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UNITED STATES FEDERAL TRADE COMMISSION

and

UNITED STATES DEPARTMENT OF JUSTICE

SHERMAN ACT SECTION 2 JOINT HEARING

REFUSALS TO DEAL PANEL

TUESDAY, JULY 18, 2006

HELD AT:

UNITED STATES FEDERAL TRADE COMMISSION

CONFERENCE CENTER CONFERENCE ROOM C

601 NEW JERSEY AVENUE, N.W.

WASHINGTON, D.C.

1:30 P.M. to 5:13 P.M.

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Robert Pitofsky

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Steven C. Salop

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## P R O C E E D I N G S

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3 MR. ABBOTT: Good afternoon. I'm Alden Abbott,  
4 Associate Director of the Bureau of Competition of the  
5 Federal Trade Commission. I wish to join my  
6 co-moderator, Deputy Assistant Attorney General for  
7 Antitrust, Bruce McDonald, to welcome you to today's  
8 session of the FTC/Justice Department hearings on the  
9 antitrust implications of single firm conduct.

10 This is the fourth session in the ongoing  
11 hearings. Prior sessions involved an introductory  
12 overview of the topic, and sessions on predatory pricing  
13 and buying.

14 Before we start, I need to cover a few  
15 housekeeping matters. First, please turn off cell  
16 phones, Blackberries and any other electronic devices.  
17 Second, and most important, the restrooms are outside  
18 the double doors and across the lobby. There are signs  
19 to guide you. Third, in the unlikely event building  
20 alarms go off, please proceed calmly and quickly as  
21 instructed. If we must leave the building, go out the  
22 New Jersey Avenue entrance by the guard's desk, follow  
23 the crowd of FTC employees to a gathering point and  
24 await further instruction. Finally, we request you not  
25 make comments or ask questions during the session.

1 Thank you.

2 Now, before turning the podium over to my  
3 colleague, Bruce McDonald, I'll briefly mention, prior  
4 to giving more fullsome introductions, we're honored to  
5 have six of the most distinguished leading lights of  
6 antitrust here today. Bill Kolasky, Wilmer Cutler &  
7 Pickering, former deputy assistant Attorney General;  
8 professor and former dean and FTC chairman Robert  
9 Pitofsky of Georgetown University Law Center, and Arnold  
10 & Porter; Hew Pate, former assistant Attorney General  
11 and currently partner at Hunton & Williams; Professor  
12 Steven Salop, Georgetown University Law Center,  
13 Consultant CRA International, and also an FTC alumnus;  
14 Thomas Walton, director economic policy analysis,  
15 General Motors Corporation, and also an FTC alumnus; and  
16 Mark Whitener, senior counsel, competition law and  
17 policy, General Electric Company, and also an FTC  
18 alumnus. So we see there's a certain FTC flavor to the  
19 distinguished speakers here today, but I won't say  
20 anything more about that.

21 Bruce?

22 MR. McDONALD: If counting, there is a distinct  
23 DOJ flavor on the panel, too. Let me say my welcome to  
24 the joint DOJ/FTC single firm conduct hearings. The  
25 hearings opened on June 20 with an overview of the

1 issues presented by single firm conduct and the  
2 enforcement of Sherman Act Section 2. At the opening  
3 hearings, both FTC Chairman Debbie Majoras and antitrust  
4 AAG Tom Barnett emphasized the challenges in identifying  
5 what conduct threatens long-term harm to competition and  
6 the importance of developing clear rules to guide  
7 business and that both underdeterrence and  
8 overenforcement need to be considered.

9 Today is our fourth session, and our third day  
10 of hearings. Our topic today is refusals to deal, which  
11 is hard fought ground in the single firm conduct debate.  
12 Our distinguished panel will focus on the circumstances  
13 in which a firm's unilateral refusal to deal with a  
14 competitor violates or should or should not violate  
15 Section 2, addressing issues raised by Colgate, Otter  
16 Tail, Kodak, Aspen, Microsoft and Trinko. The views of  
17 our panelists have been influential in this debate, and  
18 we appreciate the time that they have devoted to these  
19 hearings.

20 Let me outline the agenda for you this  
21 afternoon. Each of the panelists will take about 15  
22 minutes to outline the issues and things critical, then  
23 we'll take a 15-minute break, and then we'll dig deeper  
24 into a discussion, giving the panelists an opportunity  
25 to respond to each other's presentations and to consider

1 several propositions and hypotheticals that we hope will  
2 initiate further discussion. The hearing will end at  
3 about 5:00.

4 Let me turn the podium back to Alden Abbott to  
5 introduce the presenters. Thank you.

6 MR. ABBOTT: Thank you, Bruce. Our first  
7 speaker, Bill Kolasky, is cochair of Wilmer Hale Cutler  
8 & Pickering, actually Wilmer Cutler Pickering Hale &  
9 Dorr, it's a problem with all of these law firm mergers.  
10 He co-chairs the firm's antitrust and competition  
11 practice group. He's also had a distinguished record of  
12 public service. From September 2001 through December  
13 2002, he served as Deputy Assistant Attorney General for  
14 International Antitrust at the Justice Department, at  
15 which time he spoke out vociferously on the benefits of  
16 an economic approach to antitrust in the international  
17 forum and was very active in helping launch the  
18 International Competition Network. His private practice  
19 covers a full range of antitrust matters and Bill has  
20 also taught antitrust law at American University, and he  
21 speaks regularly on antitrust topics.

22 Bill?

23 MR. KOLASKY: Thank you very much, Alden, and  
24 thank you, Bruce, as well, for inviting me to  
25 participate in this. I have to say that it's somewhat

1     intimidating to be the first speaker in this afternoon's  
2     session, especially given that I think all of the other  
3     members of the panel, and probably most of you in the  
4     audience, have thought longer and harder about these  
5     issues than I have.

6             The other disadvantage of speaking first, of  
7     course, is that everyone gets the chance to shoot at  
8     what I'm about to say. I do think that I have, perhaps,  
9     one comparative advantage, and only one, I'm going to  
10    try to take full advantage of that, and that is my age,  
11    and therefore, in fact, I've been doing this a lot  
12    longer than most of the people in the room.

13            I've titled my talk refusals to deal with  
14    rivals, because I want to distinguish very clearly  
15    between refusals to deal with competitors as opposed to  
16    refusals to deal with customers.

17            Refusals to deal with customers, I think involve  
18    very different competitive concerns. The exclusionary  
19    effects are more likely to be direct and immediate, and  
20    there's a long line of cases running from Lorain Journal  
21    to Dentsply that deal with refusals to deal with  
22    customers. As I understand it, we're not here to  
23    discuss those, we're here today to discuss refusals to  
24    deal with rivals.

25            In structuring my remarks, I felt that I made



1 one of the classic rookie mistakes, I have far too many  
2 slides and so I'm going to have to skip around somewhat,  
3 but I wanted to touch on five basic topics. The first  
4 is the pre-Trinko refusal to deal cases. Next I want to  
5 talk briefly about Trinko. Then I want to talk about  
6 the current dialogue that is going on, among others,  
7 between Steve Salop and my partner, Doug Melamed over  
8 the various standards for applying Section 2 generally.  
9 I then want to stake out my own position as to what  
10 analytical framework I think should be applied to  
11 Section 2, and it's basically a step-wise rule reason  
12 approach, applying the California Dental sliding scale.  
13 And then I propose to talk about how they apply to  
14 refusals to deal with rivals.

15 Focusing first on the pre-Trinko refusal to deal  
16 law, there are basically, I think, four distinct lines  
17 of cases. The first line of cases, and the oldest, are  
18 the vertical integration cases from the 1970s and early  
19 80s. The second line of cases are the essential  
20 facilities cases, largely from the 1980s and early  
21 1990s. The third line of cases are the intellectual  
22 property cases, most recently the Federal Circuit's  
23 decision in CSU. And then finally there is Aspen, which  
24 because it's a Supreme Court case, I think deserves  
25 particular mention and focus.

1           In the debate over refusals to deal, I've been  
2 surprised in the recent publications how little  
3 attention has been paid to the vertical integration  
4 cases, which is really where a lot of the law in this  
5 area was first developed. And when you go back and read  
6 those cases, I believe, at least, that the analytical  
7 framework that they used is a surprisingly sound one,  
8 given that these cases were decided largely in the 1970s  
9 and early 80s as we were just emerging from what Doug  
10 Ginsburg refers to as the dark ages of antitrust.

11           Many of the cases, some of which my firm was  
12 involved in, involved refusals to deal by monopoly  
13 newspapers that were vertically integrating into  
14 distribution. The obvious reason why these papers were  
15 vertically integrating into distribution was to get  
16 around the problem that was created by Albrecht, by the  
17 rule that maximum resale price by principles is per se  
18 unlawful. Since it was obviously efficient to have a  
19 single delivery person covering each block, newspapers  
20 found themselves basically with the situation where they  
21 were dealing with independent dealers, giving those  
22 dealers a monopoly, and they had no way to prevent those  
23 dealers from charging monopoly prices higher than what  
24 the newspaper itself would have charged.

25           It's not surprising, therefore, that the cases

1 for the most part ended up with the courts ruling in  
2 favor of the newspapers and upholding their refusal to  
3 continue to deal with independent dealers and vertically  
4 integrating into the distribution themselves.

5 When you go back and read the cases, and most  
6 notable the Paschall versus Kansas City Star decision,  
7 in 1984, which was an en banc decision of the Eighth  
8 Circuit, what you find is that the courts applied  
9 essentially a Section 1 rule of reason standard in  
10 evaluating these unilateral refusals to deal. In that  
11 sense, I would argue that they are in a way ahead of  
12 their time, because it was really not until the  
13 Microsoft decision in 2001 that a court of appeals here  
14 in the D.C. Circuit affirmatively embraced the rule of  
15 reason as the applicable standard for Section 2.

16 Applying that Section 1 rule of reason  
17 framework, the Eighth Circuit found that the  
18 anticompetitive effects from the alleged loss of  
19 potential competition as claimed by the plaintiffs were  
20 slight, and that the newspaper had offered several  
21 legitimate business reasons for its decision to  
22 vertically integrate into distribution.

23 One of the most interesting things about the  
24 case is that the newspaper did not rely on the argument  
25 that I relied on in my opening remarks about this case,

1     namely the need to get around Albrecht.  Instead, the  
2     newspaper focused on the desire to be more responsive to  
3     subscribers and have more uniform pricing in order to  
4     facilitate advertising.

5             Quite frankly, those are relatively weak  
6     justifications for what the newspaper was doing, and yet  
7     nevertheless the court held without scrutinizing those  
8     justifications very closely, that they outweighed the  
9     rather minimal showing of anticompetitive injury that  
10    the plaintiffs had made.

11            One of the key factors in causing the court to  
12    reach that decision was its determination -- and this is  
13    consistent with what I said earlier on Albrecht -- that  
14    a vertically integrated newspaper was likely to charge  
15    lower prices than if you had unintegrated monopolists at  
16    both the publication level and the distribution level.

17            The essential facilities cases, I'm going to  
18    skip over lightly, because others are going to be  
19    speaking about those in more detail.  There are two  
20    things that I want to note about them.  The mother of  
21    essential facilities cases, at least with respect to  
22    unilateral conduct, is of course the Supreme Court's  
23    decision, Otter Tail.  What people often don't comment  
24    on is that that was a decision in the mid-1970s, again,  
25    as we were just emerging from the dark ages, it was a

1 four to three opinion written by Justice Douglas, who  
2 probably wrote more decisions that antitrust lawyers now  
3 try to distance themselves from than almost any other  
4 Justice.

5 The other thing that's important about the key  
6 essential facilities cases such as Otter Tail and the  
7 Seventh Circuit's decision in MCI v. AT&T is that these  
8 cases do not involve just a simple refusal to deal by a  
9 monopolist. Rather, they were cases in which the  
10 monopolist had engaged in a whole pattern of conduct  
11 that was designed to exclude rivals from these monopoly  
12 markets.

13 The next line of cases, as I mentioned, are the  
14 cases involving intellectual property rights, the First  
15 Circuit's decision in Data General, the Ninth Circuit's  
16 decision in Kodak and the Federal Circuit's decision in  
17 CSU. There's been an enormous amount of ink spilled  
18 about these decisions, including a very good article by  
19 Hew Pate, and I'm sure Hew will have something to say  
20 about this line of cases.

21 The important point, I think, that one draws  
22 from these line of cases is the Second Circuit's  
23 recognition, which was endorsed even by the Ninth  
24 Circuit, that an author's or inventor's desire to  
25 exclude others from the use of copyrighted or patented

1 work is a presumptively valid business justification for  
2 any immediate harm to consumers that might result from a  
3 refusal to license.

4 The debate really, then, is between the Ninth  
5 Circuit and the Federal Circuit under what's necessary  
6 to rebut that presumption, with the Federal Circuit  
7 taking probably the most restrictive view that the  
8 presumption is virtually irrebuttable unless there is  
9 additional conduct beyond just the simple refusal to  
10 license, such as an illegal tie, fraud on the Patent &  
11 Trademark Office, or sham litigation. And I think that  
12 is consistent, in fact, with cases like MCI and Otter  
13 Tail, if you go back and read those decisions.

14 That brings me to Aspen Ski, which was the first  
15 serious effort, I would argue, by the Supreme Court to  
16 deal with the question of what standards should apply to  
17 refusals by monopolists to deal with its rivals, and the  
18 key points here that I want to bring out are that the  
19 Court focused not just on the impact on the rival, but  
20 also on the impact of the refusal on consumers, and the  
21 Court also made it clear that what it was looking at  
22 under Section 2 was whether the defendant was seeking to  
23 exclude rivals on some basis other than efficiency, that  
24 is other than through competition on the merits. And I  
25 think that's a very important strand that needs to be

1 kept in mind as one thinks about these cases.

2           The other point that's important to make about  
3 Aspen requires really looking at the facts of the case  
4 and what the conduct was. Again, as in Otter Tail and  
5 MCI, the conduct was not a simple refusal to deal.  
6 There was a lot of other conduct going on there,  
7 including to me most significantly the fact that Ski Co.  
8 discontinued its own three-day, three mountain pass so  
9 that the only way somebody could get a discount on a  
10 multi-day, multi-mountain pass was to buy a six-day  
11 pass, and that meant that if the vacationer wanted to  
12 ski the Highlands, they almost certainly had to pay  
13 twice, both for the day ticket to the Highlands and the  
14 six-day pass to the Highlands. The other thing that's  
15 important is that, while the court described Ski Co.'s  
16 justification as pretextual, the court also gave fairly  
17 close scrutiny to those justifications before reaching  
18 that conclusion.

19           Trinko, I'm not going to spend very much time  
20 on, because others are going to spend a lot of time on  
21 it. The key message point, of course, is that the Court  
22 appeared to adopt a very restrictive view as to when a  
23 monopolist might have a refusal to deal and cooperate  
24 with its rivals.

25           Because I'm running out of time, I'm going to

1 jump ahead to the contending standards. As I say, there  
2 are basically three sets of contending standards out  
3 there now, in this area. One is what I would call the  
4 Section 2 rule of reason approach, taken by the D.C.  
5 Circuit in Microsoft and by the Eighth Circuit in  
6 Paschall, the profit sacrifice or no economic sense test  
7 that Greg Werden from the Justice Department and Doug  
8 Melamed have been advocating and I think Hew from time  
9 to time has advocated it as well, and then finally the  
10 essential facilities doctrine.

11 Again, because we're running out of time, I'm  
12 going to skip ahead to my proposed synthesis. I come  
13 down, as I think about this, in favor of basically the  
14 Microsoft step-wise rule of reason test for exclusionary  
15 conduct. I think that test involves, as the court said,  
16 basically four steps. First, an examination of whether  
17 the monopolist's conduct, in this case its refusal to  
18 deal, had the requisite anticompetitive effect.

19 Second, a requirement that the monopolist, if  
20 the plaintiff establishes a prima facie case, proffer  
21 some nonpretextual procompetitive justification for its  
22 action, and if it does so, the burden then slides back  
23 to the plaintiffs to rebut that justification. And it's  
24 only if the plaintiff meets that burden that you move on  
25 to the fourth and final stage, which is balancing.



1 That's the reason why I don't particularly like to have  
2 this test described as the balancing test, because in  
3 fact, you rarely reach the fourth balancing step in the  
4 test.

5 In applying the step-wise rule of reason under  
6 Section 2, I would argue that the courts should do just  
7 as they do in Section 1, and as I believe they do in  
8 practice under Section 2, and that is apply a sliding  
9 scale. That is to say, as Justice Souter wrote in  
10 California Dental, what is required is an enquiry need  
11 for the case. In other words, the stronger the evidence  
12 of anticompetitive harm, the closer the scrutiny of  
13 proper justifications.

14 Going back to, I'm not sure how to go to a  
15 previous slide, I want to go back to Microsoft for a  
16 second, because -- I'm sorry about this. I hope I get a  
17 minute for my technological ineptitude. Here we go.

18 In Microsoft, if you read the decision closely,  
19 you will see that the court, in fact, applied exactly  
20 this kind of a sliding scale. When it came to the  
21 license restrictions that Microsoft imposed on OEMs, the  
22 court subjected Microsoft's proposed justifications to  
23 very close scrutiny. When it came, however, to the  
24 integration of Internet Explorer and Windows, the court  
25 expressed at the very outset of that section of its

1 opinion a general deference to the dominant firm's  
2 product design decisions, and the only reason it found  
3 Microsoft's conduct unlawful, to the extent it did, is  
4 that Microsoft proffered no justification whatever for  
5 its decisions.

6           What I found interesting, and I credit this to  
7 one of our summer associates, Tian Mayimin, who is in  
8 the audience today, is how similar the California Dental  
9 sliding scale approach to the rule of reason is to what  
10 the courts do in the constitutional area, both under the  
11 First Amendment, and under equal protection, where over  
12 the years, what began back in the 1960s as a balancing  
13 test, has evolved instead to three different levels of  
14 review, strict scrutiny, intermediate scrutiny, and weak  
15 scrutiny, in which the degree to which the court  
16 subjects the proffered justifications for the  
17 government's action depends on how objectionable the  
18 conduct is in terms of First Amendment principles and/or  
19 equal protection.

20           And I would suggest that the analogy in the  
21 antitrust area is to the test we use for determining  
22 whether or not the proper justifications justify the  
23 conduct at issue. We often talk about needing to find  
24 that the conduct is reasonably necessary, that's a  
25 relatively tough standard.

1           A more relaxed standard would be to find that  
2   it's reasonably related, and an even more relaxed  
3   standard would be that it's plausibly related, which is  
4   the standard the Supreme Court adopted in Broadcast  
5   Music in determining whether or not the per se rule  
6   should be applied. I would argue that you could use  
7   that same sliding scale under Section 2, where the  
8   degree of scrutiny depends on the nature of the conduct  
9   in question.

10           Why do I prefer the rule of reason approach to  
11   the profit sacrifice test? I think basically four  
12   simple reasons. One is that it focuses directly on  
13   competitive effects, whereas the profit sacrifice test  
14   focuses more on the effect on the monopolist, rather  
15   than the effect on consumers. Second, because, as Steve  
16   Salop has pointed out quite persuasively, exclusionary  
17   conduct can be profitable, even in the short-term, and  
18   in fact, if you read the facts of Aspen Ski, I suspect  
19   that even there, Aspen's conduct was profitable in the  
20   short-term, even though it degraded the attractiveness  
21   of its product to the skiers, and that's because it  
22   would have shifted skiers from Highlands to the Aspen  
23   mountains, thereby increasing its revenues, i.e., even  
24   if the total number of skiers coming to the Aspen area  
25   generally declined.

1           Third, at least as I have read the articles, the  
2 profit sacrifice test, as it has been articulated,  
3 doesn't acknowledge the need to calibrate the degree of  
4 scrutiny of the business justifications based on the  
5 strength of the evidence of competitive injury. Doug  
6 Melamed, for example, has argued that one can look at a  
7 refusal to deal as basically a make-or-buy decision, and  
8 that it should be unlawful if it would be more  
9 profitable for the monopolist to buy the downstream  
10 services than to vertically integrate them. I would  
11 argue that that is too high a degree of scrutiny for the  
12 courts to impose on those kinds of decisions.

13           And then finally, there is no obvious reason why  
14 courts should be any less able to evaluate competitive  
15 injury and business justifications in a Section 2 versus  
16 a Section 1 setting. What should differ is how strictly  
17 they scrutinize the justifications, not the test that  
18 they apply.

19           Thank you.

20           (Applause.)

21           MR. ABBOTT: Thank you, Bill. Now I have the  
22 honor of introducing Robert Pitofsky, a name known  
23 certainly to all of you and throughout the antitrust  
24 world, former FTC Chairman, Commissioner and Bureau of  
25 Consumer Protection Director, distinguished background

1 in private practice, currently of counsel at Arnold &  
2 Porter, and of course very distinguished academic,  
3 former NYU law professor, then dean of Georgetown Law  
4 School, currently Sheehy Professor in Antitrust and  
5 Trade Regulation Law at Georgetown University Law  
6 Center. His writings are many. He has co-authored,  
7 Cases and Materials on Trade Regulations, which is in  
8 its fifth edition, one of the most widely used antitrust  
9 and trade regulation case books.

10 Bob Pitofsky.

11 (Applause.)

12 MR. PITOFSKY: Thank you all and good afternoon.  
13 It's great to be back at the FTC, and to see that the  
14 DOJ and the FTC are continuing the tradition of taking  
15 on the toughest issues and addressing them not  
16 necessarily by litigation, but by hearings like this.  
17 And I do regard the definition of exclusion under  
18 Section 2, and refusals to deal in particular, as about  
19 the toughest issues that an antitrust lawyer is required  
20 to face today.

21 I'm going to do three things here. One, I want  
22 to put refusals to deal in a broader context, and I  
23 believe that's what Trinko's majority opinion was  
24 designed to do. Secondly, I want to say a little bit  
25 about the general universal test that Bill talked about

1 in such an interesting way. I just have one question,  
2 because I agree with virtually all that he had to say.  
3 And then I'm going to discuss, the antitrust concept of  
4 essential facilities and whether essential facilities is  
5 such an unwise doctrine that it ought to be abolished.

6 Let's start with Trinko, because I don't think  
7 Trinko is just about the facts of that particular case.  
8 It was a unanimous opinion. I would have voted to  
9 reverse the Second Circuit, too. I had no problem with  
10 the holding. It's the dicta in Trinko that went on and  
11 on and on, and I'm disappointed that other judges on the  
12 court didn't concur separately, and write that they were  
13 not ready to go along with all this additional talk.  
14 More broadly, I think Justice Scalia was saying, very  
15 directly, that he's uncomfortable, he's skeptical about  
16 enforcement of Section 2, and thinks that Section 2,  
17 certainly compared to Section 1 of the Sherman Act,  
18 causes more harm than good. His reasons were that there  
19 are too many false positives, as he put it, in Section  
20 2, that Section 2 enforcement tends to chill the  
21 incentives of aggressive and innovative companies, that  
22 he's uncomfortable with a generalist antitrust court  
23 taking on issues like those raised by Section 2  
24 enforcement, and the remedy, especially with refusal to  
25 deal, is at least difficult and may be impossible.

1           Let me just go through these. First of all,  
2           what is this false positives thing? I didn't agree with  
3           the Second Circuit either, but I didn't conclude that  
4           Section 2 raised many false positives as a result of  
5           that wrong decision. Is the meaning that lots of  
6           Section 2 cases have been brought by the government and  
7           private parties and have been thrown out on motions to  
8           dismiss, not stating a legitimate case? Well, let's go  
9           back and review the record: Lorain Journal, Walker  
10          Process, Otter Tail, Kodak, Xerox, Aspen, and Intel.  
11          The plaintiff won every one of those Section 2 cases.  
12          Now you might say yes, but they were false positives,  
13          Otter Tail should have been decided the other way. But  
14          the Supreme Court decided Otter Tail in favor of the  
15          plaintiff, and the Court has not subsequently overruled  
16          the decision.

17                 Now there have been mistakes that have been  
18                 made, but the idea that there's just constant false  
19                 positives in Section 2 enforcement, I don't know where  
20                 that's coming from.

21                 Second, Section 2 enforcement chills incentives  
22                 for innovative companies. I'm agnostic on that. Maybe  
23                 that's true. Just show me the data. Show me anyone who  
24                 has done a study which demonstrates that once a company  
25                 is aware that it may have to engage in mandatory

1 licensing, at a reasonable royalty, they cut back on  
2 their investment in innovation. I haven't seen it. But  
3 I'm uncomfortable with all these ex cathedra statements  
4 that that would occur.

5 Third, uncomfortable because generalist  
6 antitrust judges are deciding these cases? Well, who  
7 are the judges deciding joint venture cases? Merger  
8 cases? Rule of reason cases? They all involve  
9 trade-offs, just like Section 2; they all involve  
10 generalist judges. Up until now, I thought U.S.  
11 antitrust was doing a pretty good job, and I'm not  
12 troubled that district judges are making a botch out of  
13 these trials.

14 On refusal to deal, if you mandate disclosure,  
15 you have not just the decision about mandating, you have  
16 a decision about at what royalty, what terms, what  
17 timing, and so forth. And there's no question, that  
18 complicates this issue immensely. It was worked out in  
19 Aspen Ski, it was worked out in Otter Tail, although  
20 there was a Federal Power Commission at the time Otter  
21 Tail was decided to help to work out the remedy. The  
22 question for me is, given the fact that the remedies in  
23 these cases are difficult, do you throw up your hands  
24 and say, impossible, therefore the monopolist can do  
25 anything it wants, or do you try to work out the best



1 remedy you can? Sometimes the remedy is easy. Perhaps  
2 the monopolist has already been licensing other people,  
3 but refuses to license potential competitors. It's not  
4 common, but it happens.

5 Sometimes the monopolist has been selling in  
6 other markets at a price it was comfortable with.  
7 That's the beginning of negotiation for this remedy. I  
8 grant immediately, it's difficult, the question is, does  
9 that mean free reign for the monopolist?

10 Second, on proposals for a general rule, first  
11 of all, I want to compliment Hew Pate, now Bill Kolasky,  
12 Steve Salop, Doug Melamed, Greg Werden, all of whom are  
13 trying to come up with a rule that lends certainty and  
14 predictability to Section 2 generally and refusals to  
15 deal specifically. But in the end, I think the  
16 balancing test as advocated in Aspen and Microsoft is  
17 where you have to end up. I'm uncomfortable with the  
18 universal rule that focuses on the welfare of the  
19 monopolist. That's the profit sacrifice test. I'm more  
20 concerned about the consumer, not whether the monopolist  
21 sacrificed profits.

22 On the approach that asks if there was any  
23 plausible economic reason for doing something, you know,  
24 I think lawyers can always come up with a plausible  
25 economic reason. That's not the issue. The issue is

1 whether that reason is good enough to outweigh the  
2 anticompetitive effects. And that, it seems to me, is  
3 what you have to do.

4 I would welcome a clearer rule, but in the end,  
5 you have to take into account the redeeming virtues, the  
6 business reasons, the justification, but if the  
7 anticompetitive effects are large and the efficiencies  
8 small, you can't stop with step one, you have to get to  
9 as many steps as you can, and that's the question that I  
10 would like to address to Bill. His third step is: what  
11 was your justification? Suppose the defendant states  
12 it, and then the other side comes in and let's say fails  
13 to show that your justification was not plausible,  
14 substantial, significant -- that is, there was some  
15 justification. Do we stop there? Or do we go on to the  
16 question of maybe you had a good justification, but it  
17 didn't outweigh the anticompetitive effects?

18 Let me return finally return to the issues  
19 relating to essential facilities. Let me start with the  
20 proposition that the general rule is and must be no  
21 general duty to deal. You don't have to disclose these  
22 kinds of information except under a very rare exception,  
23 and the exception is where a monopolist has a bottleneck  
24 monopoly. The scholars are suppose to all say let's get  
25 rid of the doctrine. That's really not what they say.

1 They say it should be rare and extremely narrow, that's  
2 Areeda, that's Hovenkamp. I say the same thing. It  
3 should be very rare, and very narrow.

4 But I think it should be an exception to the  
5 general rule. I think the best summary of the  
6 limitations on essential facility claims is in the MCI  
7 case, which I notice virtually every lower court that  
8 either sustains or overrules the essential facilities  
9 claim, they all use the MCI test. The test is as  
10 follows: one, it only applies to a monopolist; two,  
11 other potential rivals cannot duplicate the facility or  
12 the service. It's not just that it would be hard to  
13 duplicate it, it's they can't do it at all. Three, the  
14 monopolist denies access to the service or the facility;  
15 and four, that it's feasible to make use of the facility  
16 available.

17 I remember there was a throw-away line in Otter  
18 Tail, and that's not my favorite case in this area, but  
19 there's a throw-away line saying, you know, if you had  
20 said that there's an engineering reason why you couldn't  
21 wheel power to those municipalities, this would be a  
22 different case. The problem with Otter Tail is there  
23 was no plausible explanation except anticompetitive  
24 purpose for refusing to wheel the power.

25 The EU has added a few additional

1 qualifications: The refusal to deal must eliminate all  
2 competition, and that the product that the person  
3 seeking access would make is not just a clone of the  
4 first product, I don't think you need those two  
5 additional restrictions, although they do narrow the  
6 doctrine.

7 I think with the general qualifications stated  
8 in MCI, we're in good shape. And I do want to emphasize  
9 here -- the idea is not that the monopolist is giving  
10 anything away, it's receiving reasonable royalties that  
11 a court or an expert witness figured out was acceptable.

12 Finally, it has been said that there's Terminal  
13 Railways, there's Otter Tail, there's Associated Press,  
14 and there aren't many cases that address the essential  
15 facility issue. That's just not true. There are scores  
16 of lower court cases, including lower court cases since  
17 Trinko kicked a lot of mud on the essential facilities  
18 doctrine, which have addressed the claim of essential  
19 facilities.

20 Let me conclude by saying that while Section 2  
21 enforcement is an area that deserves to be addressed, at  
22 least for the time being, I think Aspen Ski is the best  
23 approach to it. It applies a rule of reason, and the  
24 Court looked at and rejected any plausible business  
25 justification. It seems to me a monopolist ought to

1 have some reason for refusing to do business with a  
2 potential rival. I just don't think of antitrust as  
3 being so narrowly confined when it comes to the market  
4 power of a monopolist. I look forward to the  
5 discussion. Thank you.

6 (Applause.)

7 MR. ABBOTT: Well, so far we've heard one  
8 endorsement of the Cal Dental sliding scale approach and  
9 an endorsement of an approach based on Aspen Ski,  
10 variations on balancing approaches, and it will be  
11 interesting to see what our next speaker has to say  
12 about such approaches.

13 Hew Pate, partner and head of Hunton & Williams'  
14 Global Competition Practice Group, is a former Assistant  
15 Attorney General for antitrust, until relatively  
16 recently. Hew's practice involves all aspects of  
17 competition law, counseling and litigation. Hew has  
18 served as Ewald Distinguished Visiting Professor of Law  
19 at Virginia, from which he graduated first in his class.  
20 Hew clerked for two Supreme Court Justices, Justice  
21 Powell and Justice Kennedy.

22 Hew?

23 (Applause.)

24 MR. PATE: Thank you very much, Alden. It is  
25 great to be here at the Commission's conference facility

1 for these hearings. I appreciate the opportunity to  
2 take a part in them. I have submitted some written  
3 testimony, which I have prepared on behalf of the United  
4 States Telecom Association. That, as I understand it,  
5 will be available on the website for these hearings. As  
6 to my elaborations on that and what I say in the  
7 exchange, you've just got me, and all the views I  
8 express, both in the written testimony and here, are my  
9 own.

10 The general point of the testimony I'm going to  
11 give is that independent competition among competitors  
12 who are not relying upon one another for assistance or  
13 even for pulled punches in the competitive process is  
14 what best produces innovative products at low prices.  
15 Government-imposed duties to assist competitors force  
16 courts into setting prices, a task for which they are  
17 not very well equipped, particularly in capital  
18 intensive or high technology fields. The uncertainty  
19 that is caused by indeterminate liability rules and  
20 duties to assist competitors are likely to retard  
21 desirable investment.

22 And the U.S. system of private litigation, which  
23 uniquely puts decisions on these types of issues in the  
24 hands of general judges, as has been mentioned, and in  
25 the hands of juries, sometimes with very vague

1 instructions, exacerbates the problem. And I would  
2 suggest that recent experience in the telecommunications  
3 field provides a good illustration of this point.

4 This testimony, my testimony is first going to  
5 talk about refusals to deal and essential facilities.  
6 The question is where after Trinko these doctrines  
7 should go in the future, and my suggestion is not much  
8 of anywhere. These doctrines inherently generate  
9 uncertainty, they threaten returns on investment, and by  
10 doing so, they discourage investment from taking place.

11 With respect to refusals to deal, or as I prefer  
12 to think of it, duties to assist competitors, all have  
13 the right to take a different tack. I think in the wake  
14 of Trinko, as we have seen lower courts try to make  
15 sense of, and cabin the Aspen decision, that the time  
16 has come for Aspen to be overruled, and that the law  
17 would be better with it off the books, and that the  
18 Commission and the Division would do a service to the  
19 law by advocating that in their report from these  
20 hearings.

21 The second major point I want to make, while I  
22 don't at least in this presentation want to debate the  
23 variety of standards, as has been mentioned, I think the  
24 no economic sense test has a good deal to be commended.  
25 At the Antitrust Modernization Commission, I have

1     responded to some criticisms and made a general defense  
2     of that test, but for today, I simply want to suggest  
3     that the agencies would do a service by continuing to  
4     push for more objective standards in this area. And to  
5     my mind, while a general balancing test is flexible,  
6     because it can apply in a wide variety of circumstances,  
7     it is inherently lacking in any objective content that  
8     businesses can apply in a predictable manner to make  
9     their decisions. And while there may be different  
10    formulations of it, some variation of a price-cost  
11    comparison in my judgment is going to be necessary if  
12    objectivity is going to be brought to the inquiry.

13             With respect to the telecommunications industry  
14    experience, I think it does shed some light on whether  
15    duties with forced sharing are likely to produce  
16    desirable results. Telecommunications is an area where  
17    huge capital expenditures and great risk need to be  
18    undertaken to provide the product, and before any  
19    profits can be made. I had a good deal of experience in  
20    this industry in working on DOJ's implementation of the  
21    1996 Act. And my experience there was that the DOJ  
22    staff worked tremendously hard to try to implement that  
23    act. But my experience in that process also left me  
24    convinced that forced sharing of assets with competitors  
25    is not a sound foundation for promoting competition.



1           As you all you are aware, the unbundling  
2 obligations of the 1996 Act were premised on a so-called  
3 stepping stone theory, the idea that if competitive  
4 local exchange providers were given mandated wholesale  
5 price access to incumbent local exchange providers'  
6 facilities, this would allow so-called CLACs to enter  
7 these markets officially without building facilities,  
8 without undergoing that inherent risk. This would bring  
9 immediate competition of a sort, and importantly, it  
10 would then allow CLACs to build their own facilities so  
11 that facility-based competition could follow thereafter.

12           A lot of water has gone under the bridge since  
13 the passage of that Act in attempts to administer it. I  
14 think the basic lessons are difficult to deny at this  
15 point. Rather than provide a stepping stone to  
16 independent competition, sharing obligations led to  
17 demands for ever greater and more complicated sharing  
18 obligations, many of which were found unlawful by the  
19 courts in ensuing litigation.

20           One writer who has actually supported forced  
21 sharing as a part of the antitrust laws recently summed  
22 it up this way: "The 1996 Act is arguably a good  
23 example of the questionable effectiveness of legally  
24 mandated sharing. After eight years, the FCC has failed  
25 to produce a legal system of access, and has instead

1 furthered a disastrous \$50 billion Telecom boom and bust  
2 in local telecommunications."

3           The experience there, I would suggest, is  
4 illustrative of what happens when -- even when an  
5 agency, but when an agency and parties who can be  
6 protected want to litigate over the agency's rulings and  
7 what the forced sharing obligation will mean, I think  
8 provides an illustration of what is likely to ensue.

9           I think it also appears clear at this point that  
10 the Act's forced sharing obligation has in many  
11 instances slowed investment that otherwise would have  
12 been made. Bob asked, and other speakers wonder what is  
13 the empirical case for suggesting that incentives would  
14 be chilled. Among one collection of studies, I would  
15 point you to one by Scott Wallsten at the AEI-Brookings  
16 Joint Center For Regulatory Studies, which can be found  
17 on their website, and in summarizing the work in this  
18 area, he suggests that although there are a few  
19 dissenting voices, most economists and most studies  
20 conclude that unbundling obligations in the U.S. reduced  
21 incentives to invest in high-speed Internet  
22 infrastructure. Cable companies which weren't bound by  
23 these sort of unbundling obligations deployed more  
24 quickly. DSL has lagged behind cable in terms of  
25 deployment. That's the opposite situation we see in

1 many other countries.

2 The telecommunications industry recently has  
3 rebounded, perhaps not coincidentally, with a diminution  
4 of forced sharing obligations, and where reform of the  
5 1996 Act is headed, is not entirely clear. But I do  
6 think that antitrust generally can learn some lessons  
7 from the experience, and the most important is that  
8 forced sharing discourages and slows innovation.

9 Second, I certainly do believe that the many  
10 complex and unforeseeable consequences of a forced  
11 sharing regime are extremely difficult to administer.  
12 It may be that in certain circumstances a regulatory  
13 framework can administer forced sharing obligations in  
14 some circumstances, or that a regulatory judgment will  
15 be made that it should, but as a general matter, as a  
16 general antitrust principle, and this is a point Justice  
17 Stewart made in his dissent in Otter Tail, the rare  
18 situations where that would be necessarily are not very  
19 easily translated into a general duty of antitrust to be  
20 applied across all industries. So, certainly in my  
21 judgment, the transaction costs that come with a broad  
22 sharing obligation are likely to outweigh the benefits.

23 Let me turn to refusals to deal and essential  
24 facilities under the antitrust laws. We've heard some  
25 comment about Trinko, and Aspen, already, and the three

1       rationales that the Court in Trinko offered for  
2       limiting, very severely, any duty to assist competitors.  
3       The Court did that in granting a motion to dismiss,  
4       holding that the plaintiff's claim in Trinko was so  
5       lacking in traditional antitrust merit that it does not  
6       even require discovery before dismissal of the case.

7               And the three rationales, as you know, were the  
8       negative incentive effects, both on the incumbent, the  
9       high-market share incumbent, and on potential new  
10      entrants from a sharing rule. Yes, skepticism of  
11      generalist courts and juries' ability to manage sharing  
12      obligations to set terms and prices. And then finally,  
13      this idea of false positives. I think false positives  
14      doesn't necessarily mean that we go to the Supreme Court  
15      or even to lower courts and figure out whether the  
16      defendants or the plaintiffs were winning, or whether  
17      cases were rightly decided, but it does require some  
18      consideration of the duties of those who are charged  
19      with risking capital and conducting business, about  
20      whether, in fact, their potential competitive activities  
21      are chilled by the fear of being embroiled in litigation  
22      under sharing duty types of rules, and for that reason,  
23      I think that the risk of false positives is significant.

24              As to Aspen, while I think Aspen, as I have said  
25      elsewhere, can be reconciled with a no economic sense

1 approach to the law and as consistent with it, since  
2 Trinko, a number of courts, and some commentators have  
3 come to view Aspen as standing for the proposition that  
4 once a course of sharing conduct begins, that it  
5 shouldn't be stopped. And if that's what Aspen is going  
6 to stand for, then I think we would all be better off if  
7 the case were overruled.

8           The reason for that, I think is pretty simple,  
9 that while it is a way to distinguish the fact pattern  
10 in Aspen from the fact pattern in Trinko, there's  
11 nothing in economics that would suggest that the facts  
12 are not likely to change in a pre-existing relationship.  
13 There's no particular reason to believe that a course of  
14 conduct that was once entered into remains efficient  
15 forever.

16           So, it may be true that a voluntary course of  
17 dealing provides an initial benchmark to set a price  
18 that presumably the parties wouldn't have entered into  
19 the relationship unless it were mutually profitable, all  
20 that's true, and mitigates to some extent the concerns  
21 that were in existence in Trinko, but it does not  
22 eliminate them.

23           The other serious problem I think with a duty of  
24 continued sharing is that it can prevent voluntary  
25 sharing from taking place in the first place. This is a

1 point Judge Posner made in the Olympia Equipment Leasing  
2 Company case, a case where Western Union had initially  
3 assisted Olympia, decided to stop, got sued for doing  
4 so, and as Judge Posner put it, if Western Union had  
5 known that it was undertaking a journey from which there  
6 could be no turning back, a journey it could not even  
7 interrupt momentarily, it would have been foolish to  
8 have embarked. And I think that's the real risk of a  
9 developing idea that Aspen stands for the proposition  
10 that you just can't stop sharing if you ever start.

11 Essential facilities, I won't spend too much  
12 time on. I certainly do not think it adds anything as a  
13 stand-alone theory of liability. I think Professors  
14 Areeda and Hoenkamp said it well, the doctrine is  
15 harmful because, I quote, "Forcing a firm to share its  
16 monopoly is inconsistent with antitrust basic goals for  
17 two reasons. First, consumers are no better off when a  
18 monopoly is shared. Ordinarily a price and output are  
19 the same as they were when one monopolist used the input  
20 alone. And second, the right to share monopoly  
21 discourages firms from developing their own alternative  
22 inputs."

23 I will conclude, and time is running out, simply  
24 by renewing a call for the agencies to participate in  
25 advocating more objective standards. I think we're at a

1 high water mark now of criticisms leveled at the  
2 standard-less nature of Section 2 generally. The OECD  
3 competition committee recently issued a background note  
4 that collects a number of these. I recall Elhaug has  
5 described the exclusionary conduct law that exists today  
6 as using a barrage of conclusory labels to cover for a  
7 lack of any well-defined -- for any well-defined  
8 criteria for sorting out desirable from undesirable  
9 conduct. Even Eleanor Fox, with whom I often disagree  
10 on panels like this, states that a number of the  
11 contemporary cases tend to be noncommittal and rely on  
12 obfuscatory language in their use of terms, such as  
13 anticompetitive.

14           So, I think uncertain legal and regulatory  
15 regimes, like limits on investment, are likely to prove  
16 strong deterrents to investment, and innovation.  
17 Certainly the continued reliance in some cases on intent  
18 is one example of the type of subjective standards that  
19 can lead to uncertainty and retard investment.

20           There is some positive sign, I think, on the  
21 horizon that the Supreme Court may continue to look into  
22 this area in the Weyerhaeuser case that they've granted  
23 recently, where liability was imposed on the basis of  
24 purchasing more saw logs than were needed. I would  
25 suggest that we're really not going to do very well in a

1 regime where juries make a determination based on what  
2 is right and wrong in log buying, without any more  
3 objective basis for decision.

4 I'll stop there. As to the empirical basis for  
5 all this, I would simply suggest that if the government  
6 is going to intervene, if it's going to decide to  
7 require sharing of a facility, if it's going to decide  
8 not to use a property rule for determining how assets  
9 are going to be used, but instead use a liability rule  
10 to take from the Doug Melamed paradigm from the famous  
11 law review article he authored with Judge Calabresi a  
12 long time ago, that it ought to have some pretty serious  
13 grounding for believing that the situation is going to  
14 be made better. I don't think right now that an  
15 empirical case can be made that forced sharing, that  
16 this aspect of antitrust used to assist competitors is  
17 going to leave consumers better off. I suggested some  
18 time before I left government that the Modernization  
19 Commission could do a study by trying to look into the  
20 empirical basis for different areas of antitrust.  
21 That's a hard thing to do, as they quickly decided, but  
22 without it, in an area where the economics don't produce  
23 a real consensus, I think the basis for government  
24 intervention is lacking.

25 Bob asked whether we should just throw up our



1 hands because it's so difficult. Emil Paulis, who works  
2 at the European Commission, used to make the same  
3 comment after he heard me speak, and he would always  
4 say, well, Hew, you just want to throw the baby out with  
5 the bath water, because the standards are so difficult.  
6 And I always would respond by saying, well, Emil, if  
7 I've got a baby, and I've got to dip it into some bath  
8 water, I would like to have some reason to believe that  
9 the baby is going to be cleaner after I take it out than  
10 it was before I put it in. And I don't think in this  
11 area of the law that we have that.

12 Thanks, I look forward to the discussion.

13 (Applause.)

14 MR. ABBOTT: The people who are standing in the  
15 back, there are some seats up front, so don't be shy,  
16 there are seats. Thanks, Hew.

17 So, now we have two rational balancers and one  
18 antitrust skeptic, and now we're going to turn to our  
19 first academically trained economist on the panel, Steve  
20 Salop, professor of economics and law at Georgetown  
21 University Law Center, where he teaches antitrust law  
22 and economics, economic reasoning for lawyers, and in  
23 addition maintains an active consulting practice at CRA  
24 International. Steve is no stranger to government,  
25 having worked at the Civil Aeronautics Board, the

1 Federal Reserve Board and the Federal Trade Commission.  
2 Now I remember him giving tutorials to young staffers on  
3 economics at the FTC, young bright staffers, I was one  
4 of them. And he did a very impressive job in that  
5 regard. Steve has written widely in leading antitrust  
6 journals, on this topic of Section 2, and I, for one,  
7 look forward eagerly to hear his comments.

8 Steve?

9 (Applause.)

10 MR. SALOP: Thank you. I'm really pleased to be  
11 here. I'm thrilled that Bill Kolasky seems to agree  
12 with me. That's one down at Wilmer Cutler and several  
13 to go I guess.

14 I want to talk a little bit about the general  
15 exclusion standards, but just for a moment, and then go  
16 on and talk about the application of refusals to deal.

17 As you know, there are two standards that people  
18 have been talking about, what I call the consumer  
19 welfare effects standard, I just want to focus on the  
20 fact that that's really the effective price and quantity  
21 effect, not some complicated balancing, and then the  
22 profit and no economic sense test. I favor the consumer  
23 welfare effect test. You know, it's focused on the goal  
24 of antitrust, it's flexible, it is an enquiry meet for  
25 the case, I agree with Bill on that. It implies a

1 tailored structural enquiry for each type of  
2 exclusionary conduct.

3 It's not an open-ended balancing of the sort  
4 that was suggested in Chicago Board of Trade, but rather  
5 there's a series of steps that one must go through and  
6 those series of steps differ for different types of  
7 exclusionary conduct.

8 For example, I spoke at the -- at this panel the  
9 FTC had last month on timber overbuying and so on, and I  
10 distinguished between predatory overbuying and raising  
11 rivals costs overbuying and depending on the  
12 characterization of the conduct, there was a different  
13 test that was used.

14 Should be still a different test for predatory  
15 pricing, still a different test for refusals to deal,  
16 still a different set of tests for exclusive dealing,  
17 but all within the umbrella of a focus on consumer  
18 welfare and this consumer welfare approach.

19 So, I don't think that the consumer welfare  
20 standard leads to balancing. I also don't think it  
21 leads to false positives. Indeed the sacrifice test is  
22 usually criticized for causing false negatives, but as I  
23 discuss in my article, it also causes false positives,  
24 and indeed I'll argue that with refusals to deal, the  
25 sacrifice standard would be more likely to cause false

1 positives than would the consumer welfare test.

2 We've talked a little bit about whether the  
3 innovation incentives are a reason to cut back Section  
4 2. I'm going to talk about this before we get to  
5 refusals to deal, but just basically, you know, firms  
6 have incentives to compete, incentives to innovate in  
7 competitive markets. I believe it's the consensus of  
8 economists that innovation incentives are greater in  
9 competitive markets than in monopoly markets,  
10 monopolists have weaker innovation incentives than  
11 competitors. I would cite you to Mike Scherer's  
12 article, which is cited in my antitrust law journal  
13 article. And of course, you know, if a monopolist, if  
14 the dominant firm knocks the entrants out of business,  
15 then it will, of course, reduce the innovation  
16 incentives of the entrants as well.

17 Well, now, how would you apply this to refusals  
18 to deal? Well, here, you've got the consumer welfare  
19 test, we've got the first -- the profit sacrifice, or  
20 NES test, and then of course per se legality. What I  
21 want to say about this is that the consumer welfare test  
22 and the sacrifice test actually have a lot of  
23 similarities. They both require a price benchmark, and  
24 a lot of people say the price benchmark is the fatal  
25 flaw in anything other than per se legality. I'm going

1 to explain why I don't think that's true. And I'll also  
2 talk about why I think the sacrifice test is more likely  
3 to lead to false positives, because it does not have any  
4 or may not have any anticompetitive effects prong. And  
5 of course I say legality leads to false negatives.

6 Okay, so what should the rule be under the  
7 consumer welfare test? I'm going to talk about the  
8 rule. I have a hand-out, which you can pick up at the  
9 break, which sets out the rule I've composed in detail,  
10 but we can talk a little bit about that now.

11 There will be basically three pieces to it.  
12 First of all you have to show that the defendant has  
13 monopoly power, and that would be monopoly power in the  
14 input market and actual or likely monopoly power in the  
15 output market, so we're talking about a vertically  
16 integrated monopolist.

17 You would have to show that the plaintiff has  
18 made a genuine offer to buy at or above some benchmark  
19 price, and I'll talk in a bit about how you determine  
20 that benchmark price. So, this is not a matter of  
21 saying that the monopolist has to sell at cost, I'm  
22 going to come up with a benchmark that's going to  
23 compensate the monopolist adequately, and the plaintiff  
24 would have the burden of showing that it made an offer.  
25 So, the plaintiff can't go to the court first, the

1 plaintiff has to go to the monopolist and try to get the  
2 product, and if it fails, and the defendant, you know,  
3 refuses to deal, then there is at least potential for a  
4 case.

5           This test I use, which I call a compensation  
6 test, is going to compensate the monopolist for its lost  
7 profits for the customers that it loses to the entrant,  
8 and this is very much a sacrifice test, a no economic  
9 sense test. But under the consumer welfare analysis,  
10 you also require the plaintiff to prove anticompetitive  
11 harm. And that would be during the output market, or  
12 the input market, or some other -- some other market  
13 where the firms are actual or potential competitors.

14           It's not clear to me that the sacrifice standard  
15 requires this third step, and that's why I think it's  
16 going to lead to false positives. I think it only  
17 requires the first two. Now, if you actually parse the  
18 literature, Greg Werden probably does not have this  
19 third step. He has some type of incipency standard for  
20 the third step. I think Doug Melamed, I think, adds  
21 this third prong.

22           In which market do I have to show  
23 anticompetitive effects? Well, that's going to depend  
24 on the case. But, you know, a refusal to deal could  
25 cover up, you know, a naked noncompete. For example,

1     you know, a contemporary example might be suppose  
2     Halliburton, which has a monopoly over certain  
3     transportation services in Iraq, suppose it says to a  
4     firm, I will only provide you transportation services in  
5     Iraq which you need in order to sell other commodities  
6     to the armed forces, I will only provide that input to  
7     you if you promise not to compete with me in providing  
8     oil field services in Louisiana.

9             Well, that's a refusal to deal, the harm would  
10     not be in the geographic market in whatever Halliburton  
11     competes in in Iraq, but rather some other unrelated  
12     market. So, it's possible that this litigation could be  
13     brought here.

14             Or, you know, more generally, if it's not the  
15     input or output market, it's going to be a complementary  
16     product, it's going to be a complementary product  
17     market.

18             So, notice, this consumer welfare test, it's not  
19     an open-ended Chicago Board of Trade inquiry, have to  
20     show market power, have to show anticompetitive effects  
21     in a particularized way, and you have to show that the  
22     price offered by the plaintiff meets the compensation  
23     test.

24             Okay. Well, the real issue is, what about this  
25     price benchmark? This is where the controversy is. And

1     there are several candidates, as Hew pointed out.  
2     There's the prior price paid by the plaintiff, as in the  
3     case of Aspen. It could be the price charged to other  
4     buyers, which also was an issue in Aspen, where they  
5     were willing to deal with other mountains in other ski  
6     resorts. Or there could be some benchmark, if the first  
7     two don't work, either because there's no course of --  
8     previous course of dealing, or because of some reason  
9     they're not appropriate, and I agree with you that they  
10    may not be appropriate, then you need another benchmark  
11    and the benchmark that I've come up with is a benchmark  
12    I call protected profits benchmark, and it's a price  
13    that compensates the defendant for the monopoly profits  
14    lost to plaintiff from losing -- from customers that  
15    shift from the defendant to the plaintiff.

16           I'll give you an example. So, it is a sacrifice  
17    test, it is giving the defendant the monopoly profits  
18    that it's earned, and I think that's a key issue. You  
19    might want to adjust this benchmark. For example,  
20    suppose dealing with the plaintiff raises the  
21    defendant's production costs. Well then you would have  
22    to take that into account in setting the benchmark.  
23    Suppose the plaintiff creates real reputational  
24    free-riding, you know, suppose it says, well, we've  
25    used -- we've used this input that we got from GE, and



1     suppose their product is no good, and that hurts GE's  
2     reputation, well that could would be a reason why GE  
3     should be permitted not to deal with them or charge them  
4     a higher price.

5             And lastly, suppose the monopoly, we've been  
6     acting up until now that these monopolies are attained  
7     legitimately. If they're not obtained legitimately,  
8     then it's not clear that you want to give someone  
9     protection from the monopolist. Not clear that you  
10    would worry so much about protecting those monopoly  
11    profits or protecting the incentives.

12            Finally, the other adjustment I would make is  
13    this is a rule intended to generate negotiation, so if  
14    the defendant just has a flat refusal to deal, a  
15    non-negotiable refusal to deal, or only makes sham  
16    offers, as they did in Aspen, then the burden is going  
17    to shift to the defendant to show that the plaintiff's  
18    price offer was good.

19            So, for example, in Aspen, it's not as if  
20    Highlands said, I'll pay you ten cents for the daily  
21    tickets, and Ski Co. said, no, no, no, I want \$44,  
22    that's much more reasonable, and Highlands said, I'm  
23    going to sue you. It wasn't like that at all. In fact,  
24    Highlands made an offer, in fact the retail price, but  
25    Ski Co. made a counteroffer designed for Highlands to

1 turn down. I mean, it was not a real counteroffer, it  
2 was one that Highlands would be forced to reject. So, I  
3 place some burden on the defendant in those  
4 circumstances.

5 Okay, so how do you calculate this? Well, this  
6 is the part with the math, but as I tell my law  
7 students, this is not really math, it's just shorthand,  
8 it's just abbreviations. So, my benchmark has two  
9 important properties to it. One is it compensates the  
10 defendant for the monopoly profits that it loses on the  
11 customers that it loses to the plaintiff. However, it  
12 does not get compensation for price competition that's  
13 induced by entry by a firm that has lower costs or  
14 superior product.

15 So, I'm compensating them for their monopoly  
16 profits they have, but I'm not allowing them to deter  
17 entry by a more efficient competitor, one that has lower  
18 costs or a better product. Where did I get the standard  
19 from? Well, I didn't invent it. This goes way back.  
20 It's called the efficient components pricing standard,  
21 first started in the late 70s or early 80s. It's been  
22 referred to in the context and there's been a lot of  
23 commentary on this basic standard by people, among  
24 others, John Vickers, who just left heading up the OFT  
25 in Europe.

1           The way you calculate this, this benchmark  
2 price, is the monopolist's input cost, plus it gets its  
3 margin, plus its margin times the fraction of the  
4 plaintiff's customers that get diverted from the  
5 monopolist. This is not -- it's not a lot of letters,  
6 it looks like algebra, but it's not really so  
7 complicated.

8           So, let me give you an example to show that, and  
9 I'll use -- suppose the Trinko case were not in the  
10 context of regulation, how would you, you know, how  
11 would you use this protected profit standard? Well,  
12 here's the data. Suppose Verizon's incremental cost of  
13 providing DSL, wholesale DSL, suppose that were \$10.  
14 Suppose Verizon's margin on retail DSL, their monopoly  
15 margin, suppose that were \$50. And suppose that if  
16 Verizon sells wholesale DSL to AT&T, half the customers  
17 AT&T gets will come out of the hide of Verizon, and the  
18 other half will come from cable and dial-up. And yes, I  
19 know Verizon provides dial-up in its own territory, but  
20 they probably don't make much money there, so I am just  
21 leaving that out for now. But if you will, you could  
22 make it more complicated to take into account the  
23 dial-up margin, but I think Verizon probably sells at a  
24 negative margin on dial-up anyway.

25           So, under these circumstances, half of AT&T's

1 retail DSL customers are going to come out of Verizon,  
2 half are going to come out of the hide of Comcast, Time  
3 Warner and so on. So, this diversion rate would be 50  
4 percent. Diversion rate, you know, it's something we  
5 use in mergers all the time.

6           What would be the benchmark price? It would be  
7 \$35. Verizon's \$10 cost, plus they get a monopoly  
8 margin of \$50, they lose that monopoly margin on half  
9 their customers, so half of \$50 is \$25, you have to  
10 compensate them for those expected losses, that gives us  
11 \$35. Okay?

12           If AT&T were going to get all its customers out  
13 of the hide of Verizon, then the benchmark would be a  
14 lot higher, it would be \$60, Verizon would have to be  
15 compensated for its costs, plus the margin that it lost.  
16 Okay? Not so difficult to do this at all.

17           Under this standard, and this is another sort of  
18 key aspect, I probably should have put it on the  
19 previous slide. The entrant will not be able to succeed  
20 in the market under this standard, unless it has lower  
21 costs or a superior product for at least some consumers.  
22 So, this is not a prescription for inducing inefficient  
23 entry, the only kind of entry that gets induced as a  
24 result of this test is efficient entry, and therefore I  
25 think it meets the -- I think it meets the standard.

1           So, for that reason, I think this, you know,  
2           this consumer welfare standard, look at how much the  
3           plaintiff has to prove. Monopoly power in the input  
4           market, you know, if the entrant's got an alternative,  
5           then they're out. The defendant has to have actual or  
6           potential monopoly power in the output market, or else  
7           the plaintiff loses.

8           A lot of things for plaintiffs to prove. It's  
9           got to prove that the price offered exceeds the test, a  
10          test that I don't think is very difficult for a firm,  
11          certainly not a firm like Verizon, to calculate. I  
12          don't think it's hard for any firm.

13          This is the same sort of data we routinely use  
14          for merger analysis, and that a firm needs to run its  
15          own business. A firm needs to know its margin. And in  
16          fact, it can look up its margin, it can ask the CFO for  
17          their margin, it's on the profit and loss statement and  
18          should be on the profit and loss statement for each  
19          division. And they just need to know the extent to  
20          which they compete with the plaintiff.

21          And the plaintiff here also has to prove  
22          anticompetitive effects. So, there's big barriers for  
23          the plaintiff here. So, this is not -- this is not a  
24          standard that's going to lead to overwhelming amount of  
25          litigation.

1           Now, this is the standard, how do we deal, what  
2 do we have to say about Trinko? Well, Trinko raises a  
3 number of cautions that have been discussed by the  
4 earlier speakers. They pointed out that there's no  
5 general Sherman Act duty to deal, and they said forced  
6 share, I guess red flags is my term, the justice  
7 division did not use the term red flags, but it raises a  
8 number of red flags. Lessens investment incentives,  
9 requires courts to act as central planners, that's the  
10 red flag. And the compelling negotiation can facilitate  
11 collusion. All of this adds up to the concern with  
12 false positives.

13           Well, let me go through these and look at these  
14 in a little more detail. Well, first of all, the no  
15 general Sherman Act duty to deal, that's true. I teach  
16 antitrust, every antitrust professor knows that. I wish  
17 that in the Trinko opinion, however, they had quoted  
18 Colgate correctly. They said Colgate stands for no duty  
19 to deal. The proper quote says, i.e., in the absence of  
20 any purpose to create a monopoly, there's no duty to  
21 deal. So, Colgate is limited and in that Justice Scalia  
22 tried to change the meaning of Colgate.

23           So, what about these more detailed questions?  
24 Well, first is this investment incentives, this has been  
25 alluded to by several speakers. I think the first

1 point, the key point is the benchmark price compensates  
2 the defendant for the monopoly profits that it loses on  
3 customers that it loses to the plaintiff. So, in terms  
4 of reducing their investment incentives, we're making,  
5 and I thought Hew was exactly right, it is a liability  
6 standard. It's making them whole on the profits they  
7 lose, on the customers that they would lose to the  
8 plaintiff.

9 But there's other reasons why I think it will  
10 not reduce investment incentive. First of all, Scalia  
11 worries about reducing the entrant's investment  
12 standards, that the entrant would otherwise enter the  
13 input market on its own. But that is a very weak  
14 statement. I mean, you don't get into one of these  
15 cases unless the defendant's got monopoly power in the  
16 input market, and what we mean by monopoly power is  
17 durable monopoly power. What we mean by durable  
18 monopoly power is that there are high barriers to entry.

19 So, unlikely that the plaintiff otherwise would  
20 have entered the input market. It also means you can't  
21 get into the -- you can't enter one market at a time,  
22 you're unlikely to see leapfrog competition. Secondly,  
23 we know the competitive markets increase the defendant's  
24 innovation incentives. Monopolists have weaker  
25 innovation incentives than do competitors and, you know,

1 I mean, the telephone companies have a million excuses  
2 for why they never innovate, and we have just heard some  
3 others.

4 I think that -- but I think if they had faced  
5 more competition, they would have stronger innovation.  
6 They are certainly innovated in trying to come in to  
7 compete with cable, where they don't have -- where  
8 Telecom is not -- where telephone companies do not have  
9 a monopoly.

10 Of course entering the output market will  
11 increase the entrant's innovation incentives. And  
12 finally, and this is I think a key point, and I think in  
13 Bill Kolasky's list of cases, Kodak was conveniently  
14 left out. In Trinko, Kodak doesn't get mentioned.  
15 Well, one very important point that was made in the  
16 Kodak opinion is that you can't call the entrant a free  
17 -rider if they only enter one market rather than all of  
18 them.

19 Kodak says that this understanding of  
20 free-riding is an argument made by -- made by Kodak, and  
21 the Supreme Court said, this understanding of  
22 free-riding has no support in the case law. So, you  
23 know, I think that argument just does not add up.

24 The courts as central planners, I'm running out  
25 of time, so let me go quickly. You know, I guess the



1 point I've been making all along is this isn't so hard.  
2 Market prices often provide a good benchmark. I think  
3 this protected profits compensation benchmark is not too  
4 difficult to evaluate, and then the other point I want  
5 to make here is, you know, if antitrust withdraws, it's  
6 not clear that we're going to have laissez faire. This  
7 has not been the way the United States economy has  
8 worked.

9 When antitrust fails, we often get real formal  
10 public utility commission regulation, real central  
11 benefits, and so I just want to raise the question about  
12 whether we're really going to get ourselves into the  
13 federal operating system commission if antitrust drops  
14 out. And of course the essential facility doctrine fits  
15 in here.

16 Okay, finally is this issue about facilitating  
17 collusion. I think that one is really silly. You know,  
18 if you believed -- if you believed this argument that  
19 letting people negotiate is going to facilitate  
20 collusion, well then we also prohibit voluntary dealing,  
21 we also prohibit joint ventures, we also prohibit patent  
22 settlements, which we know from the FTC experience are  
23 sometimes used to strike noncompetition agreements.

24 It's also, you know, the refusal to deal can be  
25 used, if it's a threatened refusal to deal, can be used

1 to facilitate collusion. I'll sell to you, but only if  
2 you promise not to compete with me. So, I think that  
3 the -- that effect put out that dicta by the Trinko  
4 court was really they -- it's either insignificant or  
5 goes the other way.

6 Finally, I want to raise the question of if we  
7 go down Hew's route for per se legality, where are we  
8 going to stop? I note that's perhaps not a question  
9 that Hew is worried about, but it's a question that I'm  
10 worried about. If it's per se illegal -- per se legal  
11 to refuse to deal with firms that compete with you, then  
12 what about exclusive dealing? Why isn't that, per se,  
13 legal, either with respect to whether if the firm wants  
14 to buy stuff from you, sell it to your competitors, or  
15 if they want to buy from your competitors? What about  
16 the tie-in? Why doesn't it make tie-in per se legal,  
17 because that's just basically refusal to deal. What  
18 about noncompetition agreements? What if a firm says,  
19 like in my little Halliburton example, we're going to  
20 compete with you in some unrelated market, and they say,  
21 well, in that case, I'm not going to sell to you. Well,  
22 that would be -- that would be per se legal.

23 And finally, what if they use a refusal to deal  
24 in order to force the firm to raise prices, either in  
25 the market -- the output market that we're talking about

1 or some other market. Would that also be per se legal  
2 for them to make that argument? So, I would be quite  
3 concerned about that.

4 I'm out of time, thank you very much.

5 (Applause.)

6 MR. ABBOTT: Thank you, Steve, for presenting an  
7 attempt to establish an administrative rule that will  
8 undoubtedly bring forth some more discussion about the  
9 rule that might apply in evaluations under the rule of  
10 reason.

11 Now we have another economist who is going to  
12 take a crack at this difficult set of topics. Tom  
13 Walton, director of economic policy analysis, General  
14 Motors Corporation, in which position he oversees the  
15 analysis of costs, current and prospective governmental  
16 policies and regulations, and their implications for  
17 General Motors. Tom Walton received a Ph.D. in  
18 economics from UCLA, was assistant professor at NYU,  
19 before joining GM, and served briefly as special advisor  
20 for regulatory affairs at the FTC. He's vice chair of  
21 the Business Research Advisory Counsel for the U.S.  
22 Bureau of Labor Statistics in Washington, D.C.

23 Tom?

24 (Applause.)

25 MR. WALTON: Thank you very much. I'm going to

1 try a little bit of a change of pace to give you an idea  
2 of what it's like to be inside the fish bowl of  
3 competition.

4 Well, it all began back in 1963 when the Federal  
5 Trade Commission launched its first investigation into  
6 the manufacturing and distribution practices of the  
7 major auto makers with regard to the production and sale  
8 of their single source crash parts. Now, these are the  
9 parts that are most frequently damaged in the event of  
10 auto accidents, and which also happen to be single  
11 source. They include radiators, bumpers, fenders,  
12 grills, all the sheet metal. They don't include glass,  
13 because glass is multiple source.

14 At that time, Chrysler, Ford and GM, the major  
15 manufacturers at that time, distributed these parts  
16 exclusively through our franchised auto dealers. Our  
17 franchised line-make auto dealers. That's an important  
18 distinction. For example, Chevrolet parts we  
19 distributed exclusively through Chevrolet. If an  
20 independent body shop wanted to buy a part, it could  
21 only get a Chevrolet brand part at Chevrolet, they could  
22 not get it at Pontiac, for example.

23 Insurance companies instigated the  
24 investigations. Congressional investigators had been  
25 constantly pressing them to reduce their auto insurance

1 premiums. Insurance had a pretty good handle on the  
2 labor rate at the auto shops, both at the auto dealers  
3 and the independents, but they wanted to set up  
4 independent warehouse distributors or wholesale  
5 distributors so they could get similar concessions on  
6 parts. They brought along with them the lobbying arm of  
7 the independent body shops, or IBSSs, as they called  
8 themselves. They complained that GM and other auto  
9 manufacturers, everyone used the same system at the  
10 time, were discriminating against them because they --  
11 because in the case of the independent body shop, they  
12 had to buy the part from the dealer at a mark-up, or  
13 have the dealer provide the part directly from the  
14 manufacturer, General Motors or another manufacturer at  
15 wholesale.

16 Of course, the auto dealers, like any other  
17 retailer, have the wholesaling cost. They have the cost  
18 of ordering, carrying, insuring and financing the  
19 distribution of the parts. And of course they charge  
20 for those wholesaling services. So, the IBSSs, the  
21 independent body shops and insurers went to the Congress  
22 and went to the Federal Trade Commission to try to force  
23 us to directly sell those parts, those single-sourced  
24 crash parts to the body shops and to the independent  
25 wholesalers.

1           Little interest was expressed by the large  
2 warehouse distributors, and later they would testify  
3 that they had no interest in taking on the business.  
4 They also believed that there was no need to take on  
5 additional wholesalers, additional customers. There was  
6 no shortage of GM dealers to handle the business.  
7 There's something like 12,000 dealers spread out in  
8 every area of the country. They thought they could do  
9 the best job of handling the bulky and complex repair  
10 parts because in part, they shared our incentive to keep  
11 the customer happy and make sure that the owner of a  
12 Chevrolet vehicle was put quickly and efficiently back  
13 on the road.

14           Sure, they shared our interest in the integrity  
15 of the brand name. We believe that opening up the  
16 system to tens of thousands of independent body shops  
17 would reduce the availability of the parts and increase  
18 the time necessary to get them to the customer. We knew  
19 it would impose substantial additional administrative  
20 and monitoring costs. We didn't feel we could derive  
21 the monopoly profits from pricing the parts, because we  
22 would be jeopardizing 95 percent of our business, that's  
23 the vehicle business, by trying to achieve a monopoly on  
24 the parts.

25           Higher priced parts would have meant driving up

1 the repair costs for our customers, and would have  
2 reduced the likelihood that a Chevrolet vehicle owner  
3 would become a repeat customer. We knew that one  
4 company, Renault, had recently ceased doing business in  
5 this country because of a faulty service repair system.  
6 Another company, another competitor, Chrysler, had spent  
7 something like \$350 million to convert from the system  
8 the FTC was proposing, this open warehousing, open  
9 distribution system, back to the system of distributing  
10 the parts exclusively through its franchised dealers.

11 We did offer subsidies for GM dealers to sell  
12 the parts to the independent body shops at reduced  
13 prices. In order to pacify them and to pacify the  
14 Federal Trade Commission, in September 1967, we proposed  
15 a plan in which we would offer a 12 percent discount on  
16 the parts resold through the independents. A program we  
17 then called wholesale compensation.

18 In February of 1968, the Commission, though,  
19 told us that they intended to file a lawsuit in order to  
20 bring about price parody between the GM dealer body  
21 shops and the independent repair shops. Further  
22 negotiations ensued and in the fall of 1968, the  
23 Commission accepted our proposal to raise that subsidy,  
24 that incentive for reselling to 23 percent. Accordingly  
25 we increased our prices on all crash parts in order to

1 try to recoup the cost of the program, including those  
2 costs of administration and monitoring.

3 Later, the Commission would estimate the total  
4 costs at \$70 million per year, that's almost half of a  
5 billion dollars per year in today's dollars. Now, we  
6 knew the promo would be expensive, but we thought that  
7 opening up our warehouses would be still more expensive.  
8 Well, the arrangement did not satisfy our critics for  
9 long.

10 In the early 1970s, in the era of wage and price  
11 controls, the President's Council on Wage and Price  
12 Stability raised its own pricing investigation into  
13 crash part pricing. The investigation provided an  
14 extended period of full employment for an economist like  
15 myself at the auto companies and in the President's  
16 Office of Management and Budget. It turned out that  
17 much of the increase in prices was by the newly  
18 installed auto pricing regulations, especially by the  
19 bumper standards that were being -- that had been  
20 suggested by the insurance companies, and that in that  
21 case, not being to enhance safety, but substantially  
22 increase the price of our bumpers, which accounted for  
23 40 percent of any kind of a crash parts price index.

24 As you can see, the relations between us and the  
25 insurance companies wasn't the best at that time. In



1 1970, the Commission launched yet another investigation.  
2 What did the Commission want this time? Nothing less  
3 than a remedy at the manufacturing level. That we be  
4 required to make a unique and extremely expensive  
5 tooling for these crash parts available to outside  
6 manufacturers.

7           Fortunately, they later dropped this proposal.  
8 We heard that their Office of Policy and Planning  
9 Evaluation had estimated that if successfully  
10 implemented, the proposal would increase crashed parts  
11 prices by somewhere between 150 and 580 percent. But  
12 the Commission still wanted GM to sell its GM-branded  
13 crash parts "to all vehicle dealers, independent body  
14 shops, and independent wholesalers at the same prices,  
15 terms and conditions of sale, said prices to be subject  
16 to reasonable cost-justified quantity discounts and  
17 stocking allowances." And I would disagree with my  
18 friend, Steve Salop, on the simplicity of arriving at  
19 that kind of price.

20           We made one final effort to stave off  
21 litigation. In early October 1975, we raised our  
22 wholesaling discount to 30 percent of the dealer price  
23 on the crash part resale to independents. In early 1976  
24 we announced that we would broaden the plan to allow all  
25 GM dealers to distribute all GM crash parts to anyone.

1 This meant that independent body shops could now buy  
2 that Chevrolet crash part from a Pontiac dealer or from  
3 any other General Motors dealer. The program never took  
4 hold. The independents stayed with their existing  
5 dealer suppliers. Chevrolet for Chevrolet parts,  
6 Pontiac for Pontiac, so forth. This confirmed our  
7 belief, at least to us, that the existing system was an  
8 efficient way of getting our parts to the independents.  
9 None of it worked.

10 By March 22nd, 1976, the Commission issued a  
11 complaint charging GM with unfair methods of competition  
12 for refusing to deal with everyone on the same terms we  
13 gave anyone. It said that the wholesaling parts  
14 discount had not achieved price parity between us and  
15 the independents -- between our dealers and the  
16 independents, and that "the consumer was being asked to  
17 subsidize the wholesaling profits of the dealer," which  
18 it was, "and that eliminating the program resulted in an  
19 estimated drop of 10 percent in consumer prices."

20 So, some 13 years after the initial  
21 investigation had begun, we were in litigation over our  
22 right to choose the customers with whom we would deal.  
23 The Commission extended freight upon us for what they  
24 called a "duty to deal." As an economist, I was the  
25 economist assigned the case. Did we consider settling?

1 Yes. But Frank Dunne, our lead General Motors counsel  
2 in the case, and his superior, Tom Leary, the recently  
3 retired FTC commissioner, and Bob's former colleague,  
4 pressed management to stay the course because in their  
5 words, "It was the right thing to do."

6 They also felt that GM would ultimately prevail  
7 in the courts, if not with the full Commission. They  
8 did not want to surrender GM's right to freely and  
9 voluntarily choose the customers with whom we would and  
10 would not deal. We did not want to be forced to accept  
11 a system that was less efficient and less competitive.  
12 Somehow the complaints and investigations never resulted  
13 in any Commission actions against our competitors. Our  
14 chairman, Tom Murphy, agreed, and the rest is history.  
15 We fought the charges to the bitter end.

16 Three years later, on September 24th, 1979, the  
17 ALJ, Administrative Law Judge, found no evidence that  
18 GM's refusal to deal and its pricing policies injured  
19 the independent body shops as a class. Every  
20 independent body shop witness was doing very well, and  
21 the industry was doing better than comparable  
22 industries, growing faster than, for example, our own  
23 General Motors body shops and general repair shops.

24 He also found no harm to independent part  
25 distributors. Crash parts prices were actually rising

1 less rapidly than general inflation and, normally less  
2 rapidly than the price of the so-called competitive  
3 products, such as spark plugs and fan belts. He found  
4 that "creating a duty to deal would increase GM's  
5 distribution costs." He said, and again I quote, "The  
6 evidence here does not show that GM has discouraged,  
7 defeated or prevented the rise of new competition in the  
8 new GM crash parts market."

9 He concluded that GM did not have any predatory  
10 intent in establishing the system and that there  
11 appeared to be "no substantially adverse effect on  
12 competition attributable to the refusal to sell new GM  
13 crash parts to anyone other than GM dealers." He did  
14 find, however, that under Section 5 of the Federal Trade  
15 Commission Act, that we had unfairly discriminated  
16 against the independent body shops whom he found had to  
17 pay more for the parts than did our GM dealers. He  
18 agreed that, indeed, some of our dealers were engaged in  
19 extensive wholesaling and thus engaged and incurred  
20 extensive wholesaling costs, but he rejected our  
21 contention, based on our own GM financial studies, that  
22 when the dealer's wholesaling and carrying costs were  
23 included in the prices that their body shops had to pay,  
24 were actually below the prices that they were charging  
25 the independent body shops.

1           He ordered us to terminate our wholesale  
2           compensation plan. He decreed the implementation of the  
3           joint GM/Commission staff which would "cooperatively"  
4           devise a nondiscriminatory plan for distributing new GM  
5           crash parts.

6           The Commission staff appealed, the headline in  
7           the October 4th Washington Post read, "FTC Challenged  
8           Its Own Ruling on GM Crash Parts." So did we. Finally,  
9           on June 25th, 1982, the full Commission dismissed the  
10          complaint in its entirety. Unlike the ALJ, they did  
11          find injury to competition to the independent body  
12          shops -- to the independent body shop repair witnesses,  
13          I should say. But in their words, apparently, and in  
14          spite of the fact that they could find no overall injury  
15          to the body shops as a class, what disturbed them was  
16          this perceived difference in price at the GM repair  
17          shops and body shops, independent body shops.

18          The Commission found, though, that the injured  
19          body shop competition was offset by business  
20          justifications. That creating a duty to deal could  
21          result in higher costs of distribution, which ultimately  
22          would be passed on to consumers in the form of higher  
23          prices for GM crash parts. Just as we had said 19 years  
24          earlier.

25          They found no injury to competition in wholesale

1 parts distribution. Most importantly, they rejected the  
2 proposed remedy as unworkable. They did not want the  
3 Commission to be involved in "ongoing supervision of the  
4 system." They did not want to, in effect, become  
5 another Council on Wage and Price Stability, having to,  
6 "commit extensive resources to reviewing GM's  
7 interpretations of to whom and at what price it could  
8 sell these crash parts."

9 The long ordeal was over. After 19 years of  
10 investigation and tens of millions of dollars in  
11 corporate and commission resources, we have not opened  
12 up our distribution system since. We have not sold  
13 crash parts directly to independent body shops or to  
14 independent warehouse distributors. Neither has anyone  
15 else. We did drop the costly and ineffective wholesale  
16 compensation plan, the subsidy for dealer resales.

17 We have further simplified our pricing program,  
18 in response to the modern computer and the high speed  
19 Internet. In the final analysis, the issue came down to  
20 who can more efficiently manage GM's business? Who can  
21 more efficiently choose the customers with whom we deal  
22 and the prices we charge? We share the Commission's  
23 interest in an efficient system of distribution and in  
24 keeping the car buyer happy.

25 So, the only question, was and is, who can do

1 the better job? Thankfully, on June 25th, 1982, the  
2 Commission finally said, and for very good reasons, it  
3 did not want to second guess our business judgment  
4 anymore. We could only hope in the future that the  
5 courts and the Congress also will share these  
6 sentiments. Thank you.

7 (Applause.)

8 MR. ABBOTT: Thanks, Tom, for a cautionary tale  
9 about agency antitrust enforcement. One of the things  
10 we are hoping to do in these hearings is to get the  
11 views of business planners, people inside the  
12 businesses, and their reactions to antitrust  
13 enforcement.

14 Our next speaker also comes from the business  
15 world, Mark Whitener, senior counsel, competition law  
16 and policy at General Electric Company. Prior to  
17 joining GE, Mark was deputy director of the Federal  
18 Trade Commission's Bureau of Competition, where he was  
19 responsible for a variety of antitrust enforcement and  
20 policy initiatives, where he worked on merger  
21 guidelines, health care, intellectual property, and  
22 international enforcement. Mark also spent several  
23 years in private practice in Washington and London  
24 prior to joining the FTC. Mark has written widely,  
25 testified before Congress, and was editor of the ABA

1 antitrust section's antitrust magazine.

2 Mark?

3 (Applause.)

4 MR. WHITENER: Well, thank you. Tom did all the  
5 heavy lifting for us now, and makes my job a bit easier,  
6 because I can just tell you what I think are all the  
7 policy implications of what Tom just said. I'm going to  
8 urge the agencies to use these hearings to set out a  
9 pretty simple position on this topic, and the topic that  
10 I'm addressing is unilateral, unconditional refusals to  
11 deal with competitors. I think other forms of behavior  
12 that take the form, for example, of the vertical  
13 restraints or exclusive dealing, I think all of those  
14 are readily distinguished from what we're talking about  
15 here today. Perhaps we can get into that during the  
16 discussion.

17 So, it seems to me that what the agencies can do  
18 here is set out a position that you can call it per se  
19 legality, I suppose, but my sense is that we're really  
20 not creating a rule of exclusion, but what we're doing  
21 is addressing rules of definitions. What does it mean  
22 when we talk about exclusionary conduct under Section 2?  
23 And I think that what the agency should say is that  
24 unconditional refusals to deal with competitors simply  
25 do not constitute exclusionary conduct. And I think



1 that position, by the way, can be taken consistently  
2 with any of the various analytical models one might  
3 choose for looking at Section 2 issues generally.

4 That position can be consistent with an  
5 aggressive view of how to look at other forms of  
6 behavior, or a permissive view, because definitionally,  
7 it seems to me what we're saying is that when we try and  
8 define what is exclusion, versus what is the simple  
9 exercise of one's property rights, or even one's market  
10 power, if that's what we're -- if that's what exists in  
11 the technology, that we're taking the rights to one's  
12 property, that exploiting those rights unilaterally,  
13 that choosing not to deal with competitors by supplying  
14 them licensing is within the inherent property right, or  
15 if market power exists, is simply the exercising the  
16 market power and not the unlawful maintenance of  
17 increasing that power.

18 If the Commission were to take this position, it  
19 seems to me that there are a couple of positive effects.  
20 Not including, by the way, any significant shift in  
21 federal enforcement policy. This is not an area where  
22 the agencies have been active for many years, and I  
23 think quite rightly so.

24 When businesses look at this issue and assess  
25 risk, they're looking at two things. Private

1 litigation, which plays out before generalist judges and  
2 agencies, and increasingly international enforcement.  
3 And I think for the agencies to take a clear view, clear  
4 position on this issue, would not only promote the  
5 sensible interpretation of the law in the U.S. as it's  
6 applied to private litigation, but also can help us  
7 advocate for sensible policy abroad. And I'll come back  
8 to that topic in a moment, but I think it's a very  
9 important one.

10           The ramifications of this approach would be  
11 essentially to say that unconditional refusals to deal  
12 with competitors are not exclusionary, regardless of the  
13 nature of the property, intellectual or otherwise,  
14 regardless of whether the property owner began dealing  
15 and stopped or never began dealing at all, I believe we  
16 made that point. It's not a meaningful distinction or  
17 way to distinguish between anticompetitive and  
18 competitive action, regardless of the property owner's  
19 reasons for not dealing. Whether we use that as a  
20 question of intent or pretext or otherwise. And  
21 regardless of the price that's charged, if a firm with  
22 monopoly power decides to deal, and decides to exercise  
23 the right that's recognized elsewhere in Section 2 to  
24 charge different prices for different end users and in  
25 essence price discriminate, this conduct, standing

1 alone, is not a Section 2 violation.

2 Because again, as an analytical matter, I'm not  
3 advocating changing the law or defining a category of  
4 practices that otherwise are exclusionary as lawful, but  
5 simply recognizing that what we're talking about here in  
6 this clear case of the unconditional refusal whether to  
7 license or to sell, this is simply the exercise of all  
8 the rights and the capturing of all the value inherent  
9 in the firm.

10 Now, the reason for this, analytically, what  
11 exists with antitrust and the reasons for this have  
12 essentially gone off the radar. The reason why these  
13 cases are rare is because in most instances, courts  
14 either through express analysis or intuition come to a  
15 view essentially like the one that I'm describing, but  
16 if you ask judges and juries to apply the ill-defined  
17 standards that exist today, some of them are going to  
18 answer the question the other way. You're really not  
19 given much guidance in terms of how to address it.

20 There is, I think, an important incentives issue  
21 in play here. I think Bob asked the right question,  
22 which is where's the evidence? I think we should be  
23 looking for evidence to underlie more of our antitrust  
24 judgments, in many areas of the law, rather than relying  
25 on intuition or case law or anything else that might not

1 really tell us a lot about reality.

2           So, I think it's a fair question. Hew offered  
3 some examples, some studies. I do think, though, there  
4 is a doctrinal or analytical or philosophical question  
5 here to be answered in terms of incentives, and that is  
6 we, I think, should assume, you're entitled to assume  
7 that incentives are diminished when firms are forced to  
8 share their property and their technology. For the same  
9 reason that we assume that the antitrust laws bring  
10 something positive to the economy.

11           The antitrust laws reflect a belief in a  
12 competitive model, and it seems to me that forced  
13 sharing, which I think is a fair way to describe as a  
14 corollary to the refusals to deal area, in essence  
15 replaces the competition with regulation. I don't think  
16 we can imagine any remedy to a refusal to deal case that  
17 is not in some very substantial sense regulatory. And  
18 you can talk about the various models and Steve has made  
19 a serious attempt to describe how one may engage in that  
20 regulation, but I think we have to call it what it is,  
21 which is price regulation of every firm that is being  
22 forced to share.

23           Now, Trinko was a step in the right direction,  
24 in general terms, in the sense that it expressed a  
25 skepticism about refusals to deal and a skepticism about

1 its cousin essential facilities. But what Trinko didn't  
2 do, by following this Court's tendency to decide cases  
3 generically with a sweeping view of the actual holding,  
4 is the scenario of what exists after Trinko and what has  
5 been applied by the lower courts following Trinko.  
6 There are several analytical tests that really are not  
7 satisfying, that really don't help businesses evaluate  
8 risk very well, and that really don't pose a meaningful  
9 way to distinguish between precompetitive and  
10 anticompetitive conduct.

11 Most of these have been referred to already.  
12 This question of whether one has ever dealt or has  
13 stopped dealing with a competitor. Well, that may be,  
14 as a factual matter, something that reduces litigation.  
15 Whether a firm is more likely to have a happy  
16 competitor, if you deal with them and stop, that doesn't  
17 really help us say what is or isn't anticompetitive.

18 The question of whether someone's refusal  
19 relates to intellectual property or not. Not a question  
20 that Trinko exactly addressed, but certainly an issue  
21 that now is clear that there is a -- there is arguably a  
22 different treatment under the law, depending on whether  
23 you look at Xerox or the decision in Kodak or Trinko.  
24 Depending on whether the property is intellectual or  
25 tangible, depending on what circuit you can be sued in.

1           The question of intent, and this I think is a  
2 really important point in understanding why I think we  
3 should not view unconditional refusals as exclusionary  
4 at all. The intent by a firm that has developed a  
5 product or technology is always essentially the same.  
6 Regardless of how they express it in the conversation or  
7 in the documentation, that intent is to maximize  
8 profits, to maximize the returns on the investment in  
9 that product.

10           That intent might be expressed in ways that are  
11 very pleasing to the ear of the antitrust lawyer or a  
12 judge or a jury, protecting the intellectual property  
13 rights. Kodak tells us that that's legitimate and  
14 contextual. Maximizing returns on investment. As  
15 opposed to other sorts of ways to describe profit  
16 maximization, which might in the case of refusal to  
17 deal, essentially say, keep -- make sure I can keep this  
18 all to myself. Make sure I can exclude other types of  
19 service competitors from competing with me. Well, that  
20 begins to sound like something in the words of the model  
21 jury instruction that the ABA has put out on refusals to  
22 deal. Like something that is intended to block  
23 competitors.

24           If you look at the jury instruction that the ABA  
25 has promulgated in this area, blocking competitors is

1 not a legitimate business justification for the refusal  
2 to deal. Now, how do you distinguish blocking  
3 competitors from the actual fact of keeping the returns  
4 for myself, maximizing my profits, maximizing the return  
5 on my investment.

6 So, I think the fact that Trinko has perpetuated  
7 the law in language that I found so surprising when I  
8 read it coming from Justice Scalia's process and his  
9 clerks. This procompetitive zeal, anticompetitive  
10 malice, language is not helpful. And some of us may  
11 think, you know, as we see it, the risk here is not that  
12 our colleagues in the federal agencies are putting forth  
13 cases, it's that claims will be filed, it's that judges  
14 will look at the law and conclude that they have to let  
15 it go to trial, it's that juries will be asked to  
16 decide, in essence, when you boil it down, whether this  
17 refusal was good or bad.

18 And again, I don't think this is an area where  
19 we're facing the onslaught of litigation. It is an area  
20 where I think there is some natural tendencies that  
21 diminish the number of cases that are filed. Section  
22 two cases are not quick hits for class action lawyers.  
23 They're not -- if you get to trial, they're massive and  
24 resource intensive. They may have settlement value, so  
25 there is risk. They certainly impose costs on firms

1 that have to defend them if they're brought and they  
2 have to counsel around them if they're not.

3 So, I don't think Trinko really settled it. I  
4 think it was a step, some might say, and Bob might be  
5 right, it was a signal of a very fundamental or  
6 philosophical view. The lower courts aren't bound by a  
7 philosophical view, they're still allowing some cases to  
8 go through.

9 And I think the jury instructions are  
10 instructive. If you look at monopolization instruction  
11 two and three, if you put those together and you ask  
12 yourself, for example, if I'm a firm and I've developed  
13 a piece of sophisticated equipment, maybe it's got some  
14 patent protection, maybe other parts of it don't, it has  
15 parts, integrated parts, I provide service, and for now  
16 I'm the only service provider and for now I've decided  
17 not to sell parts, or make it a little bit easier, I've  
18 decided not to train my competitors. Service  
19 organizations come to me and want to pay me Steve's  
20 monopoly price or exclusionary price, they want to pay  
21 me a lot for service, or service training, train them to  
22 come in and service my equipment. And I decide I'm not  
23 going to set up a service operation, I'm not going to  
24 offer that service to my competitors. And so in the  
25 short run, I would make a lot of money this quarter if I



1 sold my service, but I know over the next two or three  
2 or four years, my service is going to be substantially  
3 lower, because I've created competitors in my service  
4 operation.

5 So, then I think we have the profit sacrifice.  
6 I think if I understand the test, and again, the  
7 question here is not to criticize the profit sacrifice  
8 test, it's to say that we really should not put that  
9 behavior in that test at all, because I don't think it  
10 should be viewed as exclusionary.

11 So, just to finish up, private litigation is  
12 where the real risk is in many of these areas. It's not  
13 a question of the floodgates being opened. I think the  
14 floodgates were probably turned down a bit after Trinko,  
15 but I think the agencies can be more instructive, and I  
16 think in the international market, this can be much more  
17 than theoretical. U.S. enforcers and practitioners and  
18 academics go out and talk to those in other countries  
19 who are developing laws or who are developing  
20 enforcement policy, such as the European Union review of  
21 Article 82, or who are creating an entirely new  
22 anti-monopoly law, as is happening in China, we see  
23 subtle expression of this policy, or in some cases very  
24 unsubtle expressions, such as an essential facilities  
25 doctrine written in ways that were similar to the U.S.

1 version, or even a doctrine written similarly to some of  
2 the recent cases in the refusal to deal area. We look  
3 at that and we're concerned, because we understand how  
4 it can be used, and in fact, it's likely to effect on  
5 limiting innovation and being used to confiscate  
6 property, being used to bring about industrial policy,  
7 being used to bring about a different economic status  
8 that some regulator may prefer than the one that would  
9 happen if people who innovated brought in terms of  
10 innovation.

11 And when we are commenting on those issues, and  
12 I've experienced this myself, sometimes the audience  
13 says yes, but you have the essential facilities  
14 doctrine, or you have refusals to deal. In fact, we've  
15 basically taken this out of cases, post-Trinko cases,  
16 and these are the questions that we're going to empower  
17 our regulators to ask, and by the way, very substantial  
18 fines or other penalties that can come into play for the  
19 violations. I think the way that would be described in  
20 other countries, I think that is diminished when we  
21 still have work to do in cleaning up the vestiges of  
22 these sorts of policies in our own law. I think this  
23 could be applied to refusals to deal.

24 (Applause.)

25 MR. ABBOTT: Thanks, Mark, for bringing in the

1 international dimension and the vagaries of juries and  
2 jury instructions. Quite interesting. We are going to  
3 take a ten-minute break now, and I would urge people to  
4 try and get back here as promptly as possible. Thank  
5 you.

6 (Whereupon, there was a recess in the  
7 proceedings.)

8 MR. McDONALD: Ladies and gentlemen, thank you  
9 for your attention and returning to your seats following  
10 our very outstanding presentations from the panel. As  
11 promised, we will ask the panelists to take about three  
12 minutes each to respond to panelists' remarks, to defend  
13 their remarks and to defend their honor. We will go in  
14 the initial order that they made their presentations.

15 Bill Kolasky?

16 MR. KOLASKY: Thank you. Thank you very much,  
17 Bruce. I realized when I sat down that I hadn't really  
18 gotten to the punchline of my presentation, which was  
19 how do you apply the Section 2 depth-wise sliding scale  
20 rule of reason to refusals to deal. And so I just  
21 wanted to sort of move through that very quickly.  
22 First, I agree with those who say, and Mark Whitener in  
23 particular, that in general unconditional, unilateral  
24 refusals to deal ought not to be unlawful. And so I  
25 think in evaluating competitive effects in the first

1 step of the rule of reason analysis, courts should  
2 distinguish sharply between a simple unilateral refusal  
3 to deal, and a refusal that is part of a broader pattern  
4 of anticompetitive conduct.

5 The classic example of that is the MCI/AT&T  
6 case, where AT&T basically played rope a dope with MCI  
7 in their negotiations over interconnection and their  
8 misuse of the regulatory process through sham  
9 litigation. That was what really constituted the  
10 exclusionary conduct.

11 Second, in evaluating proper justifications,  
12 courts should, and here I agree completely with Hew, as  
13 Phil Areeda used to say, courts should really take into  
14 account macro justifications, namely that they should  
15 recognize that a monopolist's desire to capture the  
16 value of its investments and innovation is part of what  
17 stimulates the economy. It is competition on the  
18 merits, and it is a legitimate business justification in  
19 and of itself.

20 Third, as with any rule of reason test, with  
21 respect to refusals to deal, the degree of scrutiny of  
22 the proffered business justifications, including that  
23 one, should depend on the strength of the showing of  
24 anticompetitive effect. But most importantly, courts  
25 should not substitute their judgment for that of the

1 monopolist, as to its business strategies, as to what is  
2 the most profitable business strategy. And then  
3 finally, again agreeing with Hew, courts should not  
4 impose any remedy that they cannot efficiently enforce.

5 I know we're going to talk about the  
6 efficient -- the essential facilities doctrine, so I am  
7 going to save my remarks on that until we get to it.

8 Thanks.

9 MR. McDONALD: Thank you. Bob Pitofsky?

10 MR. PITOFSKY: Bill, let me start off with a  
11 question, in your sliding scale approach to refusals to  
12 deal, which I found very helpful, but what do you do  
13 with a situation, you get to step three, the defendant  
14 says, well, I had these good business reasons, and then  
15 you say, well, the burden is now on the plaintiff to  
16 show that they are not persuasive. And suppose the  
17 plaintiff somehow falls short? Is that -- that's the  
18 end of the deal?

19 MR. KOLASKY: No, I think that there could be a  
20 case in which the plaintiff is not able to rebut the  
21 justifications, but nevertheless shows that there are  
22 anticompetitive effects, and you might have to engage in  
23 a balancing then of the anticompetitive effects against  
24 the procompetitive benefits of the conduct. My point is  
25 simply, if you look at Section 1, rule of reason cases,

1 courts almost never reach that fourth step, and I doubt  
2 that they would reach it very often in Section 2 cases.

3 MR. PITOFSKY: I think that's fine, I  
4 couldn't -- I'm comfortable, entirely comfortable with  
5 where you are, and I think the emphasis on why they did  
6 it and what their reasons are is certainly where the  
7 emphasis should be, and if you get to step four, where  
8 you have to balance anticompetitive effects against  
9 something, you know, it's really a crap shoot, and very  
10 hard to expect the judges, much less juries to do that  
11 in a reasonable and rational way. And I don't end up  
12 agreeing with too many people up here.

13 Mark, I think your unconditional refusal to  
14 deal, conditional refusal to deal is an excellent way of  
15 introducing the subject. I'm just a little  
16 uncomfortable with absolute select safe harbor. I go  
17 along with you as far as strong, strong presumption, but  
18 then I sort of get off the train, because I worry about  
19 the really unusual case, and I think IHS in Europe, and  
20 I'm not one to know enough about it, but I'm going to  
21 oversimplify it. A company with a monopoly position on  
22 a form of intellectual property says I will deal with A,  
23 B, C and D, that's all fine, I'll work out the terms,  
24 but as far as X, you've already said that you want  
25 access because you want to be my rival, and I'm not

1 going to do that. And I refuse to deal with you. And  
2 then it turns out on careful analysis that the alleged  
3 investment, all the incentive, all the work that the  
4 monopolist is supposed to do, approached zero. This  
5 monopoly fell in its lap, and yet it refuses to license  
6 a rival. It is, it is a sort of an unconditional  
7 refusal to deal, but I would like someone to take a look  
8 at it. I would like to not close the door before a  
9 little more analysis takes place.

10 Third, I mentioned that I looked carefully at  
11 Greg Werden's piece on no economic sacrifice of profits.  
12 You know, when you get to the end, after all the talk  
13 about universal meetings, he has a balancing test in  
14 there, too. So, there's going to have to be some sort  
15 of balance, and I'll stop there.

16 MR. McDONALD: Thank you. Hew?

17 MR. PATE: Not surprisingly, I would like to  
18 close the door, and I think when Steve and I have talked  
19 about this, he says in a way, my part of this is much  
20 easier, because basically everything I'm saying boils  
21 down to don't try this at home. And that's right. And  
22 it may be fine for Professor Salop to put -- charge up  
23 and to propose formulas, but the basic thrust of my  
24 presentation is that if businesses are required to  
25 undergo this sort of exercise in district courts in

1 front of juries, that the uncertainty and the lack of  
2 predictability that is created are going to be harmful  
3 to economic activity. That does not make me, as Alden  
4 suggested, an antitrust skeptic, it makes me a skeptic  
5 about the ability of antitrust to provide general rules  
6 that should require firms to assist their rivals.

7 I'm not a skeptic about doing this in Section 1,  
8 in the same way, I think some of the examples that Steve  
9 mentioned in terms of the Halliburton example, reaching  
10 an agreement not to compete in Kansas in return for  
11 getting transportation in Iraq, or what have you, you  
12 know, that's a Section 1 agreement not to compete. It  
13 need not be characterized as a Section 2 refusal to  
14 assist, and I don't think that there's any slippery  
15 slope that leads from saying you shouldn't have that  
16 sort of duty to authorizing everything else.

17 As to the balancing test and the meet for the  
18 case and these sorts of things, the problem is that the  
19 information to make these decisions is not going to be  
20 available to businesses at the time they have to decide  
21 whether to undertake the unilateral conduct, and  
22 deciding what the consumer welfare effects are going to  
23 be is extremely difficult. It is not the same as what  
24 the agencies do or purport to do in a merger context,  
25 where both parties have voluntarily entered into a



1 transaction knowing that all of their information is  
2 going to be available, that third party information is  
3 going to be available, and that a prediction can be  
4 made. Very different from making a business decision  
5 ex ante about whether to undertake competitive activity  
6 and risk capital.

7 So, Bob concedes that step four is a crap shoot,  
8 if you get to it, I think steps three are a crap shoot,  
9 too, because we're going to be rummaging around in files  
10 looking for sound bits from sales executives memos and  
11 the like if we're going to embrace an intent base  
12 approach to all this.

13 So, to me, I'm very attracted to Mark Whitener's  
14 idea that just carve out the idea of a unilateral  
15 unconditional refusal to assist a competitor. Many of  
16 the cases that are going to be litigated won't be that  
17 simple, but if we had agreement on that, as a very  
18 clear, crisp proposition, it would certainly be helpful  
19 in terms of how the case would be analyzed thereafter.

20 IMS Health and IP, there's some different things  
21 there, I think that, you know, maybe a copyright was  
22 recognized in a system that shouldn't, but I really do  
23 think that if you're going to grant an IP right, which  
24 should provide very great certainty, and then leave the  
25 door just a little bit open to analyzing case by case

1 whether enough effort was put into the innovation, that  
2 can't be a sensible way to run an IP system.

3 So, if there's a problem with the IP system,  
4 maybe that needs to get fixed, as a better way to  
5 approach those sorts of situations. Thanks.

6 MR. McDONALD: Thank you. Steve?

7 MR. SALOP: I guess I want to make three  
8 comments. The first is that I heard a lot of criticisms  
9 of intent tests, but no, the sacrifice standard, the NES  
10 standard is inherently an intent test. It's just an  
11 intent test that doesn't work -- that doesn't  
12 quantitatively, but does it in an objective way. That  
13 it's fundamentally an intent test, we're trying to  
14 figure out whether the sole purpose of the conduct was  
15 to generate monopoly power.

16 With respect to balancing, I find I have to  
17 disagree with Bob, it's not trying to -- it's not some  
18 sort of social balancing adding up the social debits and  
19 credits. What it actually is is trying to figure out  
20 the effect on consumers, and I think that's different,  
21 because it's more -- it is something that is more  
22 objective.

23 For example, just like in mergers, you do  
24 balancing efficiencies and -- efficiency effects and  
25 market power effects, but in the end, the question is:

1 Is the merger going to raise prices? And so I wouldn't  
2 call it -- act as if it's some kind of open-ended  
3 balancing, it's something that's really fairly  
4 objective.

5 The general criticism that balancing tests are a  
6 crap shoot, you know, there are balancing tests all over  
7 the law. All over the place. And a generalized  
8 criticism that courts aren't good at balancing, well,  
9 that's pretty much what courts do. In negligence cases,  
10 in first -- in due process cases and so on.

11 Finally, don't do this at home, Mark said,  
12 whether or not we do it at home, we shouldn't let the  
13 Chinese do it.

14 (Laughter.)

15 MR. SALOP: In the end, this don't do it at home  
16 argument always comes down to saying you want to  
17 eliminate the jury system, and/or generalist judges.  
18 And, you know, if you think that antitrust is beyond the  
19 capability of juries, and you want to get Congress to  
20 change the rules or amend the constitution, and have it  
21 all done by an expert agency, like the FTC, well then go  
22 after that. That's an issue of throwing the baby out  
23 with the bath water. If it's a problem of the juries  
24 can't do it, then get somebody to make the decisions  
25 that are good at it. And just like if antitrust isn't

1 up to the task of maintaining competition or economy,  
2 well then maybe we have to go with regulation, but you  
3 have to solve the problem in a way that's tailored to  
4 what the problem really is, not some other problem.

5 So, for example, dealing with a -- if you don't  
6 like the law, the issue is change the law, don't change  
7 the standard itself, and that would be another example  
8 of something that the courts might do. I say the way to  
9 make antitrust coherent is that another 30 years from  
10 now we don't make fun of the dark ages now is to make  
11 sure that the rules make logical sense, rational  
12 economic sense, not just the goal-oriented to solving  
13 the problem of higher prices.

14 MR. WALTON: I guess I'm still worried about the  
15 remedy in the Hughes case and I go back to the testimony  
16 for 19 years the Commission tried to get us to sell  
17 these crash parts to all vehicles and customers, at the  
18 same prices, terms and conditions of sale, this is their  
19 words, said prices to be subject to reasonable cost  
20 justified quantity discounts and documents. We argued  
21 for 19 years on what that meant. We have very good  
22 economists, excellent economists at the Federal Trade  
23 Commission, we had economists elsewhere and we could  
24 never come to an agreement as to what that meant.

25 The Commission finally 19 years later said they

1 didn't want to have anything to do with it. They said  
2 they didn't want to "commit extensive resources to  
3 redoing GM's interpretations to whom and what price it  
4 should sell its crash parts."

5           The other thing is, why do we have a dealer  
6 list? One of the major reasons we have a dealer  
7 distribution system is we don't know what the price  
8 should be. That's a subject between the dealer and the  
9 dealer's customers and the region in which the dealer  
10 operates. It depends on the trade-in analysis the  
11 dealer gets on the car, that's part of the price, it  
12 depends on financing, insuring, there's no way that we  
13 in Detroit, folks in the central office, can tell the  
14 dealer what price to charge for its products.

15           And then how, if we didn't do it, how can  
16 someone in the court, the jury, or the government figure  
17 out what the prices should be? That just goes to, I  
18 think, basically the onus that debate has been won and  
19 lost on what's been more effective, central planning or  
20 decentralized markets, and it's decentralized markets  
21 that we're trying to take advantage of in our dealer  
22 distribution system. That's it.

23           MR. WHITENER: Okay, well, on the Chinese point,  
24 I think what I'm trying to say is when we say to them  
25 don't do it, we're essentially saying, do as I say, not

1 as I do. So, I don't think it's credible if we say  
2 don't do it if we're doing it.

3 On the sort of regulation point, taking a point  
4 that Bob made, sort of a general sense that you don't  
5 want to slam the door on the rare case that might be  
6 meritorious. You put that alongside Steve's concern  
7 that if we withdraw antitrust from the field, we're  
8 inviting sort of massive direct regulation that we  
9 might -- and we might, you know, regret. It seems to me  
10 that if you put those two together, the instances when  
11 real intervention to force some holder of a bottleneck,  
12 or a dominant standard that's durable, the instances  
13 when that's really going to be in the public interest  
14 are going to be rare, and my point is that that's  
15 something that antitrust is not really set up to do.

16 So, if you encounter one of those situations, to  
17 Bob's point, when you haven't slammed the door on the  
18 government's ability to exercise the power to take, or  
19 to regulate. But that's the proper way to do it,  
20 because that's in essence what you're doing, not really  
21 applying the antitrust standards that are going to be  
22 applied to other types of cases.

23 MR. McDONALD: Thank you. We have developed a  
24 list of propositions that we would like to get the  
25 response of the panelists to, both in terms of

1 determining whether there's a general consensus or  
2 perhaps a widespread disagreement on these propositions,  
3 and also to get their more in-depth views on these  
4 particular points.

5 Let's start with one on the essential facilities  
6 doctrine as distinct from the refusals to deal more  
7 generally. Could I have by show of hands from the panel  
8 whether they agree with the proposition that courts  
9 should abandon the essential facilities doctrine.

10 MR. SALOP: Could you define essential  
11 facilities doctrine so we know which one you're  
12 referring to?

13 MR. McDONALD: That is actually a question that  
14 I've got for the panel, so if you want to abstain for  
15 the moment, let's see the hands --

16 MR. SALOP: I'll abstain until I find out what  
17 the doctrine is.

18 MR. McDONALD: Those who agree with the  
19 proposition. Very good. Bob Pitofsky, it would be  
20 helpful to know from you as one of the proponents of a  
21 rare essential facilities doctrine is what does it mean,  
22 and is there a requirement, or do the general  
23 requirements of Section 2 apply when you're bringing an  
24 essential facilities claim? Do you, for example, have  
25 to show the representing competitive effect?

1           MR. PITOFSKY: Well, I think that if you sum up  
2 the four qualifications in MCI, which virtually every  
3 lower court adheres to, then you, in effect, you have  
4 found an anticompetitive effect. And the four I believe  
5 was: This only applies to monopolists, it must truly be  
6 essential, you can't compete without it, and therefore  
7 if the monopolist doesn't make it available, it won't be  
8 in the competition. The monopolist has requested and  
9 denies making it available, and -- oh, and that it's  
10 feasible to make it available. There aren't any  
11 chemical engineering business reasons why it can't be  
12 done.

13           If all of those circumstances are true, and they  
14 will rarely all be present, then it seems to me that  
15 allowing the monopolist to charge any price it chooses  
16 up to the point where substitute products can become  
17 available, is not a good idea. You're better off  
18 cautiously making essential facilities doctrine actual.

19           MR. McDONALD: So, your point is at least under  
20 the first two elements of the MCI test implicitly  
21 incorporate the rest of Section 2?

22           MR. PITOFSKY: I think so.

23           MR. McDONALD: Is there anyone who wants to  
24 disagree with that and say we ought to demand more for  
25 any sort of essential facilities case?



1           MR. KOLASKY: I'll take the bait, I think you  
2 should do that, because the first two, as I understand  
3 those requirements, is simply that the monopolist has an  
4 essential facility, that it owns and controls an  
5 essential facility, and that it has a monopoly, and that  
6 the plaintiff is going to -- or the rival is not able to  
7 duplicate that facility. I think if you allow the  
8 essential facilities test to be imposed on that basis,  
9 then you really are in an area where you're going to  
10 have compulsory sharing in lots of cases.

11           And I guess one question I would like to turn  
12 and put to Bob, as an advocate of the essential  
13 facilities doctrine, is: Would you apply the doctrine  
14 in cases of intellectual property, because there, when  
15 you're talking about patents and copyrights, it's going  
16 to be rare that the defendant would be able to show that  
17 it's not feasible to make the essential facility  
18 available?

19           MR. PITOFSKY: That's a good question, and the  
20 answer is that I am not sure it does apply with  
21 intellectual property. I think that's where the case  
22 law now is.

23           MR. McDONALD: Steve Salop, did your fellow  
24 panelists answer your question or would you like to  
25 yourself pose what the essential facilities doctrine

1 ought to look like?

2 MR. SALOP: Well, I set out my -- I set out my  
3 standard, I think in cases where it's a really big  
4 monopoly, you know, I mean, you know, I -- the first  
5 couple of MCI prongs or about monopoly power in the two  
6 markets, so I would say in the situation where it's a  
7 really big monopoly and in a very important market, then  
8 maybe it will weaken the plaintiff's need to show as  
9 much anticompetitive effect, and you use my prong two  
10 test as a way to determine the rate that's pressed, and  
11 that would be the way to handle it. You would have to  
12 worry there about incentives, and I think you would, but  
13 yeah, I think it's -- I think it is something that we  
14 should do where it's a really important monopoly.

15 You know, there's a lot of markets where  
16 normally, take Trinko, something like Trinko, that you  
17 say, oh well, the regulator is going to get it. But,  
18 you know, it's an accident of history that this industry  
19 has been regulated and say operating systems are not  
20 being regulated. So, the question is, what do you do  
21 where you have like a big monopoly, if this was -- if  
22 the FCC had made the decision 25 years ago to include  
23 operating systems in its jurisdiction and it had held up  
24 with the courts well then, you know, the case in Europe  
25 that, you know, some of the prongs in the case here

1 would have gone to the FCC and we would be in a  
2 situation like Trinko. They would have made a decision  
3 of whether or not Microsoft had to "share," had to give  
4 access to the information that they wanted in Europe to  
5 the APIs or to look into the operating systems of  
6 someone here. But Microsoft turns out not to be  
7 regulated. Nobody took on the task of regulation.

8 So, the question is, should the court take over  
9 the regulation, and I agree there is regulation, should  
10 the court take over the regulation when nobody else is  
11 doing it, or where the company otherwise isn't  
12 regulated. I don't see why not. You know, it's not as  
13 if courts never do that. Gas prices have been regulated  
14 since 1950, for example. There are little places where  
15 district courts are acting like regulators. They're  
16 extreme, I agree they're extreme, and they're rare, but  
17 it's not to say that it should never be done. And I  
18 don't think that's all Bob is trying to get at by  
19 preserving the essential facilities doctrine for  
20 extraordinary cases.

21 MR. McDONALD: Hew, do you have a comment on the  
22 implication of applying the essential facilities  
23 doctrine in the intellectual property area?

24 MR. PATE: Sure, I would say before that, I  
25 don't think it's an accident of history that some of

1 these cases occur in situations where the State had  
2 previously put a firm in a monopoly position and tried  
3 to interfere in the first place and the law is trying to  
4 introduce competition. I don't think it's an accident.

5 As to IP, yes, I think the interesting thing  
6 about the MCI, the four-part test, is it would be a very  
7 good way to describe exactly what the patent system is  
8 trying to incentivize, and the paradigm of the most  
9 valuable patent that produces something brand new that's  
10 extremely valuable, that nobody can duplicate, and we  
11 have a patent system that says, in order to incentivize  
12 that, you ought to have the exclusive right to it. And  
13 it just can't make sense, in my judgment, for antitrust  
14 then to come along and second guess that.

15 We're seeing that now in Europe, where the  
16 question is on the table whether it was sufficiently  
17 innovative intellectual property to be protected in the  
18 trade secret realm, for example, and I think that's just  
19 a very disorderly way to go forward, because it damages  
20 the predictability on which businesses rely to commit  
21 capital.

22 MR. McDONALD: Thank you. Steve, did you start  
23 to respond?

24 MR. SALOP: I just wanted to make a footnote to  
25 what you said. I mean, the court didn't create the Ma

1 Bell monopoly, the Ma Bell monopoly got created by a  
2 series of mergers and certain conduct that was declared  
3 not to follow antitrust laws. It was not as if the  
4 government said all of these competing telephone  
5 companies can merge.

6 MR. PATE: No, but there was a state sanctioned  
7 local loop monopoly in place was what I was suggesting.  
8 Not that -- not that the court ordered the creation of a  
9 monopoly.

10 MR. SALOP: Well, they didn't disagree, they  
11 didn't break up the operating companies 80 years ago.  
12 They didn't. It's not like they made them do it. They  
13 committed.

14 MR. PITOFSKY: Just one line. Look, the fact is  
15 lower courts have mandated access in situations where  
16 intellectual property was involved, and I didn't notice  
17 that it asked for investments or anything on patent work  
18 or intellectual property followed that, but I have to  
19 agree with you. The essential facilities doctrine runs  
20 head on into the very purpose of the patent system, and  
21 underlying that purpose, when the patent system is out  
22 of control, and this is for a different panel, but it's  
23 just, it leaves you with a feeling that essential  
24 facilities wasn't designed to do that.

25 MR. McDONALD: The last comment, Bill Kolasky?

1           MR. KOLASKY: I guess I will make what I call  
2 the Robert Bork point, and that is that all of the  
3 discussion so far has been about policy reasons why you  
4 should or should not have an essential facilities  
5 doctrine. There really is a more fundamental point, and  
6 that is the language and the congressional intent  
7 underlying Section 2. Section 2 is designed to prohibit  
8 affirmative conduct that is designed to gain a monopoly  
9 through improper means. And I don't think that you can  
10 use Section 2 to impose an affirmative duty on someone  
11 to share, unless they have taken affirmative acts to  
12 acquire or maintain their monopoly by improper means.  
13 Simply not sharing is not an affirmative act. I mean,  
14 you contrast that to the affirmative acts that were  
15 taken by Aspen Ski Co., which went beyond a simple  
16 refusal to deal.

17           MR. WHITENER: Right, and that was essentially  
18 the comment that I was trying to make, there's no  
19 essential principle, once you declare that retaining is  
20 maintaining. Yes, we can understand how the English  
21 language can be used if I say that I take steps to  
22 retain my rights and not share them, I'm maintaining a  
23 monopoly if there's a monopoly on the product. But  
24 that's semantics. That's the point I was trying to  
25 make.

1           A minute ago Steve said I thought basically that  
2   it's an accident of history that some segments are  
3   regulated and some aren't, and therefore some courts  
4   should and do step into those voids where the lack of  
5   regulations occurred. I think if I understood it right,  
6   that's a fundamental -- well, I don't agree with that  
7   idea of the political system, the regulatory act is  
8   conscious, a lack of regulation is the result of a  
9   judgment at some level of the political administrative  
10  system, that there's not going to be regulation, and my  
11  point is that those -- it's in the political process  
12  where decisions expressly to regulate a particular  
13  sector, to re-allocate resources, to take to cap prices,  
14  et cetera, those should be made in the political  
15  process, not where courts decide that a failure to  
16  regulate is a mistake.

17           MR. McDONALD: Very strong points. Shall we  
18  move to the second proposition?

19           MR. ABBOTT: Yes, the second proposition is the  
20  antitrust laws should never require a firm to deal with  
21  a rival. Who agrees with this proposition?

22           MR. PITOFSKY: Wait, wait, wait, what does it  
23  mean? Does never include remedy law? That after you  
24  found a violation on some basis, remedy is mandating the  
25  theory?

1           MR. ABBOTT: Let's stipulate, I'll say, that we  
2 have not found an antitrust violation and assume as part  
3 of a remedy certainly that's been required and so let's  
4 stipulate that's not included in the statement.

5           MR. KOLASKY: So you're assuming this is a  
6 liability question?

7           MR. ABBOTT: Right, so this is a very broad  
8 question, that the antitrust laws should never require a  
9 firm to deal with a rival.

10          MR. SALOP: We each answered this question  
11 already.

12          MR. ABBOTT: Well --

13          MR. WHITENER: If a refusal is unconditional, I  
14 agree with the statement.

15          MR. ABBOTT: Is there anybody else who would say  
16 if the refusal is unconditional, they agree with this  
17 statement? Mark and Hew?

18          MR. PATE: Unilateral and unconditional, I  
19 assume you're meaning.

20          MR. ABBOTT: Unilateral and unconditional.  
21 Because clearly if you add conditional, then the  
22 conditions can mimic, you know, tying, exclusive  
23 dealing, other arrangements. So, clearly, good point.  
24 So --

25          MR. WHITENER: And Bob makes a good point, too,



1       excepting other situations where you're recommending a  
2       merger.

3               MR. ABBOTT:   Right.   Sure, sure.   So, I think  
4       the panel has ably pointed out that the statement was --

5               MR. SALOP:   I have a question.   I have a  
6       question.   On this word unconditional, if two companies  
7       go to the monopolist and they both want to buy the input  
8       and one says -- and he says why do you want it?   And one  
9       says I want it to enter a market and compete with you,  
10      and the other says I want it to put on my coffee table,  
11      and he gives it to the second but not the first, is that  
12      conditional or unconditional?

13              MR. WHITENER:   He doesn't give it to the firm  
14      who says he wants to buy it to compete with you, right?  
15      That shouldn't be unlawful.   There's no condition  
16      whatsoever.

17              MR. SALOP:   I'm sorry.

18              MR. KOLASKY:   There is a condition.   I will not  
19      sell it to you unless you agree not to sell it to me.

20              MR. WHITENER:   No, I'm not going to sell to  
21      somebody who is a competitor or who is going to use the  
22      product to compete with me.   That's --

23              MR. SALOP:   Can I just get where you're going?  
24      If he says I'm not going to sell to anybody unless he  
25      agrees not to compete.   Is that legal?

1           MR. WHITENER: No, that's illegal. Let's put it  
2 this way, if you want to call the fact that it's a  
3 competitor a condition, I'll grant that. I don't think  
4 I'm going to grant anything else, but I'll grant that.  
5 If you want to say that the fact that --

6           MR. SALOP: I don't believe that you still  
7 believe in so much in RPM law. I mean, here we are in  
8 the thick of Parke-Davis versus Dr. Miles, this is --

9           MR. WHITENER: No, I think you're distinguishing  
10 between agreements and unilateral practice is important  
11 in a lot of settings, including this one.

12           MR. SALOP: So, if he has a history in which  
13 5,000 people have asked him to sell, and half of them  
14 don't compete and they get it, and the other half which  
15 did want to compete, who said, just stupidly said to the  
16 guy, when they asked for the product, that they were  
17 going to compete, he said no to them, but you would not  
18 infer that illegal agreement?

19           MR. WHITENER: Not illegal for the firm --

20           MR. SALOP: Should it get to the jury as to  
21 whether there was an agreement or not or is that as a  
22 matter of law there was no agreement?

23           MR. WHITENER: It didn't sound like agreement  
24 evidence to me just now, but --

25           MR. PATE: Do you, Steve, feel that field of use

1 restrictions and licenses should be subject to antitrust  
2 scrutiny? IP licenses, patent licenses? I mean?

3 MR. SALOP: Subject to the other conditions of  
4 my rule, but there can be an argument that IP has got  
5 some special place, you know, I could imagine the  
6 Supreme Court could make that declaration, but, you  
7 know, the thing, very few refusals to deal would be  
8 actionable under my view because very few people have  
9 the requisite monopoly power in the two markets, but,  
10 you know, this constitutional question of whether IP is  
11 different, until the Supreme Court decides it, I'm not  
12 going to decide it, I'm not going to argue IP.

13 MR. ABBOTT: I think there's also, we've  
14 probably spent a lot of time on IP and I'm sure it will  
15 rise again. There's also statutory construction  
16 questions regarding section 271 of the patent act which  
17 raises questions about whether that section should be  
18 construed as applying to antitrust or just to so-called  
19 patent misuse.

20 But let me move away from IP for a second and  
21 relatedly ask what is the difference between charging a  
22 price higher than a buyer is willing to pay, and  
23 refusing to deal? One can imagine offering to deal at  
24 an infinite price is tantamount to refusal to deal, but  
25 what if you just say, okay, I'm a monopolist, have a

1 right to charge my price, and a potential competitor  
2 says, well, this is just way higher than I'm willing to  
3 pay. Bill?

4 MR. KOLASKY: You know, one of the problems I  
5 have with -- one of the problems I have with a lot of  
6 these questions is that antitrust is necessarily a very  
7 fact-specific field, and it's one of the beauties of the  
8 common law approach and the rule of reason. And, so, I  
9 think it's very hard to answer these questions in the  
10 abstract without knowing the facts of the particular  
11 case. You have a case such as the MetroNet decision in  
12 the Ninth Circuit which was decided on remand after the  
13 Supreme Court's decision in Trinko, where prior to  
14 Trinko, the Ninth Circuit had held that Quest had to  
15 make Centrex features available to a reseller at a price  
16 at which that reseller would be able to resell those  
17 features profitably.

18 On remand, the Ninth Circuit realized the error  
19 of its ways, which were particularly clear in that case,  
20 because you had dozens of other resellers who were able  
21 to compete profitably, buying the features at the price  
22 that Quest was willing to sell them to this reseller.

23 So, my point is simply, you have to look at the  
24 facts of each individual case, and I don't think you can  
25 answer it globally.

1 MR. ABBOTT: Anybody want to elaborate on that?

2 MR. SALOP: Well, I'll just say a word on it.  
3 You have to distinguish between bargaining failure and  
4 an anticompetitive refusal to deal. I think that's the  
5 issue we're getting at. So, you know, aside from  
6 everything else involved, that might have just been the  
7 defendant's posted price, and he might say that's the  
8 price I posted and I might be open to negotiate and the  
9 plaintiff never even offered me a price, didn't make a  
10 genuine offer. And I think that the plaintiff should  
11 have to make a genuine offer over and above the, you  
12 know, the compensatory price.

13 MR. ABBOTT: Hew?

14 MR. PATE: I don't think that that distinction  
15 is going to hold up in practice, and I do think, Alden,  
16 that it is very difficult to draw this boundary. It has  
17 been understood, I thought, that American antitrust law  
18 does not tell the monopolist that it is unlawful to  
19 charge the monopoly price. That's a difference we have  
20 with the Europeans, where under article 82, it can be an  
21 abuse to charge a high price. That is of why it's so  
22 hard categorically to tell Europeans under their system  
23 that what they're doing when they look at compelled  
24 sharing is fundamentally inconsistent with the  
25 principles of antitrust. I think it is fundamentally

1 inconsistent with an important principle of antitrust  
2 here.

3 MR. SALOP: I guess that the refusal to deal  
4 approach, then, that I'm taking and a lot of other  
5 economists have taken is the situation where the firm is  
6 trying to charge a price above the monopoly price, and  
7 that's -- so, you know, what it's saying is that it's a  
8 sacrifice of profits in some sense in order to achieve  
9 and obtain --

10 MR. WHITENER: See, what's not clear to me is  
11 where the sacrifice is, if I'm charging the profit  
12 maximizing price for me. You know, at some point I can  
13 set a price that fully compensates me, not only for what  
14 I think Steve calls the monopoly price, but the  
15 exclusionary price. That is the price of not having  
16 somebody else take this product and compete with me with  
17 it. I think I'm entitled to charge that, and I think  
18 what's being proposed is simply a scheme to regulate the  
19 monopolist pricing, but at a level called something like  
20 an exclusionary price, rather than the monopoly price.  
21 It's still essentially third party intervention saying  
22 we're going to decide what price the monopolist can  
23 capture for its profit.

24 MR. WALTON: I guess I have a problem with how  
25 do we get this pricing? I just, first of all, what if

1 it is a false positive? Then I'm not really a  
2 monopolist. What if we're misidentified as a false  
3 positive. Even if we identified you correctly, who's  
4 going to set this price? I just told you it's very,  
5 very difficult for someone, even in our position in  
6 Detroit to set the prices, let alone someone else. So,  
7 I worry about this stringently.

8 MR. ABBOTT: Okay, I suggest we move on to the  
9 next question.

10 MR. McDONALD: A firm can refuse to deal with  
11 its competitors only if there are legitimate competitive  
12 reasons for the refusal. The burden of coming forward  
13 with legitimate competitive reasons has been imposed on  
14 the defendant. Who agrees with this proposition?

15 (No response.)

16 MR. McDONALD: Not even Bill Kolasky on the  
17 step-wise approach?

18 MR. SALOP: It doesn't say whether they have  
19 monopoly power. It doesn't --

20 MR. McDONALD: I would think that would -- I  
21 would bet that would be implicit.

22 MR. SALOP: Are you thinking whether we think  
23 that Kodak was rightly decided? Is that the question?

24 MR. McDONALD: No. Steve?

25 MR. SALOP: Actually the opinion of the Supreme

1 Court, yes, I thought that opinion was rightly decided,  
2 I thought the Justice Department and Kodak took a really  
3 extreme position, and, you know, killing their argument  
4 was like shooting fish in a barrel.

5 MR. PITOFISKY: Disclosure.

6 MR. SALOP: And I could write the brief.

7 MR. PITOFISKY: I do, too, think Kodak was right.  
8 This was the famous footnote that caused a lot of people  
9 to be upset. And I don't believe any subsequent case  
10 has taken that footnote as accurate.

11 MR. McDONALD: Very good. Bill Kolasky, on the  
12 subject of legitimate reasons, you directed us to  
13 consider macro reasons, macro justifications, such as  
14 the defendant's -- a defendant wanting to maintain  
15 incentives to innovate, a defendant wanting to recoup  
16 the investment it's made in the innovation. As a  
17 practical matter, how would a defendant go about proving  
18 that?

19 MR. KOLASKY: I don't think that you need proof  
20 of that, in an individual case. The analogy I would use  
21 is to the law in the area of conscious parallelism,  
22 where one of the reasons why we don't allow conscious  
23 parallel pricing behavior to be attacked under Section 1  
24 is because it is perfectly natural competitive behavior.  
25 It's the kind of behavior that you would expect of a



1 firm in an oligopoly market.

2 Similarly, you would expect a firm, including a  
3 monopolist, that spends good money developing new  
4 facilities, inventing new products, in order to gain a  
5 competitive advantage, to want to use those products and  
6 those facilities for that purpose. And that is a  
7 legitimate business justification in and of itself. I  
8 don't think it requires further additional proof. I  
9 think the burden is really on the plaintiffs then to  
10 show that there is some other purpose underlying the  
11 refusal to make the facilities or the inventions  
12 available.

13 MR. McDONALD: That's probably especially  
14 applicable in the intellectual property context. Any  
15 comments from the other panelists quickly on this point?

16 MR. SALOP: Well, I gave a quote from Kodak on  
17 this about the limits on this defense. You know, I  
18 mean, what worries me about it is the proof of  
19 competitors could equally not well make this argument.  
20 The group of competitors could say, you know, if we  
21 can't set the price jointly, we're going to be involved  
22 in doing this competition, and we won't be able to make  
23 enough money to re-invest and next thing you know the  
24 United States is going to lose out to China. And, you  
25 know, just antitrust categorically does not -- does not

1 permit that argument with regard to competition. The  
2 antitrust courts are very suspicious of that kind of  
3 argument, and I think we should be when a firm makes it  
4 as well.

5 As for these, you know, expectations, Bill said  
6 that it's what we expect the firm to do. I mean, I  
7 don't agree with that. I mean, we expect firms in the  
8 paper industry to collude, but that doesn't mean we let  
9 them do it.

10 MR. PATE: I don't think this comparison to a  
11 group of horizontal competitors makes much sense, and  
12 courts are pretty well equipped to investigate whether  
13 there has been an agreement among competitors. Firms  
14 are pretty well equipped to understand that they're not  
15 supposed to get involved in that kind of conduct, and so  
16 there the law has a workable mechanism to enforce a  
17 judgment about whether society is going to be better or  
18 worse off with that sort of collusion.

19 I don't think anybody on the panel would argue  
20 that if you had a magic machine that would correctly  
21 tell us the consumer welfare balancing answer, that we  
22 wouldn't want to impose it. The point is that there is  
23 no such machine, and in the unilateral context, there's  
24 no way to give firms a basis on which to make decisions  
25 about investing capital that is workable when we're

1 talking about this category of forced sharing.

2 MR. McDONALD: Thank you. Strong points.

3 Moving to the next proposition.

4 MR. ABBOTT: Yes, next proposition, and don't  
5 ask me to define the language here, because it's  
6 Professor Hovenkamp. Herb Hovenkamp, "Condemnation for  
7 unilateral refusals to deal should be reserved for  
8 situations in which firms have extraordinary amounts of  
9 very durable market power." So, extraordinary, very  
10 durable, and he doesn't define what it means, but do you  
11 agree with his statement?

12 (No response.)

13 MR. ABBOTT: So, he's saying here that there  
14 should be condemnations in the rare instances, for  
15 instance, where there are extraordinary amounts of very  
16 durable market power.

17 MR. KOLASKY: I suspect you have people  
18 disagreeing for a lot of different reasons on this one.

19 MR. ABBOTT: So, does anyone agree with that?

20 MR. SALOP: Well, if you let me define the  
21 words, I could -- I can define extraordinary amount and  
22 very durable market power in a way that I agree with it  
23 100 percent.

24 MR. ABBOTT: Does it make any sense to use those  
25 terms which by definition are extremely, one might

1       argue, open for debate?

2               MR. PITOFISKY:  You could interpret this as an  
3       expansion of the essential facilities doctrine, which  
4       I'm sure Hovenkamp didn't intend.  I mean, it's hard to  
5       deal with really vague language like that.

6               MR. KOLASKY:  I was going to make the same point  
7       with the flip side of this.  I haven't read this  
8       particular passage of the antitrust enterprise, but from  
9       reading his treatise, I would be -- I would be surprised  
10      if he didn't say this in the context of suggesting how  
11      the essential facilities doctrine should be limited, and  
12      if that's the case, you know, my response is since I  
13      think the essential facilities doctrine should be  
14      abandoned all together, you know, I suppose if you're  
15      not going to do that, I would agree it should be limited  
16      in some way and this is as good a way to limit it as  
17      any.

18              MR. ABBOTT:  Mark, do you have any thoughts on  
19      that?

20              MR. WHITENER:  Actually, I think I tend to agree  
21      with what Bill just said.  I would eliminate the  
22      doctrine, but if you couldn't do that, you know, look  
23      for some limiting factors.  I don't think this concept,  
24      again, going back to my earlier comments, really helps  
25      you distinguish as a matter of antitrust policy when you

1 want to intervene. It's just sort of a directional  
2 thing that's saying if the, you know, the impact is  
3 great we're going to intervene and if it's not we  
4 aren't. But so I think it's better just -- in fact, I  
5 think this point illustrates why the doctrine probably  
6 isn't very helpful.

7 MR. ABBOTT: Yes, why don't we try, I think  
8 given the inexactitude of the terms here, why don't we  
9 move to the next proposition.

10 MR. McDONALD: This is one that we discussed in  
11 the forward, the legality of a refusal to deal should  
12 depend on whether the refusal constitutes a change from  
13 prior business practices. Hew, you outlined some of the  
14 reasons that you thought that that was probably  
15 incorrect. Let's see the vote.

16 (No response.)

17 MR. McDONALD: Who agrees with this proposition?

18 MR. SALOP: May I rephrase the proposition?

19 (Laughter.)

20 MR. McDONALD: Who invited the economist?

21 MR. SALOP: You know, economists go through  
22 depositions, we know better than to answer questions  
23 like this. How about you ask whether the refusal  
24 constitutes a change from prior business practice is a  
25 relevant fact, agree or disagree. Would you accept that

1 rephrasing?

2 MR. McDONALD: I'll accept that amendment.  
3 What's the vote? Hew, do you think it's not relevant?

4 MR. PATE: I'm on board for the idea that if  
5 it's really unilateral and unconditional, I wouldn't  
6 ask, but is it a relevant fact, I mean I guess that  
7 describes the current state of the law, and similar to  
8 Bill's answer, if we're going to get into this  
9 enterprise, I would make it a relevant fact instead of a  
10 dispositive fact. So, I guess I would go with you that  
11 far.

12 MR. SALOP: What if you were not sure whether it  
13 was conditional or unconditional? Would it be relevant  
14 then? Because you're never sure whether it's  
15 conditional or unconditional.

16 MR. PATE: The way I say it in the written  
17 paper, do I believe it's relevant, it does provide some  
18 benchmark, it gives some indication that there was a  
19 price at which one time there was a willingness to deal.  
20 I'm not sure that I see why it's relevant to whether --  
21 just deciding whether something is conditional or  
22 unconditional or that I would use it as sort of a tie  
23 breaker if I wasn't sure.

24 MR. SALOP: Oh, no, no, I agree with you, it  
25 doesn't tell you anything about whether it's conditional

1 or unconditional, but if you want per se legality for  
2 refusals to deal that you know are unconditional, but  
3 it's potentially actionable if you knew it was  
4 conditional, then you've got two prongs, you've got two  
5 issues now, and so the threshold question would be is it  
6 conditional or not, and once you've answered that, you  
7 would know where to go.

8           So, I'm just suggesting what if you weren't sure  
9 whether it was conditional. You know, you're going to  
10 have to have some burden of proof to define at some  
11 threshold on what defines conditional, and so if there's  
12 some uncertainty about that, that might take you a step  
13 further and then this would be relevant.

14           MR. PATE: Yeah, I'm not sure I agree that  
15 there's a connection. Again, I think the relevance is  
16 that if you were in a situation where the court is going  
17 to get into policing a duty of forced dealing, then it  
18 is true that prior practice gives you a starting point  
19 where the complete absence of prior practice doesn't,  
20 but that's the best I'll say for it.

21           MR. McDONALD: Bob?

22           MR. PITOFSKY: I think I -- look, this is a  
23 response to arguments that the defendant might make.  
24 The defendant might say, it's not feasible for me to  
25 make this particular service or facility available, and

1 the answer is you used to do it, why can't you do it  
2 now? Well, the defendant might say, we'll never figure  
3 out what a fair price is if you mandate the price, and  
4 the answer is, well, you seem to have come up with a  
5 fair price before. In that sense, it could be a factor.  
6 Is it really the heart of the matter, is it dispositive?  
7 I don't think so.

8 MR. McDONALD: Don't you think, Bob, that in  
9 Aspen and in Trinko's characterization of Aspen, this  
10 was a liability factor?

11 MR. PITOFSKY: The court made a fair amount  
12 about the Aspen, I -- I wouldn't do it that way. The  
13 fact that it's a departure from my entire business, it's  
14 one factor among five or six others, and I wouldn't even  
15 make it high on my list of factors.

16 MR. McDONALD: Okay. I'm getting strong  
17 endorsement of this.

18 MR. KOLASKY: Can we just follow up on that.  
19 And I think Aspen really illustrates the problem very  
20 well. You know, I agree completely with Bob. I think  
21 it's a relevant factor, but by no means a dispositive  
22 factor. I think what the court found particularly  
23 relevant about it in Aspen was that Ski Co. had entered  
24 into the multi-mountain pass at a time when the three  
25 mountains that it later owned were separately owned.



1 And, so, you know, there was a belief that a basis for  
2 concluding that in a competitive market, you would have  
3 a multi-mountain pass that covered all of the mountains  
4 in that particular area, and the same was true at other  
5 areas around the country where there were multiple  
6 peaks, including ones in which Ski Co. operated, so  
7 there was a good basis for the court to believe, and  
8 infer, that it was a profitable, procompetitive,  
9 cooperative arrangement that benefited consumers.

10 The problem with it in Aspen, if you look  
11 closely at the facts, and there's a very good article in  
12 the Antitrust Law Journal by Lopatka and Page which  
13 could do that, is that, you know, they show that given  
14 the way the revenue sharing was done in Aspen, Highlands  
15 was benefitting disproportionately to Ski Co., and, you  
16 know, I think Steve and I may disagree about the facts  
17 of the case on this, you could actually argue that all  
18 that Ski Co. was trying to do in that case was to  
19 renegotiate the price. You know, there was some bravado  
20 in the language they used about making an offer to  
21 Highlands that it couldn't accept, but that's the sort  
22 of thing people often kind of, you know, overstate and  
23 that often engage in when they're in tough negotiations.

24 MR. McDONALD: Facts are important. Steve, you  
25 have a point on this and Tom Walton had his hand up,

1 too.

2 MR. SALOP: I was going to say that the Trinko  
3 court is all over the place on this, because there was  
4 a, you know, a lot of different conduct, as Bill pointed  
5 out, in Aspen. With respect to the sharing of, you  
6 know, with respect to the joint ticket, that was  
7 collusion. So, you know, and indeed they were sued by  
8 the Colorado Attorney General for it. So, yeah, in some  
9 sense, all they were trying to do, on that part, they  
10 were just trying to redistribute cartel profits.

11 I think what the -- what the part of Aspen that  
12 the Trinko court endorsed was not about the four  
13 mountain pass, though they talked about the four  
14 mountain pass. They were really animated, as I am,  
15 about the fact that they refused to sell daily tickets  
16 in bulk or indeed at retail to Highlands, even though  
17 they sold them to a lot of other people. And that's the  
18 part that really showed the sacrifice. And, you know,  
19 so the part that's the outer boundary of antitrust, it's  
20 not the refusal to sell daily tickets, I would say, you  
21 know, which is well within the refusal of the law, but  
22 the fact that you find a firm liable for a Section 2  
23 violation for refusing to sell to its competitor.

24 MR. McDONALD: Tom Walton?

25 MR. WALTON: I'm not an expert in any of this,

1     which is why I'm abstaining from most of the questions.  
2     One thing that's been addressed partially, I think it's  
3     important that if someone had decided that Chrysler had  
4     tried the system that the Commission was recommending,  
5     that we could somehow have a burden to go back to that  
6     failing system.

7             MR. SALOP:  Actually, if you show they failed,  
8     it would be important -- but if they succeeded.

9             MR. WALTON:  I think it did in that case, the  
10    ALJ, the Administrative Law Judge did take that into  
11    account in his decision that there were competitive  
12    reasons, efficiency reasons for adopting this.

13            MR. PATE:  And it only took 17 years, 19, yeah.

14            MR. SALOP:  What do you expect in the Nixon  
15    antitrust with Muris and Jim Miller.  I mean, they were  
16    just very slow and much too interventionalist.

17            MR. KOLASKY:  If I can just respond to Steve's  
18    point, because one thing that I, you know, Aspen really  
19    illustrates how you have to be careful here.  The mere  
20    fact that Ski Co. was not willing to sell tickets to  
21    Highlands at the retail price, does not necessarily show  
22    that their decision made no economic sense and was not  
23    profit maximizing.  If the availability of the four  
24    mountain pass diverted a large enough number of skiers  
25    from the three Ski Co. mountains to Highlands, then even

1 if Highlands was willing to pay the full retail price  
2 where the Ski Co. tickets had sold, it could be a  
3 money-losing proposition for Aspen, depending on how the  
4 revenue sharing was done.

5 MR. SALOP: I agree with that, that's a footnote  
6 in my paper, and interestingly, what's really actually  
7 interesting about the Trinko court, is they did not  
8 balance the losses in the one market against the gains  
9 in the other. When they did their profit sacrifice  
10 test, they took the very superficial naive approach.  
11 They said, oh, you sacrificed profits on the daily  
12 ticket, that's it, that's your profit sacrifice. So,  
13 really they took quite an extreme position in that.

14 MR. McDONALD: Thank you. Moving to the next  
15 proposition.

16 MR. ABBOTT: Yes, the next proposition.

17 MR. McDONALD: It is difficult to craft an  
18 injunctive remedy in a refusal to deal case.

19 MR. KOLASKY: You mean one that works well?

20 MR. McDONALD: It's really easy to craft one  
21 that doesn't, yes, Hew probably agrees. Everybody  
22 agrees. Steve, yours is difficult enough. Bob  
23 Pitofsky, you've said that you thought that one reason  
24 that it was appropriate to have refusal to deal  
25 liability is that the defendant would get a reasonable

1 royalty from the remedy. How would you calculate that  
2 reasonable royalty?

3 MR. PITOFISKY: Well, it's hard to generalize. I  
4 mentioned two examples, one is that you previously have  
5 been dealing with people and charging them a royalty,  
6 and you know, the first thing I would do is say to the  
7 parties, why don't you try to work it out, and come back  
8 to us with a proposal. And they come back and say we  
9 can't work it out and you say, I'm going to refer it to  
10 arbitration. And then the arbitrator comes back and  
11 comes up with a number. Presumably that will work most  
12 of the time. And if neither one of those approaches  
13 work, you get some expert economist to come in and argue  
14 with some other expert economist and you come up with a  
15 reasonable number. Look, we all voted, it's very  
16 difficult, the most difficult part of this whole area to  
17 accomplish, but it has been done, it can be done, and  
18 the price is not, I think, part of it.

19 MR. McDONALD: Steve, is your formula one that  
20 can be applied by a jury in district court?

21 MR. SALOP: With expert economists and good  
22 lawyers, yeah, I think so. I think it can be proved.

23 MR. McDONALD: All right, we'll move on to the  
24 next proposition.

25 MR. ABBOTT: Next proposition is that an

1 intellectual property owner's unconditional, unilateral  
2 decision not to license technology to others cannot  
3 violate the antitrust laws. Again, this is that the  
4 unilateral, unconditional decision not to license  
5 technology to others cannot violate the antitrust laws.  
6 Who agrees?

7 MR. PITOFSKY: That's what the law is.

8 MR. ABBOTT: All right, one, two, three, four.  
9 Who disagrees?

10 MR. SALOP: I don't agree.

11 MR. ABBOTT: Steve Salop abstains and Bill  
12 Kolasky disagrees.

13 MR. KOLASKY: Can we explain why?

14 MR. ABBOTT: Yes, explain why you disagree,  
15 Bill.

16 MR. KOLASKY: Again, I'm going to keep coming  
17 back to the common law nature of antitrust. Suppose the  
18 fact pattern similar to what you had in MCI and AT&T but  
19 involving intellectual property rights instead of  
20 interconnection. A patent owner knows that rival A is  
21 thinking about investing in R&D to develop a competing  
22 technology, and so it strings A along, promising to  
23 license it, but in fact, playing rope-a-dope with it,  
24 delaying it, in order to discourage the rival from  
25 investing in its own technology. I would think in those

1 circumstances, you could hold the refusal to license to  
2 be an antitrust violation.

3 Again, it's not a simple unconditional refusal  
4 to license, but there's a pattern of conduct that is  
5 having an anticompetitive effect.

6 MR. WHITENER: I think that last point is  
7 important, it's outside the context of unilateral,  
8 unconditional behavior. You have something else going  
9 on, whether that's something that would be an antitrust  
10 violation, I don't know, but now you're describing  
11 something else, and I think it's very, very important  
12 and useful to always come back in these cases to what it  
13 is we are looking for and separate out conduct of what  
14 you described by the simple decision to obtain the  
15 property one's self.

16 MR. PATE: And you probably plead the elements  
17 of fraud in the way you described it, right, so it's an  
18 open question whether that needs to stay an antitrust  
19 claim before you can prove the wrongful behavior.

20 MR. SALOP: That's what the Microsoft cases and  
21 the Telecom cases that all of these allegations are  
22 still rolling in the negotiations and, you know, they  
23 were elements.

24 MR. ABBOTT: Should one distinguish between  
25 patent licensing, let's maybe soften the unconditional,

1 in other forms of intellectual property licensing, such  
2 as trademarks. For example, trade secrets, is there a  
3 reason to distinguish among forms of IP?

4 MR. PATE: I would say as long as they're  
5 defined correctly, if there isn't a problem with the  
6 underlying IP system, the answer probably is no, that  
7 there shouldn't be a requirement to license any of  
8 those, as long as they're performing their proper  
9 function, and I think you have to give a conclusive  
10 promotion of correctness to the IP system in doing so,  
11 and then turn to IP reform as the way to handle it if  
12 the IP system isn't. Otherwise, you have this collision  
13 that defeats the purposes of both bodies of law.

14 MR. ABBOTT: Anyone disagree, or are we all of a  
15 common mind here?

16 (No response.)

17 MR. ABBOTT: Okay. Well, let's move to the next  
18 proposition, which is compulsory licensing of IP as an  
19 antitrust remedy should be rare. Now, probably we  
20 should distinguish between remedies in different sorts  
21 of cases here, but first I would like to get people to  
22 vote on this proposition as a general matter. Who  
23 agrees?

24 MR. PITOFSKY: Yeah, I agree it should be rare.

25 MR. KOLASKY: Are you taking merger out?



1           MR. ABBOTT: Well, that's why I said we should  
2 distinguish between all the forms of situations in which  
3 remedies arise.

4           MR. WALTON: In a merger case, it could be the  
5 least restrictive, most effective remedy in some cases.  
6 If it was a remedy for a unilateral, unconditional  
7 refusal, you shouldn't be doing it in the first place.

8           MR. ABBOTT: So, what you're saying is that this  
9 decree depends upon the facts, and certainly we've seen  
10 a number of major cases in mergers in which IP was very  
11 key to the merger, in which compulsory licensing was  
12 required. How about the nonmerger context?

13           MR. PITOFISKY: Let me just in the merger  
14 context, the leading example is Ciba-Geigy where the  
15 Commission allowed the merger to go through on the  
16 condition that a basket of intellectual property rights  
17 were divested to a third party. And as that's the one  
18 time that I think Business Week said that the government  
19 finally got something right. So, it can be a least  
20 restrictive alternative can be the best way to go. Does  
21 it come up a lot? It has been known to come up.

22           MR. ABBOTT: Okay, I think this question has  
23 raised fewer sparks than some of the other ones, and  
24 let's see if the next one generates some sparks.

25           MR. McDONALD: This one is tailor made for Tom

1 Walton. A manufacturer's refusal to deal with  
2 independent service organizations should not violate the  
3 antitrust laws.

4 MR. WALTON: Yes, I would be all for that. I  
5 would say in Kodak, General Motors, there's two -- there  
6 was a -- I'm not an expert in Kodak, by any means, I've  
7 read it briefly, but apparently there was a distinction  
8 between whether Kodak was going to impose this refusal  
9 to deal on manufacturers that already had their copy  
10 machines, that was one issue. But the other issue was  
11 whether it would be going forward, whether it would  
12 impose -- it did not do that, it did not do that, first  
13 thing.

14 The second thing it did was impose this  
15 restriction on companies like General Motors that were  
16 going to buy the machines, or bought a new machine, then  
17 they would have to use only the parts provided by Kodak  
18 or not use the independent service organization. You  
19 have the right to not enter into that agreement.

20 So, the Kodak market was a competitive market,  
21 so I don't see any -- I may be wrong, but I just don't  
22 see any problem with that situation.

23 MR. SALOP: That case was not the first  
24 situation.

25 MR. WALTON: Oh, was it? I may stand corrected.

1           MR. McDONALD: By a show of hands, who else is  
2 willing to share Tom Walton's is unconditional  
3 endorsement to this proposition?

4           MR. PATE: If the question is competitive  
5 upstream market, would you have agreed with the Kodak  
6 result, I would say no, so I think I would raise my hand  
7 on that.

8           MR. WHITENER: Same.

9           MR. McDONALD: Do any of the panelists care to  
10 speak on the circumstances in which refusal to deal with  
11 an ISO definitely should be an antitrust violation?

12           (No response.)

13           MR. KOLASKY: Again, I think what makes it  
14 difficult is the qualification that Hew put on his  
15 answer, you know, if you had a situation like Kodak  
16 where you had a competitive upstream equipment market,  
17 then it's hard to imagine the circumstances in which you  
18 would find a refusal to deal with an ISO unlawful. But  
19 what if you had the circumstance where you had a  
20 monopolist upstream who is refusing to deal with ISOs?  
21 Again, I think as a general matter, there's a strong  
22 presumption that it's not unlawful, but if the plaintiff  
23 is willing to show facts that show that it was a part of  
24 an anticompetitive pattern of conduct that was designed  
25 to maintain or expand your monopoly, then it could be

1 unlawful if there are not legitimate business reasons  
2 for it.

3 MR. SALOP: I would not use the distinction Bill  
4 did, but rather I would ask whether it was a change in  
5 conduct such as it was a monopoly, so if even a  
6 monopolist from the get-go says you have to deal with  
7 me, that would be okay, but the question is, you know,  
8 the Kodak case was about the change in conduct.

9 MR. KOLASKY: But another situation, normally  
10 you think that the markets for ISOs are relatively easy  
11 to enter, and that therefore a refusal to deal with ISOs  
12 is not likely to raise entry barriers, but suppose the  
13 plaintiffs were able to show that the reasons the  
14 monopolist was refusing to deal with ISOs was to make it  
15 more difficult for somebody else to enter the equipment  
16 market, and thereby break down their monopoly. On those  
17 facts, then I think you might have a basis for  
18 liability.

19 MR. McDONALD: Thank you. We're going to move  
20 now to a couple of hypotheticals.

21 MR. ABBOTT: Okay. The first hypothetical  
22 raises a question of IP, and let me read it: Ajax  
23 Company holds a patent (patent X) over a small part of a  
24 device that provides a new broadband service far  
25 superior to any alternatives. There are no acceptable

1 substitutes for that patented part; without it the new  
2 broadband service cannot be deployed. Firms holding all  
3 patents covering all other essential parts of the device  
4 have entered into a patent pool that sets a reasonable  
5 royalty. Under this all third party businesses may  
6 obtain a license. Ajax, however, refuses to license  
7 patent X to anyone, thereby preventing third party  
8 companies from having any access to the part that is  
9 necessary to be able to provide the welfare-enhancing  
10 broadband service."

11 Well, again, this is a small component of a  
12 larger device, but by holding the patent and refusing to  
13 license the patent for that one component, despite the  
14 fact there are many other components, in effect, Ajax is  
15 able to prevent any other firm from launching the  
16 broadband device, and the broadband service that depends  
17 upon the device. First of all, does Ajax have an  
18 absolute right not to license patent X?

19 MR. WHITENER: I mean, I think it does, but I'm  
20 not sure in the hypothetical yet really if I understand  
21 what Ajax is doing. I don't particularly care, because  
22 I don't think I'm going to condemn their decision to sit  
23 on their patent, but what are they planning to do to  
24 make money? Are they going to invent some other way to  
25 do the broadband service? If they're just trying to

1 stupidly put the patent in a drawer, I don't think that  
2 subjects them to liability.

3 MR. PATE: No, I don't think that they are  
4 required to license the patent, and it really doesn't  
5 matter to me whether they put it in the drawer or not.  
6 Not because that wouldn't produce a situation wherein  
7 that case consumer welfare wouldn't be enhanced by  
8 taking it from them, but because of a judgment that a  
9 property rule here is going to be superior to a  
10 liability rule in producing innovation over the  
11 long-term. And if the broadband service is one that's  
12 going to cure avian flu or something, then presumably  
13 the government can take, and with just compensation, use  
14 it if there's some sort of emergency at issue, but  
15 otherwise, no, I don't think Ajax has any obligation.

16 MR. ABBOTT: Does anyone else think it matters,  
17 does it matter if Ajax plans to launch a new broadband  
18 service itself? We've heard from a couple of people, as  
19 opposed to just sitting on the patent, or alternatively,  
20 and the facts haven't been presented here, but maybe  
21 they have some interest in some other broadband  
22 investment, and they find it profitable, at least in the  
23 near term, not to have a new broadband service  
24 introduced by anyone.

25 Steve?

1           MR. SALOP: It would make it a lot more  
2 interesting. But Ajax is a client of mine and I don't  
3 feel that I should comment. You know, I think that it's  
4 what we've been talking about all day. I mean, once you  
5 say Ajax has an -- is a competitor downstream, that  
6 they've got ISDN, and now this is DSL, then you've got  
7 the vertically integrated -- if they're a monopolist  
8 downstream, then you basically have the hypothetical  
9 that we've been talking about all day.

10           MR. ABBOTT: Does anybody, and we heard Hew Pate  
11 speak directly to this, does anybody believe that the  
12 welfare impact on the industries or consumers who would  
13 benefit from the new broadband service should be taken  
14 into account?

15           (No response.)

16           MR. ABBOTT: No one is willing to comment on  
17 that? So, you all agree with Hew's proposition that it  
18 doesn't matter, and the absolute right not to license?  
19 And you don't need to -- you don't take into account any  
20 potential welfare effects?

21           MR. PITOFSKY: I find this very difficult to  
22 deal with, because as a practical matter, you have to  
23 ask Ajax why? Why are you doing this? What's your  
24 role? What are your other facilities? What are your  
25 resources? And I know you don't like the idea of

1 somebody having to explain why, but in a bizarre  
2 situation like this, I can't even begin to cope with  
3 this hypothetical. Well, what do you mean you want  
4 what? Is there no price under the sun that will be  
5 enough that this patent pool can induce you to come into  
6 the transaction? And depending on what that reason is,  
7 then we go forward with, under what circumstances, if  
8 any, should the law intervene.

9 MR. KOLASKY: I'm sort of with Bob on this in  
10 the sense that I don't think there are nearly enough  
11 facts in this hypothetical to begin to answer the  
12 question. I mean, on its face, this sounds like Ajax  
13 has simply invented a better mousetrap and it ought to  
14 be free to capture the value from that new mousetrap  
15 however it wants, and if, for example, hypothetically  
16 the members of the patent pool currently have, you know,  
17 100 percent of the market and Ajax is a new entrant,  
18 that using this new device as its entry point, then it's  
19 perfectly natural that it would want to have a period of  
20 time in which it has exclusive rights to that device.  
21 It may down the road license others, and in addition its  
22 refusal to license may stimulate the others to try to  
23 develop an alternative to this new device. So, this  
24 doesn't sound anticompetitive on its face. It sounds  
25 like competition on the merits.



1 MR. ABBOTT: Steve, a quick comment?

2 MR. SALOP: I agree with Bob, and I think  
3 stating that in this pristine way, you know, in Aspen,  
4 the reason why Aspen took that extreme position that  
5 they just had a right to do whatever they wanted, was  
6 because they squandered all their other defenses in the  
7 courts below. And, you know, in a real world case,  
8 unless Ajax just decided to fight this because, you  
9 know, their CEO or board members were intellectual  
10 property lawyers and they felt it was a good thing just  
11 to fight it for the good of the country, they would give  
12 a reason. And the reason -- and then the reason is  
13 going to matter.

14 MR. PATE: But the thing that's important is  
15 that requiring them to give a reason, in and of itself,  
16 is going to generate a tremendous amount of uncertainty  
17 in our system of litigation-based decision making. So,  
18 you can always come up with a better result in the  
19 individual case, you've got to consider what you do to  
20 the system when you do that.

21 MR. WHITENER: Right, and if somebody states the  
22 reason bluntly in an email, which is I want to keep  
23 others from competing with me in my IP, you know, you  
24 might get to trial and you might have liability, even  
25 though, beyond repeating myself, all you were doing was

1 keeping it.

2 MR. PATE: I don't know which is better, we've  
3 had some strain of this conversation that has said that  
4 the worst thing would be that if Mr. Ajax is cranky and  
5 has it in the drawer, then we're worried about the  
6 consumer welfare effects of it not being used, but that  
7 if it's being used to get a competitive advantage, then  
8 that's good, that's the American way, but, you know, as  
9 Mark points out, it may be that if the email says that  
10 we're going to use this to stick it to the competition,  
11 that's when you have a really protracted litigation.

12 MR. ABBOTT: Well, let's turn quickly to the  
13 last hypothetical, we're going to make this litigation  
14 last some more. The final hypothetical is a shorter  
15 one, so -- but perhaps ironically has fewer ambiguities  
16 than our previous hypothetical. Alpha Company owns the  
17 only source of an input (input Z), or if we had an  
18 English speaker here, it might be input Zed, and alpha  
19 uses input Z to make widgets. Beta Company invents a  
20 new technology that uses input Z to make widgets at a  
21 lower cost than Alpha's technology. Alpha refuses to  
22 sell input Z to Beta, but Alpha does sell input Z to  
23 firms in other industries for \$100 per unit.

24 First of all, should Alpha be required to sell  
25 input Z to Beta, since it sells to firms in other

1 industries? Hew?

2 MR. PATE: Well, and you're eliminating  
3 arbitrage, they can't get it from the \$100 purchasers  
4 for some reason?

5 MR. ABBOTT: Yes, let's assume that. Yes, I  
6 think --

7 MR. PATE: No, I don't think Alpha has an  
8 obligation to sell the input it owns to Beta.

9 MR. ABBOTT: Anybody else?

10 MR. KOLASKY: Again, too few patent facts. Does  
11 Alpha have a monopoly on the widgets market, are there  
12 other ways to make widgets with inputs A, B and C? I  
13 mean, you just don't know enough.

14 MR. WHITENER: I actually think under these  
15 facts, I know enough to say no obligation to deal, no  
16 obligation if they deal, no obligation to deal at \$100,  
17 no obligation to deal at Steve's, you know, the monopoly  
18 at nonexclusionary price. I mean, look, Alpha owns Z.  
19 Alpha has the rights to all the return money on Z, and  
20 it really shouldn't matter if Z can be deployed in one  
21 antitrust market or 50. It's all the same way of saying  
22 Alpha owns, lawfully, I assume, developed Z, it gets  
23 every dollar attributable to ownership of Z by  
24 exploiting it itself. And I do have a question for  
25 Steve, if Beta, with this low-cost technology, assume if

1     they get the input at whatever, let's say \$100, if we  
2     can predict that their lower cost widget manufacturing  
3     method is going to let them ultimately take most or all  
4     the sales of widgets, do they have to share their  
5     manufacturing technology with Alpha?

6             MR. KOLASKY: That's an interesting question.

7             MR. SALOP: I mean, that's an interesting  
8     question. It would depend, is there a monopoly on that  
9     technology or are there other makers of that technology?

10            MR. WHITENER: We are predicting over that,  
11     since they get the input at \$100, they are going to get  
12     all the widget sales because they have a lower cost of  
13     manufacturing. And let's assume they can readily  
14     license this device to Alpha. Do they have to share it?

15            MR. SALOP: I mean, I think you have to go  
16     through now it's the machinery is an input, but it  
17     wouldn't -- so I guess you're saying they have a  
18     monopoly on securing your technology, but they may have  
19     no market power in the widget business, and, you know,  
20     the monopoly power in the widget business, which is what  
21     Bill is getting at, is a very important element, not to  
22     mention the alternatives to input Z.

23            MR. WHITENER: I think what would happen if you  
24     did conclude there was monopoly power and an obligation  
25     to deal, one consequence is Alpha's incentive to develop

1 a lower cost technology itself is now removed, because  
2 they can share, and if Beta gets to buy the input at  
3 \$100, their incentive to innovate around or replicate Z  
4 I think is what is similarly diminished.

5 So, I mean, I think you can construct a set of  
6 facts that says they have to deal with each other and I  
7 think you have wound up essentially with the economics  
8 of one firm producing rather than two firms struggling  
9 to compete with each other.

10 MR. SALOP: Or the two firms competing. That's  
11 the problem with the competitive nature, if they do or  
12 not.

13 MR. ABBOTT: Any additional comments on that  
14 hypothetical?

15 (No response.)

16 MR. ABBOTT: Well, if not, let just have a few  
17 closing remarks, and I think my colleague, Bruce  
18 McDonald, may want to say one or two things as well.  
19 Let me move to the podium, very briefly.

20 It's difficult to generalize based on depth and  
21 also the comments that were made today, but I think  
22 we've heard some interesting discussions and analyses of  
23 different aspects of the refusals to deal with  
24 competitors. Number one, we have heard alternative  
25 forms of multipart balancing tests, some of these tests

1 have been characterized as really sliding scale, tests  
2 that rely on certain propositions, but that don't  
3 require a lot of difficult administration. We've also  
4 heard some concerns that the problem with any of these  
5 tests, and this is going to repeat a theme, that when  
6 you go to a jury, will the jury be able, sensibly, to  
7 apply them given their, in effect, potentially high  
8 error costs. We've heard some responses that, well, no,  
9 the juries are in the business of doing that, generalist  
10 courts and judges are in the business of weighing,  
11 applying weighing balancing tests in all sorts of areas  
12 of law.

13 We've also, I think, heard all speakers,  
14 certainly emphasize the theme that facts and hard facts  
15 and details are very important, that's certainly come up  
16 in the context of propositions we raised and in  
17 hypotheticals. There's always a demand, quite  
18 understandable, for more details and more facts. I  
19 think that all of this, and in particular, the specific  
20 written comments and written presentations by our  
21 panelists will prove quite valuable as we ponder the  
22 record developed throughout the hearings and there are  
23 no simple or some might argue there are simple answers  
24 here, but certainly there are no -- there is no  
25 unanimity of opinion.

1           Despite that fact, I think we've heard that, and  
2           it seems to be a general theme, that imposing a duty to  
3           deal on the monopolist is something that is very rare.  
4           Some would say that general unconditional impositions to  
5           deal should never be applied, others say there's more  
6           nuance to that, but I think there's a general  
7           understanding that this is a very unusual sort of  
8           requirement, and certainly perhaps intentionally with  
9           antitrust law and having more to do with regulation, and  
10          that brings us to the sort of broader question that over  
11          the tension and the dividing line between antitrust  
12          remedies and regulation in general, and the ability of  
13          courts and expert agencies to administer such tests will  
14          remain with us.

15                 And now I would like to turn briefly to Bruce  
16          McDonald to see if he has any additional insights to  
17          share, and also to thank him and all of the people from  
18          the Department of Justice who have helped so much in  
19          putting together this session. I would also like to  
20          thank all of my colleagues in the Federal Trade  
21          Commission, too numerous to mention, who have done a  
22          wonderful job in making this session a success.

23                 Bruce?

24                 MR. McDONALD: Let me just add thank you that  
25          today's discussion does highlight that even though this

1     may be one of the most narrow grounds for battle in the  
2     refusal to deal -- in the single firm conduct debate, it  
3     is certainly one of the most hard fought. The agencies  
4     work hard to try to incorporate the latest thinking into  
5     their enforcement decisions and these hearings are a  
6     part of helping us to remain on the cutting edge. We  
7     can't thank the panel enough for the time they devoted  
8     to preparing their presentations and for being here and  
9     for sharing their expertise for us.

10             On behalf of the FTC and DOJ, thank you very  
11     much.

12             (Applause.)

13             (Whereupon, at 5:13 p.m., the hearing was  
14     concluded.)

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