is pricing, increased pricing going on on  
18 vehicles, there are increased costs that come along at  
19 the same time. The net effect is that prices are not  
20 increasing.

21 We increase costs for raw materials; we  
22 increase costs for incentives and discounts that we  
23 utilize to sell the vehicles; we have increased  
24 content to make them competitive with the other OEMs.  
25 So there actually is no passing along of cost through

1 to the price to the consumer.

2 COMMISSIONER LANE: Okay. I may come back  
3 to you on my next round. My time is up.

4 VICE CHAIRMAN OKUN: Commissioner Pearson?

5 COMMISSIONER PEARSON: Thank you, Madame  
6 Vice Chairman.

7 I would like to welcome you as a panel and  
8 thank you for your persistence, patience, whatever.

9 I'd like to talk about demand starting with  
10 demand for steel itself. Are there publicly available  
11 projections of steel demand and supply that project  
12 out over perhaps the next one to three years?

13 MS. KING: Lisa King, Ford.

14 Yes, there are various publications that put  
15 out forecasts. They don't all necessarily agree.  
16 They're obviously forecasts. But there are a number  
17 of publications that do put out steel forecasts for  
18 certainly I think '05 and I'm looking at some of my  
19 compadres. I don't know that they go out much further  
20 than a year with any rigor.

21 COMMISSIONER PEARSON: Do any of your firms  
22 use those projections to try to plan your own buying  
23 of steel?

24 MR. SANDFORD: Eric Sandford, Delphi.

25 We review the projections. We review those

1 projections with tentative or speculation in terms of  
2 trying to understand or foresee what perhaps the  
3 market might be. Clearly they're only an indication  
4 and there's activities around it, of course, economic  
5 activities that certainly impact projections. But  
6 they're only projections. They're not perhaps even  
7 the market.

8 In particular, they may not be the  
9 automotive market for which we're in. So they could  
10 be using a composite spread of steels that would  
11 indicate a projection for the future.

12 COMMISSIONER PEARSON: Mr. Knappenberger?

13 MR. KNAPPENBERGER: In Dura because we are a  
14 pure automotive supplier, we take the customer  
15 projection of build for the coming year coupled with a  
16 projected six month forecast for us. So we use the  
17 six month forecast they have plus other indicators,  
18 and our usage, and we come up with contracts each year  
19 with our suppliers around the volume plus or minus  
20 that we expect to have. That's what constitutes the  
21 contractual arrangements that we make each year with  
22 our suppliers.

23 COMMISSIONER PEARSON: Let me make sure I  
24 understand. You are looking at your order book in  
25 terms of the demand for your product?

1                   MR. KNAPPENBERGER: The customer gives us a  
2 forecasted six month order. Not firm, but forecasted.  
3 We use that plus two other indicators, an outfit  
4 called J.D. Power and one other where we gather other  
5 data about our specific industry, play that back  
6 against the products we have and the steel required  
7 for that, and we forecast our steel for one year from  
8 that.

9                   COMMISSIONER PEARSON: Okay.

10                   Any other comments?

11                   MR. CANNISTRA: With respect to published  
12 forecasts, USB is one entity which was the source for  
13 the Chinese forecast for consumption which also  
14 published global consumption data as well. Steel  
15 Dynamics is another publication which provides  
16 published forecasts.

17                   COMMISSIONER PEARSON: Okay.

18                   Those of you who are manufacturers of  
19 products that contain substantial quantities of steel,  
20 what do you see in the demand for those products in  
21 the year ahead? Is it going up, down, level?

22                   MR. DENTON: Larry Denton with Dura  
23 Automotive.

24                   I answer that question, Commissioner  
25 Pearson, along with maybe Commissioner Lane's question



1 on the cycles. There used to be a cycle in the demand  
2 cycle and they were predictable. I think because  
3 we've seen structural change in manufacturing in the  
4 United States, I think the question pertains only to  
5 manufacturing in the U.S., and there is structural  
6 change today where manufacturing is leaving. So to  
7 forecast demand today, it was interesting, this  
8 morning I heard it referred to as the disappearing  
9 customer. That's interesting, because that's exactly  
10 what's occurring here.

11 It's not just because of steel pricing. It  
12 is because of legacy costs, taxes, health care and all  
13 the other things that we face as manufacturers in the  
14 U.S.. But the steel issue is the issue that breaks  
15 the camel's back here and will accelerate this process  
16 and has already continued to accelerate the process.

17 To see five suppliers in the auto industry  
18 in the last 12 months go bankrupt and mention that  
19 steel was one of the contributory factors to their  
20 bankruptcy -- not the total, but one of the factors --  
21 is an indication of where we're headed.

22 So I think the only sure bet is that demand  
23 in the future will be less.

24 MR. ENGEL: Commissioner Pearson, just to  
25 try and answer your question directly. The auto

1 manufacturers, of course, estimate demand. We all  
2 forecast demand. Everyone has forecasted demand for  
3 this calendar year. All of the estimates from all of  
4 the major OEMs, ourselves for Daimler Chrysler, et  
5 cetera, have estimated the total volume of light  
6 vehicles in the U.S. to be between 17 and 17.2 or 17.3  
7 million units. That is a fairly consistent estimate  
8 and forecast from the prior years. So the overall  
9 demand in the auto industry in the U.S. is fairly flat  
10 and consistent at those levels and we forecast it to  
11 be the same this year.

12 COMMISSIONER PEARSON: Other comments?

13 Are there any manufacturers here that aren't  
14 closely related to the automobile industry such that  
15 you might have a different demand pattern?

16 Okay. Well, what would be helpful to me --

17 MR. McCONNELL: I think Bill Gaskin may be  
18 able to offer --

19 MR. GASKIN: I'm Bill Gaskin. I'm not a  
20 manufacturer, but my members are of course and more  
21 than half their business is non-automotive. The  
22 answer is really that it's too varied to answer.  
23 There are just five, ten, eight percent in all these  
24 other markets, and generally speaking I think they see  
25 firmness for the year ahead, they see some growth. We

1 heard earlier that housing, I think Mr. DiMicco said  
2 housing is expected to grow, construction. That means  
3 that our members will have some more business.

4 So I think it's at least a stable market,  
5 perhaps growing. As I mentioned in my testimony, our  
6 members are seeing growing orders for the next three  
7 months.

8 COMMISSIONER PEARSON: Mr. Smith?

9 MR. SMITH: West Smith, E&E.

10 We're a small manufacturer. Our biggest  
11 concern is we don't know where our replacement  
12 business is coming from so we'll quote and we'll be  
13 awarded a contract which may be for typically four to  
14 seven years but we have no idea whether we'll ever see  
15 an opportunity to quote that replacement business.  
16 And Automotive News this past publication, identified  
17 a report from the U.S. Commerce Department where they  
18 said over the past five years U.S. factories have lost  
19 47.5 billion in original equipment business to rivals.  
20 This has fallen from roughly 142 billion to about 95  
21 billion last year.

22 So as we see this trend continuing, we just  
23 don't know where these opportunities are going to be  
24 in the future so it's very hard for us to predict more  
25 than the next year.

1 COMMISSIONER PEARSON: Ms. King?

2 MS. KING: Lisa King, Ford.

3 The Goldman Sachs report was referred to a  
4 number of times earlier today. There is a forecast in  
5 there that shows about a 2.4 percent growth rate in  
6 the U.S. for steel consumption.

7 COMMISSIONER PEARSON: Does it also have a  
8 global figure?

9 MS. KING: I believe it has some global  
10 figures in there. I'm not sure. I'd have to  
11 reference it to check.

12 COMMISSIONER PEARSON: If we don't have that  
13 on the record can we please make sure that it ends up  
14 on the record?

15 The reason for asking these question is we,  
16 and I'm asking you about projections and forecasts.  
17 In some respects we have to do a projection as to  
18 whether if the orders are lifted there will be a  
19 recurrence of material injury. If there's not much  
20 demand, then obviously the chances of injury would  
21 seem to be greater. If we have a robust demand in the  
22 United States and around the world, then the market  
23 may take care of any extra steel that might be  
24 floating around. So that's what I'm trying to  
25 understand.

1 Mr. Becker?

2 MR. BECKER: Yes, Brian Becker, Precision  
3 Economics.

4 If we want to about forecasts, the most  
5 credible thing to look at and the most unbiased and  
6 objective thing to look at is what people are willing  
7 to pay for the rights to future profits in a steel  
8 company. Today people are willing to pay a lot of  
9 money for the rights to future profits in the Nucors  
10 of the world, in the US Steels in the world, a lot  
11 more than they were willing to pay a year ago or two  
12 years ago. So that tells you something.

13 Now people that are investing in Nucor, for  
14 instance, think that Nucor in the future is going to  
15 make more than \$10 billion of profit. They think US  
16 Steel is going to make more than \$7 billion of profit.  
17 There's a cost for them to do this. These are  
18 credible actions that they're doing. They're  
19 investing money hoping to make this out. They're not  
20 just writing a report with no cost associated with it.

21 So I would encourage you to consider people  
22 putting their money where their mouth is and that's  
23 where investors come into play.

24 COMMISSIONER PEARSON: I appreciate that.

25 I'm also aware that markets often overshoot one way or

1 another. We're just trying to sort out plenty of  
2 information.

3 My light is changing. Madame Chairman I'll  
4 stop.

5 VICE CHAIRMAN OKUN: Thank you, Commissioner  
6 Pearson.

7 Do we have congressional witnesses who are  
8 here? This would be a good time. We're in between  
9 questions.

10 MR. BISHOP: The Honorable Robert W. Ney,  
11 United States Congressman, 18th District, State of  
12 Ohio.

13 VICE CHAIRMAN OKUN: Welcome, Congressman.  
14 You may proceed.

15 MR. NEY: Thank you so much. Sorry to walk  
16 in front of everybody here.

17 I want to thank you for extending me the  
18 courtesy, Chair Okun and members of the committee, the  
19 other Commissioners of the International Trade  
20 Commission, for providing me this opportunity to  
21 testify today. I think I'm probably they tell me  
22 about the 20th Member that's been here. I certainly  
23 appreciate you considering the input from the House  
24 that as you know has been on a bipartisan basis. I  
25 wanted to testify today regarding the continuation of

1 the orders and suspension agreement on the hot-rolled  
2 steel.

3           During my time in Congress, which has been  
4 about a decade, I've been a strong supporter of the  
5 steel industry and the steelworkers and their jobs  
6 across this country, not just in my tri-state area.  
7 As a member of the Congressional Steel Caucus we've  
8 been able to support numerous efforts to strengthen  
9 our steel industry including the antidumping orders  
10 imposed in 1999 on Brazil, Japan and Russia.

11           I believed then and I continue to believe  
12 now that keeping the antidumping orders imposed is  
13 vital to the future strength of the industry and the  
14 livelihood of the thousands of workers who are the  
15 heart and soul in these communities and also the  
16 spinoff jobs that economically help so many people  
17 throughout the United States.

18           In fact the Department of Commerce has  
19 already concluded its reviews and determined that the  
20 revocation of the orders and termination of the  
21 suspension agreement is likely to result in  
22 continuation or reoccurrence of illegal steel dumping  
23 and subsidation by foreign competitors. We cannot  
24 allow this to happen. We've come so far and we simply  
25 can't go backwards.

1           After years of injury from illegally dumped  
2           and subsidized imports the U.S. hot-rolled industry is  
3           finally beginning to get back on its feet. We have to  
4           continue to stand up for steel. These antidumping  
5           orders have provided much needed relief for our  
6           domestic steel industry. The combination of those  
7           orders and the strategic restructuring of the domestic  
8           industry have led to improved competitiveness and  
9           record gains in productivity. In fact in 2004 our  
10          domestic steel industry finally saw a return of  
11          profitability. This is tremendous progress for an  
12          industry that only a few years ago faced extinction.  
13          But we cannot forget that this progress has come at a  
14          tremendous cost to the industry and its employees. It  
15          has not been without pain.

16                 Since 1999 some 40 companies have been  
17          forced in to bankruptcy, leaving tens of thousands of  
18          employees jobless and hundreds of thousands of steel  
19          industry retirees with reduced pensions and no health  
20          care. Therefore continuation of the antidumping  
21          orders is essential if the industry is to achieve full  
22          recovery and a sustained level playing field.

23                 In my home state of Ohio hot-rolled steel  
24          producers such as Wheeling Pittsburgh Steel and AK  
25          Steel as well as the former Weirton Steel and LTV



1 Steel, now owned by International Steel Group, have  
2 faced the adverse economic consequences resulting from  
3 the repeated onslaughts of dumped and subsidized steel  
4 from foreign countries. Thankfully we've been  
5 fortunate that investors such as ISG have recognized  
6 the value of our steel industry assets on a level  
7 playing field and have restarted bankrupt and idle  
8 facilities. Their efforts combined with the help of  
9 the antidumping measures that went into effect in 1999  
10 have brought about a renewal in our steel industry  
11 where companies have consolidated, production grew,  
12 and workers sacrificed for a better future.

13           Keeping these measures in effect will ensure  
14 that American steelmakers remain globally competitive.  
15 Thanks in large part to the antidumping measures  
16 instituted in 1999, the industry has made good on its  
17 promise to consolidate and bring its house in order  
18 while unfair steel trade has been constrained. The  
19 United States today has a healthy steel industry --  
20 something we haven't been to say for decades, yet I  
21 know from personal experience in Ohio that such  
22 optimistic proclamations can be tenuous and fleeting  
23 and can also change in a heartbeat. Revocation of the  
24 antidumping measures would likely result in foreign  
25 producers once again shifting their exports back to

1 the United States at illegally dumped and subsidized  
2 prices. Such a surge of unfairly traded foreign  
3 imports would have a devastating effect on the  
4 tremendous progress that our domestic steel industry  
5 and its employees have made in the last several years.

6 It's clear then that we have to continue to  
7 protect the American marketplace and American workers  
8 from foreign competitors who do not play by the rules.  
9 It's as simple as that. It's not the same level  
10 playing field. We cannot have trade unless it's fair  
11 trade.

12 So on behalf of my district, my state, my  
13 tri-state area, and our country, I urge the Commission  
14 to continue the antidumping relief in order to give  
15 our domestic hot-rolled steel producers the chance to  
16 build upon their tremendous progress. We've all  
17 worked so hard together on a bipartisan basis to  
18 implement these measures which are so needed, and I  
19 promise that we will continue to work hard to ensure  
20 that they remain intact.

21 We will continue to fight for U.S. steel  
22 interests, the jobs, until the dumping of foreign  
23 steel ceases to flood our markets and I'm certain that  
24 our American jobs, pensions, and benefits are  
25 protected and are given the justice they so deserve.

1                   Let me just close by also thanking you. I  
2 sit through countless meetings in my job in the Ohio  
3 legislature and in Congress, and you are attentive,  
4 you always have been, you're concerned about the  
5 issues and you're always willing to listen. I think  
6 that's a wonderful achievement by your group.

7                   With that, I'll close. If there are any  
8 questions --

9                   VICE CHAIRMAN OKUN: Thank you very much,  
10 Congressman. Let me see if my colleagues have any  
11 questions?

12                   No. Thank you very much for your appearance  
13 here today.

14                   MR. NEY: Thank you, whoever I interrupted,  
15 I'm sorry. Thank you for your time.

16                   VICE CHAIRMAN OKUN: We've been used to it  
17 today.

18                   (Laughter).

19                   VICE CHAIRMAN OKUN: All right. I believe I  
20 can now turn to my questions for this panel.

21                   I was interested in the responses that you  
22 were giving with regard to demand. I just wanted to  
23 make sure whether all the purchasers had a chance to  
24 respond to the question of what their order books  
25 looked like going forward. I know I heard a couple,

1 but was there anyone on the purchase side who can talk  
2 about their order books now who hasn't had a chance?

3 MR. SANDFORD: Eric Sandford, Delphi.

4 We are clearly at the whims of our OEM  
5 customers and as we look forward into '05 we do see  
6 some softening of the marketplace in terms of our  
7 schedules, but nothing sustained. We do believe that  
8 we will see a pickup, if not at least as a minimum  
9 equal to what we had last year as far as output.

10 Again, we see schedule changes with some of  
11 our customers, but we do see increased schedules with  
12 other customer so there's a balance.

13 VICE CHAIRMAN OKUN: Okay. For -- I'm  
14 sorry, Mr. Engel?

15 MR. ENGEL: Commissioner, could I just add  
16 to that?

17 We would be happy to provide to you all,  
18 because you've had a number of questions on this, some  
19 of the projections of the industry. The automotive  
20 industry. What we see the demand being this year, as  
21 well as projected out.

22 We each have chief economists and other  
23 outside sources that forecast demand and we can  
24 provide that to you. It might give you a better view  
25 of what the future holds.

1                   As I said, it's fairly flat. I think when  
2 you speak to individual suppliers or manufacturers it  
3 might be a little different, it depends on their  
4 customer mix. Not everybody is growing in the U.S.  
5 market. The big three are struggling to grow. One of  
6 the big reasons is our cost structure. Raw materials  
7 is a big part of our cost structure. If we do not  
8 have a competitive cost structure we cannot be price  
9 competitive, we cannot compete. That causes maybe our  
10 volumes to go down, others might be going the other  
11 direction. But we'd be happy to provide that if you'd  
12 like.

13                   VICE CHAIRMAN OKUN: I think it would be  
14 very helpful to see those forecasts, and we appreciate  
15 those. I think it was your colleague whose name I  
16 just can't see right now --

17                   MR. McCONNELL: Ms. King.

18                   MR. ENGEL: Lisa King.

19                   VICE CHAIRMAN OKUN: Yes. Ms. King.

20                   You had referenced a study of Ford, the  
21 historical study regarding pricing and I wondered if  
22 that was something you could also submit for post-  
23 hearing.

24                   MS. KING: Yes, we'd be happy to.

25                   VICE CHAIRMAN OKUN: And while I was

1 thinking about it, you talked about what you looked at  
2 in there when trying to figure out these differentials  
3 in prices or the deviations. You said it wasn't raw  
4 material.

5 How did you look at global demand? In other  
6 words, one of the things I observe on this record is  
7 the amount of consumption in China and the purchase in  
8 China, and that that caused at least part of the price  
9 increase in my mind, but I'm curious how you took it  
10 into account.

11 MS. KING: I'm actually going to defer that  
12 if I may and respond when we submit the data because  
13 our economics group did the detail of the study and  
14 I'm not conversant with all of that detail.

15 VICE CHAIRMAN OKUN: That would be great to  
16 see that, and then if they could just provide the  
17 information and the data sources that would be  
18 helpful.

19 Mr. Engel, you reminded me, which is for the  
20 purchasers, because it would be proprietary, I know in  
21 reading the briefs there was a lot of focus on what  
22 was going on in '04. And to the extent that you can  
23 provide details on the orders, what you see happening  
24 with prices in the U.S., steel prices in the U.S.  
25 market going forward in conjunction with some of this

1 forecasting, I think that would be helpful as well. I  
2 just don't think I saw as much of that as I saw in the  
3 '04 prices.

4 I see you all shaking your heads so I will  
5 look forward to seeing that as well.

6 MS. GEORGI: Do you want to hear anything  
7 about Russian demand? I wasn't sure whether it was  
8 just limited to U.S. demand or whether it was more  
9 global?

10 VICE CHAIRMAN OKUN: I think it would be  
11 very helpful to hear more about Russian demand. I also  
12 think it would be helpful to hear more about Chinese  
13 demand and I have a question on that as well, but yes,  
14 Ms. Georgi, I do want to see that.

15 MS. GEORGI: Okay. We'll let Anton Bazulev  
16 make a few comments.

17 MR. BAZULEV: Yes, we can say that we are  
18 not largely reliant on American, on U.S. demand in our  
19 projections for future sales. We are largely relying  
20 on growing Russian demand.

21 There is a strong correlation between  
22 economic growth of development countries and  
23 consumption of steel in the economy. It was, this  
24 correlation was followed very strictly by China in the  
25 last ten years when it grew very vigorously and the

1 steel consumption also grew the same, even faster than  
2 economy grew.

3 The same situation now is seen in India to  
4 which we are boosting shipments also of our material  
5 because it's good and close market for us. But  
6 moreover, this dynamics is seen quite obviously had  
7 constantly in Russia. For last five years after  
8 Russian economic crisis was over, Russian steel demand  
9 grows six to ten percent annually. Intact with the  
10 gross of Russian economy which grows also four to ten  
11 percent last five years. And according to all  
12 economic projections the economy will grow 6.8 to 7.2  
13 percent next year, five to six percent the year 2007.

14 So we expect the same to be the situation in  
15 steel consumption. Now steel consumption in Russia is  
16 almost three-fold less than in developed countries so  
17 it has to grow in order to give the economic  
18 development say the flesh for its growth. So we are  
19 developing quite fast our sales to growing Russian  
20 market. That is our main goal for sales for shipment.  
21 Thank you.

22 VICE CHAIRMAN OKUN: Do either of the other  
23 Russian producers have any comment on that? Or any  
24 addition?

25 MR. BAZULEV: Can I add a little about



1 Chinese demand? It was in the presentation by Steel  
2 Success Strategies Europe, co-founders Peter Marcus  
3 and Carlos Tristis on the -- I'm sorry, World Steel  
4 Dynamics co-founders Peter Marcus and Carlos Tristis  
5 at the Steel Success Strategies Europe Conference in  
6 Paris this year. The projection for Chinese demand to  
7 grow nine percent annually in the period from 2004 to  
8 2007, while all the rest of the world will grow  
9 approximately 2.4 percent a year. It's a quote.

10 Thanks.

11 VICE CHAIRMAN OKUN: Thank you for those  
12 comments.

13 Ms. Georgi, for purposes of post-hearing in  
14 terms of the information that we've just heard  
15 regarding the Russian market and also the comments  
16 regarding Chinese demand, and I would make this  
17 request, Mr. McConnell to you as well, which is  
18 there's been a lot of information submitted on the  
19 record. The Petitioners submitting lots of  
20 information on Chinese production and Russian  
21 production and your panel's submitting a lot of  
22 information on consumption figures for those  
23 countries. And I have tried to ask staff to come  
24 through and figure out the sources for the different  
25 projections but I think it would be of use if for what

1 you're saying if you can try to connect the two. I  
2 know Mr. Cannistra has tried to do that and I have  
3 some questions for you, but for everyone else, I think  
4 it would be very helpful for post-hearing if you can  
5 cite your sources, cite both sides -- the consumption  
6 and the demand side, and help me reconcile what's  
7 going on out there.

8 Mr. Engel, you had your hand up?

9 MR. ENGEL: I'm sorry, just one other  
10 comment. Again, if you would like, if it's helpful we  
11 can provide estimates of global automotive demand as  
12 well. The automotive industry is obviously much  
13 larger than the steel industry and if you'd like, and  
14 it can be independent analysis that we use also. We  
15 can provide that.

16 VICE CHAIRMAN OKUN: Okay. I think it would  
17 be helpful. There are certainly arguments made that a  
18 portion of the Chinese increased production is going  
19 to automotive companies in China. To the extent that  
20 you can tie up the general automotive demand to demand  
21 for hot-rolled, it's obviously more relevant, or  
22 easier for us to comb through I guess.

23 I see my yellow lights on. I wanted to go  
24 back on the Chinese, but in light of that I will come  
25 back in another round if someone doesn't do it before

1 then.

2 Commissioner Miller?

3 COMMISSIONER MILLER: Thank you, Madame  
4 Chairman.

5 I was interested in the same discussion on  
6 China, but I'm going to go another direction for the  
7 moment. Maybe I'll get back there. I was interested  
8 as well in the comments of the Russian witnesses,  
9 thank you for being here, regarding their impression  
10 of the Chinese market.

11 But I want to start, if I may, with  
12 questions -- As I listened to this morning and  
13 thinking about this afternoon I'm sort of saying to  
14 myself well the 2004 prices were obviously so high,  
15 and the question is were those an aberration or are  
16 they the future? That's the question that I'm sort of  
17 struggling with and trying to understand.

18 Ms. King, some of your comments about Ford's  
19 analysis of steel prices I found interesting because I  
20 think most of the discussion this morning about the  
21 story of the price increase was China, raw material  
22 prices, these sort of, well one supply, one demand  
23 side factor.

24 You spoke about structural changes as  
25 something that Ford has identified as being more -- Is

1 that a fair comment? More the cause of these price  
2 increases?

3 I'd like, if you can, and I appreciate your  
4 willingness to share the study with us, but if you can  
5 here just to elaborate a little bit about how you  
6 think any consolidation has contributed to the price  
7 increase.

8 MS. KING: I don't think any one of those  
9 factors alone can be, the price increases can be  
10 attributed to just raw materials, just China, just  
11 consolidation. I think they've obviously all  
12 compounded the cause of price increase in the  
13 marketplace. But I think the structural element of it  
14 is a key element.

15 What we've had historically is an imbalance  
16 of power between buyers and suppliers of steel with  
17 steel buyers having significantly greater power in the  
18 marketplace which has obviously allowed for some price  
19 depression historically as we've looked for leverage  
20 in the marketplace as buyers.

21 I believe one of the aims of the  
22 consolidation of the steel industry was to be able to  
23 redress some of that disparity in buyers and sellers  
24 and to get to a healthier industry. I think it's  
25 something that has been recognized as important to the

1 steel industry to do to get back to a healthy position  
2 and be able to compete.

3 One of the reasons we believe that it's  
4 enabled the steel industry to be in a better market  
5 situation, the folks that spoke this morning talked to  
6 I think some of the rationale and some of the reasons.  
7 There's greater productivity, there's other factors  
8 attributable to their larger size.

9 One of the things I think that is helping  
10 them in the current marketplace is that historically  
11 you've had operations that are single or maybe a small  
12 number of blast furnaces in their organization. So  
13 when they have had price pressure the opportunity to  
14 take out production, to not sell below cost of  
15 manufacture, to not sell unprofitably in the  
16 marketplace has been almost impossible to make because  
17 the decision to take a blast furnace down has been a  
18 decision that could impact a significant portion of  
19 their production base.

20 What you have now are steel mills with a  
21 much larger spread of blast furnace operations and of  
22 operations in general. So we had some of the mills  
23 talk today to the fact that as pricing softened we  
24 pulled ahead some of our blast furnace maintenance  
25 programs so that we weren't selling in a less

1 profitable market. That truly is an option for a  
2 steel mill today. So the steel mills now are able to,  
3 if they have multiple blast furnaces, it's a much more  
4 realistic proposition for a mill to in the current  
5 environment, many of them pulling ahead maintenance,  
6 or even to make the decision as was referenced this  
7 morning, to keep capacity idle because it's not  
8 necessarily profitable to reopen that capacity.

9 That obviously offers much more opportunity  
10 for the steel mills to really manage their own destiny  
11 in response to market demand and supply and to  
12 pricing. We think that's a fairly fundamental shift  
13 that's been enabled by the consolidation in the  
14 industry so that the steel manufacturers can actually  
15 have a little more control of their destiny in the  
16 marketplace than they've had historically.

17 COMMISSIONER MILLER: Interesting, and yet  
18 there's still -- At some point today the numbers were  
19 referenced and they're not off the top of my head, but  
20 there are still a lot of steel companies competing for  
21 your business. I mean they may have consolidated, but  
22 it's not like we're down to just three suppliers or --

23 MS. KING: We're not down to just three  
24 suppliers. If you look at the supply base that we  
25 have into Ford we deal with mostly five suppliers, and

1 when you look at integrated mills and you look at  
2 automotive suppliers in the U.S., for the major, large  
3 volume suppliers we are dealing with basically five  
4 major suppliers and two smaller ones if we include the  
5 Canadian mills in that count as well. So although, I  
6 think the number referenced were, I think at one point  
7 12 were referenced I think, but not all 12 do we do  
8 business with or can we necessarily do business within  
9 automotive.

10 COMMISSIONER MILLER: Interesting.

11 Mr. Engel?

12 MR. ENGEL: Commissioner Miller, I just  
13 could add to that. The mills say they're running at  
14 less than 100 percent, but yet there still are some  
15 imports coming into the country and prices are at  
16 levels that they've never seen, we have never seen  
17 before.

18 I would probably be making more steel at  
19 that point. They could be doing even better than they  
20 are.

21 I think it would be good if you could listen  
22 to some of our other panel members as they talk about  
23 some of the supply problems that they've had. The  
24 steel companies earlier today referenced panic buying  
25 and I think you would be good to hear the perspective

1 from the part suppliers and why they might be panic  
2 buying.

3 So if I could ask the Delphi and the Dura  
4 members.

5 COMMISSIONER MILLER: Sure.

6 MR. SANDFORD: Let me start. Eric Sandford,  
7 Delphi.

8 I can't expand too much further on Lisa or  
9 Jeff's comments, however what we witnessed the last  
10 year was somewhat of a perfect storm so to speak.  
11 Consolidation, I can't suggest that that would be the  
12 wholly-owned reason why prices went as they did. We  
13 know the China issue because we heard much about that  
14 today. Also currency. We talked a bit about currency  
15 because a weak dollar does not allow or suggest a good  
16 business case, the import, as you would know.

17 What I'd like to talk about is the inference  
18 to the price increases and how it affected us in  
19 Delphi.

20 During the year we had no less than 231 key  
21 suppliers basically default or threaten to stop ship  
22 as a result of steel pricing or their ability to get  
23 steel. We had to deal with, I know you talked about  
24 this morning or you heard this morning about the fact  
25 of spot prices. We too had to go out on a direct



1 basis to spot buy. However, we had to really take  
2 control of those suppliers who did not have the  
3 leverage or had the ability to go buy steel  
4 effectively as us.

5 As a result, with our just in time system,  
6 with the flow of the product, the demand of the  
7 customers, we were put in a very precarious squeeze  
8 play between the steel industry and our customers.

9 I want to say that we worked very hard last  
10 year to ensure that our customers got all the parts  
11 and material that they needed, and we were very very,  
12 it was very very important to us to ensure that we  
13 kept our lines as well going and our ability to  
14 produce the parts that went to our customers. So we  
15 spent a lot of time, a lot of activity, and it cost a  
16 lot of money to ensure we facilitated our  
17 requirements.

18 MR. KNAPPENBERGER: John Knappenberger from  
19 Dura. Again, a similar tale. Let me just tell you a  
20 couple of sidebars to that that will graphically  
21 explain what we're talking about.

22 That summer peak that you heard about this  
23 morning was very interesting to me because the fact,  
24 the point was made about the "good" customers and they  
25 made sure the "good" customer was always taken care

1 of.

2 In our industry, our problem is name one bad  
3 customer and which part you don't want today? Our  
4 problem was that we were able to leverage steel not  
5 only through our suppliers but also the spot market.  
6 Our problem was tier 2's and tier 3's who weren't the  
7 "good" customer. The smaller people who in our chain  
8 are very valuable, and if they go down with one part,  
9 our part goes down, we can't supply and then our  
10 customer doesn't. That's where we got burned in that  
11 summer period. And you heard every one of those  
12 suppliers today say they had problems with the summer.

13

14 Particularly when we ramp up for a launch,  
15 if our projections aren't absolutely on and if we  
16 didn't estimate 12 to 14 weeks in advance what our  
17 supply was going to be required from our customer as  
18 that customer ramped up in volume in new products, we  
19 had no safety stock to go to. Nowhere to go but the  
20 spot market. And that amplified through our three  
21 tiers.

22 So that will give you just a little  
23 indication of how we suffered last summer. What you  
24 heard this morning was, quite frankly, the tip of the  
25 iceberg.

1                   COMMISSIONER MILLER: Okay. I'd love to  
2 hear more, but my red light has hit. So either I'll  
3 come back, or others will give you the opportunity.  
4 Thank you.

5                   VICE CHAIRMAN OKUN: Commissioner Hillman?

6                   COMMISSIONER HILLMAN: Thank you very much,  
7 Madame Chairman.

8                   I would be happy to ask others that wanted  
9 to comment on this. If I could ask you to continue to  
10 respond to Commissioner Miller's question on this  
11 issue. But if I could also add into it to help me  
12 understand also what's happening now. I do want to  
13 hear this story of what happened over the summer, but  
14 I'd also ask you to bring it into today. We've  
15 obviously heard a lot of this issue on the 16 week  
16 lead time. I'm curious to make sure I understand what  
17 the lead times are today as well.

18                   Mr. Nelson, you look like you wanted to  
19 respond.

20                   MR. DAVID NELSON: Yes, relative to what's  
21 happening today, and one of the last comments I made  
22 in the testimony was that the future viability of the  
23 U.S. automotive supplier industry is in serious doubt.  
24 We heard a couple of companies who are seriously  
25 worried about their survival, and in the middle of the

1 back page of the Kiplinger Report approximately four  
2 weeks ago there was a paragraph that suggested there's  
3 8,000 auto suppliers in the United States, and by  
4 2010, 4,000 of those will be out of business. So it's  
5 very significant.

6 Now in our particular case, what's going on  
7 right now, we have a method to keep a watch list on  
8 those suppliers who are getting in a little bit of  
9 trouble. We have 300 on that list right now that  
10 we're watching carefully. We have 30 that are in  
11 bankruptcy or near bankruptcy, and we have in my  
12 budget almost towards \$100 million to help these  
13 companies through and to one way or another help deal  
14 with the issue. Sometimes it may be in fact moving  
15 that business because in fact they can't still stay in  
16 business.

17 Somehow or another I don't think this has  
18 come out very clear, that this is really a concerning  
19 issue today with the auto suppliers because as you  
20 heard from Ford, and other OEs would say the same,  
21 there is no possibility to pass this through, so it  
22 gets absorbed then in the supply chain and that's the  
23 real concern here.

24 COMMISSIONER HILLMAN: Okay. Are there  
25 others that did not have an opportunity?

1 MR. KEAT: Yes. Dennis Keat.

2 For the small to mid-sized companies, it was  
3 interesting this morning to say okay, what's  
4 considered a "good" company? Is that based upon the  
5 volume of material that you're buying?

6 So for myself buying smaller quantities of  
7 material, does that put me into a bad situation that I  
8 couldn't get it?

9 So what we typically had to do was find  
10 steel from multiple sources during that period of time  
11 in case one couldn't deliver. And in some cases,  
12 somebody would only deliver us half the amount of  
13 steel that we had and then we had to go find other  
14 vendors to be able to pick up the additional materials  
15 that we need to be able to meet our customers' demand.

16 COMMISSIONER HILLMAN: How about today?  
17 What would you say -- How is the situation today? We  
18 heard testimony this morning that least on the service  
19 center side, at least I heard the domestic industry  
20 say that their perception is there has been of late an  
21 inventory buildup at the service centers, that they're  
22 trying to bleed out some of that inventory as they  
23 perceive prices starting to come down, they're trying  
24 to offload some of that inventory so as to not be  
25 hanging on to high priced inventory as prices are

1 starting to move down. Are you seeing that?

2 MR. KEAT: I think that would be true. Our  
3 availability today is better than it was. We are  
4 still concerned about it going forward into the  
5 future, especially when we hear from the steel  
6 producers that hey, if a furnace is going down the  
7 first thing that comes to our mind is hey, what's  
8 going to happen to our quality, price and availability  
9 of materials?

10 COMMISSIONER HILLMAN: What would you say --  
11 You're purchasing from service centers, correct?

12 MR. KEAT: Yes, we are.

13 COMMISSIONER HILLMAN: And availability is  
14 what? Lead times are what?

15 MR. KEAT: Lead times are about the same as  
16 what was stated by the other people previously, about  
17 six to eight weeks for ourselves.

18 COMMISSIONER HILLMAN: Others? Again, I  
19 guess I'd like to understand it both from purchasers  
20 through service centers as opposed to those of you  
21 that are buying direct in terms of what are your  
22 current lead times looking like?

23 MR. SMITH: Wes Smith, E&E Manufacturing.

24 Our lead times are typically anywhere  
25 between 12 to 16 weeks out.

1                   COMMISSIONER HILLMAN: And today that's the  
2 case?

3                   MR. SMITH: Yes.

4                   COMMISSIONER HILLMAN: And you're purchasing  
5 through service centers?

6                   MR. SMITH: Yes.

7                   MR. KNAPPENBERGER: We go through service  
8 centers who do some value-added and they still have  
9 the 12 week lead time on us.

10                  MR. DAVID NELSON: We have the same  
11 situation.

12                  COMMISSIONER HILLMAN: A 12 week lead time  
13 today.

14                  Then --

15                  MS. KING: Similar for us, for our service  
16 center buy.

17                  COMMISSIONER HILLMAN: Pardon?

18                  MS. KING: Similar to us for the service  
19 center portion of our buy.

20                  COMMISSIONER HILLMAN: It's currently a 12  
21 week lead time.

22                  MS. KING: Yes.

23                  COMMISSIONER HILLMAN: Then on the price  
24 issue, we obviously heard a lot of testimony this  
25 morning about prices having reached a peak, depending

1 on who you were listening to, in the order of  
2 September of 2004, but then a pretty significant  
3 decline, a lot of descriptions of \$150 a ton price  
4 decline. From your perspective as purchasers, is that  
5 what you saw in the market? A peak in around the  
6 September range and then significant declines from  
7 that?

8 MR. ENGEL: I would just say that yes, we  
9 did see a significant peak. I think a significant  
10 decline is probably a subjective term from a high  
11 level, as significant as it was, \$100 a ton, \$50 a ton  
12 is not nearly enough or what we believe it should be.

13 I'll let Lisa comment on exact pricing  
14 today, but pricing today is varying quite a bit and it  
15 is still very high.

16 MR. KNAPPENBERGER: I would say for us  
17 through a service center we have not see that dramatic  
18 a reduction. We're more in the area of \$60 to \$80.  
19 And quite frankly, there's noise out there that we're  
20 going to start getting linked to some kind of an  
21 indices that takes from zero and goes up. The noise  
22 in the system is what we're concerned about.

23 COMMISSIONER HILLMAN: And the indices would  
24 be linked to scrap prices or what?

25 MR. KNAPPENBERGER: It could be any number



1 of things. In our case it would be raw material.  
2 They're trying to hang it on raw material or some  
3 index starting at this point and would go up or down.

4 COMMISSIONER HILLMAN: For contracts or for  
5 --

6 MR. KNAPPENBERGER: Contracts. Discussion  
7 around that. We have helped form, we're only on a six  
8 month contract because we're like anyone else, a lot  
9 of people, waiting to see.

10 COMMISSIONER HILLMAN: We also heard a lot  
11 of testimony, and obviously a lot of what you're  
12 saying in terms of your ability to be competitive vis-  
13 a-vis imports of product. Of parts, of autos, of  
14 other things. It depends on what your competitors are  
15 paying for their steel.

16 What is your sense of how U.S. prices for  
17 hot-rolled sheet compare to those around the world  
18 that your competitors are able to purchase their steel  
19 at?

20 MR. ENGEL: I'll direct it to Lisa King, if  
21 she could comment on that. We won't have detail on  
22 what our competitors are paying, obviously, but I  
23 think Lisa can give you some information on what  
24 prices are around the world.

25 COMMISSIONER HILLMAN: Ms. King?

1 MS. KING: Last year certainly there was a  
2 greater disparity between U.S. prices and prices  
3 globally. What we've started to see is equilibrium  
4 between global pricing and U.S. pricing. But we have  
5 a pretty interesting scenario now because we have very  
6 high prices globally and in the U.S. we have a  
7 situation now where the U.S. markets is less  
8 attractive because you've got that demand, that price  
9 equilibrium. So you've got a very high price without  
10 necessarily the attraction for imports to come in. So  
11 we have a pretty interesting situation right now in  
12 the marketplace because of that price parity.

13 COMMISSIONER HILLMAN: So you're saying  
14 prices are fairly comparable throughout the world  
15 today?

16 MS. KING: Yes.

17 COMMISSIONER HILLMAN: Mr. Gaskin?

18 MR. GASKIN: Included as an attachment to my  
19 testimony were a number of pages of tables and charts.  
20 The second one is an excerpt from the steel business  
21 briefing that characterizes prices for hot-rolled in  
22 the U.S., in Europe and in Asia. There's been serious  
23 disparity until the last few months of the last year  
24 when it started to equalize.

25 It was very clear that we were paying a \$100

1 to \$200 a ton premium in the U.S. compared to the rest  
2 of the world, at least at our level, and I think that  
3 report characterizes it fairly accurately, what our  
4 members were experiencing.

5 Also in terms of, there's lots of ways to  
6 measure the impact of this past year, and again in our  
7 supplemental pass-outs there are charts toward the  
8 end, the third to the last page, that shows the degree  
9 to which our members experienced and reported to us in  
10 a monthly survey, and this was a survey of over 100  
11 companies each month, canceled orders, partial  
12 shipments and late shipments. And as you look at the  
13 tables, we certainly, as the year went on, we got  
14 better. Late shipments are still there, but canceled  
15 orders have really started to be minimized. So it did  
16 peak in that late summer period, early fall period.  
17 But the disruption early in the year was absolutely  
18 horrendous.

19 And it was also very reminiscent of the  
20 disruption that took place in 2002 when the 201 tariff  
21 came into place. There were six months of very active  
22 disruption and then it leveled out. This year we had  
23 a similar thing, and of course it was particularly  
24 unusual given that the 201 disappeared. It makes you  
25 wonder what stability is any more.

1                   COMMISSIONER HILLMAN: Given that the yellow  
2 light is on I will only ask one quick question on the  
3 legal side, Mr. McConnell, for post-hearing brief.

4                   A lot of the testimony that's come in is  
5 focused on this issue of the impact of these orders on  
6 the consumers and what they have done to all of the  
7 companies that you're representing here. I would only  
8 ask that you brief the legal question of, not just  
9 whether there is or isn't a bar in the statute toward  
10 taking in new account, but this issue of sort of are  
11 we really permitted to examine the effect on the  
12 consumers in the context of a sunset review? And  
13 where do you see the legal authority expressly in the  
14 statute for us to do that?

15                   I understand a lot of the testimony that's  
16 come in, I just would like that issue to be briefed.

17                   MR. McCONNELL: I'd be delighted to do that  
18 in the brief, and I would be eager to have an  
19 opportunity to speak to it at this hearing as well if  
20 I can.

21                   COMMISSIONER HILLMAN: All right. I may  
22 come back to that.

23                   Thank you, Mr. McConnell.

24                   VICE CHAIRMAN OKUN: Commissioner Lane?

25                   COMMISSIONER LANE: As promised, I didn't

1 forget, I'd like to go back to Mr. Engel and talk  
2 about, maybe I didn't ask the question clearly enough.  
3 But what share of the cost of the average Ford is  
4 attributable to steel?

5 MR. ENGEL: I'm sure you asked the question  
6 clearly enough, I must not have given you a very clear  
7 answer.

8 The estimated cost of steel in the vehicle  
9 is about three percent. That's a number that has been  
10 I think even used today.

11 Your earlier comment I thought was relating  
12 to recovery of that cost in the price of the vehicle.  
13 The point that I was trying to make is that actually  
14 prices of vehicles have been going down. The  
15 Department of Labor has estimated in 2003 that the  
16 prices of vehicles declined by 1.6 percent. It was  
17 another half a point last year. Our own economics  
18 office, who also forecasts and estimates this, based  
19 on the effects of inflation it was even larger.  
20 Actual vehicle prices have declined by roughly three  
21 percent, 3.5 percent the last two years.

22 COMMISSIONER LANE: So I guess what you were  
23 trying to tell me was that even though the costs of  
24 steel that are going into your Ford may have gone up,  
25 you have not been able to pass those prices along to

1 your customers.

2 MR. ENGEL: That's correct, because the net  
3 prices have been going down.

4 COMMISSIONER LANE: Why are the net prices  
5 going down?

6 MR. ENGEL: Well, it's a great time to buy a  
7 car.

8 (Laughter).

9 MR. ENGEL: Someone wanted to sell steel  
10 earlier, we're open to selling cars today also.

11 But the prices of cars are going down  
12 because of the intense competition in the market, and  
13 the regulatory requirements, and the additional costs  
14 that are being put in. Labor costs, pension, health  
15 care, raw materials, regulatory requirements. We have  
16 to put more content, more cost into the car that we  
17 cannot recoup in the price. Therefore the margins of  
18 the cars are going in the opposite direction.

19 COMMISSIONER LANE: Would it be fair to say  
20 that it's not just then the increased cost in steel  
21 that you cannot pass along to your consumer?

22 MR. ENGEL: That's true.

23 COMMISSIONER LANE: To reduce what I think  
24 I've heard today to the simplest terms, are you saying  
25 that the orders are increasing steel prices, and if

1 the orders come off steel prices will go down?

2 MR. ENGEL: We believe that the orders have  
3 an influence on the price. In our view, the steel  
4 companies do not require the protection from the  
5 orders. They have recovered, they have restructured,  
6 they have improved.

7 Also from our view, recall that we buy 98  
8 percent of the steel that goes into our automotive  
9 products here in the U.S.. It has always been that  
10 way and it will continue to be that way. We are not a  
11 big importer of steel for the automotive assembly and  
12 manufacturing that we conduct ourselves.

13 There is something going on with the prices.  
14 The orders, we believe, have something to do with the  
15 imbalance that is existing between buyers and sellers.

16 MR. McCONNELL: If I could just respond a  
17 little bit to that as well, we spent a fair amount of  
18 time yesterday sort of talking with everybody in this  
19 table who, if we had the time, I would encourage to  
20 take this on as well. I didn't sense any illusions  
21 about what revoking these orders would do to U.S.  
22 market prices. I don't think there's a lot of  
23 anticipation that this is going to make a massive  
24 change in the marketplace of any kind.

25 I think the sense rather was these are the

1 orders that are up for review now. This is an  
2 industry that's back on its feet. We're seeing a lot  
3 of dislocations in the marketplace. Shouldn't we be  
4 removing regulatory barriers from the marketplace  
5 rather than restoring them or renewing them? But I  
6 didn't get a sense that any one is really eagerly  
7 awaiting the revocation of these orders because they  
8 think there's going to be a massive impact on the  
9 market place. I encourage others to speak to that as  
10 we had quite a discussion yesterday.

11 MS. KING: I think a lot of the discussion  
12 you're referring to yesterday, a lot of the  
13 discussion, the phrase that kept coming up was release  
14 valve. I don't think there was any suggestion or any  
15 hope from the folks around the table that prices would  
16 necessarily react sharply to the revocation or to not  
17 renewing these duties. I think the question was more  
18 one around supply and the fact that if there was  
19 ability for more freedom of movement of steel into the  
20 country, if we hit the kind of shortage situations  
21 we've seen in the last 12 months that there would be  
22 that release valve, there would be somewhere more  
23 tenable to go to find alternative sources when we're  
24 in that kind of supply crunch that we were in  
25 previously. I think a lot of the discussion yesterday



1 was around that idea of the release valve and just  
2 having a little more freedom in the marketplace in an  
3 emergency situation.

4 And I want to be clear, nobody's suggesting  
5 that if you get a spot buy you can just go out to any  
6 country, whether it be one of these three or any other  
7 global source, and just buy the steel there. But it  
8 allows for a more fluid movement of steel in the  
9 industry in general so that as folks start forecasting  
10 shortages there are some alternatives.

11 MR. GASKIN: Bill Gaskin.

12 I think another issue is stability, where  
13 this probably, in my book, wouldn't change pricing but  
14 maybe it will lead to more stability in the period  
15 ahead, and also comparability with the rest of the  
16 world. If we've kind of equalized in the fourth  
17 quarter with the rest of the world, let's stay there  
18 so we're competitive.

19 I need to remind you that as our members  
20 testified, steel may only be three percent of the cost  
21 of a Ford, but it's 40 to 60 percent of the parts we  
22 make for a Ford.

23 So when steel prices go up, we're the  
24 industry that gets clobbered. The end consumer, the  
25 person that goes out and buys a car may not see it,

1 but in the middle of the supply chain you feel it  
2 really, really hard because it's more than half your  
3 sales dollar.

4 MR. SANDFORD: Eric Sandford, Delphi.

5 I'd just like to make a few comments on the  
6 suggestion of a massive surge of imported steel.

7 We buy 100 percent of our hot-rolled steel  
8 through domestic sources, and to change sources  
9 readily is very difficult in the automotive business.  
10 We're highly restricted to very demanding quality  
11 requirements of our material types and product lines  
12 which take months to approve and validate.

13 Consequently, we just can't go off-shore, go  
14 around a corner, and buy steel readily to facilitate  
15 our customers and our quality needs. As a result, we  
16 don't believe that taking the order down that you  
17 would have a mass surge of steel coming into the  
18 automotive business per se.

19 Clearly we believe that at Delphi, we are  
20 free market people, we believe in the free market. We  
21 have a global footprint in terms of our material types  
22 that we procure in regions beyond North America. With  
23 the orders off, our thought would be that we could  
24 perhaps, or have the opportunity, or be less  
25 restricted in the ability to bring in approved product

1 that may be from off-shore that we currently use and  
2 are approved upon in those regions and readily use  
3 material and buy material at best prices wherever.

4 So again, restrictions like this does not  
5 help us in our business. Clearly.

6 COMMISSIONER LANE: Mr. Sandford, I have a  
7 follow-up question on something you said earlier.

8 You said you had 231 suppliers who  
9 threatened to default last year?

10 MR. SANDFORD: Yes.

11 COMMISSIONER LANE: Could you explain that a  
12 little bit further? Did they actually default?

13 MR. SANDFORD: Yes. The process we have in  
14 our engagement with our supply base in this process  
15 was the fact that we received letters from these  
16 suppliers indicating that they were not in a position  
17 to pay the increase in steel. And the issue around it  
18 was that if they did not pay, they would not get  
19 steel. So we intervened in the negotiations to  
20 ensure, Commissioner, that they did get steel. To  
21 ensure that the material we were expecting, or parts  
22 we were expecting from them would carry on in our  
23 process and then on to our customers. But clearly,  
24 231. This was a global phenomena. It extended beyond  
25 that.

1           Mr. Nelson talked about our financially  
2 troubled supply base. Many of these suppliers were in  
3 that category.

4           COMMISSIONER LANE: Thank you.

5           VICE CHAIRMAN OKUN: Commissioner Pearson?

6           COMMISSIONER PEARSON: A question for Mr.  
7 Gaskin.

8           To what extent have differences in the  
9 prices of hot-rolled steel in various countries  
10 influenced the location in which products have been  
11 manufactured? That may be something that's difficult  
12 to quantify. I keep hearing anecdotally that steel  
13 price is a factor in where manufacture takes place.  
14 Has there been any effort to quantify it?

15           MR. GASKIN: I'm not sure that it is  
16 quantifiable, at least at our level. I gave one  
17 anecdote in my testimony of the 25 parts that moved to  
18 China from my Wisconsin member. That has happened  
19 hundreds of times over the last few years. We saw it  
20 in 2002 when we had the disruption in the market  
21 because of the 201 tariff, and from March until  
22 November costs went up by 40 percent. We thought they  
23 were terrible then, well this year doubled.

24           We know that our large customers are making  
25 decisions to make metal products elsewhere in the

1 world.

2 I mentioned in my testimony that the imports  
3 of fabricated metal products increased by 19 percent  
4 last year. The trade deficit for metal products I  
5 believe was increased by 35 percent last year. This  
6 is evidence that we are moving manufacturing in this  
7 middle market, in the middle area offshore, that's  
8 taking away steel companies' customers.

9 One could say that we're in a position,  
10 perhaps, that the steel industry might have felt they  
11 were in in '98 when there was a flood of flat-rolled  
12 metal. Now we're seeing a year where there's a flood  
13 of high prices that make us globally uncompetitive as  
14 the middle market, and so we need everything we can  
15 from the Commission to try to stabilize and make sure  
16 that we're competitive globally.

17 COMMISSIONER PEARSON: Certainly the steel  
18 industry would agree with your point that maintaining  
19 a robust domestic demand base is important.

20 If there is any ability to document in the  
21 post-hearing some of the production adjustments that  
22 might be taking place, that would give us a little  
23 something to go on.

24 MR. GASKIN: Okay.

25 COMMISSIONER PEARSON: Mr. Engel, for you a

1 more specific question along the same line.

2 I was partly awake earlier this week, maybe  
3 it was just this morning, I've kind of lost track.  
4 I'm listening on the radio and I heard some  
5 discussion, too much of it was gone by the time I  
6 started paying attention, but it had to do with  
7 Ontario and the auto industry there, evidently being  
8 poised to become the largest provincial or state  
9 jurisdiction in North America in the production of  
10 autos. Larger than Michigan.

11 Do you know, did I hear the story right? If  
12 so, could you discuss what's leading to that?

13 MR. ENGEL: I don't know exactly what story  
14 you might have heard.

15 COMMISSIONER PEARSON: I probably heard it  
16 wrong, okay.

17 MR. ENGEL: No, I think there have been  
18 stories recently about the province of Ontario  
19 becoming a major automotive source for vehicles as  
20 well as components. We have operations there. We  
21 have assembly plants, engine plants, supply base. I  
22 know several of our competitors have large operations  
23 in the province of Ontario as well.

24 I think when you would take all of the auto  
25 operations of ourselves, our suppliers, our

1 competition and compare it to Michigan, I believe  
2 Ontario is larger.

3 There are not too many people building new  
4 assembly plants in Michigan, but there are some new  
5 assembly operations in Ontario.

6 COMMISSIONER PEARSON: Obviously there are  
7 lots of reasons to go into the siting of a plant. Are  
8 you in a position to make an argument that the price  
9 of steel is one factor that might influence whether a  
10 plant gets built in Ontario versus Michigan? I'm not  
11 trying to lead you where you don't want to go and it  
12 may be a difficult question to analyze because of  
13 course Canadians have had some antidumping orders  
14 against steel also. But if there's anything you'd  
15 want to provide for that either now or in the post-  
16 hearing, I'd be curious.

17 MR. ENGEL: I'll just tell you from our  
18 perspective, when we make decisions about investments  
19 or where we're going to put our automotive production,  
20 to this point steel has not been a factor. There is  
21 too much of an additional investment for the assembly  
22 plant itself and all the infrastructure that goes with  
23 it that are far beyond the effects of steel parts  
24 might be. So for us, steel has not been a factor in  
25 what we've done in Ontario. I cannot comment today on

1 what our competition might be thinking.

2 COMMISSIONER PEARSON: Thank you for that.

3 Mr. Becker, this question might be directed  
4 to you. Has there been any analysis of the degree to  
5 which U.S. import restrictions have influenced U.S.  
6 steel prices over the period of review? And the  
7 reason for asking that is that in some market  
8 conditions one might expect the orders to have a  
9 meaningful, a noticeable effect on the domestic  
10 market, and in other market conditions they might be  
11 entirely irrelevant. Have you had a chance to try to  
12 look at that? I know there's obviously a lot of other  
13 factors that have been influencing steel prices, but  
14 nonetheless, I direct the question to you.

15 MR. BECKER: I appreciate that.

16 There are a number of studies out there for  
17 this product, for other products. I guess the one  
18 that may be the most relevant for this Commission is a  
19 model that's been developed by the ITC's economic  
20 staff. It's called COMPAS. With COMPAS you input  
21 things that are typically in the staff report, and  
22 from there it spits out an answer as to what the  
23 impact was on price, on volume, on revenue, and in  
24 this context on employment also.

25 So we have the ability to do that from the



1 data given in the staff report here. In other words,  
2 use the ITC's own model that does those types of  
3 things. I have not seen that put into what's been in  
4 evidence so far in this case, but I've certainly seen  
5 it in many other cases, steel and otherwise, and I  
6 think it seems to have some, for lack of a better  
7 term, blessing at the ITC since it was born here.

8 COMMISSIONER PEARSON: In general, would it  
9 likely be the case that if the domestic market is  
10 abundantly supplied with steel that the antidumping  
11 order would have less effect on price relative to a  
12 period in which the domestic market is short of steel?

13 MR. BECKER: I think so. There are a lot of  
14 factors that come into play. Of course those are the  
15 things that are laid out, the elasticities of supply,  
16 the elasticities of substitution, capacity utilization  
17 as you mentioned. So all those things do have a  
18 formulaic input in this model and in general. They do  
19 have an impact also. But yes, capacity utilization is  
20 not a trivial part of that equation.

21 COMMISSIONER PEARSON: But given the strong  
22 demand in the world broadly in the past year for  
23 steel, you are not at this point prepared to argue  
24 that the price spike we saw last year was driven  
25 significantly by the antidumping orders. There was so

1 much else going on that you would not be inclined to  
2 separate --

3 MR. BECKER: Sure. I guess at this point, I  
4 guess I've looked at it from the opposite perspective  
5 which I think answers the same question and that is  
6 I've looked at what's the potential price impact of  
7 removing the dumping orders, and from what I can tell  
8 the price impact is not very significant. So chances  
9 are that does answer the question backwards too.

10 COMMISSIONER PEARSON: Thank you.

11 Ms. King? I was very interested in your  
12 discussion of the pricing having been six standard  
13 deviations away from home. At one time I knew enough  
14 about statistics to understand that that's a fairly  
15 meaningful occurrence and rather unusual.

16 You indicated that you think this is driven  
17 by a structural shift in the marketplace, or at least  
18 related to a structural shift. Maybe you could  
19 elaborate a little bit more on that, because, are we  
20 sure that this isn't just a perfect storm of factors  
21 that came together to push the price out to that six  
22 standard deviation level? And that within the  
23 foreseeable timeframe that the Commission is to look  
24 at, that factors won't realign such that the market  
25 looks much like it did in 1995 when we get to the end

1 of 2005 for instance.

2 MS. KING: I've tried to avoid using the  
3 perfect storm terminology because we've heard it a  
4 lot, but it is a very accurate description of what I  
5 think has happened in the industry. There's been a  
6 number of companion factors that came together.

7 I think the key with the structural portion  
8 of it is that while we may see a number of factors  
9 revert back to kind, if we look at raw materials for  
10 example, raw material prices may stabilize. I think  
11 the generally held belief is that they won't stabilize  
12 back to the prices they were at, but they will  
13 stabilize more than they have been and they'll  
14 moderate a little. I think we may see the same with  
15 steel pricing where it will moderate back and we won't  
16 see the level of instability. So I think there are a  
17 number of factors that have impacted that over time  
18 will stabilize. But I think we've made a step change  
19 in the marketplace. If -- I need a white board. But  
20 if price were moving around the mean at a certain  
21 point in time that we've seen as 300 to 350 dollars, I  
22 think what's happened is some of the factors that have  
23 changed, the global supply situation, raw materials,  
24 and then the restructuring, will have shifted that  
25 mean fundamentally to a new level.

1           The reason I cite the restructuring as one  
2           that's very key is because that's structural it's not  
3           reversible. So there are other factors in the  
4           marketplace. We could see a reduction in global  
5           demand. We could see raw material prices come down.  
6           Those may change. But unless folks sell those that we  
7           have bought to consolidate, I don't understand how  
8           that shift in the structure of the industry would be  
9           reversible so that it could revert back to a position  
10          and we could go, if you like, back to where we were in  
11          the marketplace.

12           COMMISSIONER PEARSON: My time has expired,  
13          but if perhaps for the post-hearing, if you'd be  
14          willing to give me a sense of what the new mean would  
15          be given the new structure, that would be great.

16           (Laughter).

17           COMMISSIONER PEARSON: I would not ask you  
18          to say anything about that in public. Thank you.

19           VICE CHAIRMAN OKUN: I don't know,  
20          Commissioner Pearson, Mr. Engel came very close I  
21          thought to saying there was a price out there he  
22          thought steel ought to be at, and I was going to ask  
23          you what is it?

24           MR. ENGEL: As a purchaser what the price  
25          should be at?

1 VICE CHAIRMAN OKUN: Yeah.

2 (Laughter).

3 MR. ENGEL: It would be awfully nice to be  
4 back down to the 300 and 350 a ton range where it  
5 fluctuated for decades. And we believe that the  
6 structural changes and even the cost, raw material  
7 costs that have gone into it, don't justify the prices  
8 that we're seeing today. I can't tell you what the  
9 exact price is. As low as possible in our view.

10 VICE CHAIRMAN OKUN: Okay. I don't mean in  
11 jest, but I do think it seemed like the purchasers  
12 think there's a price it should be moving to, but Ms.  
13 King, you had talked or explained in a prior round  
14 that while there was more deviation I think in the  
15 price between U.S. price and other prices in '04, that  
16 you saw some equilibrium coming back in the market in  
17 '05. Is that an accurate description of what you were  
18 saying?

19 MS. KING: It's an accurate description of  
20 circumstances right now. I'd like if I could, though,  
21 to share something in terms of where things may be  
22 going, because I'm not sure that's an accurate  
23 description moving forward.

24 Several folks have commented on the quality  
25 of their crystal ball and I certainly don't have a

1 firm forecast myself, but I would like to share, if I  
2 may, just some of the letter that's been sent out by  
3 one of the steel mills with regard to surcharges and  
4 with regard to pricing going forward.

5 This letter is dated February 25th and it's  
6 an announcement of surcharges for April of this year,  
7 and it's an announcement of a \$20 a ton increase for  
8 prices in April. It's effective with orders  
9 acknowledged to ship the week of April 9th, is what  
10 it's announcing.

11 What's cited in the letter that I think is  
12 interesting in terms of the fate of things to come  
13 maybe and the perspective on where the industry  
14 believes they are at. The reason cited for the  
15 increase, and I'll read this portion, "Market  
16 conditions have improved during the past few weeks as  
17 a result of increasing demand, production curtailments  
18 in the industry, and continued uncertainty surrounding  
19 raw materials availability."

20 Those are the reasons cite for the increase.  
21 Then there are some further details given about the  
22 administration of the change.

23 The letter is finished with, "Further,  
24 should market conditions continue to strengthen,  
25 additional price increases may be announced."

1                   So while we see equilibrium today, I don't  
2 know that that's a condition that will continue as we  
3 move forward. Clearly there's pricing pressure from  
4 within the industry.

5                   VICE CHAIRMAN OKUN: Okay, and you'll submit  
6 that for the record?

7                   MR. McCONNELL: With pleasure.

8                   VICE CHAIRMAN OKUN: Okay.

9                   Going back to where you saw some equilibrium  
10 or prices becoming, well, more equilibrium in the  
11 market between the U.S. and other prices.

12                   When you look at that or when you all  
13 examine that, why do you think that happened? Do you  
14 think it was because of China moving into, well, if  
15 you agree that they became a net exporter for a  
16 portion? Is that what was driving it or something  
17 else? I'm just curious what your view is, what was  
18 going on during that period where you did see some  
19 equilibrium.

20                   MS. KING: I think some of the comments that  
21 have been made are probably accurate. There was a  
22 much tighter market through the middle of the year and  
23 there was some release of supply towards the end of  
24 the year so that the market wasn't as constrained.  
25 Obviously the greater the supply constraint the higher

1 the price is going to move.

2 For our own industry for automotive,  
3 generally as we get towards the end of the year we see  
4 some softening in demand in our schedules anyway, and  
5 that's a fairly cyclical type of movement. We have  
6 two partial months of supply. Generally our plants  
7 are closed for some of the Thanksgiving period, and  
8 then for some of the shutdown period over the  
9 traditional Christmas break. So there is generally  
10 some softening of demand around that time that does  
11 allow inventories to build.

12 There was some comments that we've seen that  
13 folks have said they did see inventories building.  
14 Those are the closest, the service center portion of  
15 the industry.

16 So I think there are a number of factors  
17 that probably allowed for a loosening of supply, that  
18 allow the price to moderate a little bit more, and I'd  
19 maybe invite anybody who sees a little closer -- We do  
20 buy from service centers, but we're probably not as  
21 close to their inventory situation as some of the  
22 other folks.

23 VICE CHAIRMAN OKUN: Comments from other  
24 purchasers?

25 MR. SANDFORD: Commissioner Okun, I'd like



1 you to ask the question again. Can you repeat the  
2 question? In terms of global?

3 VICE CHAIRMAN OKUN: What I had heard Ms.  
4 King say was while in '04 you saw a much higher U.S.  
5 price than world prices, that in more recent times  
6 those prices became closer, more equilibrium in the  
7 market between U.S. prices and the other prices in the  
8 world market.

9 MR. SANDFORD: From my observation over  
10 time, and I've been buying steel for purchasing over  
11 the last ten years, I've seen activity basically flow  
12 in pricing from the U.S. to Europe. It's a phenomena  
13 that occurs within a six to nine month timeframe.  
14 Again, it reverses as well.

15 I think we set the stage here in America in  
16 terms of steel pricing. The phenomena in market power  
17 is not wholly owned here in the U.S.. This is a  
18 global activity.

19 I do believe the market power in the steel  
20 industry in Europe took the market momentum that was  
21 launched here in the U.S. into Europe.

22 VICE CHAIRMAN OKUN: Other comments on that?

23 MR. GASKIN: Bill Gaskin.

24 I think there really are some restructuring,  
25 there has been substantial restructuring that has made

1 all the difference in the world. 1995 was mentioned  
2 by Commissioner Pearson as being one time period.  
3 Well look at the steel industry in 1995. The real  
4 competitive threat from our point of view was the  
5 mini-mills that were being so cost competitive and  
6 helping control price in the United States compared to  
7 the integrated mills who were fairly saddled by legacy  
8 costs and labor contracts, all the things they told  
9 you about this morning. The situation in the mid '90s  
10 was that.

11 Today that's all gone. Not only are the  
12 labor contracts changed, are the legacy costs gone,  
13 have they shed the debt and all that through  
14 bankruptcy and ended up with several large  
15 concentrated companies who are very well positioned to  
16 compete in the world, we also had the structural shift  
17 of scrap. The mini-mills were so competitive in part  
18 because they were very lean in the mid '90s but scrap  
19 was less expensive as the input cost compared to iron  
20 ore and all the process of making integrated steel.

21 Today scrap, or in the last year, scrap went  
22 up. That made them less cost effective against the  
23 integrations. That gave them more breathing room in  
24 addition to all the restructuring they'd done.

25 So I think that really wrapped it up. It

1 was kind of the opposite of the perfect storm. It was  
2 the perfect good event for the steel industry. I'm  
3 not minimizing the pain, it was awful. Lots and lots  
4 of people lost jobs. Lots and lots of disruption  
5 happened. But the point is that it's restructured  
6 today. There's equilibrium right now in the steel  
7 industry between mini-mills and integrated mills, and  
8 the U.S. was the price leader this year. The reason I  
9 think they were in part was because we had the  
10 hangover from the 201. The 201 chilled imports, as  
11 you all know, in 2003, way off normal levels. So the  
12 pipeline was empty as we went into January. We had  
13 all these higher costs and there were lots of reasons  
14 for the prices to go up. Iron ore scrap, coke, all  
15 that. But I think in the U.S. they had a particularly  
16 strong position to raise prices because we didn't have  
17 anything in the pipeline by way of imports to help  
18 level things.

19 VICE CHAIRMAN OKUN: I appreciate those  
20 comments, but it does bring me back to what's going to  
21 go on with regard to world production, consumption,  
22 and where all the steel produced in the world is going  
23 to find a home and at what price.

24 Mr. Cannistra, I want to go back to you on  
25 your chart that you had on Chinese production and

1 consumption of finished hot-rolled steel sheet, and  
2 you're using a CRU analysis. I'm just trying to,  
3 well, for post-hearing again, the same request I made  
4 earlier which is I'm trying to reconcile the different  
5 data on production and consumption statistics and how  
6 CRU would compare to some of the other things being  
7 quoted.

8 But just so that I'm clear, the '04, '05  
9 would show China with a net, that would be what  
10 they're exporting -- No. Consumption is their -- I'm  
11 trying to figure out in the other statistics we've  
12 seen, you saw production in China for part of '04.  
13 They become a net exporter and that doesn't show up on  
14 this chart. I'm trying to reconcile this chart with  
15 the other statistics I've seen on where China's going.

16 MR. CANNISTRA: Right. Actually, this is  
17 based on the same data that was being used this  
18 morning as well. The CRU analysis. It just takes it  
19 out until 2009 rather than ending at 2006 which was  
20 the data that you were looking at this morning. So  
21 it's really just a continuation of what we all were  
22 seeing this morning.

23 With respect to your question, how do you  
24 identify where China is a net exporter or whether a  
25 net importer. Probably the most obvious place is 2003

1 where you see, I'm looking at the black and white, but  
2 it's the red line showing consumption. The blue line  
3 showing production. The gap between the two being the  
4 required imports during that particular period.

5 What you actually see from this chart is  
6 that on a year over year basis China is not a net  
7 exporter. China happened to be a net exporter in for  
8 a couple of months late in 2004, but 2004 overall,  
9 China was not a net exporter, nor are they expected to  
10 be a net exporter on a year over year basis.

11 Now that's not to say that say March of this  
12 year or July of next year, in that particular month  
13 China may happen to be a net exporter in that  
14 particular month, but overall on a year over year  
15 basis, China has never been a net exporter.

16 VICE CHAIRMAN OKUN: Okay. I see my red  
17 light's come on. I assume the year over year was the  
18 reason for the '04. I guess what I'm more curious,  
19 what I'd like you to do for purposes of post-hearing  
20 is in the projections for '05, '06 I mean clearly in  
21 the record there are projections which would indicate  
22 China's production is going to exceed its consumption,  
23 depending again on the statistics you're looking at.  
24 I'm trying to, I would just like you to look at those  
25 statistics as well and tell me where CRU fits in and

1 its data. So I appreciate that.

2 With that, I'll turn to Commissioner  
3 Hillman.

4 COMMISSIONER HILLMAN: Thank you.

5 If I could I guess just piggyback a little  
6 bit on that question because I have the same thing to  
7 again ask, the same question I asked of the  
8 Petitioners this morning, which is to go ahead and  
9 comment in your post-hearing briefs in on the data  
10 used by the Petitioners, because we are obviously  
11 coming up with a slightly different story from  
12 everybody on what happens with China.

13 And I would ask specifically for you to add  
14 in this issue of the imports into China from Brazil,  
15 Japan and Russia. The other issue that's being argued  
16 about is whether the fact that China's consumption and  
17 production again, whether they're going to become an  
18 absolute net exporter or whether they're just coming  
19 to the point where their consumption and their  
20 production are equal, under either scenario presumably  
21 what's getting pushed out of the Chinese market are  
22 the imports that they had been taking from Japan,  
23 Russia and Brazil. So part of it is I would like to  
24 see whatever you have in terms of what are reasonable  
25 the projections for Chinese ability to continue to

1 absorb the imports that they had been taking in from  
2 the three subject countries. And again, this chart  
3 that the Petitioners provided, giving you some data on  
4 Chinese imports from the three countries here going  
5 into China and what's going to happen to those if any  
6 of these scenarios come into play where you're at  
7 least in equilibrium in China in terms of their  
8 ability to match their production to their  
9 consumption.

10 MR. CANNISTRA: I'd be more than happy to  
11 provide analysis. I just have one very brief comment  
12 on that because we actually haven't spoken much about  
13 Russia today. We've talked a lot about other  
14 countries.

15 But with respect to Russia and China, China  
16 is actually not a tremendously large market for  
17 Russian product. As we heard mentioned earlier, the  
18 Russian companies are shipping to well over 60  
19 countries. So while China is a customer of Russian  
20 steel, the China factor with respect to Russian  
21 exports do not play a tremendously large role. We'll  
22 break down where those imports into China are coming  
23 from, or where Russian exports are actually going, but  
24 China is not terribly --

25 COMMISSIONER HILLMAN: That would be very

1 helpful. I appreciate that answer.

2 MR. BAZULEV: Anton Bazulev, can I briefly  
3 comment on that?

4 COMMISSIONER HILLMAN: Yes.

5 MR. BAZULEV: In addition to what Mr.  
6 Cannistra just said, taking into account very high  
7 freight costs that we experience now to ship into  
8 China, last year we dropped, our three mills dropped  
9 shipments to China almost two-fold. But I would draw  
10 your attention to the fact that we have boosted the  
11 shipments to India which is much closer to Russian  
12 producers, seven-fold. From 59,000 ton in 2001 to  
13 372,000 in 2004. The projections for Indian demand  
14 are very good for us because we know that India is a  
15 billion people country that are living in very bad  
16 conditions eventually, and the need for construction  
17 material, for hot-rolled steel is very high there.

18 Thanks.

19 COMMISSIONER HILLMAN: One other question on  
20 the Russian side of it, maybe Mr. Shikhanovich, is  
21 this issue of the relationship to Rouge Steel. Can  
22 you tell me if you can discuss it publicly and if not  
23 in the post-hearing brief in terms of whether  
24 Severstal intends to supply input product, either  
25 slabs or hot-rolled, to its recently acquired U.S.



1 facility at Rouge? If that's not something you can  
2 comment on publicly, if you can address it in the  
3 post-hearing brief.

4 MS. GEORGI: If it's proprietary we can  
5 submit it in a brief.

6 MR. SHIKHANOVICH: Actually I prefer to  
7 address this question in the post-hearing brief.  
8 Okay?

9 COMMISSIONER HILLMAN: Yes. Thank you very  
10 much. I'd appreciate it.

11 If I could come back on a couple of legal  
12 questions, I had asked the Petitioners this morning  
13 and I guess I would ask the same question to this  
14 panel. Does it matter in your view to the Commission,  
15 either from a legal standpoint or from a practical  
16 standpoint, the fact that these orders didn't actually  
17 result in orders per se. There's an order on Japan, a  
18 suspension agreement with Russia, a price undertaking  
19 that then converted into an order with respect to  
20 Brazil. Should that in any way affect how we look at  
21 what the implications would be should these "orders"  
22 be revoked?

23 MR. McCONNELL: I'd be happy to address that  
24 in a posthearing. I mean, I have to say that, you  
25 know, my reaction and certainly the way that we

1 thought about the case from the start is it's  
2 principally a factual question. I mean, those  
3 restrictions are the restrictions that are in place,  
4 and you're to examine what the revocation of them  
5 would accomplish. But I'd be happy to expound on  
6 that.

7 COMMISSIONER HILLMAN: Okay. I appreciate  
8 that.

9 MS. GEORGI: I'd like to add just a little  
10 bit more, and we'll put more in our posthearing brief,  
11 but from a legal standpoint the suspension agreement  
12 for Russia established non-injurious reference prices,  
13 so from a legal perspective those reference prices  
14 that the Russian producers priced well above in 2004  
15 are by definition non-injurious.

16 I think you should take a look at that,  
17 particularly when you take a look at the arguments by  
18 the Petitioners today that there's been a large  
19 number, a surge, of Russian imports in 2004 and that  
20 has damaged the U.S. industry in 2004. I think you  
21 need to take a look at that in the perspective of what  
22 the reference prices are intended to do.

23 Second, I think you also need to take into  
24 the perspective of exactly what we've heard this  
25 morning. This morning had a number of U.S. steel

1 producers saying summer was when they put all their  
2 customers on allocation. That's what we just heard  
3 right now from the U.S. purchasers.

4 Summer 2004 there was a vast shortage of  
5 steel in the U.S. market, and so what the Russians did  
6 is they came in as a safety valve when prices were  
7 very high and ameliorated the situation a little bit,  
8 and they did it consistent with the non-injurious  
9 pricing in the suspension agreement.

10 COMMISSIONER HILLMAN: I appreciate that,  
11 Ms. Georgi.

12 If you could also address the issue, I've  
13 heard slightly conflicting testimony on this issue of  
14 the quotas as well. This morning I believe the  
15 statement was made that the shipments exceeded the  
16 2004 quota by borrowing from the 2005 quota, and this  
17 afternoon I've heard that in fact the shipment levels  
18 in 2004 were below the 2004 quota levels.

19 MS. GEORGI: In fact the second point is  
20 correct. If you actually look at the levels, the  
21 levels of imports were below the quota.

22 COMMISSIONER HILLMAN: Okay. So there was  
23 no borrowing from the 2005 quota?

24 MS. GEORGI: No, there wasn't any borrowing.

25 COMMISSIONER HILLMAN: Okay.

1 MS. GEORGI: There was a request for  
2 borrowing, but no borrowing.

3 COMMISSIONER HILLMAN: Okay. There was a  
4 request for borrowing?

5 MS. GEORGI: That's correct.

6 COMMISSIONER HILLMAN: Okay. I assume  
7 there's some sort of a provision within the agreement  
8 that a certain portion can be borrowed?

9 MS. GEORGI: It's essentially -- I can leave  
10 just a little bit to Anton on how it exactly works,  
11 but essentially you can extend the 2005 year back --

12 COMMISSIONER HILLMAN: Okay.

13 MS. GEORGI: -- and ship some of the 2005  
14 back in 2004. You're extending it back.

15 COMMISSIONER HILLMAN: Okay. I used to do a  
16 lot of textile agreements. I always thought it was an  
17 interesting term because they always called it carry  
18 forward when it fact, as my young children would point  
19 out to me, that's not actually carry forward. It's  
20 carry back.

21 Nonetheless, I'm very familiar. I just  
22 wanted to understand factually where we had ended up  
23 with the quota, so I understand that.

24 Again, if in responding to this generic  
25 issue of whether we should look at this any

1 differently because it was a suspension agreement plus  
2 an antidumping agreement on Japan plus a price  
3 undertaking that converted into a dumping agreement,  
4 dumping duties for Brazil, I understand.

5 I would invite you to also address the  
6 volume point is all I'm saying in responding on the  
7 Russian side of that.

8 MS. GEORGI: We would be happy to.

9 COMMISSIONER HILLMAN: Okay. I'd appreciate  
10 that.

11 Mr. McConnell, another issue. Mr. Becker  
12 has referred repeatedly to the issue of stock prices  
13 and stock indices. As you know, we have not often  
14 relied on them for a number of reasons, most  
15 specifically that they look much more broadly than  
16 what we're looking at.

17 We're obviously looking at the performance  
18 of the hot-rolled steel industry, and obviously any  
19 steel index is going to include both producers that  
20 don't make any hot-rolled, as well as the production  
21 of a lot of the producers that are here today that  
22 include corrosion and a lot of other products, a lot  
23 of long products, a lot of tubular products that may  
24 or may not be more profitable than their hot-rolled  
25 production is.

1           I guess I'm trying to make sure I understand  
2 if you really are telling us we should be looking at  
3 this whether there's anything that you would point us  
4 to in terms of why that's an important indicia to look  
5 at in terms of understanding what it means just for  
6 the hot-rolled segment since that's the one that we're  
7 by statute directed to look at.

8           MR. MCCONNELL: I think I could answer a  
9 little bit of that here, but I also would like to  
10 expand in a posthearing submission if I can.

11           The issue on the table I think to which the  
12 stock prices are particularly relevant is the  
13 consolidation of the industry and the meaning of that  
14 in terms of the creation of market power and what  
15 that's going to do for pricing capability.

16           You have to look at the hot-rolled market  
17 legally, but the ability of the steel industry to  
18 assert its market power is going to be across the  
19 board, and that is going to be reflected in the stock  
20 price.

21           COMMISSIONER HILLMAN: Okay. Okay. I mean,  
22 obviously during the 201 we heard a lot of testimony  
23 and looked at a lot of information that came from  
24 stock indices and from general ROA and ROI numbers and  
25 a lot of other data, but I have to say to me that felt

1 very different in that we had before us all flat-  
2 rolled production, most long production, a fair amount  
3 of tubular production, if not almost all of tubular,  
4 and a fair amount of stainless.

5 Here we're looking at just hot-rolled and so  
6 it's not so clear to me whether this is as relevant as  
7 it might have been in that broader 201 context.

8 MR. MCCONNELL: Again I think it's a  
9 question of direction of the flow. I mean, if we've  
10 got consolidation -- Lisa was talking earlier about  
11 blast furnaces. We got consolidation that goes to the  
12 liquid steel, and that is going to flow into this  
13 marketplace, and that's going to be something to think  
14 about.

15 COMMISSIONER HILLMAN: All right. I  
16 appreciate those answers. Thank you.

17 VICE CHAIRMAN OKUN: Mr. Engel, did you have  
18 something brief you could add?

19 MR. ENGEL: Could I just add to that very  
20 briefly? I think one of the reasons we're bringing up  
21 the point is the steel companies have said that this  
22 has not been enough of a time of recovery. They had a  
23 good 2004. They're not sure what will happen in 2005  
24 and going forward.

25 The market cap is just a good projection of

1 projected future earnings. They've all said that  
2 they're going to be stable, and this is one of the  
3 evidences of that.

4 COMMISSIONER HILLMAN: Okay. I appreciate  
5 that.

6 VICE CHAIRMAN OKUN: Commissioner Lane?

7 COMMISSIONER LANE: Thankfully I have no  
8 more questions.

9 VICE CHAIRMAN OKUN: Commissioner Pearson?

10 COMMISSIONER PEARSON: Mr. McConnell, I  
11 think you had indicated earlier that if time allowed  
12 you might have some comments to make regarding the  
13 legal basis for considering the injury to users. If  
14 you wish, you have time now.

15 MR. MCCONNELL: Thank you very much. It's  
16 actually quite brief, so you needn't worry.

17 Let's start with the statute. I mean,  
18 basically, you know, we read the same statute as  
19 everyone else, and your fundamental job here is to  
20 determine whether revocation will likely lead to a  
21 continuation or recurrence of injury to the steel  
22 industry in a reasonably foreseeable time. I think  
23 that's understood.

24 You're also directed, and you are directed.  
25 You shall consider all relevant economic factors in



1 making that determination.

2 Now, an awful lot of the information that  
3 we've given you today I think you can view as  
4 traditional. You know, this is our expert commentary  
5 of people in the marketplace on what's going on in the  
6 steel industry and supply and demand factors and so  
7 on, but the specific question of whether consumers are  
8 struggling with this and the financial condition of  
9 consumers is I think relevant to your determination,  
10 and it's relevant from a factual standpoint.

11 A lot of what you heard this morning was a  
12 contention that -- I'll paraphrase -- prices are  
13 starting to fall. There's a lot of referencing the  
14 situation in 2004 as a departure point and then saying  
15 things are getting worse. This shows we're  
16 vulnerable. I realize I'm putting words in people's  
17 mouths, but there was that trend of conversation this  
18 morning.

19 2004 is not a sustainable marketplace. The  
20 consumers in the United States have got to be able to  
21 profitably use the steel that is provided at the  
22 prices and on the availability to make that a  
23 sustainable situation.

24 That was not the case in 2004, so the fact  
25 that consumers were struggling, the fact that some

1 consumers were thrown into bankruptcy, the fact that a  
2 lot of consumers had difficulty meeting orders or lost  
3 sales overseas means that 2004's market is not a good  
4 benchmark for you to look at as a departure point for  
5 whether there would be a decline and would that  
6 perhaps be evidence of some injury to the steel  
7 industry.

8 I do think the condition of consumers is  
9 quite relevant in establishing what a reasonable  
10 marketplace is and making your injury determination  
11 using that as a starting point.

12 COMMISSIONER PEARSON: Thank you. Madam  
13 Chairwoman, I have -- Madam Vice Chairman. I get so  
14 confused.

15 VICE CHAIRMAN OKUN: That's okay. All the  
16 congressmen thought I was Commissioner Koplan. I had  
17 a good time with being Chairman Koplan here.

18 COMMISSIONER PEARSON: At any rate, I would  
19 like to thank the panel for the testimony this  
20 afternoon and this evening. This has been very  
21 helpful. I have no further questions.

22 VICE CHAIRMAN OKUN: All right. Let's see.  
23 I would have allowed Mr. McConnell to comment on the  
24 consumer issue. I will still look forward to seeing  
25 it in posthearing and Petitioners' comments as well.

1           I want to go back, and this could be for  
2 posthearing, but in terms of the question of what  
3 happened in the Canadian market when the order was  
4 lifted it struck me listening to Mr. Engel talk about  
5 the operations in Canada and looking at the list of  
6 companies, Mr. McConnell, that Hogan & Hartson  
7 represents that you could provide some data on the  
8 Canadian market post revocation, and to the extent  
9 that could be specific to purchases of hot-rolled that  
10 would be extremely helpful.

11           MR. MCCONNELL: We'd be happy to check with  
12 our clients and see what we can do.

13           VICE CHAIRMAN OKUN: Okay. With that, and  
14 looking at the hour, I think I will have no more  
15 questions.

16           I would like, Mr. Engel, to buy another car.  
17 I have a 1993 Ford Explorer sitting dead in my  
18 driveway. Do you think I can get anyone to buy it off  
19 me so I could buy a new car?

20           MR. ENGEL: We would probably buy it from  
21 you and give you a discount on a new one.

22           VICE CHAIRMAN OKUN: I'll see you  
23 afterwards.

24           All right. Let me see if anyone else has  
25 questions. Commissioner Hillman?

1                   COMMISSIONER HILLMAN: I have no other  
2 questions, but I noticed that Mr. Leibowitz's hand was  
3 up at the end of my last round, and I did not want to  
4 cut him off, even though the red light did. I wanted  
5 to give him this opportunity to make his comments.

6                   MR. LEIBOWITZ: Thank you. Mr. Smith had a  
7 comment concerning the stock price and why we think  
8 it's particularly relevant to this case, and I think  
9 it's based on your market knowledge, so if you would?

10                  MR. SMITH: Sure. The point that I wanted  
11 to make is we try to look at the health of the hot-  
12 rolled industry. I think you really have to look at  
13 the pricing between the hot-rolled market and the  
14 cold-rolled market, which is very, very close.

15                  What I'm saying is that it's not that the  
16 cold-rolled market is underpriced. I think it's the  
17 hot-rolled market is giving a very substantial  
18 premium. Therefore, the disparity is very negligible.

19                  COMMISSIONER HILLMAN: The current disparity  
20 between hot-rolled and cold-rolled prices is not the  
21 normal that we would have seen?

22                  MR. SMITH: No.

23                  COMMISSIONER HILLMAN: Okay. I appreciate  
24 that.

25                  MR. LEIBOWITZ: And I would just add that

1 because of the very small difference the price that  
2 the marketplace places on the stock of these companies  
3 that produce hot-rolled steel I think is pretty  
4 clearly related to their prospects, their  
5 profitability on hot-rolled steel; more than you might  
6 think based on a broad array of products because hot-  
7 rolled is not only close in price to cold-rolled,  
8 meaning that the profitability of cold-rolling is not  
9 what's driving the stock price, but also of course  
10 hot-rolled is the precursor for cold-rolled and  
11 corrosion resistant and all the other flat-rolled  
12 product.

13 COMMISSIONER HILLMAN: I appreciate those  
14 comments.

15 MS. TRESIGNE-KING: I'd like to add one more  
16 comment if I could.

17 COMMISSIONER HILLMAN: Go ahead, Ms. King.

18 MS. TRESIGNE-KING: Earlier today there were  
19 some questions about it appeared that there were 34  
20 percent hot-rolled in the marketplace and it went up  
21 to 40 percent and what were some of the --

22 COMMISSIONER HILLMAN: There was a  
23 percentage that was going into the merchant market, as  
24 opposed to the portion that was being internally  
25 consumed.

1 MS. TRESIGNE-KING: Yes. Our perspective  
2 was a little different on that. What we saw, as the  
3 hot-rolled price increased in the marketplace it  
4 increased to a greater degree than the prices for  
5 other types of steel in the marketplace, and the  
6 closing of the gap between hot-rolled and cold-rolled  
7 is a reflection of that. Cold-rolled went up to a  
8 degree, but hot-rolled rose percentage-wise to a much  
9 greater degree.

10 Coincident with that, we started seeing  
11 mills have a greater interest in selling hot-rolled  
12 into the marketplace. We've experienced for the last  
13 two plus years most of our integrated mills coming to  
14 us and expressing that they want to sell less hot-  
15 rolled into the marketplace as hot-rolled, and they  
16 want to migrate more of their products up to higher  
17 value-added products.

18 What we saw last year was a reversal of that  
19 situation with a far greater interest in selling hot-  
20 rolled into the marketplace, and actually we have  
21 mills that had historically been asking us  
22 particularly for electro-galvanized product where  
23 there's overcapacity in the industry for EG products  
24 at the moment actually turning down EG orders in  
25 preference to sell that substrate of hot-rolled into

1 the marketplace because the spot market price versus  
2 our contract price for our EG, the spot market price  
3 for hot-rolled was more beneficial for them.

4 I think this also -- I don't quite know how  
5 that correlates, but I think there's a relationship in  
6 there in terms of the interest of the hot-rolled  
7 market and the financial impact to the mills.

8 COMMISSIONER HILLMAN: And have you seen a  
9 shift in applications? I mean, are people using again  
10 cold-rolled or hot-rolled differently than they used  
11 to in light of this change in the pricing?

12 MS. TRESIGNE-KING: Are they using? I don't  
13 think we've seen a shift in applications, just a --

14 COMMISSIONER HILLMAN: And to what do you  
15 attribute the ability of hot-rolled prices to rise  
16 more than the traditional relationships between cold  
17 and corrosion?

18 MS. TRESIGNE-KING: I'm not sure I can  
19 answer that, to be honest. Can anyone take a --

20 COMMISSIONER HILLMAN: Why? I mean, why is  
21 that happening?

22 MS. TRESIGNE-KING: I'm not sure I can give  
23 you an answer to that without some thought. Can I --

24 COMMISSIONER HILLMAN: Yes. If there's  
25 anything further you would want to add in the --

1 MS. TRESIGNE-KING: Anybody else?

2 COMMISSIONER HILLMAN: All right. I  
3 appreciate those answers. Thank you very much.

4 VICE CHAIRMAN OKUN: If there are no further  
5 questions from my colleagues, let me turn to staff to  
6 see if staff has questions of this panel.

7 MS. DEFILIPPO: Vice Chairman Okun, the  
8 staff has no questions. Thank you.

9 VICE CHAIRMAN OKUN: Do Petitioners have  
10 questions of this panel?

11 MALE VOICE: No, we don't, Madam Chairman.

12 VICE CHAIRMAN OKUN: Okay. Before I release  
13 this panel and thank you, let me just go through the  
14 time remaining.

15 Those in support of continuation of orders  
16 have their five minutes for closing remaining. Those  
17 in support of revocation of orders have a total of 20  
18 minutes, which I understand they have allocated in  
19 terms of their rebuttal, Mr. McConnell and Ms. Georgi,  
20 and then your closing, which we'll do altogether, but  
21 with you allocating your own time.

22 With that, I would very much like to thank  
23 this panel of witnesses for their testimony, all the  
24 answers they've given us and for sticking with it  
25 through a very long afternoon. We very much



1 appreciate you being there.

2 With that, we'll just take a couple of  
3 moments to let this panel go and for the parties to  
4 switch.

5 (Whereupon, a short recess was taken.)

6 VICE CHAIRMAN OKUN: You may proceed.

7 MR. PRICE: Thank you, Vice Chairwoman Okun  
8 and members of the Commission.

9 It's been a long day. Today the industry is  
10 doing better for the first time in five years. The  
11 industry has earned its capital for the first and only  
12 time in 2004. On average, the industry lost money  
13 over the entire POI.

14 Just as in 1997-1998, the industry is  
15 operating in a dangerous period of misaligned currency  
16 and massive excess Asian capacity being built this  
17 time in China and India. Japan is in a recession.  
18 Europe is in anemic shape. The Chinese and Indians  
19 are building massive excess capacity, capacity that is  
20 ultimately export oriented.

21 World Steel Dynamics last Friday confirmed  
22 that it anticipates substantial excess Chinese sheet  
23 capacity by 2006, and they are already a major  
24 exporter.

25 The industry is doing better because prices

1 were better in 2004. Consolidation has had a modest  
2 impact, but pricing was the key to the industry's \$120  
3 per ton operating profit. The cost reductions of  
4 consolidation do not insulate the industry because the  
5 producers around the world have made similar cost  
6 gains.

7 Contrary to claims, no market power exists.  
8 This is still a highly fragmented global industry, and  
9 Russian imports easily and readily penetrated the U.S.  
10 market in 2004.

11 With regard to imports, the orders have  
12 limited volume and contributed to higher prices. As  
13 soon as it was attractive to the Russians they shipped  
14 every ton they could divert to the U.S. They  
15 collapsed the spot price by \$150 per ton and caused a  
16 record inventory build up. As soon as they collapsed  
17 the U.S. market, they shifted to Canada despite claims  
18 they could not and would not do so.

19 MR. SCHAGRIN: Thank you. Let's talk about  
20 vulnerability. Prices are off in the spot market by  
21 \$150 to \$200 a ton in the last six months. That's 20  
22 to 25 percent, and we have information that we'll put  
23 in our posthearing brief. That may be continuing to  
24 fall every day.

25 You know, in that environment it's very

1 unlikely price increases are going to go through. I  
2 would remind the Commission price increase  
3 announcements don't mean price increases are going to  
4 be realized.

5           You heard this morning that right now for  
6 the industry order books are weak, some blast furnaces  
7 have been realigned and haven't been brought back up  
8 and that lead times are short, one to four weeks for  
9 hot-rolled sheet. That's for the mills going to  
10 service centers or to OEM customers.

11           When all these auto parts guys are  
12 testifying about buying from service centers and it's  
13 still 12 to 16 weeks, I don't know what those service  
14 centers are doing to process all the little, tiny  
15 pieces. They have a lot of work to do. They may have  
16 long lead times, but what sets the price for hot-  
17 rolled sheet is the lead times for the mills, and  
18 those have declined. That's why prices are falling.

19           I can assure you prices never fall when lead  
20 times are growing, only when they're softening, and  
21 what we're facing right now for the near, reasonably  
22 foreseeable future in spite of what Aldo Mazzeferro  
23 might say from Goldman Sachs about demand increasing,  
24 look at the drivers of demand for the hot-rolled  
25 industry.

1           You have autos. It doesn't matter how many  
2 autos people are going to buy this year. More and  
3 more of them are imports unfortunately for America, so  
4 the big three auto producers are constantly announcing  
5 that they're cutting their production schedules about  
6 seven to 12 percent compared to last year. That means  
7 less demand.

8           Pipe and tube industry outside of energy is  
9 getting hammered by imports. Massive layoffs. They  
10 were just on Lou Dobbs' Moneyline two weeks ago. A  
11 quarter of the workers at the largest standard pipe  
12 producer in America got laid off in the last month.  
13 That's reduced demand for hot-rolled.

14           More than half of the hot-rolled goes to  
15 service centers. You heard testimony from everybody  
16 today, including a service center representative.  
17 Service centers built two to three million tons of  
18 extra inventory last year. That's going to decline.  
19 That's what makes the industry vulnerable.

20           There's going to be increased imports. The  
21 record is clear on excess capacity. The Russians say  
22 they're not interested in the market, but they shipped  
23 a million tons in six months last year. They said  
24 they shifted exports to Canada before prices were high  
25 there. They'll keep shifting exports to the United

1 States from other markets as long as prices are good  
2 here, until they ruin prices here. Then they leave  
3 that damage behind and they'll go somewhere else.

4 The customers say that Brazilians aren't  
5 interested in the market, but the fact is that one of  
6 the main Brazilian mills just asked for a new ship  
7 review.

8 The bottom line is net beneficial impact of  
9 the aftermath of the 210 tip sheet problem -- there  
10 had to be something good come out of it -- is that on  
11 this record the customers, the purchasers, the  
12 importers have told this Commission the truth. It's  
13 in your staff report. It was in the testimony today.  
14 It's in our brief. That is, if these orders are  
15 sunset they're going to buy as much imported steel as  
16 they can. That's going to result in material injury.

17 The auto parts industry is a problem with  
18 imports from China. They ought to address that. They  
19 shouldn't just blame the steel industry.

20 This relief should be continued. Thank you.

21 VICE CHAIRMAN OKUN: Thank you.

22 You may proceed.

23 MS. GEORGI: Yes. Thank you very much.

24 Again, Kay Georgi from Coudert Brothers. I had just a  
25 few points I wanted to make and then go into the

1 closing statement, so we'll sort of play it by ear and  
2 maybe smush, if it's okay, the rebuttal into the  
3 closing.

4 One of the things I wanted to mention is I  
5 heard a number of times today that there are no new  
6 steel mills since 1998. One of the things I thought  
7 the staff might be interested in looking into is a new  
8 steel mill by a company called Steelcor, which was  
9 apparently approved first by the Mississippi House,  
10 which voted on February 23 or thereabouts for the  
11 state to give a \$25 million grant to a new steel  
12 plant, a \$725 million steel plant that is supposed to  
13 make 1.5 million tons, a mini mill, for automotive  
14 grade steel.

15 The bill to give it the grant apparently  
16 passed the Mississippi Senate just yesterday and is  
17 expected to be signed into law by the governor, so I  
18 thought that would be at least something that the  
19 Commission might want to take a look at.

20 Other public reports, apparently Nucor is  
21 considering a new Castrip facility. They had  
22 mentioned the Castrip technology, and there were  
23 public reports that I happened to see about that  
24 facility.

25 Other points we wanted to make briefly in

1 the closing statement -- did you have any other  
2 rebuttal, Mark, before I go into closing statements?  
3 Yes? Okay.

4 MR. MCCONNELL: The good news is that of the  
5 four items I had identified for rebuttal, two were so  
6 well taken care of on the panel that I'm going to skip  
7 them. The bad news is Mr. Schagrin has given me a  
8 third.

9 I just wanted briefly to comment on a  
10 statement actually by Mr. DiMicco, if I'm pronouncing  
11 that correctly, of Nucor this morning. He seemed to  
12 be attributing the difficulties last summer to panic  
13 buying.

14 I wanted to go back to this letter that Lisa  
15 King described a little while ago that effective with  
16 orders acknowledged to ship week ending April 9, the  
17 Nucor Steel Sheet Mill Group will increase spot  
18 transactions \$20 a ton for all flat-rolled products.

19 She went on to describe how this was  
20 attributed in part to production curtailments in the  
21 industry, and then the final language was, "Further,  
22 should market condition continue to strengthen  
23 additional price increases may be announced."

24 Two observations. One, if you're trying to  
25 stop panic buying this is probably not a good letter

1 to send out. Two is this was not last summer. This  
2 was last Friday.

3 Second, there was a fair amount of  
4 discussion this morning about the question of parody,  
5 and there was some more this afternoon on our panel,  
6 prices here in the United States and prices overseas,  
7 and there was reference made to this February Goldman  
8 Sachs study.

9 I'd like to quote this for you. The U.S.  
10 Has Lost Just About Its Entire Price Premium Versus  
11 Global Markets is the headline, and then the statement  
12 is, "Premiums have continued to narrow to almost  
13 nothing as global prices continue to rise while the  
14 U.S. price fell further to \$640 a ton for hot-rolled  
15 sheet." This is February 2005.

16 The reason this is significant is that there  
17 was an attempt I think this morning to link imports  
18 during last year to the price dropoff at the end of  
19 the year, and I think actually Mr. Cannistra showed  
20 rather well that that's not the coincidence; that in  
21 fact you could probably more accurately attribute the  
22 increase in prices in the United States last summer to  
23 drawing imports in than the other way around.

24 What this parody does, and I'm quite pleased  
25 that Mr. Lighthizer and others among the Petitioners



1       seemed to agree that this is an accurate reflection of  
2       the marketplace. What this parody means is that that  
3       incentive to bring imports in is eliminated. I mean,  
4       there's not much sense in bringing imports over the  
5       water to a market where the price is pretty much the  
6       same where you could sell at home.

7               The point is that if you're trying to  
8       suggest that the increase in imports during 2004 is a  
9       sign of what would happen if the restrictions in these  
10      situations were revoked, it's not a very good  
11      indicator because we are now apparently now in  
12      agreement in the room that the price disparity that  
13      did exist during that timeframe is not present, so if  
14      the orders were to be revoked now you wouldn't expect  
15      to see that sort of reaction.

16             Finally, briefly the comment by Mr. Schagrin  
17      about auto demand. He was noting that as big three  
18      cutbacks might happen that imports were coming in. I  
19      think that what Mr. Engel was talking about this  
20      morning was all North American production being  
21      stable.

22             Now, there may be shifts among the different  
23      auto companies who are producing in North America, and  
24      those shifts may be driven by their cost postures as  
25      he was suggesting, but it's not a situation where if

1 some of the big three are reducing schedules that's  
2 because of imports coming in.

3 What Mr. Engel was talking about was flat  
4 and stable North American vehicle production across  
5 the board for all makers.

6 MS. GEORGI: Thank you. Kay Georgi again.

7 You have heard a lot today about the  
8 vulnerable U.S. hot-rolled steel industry facing a  
9 rising wave of unfairly traded imports from Russia,  
10 Japan and Brazil. It's a pretty familiar story in  
11 this room.

12 This time, however, the story is drastically  
13 at odds with the facts as presented by the U.S. steel  
14 industry's own American customers and the record that  
15 the Commission staff has put together.

16 I'd like to take the story point by point.  
17 First, the U.S. steel industry says it's vulnerable,  
18 but it's basing that on four years, five years  
19 actually -- 1999, 2000, 2001, 2002, 2003 -- when  
20 Russian, Brazilian and Japanese steel imports were  
21 largely not in the market. Instead, in 2004 when  
22 Russian imports did reenter, the industry had a banner  
23 year.

24 You also heard that the U.S. steel industry  
25 is currently the stock market's darling. The U.S.

1 steel industry says it's lost between \$5.3 billion to  
2 \$6.6 billion over the last business cycle, but we know  
3 that they've actually made \$7 billion in 2004 alone,  
4 and we know that they've passed off something in the  
5 range of \$9 billion or more in legacy costs to the  
6 Pension Guarantee Benefit Corporation.

7 That is in short what U.S. taxpayers such as  
8 us and our children, the future taxpayers, are paying  
9 for the U.S. steel's government-provided bailout. I  
10 would like to say that we're paying this for a  
11 purpose, and that's to make the U.S. steel industry  
12 more competitive with the worldwide steel industry,  
13 not to shelter the U.S. steel industry from global  
14 competition.

15 This is what the President found when he  
16 determined to remove steel 201 safeguard measures and  
17 allow the U.S. steel industry to compete on its own  
18 two feet.

19 The U.S. steel industry says it's  
20 fragmented, but we all know that due to the major  
21 reconstruction and consolidation there are far fewer  
22 than the 28 steel companies that we once had. This  
23 year three of them, particularly with the last merger,  
24 will control a very substantial percentage of the  
25 total U.S. hot-rolled steel production in the U.S.

1           The U.S. steel industry looks backwards and  
2           says look at the original investigation. If the  
3           measures are removed, we're going to see the same  
4           influxes of imports from Russia, Japan and Brazil as  
5           we did in 1998, but they only do that by ignoring all  
6           those changes that we know, things that were present  
7           in 1998 that are no longer present today.

8           We don't have the Asian crisis. We don't  
9           have the Russian crisis. When actually you asked them  
10          this morning whether they saw that any of these crises  
11          were reoccurring, they said no. Moreover, you've  
12          heard about the growing and vibrant demand in Russia,  
13          and the same is true in the other two countries.

14          The U.S. industry says the prices for hot-  
15          rolled are declining. That's a relative point.  
16          They're perhaps declining from the very, very high  
17          peak of \$740 per short ton in September 2004, but at  
18          \$625 per short ton in February 2005 they're still 12  
19          percent above what they were in February 2004. Those  
20          are still pretty high numbers there.

21          As we've already mentioned, when the imports  
22          from Russia declined from October 2004 to January  
23          2005, that was the period when the prices in the U.S.  
24          declined.

25          Switching gears, the U.S. industry says that

1 prices are declining, but are still high enough to be  
2 attractive. I think we heard through all three panels  
3 today everyone agreed, as Mark McConnell just pointed  
4 out, that there is now an equilibrium, so the price  
5 incentive is not there.

6 In fact, it's been eliminated even more when  
7 you take into account the \$80 to \$100 per short ton  
8 that the Russian steel industry would have to pay to  
9 ship it to the United States.

10 In short, the U.S. and world steel  
11 industries and worldwide supply and demand, as they  
12 were in 1998 and 1999, the year the measures were  
13 imposed, have dramatically changed. It's simply not  
14 possible, let alone probable, on these record facts  
15 that the U.S. steel industry will be adversely  
16 affected by the removal of the measures on Russian,  
17 Japanese and Brazilian hot-rolled steel.

18 Thank you very much.

19 VICE CHAIRMAN OKUN: Thank you.

20 Mr. McConnell?

21 MR. MCCONNELL: Thank you. This has been a  
22 long day, and I want to start by thanking each of you  
23 for your patience and attention. I think I can  
24 probably say without contradiction that you've shown a  
25 lot of both of those through the day.

1 MS. GEORGI: Hear, hear.

2 MR. MCCONNELL: I think you're gotten a good  
3 flavor of the difficulties that steel consumers are  
4 facing in this marketplace. You heard about Dura  
5 Automotive losing its jack business to China because  
6 of the steel content and the steel price.

7 You heard about Delphi's 50 percent price  
8 increase and being placed on allocation. We're  
9 talking about I think the largest Tier 1 supplier,  
10 certainly one of the largest.

11 You heard Dennis Keat talk about having all  
12 of his contracts canceled and have 15 percent of the  
13 steel that he did receive have to be rejected on  
14 quality terms.

15 When we started this morning I asked you to  
16 keep in mind the context in which a lot of the  
17 arguments that we've been making today are postured.  
18 At the time I was talking about the industry  
19 profitability and the strong demand worldwide.

20 I'd like to add to that context in closing  
21 the difficulties of the steel consumers in this  
22 marketplace. What these shortages and record prices  
23 in 2004 mean is that the prices you saw during that  
24 timeframe simply are not sustainable.

25 The way the U.S. steel market worked in the

1 last nine months or so does not permit the growth of  
2 steel in manufacturing. In fact, you've seen evidence  
3 of decline. You've got plenty of evidence of decline  
4 on the record.

5 What does that mean? It means that all the  
6 arguments that you've heard that prices may be  
7 falling, although maybe they're not, that the steel  
8 industry needs more time at these profit levels to  
9 recoup past losses, all those arguments are based on a  
10 false premise.

11 The false premise is that the situation we  
12 saw in 2004 is sustainable in the North American  
13 market. In fact, it's causing a shake out in the  
14 steel industry's customer base. The current market is  
15 not sustainable, and for that reason it can't be your  
16 benchmark for whether there would be harm to the U.S.  
17 industry if there were more competition in this  
18 marketplace.

19 The reality is they've got very little else  
20 to argue. They are doing so well at the moment that  
21 virtually all of their arguments are premised on the  
22 fear of a decline from a position that just isn't  
23 sustainable in this marketplace. That's not a risk of  
24 recurrence of injury.

25 Steel consumers want a successful U.S. steel

1 industry. We need a successful U.S. steel industry  
2 and they need us. We urge you to revoke the  
3 restrictions.

4 VICE CHAIRMAN OKUN: Thank you.

5 Posthearing briefs, statements responsive to  
6 questions, requests of the Commission, corrections to  
7 the transcript must be filed by March 14, 2005.

8 Closing of record and final release of data  
9 to parties is April 6, 2005, and final comments are  
10 due April 8, 2005.

11 With that, again I want to thank all the  
12 witnesses for their appearances today and for sticking  
13 with us through a long hearing.

14 With that, this hearing is adjourned.

15 (Whereupon, at 7:01 p.m. the hearing in the  
16 above-entitled matter was concluded.)

17 //

18 //

19 //

20 //

21 //

22 //

23 //

24 //

25 //



**CERTIFICATION OF TRANSCRIPTION**

**TITLE:** Certain Hot-Rolled Flat-Rolled  
Steel - Brazil, Japan and Russia

**INVESTIGATION NO.:** 701-TA-384, et al.

**HEARING DATE:** March 2, 2005

**LOCATION:** Washington, D.C.

**NATURE OF HEARING:**

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

**DATE:** March 2, 2005

**SIGNED:** LaShonne Robinson  
Signature of the Contractor or the  
Authorized Contractor's Representative  
1220 L Street, N.W. - Suite 600  
Washington, D.C. 20005

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceeding(s) of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker-identification, and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceeding(s).

**SIGNED:** Carlos Gamez  
Signature of Proofreader

I hereby certify that I reported the above-referenced proceeding(s) of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceeding(s).

**SIGNED:** Renee C.M. Katz  
Signature of Court Reporter