



**Office of Inspector General**  
**Report of Audit**

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**ACQUISITION MANAGEMENT**

**CONTRACTOR ACCESS TO CONFIDENTIAL DATA**

**E1BMF7-11-0026-8100250**

**September 28, 1998**

**Inspector General Division  
Conducting the Review:**

**Headquarters Audit Division**

**Program Offices Involved:**

**Office of Administration and  
Resources Management**

**Office of Acquisition Management**

## MEMORANDUM

**SUBJECT:** Contractor Access To Confidential Data  
Audit Report No. E1BMF7-11-0026-8100250

**FROM:** Elissa R. Karpf  
Deputy Assistant Inspector General  
for External Audits

**TO:** Alvin M. Pesachowitz  
Acting Assistant Administrator  
for Administration and Resources Management

Attached is our final report entitled "Contractor Access to Confidential Data." Our overall objectives were to determine if EPA: (1) has adequate controls over contractor access to confidential or sensitive data; (2) has routinely considered contractor access to confidential or sensitive data when awarding contracts and assigning work; and, (3) personnel were knowledgeable about the risks, restrictions, and rules concerning contractor access to confidential or sensitive data.

### **ACTION REQUIRED**

A draft audit report was issued to you on July 7, 1998. We consider the planned corrective actions and milestone dates for recommendations 1 and 3, detailed in your response to the draft report, acceptable. Also, based on your comments and current guidelines contained in the Acquisition Handbook, Unit 17, we revised recommendation 2. We understand you agree to implement the revised recommendation based on our discussion with the Director, Office of Acquisition Management, at the exit conference held on September 24, 1998. Therefore, we are closing this report in our audit tracking system as of this date. Please track all planned actions and milestone dates in the Management Audit Tracking System. We have no objections to the further release of this report to the public.

This report describes findings and corrective actions the Office of Inspector General (OIG) recommends to help improve and strengthen controls over contractor access to confidential or sensitive data. As such, it represents the opinion of the OIG. Final determinations on matters

in the report will be made by EPA managers in accordance with established EPA audit resolution procedures. Accordingly, the findings described in this report do not necessarily represent the final EPA position and are not binding upon EPA in any enforcement proceedings brought by EPA or the Department of Justice.

We would like to thank your staff for their cooperation. Should you or your staff have any questions about this report, please contact Norman E. Roth, Divisional Inspector General for Audit, Headquarters Audit Division, on (202) 260-5113.

## **PURPOSE AND SCOPE**

We performed this audit as a result of the findings from a survey report entitled "Results of Survey of EPA's Contract Management Initiatives" issued September 1997. That report identified a potential vulnerability related to controls over contractor access to confidential or sensitive data. Our objectives were to determine if EPA:

- (1) has adequate controls over contractor access to confidential or sensitive data;
- (2) has routinely considered contractor access to confidential or sensitive data when awarding contracts and assigning work; and
- (3) personnel were knowledgeable about the risks, restrictions, and rules concerning contractor access to confidential or sensitive data.

We interviewed approximately one hundred contracting officers, contract specialists, project officers, work assignment managers, and delivery order project officers who managed 21 contracts. We discussed how they handled confidential or sensitive data. We reviewed the contract and work assignment files for the 21 contracts to determine whether consideration was given to controlling contractor access to confidential or sensitive data. We also reviewed guidance documents to determine the requirements for controlling access to confidential or sensitive data. (See Appendix 1 for details on scope and methodology.)

## **Background**

EPA obtains and maintains many types of confidential or sensitive data. Because the Agency uses contractors extensively, much of this data may be accessed by certain contractors in the normal course of performing their duties. Confidential data includes confidential business information, and Privacy Act information. Confidential business information includes trade secrets, proprietary, commercial, financial, and other information that is afforded protection from disclosure under certain circumstances as described in the Trade Secrets Act, Federal Acquisition Regulation, and Office of Management and Budget Circular A-130. Privacy Act information applies to records about individuals.

Sensitive data includes enforcement-sensitive information, and EPA internal-sensitive information. Enforcement-sensitive information includes privileged information that, if disclosed, would result in disruption to the legal process, or would reveal enforcement techniques. EPA internal-sensitive information includes information used within the Agency that, if not afforded protection from disclosure, could result in unfair contracting practices, or may adversely affect Agency personnel or property.

### **Prior Audit Coverage**

The Office of Inspector General issued a report (Report No. 7400070) on September 30, 1997, which addressed EPA's efforts since 1992 to correct longstanding weaknesses in contracts management. The report disclosed that the Agency has taken positive steps to address contracts management weaknesses, however, potential vulnerabilities remain in three areas, including contractor access to confidential or sensitive data. This specific audit of contractor access to confidential or sensitive data was conducted as a result of our prior findings in Report No. 7400070.

### **RESULTS IN BRIEF**

The Agency has a system in place to control contractor access to confidential business information. However, the system does not adequately address controls over contractor access to other equally sensitive data such as enforcement, Privacy Act, or internal-sensitive information. In addition, although contracting officers routinely included various contract clauses that mention control of confidential or sensitive data when awarding contracts, program office personnel were not always aware of the contract clauses and did not always consider access to confidential or sensitive data when assigning work.

We issued a draft report on July 7, 1998. We received a response to the draft report from the Office of Administration and Resources Management on August 27, 1998. The Acting Administrator took no exception to the report findings and agreed to implement most of the recommendations in this report. A copy of the response is included as Appendix 2 to this report. We held an exit conference on September 24, 1998.

### **FINDINGS AND RECOMMENDATIONS**

#### **The Agency's Controls over Contractor Access to Confidential or Sensitive Data Need to be Improved**

The Agency has a system in place to control contractor access to confidential business information. However, the system does not adequately address controls over contractor access to other equally sensitive data such as enforcement, Privacy Act, or internal-sensitive information. In addition, program personnel were not always aware of requirements to safeguard against contractor access to confidential or sensitive data.

The Contracts Management Manual (CMM), Chapter 2 requires, for situations where a contractor has access to confidential or sensitive data, that control measures be established to ensure that contractors do not have inappropriate access to such data and to ensure systems are in

place to prevent the release of sensitive data to non-designated contractor employees. A discussion of control measures must be prepared by the Project Officer and approved by the contracting office prior to issuance of the solicitation. CMM, Chapter 1, requires contract management plans for certain contracts. One of the requirements of the plan is to identify key vulnerabilities inherent in the contract and provide a description of the provisions for dealing with them. Confidential business information was identified as a key vulnerability. In addition, the CMM provides that project officers, work assignment managers, and delivery order project officers are responsible for monitoring all the activities of the contractor. This guidance specifically identifies and requires the safeguarding of confidential business information.

The contracting office routinely includes various contract clauses dealing with control over confidential business information in the contract. These clauses may prevent improper contractor access to confidential business information, if followed. However, as detailed later in the report, program office personnel were not always aware of the contract clauses and did not always consider access to confidential or sensitive data when assigning work. The clauses can not serve their purpose of safeguarding confidential or sensitive data if they are not properly implemented.

Contract management plans were required and established for seven of the 21 contracts we reviewed. Each of the seven plans included provisions for dealing with confidential business information. Some of the provisions included contract clauses identifying special requirements, establishing reviews of work assignments, establishing security plans, and requiring contractors to obtain confidentiality agreements from their personnel. Although the remaining 14 contracts did not require a contract management plan, they included clauses requiring protection of confidential business information. Contracting Officers told us that these clauses are routinely included in the contract as a precaution. However, the program offices were not always aware of these confidential business information provisions.

We found that Cincinnati-Contracts Management Division (CMD) had good controls over contractor access to confidential business information. Before approving work assignments, CMD officials reviewed each work assignment for potential access to confidential business information. If the potential for release existed, CMD officials verified that the release was authorized in the contract. If the release was not approved in the contract, the work assignment was rejected. CMD officials also ensured that EPA and contractor personnel had confidential business information clearances before approving work assignments involving access to the information.

A good control was also established in a Headquarters contract involving the Integrated Contracts Management System. This system contains very sensitive data such as overhead rates and proposal data for all EPA contracts. The contractor that manages the system has access to competitors' rates and other data that could be beneficial for future contract bids and other

procurement actions. Headquarters contract officials recently took action to both limit the extent of system access and reduce the number of contractor personnel with access to the system. These actions were appropriate and should be considered in similar situations.

Program offices and contracting divisions each play an important role in making sure that contractor access to confidential or sensitive data is properly controlled. Program offices have the primary role in controlling access because they are the personnel who work directly with the contractor and are responsible for ensuring confidential or sensitive data is not released to unauthorized contractor personnel. Contracting officials' roles are also key in providing oversight of the legal aspects of contract execution. Controlling contractor access to confidential or sensitive data is a shared responsibility between the program office and the contracting divisions. Program offices should work with contracting officers to ensure they are knowledgeable about contract clauses and necessary procedures to control contractor's access to confidential or sensitive data. Contracting officials should place the same emphasis on contractor access to other sensitive data, such as enforcement, Privacy Act, or internal sensitive data, as they do for confidential business information.

EPA Routinely Considers Access To Sensitive Data Issues When Awarding Contracts But Not Always When Assigning Work.

When awarding contracts, contracting officers routinely included various contract clauses that mention control of confidential or sensitive data. These clauses include provisions for screening business information for claims of confidentiality, conducting background searches and obtaining clearance documents on contractor personnel who have access to confidential or sensitive data, and releasing contractor confidential business information. However, program office personnel were not always aware of the contract clauses and did not always consider access to confidential or sensitive data when assigning work. In addition, program office personnel did not always know if work assignments or delivery orders required contractors to access confidential or sensitive data.

For nine of the 21 contracts we reviewed, project officers, work assignment managers, and delivery order project officers had conflicting opinions on whether a contract involved confidential or sensitive data. For example, six project officers told us that none of the work assignments or delivery orders for their contracts required access to confidential or sensitive data. On the other hand, work assignment managers and delivery order project officers for these same contracts told us that the work assignments or delivery orders did require the contractor to have access to confidential or sensitive data. For another contract, the project officer said that all eight work assignments for the contract involved access to confidential or sensitive data. However, one work assignment manager said that none of her work assignments involved confidential or sensitive data.



As a result, confidential or sensitive data released to contractors was not always controlled. For example, in Region 10, we visited a contractor's office and found two of five files that contained sensitive documents. According to both the contracting officer and contractor, these documents were provided with the work assignment. However, none of the work assignment managers were aware that the documents contained sensitive data and or that the contractor had access to it.

One contract specialist suggested that a person be designated as a point of contact to address any questions or concerns regarding confidential or sensitive data. Agency program offices have document control officers who are basically responsible for controlling confidential business information for their respective programs. However, these officers do not deal with Privacy Act data, enforcement sensitive, or internal sensitive. With proper training, the document control officers could serve as points of contact to address questions concerning contractor access to confidential or sensitive data.

To properly protect and safeguard confidential or sensitive data, program office personnel should be able to recognize and agree on work assignments and delivery orders that involve contractor access to confidential or sensitive data. Confidential or sensitive data that is inadequately safeguarded or improperly disclosed could adversely affect Agency personnel and property or result in a contractor having a competitive advantage in the procurement process.

#### Program Office Personnel Need Training About the Risks and Rules Concerning Contractor Access to Confidential or Sensitive Data

One of the goals of our interviews was to determine if EPA personnel were knowledgeable about the risks, restrictions, and rules concerning contractor access to confidential or sensitive data. Four of the 19 project officers and 21 of 54 work assignment managers and delivery order project officers were not familiar with or aware of any procedures to control contractor access to confidential or sensitive data. This lack of knowledge can result in unauthorized contractor personnel having access to sensitive data. In addition, it may place the Agency, as well as employees involved in allowing the contractor access, at risk for civil litigation and even criminal penalties.

The Contract Management Manual provides that it is EPA policy that all individuals serving as contracting officers, project officers, work assignment managers, and delivery order project officers fully understand their responsibilities and duties. This understanding is to be developed through training and actual work experience. During our interviews, 9 of 19 project officers and 24 of 54 other program office personnel stated they had not received specific training regarding contractor access to confidential or sensitive data. Some of these individuals indicated they did not fully understand the risk, restrictions and rules regarding contractor access to confidential or sensitive data. Training for program personnel is important since, generally, these

individuals have technical backgrounds and would not necessarily be knowledgeable of Federal and EPA procurement regulations. In addition, program personnel are responsible for assigning work to the contractor and are more aware of the specific tasks to be performed.

Most program office personnel had taken the required contract courses. However, program personnel told us that the courses do not adequately address the issue of contractor access to confidential or sensitive data. They stated that the courses contain some information regarding confidential business information, the other areas such as Privacy Act information, enforcement sensitive, and internal sensitive information, were not addressed at all. Subsequent to the audit, the Office of Acquisition Management informed us that the current training curriculum already addresses the need for protecting against the unauthorized release of CBI, procurement sensitive information, and Privacy Act information. The instructors for the contract training courses will continue to stress the importance of maintaining protective custody of this information.

## **RECOMMENDATIONS**

We recommend the Acting Assistant Administrator for Administration and Resources Management in coordination with other appropriate senior Agency managers:

1. Issue a directive that contracting officers and the program office (PO/WAM) work together to review their contracts to determine if the contract involves contractor access to confidential or sensitive data and ensure necessary safeguards are in place to control contractor access to such data.
2. Emphasize the evaluation of security over all types of confidential or sensitive data during the quality assurance reviews completed under the Contracting Officer/Project Office Contract Monitoring Program.
3. Revise the Contracts Management Manual to include clear definitions of confidential business, enforcement sensitive, and Privacy Act information. Include a specific requirement to address contractor access to each one in the contract management plan.

## **AGENCY RESPONSE AND OIG EVALUATION**

The Acting Assistant Administrator for Administration and Resources Management took no exceptions to the report findings, and agreed to implement corrective actions for two of the three recommendations above. The planned corrective actions include issuing a directive to address recommendation 1, and revising the Contracts Management Manual to address

recommendation 3. The Acting Assistant Administrator did not concur with recommendation 2, but indicated that Acquisition Management Review (AMR) teams would continue to ensure that confidential business information clauses are included in EPA contracts whenever appropriate. We modified recommendation 2 to indicate that security over all types of confidential or sensitive data should be evaluated during quality assurance reviews completed under the Contracting Officer/Project Office Contract Monitoring Program. This recommendation is supported by current guidelines contained in the Acquisition Handbook, Unit 17. At the exit conference the Director, Office of Acquisition Management, stated that they plan to implement the revised recommendation.

The Acting Assistant Administrator also did not concur with a fourth recommendation that we included in the draft report. We recommended that a module to address contractor access to confidential or sensitive data be included in Agency contract training courses. He believed that this issue is adequately addressed in currently available training text. However, instructors for the contract courses will be reminded to stress the importance of maintaining protective custody of confidential or sensitive data, and remind contracting/project officers of this issue in the directive to be issued for recommendation 1. The Agency's actions should adequately address this issue, therefore, we eliminated recommendation 4 from the final report.

The entire response is included as Appendix 2 to this report.

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**Contracts Selected for Review**

<b>Contract Number</b>	<b>Program Office</b>
68-W6-0069	Office of Prevention, Pesticides, and Toxic Substances
68-W5-0058	Office of Administration and Resources Management
68-W5-0024	Agencywide <sup>1</sup>
68-W1-0055	Office of Administration and Resources Management
68-W3-0003	Office of Administration and Resources Management
68-W4-0030	Office of Solid Waste and Emergency Response
68-W4-0040	Office of Solid Waste and Emergency Response
68-C5-0039	Office of Research and Development
68-C4-0007	Office of Water
68-C4-0024	Office of Water
68-D6-0014	Office of the Administrator/Deputy Administrator
68-W2-0025	Office of Administration and Resources Management
68-S5-3002	Office of Solid Waste and Emergency Response
68-W4-0010	Office of Solid Waste and Emergency Response
68-W8-0084	Office of Administration and Resources Management
68-W6-0012	Office of Solid Waste and Emergency Response
68-W4-0021	Office of Solid Waste and Emergency Response
68-W9-0059	Office of Administration and Resources Management
68-W9-0060	Office of Solid Waste and Emergency Response
68-W9-0046	Office of Solid Waste and Emergency Response
68-W4-0014	Office of Solid Waste and Emergency Response

<sup>1</sup>Contract provides records management services for the Agency.

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## **DETAILED SCOPE AND METHODOLOGY**

We concentrated on contracts active in fiscal years 1996 and 1997. We selected and reviewed a sample of 21 contracts from the universe of approximately 200 which are similar to contracts that the Northern Audit Division (NAD) identified in its survey (EPA Report No. 7400070). The contract universe was classified in four categories: confidential business information; Privacy Act information; Enforcement Sensitive information; and internal-sensitive information. Our sample was selected to ensure that all four categories were represented.

During the survey of EPA Contract Management Initiatives, NAD reviewed several contract issues. NAD determined the Agency did not maintain a centralized listing of Agency contracts where a contractor may have access to confidential or sensitive data. The Acting Inspector General and the Acting Assistant Administrator for Administration and Resources Management, sent a joint letter to all the Agency's Senior Resource Officials (SRO) requesting them to identify contracts that may involve confidential or sensitive data. The SROs response to the letter identified about 200 contracts Agencywide. We used this universe as the basis for our audit.

We interviewed approximately one hundred contracting officers, contract specialists, project officers, work assignment managers, and delivery order project officers who managed the sampled contracts to determine how they handled confidential/sensitive data. We reviewed the contract and work assignment files to determine whether consideration was given to contractor access and to determine if EPA has a system in place to ensure all access to confidential or sensitive data is properly monitored and controlled.

We conducted our field work at EPA Headquarters; Regions 3, 5, 7, 9 and 10; and offices in Cincinnati, OH and Research Triangle Park, NC. We reviewed 54 work assignments, delivery orders, and technical direction documents that were issued under the 21 contracts. These 21 contracts had a total value of almost \$1.5 billion with an average value of over \$71 million for each individual contract.

We also contacted and met with employees from the Department of Energy (DOE) and National Aeronautics and Space Administration (NASA) to determine how they handled contractor access to sensitive data. Both of these Agencies operate very similar to how EPA operates its contract administration. We did not obtain any additional information that could benefit EPA. Thus we did not make any recommendations based on our contacts with DOE and NASA.

We performed this audit in accordance with 1994 Government Auditing Standards issued by the Comptroller General of the United States. We conducted fieldwork from September 1997 to March 1998.



**MEMORANDUM**

**SUBJECT:** Contractor Access To Confidential Data  
Draft Audit Report No. E1BMF7-11-0026

**FROM:** Alvin M. Peasachowitz<sup>2</sup>  
Acting Assistant Administrator  
Office of Administration and Resources Management

**TO:** Elissa R. Karpf  
Deputy Assistant Inspector General  
For Acquisition and Assistance Audits

Thank you for the opportunity to provide comments on the above report.

We take no exceptions to the findings and our response to the OIG recommendations are discussed below by subject in the order of appearance in the report.

If you have any questions or comments, please call me at 260-4600, or have your staff call Betty L. Bailey, Director, Office of Acquisition Management, at 564-4310.

**OIG: Recommend the Acting Assistant Administrator for Administration and Resources Management in coordination with other appropriate senior Agency managers:**

**Recommendation 1:** Issue a directive that contracting officers and the program office (PO/WAM) work together to review their contracts to determine if the contract involves contractor access to confidential or sensitive data and ensure necessary safeguards are in place to control contractor access to such data.

**OARM Response:** We concur with this recommendation. OAM will issue a memo from the Director, Office of Acquisition Management, to contracting officers (COs) and program office representatives, requesting that they review and determine if their contracts involves contractor access to confidential or sensitive data. If so, the parties will take the appropriate steps to ensure that necessary safeguards are in place to control contractor access to such data. We will issue this memo by August 31, 1998.

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<sup>2</sup> This is an electronic file of the management response memorandum which was signed by Alvin M. Pesachowitz on August 27, 1998.

**Recommendation 2:** As part of the Acquisition Management Reviews, review contracts to ensure only authorized contractor personnel have access to confidential or sensitive data and that the clauses are being enforced.

**OARM Response:** We do not concur with this recommendation. The primary focus of an Acquisition Management Reviews (AMR) is to evaluate the practices of a contracting activity within EPA. As part of this process, contracts are reviewed to ensure that appropriate clauses have been included, and contracts, are managed properly. This does not include the review of a contractor's organization or its compliance with required clauses. We consider this the responsibility of each CO, and should be a normal contract management function. However, the AMR teams will continue to ensure that confidential business information (CBI) clauses are included in EPA contracts, whenever appropriate.

**Recommendation 3:** Revise the Contracts Management Manual to include clear definitions of confidential business, enforcement sensitive, and Privacy Act information. Include a specific requirement to address contractor access to each one in the contract management plan.

**OARM Response:** We concur with this recommendation. We will revise the Contracts Management Manual (CMM) to include clear definitions of CBI, enforcement sensitive, and Privacy Act information. This revision will include a specific requirement to address contractor access to each type of data in the contract management plan. We estimate it will take 6 to 9 months to complete this, as a CMM revision requires an Agency-wide Green Border review.

**Recommendation 4:** Include in the Agency's contract training courses, a module that addresses all the types of confidential or sensitive data and agency personnel responsibilities regarding contractor access to such data. Require this training for all POs, WAMs, and DOPOs. Consider providing similar training to all document control officers.

**OARM Response:** We do not concur with this recommendation. Within the current OARM training curriculum, we already address the need for protecting against the unauthorized release of CBI, procurement sensitive information, and Privacy Act information. We will continue to stress the importance of maintaining protective custody of this information. These topics are specifically addressed in the Acquisition Training for Project Officers course and text (sections 5.12 and 5.13), and the Contract Administration course/text (pages 133, 142, 471, and 480-481). These courses are mandatory training classes for project officers, delivery order project officers, and contracting officer representatives.

We do not believe that OAM should be responsible for providing training on specific program sensitive information. The program offices possess the technical knowledge necessary to identify sensitive programmatic information, and are knowledgeable of specific technical issues concerning contractor access to sensitive data. As such, they are in a better position to craft individual training modules addressing problems specific to each of the Agency's technical program offices. We will remind our contracting and project officer of this issue in the memo referenced in our response to Recommendation 1 above.

### **Report Distribution**

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Acting Inspector General

#### Headquarters Office

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Director, Contracts Management Division-Research Triangle Park

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