

DEPARTMENT OF HEALTH AND HUMAN SERVICES

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FOOD AND DRUG ADMINISTRATION

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COUNTERFEIT DRUG TASK FORCE PUBLIC
WORKSHOP/VENDOR DISPLAY

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WEDNESDAY,
FEBRUARY 8, 2006

The workshop came to order at 8:30 a.m. in the Versailles Ballroom of the Holiday Inn Select Bethesda, 8120 Wisconsin Avenue, Bethesda, Maryland, Randall Lutter, Ph.D., and Margaret Glavin, Task Force Co-Chairs, presiding.

TASK FORCE MEMBERS PRESENT:

MARGARET GLAVIN	Co-Chair, Assoc. Commissioner for Regulatory Affairs
RANDALL LUTTER, Ph.D.	Co-Chair, Assoc. Commissioner for Policy and Planning
DEBORAH AUTOR	Assoc. Dir., Office of Compliance, Center for Drug Evaluation & Research
ILISA BERNSTEIN, Pharm. D., J.D.	Dir. of Pharmacy Affairs, Office of the Commissioner
WILLIAM McCONAGHA	Assoc. General Counsel, Office of General Counsel
MOHEB NASR, Ph.D.	Dir., Office of New Drug Quality Assessment, Center for Drug Evaluation & Research
JEFFREY SHUREN, M.D.	Asst. Commissioner for Policy, Office of the Commissioner
STEVEN SILVERMAN	Acting Dir., Office of Compliance, Center for Drug Evaluation and Research

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1 P-R-O-C-E-E-D-I-N-G-S

2 8:32 a.m.

3 CO-CHAIR LUTTER: Good morning. Please,
4 take your seats. We would like to begin. Good
5 morning. My name is Randy Lutter. I'm Associate
6 Commissioner of FDA for Policy and Planning.

7 I'm absolutely delighted to have the
8 opportunity today to introduce you to Dr. Andy von
9 Eschenbach. He is the 12th Director of the National
10 Cancer Institute since its creation in 1937. In
11 September 2005, he was named Acting Commissioner of
12 the Food and Drug Administration. Nationally
13 recognized urologic surgeon, Dr. von Eschenbach's
14 distinguished career as a key leader in the fight
15 against cancer spans nearly three decades.

16 We are very pleased to have him with us as
17 the Acting Commissioner of the Food and Drug
18 Administration and I'm delighted to have him provide
19 introductory remarks to this workshop on the
20 Counterfeit Drug Task Force. Please, join me in
21 welcoming him. Thank you.

22 (Applause)

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1 DR. VON ESCHENBACH: Thank you, Randy, and
2 good morning, ladies and gentlemen. I have to tell
3 you, in coming up to the podium, it is incredibly
4 gratifying to see all of you here today, and how much
5 we appreciate the turn out and your commitment and
6 your interest to working together with us through just
7 a very, very important set of issues.

8 I just had the opportunity to walk through
9 some of the exhibits, and I have to confess that, as
10 someone who actually started out his career in
11 electronic physics, and then moved from that into pre-
12 med, to see this technology and to begin to even
13 imagine and envision what it will lead us to as we
14 together embrace this future is an incredibly
15 gratifying morning.

16 So it's a real privilege for me, as the
17 Acting Commissioner, to open this FDA Workshop that
18 focuses on this truly important area. And what our
19 efforts need to be to combat counterfeit drugs and
20 thereby improve the integrity and safety of our
21 country's drug supply.

22 For many of you, this is my first chance

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1 to introduce myself as the Acting Commissioner to the
2 FDA. But in the short time that I have had the
3 privilege to be with the FDA, I have to testify to the
4 fact that it is truly an extraordinary agency, made up
5 of unbelievably talented, gifted, committed people who
6 are, like you, committed to serving the American
7 people.

8 We are celebrating our 100th anniversary,
9 and it's an incredibly important time to reflect on
10 the past and the accomplishments and the achievements
11 of the FDA, but it's even more important a time for us
12 to pause and look at the future that's before us. The
13 future that is reflected to some degree even in the
14 kind of technology that is available in the exhibits
15 this morning.

16 In the past, the FDA has been, and has
17 established itself as this gold standard of
18 professionalism, and of protection. And we are proud
19 of that record, and proud of the privilege of being
20 able to have that place in society. We recognize
21 that, because of the past achievements of the FDA and
22 its record, there are millions of us who go to sleep

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1 each night never worrying about the food we ate, and
2 more importantly, never concerned about the medicine
3 we gave our child or our grandchild.

4 And we are committed to never having that
5 change. We are committed, as we look at the future,
6 to maintaining this standard of excellence. But we
7 recognize that our future is going to be much
8 different than the past. The challenges, the
9 opportunities are changing, and changing at an almost
10 breathtaking exponential rate.

11 For thousands of years, our approach to
12 diseases has been based on what we could tell or
13 observe with our five senses. 100 years or so ago, we
14 moved from that macroscopic view of the world to a
15 microscopic view of the world. We could begin, for
16 the first time, to see things like cancer cells, or
17 bugs that cause infection under a microscope. And
18 that movement from the macroscopic to the microscopic
19 was transformational.

20 But 10 years ago or so, we moved from that
21 macroscopic and microscopic view to the molecular
22 view. The ability now to begin to see, understand and

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1 be able to deal with diseases like cancer and others,
2 not just at the macroscopic and the microscopic level,
3 but even more importantly at the molecular, the
4 genetic and cellular level, and do that in ways that
5 were unimaginable even a few decades ago.

6 That transformation within our very, very
7 recent past, that transformation to the molecular era,
8 is more than just simply a transformation. It is
9 truly a metamorphosis. A metamorphosis in the sense
10 that we are looking ahead at a future that is no more
11 like the past than a butterfly is like a caterpillar.

12 It is that profound. Our movement into the molecular
13 era, the strategic inflection that we are currently
14 engaged in is not changing one thing; it is, in fact,
15 changing everything.

16 And that metamorphosis is driven not only
17 by our explosive expansion of our knowledge and
18 understanding of diseases at the molecular level, but
19 also by the technologies, the tools that are being
20 developed that are enabling us to expand and increase
21 that pace of progress. It's a future that the FDA and
22 all of us must look forward to from the perspective

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1 that not one thing will change, but everything will
2 change.

3 The future of medicine in this new era
4 will be profoundly different than medicine in the
5 past. It will change in ways, for example, that
6 medicine will become personalized. It will become
7 predictive. It will be much more preemptive, and I
8 would also add that I believe it will be much more
9 participatory with regard to the role of the patient.

10 We will be looking at opportunities in
11 which our prescriptions to patients will no longer be
12 based on empiric knowledge derived from a sample of a
13 population, but being able to prescribe specifically
14 and uniquely, based on our understanding of that
15 particular disease and the patient with that disease,
16 his own genetic and molecular profile, what we must,
17 in fact, do.

18 No longer will we be basing decisions on
19 statistical probabilities of success, but by virtue of
20 our predetermined knowledge and understanding of
21 pathways and mechanisms that are associated with that
22 particular disease process and our understanding of

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1 those processes in the patient itself.

2 This is an opportunity, an opportunity to
3 begin to create a new future. And it's an opportunity
4 that the FDA is fully embracing and engaging. As we
5 look at our past and celebrate the record of
6 accomplishment, we are focused on the future. And we
7 are focused on the future in being able to serve the
8 American people and, in fact, the world, in the same
9 way we have in the past, by assuring them the rapid
10 delivery of safe, effective and low-cost interventions
11 that will change their lives and enhance their health.

12 One critical area that we must continue to
13 face is the strategy in this change process to be able
14 to assure the effectiveness and the safety of these
15 interventions and the solutions that we will be
16 providing to patients in the molecular era. And so as
17 we have faced in the past, the threat of counterfeit
18 drugs is real, and while we will do our part in
19 regulation, we must also do our part in surveillance.

20 Counterfeiting of drugs is commonplace
21 around the world. In some countries, the sick and the
22 infirm are as likely to get a counterfeit product as

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1 an authentic one. Fortunately, the vast majority of
2 drugs for sale in the United States are genuine FDA-
3 approved articles. The U.S. drug supply is among the
4 safest in the world, and we have had very few
5 counterfeits because of the strong pharmaceutical
6 regulatory system.

7 But despite our high confidence in the
8 system, FDA has recently become concerned that our
9 drug supply is under increasing vulnerability and
10 threat of attack. This disturbing trend, evident in
11 the increased number of newly initiated counterfeit
12 drug cases since 2000 or so, is evident in the
13 increased efforts to introduce counterfeit drugs into
14 the U.S. market.

15 In fiscal year 2005, the FDA Office of
16 Criminal Investigation initiated 32 new counterfeit
17 drug cases. Although this number suggested decline
18 relative to a peak of 58 cases in 2004, we still are
19 concerned about the dramatic increases in cases over
20 the past five years. I will stress that these are
21 only the number of newly opened cases. We have no
22 estimate of the volume of counterfeit drugs involved

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1 in each case. It could vary from dozens to many
2 hundreds.

3 The number of newly opened cases also does
4 not give us any insight into the prevalence of
5 counterfeit drugs in the United States. Fortunately,
6 most of these counterfeit drugs at issue did not reach
7 consumers, but we must remain vigilant in our efforts
8 to assure the protection of the American public.
9 Makers of fake drug products are becoming more
10 sophisticated in their counterfeit techniques, so we
11 must become more sophisticated to combat them.

12 By using the latest technology and
13 innovative ideas to sure up our system, we aim to put
14 these counterfeiters out of business. In 2004, the
15 FDA issued a Counterfeit Drug Task Force Report that
16 set a frame work for the Agency to further secure our
17 supply chain. The report detailed our strategy, and
18 pushed for the adoption of electronic track-and-trace
19 technology.

20 Let me make it clear. Our future is to
21 embrace emerging information technologies. I am
22 firmly behind the implementation of electronic track-

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1 and-trace technology as one leading weapon we can use
2 to combat the counterfeit drug problem. We are
3 immersed in a technological revolution as we are
4 immersed in this molecular metamorphosis. And we must
5 use technology, in all cases, as a cornerstone to
6 build upon.

7 We must use information and technology
8 such as radio frequency identification as new
9 opportunities that are essential for our ability to
10 track, trace, and authenticate these new products and
11 our drug products in the marketplace. An electronic
12 pedigree to minimize fraud and mischief is vital in
13 protecting American consumers.

14 I know that many of you who are here have
15 already moved in that direction. But as a group, as a
16 whole, I don't believe that we are moving fast enough.

17 FDA had expected to see widespread implementation of
18 electronic pedigrees by 2007, but that is not likely
19 to happen at this pace. And so we are here again to
20 talk, to communicate, to exchange ideas and work
21 together in light of the continued stay to pedigree
22 requirements, and to be able to implement these

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1 pedigree requirements.

2 The longer we delay, the more opportunity
3 is lost. Because of an apparent slow down in the
4 progress to implementing RFID, I have reconvened the
5 Task Force to assess the progress that has been made
6 in adopting electronic track-and-trace technologies to
7 look at the obstacles that have been encountered, and
8 what measures we can take to adopt to quickly overcome
9 these obstacles.

10 I have also asked the Task Force to
11 address what, if anything, the Agency should do when
12 the stay expires later this year. I have asked the
13 Task Force to issue a report to me in May of this
14 year. Chairing the Task Force are Maggie Glavin,
15 Associate Commissioner for Regulatory Affairs, and
16 Randy Lutter, Associate Commissioner for Policy and
17 Planning. They are also moderating the discussion
18 sessions that will occur today and tomorrow.

19 Over the next few days, the FDA is eager
20 to hear from you and learn your thoughts, your
21 insights, on this matter. We want to identify current
22 barriers to adoption to find ways these barriers can

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1 be overcome. We want to gather new information and
2 glean fresh ideas from each of you as we come together
3 to decide this important issue.

4 In this room today are a diverse group of
5 people representing many interests. Many of you have
6 different missions and different perspectives. But
7 all of us have in this room one common purpose, and
8 that is to improve the health and the welfare of the
9 people we serve. If we can put aside our differences,
10 our concerns about market share or suspicions about
11 the latest technology, the result could benefit every
12 citizen.

13 It is what I have called "progress with a
14 purpose." We must put our minds together and act now,
15 within that common purpose, to bring these
16 revolutionary changes to the benefit of our public.
17 Every day that a counterfeiter is out there, able to
18 do their work, is a day we are endangering the safety
19 of the American people, and the integrity of the great
20 opportunities in this pipeline of being able to
21 deliver them new and more effective solutions to their
22 problems.

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1 FDA is committed to maintaining that gold
2 standard of professionalism and protection that we
3 established over the past 100 years. But we will
4 continue to make sure that the American people can
5 depend upon us in the future to give them the most
6 effective and safest interventions possible. We have
7 many fine speakers and vendor displays in the other
8 room to foster the discussions and facilitate the
9 exchanges, and I really ask all of us to take
10 advantage of having this experience and sharing our
11 knowledge at this meeting.

12 I really want to end where I began by
13 thanking you for your commitment and your interest in
14 being here. We have a future ahead of us that can, in
15 fact, revolutionize and change how we are able to
16 assure the health and welfare of people. As we move
17 forward in developing those new solutions and those
18 new products, we need to have the infrastructure in
19 place to assure the safety and the integrity of those
20 products.

21 Modern technologies are leading us to a
22 new era of molecular medicine and modern technologies

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1 such as what we will be discussing and what you are
2 witnessing here today will lead us to being certain
3 that we deliver those new solutions to patients with
4 integrity, and with safety. And you and we together
5 will bring that future about. Thank you very much.

6 (Applause)

7 CO-CHAIR GLAVIN: Thank you very much, Dr.
8 von Eschenbach, for being with us this morning, and
9 for launching what promises to be a very interesting
10 two days of discussion and exchange. I want to
11 welcome all of you, speakers, vendors, and audience
12 members, and thank you for participating in this
13 public workshop. With your input, FDA will be able to
14 institute policies that most effectively and
15 efficiently combat counterfeit drugs in this country.

16 As Dr. von Eschenbach referred, in
17 February of '04, the Counterfeit Drug Task Force
18 issued a report in which we stated that the widespread
19 use of radio-frequency identification, RFID, to track-
20 and-trace the movement of drugs in the U.S. supply
21 chain was a critical component of securing the U.S.
22 drug supply.

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1 After consulting with industry, the Task
2 Force concluded that the widespread use of this
3 technology would be feasible by 2007. Since that
4 time, industry has made progress towards adopting and
5 implementing RFID, but again, as Dr. von Eschenbach
6 mentioned, we have become concerned that progress has
7 slowed. Over the next two days, we will hear from
8 speakers with a wide variety of perspectives about how
9 best to prevent counterfeit drugs from entering the
10 U.S. supply chain.

11 Specifically, we have asked our
12 participants and panelists to talk about the use of
13 electronic track-and-trace technology, incentives for
14 and obstacles to widespread adoption of RFID, the
15 state of the art technology that delivers electronic
16 pedigree capability, issues related to the
17 Prescription Drug Marketing Act. Finally, FDA would
18 like to hear from you about the scope of the
19 counterfeit drug problem in this country.

20 Many of you, particularly those who are
21 involved in the drug supply chain, have first hand
22 knowledge about the volume and type of counterfeit

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1 drugs that are able to make it into the supply chain.

2 We want to hear from you so that we can best tailor
3 solutions to the problem.

4 Let me thank all of you who asked to
5 speak, either as a panelist, or during one of the open
6 mike sessions. We had many more requests than time
7 would allow, but we still want to hear from you, even
8 if you are not able to make a presentation at this
9 meeting. So I urge you to submit your comments to the
10 open public docket. You should have received
11 information about how to do so during the
12 registration, and, as I finish my remarks, I'll remind
13 you on how you can do that.

14 Once FDA reviews all of the comments, both
15 those that we get during this workshop, and those
16 submitted to the docket, we will issue a report as
17 requested by Dr. von Eschenbach. Again, we thank you
18 for your participation, and look forward to a very
19 productive and educational workshop.

20 I would like to begin by introducing the
21 Members of the Counterfeit Drug Task Force, and what I
22 will do, because this room is so long, and there are

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1 people way in the back, when I introduce you if you
2 would just stand up, so that the people back there can
3 see who you are.

4 So, Deb Autor, who is the Associate
5 Director of the Office of Compliance in the Center for
6 Drug Evaluation and Research; Ilisa Bernstein,
7 Director of Pharmacy Affairs in the Office of
8 Commissioner; William McConagha, Associate General
9 Counsel in the Office of General Counsel; Moheb Nasr,
10 Director of the Office of New Drug Quality Assessment
11 in the Center for Drug Evaluation and Research; Jeff
12 Shuren, Assistant Commissioner for Policy, Office of
13 the Commissioner; Steve Silverman, Acting Director,
14 Office of Compliance, Center for Drug Evaluation and
15 Research; Toni Stefano, Special Assistant, Office of
16 Compliance and Biologics Quality, Center for Biologics
17 Evaluation and Research; and Terry Vermillion,
18 Director of the Office of Criminal Investigations in
19 the Office of Regulatory Affairs.

20 And, of course, Dr. von Eschenbach already
21 introduced Randy Lutter, and myself, Margaret Glavin,
22 and we are the Co-Chairs of the Task Force.

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1 A few announcements for speakers, these
2 are kind of ground rules on how we will operate in a
3 tight time frame. When your panel is announced, if
4 all members of the panel could come to the table, and
5 the table is here, right in front of me, each speaker
6 has been allotted a set amount of time to make his or
7 her presentation. When the time is up, the timer will
8 display a red light. There is not a yellow light, but
9 I understand that a minute before your time is up, the
10 red light will start to flash. And if that doesn't
11 work, we'll adjust from there.

12 We ask that each of you, please, limit
13 your remarks to the time allotted, because we do have
14 a very full agenda. When each of the panelists has
15 completed his presentation, the Task Force Members
16 will have an opportunity to ask you some questions.
17 The meeting will be transcribed, so, please, be
18 careful to speak into the microphones that are here,
19 because that makes the transcript much more useable.

20 For all participants, we do have an
21 ambitious agenda, so we are limited to one break this
22 morning, and no breaks after lunch. So, please, feel

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1 free to come and go as needed. This is a tight room.

2 I have visited the ladies room, and if we had a large
3 break, I can guarantee you no one would be able to use
4 the facilities. So, please, come and go as you need
5 to. That's perfectly acceptable, and again, we will
6 have one break this morning, but beyond that we are
7 going to really keep moving.

8 You are on your own for lunch. There are
9 a lot of places to eat in the neighborhood, so you
10 should have no trouble finding some place that you can
11 get in and out of in the time allotted. And I'm sure
12 the hotel staff will be happy to give you any
13 recommendations they might have.

14 We are eager to hear your comments on this
15 very important issue. And as I said, the docket is
16 open, and we urge you to submit your comments to the
17 docket. At the registration desk, there is a sheet
18 which tells you how you can do that. So if you didn't
19 pick that up when you registered, be sure to get that.

20 In addition, at the registration desk, there is a box
21 for comments. So, if you have comments with you
22 today, or your presentation with you today, please,

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1 just drop it in the box at the registration desk and
2 we will make sure that those are part of the record.

3 The vendor display, which I had the
4 opportunity to go through briefly this morning, will
5 be open all day, both today and tomorrow, from 8:00
6 until 5:00. I strongly encourage you to visit the
7 displays several times. I know I want to go back,
8 because in half an hour, I think I only saw about six
9 of the displays, and there are more than that. They
10 are fascinating, very informative, and so I urge you
11 to do that, both today and tomorrow, at every chance
12 you get.

13 With that, I'm going to turn it over to
14 Randy to introduce our first panel and start the
15 meeting. Thank you.

16 (Applause)

17 CO-CHAIR LUTTER: For our first panel, we
18 brought together some representatives from some of the
19 major stakeholder organizations to discuss what it
20 will take to effectively implement track-and-trace
21 technologies into the pharmaceutical supply chain by
22 2007. We are really pleased to have such a diverse

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1 representation across the supply chain to give us
2 their perspectives on the state of pedigree, RFID, and
3 PDMA.

4 I think everybody has the agenda in front
5 of them, so I'll do the introductions very quickly.
6 Carmen Catizone from the National Association of
7 Boards of Pharmacy, Alan Goldhammer from PhRMA, John
8 Gray from HDMA, Mike Meranda from EPCglobal U.S., Ron
9 Moser from Wal-Mart, Kathy Smith from DoD, Steve
10 Perlowski from the National Association of Chain Drug
11 Stores, and Sara Radcliffe from BIO. Please, join me
12 in welcoming all of them.

13 (Applause)

14 CO-CHAIR LUTTER: And in the interests of
15 keeping to our agenda, I have made an autocratic
16 decision to tax everybody one minute. If you speak
17 faster than normal, you can probably get by in nine
18 minutes instead of 10. And since we are at the
19 beginning of a day and already running a little bit
20 late, please, please, respect my advice on that note.

21 So beginning the presentation will be
22 Carmen Catizone.

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1 DR. CATIZONE: Thank you, Andy and
2 Margaret. I'm a little nervous this morning, because
3 the protocol for speakers is much more difficult than
4 the question that we were posed to answer. So good
5 morning to everyone. Good morning to the Task Force.
6 Thank you for the opportunity to share NABP's
7 expertise and opinions on this topic.

8 From the perspective of the State Boards
9 of Pharmacy at NABP, we feel that the implementation
10 date of 2007 for electronic track-and-trace
11 technologies is possible, and must be possible, by
12 2007. The reason for our optimism and confidence is
13 because of significant events that have taken place
14 since the Task Force first released its findings in
15 2003.

16 First of all, the necessary regulatory
17 frame work for the licensure and regulation of
18 wholesale distributors is moving at an aggressive pace
19 at the state level. Secondly, the pilot projects and
20 innovative software companies, such as SupplyScape,
21 have proven that such technologies are possible, and
22 can meet the 2007 deadline.

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1 In regard to the regulatory environment, a
2 growing number of states have adopted regulations
3 supported by NABP in response to the Task Force
4 findings in 2003, are recognizing or requiring NABP's
5 Verified-Accreditation of Wholesale Distributors
6 Program, or have pending legislation and regulations
7 addressing the licensure and regulation of wholesale
8 distributors in agreement with NABP's model rules for
9 the licensure of wholesale distributors.

10 As an important note in this regard, the
11 State of Indiana required NABP's VAWD Program, and in
12 effect set a national standard for the licensure and
13 regulation of wholesale distributors. This is
14 occurring because wholesalers that operate in Indiana
15 operate across the country, and do so quite easily,
16 and with an accreditation program in place now, will
17 be able to operate even more easily in the other
18 states.

19 An important announcement we would like to
20 make today at this conference is that NABPS awarded
21 accreditation to two wholesale distributors: CVS and
22 U.S. Oncology. The accrediting of CVS and U.S.

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1 Oncology is a major milestone in the protection of the
2 public health in means to combat counterfeit drugs.
3 It is a testament to the leadership of CVS and U.S.
4 Oncology to assist the FDA and the State Boards of
5 Pharmacy in combating counterfeit drugs.

6 Both entities represent distinct and
7 important areas of the medication distribution chain.

8 CVS is one of the largest, if not the largest, chain
9 drug store in the United States. And U.S. Oncology is
10 a specialty wholesale distributor. The accreditation
11 of CVS and U.S. Oncology demonstrate that state
12 regulation and the VAWD Program is viable, and
13 disproves the criticism of some segments of the
14 industry that this wouldn't be possible, and that the
15 accreditation program wouldn't be operational.

16 With this regulatory framework moving
17 forward aggressively, it's time to turn our attention
18 to the track-and-trace technology, and the environment
19 that must be created in that regard. In order to
20 achieve the desired realistic goal of some degree of
21 track-and-trace technology by 2007, we asked the Task
22 Force to consider the following areas:

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1 One, the development of standards. The
2 wholesale distribution industry must work with all
3 components of the distribution chain, state and
4 federal regulatory agencies, and software companies to
5 develop uniform standards for the design and
6 implementation of track-and-trace technologies. This
7 is a fundamental step that will direct the entire
8 progress and path of implementation, and is also one
9 of the biggest hurdles to be faced.

10 Echoing the comments of the Acting
11 Commissioner, and Margaret, we, too, find it
12 unfortunate that more progress hasn't been made in
13 this regard. Without uniform standards and compatible
14 design for the various technologies, the resulting
15 system will be non-functional and cost prohibitive.

16 Secondly, we ask the FDA to continue to
17 increase its leadership role in this area. The FDA's
18 efforts concerning the development of uniform
19 standards and track-and-trace technologies has been
20 commendable. However, it has been a voluntary
21 approach. And at this point, NABP believes that a
22 voluntary approach may not be enough. Particularly

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1 noting the slow progress of RFID, and electronic
2 pedigree implementation in standard development.

3 NABP encourages the FDA to change its
4 approach from voluntary to mandatory, and to identify
5 key areas that should be mandated by the FDA in the
6 states to move the standard development and
7 implementation process along more quickly.

8 Third, the track-and-trace system
9 available in 2007 will be a work in progress. All
10 stakeholders must agree and accept the fact that the
11 ideal system will not be available in 2007, and
12 consideration given to the implementation of track-
13 and-trace technologies that are possible based upon
14 existing technologies, and reasonable costs.

15 NABP understands that the cost issue must
16 be addressed and considered in this implementation of
17 track-and-trace technologies. Unfortunately, the FDA,
18 State Boards of Pharmacy and NABP have no control over
19 the cost factors. But clearly a widespread
20 implementation system will help limit and decrease
21 those costs.

22 In conclusion, NABP thanks the FDA for the

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1 opportunity to participate in the workshop and share
2 our expertise. The State Boards of Pharmacy have sent
3 a strong and unified message to NABP that
4 implementation of track-and-trace technology by 2007
5 is necessary, and not something that the states wish
6 to be delayed. The FDA, State Boards of Pharmacy, the
7 wholesale drug industry led by HDMA, chain drug
8 stores, software companies, and NABP, are working
9 collaboratively to address the critical patient safety
10 issues.

11 NABP wants to continue this collaboration,
12 and wants to ensure that implementation of some track-
13 and-trace technology will occur by 2007. Thank you.

14 (Applause)

15 CO-CHAIR LUTTER: Thank you. Our next
16 speaker is Alan Goldhammer from the Pharmaceutical
17 Research and Manufacturers Association.

18 DR. GOLDHAMMER: Thank you very much,
19 Randy. I'll try to move through this as fast as I
20 can, in keeping with the nine minutes here. I know
21 that some of you in the far part of the room can't see
22 the slides, or may not be able to see them well

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1 enough. Just send me an email, and we'll get them to
2 you.

3 I would like to cover PhRMA's priorities
4 to make sure the supply chain is safe and secure. The
5 key points here is the safe and secure supply chain
6 prevents the introduction of counterfeit drugs,
7 prevents diversion of drugs already in the supply
8 chains, and it means the patients get safe and
9 effective medicines.

10 How do we assure this? We need a systems
11 approach, as there is no single magic bullet. We need
12 innovative packaging technologies, improved business
13 processes, regulatory clarity at the federal level,
14 and improved wholesale licensure, along with active
15 enforcement against counterfeiters.

16 PhRMA has had a number of ongoing
17 activities over the last several years. We
18 established a work group on electronic drug
19 authentication. We have been engaged with other
20 supply chain partner associations on a variety of
21 issues. We have commented in depth to FDA on PDMA-
22 related issues. And last spring, we issued a White

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1 Paper on the path forward to achieving electronic drug
2 authentication.

3 We will be happy to supply that White
4 Paper to anybody who wants it. This is probably in
5 very small print that's going to be difficult to read.

6 I'm going to highlight the key points from that White
7 Paper. First, all package units of targeted
8 prescription medicines should contain a machine-
9 readable serial number that includes the company
10 identifier. The machine-readable code can be either a
11 two-dimensional bar code, or an RFID tag. The chosen
12 code should be robust and reliable in terms of
13 readability, and cost effective.

14 We need standards. We also need an
15 appropriate information technology infrastructure that
16 can collect the information, and store it. Electronic
17 authentication should initially focus on the end-user
18 dispensing site, but is not intended to exclude other
19 supply chain participants.

20 Operating rules must be established
21 regarding the point of time authentication, and
22 following dispensing of the package unit, or the

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1 opening of the container if there are multiple
2 dispensing amounts, steps should be taken to prevent
3 the subsequent illegal use of the unit's serial
4 number. Following the successful demonstration of the
5 viability of dispensing site authentication, the
6 technology can be added to other partners in the
7 supply chain.

8 Electronic authentication is different.
9 Package identification information is resident in the
10 database. The electronic pedigree is simply a series
11 of authentication steps. Each trading partner
12 authenticates, and is registered in the database. The
13 electronic pedigree really does not need to be passed
14 forward, but can be examined at any point in time if
15 the package is flagged because it did not have prior
16 authentication.

17 Well, what do we need to do to realize
18 this? We need to finalize RFID tag standards, agree
19 on data fields, assess and address data management
20 security, assess and address privacy issues. We also
21 need to implement the PDMA pedigree requirements as an
22 interim measure. This will add an effective security

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1 layer, additional security layer, and will provide a
2 real important incentive to move quickly towards
3 electronic authentication.

4 On RFID standards, EPCglobal is actively
5 working on tag frequency and content standard. We are
6 active participants in that process. We believe it is
7 also premature to consider whether standards should be
8 incorporated into FDA regulations at this point in
9 time.

10 We need to agree on the data fields. If
11 one looks at the current regulations at 21 CFR 203.50,
12 which are the PDMA data requirements, these are
13 routinely provided on shipping orders from the
14 manufacturer along with its business name and address.

15 Data Element 6, which is simply the subsequent
16 trading partners that accept that package unit, can be
17 added, so the relevant information is already there to
18 build a pedigree. But it's important to agree,
19 particularly in the light of all the state activities,
20 that these are sufficient.

21 We need to assess and address data
22 management and security. We believe a distributor

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1 database model for storing serialized information may
2 be more secure and certainly there are easy ways to
3 route this in the same way that the Internet routes
4 various URLs to get one to an Internet site. If there
5 is a need for secure electronic signature, we would
6 note that we have already developed one. I would
7 refer you to the SAFE-BioPharma website for further
8 information on that standard.

9 We need to address and assess patient
10 privacy issues. Patients may be concerned about RFID
11 tags on medicines that these may be read by others,
12 thus compromising confidentiality. EPCglobal has
13 established a Public Policy Steering Committee. We
14 are an active member of that and are working to
15 address patient privacy issues at this point in time.

16 PhRMA believes that the PDMA pedigree
17 requirements do need to be implemented. Even a paper
18 system will provide an additional and effective
19 deterrent against counterfeiting. We have commented
20 to the Part 15 hearing, I believe, five years ago on
21 this point, that view hasn't changed. While some have
22 argued this is burdensome, it will act as a powerful

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1 incentive to develop electronic solutions.

2 And I think my time is up, so I'll move on
3 to the next one.

4 (Applause)

5 MR. GRAY: I will move this aside, if I
6 can.

7 CO-CHAIR LUTTER: Our next speaker is Mike
8 Meranda.

9 MR. GRAY: No.

10 CO-CHAIR LUTTER: From EP -- no?

11 DR. GOLDHAMMER: It's John.

12 CO-CHAIR LUTTER: I'm sorry. Sorry.

13 MR. GRAY: I would do Mike's speech, but
14 he might be a little upset about that.

15 CO-CHAIR LUTTER: John Gray from HDMA.

16 MR. GRAY: Thank you, Randy. Good morning
17 and thank you all for the opportunity to comment on
18 behalf of HDMA and our strong commitment to continued
19 safety, security, efficiency of the American
20 healthcare supply chain. HDMA commends the FDA on the
21 fact that you are holding this hearing today and
22 giving us an opportunity to speak to you.

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1 A little bit about us. HDMA represents
2 the nation's primary full service distribution
3 healthcare distributors. Our 42 members are national
4 and regional companies, as well a family-owned
5 businesses. Each and every day HDMA members safely
6 and efficiently deliver over 9 million healthcare
7 products to over 142,000 pharmacy, hospital, nursing
8 homes and clinics across the United States for
9 patients.

10 HDMA members serve as a central link and a
11 sophisticated supply chain and as such we have a
12 responsibility to work closely with our supply chain
13 partners to safeguard patient health. We take the
14 mission very seriously of the organization. We
15 support manufacturers, pharmacies and the Government
16 in the ongoing efforts to keep this U.S. supply chain
17 as secure and efficient and highly regulated as it can
18 be.

19 I would like to stress that every supply
20 chain partner must share in this commitment. No one
21 link in the supply chain can work independently and
22 patients need us to work together to keep the medicine

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1 safe and secure. I can assure you HDMA and our
2 members take the lead each day in advancing business
3 technology, legislative, regulatory solutions to
4 protect patients from the increasing criminal threats
5 to the supply chain.

6 One of the greatest threats, of course, is
7 what we're here for today, counterfeiting, and it can
8 occur at any point in the supply chain. That is why
9 HDMA has become a driving force for technology-based
10 anti-counterfeiting solutions. HDMA has and will
11 continue to spearhead industry work groups as we have
12 done for many years now in educational initiatives to
13 bring together both top Government and industry
14 officials to discuss these problems.

15 Our goal as an association is to develop
16 and implement business, legislative and regulatory
17 solutions to provide a safe, reliable supply chain for
18 patients 24 hours a day, seven days a week, which is
19 what our members do in their daily work. We work
20 towards this goal every day making constant
21 improvements. We are conducting leading edge research
22 and have worked on pilot projects and provide

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1 educational forums and work toward broad-based
2 solutions.

3 Already, the HDMA Foundation's, just this
4 past month, well, past year really, ground-breaking
5 research on the cost benefits of adopting EPC in
6 healthcare. This study conducted by A.T. Kearney for
7 the industry found that the leading benefits of
8 EPC/RFID adoption include improve supply chain
9 integrity and patient safety. These benefits increase
10 as more products are tagged at the item level.

11 Just last year, the HDMA Board approved a
12 proposal for the formation of a Joint Industry
13 Initiative to facilitate progress on supply chain
14 business and technology solutions. HDMA is in
15 discussions with NACDS and manufacturers to develop an
16 industry-wide road map to enhance patient safety,
17 reduce this threat of counterfeiting and support
18 continuous business improvements across our supply
19 chain.

20 Separately, our research foundation is
21 beginning a new project this month, last two months,
22 with Rutgers University to develop requirements for

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1 data management and data sharing in the healthcare
2 supply chain, which we believe are key elements of
3 this whole EPC/RFID concept. If the technology is in
4 place and the ground rules aren't established, this
5 will not work. So we have to get these kind of ground
6 rules going and the purpose of this research over the
7 next six months is to determine how the industry ought
8 to manage data, what kind of databases, central or
9 decentralized, we ought to be operating and thinking
10 of.

11 We firmly believe that the standards-based
12 electronic solutions are the best solution providing
13 true track-and-trace capability and not a false sense
14 of security for the consumers. We commend the FDA for
15 working with HDMA and all our partners to explore
16 what's practical and possible for 2007 and beyond.
17 Track-and-trace solutions, you have already heard, are
18 evolving. The industry continues to learn more about
19 this technology and what it can do through pilots and
20 real-world implementation, some of which are beginning
21 to occur.

22 Armed with a new knowledge, I can say that

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1 your industry, as original goal for implementing
2 track-and-trace by 2007, may have been too optimistic.

3 However, that doesn't diminish our commitment as an
4 organization in an industry to see that the
5 technologies do get uniformly applied as quickly as
6 possible. I applaud the many companies here today who
7 are developing technology solutions to work and
8 increase the supply chain security.

9 We look forward to continuing to work with
10 these companies to develop true track-and-trace on a
11 consistent basis throughout the business. The
12 standards currently being developed by EPCglobal with
13 input from HDMA and our members and our supply chain
14 partners, that work is going on today and will
15 continue. Technology alternatives may exist now, but
16 many of them so far are company-specific, proprietary
17 and created to address unique business concerns.

18 In a supply chain where distributors are
19 the center of a system, consisting of hundreds of
20 manufacturers, thousands of different pharmacy
21 settings, an endless array of competing systems will
22 lead simply to technology gridlock. The patients we

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1 serve every day are depending upon us to work together
2 to improve and stay ahead of the criminal
3 counterfeiter and improve the safety of the medicine
4 supply chain.

5 They will neither tolerate blame across
6 the supply chain nor the development of a plethora of,
7 what I would call, semi-solutions that really don't
8 track, trace or authenticate medicine products. As
9 distributors, we understand and appreciate this. The
10 solutions cannot start in the middle of the supply
11 chain. Progress cannot be pushed along by a single
12 link in the business.

13 We need the support of the entire supply
14 chain. We must succeed collectively on behalf of
15 patients and with all the trading partners moving
16 toward a uniform system. Progress has been made, but
17 I believe we can do more by uniting around common
18 goals. Let's begin at the beginning with standards-
19 based mass serialization and work with each other
20 towards the end of the supply chain.

21 Time is now for the industry to come
22 together and agree on uniform consist standards,

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1 privacy safeguards and business solutions that ensure
2 true track-and-trace. I want to emphasize that
3 electronic track-and-trace solutions are just one
4 element of an overall strategy to improve the supply
5 chain security and patient safety.

6 HDMA has been working for years
7 petitioning states and working with legislators to
8 crack down on the criminals, who seek to obtain
9 distribution licenses. HDMA has been leading the call
10 for stricter, more uniform license standards, stronger
11 regulations, tougher criminal penalties and have been
12 advancing the best business practices among our
13 members to help secure our supply chain.

14 We have also supporting HDMA the
15 implementation of the final PDMA Act in tandem with
16 necessary improvements that will reflect the 2006
17 marketplace. This will be a positive step to further
18 insure the continued safe and efficient distribution
19 of healthcare products.

20 Since Congress enacted the PDMA, the
21 marketplace for medicine has changed dramatically. A
22 vast array of biotechnology and genetic products have

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1 been introduced with hundreds of new companies,
2 thousands of new packages requiring many of them
3 special handling. The delivery models today have also
4 changed and distributors now serve, as I said earlier,
5 more than 142,000 pharmacy settings.

6 The changes have made the system
7 significantly more complex and require precise
8 regulation to maintain the continued efficient flow of
9 medicines patients need. This supplies an emergency
10 situation, such as hurricanes or earthquakes, but also
11 in every day situations when lifesaving medications
12 need to be delivered just in time to patients. With
13 this in mind, HDMA is committed to working with FDA on
14 the implementation of the final PDMA Rule to address
15 the changes necessary to ensure the continued safe and
16 efficient distribution of medicines to patients
17 nationwide.

18 We pledge to work with all supply chain
19 colleagues, the NABP, EPCglobal, NACDS and others,
20 PhRMA, and to advance the new and current emerging
21 technologies. We pledge to work also with Congress to
22 strengthen the PDMA statute to aggressively address

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1 the threat of counterfeit products through uniform
2 federal standards for the licensure of wholesale
3 distributors.

4 In conclusion, the nation's healthcare
5 supply chain is a true partnership. As distributors,
6 we work tirelessly with manufacturers, pharmacy,
7 Government and law enforcement to develop
8 comprehensive anti-counterfeiting solutions to protect
9 patients. We've got to remain vigilant, you've heard
10 it already this morning, in recognizing the new
11 threats of the supply chain. And we must continually
12 implement the new processes to stay ahead of the
13 criminals who attempt to breach existing security
14 systems day in and day out.

15 No single solution will suffice.
16 Healthcare distributors will continue to advocate for
17 a comprehensive approach, will continue to advocate
18 for stricter, more uniform licensing, adoption of a
19 supply chain technology solution such as EPC/RFID and
20 development of new research, such as the data
21 management research we are working on and best
22 business practices for distributors across the supply

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1 chain.

2 The safety of our nation depends on each
3 of us, all of us together in this healthcare
4 partnership. Thank you for your attention.

5 (Applause)

6 CO-CHAIR LUTTER: Thank you very much,
7 John. Our next speaker is Mike Meranda from
8 EPCglobal.

9 MR. MERANDA: To comply with Randy's
10 autocratic request, I'm going to perform an act of
11 mercy in the beginning and spend a little bit less
12 time talking about things our organization is doing
13 and get right to the point on what we believe the FDA
14 can do to help support the roll-out of RFID within the
15 healthcare industry.

16 I do want to, however, start with a couple
17 of comments to let you know the perspective that I
18 bring on behalf of our community. EPCglobal is a
19 technical standards organization focused on developing
20 technical standards for the roll-out of RFID across a
21 broad set of supply chains, which includes, but is not
22 limited to, aerospace, retail, consumer products,

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1 logistics, automotive and a number of other
2 industries.

3 We also take a very broad view of the
4 geographic coverage and we only build global
5 standards. We also believe that strong standards,
6 standards that can truly deliver the value they
7 promise, come from standards that take into
8 consideration the points of view of every part of the
9 supply chain from manufacturers through distributors
10 to providers and everyone in between. That creates
11 value along the supply chain and in the end, I think,
12 will support in the best possible spirit a safe and
13 secure supply chain.

14 Our membership has grown quite quickly
15 now. We represent more than 800 companies around the
16 world comprised both of end-users and solution
17 providers, so we have the technology community very
18 involved with this. And I'll tell you a little bit
19 about the contribution that they have made in just a
20 moment.

21 Specific to the FDA, 30 of the top 40
22 pharmaceutical manufacturers in the world and 16 of

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1 the top 20 manufacturers in the United States are part
2 of the EPCglobal community and part of the standards
3 development process, through either the top four
4 retail pharmacies, four of the top six supermarket
5 pharmacies representing more than 20,000 locations
6 across the United States are involved in our progress.

7 Four of the top five medical device
8 companies are part of our community and we have
9 meetings in March for both providers and medical
10 devices talking specifically about bringing them into
11 the community, having them more actively engaged
12 within the standards development process, again
13 supporting that view that broad standards are the ones
14 that contribute most and are most likely to achieve
15 the objective.

16 EPC and the healthcare community. We
17 continue to marvel, I guess, at the progress that the
18 healthcare industry has made within the EPCglobal
19 community. The community started about 18 months ago
20 and, I think, has already pulled at least even, if not
21 made more progress than the retail community and
22 consumer products in identifying priorities, in

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1 creating standards and then beginning to implement
2 those standards in real-world scenarios.

3 The community currently is focused on five
4 areas, pedigree management, including pedigree
5 messaging standards, air interface standard for item
6 level tagging, serialization, the ability to
7 decommission tags, and network security. And we have
8 worked with a number of the member of the panels and
9 the FDA on the Unified Pedigree Coalition. We're
10 working on that pedigree standard.

11 EPC/RFID is the best available technology.

12 Fast read capability, ability to read authentic
13 shipments with no line-of-sight needed. It takes
14 advantage of best practices and data sharing, which we
15 believe is fundamental to being able to serve all
16 interests in an EPC implementation. And industry is
17 actively moving towards standardization culminating, I
18 guess, on a technology demonstration next month and
19 moving very quickly towards implementation activities
20 throughout the year and into next.

21 EPC has benefitted and the community has
22 benefitted from a very, very strong public/private

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1 partnership that we have with the FDA. And I wish the
2 Commissioner was still here, because I would like to
3 publicly thank the FDA for their very active
4 participation in the standards organization in
5 delivering requirements and feedback directly into the
6 community, both for pilots as well as for our
7 standards activity.

8 Current implementations prove that this
9 works and you'll hear from some of the companies who
10 are doing that after I sit down. Physics and standard
11 challenges are being overcome. We have come through a
12 pretty quick development of what's called a Gen2
13 standard for for UHF. What normally can take up to
14 three years in other standards organizations, the
15 standard was created within EPCglobal community within
16 nine months and is already responsible for a price
17 drop in equipment from .50 cents down to below sub .10
18 cents, very small purchase quantities which enables
19 small and medium sized companies to begin implementing
20 RFID faster than we had anticipated.

21 Our recommendations. We need to continue
22 to drive towards one pedigree standard absolutely,

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1 that is critical and I think we have made good
2 progress on that. In fact, as another testament, I
3 guess, to the speed with which I believe the industry
4 is moving, that work was completed in just over a
5 couple of months. Far faster, I think, than even the
6 participants thought that that would happen.

7 Successful implementations in our view
8 focus on what's most important. It is very difficult,
9 I think, and I'm not sure that there are any
10 implementations that we are aware of where there has
11 been a focus for every product from every supplier
12 through every part of the supply chain immediately.
13 That is a very, very difficult thing to accomplish.

14 So a phased approach and one that focuses
15 on critical drugs versus everything that we believe
16 would be much more successful and would directly solve
17 the problems of counterfeit, would directly solve the
18 problems of a safe and secure supply chain faster.

19 Work with industry as they learn. There
20 is already a great partnership as tags are being
21 tested on biologics, as work is continuing, we already
22 have a great partnership, but we would encourage that

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1 dialogue to continue. And again, thank you for your
2 support.

3 Industry needs to continue to implement.
4 That is happening. Many of the companies that are
5 part of our community have more than 10 pilots going
6 at any given time looking at particular issues and
7 share pilot experiences. This is a challenge that we
8 have to our entire community, including aerospace,
9 including retail, including automotive and including
10 logistics and that is share the good learning that is
11 happening.

12 I will tell you from behind the scenes the
13 most significantly positive thing I can tell you about
14 RFID is that the companies who have invested the most,
15 the companies who have started this the earliest are
16 the ones who continue to invest more, are the ones who
17 continue to implement more, are the ones who are
18 learning more. That is the best testament I think I
19 can give you about the success of this technology and
20 about the promise that it holds to help the FDA
21 deliver a safe and secure supply chain.

22 Thank you very much and I look forward to

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1 the rest of the day.

2 (Applause)

3 CO-CHAIR LUTTER: Thank you, Mike. Our
4 next speaker is Ron Moser from Wal-Mart.

5 MR. MOSER: Yes, thank you very much. I
6 appreciate the opportunity. Basically, what I want to
7 do is kind of quickly cover where we're at with the
8 RFID technology. We began in 1999 working with the
9 Auto-ID Center with some of the initial trials in
10 testing RFID at the case and pallet level. We began
11 in 2004, we worked with a small group of suppliers
12 with one of our distribution centers to actually see
13 in real-world how this merchandise was actually
14 getting through and how we could actually capture
15 information.

16 We began expanding that in 2005 with our
17 top 100 suppliers in three DC's with 137 stores. This
18 last January, we brought on our next 200 suppliers,
19 five distribution centers, 494 stores and by the end
20 of this year, beginning in January 2007, our next 300
21 suppliers and 1,200 of our stores.

22 Obviously, we feel like the pharmaceutical

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1 industry can share in many of these same successes in
2 being able to use this technology to track products
3 going through the supply chain. To date, we have
4 received 230,000 tag pallets of merchandise, over 9
5 million cases of tagged products and captured over 90
6 million EPC read events, which have improved both our
7 in-stock in our shelves in our stores, reduction of
8 excess inventory as well as faster movement of
9 products.

10 A number of successes utilizing this
11 technology within our own four walls. The reason we
12 feel like this has been successful is through a number
13 of different areas. And primarily, it has been with
14 the collaboration of suppliers and retailers to come
15 with a single industry direction and that was to be
16 tagging cases and pallets of product. We utilize
17 current technology that were in place at the time to
18 be able to generate learnings, so we could move
19 forward, but then take on Gen2 as that technology
20 became available.

21 So we weren't waiting for the technologies
22 to begin moving. I think that was one of the key

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1 things. The second piece was we started small. We
2 didn't go out and try and handle everything at one
3 time. That was one of the biggest keys, I think, to
4 the success of what we have been able to see with the
5 RFID technology. We took small areas and began
6 implementation in doing those that we could handle and
7 we could actually begin getting quick wins.

8 Now, that was probably one of the key
9 elements to the success of this. The other thing was
10 we used existing standards. We didn't try and
11 reinvent the wheel and come up with things we weren't
12 already utilizing. That made implementation into our
13 existing systems much easier and quicker to put into
14 place. We required that the requirements or the
15 business requirements drove the technology. We didn't
16 try and make due with what was there. We demanded
17 this was what the business needed and the industry
18 came back with the technology to satisfy those
19 business requirements.

20 All above, the success also required that
21 we had to come up with ROI and that is that we had to
22 look internally at where we could actually make

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1 improvements that would justify the cost of using this
2 new technology. We didn't look for incentives. We
3 didn't look for those type things. We used what the
4 technology could do to improve the business we were
5 already at.

6 We feel like for the adoption several
7 different milestones, obviously, need to be in place.

8 Obviously, there does need to be a single direction
9 in where we're going. It seems to be we're going off
10 in a lot of different directions. And initially, we
11 were going in the same direction with the case and
12 pallet level until we went to a single direction, we
13 were actually able to make momentum and begin moving
14 forward.

15 Business plans that would simplify the
16 implementation, so make sure that we did come up with
17 those areas that actually allowed us to implement
18 quickly and to move forward and to develop those ROIs.

19 Those things that are going to actually help me drive
20 the business and make me want to implement.

21 Mike had mentioned that the fact that
22 those earlier doctors are the ones that are continuing

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1 to improve and increase, because we see the
2 advantages. A number of companies are seeing those
3 same advantages and are continuing to expand the
4 number of cases, the number of items that are being
5 done. But it had to be done at a pace that everybody
6 could work with.

7 The unified standards and frequency. Very
8 complicated if we're going to be looking at just
9 changing frequencies to be changing frequencies. We
10 need to look at what's going to work and what does the
11 business require and meet those requirements for the
12 business. Mike also mentioned the universal pedigree.

13 Obviously, the more fragmented, the more different
14 ways that those things have to be done, the harder it
15 is going to be to adopt.

16 And these are the areas that we feel like
17 need to be addressed in order to achieve the adoption
18 we need. Thank you.

19 (Applause)

20 CO-CHAIR LUTTER: Thank you, Ron. Our
21 next speaker is Kathy Smith, Special Assistant for
22 End-to-End Customer Support in the Office of the

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1 Assistant Deputy Undersecretary of Defense.

2 MS. SMITH: Thank you. Good morning. I
3 wanted to talk to you about what the Department has
4 been doing on supply chain with RFID.

5 The Department has really capitalized on
6 RFID to track material throughout its supply chain for
7 more than a decade using its active RFID technology,
8 and we have learned many lessons along the way about
9 the importance of integrating the data that comes out
10 of this technology into your systems and taking
11 advantage of the technology's inherent deficiencies in
12 your business processes.

13 And in 2003 we began to investigate using
14 passive RFID for our supply chain at the case and
15 pallet level, and in 2004 published our final policy.

16 And so when we look at implementing passive RFID
17 across our supply chain, we look at it twofold.

18 In one case we look at it as creating an
19 end-to-end supply chain by enabling the various nodes
20 along the supply chain to enhance the receiving,
21 shipping and transportation processes working first
22 with our suppliers on the very beginning of the supply

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1 chain in tagging incoming material to the Department,
2 and then in working with the services, the military
3 services and defense agencies, on implementing the
4 rest of the nodes along that supply chain all the way
5 down to the customer sites to create that end-to-end
6 visibility.

7 In rolling out passive RFID, we have been
8 instrumenting our key distribution depots, first and
9 foremost the two largest depots, one in Susquehanna,
10 Pennsylvania and one is San Joaquin, California.
11 These locations get the majority of our receipts. We
12 are also then starting to instrument the remaining
13 distribution centers in the United States here, as
14 well as some strategic aerial ports that are key to
15 the flow of material overseas.

16 We have also put the contractual
17 requirements in place to implement tagging for
18 incoming material. In 2005 the implementation, the
19 clause, was created to insert in contracts requiring
20 tagging of clothing and textiles, personal demand
21 items, our weapons systems' spare and repair parts and
22 prepackaged rations like the meals ready to eat that

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1 you see the soldiers eating.

2 And all of those were key commodities that
3 we needed for the operations that we're doing right
4 now, and so we wanted to start out with those when
5 they are being shipped to the two largest depots in
6 Susquehanna and San Joaquin, California. So as of
7 November of this past year, the clause is starting to
8 be inserted in contracts as we speak on requiring
9 tagging of this type of material.

10 For 2006 we're looking at adding
11 additional commodities. We'll be adding packaged
12 petroleum, construction/barrier equipment, medical
13 materials when they are shipped to the remaining
14 distribution centers and those strategic aerial ports.

15 It's important to note that
16 pharmaceuticals, biologicals and reagents will not be
17 included in the 2000 Defense Federal Acquisition
18 Regulation Clause. We're anticipating they will be in
19 the 2007 clause. We wanted to do this in phases to
20 allow us to get ourselves instrumented as well as our
21 supplier community to get up and running with the
22 technology. And we have been providing training to

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1 our contracting community, so we can help one another
2 on the negotiation process.

3 We have also been working with the
4 military services and defense agencies to build what
5 we call the end-to-end supply chain as quickly as we
6 can by focusing on where the majority of material
7 coming out of those depots, from Susquehanna and San
8 Joaquin, the locations of where they are being shipped
9 to. We're then instrumenting those locations and then
10 the location after that until we get all the way down
11 to the customer sites over time.

12 And so we're working to synchronize all of
13 the military departments' plans because, as you can
14 imagine, we have thousands of bases and locations,
15 customer locations, across the world and we want to
16 work in a methodical fashion to build that end-to-end
17 supply chain.

18 The next phase or what we're also focusing
19 on is an RF enabling the internal processes at these
20 individual nodes, so looking at the distribution
21 center itself, how can I take advantage within that
22 facility of using passive RFID to stow the material,

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1 to make proof of delivery when you make deliveries
2 onto a base. And so we're looking internally at
3 distribution centers, at customer sites, at
4 distribution centers within the theater, and each of
5 these give us an opportunity for taking more advantage
6 of this technology in the supply chain and we have
7 already been doing some of these.

8 In fact, we have early implementations
9 that are very promising in this area. At the Norfolk
10 Ocean Terminal, they looked internally at their
11 processing for receiving material and for loading
12 large containers for onward shipment. And in using
13 passive RFID, we're able to gain a 39 percent time
14 savings in doing that job, just by having the
15 technology and using it to track the material through
16 the facility and to ensure it gets distributed to the
17 right location.

18 One of our ships, the USS Nassau, also had
19 the passive RFID, was being used for the receiving and
20 sorting process. They have a challenge. As you can
21 imagine, in about a seven day time frame they are
22 loading up these ships for a six month deployment,

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1 5,000 people, enough food, enough toiletries, enough
2 medical supplies, enough spare and repair parts for
3 all the airplanes and helicopters that they are taking
4 with them.

5 So you can imagine what loading day looks
6 like at one of these facilities. I had a picture and
7 I regret that I didn't put it in here. It's really
8 quite challenging. So they were able to, by taking
9 that box and placing it on like a smart table, it was
10 automatically reading what that box is and telling
11 them exactly which storeroom, because there are many
12 storerooms on the ship, which storeroom that box had
13 to go to. And they could actually reduce the number
14 of people they need to do the receiving process.

15 So there is a lot of exciting things going
16 on even internal to our nodes. The Advanced
17 Traceability and Control Transportation System is a
18 supply chain application. These are engines that are
19 coming back from Iraq that need repair and they are
20 being tracked all the way back into the United States
21 and to the repair facility.

22 And simply by adding a passive RFID code

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1 in Iraq, when it came back and was automatically
2 collected through the passive RFID portal, we were
3 able to identify over 350 shipments that we didn't
4 have a proof of delivery on. We had them. We didn't
5 have to worry about losing them, but they were
6 available for use that much quicker because we were
7 able to hands free know that they had been received at
8 that location.

9 So the way ahead for us is to publish the
10 next phase of the contractual requirement for 2006.
11 We're working with our Defense Acquisition Regulation
12 Council and OMB on putting that rule out. We're
13 working with the services and agencies on
14 instrumenting those nodes and in creating that supply
15 chain.

16 We want to keep in step with FDA as they
17 continue to do some testing on the biologicals and
18 reagents, so we can keep in step with our Roll-Out
19 Plan and that that's in concert with their desires.
20 And we want to continue to provide education and
21 outreach to all of our suppliers. Thanks very much
22 for your attention.

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1 (Applause)

2 CO-CHAIR LUTTER: Thank you very much.
3 Our next speaker is Steve Perlowski from the National
4 Association of Chain Drug Stores.

5 MR. PERLOWSKI: Good morning and thank you
6 for allowing me to be here with you today. During my
7 presentation -- oops, this is the wrong presentation.
8 I'm sorry. I get to speak twice. Aren't you all
9 lucky?

10 Let me start with, and I will start going
11 through, NACDS, the National Association of Chain Drug
12 Stores. We represent companies that own and operate
13 four or more pharmacies across the nation. We have
14 over 200 companies that operate over 35,000 pharmacies
15 across the United States.

16 As we look at today's question, it is
17 important to share with you the action and progress
18 that the industry, the pharmaceutical supply chain,
19 has taken since the FDA Anti-Counterfeit Task Force
20 was formed.

21 In July of 2003, then FDA Commissioner
22 Mark McClellan called NACDS president, Craig Fuller,

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1 and invited him to serve as a resource to this Task
2 Force by pulling together a coalition of our members
3 to provide recommendations from the industry about how
4 we thought the FDA could meaningfully impact and
5 reduce the incidence of counterfeit pharmaceuticals in
6 the domestic supply chain.

7 Through the endorsement and involvement of
8 the NACDS Leadership Council, a group of presidents
9 and CEOs from retailers, distributors and
10 pharmaceutical manufacturers and their staffs, NACDS
11 hired Accenture to lead us through an exercise that
12 sought to identify business practices, technology,
13 prevention measures and regulatory and enforcement
14 measures that the industry could adopt to address the
15 economic incentives of counterfeiters and tighten
16 regulatory loopholes that allow these criminals to
17 operate.

18 Our report made numerous suggestions
19 including these listed here. In the sake of time, I
20 won't go through them. What has been done since your
21 report was issued? Over the past two years the
22 industry has moved forward on a number of these

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1 initiatives. One of the largest changes involve the
2 domestic distribution industry's move away from
3 horizontal trading among wholesalers.

4 Notability, each of the country's three
5 largest distributors have made public announcements
6 during the past year on this matter. Individual
7 pharmaceutical manufacturers have increased their
8 vigilance in policing their own operations and to whom
9 they are selling products. The SEC's actions during
10 the past few years have also had a positive impact.
11 Manufacturers now limit the amount of product in the
12 supply chain due to sales recognition concerns, which
13 has led to less inventory being traded in the
14 secondary market.

15 Many pharmacies, both chain and
16 independent, have made changes to their purchasing
17 practices in order to ensure the integrity of the
18 products that they are receiving and ultimately
19 dispensing to their patients.

20 Most recently, some pharmacies are
21 requiring certifications from their wholesale
22 distributors stating that the distributor purchases

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1 all products directly from the manufacturer. This
2 certification all but eliminates the opportunity for
3 counterfeit product to enter the supply chain.

4 During the past few years, as Carmen has
5 said, numerous states have enacted legislation to help
6 ensure the integrity of the prescription drug supply.

7 One of the hallmarks and common elements of these
8 state level initiatives is strengthening the wholesale
9 distributor licensing requirements. These
10 requirements have made a tremendous impact in removing
11 unscrupulous wholesalers from operating within those
12 states.

13 These steps taken by industry combined
14 with some state level initiatives, state level
15 legislative activities already in progress, are
16 practical and immediate solutions to ensure the
17 integrity of the legitimate supply chain. And, as the
18 Commissioner mentioned this morning, the number of
19 counterfeit cases has dropped over the past few years.

20 That doesn't mean we should not continue
21 to move forward and look at emerging technologies.
22 And, also, the industry has been actively engaged in

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1 learning about and participating in the development of
2 standards for using RFID in the pharmaceutical supply
3 chain and piloting this technology.

4 NACDS and our members have been involved
5 in a number of these efforts. We have seen the
6 promise of the technology and we have seen some of the
7 shortcomings. We have seen it evolve over the past
8 two years and we look forward to playing a part in the
9 development of this technology to a point where it can
10 serve as a practical solution.

11 NACDS was a participant in the first
12 multi-company pilot called Jump Start. This project
13 was led by Accenture and included nine manufacturers,
14 two distributors and three retailers. We would also
15 like to point out that we could not have gotten as far
16 with the pilot as we did if it were not for the
17 assistance and advice of the FDA.

18 Our objective was to test the technology
19 in a real world environment and to run a series of
20 simulations to determine if we could, in fact, detect
21 counterfeit product in the supply chain. Towards the
22 end of the pilot, the study concluded that while we

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1 could simulate an infrastructure to identify
2 counterfeit products, the technology, both tags and
3 readers, were not mature enough or reliable enough to
4 be used at that time.

5 Perhaps the real benefit of the pilot was
6 that it continued to have members from all levels of
7 the supply chain talking collaboratively about making
8 the supply chain more secure. As this pilot ended,
9 EPCglobal was gearing up its interest in the
10 pharmaceutical industry having created the Health Care
11 and Life Sciences Business Action Group. This is the
12 organization with the responsibility for developing
13 RFID standards.

14 NACDS and our members have been actively
15 engaged with EPCglobal. We are supportive of their
16 efforts and encourage our members to participate in
17 their activities. There are a variety of obstacles,
18 however, to widespread adoption, technical,
19 operational and financial.

20 From a technical perspective, standards
21 have not yet been developed, although the process is
22 moving forward with EPCglobal and other industry

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1 stakeholders. To date there has not been any RFID
2 solution that has been widely tested throughout the
3 supply chain nor have we demonstrated the
4 interoperability of any solution within the supply
5 chain.

6 >From an operational perspective, there
7 are a variety of business and trading partner issues,
8 such as the utilization of the EPC, inclusion of the
9 NDC in that number, data ownership, sharing of data
10 and access to data. In addition, there is a large
11 concern regarding the ability to adopt such a
12 universal change in processes given the sheer number
13 of parties within the supply chain, as John Gray
14 mentioned earlier, including manufacturers,
15 wholesalers and retailers.

16 Finally, the financial implications of
17 widespread adoption of RFID are largely unknown.
18 Considering this is still emerging technology, many of
19 the costs have yet to be fully defined, especially in
20 light of the size of this potential implementation.
21 Much of the financial burden for paying for this
22 technology will rest with wholesalers and community

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1 pharmacies, both of which have little, if any,
2 opportunity to offset large investments due to
3 existing contractual relationships and continued
4 reductions in reimbursement rates for pharmaceuticals.

5 We have learned over the past few years
6 that by collaborating across the industry in ways we
7 haven't in the past, we have made great progress in
8 making our supply chain safer and more secure. We
9 also know much more about the technology today and its
10 current limitations than we did two years ago.

11 We also need to develop standards that
12 facilitate adoption by recognizing the unique needs of
13 each of the participants in the supply chain and that
14 these solutions have to be affordable. The FDA should
15 be applauded for the leadership it has shown in
16 raising awareness of counterfeiting and helping to
17 shape new approaches to enhance the security of the
18 supply chain. It is important that you remain active
19 in the development of these standards.

20 The biggest danger that American consumers
21 face with respect to counterfeit drugs is from
22 purchasing their medicines from international

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1 pharmacies filling prescriptions for U.S. consumers.
2 Unregulated mail order and Internet pharmacies are
3 operating illegally today and in many cases, as
4 reported in the press, are trading in unsafe
5 counterfeit goods.

6 Additional regulatory and enforcement
7 oversight is needed with these groups for they will
8 not pay attention to any additional regulations as
9 evidenced by the fact that they don't pay attention to
10 the current regulations.

11 In summary, a tremendous amount of work
12 has been done on this topic and to date we have come
13 to understand that while this technology may hold
14 promise in the future, there is still significant time
15 to be invested in understanding its potential and
16 determining how to achieve widespread adoption. In
17 the meantime, the legitimate supply chain has
18 implemented a number of initiatives to continue to
19 ensure the integrity of the pharmaceutical supply
20 chain.

21 For all these reasons, we ask the FDA not
22 only to consider extending the effective date for the

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1 relevant portions of the PDMA, but also revise the
2 final rule to consider these initiatives. Thank you.

3 (Applause)

4 CO-CHAIR LUTTER: Thank you very much.
5 Our next speaker is Sara Radcliffe from the
6 Biotechnology Industry Association.

7 MS. RADCLIFFE: Good morning. My name is
8 Sara Radcliffe. I am Managing Director of Science and
9 Regulatory at BIO, which is the Biotechnology Industry
10 Organization, and we appreciate the opportunity to
11 speak this morning. BIO represents more than 1,100
12 biotechnology companies, academic institutions, state
13 biotechnology centers and related organizations across
14 the United States and in 33 other nations.

15 Counterfeit pharmaceuticals are a threat
16 to the public health. BIO commends FDA for its
17 continued commitment to securing the nation's drug
18 supply against counterfeit drugs and biologics. The
19 American drug distribution system is the most secure
20 in the world and, thanks to the FDA, drug
21 manufacturers and distributors and patients have high
22 confidence that the drugs that they are prescribed are

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1 safe and efficacious.

2 Some estimates place the proportion of
3 counterfeit drugs in foreign markets as high as 10
4 percent while counterfeit products in the U.S.
5 distribution system are rare. Nevertheless, the
6 presence of any amount of fake, adulterated, subpotent
7 or superpotent drugs in the American pharmaceutical
8 distribution system poses a threat to the public
9 health. These dangers can be even greater with
10 counterfeit or adulterated biologic drugs, which must
11 often be injected or infused directly into a patient's
12 bloodstream.

13 In recent years there has been a
14 proliferation of counterfeiting and counterfeiters
15 have become increasingly sophisticated at mimicking
16 pharmaceutical packaging and labels, as well as overt
17 and covert anti-counterfeiting technologies.

18 Pharmaceutical supply experts are in a
19 technological arms race to stay a step ahead of
20 counterfeiters and industry has taken productive steps
21 to secure drug products with holograms, color-shifting
22 dyes and numerous other anti-counterfeiting

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1 technologies. However, there is more that Government
2 and industry can do to secure the drug supply and
3 ensure patient safety.

4 Track-and-trace technologies offer
5 tangible benefits. First of all, pharmaceutical
6 product verification. Because the U.S. drug
7 distribution system is composed of multiple points of
8 entry for pharmaceutical products before they reach
9 the patient, including sellers and purchasers,
10 repackers, distributors, etcetera, there are also
11 multiple opportunities for bad actors to introduce
12 counterfeit drugs that then are passed down the supply
13 chain to patients.

14 Biopharmaceutical companies neither
15 produce counterfeit drugs nor do we have control over
16 the entry points and the secondary supply chain.
17 However, we recognize that these vulnerabilities can
18 be reduced by either shortening the supply chain or
19 making it transparent. Electronic track-and-trace
20 technology, including RFID, could help create this
21 transparency, disclosing the origin and distribution
22 history of drug products. BIO supports its use within

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1 the drug distribution system in a responsible manner.

2 First, and of foremost importance to the
3 patients that the biotechnology industry ultimately
4 serves, BIO believes that fully implemented electronic
5 tracking from the manufacturer to the pharmacist will
6 reduce the number of counterfeit drugs that enter the
7 distribution system. If products carry serialized
8 machine-readable tags, their authenticity can be
9 verified through the electronic pedigree at every node
10 of distribution. These multiple verification steps
11 help to protect patients.

12 Also, improved supply chain management.
13 RFID or similar technology can create more efficient
14 supply chain management. In theory, with RFID tags
15 and scanners deployed throughout the distribution
16 channel, a company can track its products more
17 effectively and efficiently with fewer lost, diverted
18 or stolen products.

19 Track-and-trace technologies offer
20 tangible benefits also in terms of potential public
21 health emergency responses. Improved product tracking
22 capability would allow greater ability to trace

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1 biopharmaceutical products during distribution so they
2 can be diverted to meet emerging medical needs during
3 a public health emergency or product shortage.

4 However, obstacles have slowed RFID
5 adoption. Technological limitations and business
6 process integration concerns play a role. RFID
7 technology is promising and the tags and readers are
8 improving, but physical, technological and business
9 practice limitations persist. The materials to which
10 the tag is affixed or those in proximity to the tag,
11 such as liquids or metals, can affect readability and
12 negate the advantage of not requiring line-of-sight
13 for readings.

14 Further, poor reliability of tags and
15 inaccuracy of scanning can hamper product handling
16 efficiencies and security. We also are concerned
17 about factors that can mask or disable the RFID tags,
18 such as copper, aluminum foil or static discharge.
19 Presently, it is unclear how RFID technology will be
20 integrated in many individual companies' business
21 processes.

22 While FDA should encourage the use of RFID

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1 technology, BIO believes a full complement of product-
2 appropriate technologies must be deployed for full
3 security of the drug supply. The door should be left
4 open for alternative technologies to RFID. Secondly,
5 there is a need for uniform adoption among
6 distribution partners. Unless all parts of the
7 distribution chain, including pharmacies, use track-
8 and-trace technology, the system will not succeed.

9 Partial implementation may confer some
10 benefit to patients and the distribution system as a
11 whole, but BIO believes that a reasonably evolved
12 track-and-trace infrastructure should be established
13 along the supply chain before manufacturers are
14 expected to affix machine-readable tags to their
15 products.

16 Third, concerns regarding biological
17 stability. Biotechnology products are complex. They
18 are protein-based biologics that are produced by
19 living systems and they are particularly vulnerable to
20 changes in their environment. For instance, most
21 biopharmaceuticals must be refrigerated at all times
22 before being administered to prevent fundamental

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1 changes that can render the drug ineffective or
2 unsafe.

3 Some products also must be kept at a
4 certain pH level. Others must be kept out of direct
5 sunlight. To date there is not a complete
6 understanding of how RFID tags and readers may affect
7 the stability of biological products during
8 distribution. Many companies have been hesitant to
9 adopt the technology until these questions are
10 answered.

11 Recognizing these unique concerns, FDA has
12 begun research with the Center for Devices and
13 Radiological Health, the Product Quality Research
14 Institute and the Auto-ID Laboratories to evaluate the
15 effect of RFID tags on biological product stability,
16 liquid temperatures and storage conditions. BIO
17 applauds FDA for initiating this research and we look
18 forward to reviewing the results. BIO also encourages
19 research to evaluate the use of RFID technology to
20 monitor environmental exposures and the integrity of
21 the cold chain.

22 Repackaging. Although most biologic drugs

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1 are not regularly repackaged, repackaging does take
2 place in the drug distribution chains and presents
3 unique challenges for successful RFID implementation.

4 No matter at what level of packaging the RFID is
5 added, they are still tracking the package at best and
6 may be discarded intentionally or unintentionally
7 during routine repackaging. Additionally, without a
8 clear mechanism for assuring that the RFID device is
9 destroyed at its endpoint, the tag could be recycled
10 and reenter the supply chain.

11 Finally, cost. A significant barrier to
12 adoption, particularly for smaller biotechnology
13 companies, has been the up front capital investment
14 necessary to employ an RFID system. While the cost of
15 implementing RFID appears to be dropping, wholesale
16 investment in the technology is premature for many
17 drug products such as for products that rarely are
18 counterfeited.

19 Furthermore, unlike small molecule drugs
20 which often are distributed through large wholesale
21 distributors, biopharmaceuticals are more frequently
22 distributed through small specialty distribution

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1 channels that lack the economies of scale to maximize
2 track-and-trace cost efficiency.

3 I would like to just talk about BIO's
4 principles for track-and-trace implementation. First,
5 patient safety is obviously the first priority. The
6 biotechnology industry has developed more than 200
7 drugs and vaccines that have helped millions of people
8 worldwide. Improving the lives and well-being of
9 patients is our first priority. The adoption of
10 electronic track-and-trace technology should be
11 supported in a way that enhances patient safety and
12 public health.

13 Second, high standards for supply chain
14 integrity must be preserved. BIO agrees that a truly
15 closed system would be the primary deterrent to
16 counterfeit medicines entering the distribution
17 system. Like the discovery and manufacturing of
18 biotech products, the distribution of biologics is
19 complex and technical.

20 The industry working with regulators
21 should use a high degree of care and planning in the
22 introduction of any massive distribution changes, such

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1 as the adoption of RFID and/or serialization. BIO
2 opposes any regulatory requirements that would force
3 premature adoption of developing technologies or
4 unproven systems.

5 Third, there is no single technological
6 solution to counterfeits. There are a number of
7 technologies that are currently available to secure
8 the drug supply and other promising technologies are
9 under development. Offering the industry a
10 multiplicity of approaches recognizes the variations
11 among drug products and between drugs and biological
12 products. Deploying product-appropriate technologies
13 will best challenge those who want to counterfeit
14 prescription drugs.

15 Fourth, electronic pedigrees should be
16 fully implemented. BIO has previously stated its
17 support for the FDA's full implementation of 21 CFR
18 203.50. This rule, which has been on hold for several
19 years, would require paper pedigrees for
20 pharmaceutical products from which it would be
21 possible to document the source of the product, the
22 numbers and kinds of transactions between the initial

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1 sale by the manufacturer and the final purchase by the
2 end-user and other key information.

3 However, new information technologies can
4 decrease the logistical and administrative burden
5 created by paper pedigrees. And, therefore, BIO
6 supports harmonized electronic pedigree standards. In
7 terms of the role of FDA, FDA can accelerate the use
8 of track-and-trace technology by providing a forum,
9 such as the forum today, for information sharing among
10 industry stakeholders in order to highlight best
11 practices and promising new technologies.

12 Finally, we want to note that prescription
13 drug importation invites criminal counterfeiting. We
14 support FDA's opposition to drug importation proposals
15 that would open up America's borders to unsafe or
16 illicit pharmaceutical products. We believe it is
17 crucial for FDA not only to retain its authority to
18 control the entry of pharmaceutical products into the
19 United States, but also to receive the resources it
20 needs to enforce the law.

21 BIO believes that a number of national and
22 state actions and statements are unfortunately

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1 signaling that the United States is willing to become
2 a marketplace for illicit prescription drug
3 traffickers. We recommend FDA continue its opposition
4 to efforts that weaken our border controls and invite
5 criminal elements into our pharmaceutical distribution
6 system.

7 In keeping with the nine minute rule, I
8 spoke fast. So if anybody wants our slides or our
9 statement, please, do contact me at
10 sradcliffe@bio.org. Thanks.

11 (Applause)

12 CO-CHAIR GLAVIN: Thank you all of the
13 panel members for some really good presentations. I
14 think you have set a standard for the rest of the two
15 days, both in the quality of your presentations and
16 certainly in keeping within the time line even when it
17 was very autocratically shortened at the last moment.

18 I am going to take advantage of my
19 position as a Co-Chair to ask the first question and
20 then I'm going to let the rest of the Committee, Task
21 Force, ask you some questions.

22 But I would like to ask, and I would like

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1 to address this to Sara Radcliffe and to John Gray, to
2 give us an idea of your best estimate of the scope of
3 the counterfeit problem in this country and what data
4 sources might exist out there to help us all get a
5 better handle on that? And I will ask John first to
6 give you a chance to catch your breath since you just
7 sat down and then ask Sara.

8 MR. GRAY: The data sources we -- at HDMA
9 we do our own sort of industry fact book information
10 every year, have an annual survey of the business and
11 the members and manufacturers, and I will have to
12 honestly tell you I got to check if we actually track
13 counterfeiting data. I suspect we do and do report on
14 it, but my guess is we get most of that -- data that I
15 have seen published is information that you all
16 release as far as the number of cases that come out.

17 Obviously, we get it off of media reports.
18 We as an association, unless I'm mistaken, I don't
19 think we actually have that data, but I will have to
20 get back to you about that. We may. As I say, we do
21 a very comprehensive survey, but it's more a survey of
22 business practices and procedures and what's going on

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1 in the industry marketplace sizes, and I can't sit
2 here and tell you with specificity whether or not we
3 actually track the number of cases or where we get
4 that data from. It probably, as I say, comes from you
5 all.

6 CO-CHAIR GLAVIN: Okay. Thank you. Sara?

7 MS. RADCLIFFE: BIO does not track in any
8 way the frequency of counterfeiting, so I am relying
9 in my statement on sort of public reports. But I
10 think it is fairly well-recognized that the incidence
11 of counterfeits in the United States is still fairly
12 low. I have seen estimates under 1 percent versus in
13 other countries, as I mentioned, 10 percent or more.

14 CO-CHAIR GLAVIN: Thank you. All right.
15 Task Force Members? Yes?

16 MR. McCONAGHA: Good morning. I would
17 address this question to Mr. Gray, please. Regarding
18 the adoption or implementation of RFID, Mr. Goldhammer
19 made reference to the need for kind of an information
20 infrastructure and you also referenced --

21 MR. GRAY: Right.

22 MR. McCONAGHA: -- the issue of kind of a

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1 decentralized versus a centralized database.

2 MR. GRAY: Correct.

3 MR. McCONAGHA: For kind of implementing
4 an E-Pedigree system. And I was wondering if you
5 could, please, just elaborate for us your sense of the
6 merits of a decentralized versus centralized database.

7 MR. GRAY: Sure.

8 MR. McCONAGHA: And with that in mind,
9 here is part two of the question. I'm curious if it's
10 your sense that the industry really could establish a
11 meaningful E-Pedigree without a centralized database.

12 MR. GRAY: A meaningful E-Pedigree?

13 MR. McCONAGHA: Yes, or just --

14 MR. GRAY: Oh, yes.

15 MR. McCONAGHA: -- you know, some kind of
16 an electronic track-and-trace system that is really
17 different from the current paper pedigree system in
18 the absence of a centralized database.

19 MR. GRAY: Well, I have worked in two
20 other industries that have gone through this process
21 in terms of when technology enters the system. This
22 started originally with linear bar coding back in the

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1 '70s and it migrated into the '90s with the
2 development of other forms of coding, and even to the
3 point of data transfer among trading partners
4 regarding simple sales of product and product sales
5 movement and financial information.

6 All those industries have gone through the
7 same struggle. What do you do with the data? There
8 is data that will be collected at the pharmacy level.

9 There is data that will be collected inbound and
10 outbound at the distributor and there is data
11 generated at the point of manufacture and shipment
12 from the manufacturer.

13 All of those discreet trading partners
14 have special needs for that data. They also don't
15 need that data in the same form or format. A
16 manufacturer will want data that as in the industry
17 we'll call it scrub data. Companies like A.C. Nielson
18 and Information Resources, Inc. will take data from
19 retailers, scrub that data for particular manufacturer
20 clients who will use it in their marketing and sales
21 departments to understand what the product is doing.

22 I have sat through numerous discussions of

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1 whether or not databases ought to be centralized or
2 decentralized across those supply chains. In terms of
3 access to the data, who has access to the data, does
4 the pharmacy get unlimited access, the distributor?
5 Does the manufacturer? Does the manufacturer only get
6 access to the data regarding their product and not
7 others? That goes with distributors as well as
8 pharmacies.

9 You know, whether it's centralized or
10 decentralized depends upon almost whether you like
11 rain or you like sunny days. I have heard arguments
12 on both sides of the case. I know Mike can probably
13 speak to his organization. UCCglobal worked on an
14 initiative called UCCnet for a number of years, which
15 was again envisioned originally as a centralized
16 database for tracking product information.

17 There were product catalogs included in
18 that where you, as a manufacturer, can go in and look
19 up items all across the supply chain and look at all
20 aspects of those items, price, shipping information,
21 packaging design and what have you. Industries have
22 struggled with this. I would not sit here and even

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1 pretend to say whether this industry should have a
2 central or decentralization database.

3 As I said in my speech, we have launched a
4 study. When I came into this industry 24 months ago
5 and I saw this going on, the first problem I saw was
6 this technology is great, folks, but when the
7 technology is ready and you go to flip the switch and
8 the rules of engagement are not set out between the
9 manufacturer, distributor and the pharmacy, the
10 movement of the data will not happen.

11 I will assure you all trading partners
12 will sit and wait until there are understandable rules
13 as far as access to data, what types of data will flow
14 and where does the data reside? Should it be
15 centralized? Should it be decentralized? And that is
16 the purpose of the work we're doing at Rutgers
17 University now. We're going to take about a six month
18 look at this, because I personally, this is from my
19 own experience, we have got to get the data management
20 element done.

21 I am not, frankly, worried about the
22 technology. It is going to take care of itself and I

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1 agree with Mike. From my experience, this industry is
2 ahead of the game compared to where it began because I
3 was with the CPG industry when EPC began being talked
4 about at the CEO level in the late 1990s.
5 Pharmaceuticals was not there. They weren't even in
6 the room when those discussions started.

7 So they have a good three to four year
8 leap on it. I think Mike will agree, what this
9 industry has done in a very short period of time is
10 really nothing short of remarkable. Is it 2007?
11 Probably not 100 percent implementation, but we have
12 done a good job.

13 But the next key step is the technology is
14 going to get there, but what are going to be, as I
15 say, the rules of engagement? How is data going to
16 flow? Should it be centralized? Should it be a
17 Government database? Well, frankly, what access would
18 the FDA have to a database like this?

19 And what about decentralized databases?
20 Well, how many can you functionally manage? Do you
21 have them privately owned by for-profit companies
22 because, believe me, there are companies in the

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1 database management system who would love to get their
2 hands on this kind of data and charge for it.

3 So we have got to examine all of those
4 aspects as an industry going forward. And I will tell
5 you that makes the technology look simple and it has
6 got to be done. So we have started that study now and
7 the work with Rutgers has been begun in the last 30
8 days where we're going to try to get something out to
9 the industry by the fall with an assessment of how we
10 ought to go about managing it.

11 So I'm hoping, I know NACDS is probably
12 going to be joining us on this Task Force, I'm hoping
13 PhRMA and others can get it on it and we can talk as
14 an industry. All right, folks, when we go to flip on
15 these lights in the morning and EPC becomes real, what
16 are we going to do with the information and what are
17 the expectations?

18 CO-CHAIR GLAVIN: Jeff, I think you --

19 MR. MERANDA: May I make a short comment
20 to that, very short?

21 CO-CHAIR GLAVIN: Sure.

22 MR. MERANDA: Thank you. Two very short

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1 comments. The first is it's a great question because
2 our very strong belief is that the value in
3 implementing RFID primarily and substantially will
4 come from exchanging data with trading partners,
5 exchanging data with regulatory agencies. There are
6 advantages to the technology. We have talked about
7 line-of-sight. We have talked about fast moving.

8 That is all absolutely true, but the core
9 of the underlying value behind this is creating
10 visibility for the movement of things from one place
11 to another whether you're coming at it from a law
12 enforcement perspective, from a regulatory
13 perspective, from a supply chain perspective, so that
14 it's very easy in all these dialogues, this dialogue,
15 it's very easy to get swept up into talking about tags
16 and readers and all of that stuff, but the value is in
17 sharing data.

18 Second, we believe very strongly that
19 distributed -- there are several kind of code words
20 for this, whether it's a federated data model or
21 distributed data or services that are distributed and
22 come together or a single, you know, that whole

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1 approach we believe in the end will be significantly
2 faster adopted, will be less expensive and will
3 distribute the costs throughout an industry more
4 efficiently than a single approach up front.

5 And we could spend days talking about the
6 details behind that and we're very happy to engage in
7 kind of ongoing dialogue on that point.

8 CO-CHAIR GLAVIN: I'm going to move on to
9 a question from Jeff Shuren.

10 DR. SHUREN: This is directed to John
11 Gray. Sorry, John.

12 MR. GRAY: I'll just leave the microphone
13 here.

14 DR. SHUREN: We'll let you off maybe on
15 the next question.

16 MR. GRAY: Okay.

17 DR. SHUREN: You had said that HDMA
18 supports lifting the stay on FDA's PDMA pedigree rule.

19 MR. GRAY: Correct.

20 DR. SHUREN: You had also said that it's
21 important that every member of the supply chain must
22 work together.

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1 MR. GRAY: Correct.

2 DR. SHUREN: If we were to lift the stay,
3 does HDMA support the application of pedigree
4 requirements, whether they would be paper or now
5 electronic, for all members in the supply chain and,
6 if not, why not?

7 MR. GRAY: Well, that is a very complex
8 question because within the PDMA whether you pass
9 pedigree or not depends on whether you're an EDR or a
10 non-EDR and that is a conversation I know we're going
11 to get into in detail tomorrow.

12 Our position on this is indicated very
13 briefly, albeit very quickly, in my speech. We have
14 looked at this and our members have said it's time to
15 move on, time to get on with this and make the PDMA
16 become a reality. Our assessment is this and this is
17 what we asked for, your consideration going forward.
18 There are elements. The supply chain in 2006 is not
19 the supply chain of 1999 or 1988.

20 There are many new products. The bio is a
21 good example of products that have come in, as
22 indicated, that don't go through distribution the way

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1 products used to go through, from A to B to C. There
2 are variations on where the product dispensing sites--
3 where they go.

4 There is complexity in that and there is
5 complexity in how the product needs to be handled and
6 how it has to be sold, and there have become
7 increasingly the indications of very different
8 structures from the manufacturers and how they want to
9 go to market with their products, whether they go to
10 all distributors or only some distributors or what
11 have you. And the complexities in and around that I
12 think are worthy of inspection as to whether or not in
13 various circumstance pedigrees should or shouldn't be
14 passed.

15 I mean, to get into that here would be an
16 all day discussion, but I think that's what we're
17 asking, the FDA to sit with us and look at some of the
18 variations that have arisen now in the supply chain
19 that are otherwise very legitimate ways product flows
20 through this business today, under today's marketplace
21 conditions, very legitimate, nothing nefarious or
22 untoward about it, and that applying the PDMA as

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1 currently written in sort of a cookie cutter approach
2 from '88 might not fit current marketplaces.

3 I think we got to take a look at it and
4 make sure that it will fit all these circumstances,
5 because what we don't want to have happen is cut off
6 some discreet supply channels that trade differently,
7 quite frankly, than maybe some of the normal, you
8 know, mainstream product flow.

9 And our ask here is, yes, lift that stay.

10 The mainstream can cope with it, but we want to look
11 at those other examples and make sure we're not
12 shutting down very legitimate business supply chains
13 that are currently developing, because it's not a
14 monolithic supply chain. The distribution business is
15 a complex business, whether it's pharmaceutical, food
16 or consumer goods.

17 It is a very complex way product moves
18 around this country and the things that have evolved
19 particularly in the last few years with new items and
20 new classes of trade and new dispensing sites I think
21 warrants a re-look of the PDMA rule, as written, and
22 see if we can accommodate some of those variations.

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1 DR. SHUREN: Can I ask just one quick
2 follow-up?

3 MR. GRAY: Sure.

4 DR. SHUREN: Just putting aside PDMA
5 requirements, I know you're making a point that there
6 may be certain circumstances where maybe requiring a
7 pedigree for certain members of the supply chain
8 wouldn't make sense because it may impede access,
9 etcetera.

10 MR. GRAY: Correct.

11 DR. SHUREN: Do you think there would be
12 situations, putting aside again PDMA requirements,
13 where there is a need for having a pedigree for all
14 members in the supply chain in certain circumstances?

15 MR. GRAY: For all members of the supply
16 chain? I would probably -- that is an awfully broad
17 statement because not all distributors are the same
18 either. Some are doing specialty work. Some are
19 doing broad line full service distribution. And I
20 would probably have to say I don't think so.

21 I think you would have to look at the
22 special cases because, again, as indicated by BIO, it

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1 has evolved and it has become far more sophisticated
2 than it was even 20 years ago. I would hesitate here
3 to say that.

4 CO-CHAIR GLAVIN: I'm going to go to Steve
5 and then to Randy and, if time allows, to --

6 DR. BERNSTEIN: Ilisa.

7 CO-CHAIR GLAVIN: Ilisa. Oh, and Ilisa.
8 We may run out of time, but we'll get more panels and
9 more questions.

10 MR. SILVERMAN: I'll direct this question
11 to John and Alan on the one hand and to Carmen on the
12 other. Sitting here this morning it seems like, in
13 some respects, there's two different perspectives.

14 On the one hand there is the view that
15 RFID and electronic track-and-trace is promising down
16 the road, but at this point there are a sufficient
17 number of high level questions and issues that need to
18 be resolved as a predicate matter that it's not ready
19 to be rolled out in any kind of a meaningful way at
20 least right now.

21 On the other hand there seems to be the
22 view that RFID, while it may not be the only solution

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1 and may not be as mature as it will become, is
2 sufficiently useful right now to begin introducing it
3 in a phased approach.

4 I'm curious whether or not you share the
5 view that there are these two different perspectives
6 and, if so, is there any way to bridge the gap between
7 those perspectives? And to the extent that you hold
8 the view that RFID is simply not ready for widespread
9 introduction at this time, if FDA lifts the PDMA stay
10 later this year, does that mean that RFID or other
11 forms of electronic track-and-trace are not viable
12 options for satisfying the pedigree requirement?

13 DR. GOLDHAMMER: I'll go first. I think
14 when we looked at this a year ago when we were working
15 towards preparing our paper, that is why we made the
16 statement of providing an option for using 2D bar
17 codes and RFID, because it might provide a better
18 glide path.

19 Obviously, bar codes require line-of-sight
20 reading, which RFID chips don't. In an ideal world we
21 would love to have everything tagged with RFID. At
22 the time we wrote the paper, the business -- you

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1 couldn't argue a business case, at least that's what
2 our companies were telling us, to move forward to
3 full-fledged RFID.

4 I think the other critical issue and, you
5 know, notably absent at this meeting today, is what do
6 we do about generic drugs? I think over 55 percent of
7 the scripts that get written today are for generic
8 drugs. Are we expecting to tag and build this similar
9 infrastructure at the manufacturing level for all of
10 those as well? So there are a number of policy
11 decisions that need to be made.

12 I think what we were looking at is if we
13 can do this as a phased-in approach, we can solve the
14 technological problems and I think the problems that
15 John solved, which are probably of a far greater
16 magnitude in the end. That is the data sharing to
17 resolve those as well.

18 DR. CATIZONE: Steve, I would agree with
19 what you're saying. There are two different camps
20 here. And to speak quite candidly, the paper pedigree
21 system is a wish and a prayer and it's worthless in
22 most instances. So agreeing with John Gray, to lift

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1 the stay to advance the concepts would be important,
2 but to try to implement the concepts in the manner
3 they were first proposed back in 1999 would not be
4 effective.

5 We have moved beyond the ADR concept. We
6 have moved beyond the list of susceptible drug
7 products and we have conceded in a sense to the
8 industry to allow for normal distribution recognizing
9 that a paper pedigree system is ineffective and is not
10 going to curtail counterfeiting like RFID technology
11 would.

12 We're asking for implementation of any
13 form of RFID as a starting point, so that people begin
14 the process and move forward rather than delaying
15 implementation until the system can be built entirely,
16 which will delay this process until who knows when and
17 continue a system that is worthless and unsafe for
18 consumers.

19 MR. GRAY: I would certainly echo that on
20 paper pedigree. You know, it's not worth the paper
21 its written on, quite frankly. You know, any industry
22 today in the 21st century looking at either providing

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1 security or safety and looking at a paper-based
2 solution is pretty -- actually it doesn't even pass
3 the laugh test, quite honestly.

4 So we really have to move on and look at
5 the existing technologies and that is why our approach
6 is -- I completely agree with Carmen and Alan. A
7 phased-in approach is a good approach. Let's start
8 there, but let's combine it with some of the things I
9 have been saying.

10 You know, it's not only about the drugs
11 itself, but let's strengthen licensing requirements.
12 Let's keep the criminals out of the supply chain.
13 Let's also emphasize the best business practices in
14 terms of inspections, in terms of criminal background
15 checks on individuals. I mean, there is a multitude
16 of things that go into this, that it's not black and
17 white.

18 It's not EPC or nothing. It can be EPC
19 phased-in with other activities that will enhance the
20 overall perspective of, you know, the whole safety of
21 the supply chain. So there's a lot of things that can
22 be done in concert with this phased-in approach of

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1 EPC. It's not just EPC and we'll just hope for the
2 best. It's EPC with other things, due diligence that
3 needs to be done by the whole supply chain. And so
4 I'm in agreement here with my colleagues.

5 MR. PERLOWSKI: >From a retail pharmacy
6 perspective, I guess our point of view is if the
7 requirement is for pedigree down to the pharmacy,
8 having just a few items on a list doesn't work. We
9 have to have the -- in that case, we would have to
10 have the total investment in the infrastructure on day
11 one, and that is not just something our industry can
12 afford to do right now.

13 If you look at a phased-in approach by
14 items, a point of view would be to look in, you know,
15 move that pedigree as far up the supply chain and then
16 use a certification program between the pharmacy and
17 its wholesaler or look at from the time -- if the
18 shipment is going to a retailer's distribution center,
19 which a number of pharmaceuticals do do, then that's
20 where it stops. You know, keep it as far upstream as
21 possible.

22 There is not enough money, at this point

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1 in time, or time on the part of the people staffing
2 the pharmacy to jump this far into the game, you know,
3 sooner rather than later.

4 CO-CHAIR GLAVIN: I'm going to go to Randy
5 and then to Toni and then Ilisa.

6 CO-CHAIR LUTTER: Two quick questions to
7 Kathy Smith of DoD. You mentioned that in 2007 there
8 would be a procurement guidance, I guess, pertaining
9 to pharmaceuticals and biologics and RFID chips.
10 Would that be at the level of the pallet case or
11 bottle?

12 And my second question to Ron Moser of
13 Wal-Mart is that you mentioned extensively your
14 experience with RFID at Wal-Mart, which I think is
15 potentially quite illuminating for all of us, because
16 you have done it earlier and your scope is much
17 broader. But I didn't hear you say whether you have
18 plans to use chips at the level of the individual
19 package, the bottle or whether -- so my question to
20 you is what are those plans, if any?

21 In particular, would they only be for
22 controlled substances or for pharmaceuticals product

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1 from abroad? Maybe you can take those in turn. Thank
2 you.

3 MS. SMITH: Our requirement in 2007 is
4 again at the case pallet level. It would be at the
5 shipping container having an RFID tag on the shipping
6 container. If it happens to be a larger item like a
7 TV and it's one little box in a shipping container, it
8 would be a one-for-one, but for pharmaceuticals,
9 biologicals, it would be case and pallet for DoD for
10 2007.

11 CO-CHAIR LUTTER: And would you have plans
12 to go to a lower level than that or is that not yet
13 contemplated?

14 MS. SMITH: Ultimately, we will be going
15 to the lower level. We're going to be focusing on
16 what we call our unique identification items. They
17 are items that cost more than \$5,000 or are flight
18 safety critical items, critical weapons system repair
19 parts and that kind of thing. And so we would be
20 focusing on again the item packaging for those items
21 and that's -- but that's further down the road.

22 MR. MOSER: As far as pharmaceuticals go,

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1 currently we do have some controlled drugs that are
2 currently being tagged at bottle level. It's a fairly
3 small quantity. Only today about four suppliers and
4 about 20, roughly 20 SKUs that are actually being
5 tagged at the bottle level. Those are currently at
6 the 900 MHz frequency that we are doing.

7 For the most part, we are able to read the
8 contents of those packages. Our plans will be to be
9 able to monitor shipments going from our distribution
10 centers to our stores for verification of the contents
11 before they actually open the cartons for product
12 that's in there. It's still a fairly small
13 percentage, at this point, in order to achieve 100
14 percent of what's actually being shipped to our
15 individual stores, but that's where we see going
16 forward, that we will be using that technology for.

17 CO-CHAIR LUTTER: And do you have plans to
18 extend the use of RFID chips at the individual bottle
19 level to more products other than those four
20 controlled substances?

21 MR. MOSER: The four, you mean, suppliers?

22 CO-CHAIR LUTTER: Yes.

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1 MR. MOSER: Yes, it's about 20 SKUs, but,
2 yes, we do.

3 CO-CHAIR LUTTER: Um-hum.

4 CO-CHAIR GLAVIN: Toni?

5 MS. STEFANO: Yes, Steve asked part of my
6 question, so that's good. The second part of my
7 question though, since there is this seeming diversity
8 in terms of opinion, if we were to go to a phased-in
9 approach, and this is being directed at BIO, since you
10 did raise the issue that has been of long concern with
11 the impact of RFID on proteins and the like.

12 If we were to do a phased-in approach, how
13 do you propose handling some of those unknowns? You
14 know, again, the protein, the impact on proteins and,
15 in particular, some of the vaccines that must remain
16 frozen. You know, that's a two part question. I'm
17 not sure how RFID works if the product has been
18 frozen. So any proposals here on how we would handle
19 that diversity or phased-in approach?

20 MS. RADCLIFFE: I think at this point, you
21 know, one of the things that we're all looking forward
22 to is the information that will come from FDA from the

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1 CDRH effort and the Auto-ID Lab. So there's just
2 information that we're lacking in terms of how one
3 would go about a phased-in approach.

4 I think, you know, the thing to do would
5 be to focus on those products that are most likely to
6 be counterfeited and also that present the greatest
7 issues if they are counterfeited. But I think in
8 terms of any kind of plan for the phased-in approach,
9 that still has to be developed.

10 MS. STEFANO: Part two is, again, what
11 would you propose to do for those products that we are
12 waiting for information on? Do you have any
13 suggestions?

14 MS. RADCLIFFE: As I said in my statement,
15 I think, you know, one of the most important messages
16 here is that there has to be a multiplicity of
17 approaches available to manufacturers. And at the end
18 of the day, the manufacturer should be the ones
19 responsible for picking those technologies that best
20 suit their products. As I said, we are on record as
21 supporting the implementation of PDMA, including the
22 paper pedigree requirement.

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1 I think John Gray very articulately stated
2 the fact that across the system, in 2006, we're really
3 facing a very different situation from 1999. So I'm
4 sort of -- you know, in terms of those particular
5 products that may be affected by RFID, we will have to
6 find other ways to approach them. And there are, you
7 know, multiple technologies already being implemented.

8 Some of them are on display in the next room by our
9 companies to address these issues.

10 MS. STEFANO: Thank you.

11 CO-CHAIR GLAVIN: Ilisa?

12 DR. BERNSTEIN: I'll be fast. I know that
13 we're running out of time here. I have actually one
14 question and a comment. First, to Sara from BIO.
15 It's no secret that we have been trying to get more
16 data about the effect and impact of RFID on biologics
17 and that we are going to be doing some of the studies
18 ourself and that others are doing it out there. But I
19 think from your members, in particular, it would be
20 really helpful if there is anything that your members
21 have or data information to share that would be
22 helpful to share with us on that.

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1 The other question I have is for Carmen
2 and when the 2004 report came out, a number of states
3 were moving at a very rapid pace over the last couple
4 of years to change and strengthen their laws. And I
5 was wondering how you see that pace? Is it continuing
6 on a rapid level? Is it slowing down or is it kind of
7 leveling off? And with respect to the VAWD, it's nice
8 to hear that some people are being certified or
9 entities are being certified or accredited under VAWD.

10 And I wonder if other states are moving towards
11 adopting that as well?

12 DR. CATIZONE: Sure. We see the pace
13 among the states to introduce legislation or increase
14 the license requirements as increasing. We probably
15 have about 12 to 15 states now where we have active
16 legislation under consideration. And in those states,
17 the legislation is all very similar, as I mentioned
18 earlier, to what NABP supports to our model rules.

19 We only see this increasing as the
20 legislators meet throughout the year and throughout
21 next year. So if our bill wasn't considered this
22 year, we know it's on the docket for next year. We

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1 are excited with the VAWD accreditation and besides
2 Indiana, there are four other states that are
3 recognizing VAWD accreditation and allowing
4 wholesalers who have not been inspected in other
5 states to then be able to become licensed in their
6 state as out-of-state wholesale distributors, if they
7 become accredited by NABP's VAWD Program.

8 And clearly an implementation plan like
9 Steve discussed with some of the products being tagged
10 and then a certification of the wholesalers through a
11 system like NABP's VAWD Program would be something
12 NABP would support as well.

13 DR. CATIZONE: Okay.

14 CO-CHAIR GLAVIN: Thank you very much.
15 I'm going to very quickly announce that we have a very
16 short break. We're going to go to 10 minutes on our
17 break and so I would ask the next panel at the end of
18 that 10 minutes to be seated up here, so we can start
19 right back in. Thank you, panel members.

20 (Whereupon, at 10:36 a.m. a recess was
21 taken until 10:48 a.m.)

22 CO-CHAIR GLAVIN: Thank you, panel, for

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1 being in place and we're going to start the session
2 immediately. I have two quick practical issues. One,
3 I have been asked by the recorder if people would be
4 conscious of speaking directly into the mike and being
5 close to the mike when you speak, so that we have an
6 accurate recording of the meeting.

7 Second of all, for people who are standing
8 in the back, there are some seats up front that are
9 not occupied. It's a little bit like church, the
10 front two rows aren't completely occupied. So if you
11 have been standing, please, come up front and find a
12 seat for yourself.

13 Could I ask people, please, to if you are
14 not seated, at least stop your conversations, so that
15 we can begin the next session? Thank you. We're
16 having a panel now who are going to address the need,
17 what is needed for us to be able to have widespread
18 implementation of RFID.

19 In the 2004 Task Force Report, we called
20 for widespread implementation of electronic track-and-
21 trace technologies by 2007. We said this based on
22 credible information from supply chain stakeholders

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1 who were confident that this could be realized. It
2 now appears that this may not occur and the next two
3 panels, the one we have here now and the one
4 immediately after lunch, will discuss what is needed
5 for widespread adoption of RFID, what are the
6 obstacles, what are the incentives that are needed and
7 what do they see as a realistic time table for
8 adoption.

9 So I would like to briefly introduce our
10 first panel of stakeholders: Tom McPhillips, Pfizer,
11 Mike Rose of Johnson & Johnson, James Class,
12 Partnership for Safe Medicines, Steve Perlowski,
13 NACDS, Lisa Clowers, HDMA, and Doug Scheckelhoff of
14 the American Society of Health-System Pharmacists.
15 Thank you very much for being with us today. And we
16 will start with Tom McPhillips of Pfizer.

17 MR. McPHILLIPS: Good morning. I am Tom
18 McPhillips. I'm Vice President of the U.S. Trade
19 Group for Pfizer, Inc. and I appreciate the
20 opportunity to be here today and share some of our
21 perspectives on behalf of Pfizer. Pfizer remains
22 strongly committed to providing patients -- I'm having

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1 trouble, hold on, a little technology challenge.

2 Thank you.

3 Pfizer remains strongly committed to
4 providing patients with safe and effective medications
5 of the highest quality. We share the FDA's concern
6 for the risk to patient health posed by counterfeit
7 drugs. I believe constant vigilance and continued
8 action is appropriate to ensure patient safety.
9 Counterfeiting is a global issue and an increasing
10 threat to the health of our nation and its citizens.

11 Pfizer believes that counterfeiting issues
12 must be addressed on many fronts, including enhanced
13 business practices, regulatory and legislative
14 solutions, heightened enforcement and the employment
15 of technology. Pfizer has undertaken initiatives in
16 all of these areas since the rise of counterfeit
17 threat these past few years and based these on our own
18 experience with counterfeits.

19 As part of my remarks today, I would like
20 to share with you key points relative to RFID
21 implementation and some thoughts on legislation. More
22 specifically, I plan to cover Pfizer's experience with

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1 RFID/EPC Viagra Pilot Program, what we believe may be
2 obstacles to implementation adoption. The role the
3 FDA can play, our thoughts on the time table for RFID
4 implementations, our recommendations for standard
5 setting and some thoughts on non-technology actions to
6 secure the channel.

7 A little more than a year ago, Pfizer
8 announced the commitment that by the end of 2005 we
9 would begin shipping Viagra in the United States with
10 RFID tags and create an authentication capability for
11 use by companies distributing and dispensing Viagra.
12 We selected Viagra as it is Pfizer's most frequently
13 counterfeited product around the globe and because it
14 has allowed us to minimize the number of teams,
15 facilities and packaging lines involved in our pilot.

16 As promised, on December 15th last year,
17 our first product was shipped to our U.S. customers
18 and our authentication capability was launched a few
19 weeks later. A key objective of RFID Pilot Program
20 was to learn more about the technology and the
21 business processes that such an approach requires,
22 including mass serialization and the RFID technology

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1 itself.

2 Our pilot program for Viagra required us
3 to create many new capabilities. We created a mass
4 serialization process. This is a process that allows
5 us to generate and assign unique numbers to each
6 bottle, case and pallet of Viagra and write them to a
7 high or ultrahigh frequency RFID tag. We also needed
8 to develop ability to write and read EPC numbers at a
9 high rate of speed. We established this capability on
10 our existing packaging lines to write and read at
11 rates of two bottles per second or roughly 7,000
12 packaging labels per hour.

13 We also created a backup system that
14 involves the application of a two-dimensional bar code
15 to the label with the exact same EPC as on the RFID
16 tag. Of course, all these capabilities would be
17 meaningless without our own ability to assess the
18 tag's performance during our packaging operation.
19 This also became a critical part of our work.

20 Once we accomplished all of this, we
21 equipped our logistic centers to capture the numbers
22 and finally we developed that authentication

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1 capability, so that wholesalers and pharmacies could
2 verify the EPC. This was a very detailed process and
3 involved over 70 Pfizer colleagues working thousands
4 of hours and with costs approaching \$5 million, but we
5 achieved our goal. Our records were pursued in a way
6 to be scalable while maintaining our productivity.

7 A number of key decisions needed to be
8 made during this project. They ranged from the choice
9 of frequency to efforts to ensure privacy. For that
10 reason, we decided not to use the NDC number in our
11 EPC numbering schemes. While we understand that not
12 including the NDC number might create operational
13 challenges, we believe that the overriding concerns,
14 at this point about privacy need to drive our decision
15 until a cost-effective and secure way to include the
16 NDC can be created.

17 Therefore, given concerns about delaying
18 the testing needed for RFID and mass serialization, we
19 moved forward without including the NDC. Frequency
20 choices were made based upon an analysis of the basic
21 physics characteristics of HF and UHF, benchmarking
22 use of RFID across similar industries, our existing

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1 knowledge of UHF deployment, the types of hardware and
2 tags available on the market to achieving tagging at
3 each level and input from the supply chain.

4 Pfizer also decided to include a two-
5 dimensional bar code as a redundant backup technology
6 to the RFID tag. We did this in an effort to address
7 readability issues and exception management concerns.

8 In addition, the decision was made to disclose the
9 use of RFID on the Viagra container label.

10 Pfizer's Viagra Pilot Program will provide
11 key insights in the viability of the widespread
12 adoption of RFID. We now have a greater application -
13 - appreciation for what it takes to apply RFID/EPC
14 tags within our four walls. We also know it's just
15 not about applying the tag. We must learn about how
16 to best handle the data generated and about exception
17 reporting. We must gain greater insight into the
18 distribution channel participant's needs.

19 We must understand further the business
20 process implications and the costs associated with
21 RFID. What has yet to be determined is the
22 acceptance, performance and utility of the tag product

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1 in the market. The next phase will require a high
2 level of collaboration amongst trading partners. We
3 have been engaged in discussions with several of our
4 supply chain partners to understand the plans for
5 authenticating Viagra and are encouraged that they
6 have plans in place to begin authenticating in select
7 sites during the first quarter of this year.

8 As we look to the future of RFID and its
9 success, we are asking ourselves what else is needed.

10 There must be a continued and expanded collaboration
11 to obtain real-world experience with RFID and mass
12 serialization throughout the distribution channel.
13 This will clearly require a significant investment.
14 As we move forward, we will be seeking feedback on the
15 performance and utility of RFID tag products under the
16 normal day-to-day use.

17 Through this, we hope to gain a greater
18 understanding of the benefit and effect of targeted or
19 total system use of the new technologies. The
20 resolution of data access issues and sharing of
21 information must also be rectified with access to the
22 data by manufacturers being an essential element of

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1 tracking appropriate distribution of our medicines.
2 Research is also needed on the feasibility of tagging
3 all pharmaceuticals, such as biologics and liquids.

4 Finally, and yet just as important, is the
5 fact that decisions must be made on RFID standards and
6 the use of appropriate tags in a cost-effective manner
7 that provides robust information.

8 Regarding the FDA, Pfizer believes the FDA
9 should continue to actively participate and, where
10 appropriate, facilitate the discussions on the
11 feasibility of implementing RFID. Today is a great
12 example of the vital role that the FDA can play in
13 this area. The FDA will also be needed to make
14 decisions on any container label changes to packages
15 that need to be applied or for product testing.

16 Nevertheless, Pfizer believes the industry
17 should take the lead in determining how best
18 serialization could be applied both in the near-term
19 and the long-term. Numerous issues must be addressed
20 before a specific time table can be established before
21 it's possible to estimate a time table. The issues I
22 referred to earlier need to be resolved. Certain key

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1 questions, including how the data will be shared and
2 whether all pharmaceuticals will be tagged, must be
3 resolved.

4 If I were to pull out a crystal ball for a
5 minute and take a view, we would anticipate that it
6 would be possible to implement tag and go to what we
7 would call higher risk products within about three to
8 five years. However, it's likely to take several
9 additional years beyond that to adopt RFID for all
10 prescription medications.

11 The investment would be large. As I
12 indicated earlier, the cost of Viagra, today's costs,
13 with just five dose package combinations, costs almost
14 \$5 million. Pfizer supports the process used by
15 EPCglobal to establish standards that are specific to
16 the pharmaceutical industry. However, to be
17 successful, there must be broader participation by
18 community and hospital/pharmacy.

19 Moreover, while standards are under
20 development, guidelines on critical issues such as
21 privacy, EPC numbering and frequency should be
22 developed. At Pfizer, we recognize the need and

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1 benefit of RFID technology to combat counterfeiting.
2 However, from what I have personally witnessed in my
3 daily activities, I know that the implementation of
4 RFID may be years off, yet our war against
5 counterfeits cannot wait. That is why we continue to
6 support the implementation of pedigree requirements.

7 A universal pedigree is our ideal, but it
8 must be a pedigree that is effective and is able to
9 make sure that the distribution channel is not
10 breached. Pfizer is a staunch supporter of
11 legislation being enacted in the states. There are a
12 number of key provisions that offer important
13 solutions to the immediate challenges we face,
14 solutions that provide help until a meaningful
15 universal approach can be achieved.

16 A key element of the legislation is
17 stricter licensing and bonding requirements for
18 wholesale drug distributors, to make sure regulators
19 know who is providing lifesaving medications that
20 ultimately reach the patients who need them. In
21 addition, the model creates a requirement pedigree
22 that must be created when a medication leaves the

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1 normal distribution channel.

2 Generally speaking, this is the
3 distribution from the manufacturer to the wholesaler
4 or chain warehouse or to the pharmacy to the patient.

5 We regard this as important, since movement otherwise
6 introduces risk.

7 CO-CHAIR GLAVIN: Can I ask you to
8 summarize? You've run out of time.

9 MR. McPHILLIPS: Well, thank you very much
10 for the opportunity to speak today. And to echo
11 Carmen's point, the states are moving rapidly on
12 legislation.

13 CO-CHAIR GLAVIN: Okay.

14 MR. McPHILLIPS: Thank you.

15 CO-CHAIR GLAVIN: Thank you very much.

16 (Applause)

17 CO-CHAIR GLAVIN: Mike Rose from Johnson &
18 Johnson. And I will give you a heads up when you are
19 at one minute, since apparently the light wasn't
20 working and I apologize that that didn't work for you,
21 Mr. McPhillips.

22 MR. ROSE: Thanks, Maggie.

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CO-CHAIR GLAVIN: Yes.

MR. ROSE: Johnson & Johnson wants to thank the FDA for hosting this forum today. It's a very important forum. And the Johnson & Johnson family of companies has long supported the use of new technology standards and processes to protect our products and to enhance the security of our prescription, as well as non-prescription product supply chains. So it's in the spirit of our past track record that I make these comments and recommendations.

Clearly, as we look at our supply chain, the integrity of the worldwide supply chain has been challenged, as evidenced and discussed in the previous panel and I'm sure we will get into in this panel and subsequent panels. There is a lot of joint responsibility here. We must collaborate. We also need to ensure that the integrity of medicines delivered to our patients, you know, is genuine. You know, they have to be genuine products and authentic products. And we also have to constantly challenge our existing practices within the industry.

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Securing the pharmaceutical supply chain.

What we want to do here is I want to address a couple, four items. I want to give you Johnson & Johnson's perspective on this, also some key industry questions, areas for FDA guidance and involvement and also proposed industry actions.

We have all seen these numbers. There was a question earlier to the panel of the pervasiveness and the data that people work from. We work from the FDA's numbers at J&J and these are the numbers that have come out of the FDA's report around the prevalence of counterfeit drugs.

We believe it is a collective obligation within the supply chain. Securing the supply chain is one of our most critical industry issues. It's a very large issue for Johnson & Johnson. We must ensure that patients and healthcare professionals receive genuine products and 100 percent pure to the original form.

Manufacturers, distributors and Government must work together to ensure patient safety. And we also have to strive for continuous improvement. Not

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1 just in the areas of technology, but we also have to
2 look at policy process as well. Acceptable practices
3 of the past will not ensure the security of the supply
4 chain in the future.

5 Major areas of concern. We are
6 recognizing and we have seen difficulty in identifying
7 counterfeit drugs due to increased sophistication of
8 the counterfeiters. Numerous potential entry points
9 to the legitimate supply chain, proliferation of
10 Internet pharmacies and also we recognize we need a
11 system in place to track-and-trace products. And we
12 believe that the electronic system and the pedigree
13 need to work hand-in-hand.

14 Johnson & Johnson specifically, we have
15 taken quite a bit of action in this area. In 1999, we
16 joined the MIT Auto-ID Labs, very specific comments
17 around RFID on this slide and we were a primary mover
18 in getting that organization going. We formed a J&J
19 RFID Research Center back in 2003. We also tested a
20 wide variety of frequency of tags. And there is no
21 simple solution here as noted by other speakers. And
22 we have been a participant in industry pilots.

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1 We have participated in the Jump Start
2 Pilot most notably. But we also participate in the
3 Industry Standards Group, the EPCglobal, Health Care
4 Life Science Group, Unified Drug Pedigree Council. We
5 have also been -- I serve on the board of EPCglobal
6 Board of Governors as well. So we have been very
7 active. We take this very seriously. We think it's
8 extremely important that we really lead and
9 participate in the development of good standards.

10 As I mentioned before, we don't believe
11 that a single solution here will work. There is a lot
12 of focus here around one technology. The technology
13 is important, but whenever you interject technology
14 change, it's very, very important that you look at the
15 impact on policy and process as well. So we do
16 support uniform pedigree. We also believe that we
17 have to look at the responsibilities of the different
18 parties in the supply chain as it pertains to the
19 pedigree and the maintenance of the pedigree.

20 We also have to look at the various track-
21 and-trace and authentication technologies, not just
22 RFID, but we are looking at other technologies outside

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1 of RFID. And we also have to look at increased
2 surveillance.

3 When we look at policies and practices,
4 let me just take a minute on this. It's a bit off the
5 track of RFID, but we think it's very important that
6 we need to be looking at tracking-and-tracing product
7 flow. It's no longer optional for our industry. We
8 also have to start looking at various practices within
9 the industry. We believe that alternate source
10 purchasing should be eliminated. We also believe that
11 repackaging operations should be regulated by the FDA.

12 That's a huge concern that we have.

13 Returned goods should be only restocked
14 after pedigree has been reviewed and assurance that
15 the product has been properly stored and handled
16 properly. And we believe that destruction
17 requirements must be stringently enforced.

18 Let's talk about implementation of
19 industry-wide track-and-trace. While there is a lot
20 of focus on tagging a product and that certainly is a
21 start, we also believe that it's very important that
22 we look across the supply chain. All parties have to

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1 participate in this. Authentication will require
2 continued investment in human and financial resources
3 to maintain and update accurate pedigrees, to provide
4 transparency throughout the supply chain of this
5 information.

6 Authentication of packages by supply chain
7 parties are the foundation of electronic track-and-
8 trace. So we believe that fundamentally once an RFID
9 chip is applied or a 2D bar code is applied, that
10 information needs to be used and needs to be used to
11 authenticate the package. Continuing investments must
12 be made to ensure the system is not defeated by
13 counterfeiters. We know they are very devious. They
14 are out there. They are going to be looking at this
15 as an opportunity to gain the system and we have to
16 continue to invest in upgrading the system.

17 Mass serialization, we believe, is the key
18 component here. So if we step away from the
19 technology and we come back and say what's important
20 here, it's the unique identification of the product.
21 We believe in the interim until RFID is more widely
22 adopted that serialized linear and 2D bar codes are

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1 also an option here. And we need to address that.

2 We believe, also as Pfizer has looked at,
3 it works very well as a backup system to the RFID chip
4 as well. Pedigrees, we believe that there should be
5 uniform code. We appreciate the efforts of NABP and
6 other parties that have been working on this. We
7 believe that that uniform code should be adopted on a
8 state-by-state basis and we welcome that adoption.

9 Our evaluations at the end of the day
10 demonstrate that we cannot do this alone. One party
11 can just not move ahead without the development of
12 very strong standards.

13 With respect to privacy, it's very
14 important for us to protect the privacy of the
15 consumers of our products and our patients and doctors
16 who use them as well. And so we believe that to the
17 greatest extent possible, end-users of our products
18 should have the option of disabling or removing RFID
19 tags when they are no longer needed. We recognize
20 that there will be situations where RFID may be built
21 into the product over time, but there has to be a way
22 of disabling those tags.

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RFID must be adopted in conformance with regulatory laws and as well as our own J&J consumer privacy and security policies, which we can make and it's available off of our website as well.

Key industry questions. The question about why RFID has not moved forward I think is reflected on this page. There's a lot of questions that need to be answered. What business practices need to be changed? What technology standards are required to support those changed business practices? What tag frequencies will be used? Will the NDC number be included in the electronic product code?

How do we envision RFID being used further down the supply chain? How will the information be stored, secured and accessed by the various parties in the supply chain? These are enormous questions that require a lot of thought and a lot of hard work to move through.

Possible areas for FDA guidance. We applaud the FDA for bringing this group together today. We recommend that there are more forums like this where we get together and share learnings and

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1 share views around the adoption of RFID. In addition
2 to that, we think it is very important to look at the
3 electronic pedigree information content, utilization
4 of digital signature to sign the pedigree, inclusion
5 of the NDC in the electronic product code and also the
6 compatibility of bar code information and the
7 information on the RFID tag.

8 As we mentioned, the various formats of
9 bar code could be used as a backup mechanism for RFID.

10 How do we coordinate across those different formats?

11 We have three areas that we would propose
12 for actions for the industry. One, industry standards
13 that specify how RFID will be deployed must be
14 developed and broadly implemented. We support and
15 will continue to support the EPCglobal standards
16 process and these are some of the areas that, as you
17 can see on the slide, we're looking at, tag frequency,
18 product numbering, data access, data security.

19 Two, business practices must be modified
20 to ensure that all supply chain parties are reading
21 the information on the RFID tag and properly
22 maintaining and disclosing electronic pedigree. We

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1 think this is very important from a manufacturer=s
2 perspective to be able to help in the surveillance and
3 also the identification of suspected counterfeit
4 incidents.

5 Thirdly, a comprehensive industry adoption
6 program must be initiated and including representation
7 from all supply chain parties with clearly defined
8 milestones. So we believe this is very, very
9 important for the successful adoption. There is a lot
10 that needs to be discussed, as we mentioned on
11 previous slides and as other speakers have mentioned.

12 So we believe that this Comprehensive Industry
13 Adoption Program is critical for the successful and
14 timely implementation of RFID electronic track-and-
15 trace.

16 So in closing, moving forward is our
17 responsibility to do everything we can to ensure that
18 our patients get exactly the medication they are
19 prescribed. And Johnson & Johnson is committed to
20 working with our other parties in the supply chain to
21 further flesh out and define how we will adopt
22 electronic track-and-trace. Thank you very much.

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(Applause)

CO-CHAIR GLAVIN: Thank you. Our next panelist is James Class of the Partnership for Safe Medicines.

DR. CLASS: Thank you very much. On behalf of the Partnership for Safe Medicines, I would like to thank the Food and Drug Administration for holding this workshop and considering the issue of consumer education in relation to counterfeit drugs and RFID. I'm going to be a bit of a red herring on this panel, because as everyone else is telling you how to expand the use of RFID, I'm going to tell you what we all have to do regardless of how fast it gets adopted.

While the membership or the partnership represents a diversity of viewpoints on the best methods for pedigree and technological solutions, we all agree that patients and consumers deserve to get the quality medicines that they rightly expect. While we greatly admire the effort to construct an electronic pedigree system, we believe that adoption and expansion of RFID will not necessarily alter the

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1 demands for consumer education on safe medicines.

2 Rather, we believe that we need to
3 continue to collaborate in order to communicate
4 potential safety risks and to develop proactive
5 solutions that empower consumers and patients.

6 Founded in 2003, the Partnership for Safe
7 Medicines is a coalition of patient, physician,
8 pharmacist, university, industry and other
9 professional organizations committed to protecting the
10 public from counterfeit or contraband medicines. We
11 have roughly 50 U.S. partners and are presently
12 developing a wing in Europe where patient groups are
13 becoming increasingly worried about supply chain
14 issues.

15 Today we would like to comment on a
16 relatively small portion of the questions that FDA
17 submitted in advance of this conference. Our comments
18 will pertain to the following kinds of questions,
19 namely what is the type of education that is needed,
20 what messages should be conveyed and who should
21 develop consumer education programs.

22 In addition, there was a fourth question

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1 about RFID getting into privacy issues. We are going
2 to respond to that in the docket and we're glad to see
3 that there is a subsequent panel on this which will
4 take it from a much more expert point of view.

5 The first question, which is on the type
6 of education, in itself presupposes that a new type of
7 education is needed "as the use of RFID in the drug
8 supply chain becomes more prevalent." We would like
9 to suggest that this type of education will be the
10 same that we need right now. In fact, we would like
11 to note that this education is needed all the more
12 since public discourse continues to oversimplify RFID.

13 For instance at the end of a Today Show
14 episode with Journalist Katherine Eban, the consumer
15 reporter suggested that we will soon have a system
16 like EZ Pass, sorry, it=s Speedpass up there, that
17 will protect our medicines. Legislators in the U.S.
18 House of Representatives have wondered why we cannot
19 just simply set up an RFID-based system like that at
20 FedEx or UPS where tracking information is available
21 real-time to everyone.

22 And of course, many people will assume

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1 that even partial deployment of RFID will ameliorate
2 all safety concerns everywhere and with every type of
3 medicine, including biologics. Thus, without casting
4 doubt on RFID's promise, we should not promise the
5 public a world without problems. We should conduct
6 education that does two things. Communicates risks
7 and dangers, but empowers them to do something about
8 it.

9 In recent years, FDA placed advertisements
10 on counterfeit medicines and we, at the partnership,
11 have tried to play a role as well. Our website
12 safemedicines.org contains ways to stay up to date on
13 the news and we actually do a weekly news survey for
14 experts that I would be happy to distribute to anyone
15 here. Please give me a business card. You can also
16 listen to an abridged form through iTunes in a
17 podcasting. You can sign up for the SafeMeds Alert
18 System, which is a direct consumer counterfeit alert
19 network and it's actually a member of the FDA's
20 Counterfeit Alert Network.

21 We also send out warnings from Health
22 Canada, for instance, with regard to Tamiflu recently.

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1 We give people a Safe Drug Consumer Guide which pulls
2 together all the possible safe ways that people can
3 save on medicine in the closed U.S. system and this is
4 very important, because affordability sometimes is an
5 issue that can lead to risk for consumers.

6 And we also try to list or link directly
7 to the VIPPS system of the National Association of
8 Boards of Pharmacy and this is critical that you go
9 straight to the page that lists the pharmacies that
10 are legitimate, because many reporters just point
11 people to the NABP homepage, but they don't draw them
12 down far enough to a place where it's completely
13 useful. You've got to go to places where consumers
14 will find it useful. They will go there in one link.

15 And finally, one of the major things that
16 we have going on this year is a health policy
17 conference in San Diego which we will have plenty of
18 materials for out on the handouts table that we invite
19 everyone to, because it is about counterfeit drugs and
20 international crime and what we need to do together.

21 So taken together, these tools we believe
22 comprise a kit for patient safety that gives patients

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1 ways to communicate with Government and industry
2 officials without raising undue alarm. This kit
3 should be the core of future patient information
4 activities regardless of the type of technology used
5 to create a pedigree system for the U.S.

6 Now, the partnership plays a useful role
7 in bringing independent experts together with industry
8 leaders from a variety of sectors in the
9 pharmaceutical supply chain. The FDA performs an
10 invaluable service in fighting counterfeit drugs with
11 the tools of regulation and law enforcement. Neither
12 group on its own, however, will make a significant
13 impact on the public consciousness.

14 In order to be effective, consumer
15 education must come from the sources that people trust
16 the most. In this case, that responsibility falls on
17 two kinds of organizations, patient groups and
18 consumer groups. On a positive note, the National
19 Health Council, an umbrella organization of patient
20 groups, is moving forward with plans to launch a major
21 media campaign on the topic.

22 Consumers groups such as the National

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1 Consumers League have drawn attention to counterfeits
2 in the past and hopefully Consumers Union will find
3 greater interest in the subject in the future. And
4 ultimately, we believe there is a great potential role
5 for the AARP, since its members have the largest share
6 of prescriptions.

7 In conclusion, while RFID and other
8 electronic pedigree tools offer great promise,
9 technological experts cannot successfully tackle
10 counterfeiting without engaging the public. All
11 sectors of industry have the chance to engage the
12 public proactively or to wait for a potentially
13 explosive situation.

14 We are very thankful that all of you have
15 gathered here today under FDA leadership to discuss
16 the adoption of RFID, but we would submit that the
17 expansion of RFID does not alter the basic needs of
18 consumer education to communicate risks and means of
19 empowerment. The Partnership for Safe Medicines has
20 striven to create tools to that end that complement
21 the work of FDA and of the various sectors of the
22 supply chain.

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1 To make these successful, we need to
2 harness the growing interest in the topic among
3 consumer and patient groups. FDA and industry's
4 expertise is necessary and useful, but this is a case
5 where we must engage the public. Thank you.

6 (Applause)

7 CO-CHAIR GLAVIN: Thank you very much, Mr.
8 Class. Our next panelist is brought back by popular
9 demand from the first panel and that's Steve Perlowski
10 of NACDS.

11 MR. PERLOWSKI: Good morning again. I
12 would like to focus my remarks on the following areas.
13 What is the data carrier for item information, what
14 should be the numbering scheme that we should be
15 thinking about, talk a little bit about data
16 management that we went through in the earlier panel
17 and then finally the electronic pedigree. We plan to
18 address the other issues you have raised in our
19 written comments.

20 Why RFID versus 2D bar codes. The
21 pharmaceutical supply chain moves billions of
22 containers from manufacturer to distributor to

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1 retailer or hospital/pharmacy. Collectively, supply
2 chain participants have invested billions of dollars
3 to make the system as efficient as possible and to
4 reduce excess inventory in the supply chain.
5 Distribution centers whether owned by a retailer or by
6 a distributor are designed to be extremely efficient
7 in order to meet the unique needs of the supply chain.

8 I would now like to take just a moment to
9 conduct a little demonstration for you to demonstrate
10 why we are so against 2D bar codes as the primary data
11 carrier. I have here a case. If this case had RFID
12 on it, I would have already read all the items in the
13 tag and been able to move on and receive the product.

14 If I have a 2D product and I have to
15 identify each individual bottle, a receiving clerk has
16 to open every case they receive. They then have to
17 take out each individual bottle, orient each
18 individual bottle as they are going through to receive
19 the product. And then they have to put the bottles
20 back into the case and then they have to seal it.

21 During this little demonstration, I was
22 able to read four or five products. Imagine if the

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1 case had 48 pieces, 72 or 96 items in it. And
2 remember, this industry ships and receives millions of
3 cases every year. A requirement to open every case we
4 receive and ship to pick out each bottle, then scan
5 each individual bar code versus the ability to read a
6 tag as it passes through the door without the line-of-
7 sight requirement would add millions of dollars of
8 labor time to the supply chain each year, as well as
9 limit our ability to move products quickly through our
10 systems resulting in excess inventory, product with
11 less shelf-life, more returns and quite likely more
12 out-of-stocks at retail, which potentially would
13 impact patient safety. RFID could potentially
14 positively affect all of these areas.

15 As we look at RFID, we are extremely
16 concerned by some that suggest the numbering scheme
17 that is included in the EPC number would not include
18 the NDC. The National Drug Code has provided a method
19 for drug profiling since computerization of pharmacies
20 that has evolved into one of the most valuable tools
21 used by pharmacists and technicians in providing
22 appropriate care to their patients.

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1 The NDC and its intelligent structure are
2 commonly used in the entire drug delivery system
3 having a system that does not require line-of-sight
4 for electronically identifying pharmaceutical products
5 could add even greater value to the supply chain in
6 the following areas, distribution, dispensing, patient
7 compliance, reimbursement, inventory management,
8 reporting, rebates, patient safety, formulary
9 management, benefit management and manufacturer
10 reporting and analysis.

11 However, creating a system that does not
12 carry the NDC would be of little value to retail
13 pharmacy and would preclude our supply chain from
14 realizing the full potential of this technology.
15 Thus, RFID would then be viewed by the retail
16 community as a cost with no clear benefit.

17 I'm going to slowly advance through the
18 next three slides which demonstrate all the areas
19 where community/pharmacy relies on the NDC. First, in
20 the area of patient safety. Now, let's look at the
21 supply chain logistics applications. And finally,
22 once we get in the pharmacy.

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1 As you can see, retail pharmacy needs to
2 have the NDC number electronically available, so that
3 we can continue to serve our patients in the best
4 manner possible. And what is the impact on pharmacy
5 if the NDC is not included? Should a pharmacy have to
6 go to every vendor's website to obtain the NDC on
7 every bottle? And again, there is billions of bottles
8 in the supply chain per year. A number of additional
9 investments would be required by retail pharmacy,
10 including the fact that not all retail pharmacies have
11 Internet access.

12 And what happens to the system if a
13 pharmacy has problems logging on to the vendor or
14 manufacturer's website to obtain the NDC? There is
15 also a huge cost to develop systems to interface with
16 each of the various vendor websites. In addition to
17 this cost, there would also be an increase of cost in
18 labor, as we estimated would add at least three
19 seconds to every transaction. And when you are
20 dispensing 3 billion prescriptions per year, three
21 seconds times 3 billion is a lot of time.

22 Also, when we receive products at the

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1 pharmacy level, whether it's from our own internal
2 distribution system or from a wholesaler, there is
3 numerous -- we receive bottles in totes that contain
4 numerous bottles from multiple manufacturers. And
5 then we would run the risk of not being able to serve
6 the patient if there was a breakdown in anyone's
7 network. The supply chain would also grind to a halt.

8 And even if we received the NDC/RFID cross
9 reference with an ASN from a vendor, first, not all
10 pharmacies have this capability, and while it may
11 reduce response time per transaction, we still have a
12 number of issues. First, there would be a huge cost
13 to develop systems to receive and validate cross
14 reference from various vendors with different systems.

15 And it would still add time to each transaction.

16 The risk to patient safety remains when
17 the NDC is unavailable due to problems receiving or
18 processing the cross reference tabs from vendors. And
19 think how large this cross reference table would
20 become in a serialized world where every NDC would
21 have multiple, millions even, numbers associated with
22 that NDC.

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The NDC has been used for many years throughout the pharmaceutical supply chain. Manufacturers, wholesalers, retail distribution centers, pharmacies and third-party processors all have specific functions built into their work flow which are dependent on the NDC. Creating an RFID system which does not include this number could be reinventing the wheel.

Any requirement to look up an NDC every time we attempt to move a bottle, take inventory, which we do on a regular basis, dispense a drug, etcetera, would add time and cost to community/pharmacy. We understand that there are legitimate concerns regarding patient privacy and using a numbering system to ensure that even if a tag is read by a rogue reader, it would not identify the product.

However, we believe that there are other opportunities to build privacy and security shields into the system. Therefore, we strongly support the notion that security and privacy be built into the tags, frequencies used, the reader and the use of consumer notice and choice for community/pharmacy to

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1 support RFID. We need to have the NDC number included
2 within the EPC numbering schema.

3 This will allow pharmacies to develop
4 processes that may generate a positive return on our
5 investment. When we talked to our members about data
6 management, we believe that a peer-to-peer network is
7 far and away the best choice for moving information
8 between trading partners. It leverages current
9 capabilities. It is already scaled and it would not
10 require significant additional investment and
11 development time.

12 I would like to also emphasize that
13 inefficiencies and risks associated with relying on a
14 central database as a real-time reference source, we
15 will add response time to every read, patient service
16 will be at risk when the central database is
17 unavailable or compromised. We prefer receiving the
18 pedigree and authenticating data directly from the
19 trading partners, so that we can perform validations
20 and look ups within our own internal data network.

21 By beginning with a peer-to-peer system,
22 we feel the industry can move forward faster and will

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1 also give the industry time to address the other
2 issues around data management. As we think about an
3 electronic pedigree, it is clear to us that given all
4 the data that it will take to populate the pedigree
5 fields, that the pedigree should begin with the
6 manufacturer.

7 For a distributor to populate the required
8 fields, we would have to go back to the manufacturer
9 anyway to obtain that information. Additionally, it
10 would be much more efficient for the supply chain for
11 the pedigree to be initiated at the point of
12 manufacture. The information could be added to the
13 pedigree as the product moves throughout the supply
14 chain.

15 Finally, it would be very beneficial for
16 the industry to have a single pedigree standard. This
17 would eliminate complexity and make compliance much
18 easier. Thank you for your time. Our industry has
19 welcomed the strong support and interaction with the
20 FDA towards the development of RFID technology and
21 standards and we look forward to continuing that in
22 the future. Thank you.

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(Applause)

CO-CHAIR GLAVIN: Thank you very much.
Our next panelist is Lisa Clowers with HDMA.

MS. CLOWERS: Thank you for inviting HDMA to participate on the panel to present our views to you this morning. I would like to address the following key points: Number one, patient safety is of paramount importance to HDMA and its distributor members. We believe that EPC/RFID holds the most promise for improving the security of the healthcare supply chain. In order to become a reality, mass serialization at the item level is required.

Number two, EPC/RFID pilot progress and standards development is very positive. However, there are still many issues that need to be addressed, including the business processes associated with data management and data sharing.

Number three, HDMA supports a phased-in approach for EPC/RFID tagging. This approach will allow for more timely widespread RFID implementation.

Number four, HDMA believes that two-dimensional bar codes only serve a role as a redundant

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1 technology to RFID tagging. Any other use of two-
2 dimensional bar codes is merely a distraction from the
3 best solution for the healthcare supply chain.

4 And I would like to thank my counterpart
5 Steve Perlowski for his demonstration.

6 Lastly, HDMA believes there is no single
7 solution to address the counterfeit problem and that a
8 multilayered comprehensive supply chain strategy is
9 needed to further protect the safety of the U.S.
10 pharmaceutical supply. This must occur across all
11 members of the supply chain. Counterfeit drugs are a
12 supply chain issue and all stakeholders must invest in
13 supply chain solutions.

14 HDMA has been the leading healthcare trade
15 association promoting the adoption of current and
16 emerging technologies such as EPC/RFID. We hold firm
17 our position that EPC holds the most promise for
18 tracking, tracing and authenticating a products
19 movement across the supply chain. EPC/RFID is an
20 invaluable tool that can be used to combat market
21 entry of counterfeit products, further secure and
22 improve the integrity of the supply chain and enhance

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1 patient safety.

2 As criminals who seek to introduce
3 counterfeit or adulterated products into the supply
4 chain become more sophisticated, so too must the
5 technologies that manufacturers, distributors and
6 providers employ to defeat them. For any true track-
7 and-trace system to be viable, mass serialization at
8 the item level must be developed in a standard format
9 and supported across the healthcare supply chain.

10 Lack of industry focus on a single
11 approach leads to investments and short-term
12 technologies to the detriment of RFID progress. FDA's
13 Compliance Policy Guide for implementing RFID
14 feasibility studies and pilot programs was an
15 important and essential step in moving this technology
16 forward. The policy guide clarified the Agency's
17 position on labeling and current good manufacturing
18 practices in RFID tagging. These studies
19 significantly enhance the understanding and
20 operability of this technology in the healthcare
21 system.

22 However, the industry needs more guidance

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1 from the FDA on the tagging of biologics and other
2 specialty products. Although the industry is moving
3 forward in the development and adoption of EPC, it
4 will take time and an unwavering commitment on the
5 part of Government and each partner in the supply
6 chain to realize adoption of EPC/RFID in a measured,
7 meaningful and universal way. A uniform regulatory
8 approach and focused open and consistent EPC/RFID
9 standards are required to move forward.

10 Supply chain partners, commercial vendors
11 and Government agencies are working together to
12 develop the necessary standards for communication of
13 tag items across the supply chain. Other technologies
14 such as two-dimensional bar codes may be available
15 today, but they require line-of-sight scanning, which
16 will slow down an effective distribution process and
17 negatively impact the highest service levels patients
18 expect and deserve.

19 Pursuing temporary two-dimensional bar
20 code solutions will merely divert human technology and
21 capital resources away from EPC-RFID at a critical
22 time in the adoption process. HDMA believes that two-

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1 dimensional bar codes only serve a role as redundant
2 technology. EPC/RFID represents an opportunity to
3 significantly improve supply chain integrity and
4 business efficiencies. According to an HDMA
5 Foundation study, EPC/RFID is much more accurate and
6 more efficient than paper pedigrees or alternative
7 electronic tracking methods that do not involve the
8 serialization of individual products.

9 The study goes on to recommend a phased-in
10 approach for tagging pharmaceutical products.
11 Priority 1 products would include drugs most likely to
12 be counterfeited. Priority 2 products would include
13 products with special handling or storage needs. And
14 Priority 3 would include products used in hospital
15 environments.

16 We are pleased to report that tremendous
17 progress is being made to promote the development and
18 adoption of EPC/RFID. Late in 2005, HDMA cosponsored
19 an RFID Summit with the National Association of Chain
20 Drug Stores to provide further education on the
21 development of utilizing RFID technology. The support
22 from industry participants was overwhelming. HDMA

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1 will continue to collaborate with NACDS and other
2 supply chain partners to create forums for the
3 development of data management and data sharing
4 recommendations and technology solutions.

5 While industry momentum toward
6 implementation of EPC/RFID has increased in the last
7 few years, several challenges remain. Technology
8 issues, including tag read rates which must be at 100
9 percent in the health care supply chain still exist.
10 Interoperability of tags and readers and
11 infrastructure enhancements needs to be addressed
12 early on before critical mass of pharmaceutical
13 product is tagged.

14 We remain confident that the technology
15 will develop and mature in time. More important,
16 however, are the business issues we have heard today,
17 including data management and data sharing and patient
18 privacy concerns that may cripple widespread
19 implementation of EPC/RFID if left unresolved.

20 In our ongoing effort to further assist
21 the industry in moving toward implementation of EPC,
22 the HDMA Foundation launched a new research initiative

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1 to address the key issues of data sharing and data
2 management across the healthcare supply chain. This
3 is a monumental project that will provide the guidance
4 for a transformational industry change and will allow
5 for widespread implementation of EPC/RFID.

6 Specifically, the research will discuss
7 the business case for sharing data, provide strategies
8 for moving from a transactional to a collaborative
9 business model and recommend a road map for managing
10 information. In many ways, these issues are cultural
11 and far more challenging than remaining technology
12 concerns. In order to achieve true track-and-trace
13 solutions pharmaceutical and manufacturers must tag
14 their products using standard unique serial numbers
15 and health care distributors and providers must
16 develop the appropriate infrastructure for tracking,
17 tracing and authenticating products.

18 As with any new technology, excitement can
19 overshadow reality. Before widespread adoption can
20 occur, standard real-time systems have to be designed
21 and trading partners have to integrate new
22 technologies into current business practices and

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1 legacy system. These changes and processes take time
2 to implement. As the Acting Commissioner stated this
3 morning, moving from macroscopic to microscopic, it
4 was monumental. It was paramount. And not one thing
5 changed, but many things changed. It will take us
6 some time.

7 As industry participation increases, more
8 products are tagged, reliability of the technology
9 improves and more standards are developed, our journey
10 toward EPC/RFID widespread adoption will evolve. The
11 safety and security of the nation's prescription drug
12 supply chain requires constant vigilance in the face
13 of increasingly sophisticated threats. The FDA plays
14 an essential role in facilitating the development of
15 EPC/RFID standards and adoption.

16 The FDA's guidance in the area of EPC/RFID
17 and its possible effects on biologics and other
18 standards setting -- and other specialty products is
19 critical. HDMA commends the FDA for its ongoing
20 support of the standards setting work conducted by
21 EPCglobal, by actively participating in the healthcare
22 and Life Sciences Business Action Group, by

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1 participating in the standards setting process, FDA
2 facilitates the establishment of uniform standards and
3 best business practices.

4 In closing, HDMA members are committed to
5 strengthening the integrity and security of the U.S
6 drug supply. Our members' primary responsibility is
7 to ensure that authentic pharmaceutical products are
8 handled, stored and ultimately dispensed to patients
9 safely and efficiently.

10 We will continue our vigilance in this are
11 to ensure that all patients receive authentic,
12 unadulterated product. Thank you for your time.

13 (Applause)

14 CO-CHAIR GLAVIN: Thank you very much.
15 The final member of this panel is Doug Scheckelhoff of
16 the American Society of Health-System Pharmacists.
17 Mr. Scheckelhoff?

18 MR. SCHECKELHOFF: Well, this is a tough
19 spot to be between Lisa Clowers at the podium and just
20 before lunch, but I will do my best. My name is Doug
21 Scheckelhoff and I'm the Director of Pharmacy Practice
22 Sections with the American Society of Health-System

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1 Pharmacists.

2 ASHP is the 30,000 member national
3 professional and scientific association that
4 represents pharmacists who practice in hospitals and
5 other components of health systems. ASHP is pleased
6 to provide comments in response to FDA's notice of the
7 workshop. We believe that the adoption of RFID track-
8 and-trace technology is vital to all of our mutual
9 concerns about counterfeit drugs entering the nation's
10 drug supply chain.

11 I would like to start off by making one
12 thing very clear, however. We believe that the
13 current focus of RFID technology to track products
14 through the supply chain is well-placed. While there
15 may be a point in the future where the use of RFID
16 tags at the unit dose, individual tablet or capsule
17 level is desirable, we believe that the first priority
18 in hospital drug administration verification
19 technology should remain with bar codes.

20 Our data has shown dramatic increase in
21 the adoption of bedside bar code technology to improve
22 the safe administration of medications in hospitals.

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1 The percentage of hospitals using bar code medication
2 administration rose from 1.5 percent in 2002 to 9.4
3 percent last year. And if you look at hospitals that
4 are 200 beds and larger, the number approaches 18
5 percent.

6 While we still have a ways to go, we must
7 remember that we're still two months away from the
8 final implementation of the FDA's bar code regulation.

9 We do not want to send a signal to hospitals that
10 they should hold off on the implementation of bar code
11 technology at the bedside because point of care RFID
12 is just around the corner. In fact, a great deal of
13 work and study will need to be done before that might
14 become a reality. Bar code technology is here now and
15 at the point of care it saves lives every day.

16 It's noteworthy though that despite the
17 clear benefit that unit dose brings to patient safety,
18 many manufacturers have chosen to stop producing unit
19 dose packages leaving hospitals no choice but to
20 expand their own repackaging operations. In fact,
21 reports have shown a 30 percent drop in unit dose
22 packaging over the last five years. This has resulted

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1 in inefficiency in the U.S. healthcare system and an
2 increased opportunity for error.

3 ASHP also encourages the FDA to consider
4 the implications for hospitals as the Agency
5 contemplates actions or recommendations related to
6 RFID technology. Many of the pilots to date have been
7 in chain drug store settings and other types of
8 settings and hospitals and other pharmacy environments
9 are very different. Their needs are different and the
10 implications will also be different.

11 A key role for RFID in hospitals will also
12 be to manage inventory and prevent diversion. The
13 need to assure product availability while keeping the
14 least amount on the shelf is critical and could be
15 improved greatly with the proper use of technology
16 such as RFID.

17 There have been several reports of large
18 scale drug diversion, diversion of high cost drugs,
19 primarily injectables, from hospitals. The largely
20 manual systems in place in most hospitals do little to
21 prevent this from happening. ASHP supports the use of
22 this type of technology, RFID, to track products,

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1 tighten the system, prevent theft and losses to
2 hospitals and to avoid another entry of adulterated
3 product into the supply chain.

4 And now to some of the issues that were
5 raised in the Federal Register, specific questions to
6 be answered today. On the question of when RFID tags
7 should be turned off, the issue around when the tags
8 should be turned off in hospitals is much different
9 from those surrounding products dispensed in community
10 pharmacies.

11 In nearly all cases the drug package, vial
12 or bottles are discarded after a patient's dose is
13 prepared. If the tag is not turned off, there is the
14 potential for an active RFID tag to be disposed of in
15 the hospital dumpster and readily accessible to
16 criminals seeking empty containers for redistribution
17 of counterfeit products. The tags must be deactivated
18 before packaging and containers leave the pharmacy or
19 at least have the numbers inactivated.

20 Regarding the question of ownership and
21 transparency of data, ASHP believes that the RFID data
22 must be transparent to the dispensing pharmacist

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1 regardless of the ownership of the data and where it
2 might reside.

3 While there are many possible models for
4 how supply chain data could be managed, it's an
5 essential requirement for hospital/pharmacy end-users
6 that there be transparency and a paper trail back to
7 the manufacturer. The hospital/pharmacy should be
8 able to review where products have traveled if they
9 have been through more than just the manufacturer and
10 the initial wholesaler.

11 On the question of how to affix RFID tags
12 to products, RFID tags should be affixed to products
13 in a way that allows both the tracking of the product,
14 but also the prevention of diversion.

15 Tags can be affixed to the outside of the
16 container, which will help track products through the
17 supply chain, but this does not always help thwart
18 issues around drug diversion. There is value in
19 having tags that cannot be easily removed or
20 deactivated, either embedded in the product itself or
21 in the label, particularly for high cost drugs which
22 are prone to diversion.

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1 Regarding the question around continuing
2 the stay of the effective date of PDMA regulations,
3 rather than continue the stay of PDMA beyond the
4 December 1, 2006 date, the Agency should set a firm
5 target date by which it will require either an
6 electronic or paper pedigree.

7 Regarding the question around minimum
8 standards for wholesaler licensing, the FDA asks how
9 effective state standards are in enforcing wholesaler
10 licensing laws and regulations. The Agency also asked
11 how a universal pedigree might alleviate concerns
12 raised by barriers individual states place on passing
13 a pedigree for a drug that moves from state to state
14 with different pedigree requirements.

15 The problems that our members have seen
16 are reflective of the reality that those who intend to
17 deceive know well where the regulations are most
18 easily ignored. Given the national and international
19 nature of the drug supply chain, ASHP believes that
20 the stakes are too high to allow a fragmented
21 regulatory framework to govern pedigree requirements.
22 Adequate resources should be funneled into a cohesive

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1 national policy that is more likely to result in more
2 uniform and stronger enforcement.

3 In conclusion, ASHP believes that a secure
4 tracking system for drug products is an imperative at
5 this time. The FDA has stated that adoption and
6 widespread use of reliable track-and-trace technology
7 is feasible by 2007. Nothing should stand in the way
8 of this implementation. Thank you.

9 (Applause)

10 CO-CHAIR GLAVIN: And I think the prize
11 for the most intrepid panelist who not only came on
12 last, but has the smell of something burning as he is
13 speaking, you were wonderful. You never wavered.
14 Thank you all and, Randy, you're going to take
15 questions?

16 CO-CHAIR LUTTER: One housekeeping matter.
17 There are a variety of chairs that are not occupied
18 at this end of the room and I see about a dozen people
19 in the far distance who can barely recognize the faces
20 at this table. I encourage you to come forward and
21 occupy. I see four vacant chairs on my left and maybe
22 one or two on the right.

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Anybody in the audience who has a vacant chair next to them, please, raise their hand. And if you're too shy now to come sit in the vacant chairs at 10 minutes before lunch, perhaps after lunch you will be willing to do so, so as to make yourselves more comfortable.

A second brief housekeeping comment is let me just reiterate a little bit the purpose of the questions and the charge to the questioners on the Task Force.

We're very interested in having panel discussions in a question and answer format for this public meeting so as to help crystalize our understanding about the views being presented by various stakeholders and experts in the drug industry and in the distribution and in the healthcare, among healthcare providing organizations.

The best understanding about the obstacles to electronic track-and-trace will come from this dialogue and these questions and answers. The best understanding of the merit of measures to overcome these obstacles will also come from the questions and

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1 answers. So the reminder to the Members of the Task
2 Force is when you think about questions to ask the
3 members of the panel, please, ask ones which you think
4 will clarify and crystalize the nature of these
5 obstacles and the measures to overcome these
6 obstacles.

7 I would like to ask only one question of
8 clarification if I can find my notes here, and that
9 pertained to Lisa Clowers of HDMA. And you said that
10 manufacturers must tag their products. So my question
11 is do you mean all products including, for example,
12 generics and, if so, when?

13 MS. CLOWERS: Based on the study that we
14 conducted through our Health Care Foundation with A.T.
15 Kearney, as I stated at the end of my testimony, we
16 would recommend a phased-in approach and we do have
17 that information in the study.

18 Priority 1 products would be those
19 products that are highly susceptible to counterfeit.
20 Priority 2 products would be any products that have a
21 high charge-back volume or other specialty product
22 concerns. And, lastly, we recommend hospital

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1 environment products.

2 As for generics, we don't have a formal
3 position on that right now. I think there is some
4 more work that has to be done in that area.

5 DR. BERNSTEIN: Can I ask a follow-up on
6 that? So Phase 1, Phase 2 and Phase 3. Is Phase 4
7 the rest? Where are the --

8 MS. CLOWERS: We actually didn't get that
9 down, detailed into the study, I will tell you. We
10 haven't gone that far. Really, it was just the first
11 three. There was a wave of three products. As I
12 mentioned earlier, I think as manufacturers tag their
13 products, we'll find out that there are other lessons
14 that we need to come together on.

15 Just in this panel alone, I think you saw
16 one manufacturer that chose to use an NDC. You saw
17 one manufacturer that chose not to. That is an
18 industry issue that needs to be addressed.

19 CO-CHAIR LUTTER: Other questions? Jeff
20 Shuren?

21 DR. SHUREN: This goes to a comment that
22 was made by Mike Rose. You had said that there were

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1 four possible areas for FDA guidance and I will just
2 read them out. Electronic pedigree information
3 content, utilization of digital signature to sign the
4 pedigree, inclusion of the NDC in the electronic
5 product code, and I think you're raising this as a
6 very big issue and there are a very wide array of
7 opinions on it, and lastly compatibility of bar code
8 information with the information on the RFID tag.

9 I would like to ask each of the panelists
10 very quickly to say if you agree with this list or if
11 you disagree, what would you change? Let me start
12 with Doug.

13 CO-CHAIR LUTTER: As Moderator, you have
14 less than a minute because we need to also take other
15 questions, so please gauge your responses for a
16 minute.

17 MR. SCHECKELHOFF: Could you repeat the
18 list again?

19 DR. SHUREN: Electronic pedigree
20 information content, utilization of digital signature
21 to sign the pedigree, inclusion of the NDC in the
22 electronic product code and compatibility of bar code

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1 information with the information on the RFID tag.

2 MR. SCHECKELHOFF: And the question is?

3 DR. SHUREN: There will be a pop quiz at
4 the end.

5 MR. SCHECKELHOFF: And the question is
6 around priority of those issues?

7 DR. SHUREN: Do you agree with the list or
8 if you don't agree, how would you change that list?

9 MR. SCHECKELHOFF: Well, I think that the
10 content of what is on the tag is probably the most
11 critical. I think that the NDC number, whether that
12 should be included or not, I think that there's a lot
13 of pros both ways and I think weighing that is
14 something that the industry needs to do, all the
15 stakeholders to think through what the implications
16 might be.

17 MS. CLOWERS: On behalf of HDMA and its
18 members, I would like to answer the question by yes,
19 yes, yes and yes.

20 MR. PERLOWSKI: That would be the same for
21 NACDS.

22 DR. CLASS: On account of the fact that

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1 just about everybody up here is one way or another
2 unconsciously in the partnership, I have no comment.

3 MR. ROSE: Do I need to comment?

4 MR. McPHILLIPS: I would agree that the
5 FDA can offer -- we would benefit from the FDA
6 offering some guidance on these particular areas.

7 DR. SHUREN: Okay. Thank you.

8 CO-CHAIR LUTTER: Other questions from the
9 Task Force? Deb?

10 MS. AUTOR: Thanks. This is somewhat
11 related to Jeff's question, but maybe a little bit
12 broader, and some of you alluded to this, but if there
13 was one concrete step that you could take if you were
14 at FDA over the next six months or so to drive forward
15 widespread RFID implementation, what is that concrete
16 step that you would take that we're not already
17 taking?

18 CO-CHAIR LUTTER: To whom are you --

19 MS. AUTOR: And that is to whoever in the
20 panel wants to address that.

21 MR. SCHECKELHOFF: Set a date.

22 MS. CLOWERS: Okay. Maybe I don't agree

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1 with that one. I will give you a little history.
2 HDMA was involved a couple of years ago when Mr.
3 McClellan was in charge of the FDA and we put together
4 a Product Safety Task Force. Manufacturers,
5 distributors, pharmacy, everybody in the healthcare
6 supply chain came together and looked at what are the
7 business and technology requirements that we need to
8 do in order to implement this technology.

9 I think forums like that are very
10 important. I think getting FDA's guidance and
11 feedback, such as today, from every member of the
12 healthcare supply chain is a key issue. And then you
13 can have more knowledge to make the decisions that you
14 will need to make.

15 MR. PERLOWSKI: I guess, you know, we
16 submitted comments to the FDA a few years ago and I
17 think, you know, we did not put a date in. We said at
18 some time in the future RFID tagging would be
19 available at the item level. And what I would say
20 today is we know a lot more today about the technology
21 than we did then and we will continue to learn more
22 and more about the technology.

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1 The amount of dialogue in my membership
2 was elevated significantly by your having this
3 meeting. I think that would be the most concrete step
4 you could take, is continue to have these sessions and
5 continue to keep track on where we are and some of the
6 issues.

7 Hopefully, the next time we meet the
8 issues that were raised here are not the issues we're
9 looking at. We have a new set of issues. But keep
10 bringing us back together to communicate with you
11 about where the industry is and rest assured that
12 we're making progress.

13 DR. CLASS: On the public side we have had
14 some uniform comment from the wide array and, you
15 know, to get it with the public anyway you have got to
16 make it absolutely 100 percent crystal clear that you
17 can turn these things off and that some teenager with
18 an RFID scanner will not be able to tell what's in
19 your purse.

20 MR. ROSE: I'll come back to the need for
21 standards. I think it's very important to have FDA
22 actively engaged in the standards process. So I would

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1 just say commit people that can participate in this
2 process, because it can help us address some of the
3 questions that I raised in my presentation. So if you
4 can dedicate someone to participate on a full-time
5 basis to this, that would be very, very helpful.

6 MR. McPHILLIPS: I want to echo what Jim
7 said. Anything that the FDA can do to help address
8 the question about privacy, you're already doing
9 testing, I understand, but that's critical. That
10 needs to be done as we move forward in time.

11 How and where to apply the label on a
12 container is another issue that needs to be resolved.

13 Those that have done it already have done it with
14 consulting the FDA, but it needs to become more
15 standardized. There need to be guidelines on that.

16 Beyond that, I would echo what everybody
17 else said. These forums are very valuable to continue
18 the momentum moving forward.

19 CO-CHAIR LUTTER: With respect to the
20 suggestion that FDA look at privacy, let me take this
21 opportunity to say that late this afternoon there is,
22 indeed, a panel at a hotel in Bethesda on privacy and

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1 many people may find themselves well-positioned to
2 benefit from attending that panel by attending this
3 room at about 4:15. So we welcome that suggestion and
4 look forward to following up on it promptly.

5 MR. McCONAGHA: I just wanted to follow-up
6 on that comment.

7 CO-CHAIR LUTTER: Bill, follow-up
8 question?

9 MR. McCONAGHA: If I may just follow-up on
10 the last two comments about standards setting. I
11 think all of you in your presentations identified the
12 issues of standard setting and that kind of everybody
13 being on the same page is one of the practical and
14 real obstacles that everyone faces in implementation,
15 widespread implementation of RFID, both as a trace-
16 and-trace technology and authentication technology.

17 I am curious. Is it your sense with the
18 leadership of EPCglobal and others on this issue that
19 the industry is moving towards those standards
20 voluntarily? Is there an impasse? Will market forces
21 or the spirit of cooperation take care of this and
22 drive the industry towards a common sense in adoption

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1 of standards or is there a need for federal
2 leadership, for lack of a better term, on that issue?

3 MR. McPHILLIPS: I'll take the first one.

4 I think EPC is driving towards those. It's not a
5 simple solution. You know, there are a number of
6 different people that need to be heard from on the
7 issue and you need to build to a consensus. So I
8 believe they are making progress. I think we will get
9 there sooner rather than later.

10 FDA's involvement in that process, which I
11 believe they have been participating, should continue
12 and we really encourage it to continue in those
13 meetings that are going on through the EPC.

14 MR. ROSE: Yes. I think we are making
15 very good progress. Mike Meranda put up a slide, how
16 quickly we have moved, and it's quicker than what has
17 been done in fast moving consumer goods. So I think
18 we are making very big, great progress there, but I
19 think some of the issues that we articulate around
20 data sharing, they aren't necessarily industry
21 standards issues. They become now issues of
22 agreements between the various parties in the supply

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1 chain.

2 So I think we can move through the
3 standards discussion. We're making very good
4 progress. Now, after that though, then we have to get
5 into discussions of how will we change our business
6 practices and then also then implement the technology
7 to support those business practices.

8 So this is a multi-step process. We
9 shouldn't look at standards being the only issue here,
10 and we shouldn't leave this panel discussion thinking
11 once the standards are done all work is over with.
12 There is still quite a bit of work that needs to be
13 done in the industry.

14 MR. McPHILLIPS: If I could just follow-up
15 with one quick comment to Mike. You have got to look
16 at it from a policy perspective, to what extent that
17 we're going to use this technology for this particular
18 application of thwarting counterfeiting, too.

19 MS. CLOWERS: If I may, I would like to
20 just add one thing if I may. Six years ago I don't
21 think you would have seen the collaboration certainly
22 by the associations that represent the stakeholders in

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1 this room. HDMA is working very closely with NACDS
2 and PhRMA and ASHP on other initiatives.

3 So I think that has helped drive the
4 momentum certainly at EPCglobal and companies.
5 Certainly, 18 months ago there weren't as many members
6 of the industry involved with EPCglobal. So it is
7 very, very encouraging to see that progress.

8 CO-CHAIR LUTTER: Other questions? We
9 have time for two more.

10 MR. McPHILLIPS: Could I offer one more
11 comment to what Lisa just said? When you look at this
12 issue, you should not look at it just as the
13 technology applications that have occurred. You
14 should look at all the other things that have changed
15 by the individual businesses or within the states
16 themselves to enhance the patient safety or to secure
17 the channel for the movement of the product.

18 So although it's all about perspective,
19 you may think that it has been slower than one would
20 expect, but many of us would say it has actually been
21 moving right along and other things have been done to
22 secure the channel without the application of this

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1 technology as extensively as one might have envisioned
2 by this point.

3 CO-CHAIR GLAVIN: I have a question for
4 Mr. McPhillips and that is having gone through the
5 experience of using RFID in what has amounted to a
6 pilot in some ways, what would you do differently?

7 MR. McPHILLIPS: Do differently. That's a
8 tough question, Margaret. You never -- when you start
9 out with an initiative, there are so many different
10 twists and turns you can go.

11 CO-CHAIR GLAVIN: Yes.

12 MR. McPHILLIPS: I don't know that we
13 would have done anything differently. We had to just
14 make decisions with the information we had at the time
15 and we know that some of them or all of them we need
16 to remain open-minded about. You have heard various
17 opinions here today on this panel on some of them.

18 We don't want to lock ourselves into any
19 fixed solution that prevents us from going in other
20 directions moving forward, so we just had to make
21 decisions along the way and some of them may not turn
22 out to be the ones that we ultimately employ. But

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1 absent of making them, we would be still sitting back
2 up in New York, you know, drawing things on the wall
3 and not getting very far.

4 CO-CHAIR GLAVIN: Okay. Thank you.

5 CO-CHAIR LUTTER: I have one final
6 question before lunch and I address it to Mike Rose
7 and Tom McPhillips. I think you have both said that
8 progress is good toward implementing, I think, RFID.
9 And my question is two years ago the FDA issued a Task
10 Force Report that projected widespread use of RFID by
11 2007 based on a variety of comments that we had
12 received.

13 And this meeting was called largely
14 because of a perception that progress toward that goal
15 has slowed and I think that view is -- so do you
16 question the slowness or are we still on track to
17 achieve widespread adoption by 2007?

18 MR. ROSE: Randy, I want to go back to the
19 comment I just made. I think the progress that we
20 have made is in the development of standards, so that
21 is the first piece, so that is we're making good
22 progress there. In relation to the FDA's recommended

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1 guideline of 2007, however, it's clear a lot of other
2 work needs to be done.

3 So we have to look at our business
4 practices and processes. We have to look at the
5 technology we're going to deploy once those standards
6 are in place and then we're going to have to look back
7 into how we're going to adopt that technology into our
8 systems, back in our operations, whether it's the
9 manufacturer, retail pharmacy or distributor. So
10 there is still a lot of work that still requires to be
11 done.

12 CO-CHAIR LUTTER: But if the standard
13 setting is enjoying good progress and the changes in
14 business practices are the next step, what can we do
15 to help facilitate that?

16 MR. McPHILLIPS: Continue participating
17 like you have been along the way with the standard
18 setting and the other inquiries that have been made to
19 the FDA about placement of labels and things like
20 that, just continue the participation. Your
21 involvement will, as Steve indicated earlier, generate
22 continued excitement or interest around the industry

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1 and that would be helpful. And you would maybe also
2 bring further insight that allow decisions to be made
3 quicker, too.

4 CO-CHAIR LUTTER: Final questions?

5 MS. AUTOR: I may get booted for asking
6 this question, but I will do it anyway. It's a
7 follow-up to Randy's question as well as to Mr.
8 Scheckelhoff's comment that we should set a date.

9 If you all had to set a date for
10 implementation of RFID throughout the supply chain at
11 the item level, what date would that be?

12 MR. McPHILLIPS: Let me ask.

13 MS. AUTOR: And that's to whomever wants
14 to answer.

15 MR. McPHILLIPS: Let me ask a question of
16 you, Deborah. Lisa talked about a concept today of
17 phases or people mentioned should it be targeted or
18 every single product, so that I would have to throw it
19 back and say what are you referring to?

20 MS. AUTOR: Well, that would be an option.
21 I mean, would you set the date in a phased way and,
22 if so, ballpark what those dates would be.

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1 MR. McPHILLIPS: Well, I think that is an
2 important decision that needs to be made as to how
3 this technology is going to be used as we move forward
4 in time. But, as I stated earlier, to get it on
5 products that you would appear to be a threat, I would
6 say it would be three to five years out before you
7 would have that broad application for products that
8 you would consider to be a higher risk product. And
9 whether you go beyond there or not is one of those
10 policy questions. I think we all have to get to that
11 answer, too.

12 MR. ROSE: I think also a complicating
13 factor for the high-risk products, I echo Tom's
14 comment on that, I think if we focus on those. Many
15 of those high-risk products are biological products or
16 their solutions and they are not covered under the FDA
17 guideline that came out in 2004. So we still have
18 work to do and the question that comes in is do we
19 have to commission long-term stability studies to
20 understand the RF effects? If that is, that is going
21 to drag this out. So there is still a fair amount of
22 unknowns.

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The other element is around the standards.
What frequency will we use and is it compatible with
the various packaging types? There is a whole series
of questions that need to be answered here, not the
least of how will the processes change as we look at
our other supply chain parties.

CO-CHAIR LUTTER: Thank you very much. I
think people are ready for lunch and I am delighted to
have such a frank and informative dialogue. Please,
join me in thanking the panel.

(Applause)

CO-CHAIR LUTTER: We'll see everybody back
in this room at 1:30 on the dot, please.

(Whereupon, the workshop was recessed at
12:09 p.m. to reconvene at 1:32 p.m. this same day.)

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A-F-T-E-R-N-O-O-N S-E-S-S-I-O-N

1:32 p.m.

CO-CHAIR GLAVIN: Good afternoon. We're ready to start the afternoon session. Panel members, thank you for being in your seats and ready. I have just a couple of housekeeping announcements to make before we get started.

First of all, if you want an opportunity to speak at the open mike session tomorrow, there is a sign-up sheet at the press table. Open mike will be by sign-up only. So if you want to speak at the open mike tomorrow and have not signed up, please, do so at the press table.

Secondly, tomorrow morning at 8:30 our new Assistant Secretary for Health, Dr. John Agwunobi, will be here tomorrow walking through the displays and the vendor displays. Dr. Agwunobi is the former Commissioner of Health in the State of Florida and he is now the Assistant Secretary of Health for Health and Human Services. So if you have an interest in being there for the walk-through, that will be at 8:30 tomorrow morning.

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1 I would like to urge you when you submit
2 your written comments for the record to be as specific
3 as you can in terms of recommendations and concerns.
4 We will be looking to those comments as we move
5 forward in this process. As you heard this morning,
6 the Commissioner has tasked us to provide him a report
7 in May and we expect that we will be asked for
8 recommendations. And so the more specific you are in
9 your comments, the better able we will be to take
10 those into account in coming up with recommendations.

11 And then, finally, we have had a computer
12 problem and so we have had to switch out computers
13 with the presentations on them. The presentations on
14 this computer are the presentations as of last night.

15 So if you made changes this morning, I apologize.
16 You will not find them on this computer. I apologize
17 for that, but I didn't want you to be blind-sided and
18 think something you had changed -- that terrible typo
19 that you had corrected is still going to be there.

20 So with that, the panel this afternoon is
21 on technology and research. Thank you all for coming
22 back from lunch on such a timely basis. And we're now

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1 going to continue with our second panel, and this
2 panel is going to address what is needed for
3 widespread RFID implementation.

4 And the panel members are Dan Engels of
5 MIT, Krish Mantripragada of SAP, Laura Osburnsen from
6 Unisys, and I apologize if I am mangling anyone's
7 name. Let's see, Milind Mehere of OAT Systems,
8 Narendra Srivatsa, NJ Packaging, Randy Stigall, UPM
9 Rafsec and Siamak Zadeh from Oracle.

10 So with that I would like to ask Dan
11 Engels to begin his presentation. These presenters
12 have seven minutes and I believe if you watch this, it
13 will go from green to red and I will also hold up a
14 one when you have got one minute left.

15 UNIDENTIFIED SPEAKER: Does that mean
16 we're number one then?

17 CO-CHAIR GLAVIN: Yes, absolutely. Okay.
18 He's not ready yet, not quite there.

19 DR. ENGELS: I would like to thank the FDA
20 for inviting me to speak today. It's a great pleasure
21 and honor to be here before you and espouse upon some
22 of the things that are very near and dear to my heart.

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1 For those of you that are not familiar with the Auto-
2 ID Labs at MIT, we are or at least our predecessor,
3 the Auto-ID Center, was the developers of the EPC
4 system and I was fortunate enough to be one of the
5 founding members of that team that developed that.

6 So without further ado, let me begin by
7 reminding us why we're here. We are here to talk
8 about three technical things, serialization, RFID and
9 pedigree. I will maintain my technical perspective on
10 those by beginning with pointing out the obvious.
11 Remember that serialization, RFID and pedigree are not
12 the same thing.

13 They are separable, independent concepts,
14 independent technologies all of which we can take and
15 implement at different time scales with different
16 technologies, maintain benefits. Granted, the whole
17 is much greater than the sum of its parts, but we
18 still bring great benefit by implementing any one of
19 these three things.

20 Something was pointed out very clearly
21 this morning, of course, that technology that exists
22 today is more than sufficient to implement

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1 serialization, RFID and pedigree. Technology as it
2 exists today is able to do what we need it to do to
3 implement those three basic things.

4 The problem is what is the ROI and the
5 business case for the price points and other issues
6 that we have today? RFID is not widely implemented
7 for supply chain management. IT systems don't exist
8 for pedigrees. We have to implement all of those
9 things. Those are all learning curves. That is a big
10 hurdle to overcome. Serialization, well, we need to
11 agree on one. NDC was proposed, but NDC is not a
12 serialized number. Serialized NDC? Maybe. We can
13 talk about that as well.

14 So let's talk about some quick technical
15 notes. Let's look at serialization. Serialization
16 should be used to uniquely identify every item whether
17 it's at the case, pallet or item level, the sellable
18 unit or usable unit of dose. And we should make sure
19 that when we use a serialized number, it's a one time
20 use number. We assign it once. We use it once. We
21 never, ever use it again.

22 What this really means is that when we

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1 design a serialized identifier, we have a names base
2 that exists that is going to last us for, you know,
3 maybe 100 years, hopefully longer. And our 96 bits,
4 definitely enough to identify every molecule in the
5 universe. 128 bits, well, even if we're hacking it up
6 we can do a lot of interesting things with that.

7 We want to make sure that we allow
8 identifiers for multiple names bases. The NDC is a
9 very U.S.-centric number. We are talking about
10 pharmaceuticals. This is a global industry. When we
11 have identifiers, we need to make sure that whatever
12 we use for unique identification or serialization is
13 able to encompass, at least in its representation
14 form, numbering schemes from around the world. We
15 have to make sure that we have that.

16 We need to worry about security. We need
17 to worry about privacy particularly when we're talking
18 about RFID carried numbers and, of course, do we want
19 to close out or maintain status of this number so that
20 once we have used the product, we have got some
21 database somewhere, maybe with the manufacturer, maybe
22 a God registry, that maintains the current status of

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1 that product so it reduces the amount of
2 counterfeiting that can happen with that particular
3 number.

4 For RFID just remember that RFID is an
5 automated identification technology. All it does is
6 carry a unique identifier. If you spend a little more
7 money, you could have user memory, so not only does it
8 carry unique identifiers, it can carry more
9 information about a product. I can have sensors on
10 it. I can have all types of functionality. These can
11 essentially be little microprocessors that are
12 actually much more powerful than the 8086 for those of
13 us that remember back that far.

14 The functionality and the frequencies are
15 going to vary greatly for these. 1356 reads very well
16 through liquids. 915 doesn't. It can still read
17 through some of it, but I have got some issues there.

18 We're talking about laws of physics, unfortunately.
19 You know, we want to use RFID for that automated
20 collection of data, so that we can get that human out
21 of the loop.

22 However, when that tag fails when I have

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1 got someone in the supply chain that does not have an
2 RFID reader, but might have a 2D bar code reader, they
3 still have that human readable or at least non-RFID
4 backup technology, such as a bar code or an infrared
5 type of printing technology. And, actually, I would
6 suggest that the FDA should mandate the backup
7 technology and suggest RFID.

8 Pedigree. Just remember pedigree is just
9 chain of custody. We need to implement those systems
10 and we can do physical encapsulation of the products.

11 That is we can work on aggregation as well and we can
12 worry about maintaining it centrally, distributed with
13 the product, etcetera.

14 Remember that we have got existing time
15 lines in place. I actually believe that the existing
16 FDA time lines for pedigree, at least as PDMA
17 describes it, as well as suggestions for RFID are
18 very, very feasible. I think we can work forward from
19 those today. That doesn't mean that we need to have
20 everything done. The phased approach is actually
21 where we want to begin because we have a lot to learn.

22 Particularly if you look at serialization,

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1 well, we still need to come up with that serialization
2 scheme. June of 2006. Why don't we have one already
3 here in February of 2006? The industry has been
4 working with EPCglobal for several months now. We
5 need to come up fairly quickly with a serialization
6 scheme that encompasses the global community.

7 RFID. The time line laid out by the FDA
8 is actually very good. Why don't we have 2D bar codes
9 when we start the pedigrees in December, RFID on cases
10 and pallets by June, I'm sorry, January of next year.

11 Why don't we do that? We can have item levels as we
12 move further beyond.

13 And, of course, for pedigree time line,
14 we're already working towards that. A lot of
15 implementation, a lot of issues to deal with. If
16 you're running the full-blown system, you need to
17 start somewhere and you don't have to have the full
18 system in place. With that, thank you.

19 CO-CHAIR GLAVIN: Thank you.

20 (Applause)

21 CO-CHAIR GLAVIN: Our second speaker is
22 Krish Mantripragada from SAP.

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1 DR. MANTRIPRAGADA: While he is loading
2 the presentation, first of all, we would like to thank
3 FDA. First of all, we would like to thank FDA for
4 organizing this workshop and we are very grateful to
5 be part of this discussion. And there was a lot of
6 talk this morning around the importance of data
7 management and the use of data and business
8 applications and solutions.

9 Well, that is the business we are in. For
10 those of you who don't know about SAP, we are in the
11 business of data management and enterprise
12 applications and, well, while it comes up -- and we
13 have a very active program on trying to make sense out
14 of the data that is being used in RFID in a variety of
15 industries.

16 And we are in a fairly unique position to
17 take some of the lessons and experiences from one
18 industry and apply it across others. And we heard
19 some of that experiences shared this morning from
20 speakers of Wal-Mart and others and DoD. So it looks
21 like we're having some technical problems.

22 CO-CHAIR GLAVIN: Just pause.

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1 DR. MANTRIPRAGADA: Okay. So we're not
2 biting into my time, right?

3 CO-CHAIR GLAVIN: No. Oh, goodness. Can
4 we put this on hold?

5 DR. MANTRIPRAGADA: Just checking.

6 CO-CHAIR GLAVIN: We'll give you an extra
7 minute. How's that?

8 DR. MANTRIPRAGADA: Great.

9 CO-CHAIR GLAVIN: We'll start it back at
10 six, okay, when he gets going, because he's really
11 good at his work.

12 DR. MANTRIPRAGADA: Of course, one of the
13 themes is the reliability of technology that we're
14 worried about today and this has many manifestations
15 at different levels, and we appreciate your indulgence
16 with this one. All right. It looks like we have done
17 that.

18 So talking specifically about RFID. RFID
19 is among one of several Auto-ID technologies that is
20 fairly important for SAP. We have been one of the
21 founding members of the Auto-ID Center and continue to
22 invest heavily. Over the years what started out as a

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1 research project was commercialized about two years
2 ago and now we have solutions in over 15 industries in
3 15 countries and the list just grows. And so we are
4 very happy with the way things are going.

5 Now, why is SAP interested in RFID and why
6 is it important? If you'll recall, the last decade of
7 solutions focused on the plan, execute, monitor loop
8 and we foresee that the next decade of solutions are
9 going to supplement that with the whole sense and
10 respond. What are you sensing for, counterfeit
11 products in the supply chain, or you are sensing for
12 certain variations in demand or things like that, and
13 that needs to be supplemented with the traditional
14 business applications in order to be able to, you
15 know, adhere to some of the evolving requirements.

16 We heard a lot about, you know, how supply
17 chain and the pharmaceutical supply chain is exposed
18 to an increasing number of risks and safety and
19 security is becoming a prime concern, and there are a
20 lot of these laws around establishing a chain of
21 custody and so on.

22 But the way we look at it is that there

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1 are really three things to ascertain the safety and
2 security. You have got the product, you have got the
3 transaction and then you have got the party dealing
4 with it and they all have to come together in order to
5 be able to truly address the problem of safety and
6 security.

7 So, you know, we looked at mass
8 serialization and other techniques where it's a
9 layered approach where, you know, mass serialization
10 is one aspect where now that you can uniquely identify
11 every product, but you can tie that together with some
12 of the existing technologies, so that a unique serial
13 number on every product can be correlated with all the
14 overt/covert, you know, security markings.

15 And you can also keep track of the various
16 product hierarchies, things like what item went into
17 what case, what case went into what pallet and so on,
18 and that data is also valuable. Every time, you know,
19 the product exchanges hands, you can also check for
20 not only the authenticity of every number, but also
21 the consistency of the hierarchy.

22 And the other aspect is that transaction

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1 that controls the movement. Every legitimate, you
2 know, good movement, whether internally or externally
3 in the supply chain, has a business process and a
4 transaction behind it and the ability or the key is to
5 be able to, you know, every time there is a moment of
6 truth where, you know, products move from Point A to
7 Point B in the supply chain, weave in.

8 So security, authentication, traceability
9 should not be an afterthought. It should be something
10 that is weaved into the business process itself,
11 things like, you know, every time there is a transport
12 or every time goods move from Point A to Point B, and
13 that's one of the views we're taking where all the
14 security features are on identifying products, making
15 all the checks and balances and the data that is both
16 captured in the RFID tag and the logic required to
17 ascertain whether it's in the right place at the right
18 time, associating that with the business process that
19 controls the movement of these products to begin with.

20 Now, from our products point of view,
21 again, you know, I won't go too much into our
22 products, but essentially we have developed both

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1 platform and solutions to enable companies to manage
2 this volume of serialized data, whether it's encoding
3 different types of naming schemes, if you will,
4 because, you know, we have to support both the DoD's
5 constructs and, you know, the EPC constructs for, you
6 know, consumer products and whatever scheme that
7 pharmaceutical industry finally settles down to. We
8 will support that construct as well and integrate that
9 into our business solutions.

10 So just to give you an idea, I don't
11 expect you to go through all of this in detail, but we
12 have solutions today where we have worked with leading
13 companies worldwide and have mapped out the whole
14 process, what it takes to tag down to an item level,
15 construct all the hierarchies, perform the validations
16 and integrate it into your manufacturing and packaging
17 process.

18 Similarly, same as the case in
19 distributional logistics, and we're also working
20 actively with our partner base to not only capture all
21 this data, but make it available in the formats that
22 are required to adhere to specific pedigree law

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1 requirements, if you will. So even though data
2 management does appear as one of the biggest
3 challenges, solutions are in place today to at least
4 enable you to get through the first step or the hurdle
5 and, as we go along, there will be more and more
6 solutions coming out.

7 The other thing that we have also actively
8 done is one is to track-and-trace the product as it
9 moves down the supply chain with things like
10 electronic pedigree, monitoring all the events and
11 status, but the other is also to enable the
12 authentication of just the product itself anywhere.
13 And we worked with companies like Nokia where they
14 have an RFID-enabled cell phone.

15 And so now you can use existing
16 technologies such as, you know, SMS, GPRS over your
17 telephone networks and authenticate any product
18 anywhere anytime. This technology exists today and we
19 have successfully tested it in our labs. And the back
20 end system is fully aware of who is authenticating the
21 product, where did the event come from and things like
22 that.

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And all of this can also be progressive if you just -- you know, looking at the serial number could be one step but, you know, there might be concerns that serial numbers can be copied and all that, but there are various other things with all the technology improvements coming up with the Gen2 tags.

There are things that can be done using a layered approach where it's almost foolproof.

So safety and security is the first step, but our goal is eventually -- as you can see, the value of mass serialization is if it gets used and absorbed in everyday business processes, and we are gradually one-by-one identifying the various business processes that drive today's business and infuse serialized RFID data checks and balances into these processes.

And there is a whole road map, you know, especially if you look at it from a life sciences point of view, ranging from, you know, logistics to transportation to even moving up to clinical trials and sample management where we try building this road map working with companies.

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So in a nutshell, as Dan was alluding to before, a lot of the technology exists in some shape or form and we would encourage the industry to start adopting this, if not already, to take advantage of it.

CO-CHAIR GLAVIN: Thank you very much.

DR. MANTRIPRAGADA: Thank you.

(Applause)

CO-CHAIR GLAVIN: Our next presenter is Laura Osburnsen from Unisys.

MS. OSBURNSEN: Thank you. Good afternoon. Unisys appreciates the opportunity to share our perspective on the healthcare and life sciences track-and-trace adoption curve with the FDA and this very impressive group of participants. Now, we only have seven minutes, so I'm going to go ahead and just get right into it in the absence of the slides.

What we want to do is really spend the majority of our time sharing our take or perspective, once again, on the industry adoption, the pace and the curve that we foresee, and then specifically share

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1 several provocations or big "what if" questions about
2 what might change the rate of adoption in the
3 industry, whether it's changing the shape of the curve
4 and/or shifting the curve entirely, so big "what if"
5 questions.

6 Let me start by sharing some good news.
7 Unisys has seen significant progress in the adoption
8 of track-and-trace technology since the FDA's 2004
9 report. In 2005 Unisys saw spending two to three
10 times the level that it was in 2004 across the
11 industry. In 2006 we anticipate that that spending
12 will continue to increase as piloting continues to
13 gain momentum, although it is still for a very, very
14 limited number of SKUs.

15 And, therefore, at that rate of adoption,
16 again pace is very gradual, so we do think that it
17 will take well beyond 2007 before the industry is
18 fully enabled with track-and-trace. Can I help you?
19 All right. Well, it's okay. It's all right. We'll
20 just -- if you can get the full screen. If not,
21 that's all right. We'll just keep going. Okay.

22 In terms of the industry adoption curve,

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1 first of all, we based our perspective on the adoption
2 in two time dimensions. The first is what we call
3 inside the planning horizon, and this is really
4 representing only about 18 months to 24 months.

5 And then the second time dimension is what
6 we call outside the planning horizon, and this is
7 because beyond 24 months we just feel that the ability
8 to predict what will truly happen, given the number of
9 issues, the complexities and the obstacles that we
10 have been talking about, we think that ability to
11 predict greatly decreases.

12 So two time dimensions and within those
13 time dimensions we see two primary tipping points.
14 Okay. Can I just keep paging down? Then you need to
15 escape. Well, I mean, there. Really escape, right?
16 I think we got it. Is that good enough? Okay. It's
17 not paging down, but that's okay. We have been going
18 for it. All right.

19 Let's go back. So inside the planning
20 horizon, again, 24 months. The first tipping point,
21 widespread adoption, widespread requirements and,
22 therefore, adoption around electronic pedigree.

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1 That's tipping point number one that we anticipate and
2 we foresee that within the next several years really
3 or, excuse me, 18 to 24 months. This is based on the
4 assumption that the state's activity will continue and
5 that also there will be a drive toward universal
6 pedigree requirements.

7 How are we doing? Okay. The second
8 tipping point is what we call RFID equilibrium and
9 this falls in right at the start of what we're
10 considering to be that second time dimension outside
11 the planning horizon, so beyond 2008, somewhere in the
12 time frame of 2009, the next several years.

13 And RFID equilibrium tipping point number
14 two is really based on an assumption that from what
15 we're seeing in industry, from what we're seeing, the
16 technology providers and advances and so forth in the
17 capabilities, that a number of those obstacles will,
18 in fact, be addressed, therefore driving a second
19 tipping point.

20 We do also though, however, predict that
21 potentially -- aha, there we go, a second path. I
22 know that is really meaningful for the people way back

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1 there, that we finally got the slides working.

2 The second path though in the second
3 tipping point is actually a reduced rate of adoption
4 around RFID equilibrium and that is because many of
5 the obstacles or could be because many of the
6 obstacles may, in fact, only be addressed to a limited
7 extent because these are very complex, challenging
8 issues.

9 Okay. Now, this actually looks a bit like
10 a sixth grade science project. I'm not going to spend
11 a whole lot of time on it. The whole purpose here
12 though is really just to talk a little bit about the
13 DNA and provide some context. I think we all have a
14 unified focus around patient safety. We have heard
15 that and there are various responses, I think, by
16 industry, by standards groups and so forth, and so
17 this is just meant to try to put some context to the
18 various dimensions and what we consider to be a very
19 complex DNA that is involved in this.

20 Let me just quickly try to share a couple
21 of variables that we think are impacting the current
22 rate of adoption. Obviously, I don't have the

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1 opportunity to go through all of these. I will just
2 point out a couple.

3 The first one is agreement around the
4 "form factor" for track-and-trace and this I think is
5 really exemplified or represented by a number of the
6 activities we have heard already today from the trade
7 associations, pulsing the member organizations and
8 working very collaboratively to try to reach agreement
9 around practices, industry models and ways for
10 implementing track-and-trace. In terms of the
11 regulators and policy decisions, certainly the open
12 question at hand around the status of the PDMA and,
13 again, we do fully expect that state mandates will
14 continue as well as the universal pedigree.

15 I think I'm going to have to just jump
16 ahead a little bit. Let's go into the big "what ifs."

17 The first big "what if" that could dramatically
18 increase the rate of adoption or dramatically shift
19 the curve is if FDA removes the stay. This would
20 require all trading partners collaboratively across
21 the chain to identify issues, resolve issues and to
22 invest in the infrastructure.

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The second big "what if" is what if standards were widely adopted in a relatively short period of time, within a year, to say a year and a half? Obviously, this would help resolve a number of the issues around frequency, schema and other things that we have talked about, and the standards would facilitate trading partner collaboration.

The third big "what if" or provocation, this is what Ian Morrison the futurist I think would call a jump to the second curve, and this is where we're looking at a dramatic increase in adoption because we see value chain incentives aligned and this drives increased data sharing across the industry, thereby facilitating trade, facilitating trading partner collaboration and opens up great efficiencies all across the chain.

Okay. So key take-aways. Let me summarize. Track-and-trace is a complex domain. We have talked about that, obviously many, many issues and dimensions. The variables that we believe have the greatest impact or potential to impact the pace of adoption are really around process impact and trading

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1 partner relations.

2 And then we think that a key success
3 factor for policy makers is that when considering
4 policy changes, you have to make sure that you're not
5 implementing policies that have unintended
6 consequences that, essentially, negatively impact cost
7 or quality for the industry. Thank you very much.

8 (Applause)

9 UNIDENTIFIED SPEAKER: This one should be
10 much quicker.

11 CO-CHAIR GLAVIN: Okay. Okay. I'm going
12 to ask you just to hold a minute while we get the
13 presentation up, so that you can -- people are being
14 great sports about this, but it's really -- you know,
15 these are important presentations and we don't want
16 them interrupted. So if we can't get it right away,
17 we'll do some questioning of the panel members who
18 have already spoken. Ah, you got that one. Great.
19 Thank you. That was the magic touch.

20 Our next speaker is Milind Mehere from
21 OAT. Is it O-A-T or OAT?

22 MR. MEHERE: OAT Systems.

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CO-CHAIR GLAVIN: OAT Systems. Thank you.

MR. MEHERE: Thanks a lot. Hopefully, this is the right presentation.

CO-CHAIR GLAVIN: Well, I wouldn't guarantee it.

MR. MEHERE: So first of all, I want to thank FDA for providing us the opportunity to speak here, very grateful and delighted to be here in front of a very wide, you know, array of end-users and as well as policy makers who will have a chance to speak.

So just a couple of lines on OAT Systems.

OAT Systems was founded out of the Auto-ID Center at MIT and our founder of OAT Systems, Dr. Sanjay Sarma, was also the founder of Auto-ID Center at MIT. So really what I thought I will do today is talk briefly about -- we have obviously seen a lot of opportunity for discussion since the morning.

I thought I will take a view of what needs to be done in the next 12 to 18 months to really execute on those opportunities and where are we seeing a lot of investments being made from a technology and research standpoint, because that is really the panel

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discussion.

So really, when I put up this slide, right, I'm really preaching to the choir here. The ultimate goal, of course, is to enable safe and secure supply chain and to prevent counterfeiting, right? And all of these buckets are absolutely instrumental in getting us there, right?

The key question or the message I want to take out of this slide is how can RFID help us get there or can RFID help us get there and, if so, in what time frame, right? So that's really the key that all of us should be thinking about. And to facilitate that discussion, what I thought I will do is just kind of lay out in four buckets what are the typical initiatives that will drive a technology innovation in the next, you know, 12 to 18 months.

What I also thought I will do is, you know, kind of give you a perspective of what is less likely to what is the most common one that will be adopted in industry depending upon, you know, what's your business problem you are trying to solve. Okay?

So the first one, of course, is

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1 authentication and really what is really prevalent
2 today is self-authentication. You can put a tag and,
3 you know, the technology exists there, as Dan also
4 pointed out, whereby you will be confident that your
5 downstream supply chain partners will be able to, you
6 know, read that tag.

7 Network EPC authentication, that is the
8 key question that was raised in the earlier panel
9 around centralized or decentralized data management.
10 So that is something that is coming but, you know,
11 it's probably not going to happen in the near future.

12 That kind of takes us from having a tag on
13 the product and authenticating that tag to the next
14 level, which is really E-Pedigree. This is kind of a
15 very key, you know, business process because that is
16 really driving a lot of technology innovation in the
17 RFID space in the last 12 to 18 months and we continue
18 to see that going forward as well.

19 So what will happen right now? Right now
20 we are seeing several successful pilots where partners
21 one-on-one are sharing pedigrees. Okay? Whether
22 network pedigree will happen, again, that goes back to

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1 the centralized versus decentralized question.

2 We also are very encouraged by the whole
3 serialized ASNRx initiatives that some of the
4 wholesalers and the retailers are requesting in
5 support of the state laws, and I think that will
6 really provide us a very good platform to expand that
7 infrastructure to an RFID infrastructure and
8 tremendous efficiencies we will see once we kind of
9 move from a document serialized ASN process to an
10 RFID-enabled, you know, ASN process, which is kind of
11 the starting point for a pedigree type of application.

12 Of course, the next bucket is very key and
13 dear to everybody's heart from an operations
14 standpoint, which is supply chain. What we are seeing
15 here is, at this point, you are tagging certain
16 products, right, and I want to kind of go back to that
17 earlier panel which spoke about NDC. What you can
18 always do today is that you have an EPC code on a tag.

19 You could always associate that EPC code with an NDC
20 and that way track an NDC. So even if you don't have
21 NDC as a part of the EPC construct itself, there are
22 ways by which you could track NDC.

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1 And similar to that, you could track code
2 number, lot number, expiration date and really start
3 identifying low-hanging fruit in terms of FIFO
4 analysis or FIFO management, first expired, first out
5 type of management in supply chains. From there on,
6 obviously, you can go and build, as Dan said, all the
7 way to, you know, charge-backs and some complex supply
8 chain processes.

9 Last, but not the least, all of this
10 adoption will be, you know, definitely driven by what
11 the regulatory and the policy makers advise us and
12 guide us, right? So, basically, the key take-away
13 from this slide is really to figure out a roadway for
14 you and what we recommend is to, you know, begin some
15 item level tagging projects in your manufacturing
16 plant or in your distribution center to help you do
17 this.

18 So quickly talking about a manufacturing
19 scenario. I hope all of you can see this, but really
20 here is where you kind of start putting the EPC or the
21 tags. So this is where the life cycle of RFID begins
22 on the product. And here is where you create the

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1 manifest, meaning what is the saleable unit or item
2 and to which case it belongs and then to which pallet
3 it belongs.

4 And once you have done that and it goes to
5 your distribution center, here is where it gets
6 complex because now you have a full pallet that gets
7 broken into a mixed pallet. And what really happens
8 here is you need to have an ability to capture those
9 associations, meaning did I create three old packs
10 from these two cases? Where do those old packs go?
11 What is the association of an old pack with the order
12 that I sent out and create, if you will, a delivery
13 manifest that basically tells you that, okay, here is
14 what I am shipping out to my downstream trading
15 partner. Okay?

16 This is very important because this is
17 kind of where you lay the foundation for the data and
18 this is the data that you are going to use to address
19 any business problems that you might have leading up
20 to safe and secure supply chain. Okay?

21 So once you do that, right, how do you
22 take raw data? Okay. What does the tag tell you? It

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1 just tells you a number. How do you take that number
2 and it basically goes through your supply chain. It
3 will go through different read points.

4 That data is almost meaningless until and
5 unless you put a context to it, right? So you need to
6 have an ability where you take that data, and these
7 are unstructured reads from within your supply chain
8 and also from your partners, and take that data and
9 have an ability to build a supply chain model.

10 What I mean by that is can you put these
11 reads together, okay, and basically determine how long
12 did a product spend in your facility or what is the
13 transit time between your facility and your downstream
14 trading partner's facility? You know, are they
15 following the FIFO rules that you have set for them?
16 Are they following the set of rules that you have set
17 for them?

18 If you have this type of a data model,
19 that will really help you put a platform that can help
20 you solve the business problems, right? And so the
21 point that I'm raising here is that data is extremely
22 important. The value of data will only be possible if

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1 there is correlation between the trading partners and,
2 you know, mutually identifiable low-hanging fruits
3 that all the parties can go after.

4 So with that, the last slide. Of course,
5 the key points that have been raised since the
6 morning, I agree with them. Standards is extremely
7 important. There has to be a cohesive pact where
8 every partner in the supply chain is moving towards
9 and that is really why CPG has been successful,
10 because even though everybody are going after
11 different business problems, the baseline pact is very
12 clear to them.

13 The second thing, of course, is
14 regulation. It will be immensely helpful if we would
15 have a coherent set of laws that can guide us in
16 moving forward. And then last but not the least,
17 reiterating again, data sharing is very key. You
18 know, we have to identify mutually low-hanging fruit
19 from a business value perspective and go after that.

20 And, of course, we thank the FDA. You
21 know, they are in the perfect position to help us
22 guide in this endeavor. Okay? Thank you very much.

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(Applause)

CO-CHAIR GLAVIN: While we get the next set of slides up, our next presenter is Narendra Srivatsa from NJ Packaging?

DR. SRIVATSA: New Jersey Packaging.

CO-CHAIR GLAVIN: New Jersey Packaging, oh, hey.

DR. SRIVATSA: Well, we would like to thank the FDA and the audience here for this opportunity to present to you. As a brief on who is New Jersey Packaging, we are the leading pharmaceutical packaging company and supplier. We have been in business for over 40 years and the only work that we focus on is pharmaceuticals. So we are CGMP-governed and that's the way we run our business.

We are part of a parent national corporation which is incidentally the third oldest privately held manufacturing company in the U.S. So we are here for the long run for pharmaceuticals. So having said that, we are looking at a very significant patient safety issue here, but we have several solutions available out here. The question that

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1 remains is are we doing enough?

2 I think we have heard differing
3 viewpoints, some believing that we are moving as fast
4 as we can and clearly the FDA would not have held this
5 if they thought that we were not moving fast. And so
6 the FDA objective, I want to track it in two different
7 ways. You can get to patient safety in a number of
8 different ways and we are looking at here a lot of the
9 discussion that has been around track-and-trace
10 requirements, traceability of drug product.

11 But then, there's also the anti-
12 counterfeiting elements, because there's drug products
13 that enter the supply chain through other means like
14 Internet pharmacies and if you were to read the press,
15 I mean, you would say that a large chunk of it comes
16 from these illegal supply chain elements. So there's
17 different objectives, cost and outcomes.

18 The other way to look at it is, I mean,
19 both of these get to the ultimate objective, which is
20 patient safety. And clearly, we need to do both. And
21 while we are talking about track-and-trace, we have
22 heard the better part of this morning and this

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1 afternoon that the data infrastructure that you need
2 is not ready. I mean, it's not there across the
3 supply chain. And if you will look at the track-and-
4 trace, where the bulk of your expenses are, that's
5 where it is.

6 And the going business routes, that is
7 what is going to determine your ROI. So it's not
8 going to be whether your tag is reading or your bar
9 code is reading or what have you, but because it's
10 different elements by which you can provide the data
11 to this infrastructure and I'll go through that.

12 What if you would add the counterfeiting,
13 I mean, you do the layering of the different options
14 that's available out there and you're creating
15 additional barriers for the counterfeiters, especially
16 those who sell through Internet pharmacies would not
17 be affected by E-Pedigree, would not be affected by
18 data infrastructure who really don't care about any of
19 these things, who are just out there to make quick
20 money.

21 So we have to look at both the pieces and
22 because our primary objective here is really patient

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1 safety. And what we have happening here without
2 mentioning all the trade associations that spoke this
3 morning, you have different authorities coming up with
4 different standards. I mean, the ISO standards which
5 was already in place for RFID tags, there's four
6 different ISO standards. And clearly, the industry
7 has adopted one ISO, which is 15693, which has a
8 security chip encrypted in it. So those pieces are in
9 place.

10 I mean, you see a lot of the
11 pharmaceutical companies that's the direction that
12 they're going. EPC, we have heard that the EPC is
13 pretty close to defining what the codes are going to
14 be. E-Pedigree, there's different states that are
15 already legislated and there's many more on the
16 horizon. And while overarching all of this is the
17 FDA, which can, very clearly with a mandate driven
18 program, force a lot of these authorities to go at a
19 higher pace, because now we are putting it in as not
20 as a cost, but we are doing it as the cost of doing
21 business and focusing on patient safety.

22 So there's so many, many different drivers

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1 that come at it. Now, if you were to look at how do
2 you feed data in? I mean, you could do it with a bar
3 code, just simple bar code. I mean, if you look at
4 UPS and FedEx, well, they deliver billions of packages
5 and they all get there safely enough. They do it with
6 simple bar codes.

7 So you have to ask the question, is it the
8 data that's being tracked is the issue or is it the
9 data infrastructure not being there the issue? And
10 clearly the answer is the data infrastructure not
11 being there is part of the bigger issue, because UPS
12 and FedEx they manage their own supply chain and they
13 can create the business routes easy enough. While the
14 pharmaceutical manufacturer, they don't manage their
15 own supply chain, even though we have three
16 wholesalers who admittedly supply 90 percent of the
17 drugs in the U.S., you'll still have other issues
18 because of the convoluted nature of our supply chain.

19 So serialization is another thing that we
20 have heard about plenty and it's another encryption,
21 so that's easy enough to do. Again, it's printed, I
22 mean, the costs are very minimal. Then there's also

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1 the chemical tags which you can apply to get at item
2 load, track-and-trace. All of these can be fed
3 electronically into the data infrastructure that we
4 create.

5 So that's not the -- that's clearly not an
6 issue here, because we can provide that. We can
7 provide 100 percent reliability with those things.
8 Then the electronic option, RFID. Clearly, the
9 advantage is pretty significant, because you have non-
10 line-of-sight. You don't have to open the cases,
11 unless you are repacking it and sending it in a
12 different way.

13 So the advantages are very significant.
14 And there is many success stories. If you look at
15 pallets, I mean, when we take drugs, I mean, we're
16 looking at so many different side effects that's
17 listed there, okay? So we have to look at this whole
18 RFID in the same way, because we have to look at where
19 the successes are and there's many and we heard from
20 the world's largest company this morning, Wal-Mart,
21 which is down with the phase program, and they have
22 many, many cases where people are able to read 99

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1 percent plus.

2 So the readability of RFID is not really
3 at question. It's more a matter of how we implement
4 it. What type of readers we use, what is the
5 environment that we use? We can't expect to have 172
6 bottles in a case. We may have to rearrange the
7 number of bottles we put in a case. It might be
8 coming down to the levels where it is manageable. And
9 we build it as the technology builds up.

10 So this is a very naive way to show the
11 supply chain for the pharmaceutical industry, because
12 clearly it's not such a straightforward chain. And
13 looking at this, if you have something simple like
14 this, you will be moving quite fast. But then it's
15 not that simple. Then you have all these different
16 legislations coming from E-Pedigree.

17 So looking again at RFID, tagging items
18 with RFID is not new. RFID has been in use since
19 World War II, okay? The initial quality issues have
20 been overcome. There has been a specification
21 created. We started off with 16 bits, 8 bits. The
22 Auto-ID was started seven years ago and I was involved

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1 with it.

2 Now, it's at 96 bits. Now, the next level
3 is going to be -- we can put it at temperature
4 sensitive. We can put a humidity sensor there. Let's
5 wait for that to be 100 percent right. So we can --
6 there's enough reasons for us to put this off, but
7 there's more important reasons to do it today in terms
8 of patient safety.

9 So clearly, we need to understand what the
10 business rules are, because this is really a business
11 problem that we are trying to solve and patient safety
12 is what we are all about here, okay, and I think
13 nothing less. I mean, patient safety is our
14 existence. If any of our brands get affected, we know
15 what the implications are, okay. The price to be paid
16 is pretty significant.

17 There is high initial investment costs.
18 There is tag performance issues that are being talked
19 about, but then you can manage that with staged
20 implementation, which is what Wal-Mart has done. The
21 bigger question is can it be compromised? So that's
22 what we need to look at. That will be more a longer-

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1 term solution.

2 So in terms of trends, I mean, FDA focus
3 is great. Already PhRMA has announced that they have
4 good reliability in their RFID Program. Merck in
5 Germany is investing \$1.2 million at University of
6 Darmstadt for printable RFID. That's probably going
7 to be at least five years away.

8 Now, there's tremendous resources being
9 applied and as we heard from Unisys and others,
10 there's two companies which have approved budgets, so
11 it's just meaning that the wave has begun to move, but
12 is it moving fast enough? Not yet, okay. So the
13 opportunities clearly are if an RFID tag was available
14 for a cent, I mean, that cost issue will be gone out
15 and we will be looking at different things. So you
16 have to look at robust tags. You have to look at
17 printable tags. You have to look at the alternatives
18 to RFID.

19 So again, going back to patient safety is
20 what this is about. I mean, the Commissioner has
21 stated that and we all know that and that's what we
22 focus on. We have to look at two different approaches

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1 to track-and-trace and the counterfeiting. What the
2 FDA could do to accelerate this whole development is
3 to set a date saying end of 2007 all tags, all
4 products maybe perhaps in solid dose form will be the
5 first element that would have RFID tags.

6 I mean, if not at the case load, at least
7 at the item level, would be even better. And then
8 documentation of the product, that really is all about
9 creating the standards to make this adoption go
10 faster. And thank you for your time.

11 CO-CHAIR GLAVIN: Thank you.

12 DR. SRIVATSA: Okay.

13 (Applause)

14 CO-CHAIR GLAVIN: Our next presenter is
15 Randy Stigall of UPM Rafsec.

16 MR. STIGALL: Well, I'm Randy Stigall and
17 UPM Rafsec makes tags, so I'm the lowest level on the
18 chain there is. So just keep that in mind. And so
19 I'm looking up and these are my views from looking up.

20 We make both HF and UHF tags. What I want to talk
21 about today is I believe and people before me have
22 indicated that technology suppliers are ready for

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1 2007. I think the issues are mostly non-technical and
2 they need some resolution and I have some suggestions
3 for the FDA.

4 Why are we ready? Well, we're ready
5 because there are a variety of protocols in place,
6 primarily out of ISO and EPCglobal, that will work and
7 will work for pharmaceuticals. So there are
8 reasonable choices and I believe the activity of
9 EPCglobal will ferret those out here in the next few
10 months.

11 Unfortunately for us and fortunate for
12 you, there's lots of capacity to make tags in the
13 system, because we have been a bit disappointed by the
14 fast moving consumer goods business. So we have the
15 capacity to make tags. There are a variety of the
16 reader manufacturers that have been put in place
17 because of the fast moving consumer goods activity in
18 the UHF side and there has been significant HF
19 activity in Europe for many years. So that supply
20 base is in place.

21 And then you heard several people speak
22 here of the middle-ware that's in place, that

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1 architecture I think has been well-established because
2 of the fast moving consumer goods and all is required
3 are pilots and actually the short time period to
4 refine the applications. And you have powerhouses,
5 absolute powerhouses available to do the enterprise
6 level. And they are ready to go. They have the body
7 count and whatever.

8 I do believe there is some question about
9 the communication infrastructure and the data
10 management that goes along there. I suspect and I
11 think Steve referred to that this morning. Perhaps
12 the pharmacies aren't quite wired fast enough or
13 prepared and the fragmented databases given that
14 communication infrastructure calls to question could
15 you use just a license plate?

16 I'll run through these really quick, so
17 that just to give examples of how ready the industry
18 is and this is just a group of names. We have a lot
19 of small tags. We have competitors who have a lot of
20 small tags. There are lots of reader manufacturers.
21 I think the SupplyScape story about down the chain
22 authentication being possible that they put together

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1 for Pfizer is a good example of an application that
2 shows that this is in place.

3 And as I said, the enterprise folks have
4 the talented people available to do the work. So what
5 is the issue? Well, I think the issue is data
6 ownership. Who owns this immense amount of new data
7 that's coming forward? Who gets access to that data
8 and who has to pay for that access? That's the
9 underlying questions that I think really keep us from
10 moving forward aggressively.

11 Kind of stated simply, manufacturers want
12 some return, data ROI, for source tagging. They don't
13 want to make that investment without some return. The
14 retailers demand that they cannot allow reduction in
15 the data they sell that they create today, and so you
16 have manufacturers saying I deserve more data for less
17 and you have the retailers saying I can't afford to
18 give up that part of my revenue stream. So there's a
19 little conflict, I believe, there.

20 And then there is also the fact that every
21 entity, and we talked about the trading partner
22 sharing data, that claims ownership to the data they

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1 create while the drug or pharmaceutical is in their
2 custody. And then I think the most imposing thing in
3 the short-term is accessing fragmented data through
4 multiple firewalls. It seems like to me as a simple
5 tag guide that that's a tough proposition today.

6 And then also from the privacy point of
7 view is how do you allow different levels of access to
8 individual's data based on their personal preference?

9 Some people will want you to have a lot of access,
10 because you'll give them a lot of benefit and there
11 will be other individuals who will say I don't even
12 want you to know I'm taking this drug. And so given
13 those different levels of personal access, I do
14 believe is imposing. So those are issues to be
15 resolved.

16 So what are things that the FDA can do?
17 Well, I think the FDA can sponsor not only
18 discussions, but demos, plugfests where at major
19 meetings like the HDMA meeting, I think is in June,
20 there are a variety of meetings coming down the pipe
21 where you could ask the technology suppliers to show
22 more end-to-end solutions than just their isolated

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1 solution.

2 I think another activity that could be
3 done is bringing the business managers that own the
4 data together and say let's work out the financial
5 details relative to the data, because it is a business
6 manager not a technology manager issue of who owns the
7 data, who has access to it.

8 I believe there are opportunities to have
9 this technology pulled through by consumers and
10 patients. I believe Krish showed the Nokia phone and
11 being able to use technology like that with the
12 consumer so that they follow their drug regimen and
13 you get the benefits that you all know exist when
14 people take their medicine every time on time is a
15 great benefit that this technology can support. They
16 can also, as he said, do authentication.

17 And then finding the -- I think the real
18 secret here is how do you find the equivalent of the
19 DoD phased implementation in this business? I don't
20 know the answer to that, but I think that is a
21 necessity. One way to do that perhaps is tags can
22 carry more data at the beginning and less at the end.

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1 There are a variety of technologies that allow you to
2 carry more than 96 bits, many more bits, and security
3 techniques such as PKI that allow that to be protected
4 and then transition that to more license plate
5 oriented approach when the data infrastructure and the
6 communication infrastructure is in place.

7 And then I think it's easy to say that
8 there won't be a stay for part of this business in
9 2000 -- after 2006. So thank you.

10 CO-CHAIR GLAVIN: Thank you very much.

11 (Applause)

12 CO-CHAIR GLAVIN: The last panelist on
13 this panel is, the last presenter on this panel,
14 Siamak Zadeh from Oracle.

15 DR. ZADEH: Thank you and thank you. Not
16 having had the benefit of seeing some of the
17 presentations this morning, so I may address some of
18 those issues and challenges, there will be some
19 repetitive items there too. But I thought what I
20 heard today was that from many representatives of the
21 industry as well as people from various associations
22 that for wide adoption of either RFID or pedigree, any

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1 process, any new process needs to eventually become
2 part of the normal business process.

3 So for any wide option of E-Pedigree, we
4 need to really start looking at the entire current
5 business processes and the disruption that this may
6 introduce and how this could be adopted to the
7 advantage of the changes that it needs to bring
8 thereto. So E-Pedigree whether it is from
9 manufacturer, distributor or repackager or retailer or
10 any of these trading partners on any business
11 transactions they do among each other, needs to
12 incorporate this new -- a part of the current business
13 processes if it's in stand alone and remains in stand
14 alone, it would never really be widely accepted.

15 So if you look at some of the
16 requirements, especially from the data perspective, a
17 lot of my colleagues earlier have addressed the RFID.

18 The physical layer tacts. I'm going to really be
19 looking at the layers above that, mostly when that
20 identity data information needs to be collected,
21 captured, managed, queried thereto.

22 Now, if you look at this process, there's

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1 really three major categories. One is the capture of
2 data, the collection of data. And I think many of my
3 colleagues have addressed that. It's not really
4 technological issues remains. There may be still
5 some, you know, pending technology, but primarily is
6 business issues and identification of what data needs
7 to be captured and collected.

8 And from our perspective really, it's --
9 we're agnostic toward what technologies to use as a
10 carrier of that information, whether it's bar code or
11 whether it's RFID. Then after that information is
12 captured and collected, then the process of managing
13 data and sharing data comes and that's where we get
14 into some of the business issues as we have heard
15 today is how that information is transmitted, whether
16 it should be as one speaker this morning suggested a
17 peer-to-peer or whether it should be a centralized
18 repository or a collection of decentralized
19 repositories with an ability to provide a very secure
20 access to them by doing federated queries.

21 And at the end of the day, even if you
22 access that data, what will you do with that data?

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1 What type of information you need to gain from that
2 data? And what type of knowledge you need to gain to
3 start making business decisions, whether it is a flag
4 raised for a counterfeit that's been observed or
5 overall in terms of same patterns in terms of
6 distribution?

7 Now, if you look at some of the current
8 challenges at these different layers and some possible
9 solutions, by no means these are meant to be, you
10 know, a solution or any silver bullets. But, please,
11 we all heard today a very polarized presentation about
12 what type of technology needs to be used. And in the
13 short-term our view is that no matter whether bar code
14 or RFID is used, any solutions needs to support any
15 data carrier identity technology.

16 At the end of the day, identity, as I said
17 earlier, is just the data. So instead of trying to,
18 you know, dig down on these polarized perspectives of
19 whether which technology support the other one, I
20 believe both technologies are probably providing the
21 foundation for, you know, identity management or
22 identity data. And the idea was that solution was to

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capture that.

We already heard about different mandates and regulation of states and already there is a call for a uniformity and creation of a uniformity E-Pedigree wall. This is something that probably regular, you know, entities, you know, can deal with it, especially FDA have more of a national mandate versus multi-state mandates, thereto. But again, in the short and interim period with a State of Florida mandate going into effect starting this year, the California Electronic Pedigree going into effect next year, again a solution needs to handle a super set of all this information, these data, whether it states various specification of state mandates or what is national into a single.

Again, by centralized way, not necessarily centralized repository, but rather a central way of accessing management, especially in entities such as FDA. In terms of different data collection points, and you have seen that, this is probably one supply chain that you have multiple touch points, multiple points of entry for that. And again, an approach

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1 needs to be a solution needs to handle both the
2 centralized data capture with a centralized data
3 management capabilities.

4 This is probably some sort of a hybrid
5 type capability that if and while we are trying to
6 figure out whether a centralized repository or
7 centralized product approach, we should be able to
8 provide some sort of a federated queries over, you
9 know, the data that may be even collected or repositied
10 a centralized way.

11 And again, in terms of the different data
12 sources for chain of custody and data sharing across
13 supply chain, we are looking at a variety of, you
14 know, players in this space and we need to be able to
15 solution that does cover this multiplicity of the
16 players and parties involved as well as the
17 multiplicity of the technology network.

18 I want to spend briefly a little bit of
19 time on this emerging EPC Information System
20 architecture, because our view is that, and I guess
21 Bob in the next panel is going to talk a little bit
22 more about it, he and I haven't talked too much, I

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1 don't really know whether he will or not, but I want
2 to mention that EPCIS has the promise of potential to
3 provide in terms of information management some of the
4 capabilities both at the physical layer capturing data
5 as well as the ability to transmit data from the
6 physical layer information is captured at ages to the
7 applications and back and forth.

8 And that needs to happen if this is going
9 to be uniformity of the data, too. And as we heard
10 today that eventually we need to have a long-term view
11 of that. This needs to have more network oriented
12 VIPPS service or service oriented architecture network
13 on that.

14 And finally, since I'm at the end of my
15 time, the E-Pedigree to be widely adopted needs to be
16 part of a larger enterprise solution. This
17 application of E-Pedigree needs to be integrated into
18 their existing applications that they already have
19 whatever is house management system, whether it's the
20 purchasing order, whether it's in terms of any type of
21 manufacturing processes, any types of procurement
22 shipping and eventually part of all the forward

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1 logistics as well as reverse logistics to be able to
2 be effective and introduces not only a benefit to all
3 the players in that as well as optimizes the existent
4 supply chain.

5 So in summary, as option wide, an option
6 of E-Pedigree, it needs to be part of uniformity. E-
7 Pedigree needs to be a part of normal business
8 processes. There needs to be an infrastructure for
9 information management, which provides a uniform data
10 capture, uniform data access, uniform data management
11 and information analysis. And finally, the E-Pedigree
12 solution needs to be part of a larger enterprise
13 solutions. Thank you.

14 CO-CHAIR GLAVIN: Thank you very much.

15 (Applause)

16 CO-CHAIR GLAVIN: Before we start
17 questions, I want to thank the whole panel for both
18 some very interesting information that you shared and
19 some interesting perspectives on the issues we're
20 facing and also for your good humor and solidness in
21 working through our technical problems earlier in the
22 panel. So thank you. Randy?

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1 CO-CHAIR LUTTER: One housekeeping note,
2 as I mentioned earlier, I see people standing in the
3 very back. We have four empty chairs to my left. In
4 the interest of

5 CO-CHAIR GLAVIN: Not at the table.

6 CO-CHAIR LUTTER: Not at the table, to my
7 extreme left, but there is a view. So anybody who
8 wishes to have a seat, please, feel free to come
9 forward and take those. You'll be more comfortable
10 than if you stand.

11 I have one question. We have probably
12 maybe 10 minutes of questions before the next panel.
13 I have one question that I would like to ask to Randy
14 Stigall and this pertains to on your comment earlier
15 that the primary issues to resolve are who owns the
16 data, who gets access and who has to pay. And these
17 are not primarily the technical issues in which, I
18 think, this panel has a forte, but I'm going to pick
19 on these questions because of their clarity.

20 And my question to you is, and perhaps
21 their ease of understanding for those of us who don't
22 specialize in this, what can FDA do to promote

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1 agreement on these issues? And I think I have heard
2 several suggestions. One is set a date, earlier
3 today. Another one is schedule conferences and, of
4 course, we're doing exemplary at that. And I wanted
5 to solicit your views on those two suggestions or
6 alternative third or fourth ones that you might wish
7 to propose to remedy those three issues.

8 MR. STIGALL: Well, I think, the point I
9 made to really close on that, because those have to do
10 with companies= money, how much they make, how much
11 they pay, and so I think those are very business
12 oriented. And finding a forum in which trading
13 partners begin to negotiate out those details is very
14 important.

15 And I know the sensitivity of that makes
16 it not necessarily conducive to a public forum, but
17 some expectation that those discussions occur and the
18 balance -- the burden be balanced across the
19 participants. Because if you make any one participant
20 carry too large a load, they will falter, they will
21 fight.

22 CO-CHAIR LUTTER: Any other response to

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1 that question from the other panel participants?
2 Questions from the FDA Task Force?

3 MR. McCONAGHA: Is this on? Yes. I have
4 a question actually on the technology issues and I
5 would address this to Mr. Stigall and Mr. Engels and
6 any others, I guess, who have a view on it. We have
7 heard anecdotally largely different things about the
8 read rates with respect to the current technology tags
9 and we understand that in an ideal environment in kind
10 of very successful pilots, the read rates can be as
11 high as 99 percent.

12 It's also our sense that there are kind of
13 real-world conditions that might interfere with that
14 on a case-by-case basis. And so my question is how
15 real a concern is that? And, Mr. Engels, if the
16 industry were to begin to use RFID in kind of a
17 widespread way in the very near term, what would be a
18 kind of a realistic sense of what the read rate might
19 be? And to what extent is the read rate or its
20 limitations a barrier to moving forward in this area
21 as a technological matter?

22 DR. ENGELS: I would answer your question

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1 actually with a question, define read rate.

2 MR. McCONAGHA: You're tripping me up on
3 technology, which is very effective and very easy to
4 do as it turns out. What I'm getting at with the read
5 rate is the idea that -- and I think we heard
6 reference to it earlier this morning, the idea that
7 there can be other things in the environment, be they
8 metals, et cetera, that surround the packaging or the
9 shelving that it's on that interfere with the ability
10 of an RFID reader to accurately read a tag and give
11 the information to the reader that's intended.

12 And I'm just wondering if there are real
13 concerns there and to what degree that they frustrate
14 the implementation of RFID?

15 DR. ENGELS: Yes, unfortunately, when you
16 are talking about using RFID, really RF communication
17 for any communication, you have the issues associated
18 with I've got metal in the environment. I've got
19 liquids in the environment. I've got other RF
20 interference in the environment, potentially coming
21 from other readers, all of which will degrade my
22 ability to communicate with the tags.

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1 Now, when I'm talking about passive
2 devices, we're always trying to operate those devices
3 beyond their actual limits. We always want just
4 another inch or just another half an inch. Well,
5 we're trying to do that and really if you're trying to
6 read 200 case tags on a pallet of products as it runs
7 through your dock door at six miles per hour, you are
8 going to have difficulty reading all of those case
9 tags all of those times for all products.

10 Tags that are buried between lots of
11 metal, you're going to have a very, very hard time
12 reading at UHF frequency or really any other
13 frequencies if you're using a passive tag. You use an
14 active tag, use a semi-passive tag, you can improve
15 your chances. So there will always be scenarios where
16 I will not be able to read tags. The real question is
17 why am I trying to do verification as I'm running
18 through a dock door?

19 If I need to do verification, I go through
20 a verification tunnel for that. So there are business
21 scenarios that have been put forth as this is the way
22 we have to do our business, even though we don't do it

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1 this way today. But I have to be able to do that in
2 order to verify or be able to use RFID in any
3 meaningful ROI type of sense.

4 I reject those types of scenarios because
5 they just don't make sense on the face of them. So in
6 terms of being able to use RFID, you are always going
7 to have interference. In all scenarios, you are going
8 to have random noise that's going to cause you issues
9 and you're going to fall below that 100 percent. The
10 goal is to be at 99.999 for those tags that you need
11 to be able to read.

12 Can I read a tag on a pallet load of
13 product as it goes through a dock door at six miles
14 per hour with an accuracy of 99.999 percent using UHF
15 frequencies? The answer is yes. Can I read every tag
16 on a case in every pallet that runs through that dock
17 door at 99.999 percent? The answer is no.

18 CO-CHAIR LUTTER: Thank you. Steve?

19 MR. SILVERMAN: I would like to address my
20 question to the panel generally and I would like to
21 confirm a perception that I took away based on the
22 panel's general comments, which seems to be the

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1 suggestion that at least currently the technology
2 exists now to implement a meaningful RFID system, but
3 for certain business decisions that need to be made by
4 the companies that would use those systems.

5 And I would like to ask the panel if
6 that's an accurate perception and in responding, I
7 would appreciate feedback in terms of whether the
8 statement of currently available technology considers
9 the cost to businesses of implementing that technology
10 and making the technology widely available down to the
11 retail pharmacy level.

12 DR. SRIVATSA: Well, I guess the panel in
13 general was presenting that. Your perception is
14 right. I mean, what you took away is right, that the
15 technology is there to do at least a limited phased-in
16 RFID implementation. Now, as far as the costs and the
17 ROI trade-off, it really depends on what the business
18 rules engagement is going to be and simplification of
19 the supply chain that really happens is going to be a
20 big advantage in terms of seeing the ROI really
21 quickly.

22 So you saw numbers in Milind's

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1 presentation where I think he had something like \$3
2 billion available out there by efficiencies, I mean,
3 that's looking at it at a global mapping level. But
4 clearly, the ROI is there depending on what cases you
5 look at. It's not going to be a widespread
6 implementation ROI. We heard this morning what are
7 you going to do about generics, okay, it has to be a
8 phased-in approach.

9 MR. MEHERE: Just to add to that, right,
10 to be kind of precise, I think where the technology is
11 today, you can very comfortably do case and pallet
12 level tagging and also go down to item level. I think
13 the key question is what are those low-hanging fruits
14 from a business ROI perspective that you can enable?
15 And you can enable those only by the point that Randy
16 leads which is how can trading partners share the
17 data?

18 Because if you don't share the data, then
19 your ROI case becomes extremely weak, because then you
20 are looking for internal supply chain efficiencies,
21 which are there, but those will come with scale. And
22 right now you don't have scale, you're just tagging a

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1 partial number of SKUs on very less number of products
2 out of the total product mix that you have.

3 So that's kind of the Catch-22 here. If
4 you want to go after low-hanging fruits, then you have
5 to be able to do data sharing between trading
6 partners. And that's how you will get to ROI.

7 CO-CHAIR LUTTER: We have time for one
8 more question. Thank you.

9 MR. VERMILLION: Okay. My question I'm
10 going to address to maybe Mr. Stigall here or Mr.
11 Engels and then if there's others that should answer
12 it, I'll be glad to hear you. Normally as the
13 criminal mind starts looking at an opportunity, they
14 start inventing ways to interrupt the security that
15 are surrounded with whatever we put in place of a
16 nation's currency, safeguards for counterfeiting and
17 others.

18 I'm wondering what is your opinion on the
19 ability for exploitation of the RFID tags, either to
20 be counterfeited or to be altered? Do you have any
21 thoughts on that?

22 MR. STIGALL: Well, it takes a significant

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1 amount of capital to be in the silicone-making
2 business, so in the tag side, the first deterrent to
3 counterfeiting is that you have to have about \$2
4 billion for your own fab. Now, there may be entities
5 in this world who have access to that. You probably
6 know that better than I do.

7 But there is a significant cost of entry
8 to be able to begin at the silicone level, which is
9 the base of our RFID tags. But in conjunction with
10 other data that you will have, which is this tag which
11 has a silicone serial number as well as this grub
12 which has a serial number and where it is at, those
13 three pieces of data are difficult to replicate around
14 the world.

15 If the right numbers are in the wrong
16 place, it's still the wrong numbers. So I believe --
17 and I will mention this. That one of the uniquenesses
18 and one of the benefits that RFID will bring will be
19 able to individualize the other security marks that
20 can be placed on packages, such that each package will
21 have its own unique set of colormarks, watermarks or
22 whatever.

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And you'll look up and you say with this number what features am I looking for? So I think it aids that. But from my previous history at Procter & Gamble, I do know that counterfeiters are incredibly, incredibly talented and they only have to work on breaking your security piece. They don't have to develop the product. So they have an advantage. They are unfair competitors.

DR. ENGELS: Yes, the issue when you think about security is you have to think about it as a layered approach. By having a unique identifier for a particular product, that's one level of security. You have a wrong product identifier on a particular product, clearly, it's a wrong product. Counterfeiters get over that fairly quickly.

When I go to serialization, well, now, I need to worry about what is the status of that serialization? So if I'm just looking at the manufacturer issuing numbers, counterfeiters can potentially identify what numbers have been issued previously and start using those numbers on their counterfeit product.

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1 If the manufacturer is now operating an
2 authentication service for those that wish to
3 authenticate that this particular number has actually
4 been issued and has not been closed out, then you've
5 got an actual status associated with that particular
6 number. Has it been issued? Is it in process? Where
7 is it? When was the last time it was seen? Has it
8 already been used? And you can then associate that
9 information with the product itself. So I can
10 potentially know where it is.

11 Now, when I think about other security
12 features, on tag you've got a unique tag, a unique
13 silicone ID associated with it, that's why you need
14 the fab. That's the number that's written in the fab.

15 It is not written anywhere else in the world. So I
16 laser etch it in the fab. If I've got access to a
17 fab, I can potentially create my own design, so I can
18 replicate those in the field. That's a lot of
19 expense, but there are organizations out there that
20 may have access to be able to design that type of
21 silicone or have access to those fabs.

22 But I still have effectively a product

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1 number, a unique serial number that I then have to
2 match with effectively a random number. That is
3 actually an interesting and very difficult thing to
4 do. Either I'm sitting there reading all those
5 numbers as they come out of the factory, I've actually
6 physically read those numbers or I'm tapping into
7 databases, hacking into databases and pulling those
8 numbers out.

9 In addition, you can use RFID to have
10 additional security features on it. No one says this
11 has to be promiscuous tags only. We may, in fact,
12 have secured data either encrypted in the memory or
13 have encryption capabilities for the memory, so that I
14 have one time use. These types of systems already
15 exist, have been implemented in TI and your mobile
16 Speedpass uses a form of encryption for the numbers
17 that it stores.

18 So there's many additional layers that you
19 could put on here. The first step, just having a
20 unique serial number on the product is going to take
21 the counterfeiters a little while to get over that
22 hump. Then you start adding additional layers,

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1 additional layers, additional layers. There are many,
2 many layers that we can add to this that will help to
3 keep the counterfeiters at bay for at least a little
4 while.

5 I think with silicone, particularly with
6 an RFID system, we can -- if we're willing to spend
7 enough money, we can put a super computer on there,
8 but absent that, we can put lots of layers of security
9 there that are fairly inexpensive that will thwart, at
10 least in the short-term, nothing is ever permanent, in
11 the race with the criminals, but at least have a leg
12 up, at least very much in the short-term.

13 CO-CHAIR LUTTER: Thank you very much.
14 Please, join me in thanking our distinguished panel
15 for this excellent presentation.

16 (Applause)

17 CO-CHAIR LUTTER: We have about a break of
18 two minutes while we change panels. So take advantage
19 of it to stand up and we'll start very shortly.

20 (Whereupon, at 2:54 p.m. a recess until
21 2:58 p.m.)

22 CO-CHAIR GLAVIN: Thank you. All right.

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1 We're going to start. We have two panels who are
2 going to address the subjects of standards, E-
3 Pedigree, and data access issues. I apologize. Over
4 the last several months we have been approached by
5 several stakeholders seek our advice and thoughts on
6 various issues that have surfaced as a result of
7 standards development, pilot studies and E-Pedigree
8 implementation.

9 Such issues include mass serialization and
10 numbering schemes and data access and security. The
11 next two panels will discuss these issues. The first
12 panel will focus standards and the second on general
13 issues, and I'll let you introduce the panels.

14 CO-CHAIR LUTTER: Bob Celeste of EPCglobal
15 will speak first and after that there will be a 15
16 minute combined presentation.

17 CO-CHAIR GLAVIN: No, no.

18 CO-CHAIR LUTTER: Oh, I'm sorry. You're
19 doing one combined.

20 CO-CHAIR GLAVIN: Okay. Just keep going.

21 CO-CHAIR LUTTER: Welcome, and please,
22 proceed.

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CO-CHAIR GLAVIN: Whatever you want to do.

MR. CELESTE: Great. Thank you.

Actually, I'm from EPCglobal standpoint, and our entire panel we're really appreciative of the FDA in all their efforts and how they have worked with us to develop standards. Much like the supply chain, our panel, the first panel has collaborated on our presentation, and so you will see two of us deliver the presentation, but all five us are very welcome and open for questions.

What I would like to do is just introduce our speakers, myself, Bob Celeste, Lucy Deus, and then we will have our other panelists Verun, Bruce and Piers, who will actually answer a lot of the questions for us. And I will talk a little bit later about why this group was put together and the importance of them.

What we would like to do is talk a little bit about some of the standards that have been developed within EPCglobal that relate to healthcare.

Now, we have developed a number of standards around hardware and software for the implementation of

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1 EPC/RFID, but today we'll just focus on ones that are
2 particular to healthcare and then have an in depth
3 discussion about the E-Pedigree standards.

4 So a lot of information on the slide, but
5 I just want to talk to you about when this supply
6 chain came together, an entire supply chain coming
7 together of trading partners and competitors, the
8 first thing that we tackled was the pedigree
9 management itself, the processes, the use cases that
10 were developed, how to process information through a
11 supply chain such as this. That information has been
12 completed. It resulted in about 21 use cases and 224
13 requirements that will go on to our standards
14 development areas.

15 The pedigree messaging standard was next
16 and as far as standards go, it's probably a record for
17 us. Within about 12 weeks, a little over two months,
18 we developed a draft pedigree messaging standard that
19 has gone now to the unified coalition, pedigree
20 coalition that involves the FDA, states and a number
21 of trade organizations.

22 Item level tagging. We have a group now

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1 that has gone into the standards development part of
2 that dealing with issues around serialization,
3 decommissioning of tags, what kind of information
4 would go on a tag, those type of things. The item
5 level tagging one is now in standards development
6 within our Hardware Action Group.

7 Serialization, the number on the tag. You
8 heard a number of talks today about whether the number
9 should include an NDC or whether it should include an
10 entire serialized number, and those are issues that
11 we're working through now.

12 Decommissioning. Also, we're working on
13 how to make sure that tags do not reenter the supply
14 chain. And in 2006 we're actually going after the
15 true track-and-trace. So the industry will start
16 talking about what do the read events mean to the
17 industry? How do you interpret them in a business?

18 Along all of this, security and privacy
19 are part of our discussions and part of our concerns
20 with each and every standard that we build. Along the
21 bottom you see sort of what happens after standards
22 are done. So now, the industry needs to implement

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1 this through capital spending, process re-engineering,
2 systems integration, line retrofit, as we heard from
3 Pfizer, and then scale-up. So those are the things
4 that have to happen after standards are actually in
5 place.

6 So I would like to bring Lucy up and we
7 can take a deep dive into the pedigree area and then
8 answer some questions.

9 MS. DEUS: What I would like to start off
10 by doing is distinguishing the specific standards that
11 we did focus on because you hear about two different
12 things. Really, you hear about E-Pedigree and you
13 hear about drug product.

14 CO-CHAIR GLAVIN: Can you hold the mike?

15 MS. DEUS: Sure. Thank you. And you hear
16 about drug product identification and these really are
17 two different things. The serialization and the RFID
18 that we have been talking about, that enables the drug
19 product identification and additional applications
20 beyond that.

21 When we talk about electronic pedigree or
22 pedigree itself, what we're talking about there is

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1 ensuring a legitimate chain of custody for products as
2 they move through the supply chain, and this is
3 independent of whether or not those products are
4 serialized or they are not serialized. And so when we
5 talk about creating standards for pedigree and moving
6 into the world of electronic pedigree, what do we need
7 to do that?

8 And so there's a number of different
9 standards and technologies that underlie that, which
10 include the electronic pedigree format and exchange
11 format, digital signatures, as you have heard talked
12 about earlier today, electronic records and business-
13 to-business exchange mechanisms.

14 And for those latter, those few latter,
15 there are standards that exist already. They are in
16 use in industry in different ways, but the gap that we
17 have is what is that E-Pedigree exchange format, what
18 does an electronic pedigree look like, how does it
19 relate to these other technologies and standards that
20 exist, and then how do I tie those things together,
21 and what is the standard for tying these things
22 together so that we can enable electronic pedigree in

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1 the industry? And that is really what the working
2 group focused on.

3 So as part of that, we looked at two key
4 challenges that the pharmaceutical industry faces,
5 having a universal interchange format for the pedigree
6 data elements that meets the varied state pedigree
7 requirements because they are a little different
8 sometimes when you go from one state to another, and
9 also a standard in formats for enabling trading
10 partners to send and receive pedigrees in a secure and
11 interoperable manner.

12 The pedigree format was driven not only by
13 the pedigree data elements, but also by the pedigree
14 process requirements that you see in the different
15 regulations that are out there. And so this involves
16 providing a pedigree as part of wholesale
17 distribution. It involves certification via signature
18 of those pedigrees, and it involves authentication of
19 those pedigrees that you received for the validity of
20 the pedigrees and also against your products.

21 So when we look at the E-Pedigree format
22 in the standards that we have created in the EPCglobal

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1 group, we have created an E-Pedigree interchange
2 format that satisfies the following requirements. It
3 has all of the data elements. Think of it as a
4 superset of all the data elements that are required
5 that were listed in the PDMA, as well as all the
6 different state regulations that are currently
7 available, and even including some draft and pending
8 legislation that is out there.

9 Also, it includes support for both non-
10 serialized as well as serialized products. This is
11 particularly important, that we have one pedigree
12 format that will enable electronic pedigree for both
13 non-serialized and serialized products because our
14 reality, and as many people have talked about
15 throughout today, is that, well, today products are
16 really -- they are not serialized yet. It's going to
17 be quite some time before you see mass serialization
18 of all products in the supply chain.

19 So the reality of our world is that we're
20 going to be living in a mixed world for quite some
21 time as we get to that endpoint that we're all looking
22 to get to. And so the standards group, as we looked

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1 at this, is how do we create a format that handles the
2 future requirements, the today requirements and then
3 that interim time frame.

4 In addition, it needs to -- the format
5 supports repackaged products, the different types of
6 exchange transactions of sale transfer and returns,
7 the ability to take paper pedigrees and convert them
8 into electronic pedigrees, the digital signature
9 requirement, the electronic authentication of
10 pedigrees.

11 It needs to be in a common portable
12 format, and it needs to leverage and work with
13 existing business data transfer mechanisms when people
14 exchange pedigrees with each other. We don't want to
15 have to invent new technology just for sending
16 pedigrees around.

17 And the format that we have defined
18 includes -- this is a summary of the pedigree data
19 elements that are there. It includes all the product
20 information. This is things like the NDC, the drug
21 name, the dosage, foreign strength, etcetera, the item
22 information that is the subject of that chain of

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1 custody exchange transaction, so lot number and
2 expiration date, how many quantities of unit and if
3 those products are serialized, what is the serial
4 number of those individual products?

5 The specific transaction information, so
6 that this is tied back to the purchase order or
7 invoice that this exchange transaction is about, the
8 information that identifies the trading partners, who
9 are the two parties that are the subject of this
10 transaction, and the information about those
11 companies, and finally, the signatures that are
12 required to be on the pedigree.

13 The standard that we have defined actually
14 is composed of two parts. One is the actual
15 electronic pedigree format that contains all the
16 different data elements. And so this is what the
17 electronic pedigree would look like in your computer
18 system and how all those data elements are expressed
19 in a standard way in which you express those. And the
20 key there is so that when one company receives
21 pedigrees from another company, that their technology
22 is able to interpret and understand that pedigree and

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1 the information that's inside of it and act on it.

2 The second part is the electronic pedigree
3 envelope. And really, this is nothing more than a
4 mechanism that allows us to wrap up pedigrees together
5 and send them electronically from one company to
6 another in a portable format. And this is a bit of a
7 technology facilitator, basically, for exchanging
8 pedigrees in an interoperable manner.

9 The next component in the standard are, we
10 talked about earlier, the signatures and the
11 authentication. So the electronic pedigrees use
12 digital signatures so that you can electronically sign
13 or certify the pedigrees.

14 This gives us document integrity, the
15 ability to do authentication and it's an extremely
16 secure signature, and it allows us to ensure as we're
17 signing each step of the way, as the pedigree moves
18 from one supply chain to a partner to another and they
19 add information and then they sign it, it allows us to
20 verify that the information in the pedigree was not
21 altered since the time that it was signed, so that it
22 helps to secure that content.

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So this is the result of the activity of the working group. We finalized the pedigree format, so we have got the technical specifications in terms of what is called a schema and those have been created.

We have got a document that is a specification that actually identifies all of the different data elements, the different ways that this gets used, how it ties to the other relating technologies, different use cases and scenarios for how you use it, and all the steps that you work through, so that the different companies who will use the pedigree format to send electronic pedigrees back and forth can all use it in the same way and understand how to use the format.

The pedigree, you know, the working group, as Bruce talked about, has worked really hard over the last, you know, couple of months. And when we say a couple of months, it's actually -- you might have a worry, gosh, is this mature if you have only spent a couple of months on it?

But the reality is is everybody here

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1 sitting at this table and others, this was the result
2 of many, many more months, and in some cases, years of
3 work that those companies were already doing in this
4 area and it was really bringing all of that knowledge
5 to bear and all that experience to bear in bringing
6 this together into a standard format. So it actually
7 has a lot more time behind it than the couple of
8 months that was really the process of merging and
9 melding it together.

10 But the format that we have created is a
11 common format that meets the PDMA and the state needs,
12 and it's extensible to support future requirements.
13 It addresses both the regulatory and the business
14 requirements, again, for non-serialized as well as
15 serialized items, the digital signatures, that
16 electronic authentication process, and it enables the
17 interoperability among trading partners with that
18 common portable format to exchange pedigree data.

19 What you will see in terms of the
20 formalization process, that's the part that we're
21 moving into now, is in formalizing the standard and
22 we're moving into that process within EPCglobal. And

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1 what you will also see is once it gets to this stage
2 is when vendors actually start implementing against
3 this. That would typically happen simultaneously in a
4 standards process.

5 And so this is the version that the
6 vendors are implementing their products against. And
7 actually, what you will see is real-world
8 implementations with wholesalers and retailers
9 actually starting to exchange pedigrees in the coming
10 weeks and months, very soon, in support of meeting the
11 regulatory requirements in the State of Florida for a
12 pedigree. And so you will actually see this standard
13 in action for meeting the Florida requirements with
14 many companies in the supply chain.

15 Again, we thank the FDA for the
16 opportunity to share the progress that we have made
17 with the pedigree standards with you.

18 (Applause)

19 CO-CHAIR GLAVIN: Thank you very much. So
20 that I understand, are there other presentations from
21 Panel 1?

22 MR. CELESTE: No.

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1 CO-CHAIR GLAVIN: Okay. Would you like us
2 to go to Panel 2?

3 MS. DEUS: No, let's ask questions.

4 CO-CHAIR GLAVIN: Questions? Okay. All
5 right. We have a time for questions for Panel 1, and
6 I have a question, and it has to do with the fact that
7 we have heard a number of times today reference to
8 states beginning to set standards in this area of
9 pedigrees, etcetera, and your sense of whether a
10 federal standard would help that or make it -- would
11 it make it easier or more difficult for companies to
12 comply with the standards, the pedigree requirements
13 imposed by individual states, if there were a federal
14 standard? And I will let anyone who --

15 MR. HARDER: I'll take that. I'll take
16 that one because that's a fairly straightforward one.

17 This is Bruce Harder from VeriSign. From a
18 technology standpoint, and I will articulate the
19 technology aspect of this, and I can only address the
20 technology piece because the industry is owned and
21 operated by the regulators, the wholesalers, the
22 manufacturers and the pharmacies and dispensers. They

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1 have got to speak to the overall issues.

2 But on a technical standpoint, if you're
3 building a solution, whether that is an interior
4 organization solution or a solution inside an
5 organization, building to one known spec is a heck of
6 a lot easier and is a heck of a lot more likely to be
7 workable and be automatable than if you're working off
8 of, you know, two, three, four, 50 different specs.

9 So, clearly, from a technology standpoint,
10 I think it would be more straightforward, more
11 economical to address a single spec than multiple
12 specs.

13 CO-CHAIR GLAVIN: Other contributions to
14 this?

15 MR. LINGLE: This is Piers Lingle from
16 Cyclone. I just want to add one more point. It's
17 more of an example.

18 One of the questions that is being raised
19 by the companies that we work with from a software
20 solution perspective is what do we start doing about
21 cross-state deliveries of product and if each state
22 has its own standards, there are different

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1 requirements between those states.

2 So a very concrete example is, if we have
3 one standard, a federal standard, then those questions
4 can be put to bed and we can actually work on the
5 business process to actually make that come to
6 fruition versus trying to figure out now or divine,
7 you know, what did each, you know, legislator intend,
8 you know, for their respective state.

9 CO-CHAIR GLAVIN: Okay.

10 MS. DEUS: Yes, and just to add one more
11 piece to that. A pedigree, again, is not just about
12 the data elements. It's also about that pedigree
13 process and so technology can really handle the issue
14 of the data elements and making sure that you have all
15 the data elements required to move pedigree from one
16 state to another.

17 But many of the companies that have to
18 implement pedigree exist in different, multiple
19 states, and for them to have different processes in
20 different facilities that they have in different
21 states, that can be challenging for them.

22 And so what you do see a lot of companies

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1 doing -- because Florida is getting up and running
2 just in, you know, the next few months and having
3 pedigree required in July and then, you know, you have
4 got California six months after that. A lot of
5 companies are, you know, gearing up their processes,
6 their systems and moving forward with a particular
7 pedigree implementation. That's the first one to hit.

8 And I don't want to speak for them, but,
9 you know, I can say if it was me, I would find that if
10 there was -- the thing that I'm implementing to now,
11 that level of standard that I have to implement to
12 now, if that was sort of the common bar, you know,
13 that I had to meet in the other states, that would
14 probably make a much more repeatable process that I
15 would have to go forth and implement, and that would,
16 you know, save on my cost in terms of rolling pedigree
17 out through all of my different facilities in all the
18 different states.

19 So, you know, people are already meeting
20 sort of this certain, you know, Florida/California
21 bar. And so, again, I think having, you know, sort of
22 a level playing field there would probably be helpful.

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1 But I would encourage you to ask that of, you know,
2 the actual industry themselves.

3 CO-CHAIR GLAVIN: Right. And we also have
4 a panel of states tomorrow, I believe, so thank you.
5 Ilisa?

6 DR. BERNSTEIN: Hi. Thank you all for
7 coming, and I appreciate all the work that you did
8 getting these standards done in such a quick time.

9 I have a question. Going through in the
10 other room, you all have examples of how you have
11 actually kind of implemented some of these standards
12 and they all are very impressive. However, there are
13 a lot of pharmacies and smaller wholesalers that say,
14 you know, I just can't afford to do some of these
15 things.

16 The technology or the standards that you
17 have developed, can those be transformed into kind of
18 off-the-shelf type software programs that someone can
19 just go and buy at their local place wherever you buy
20 that stuff and plug it in? And while you answer that,
21 I have another question if that's okay after that.

22 MS. DEUS: Okay. I can take that. So

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1 there are -- you can tell by the vendors that are on
2 this panel, and there are more out there, that there
3 are a number of vendors that offer pedigree solutions.

4 The standard that we also develop is
5 documented in terms of a specification, which enables--
6 - you will see some companies building their own in
7 their own internal IT departments, if they have the
8 resources to do that, and that capability is there by
9 the specification. All the information is there to
10 know how to build out a pedigree in this format and
11 exchange it.

12 So there are numerous vendors and also,
13 vendors are offering numerous types of solutions. So
14 you will see solutions that companies who can afford
15 and have the staff, you know, to operate software
16 internally and have computer systems internally that
17 they can run this on, those types of solutions are
18 available.

19 There are also vendors that are offering
20 subscription-based services of offering pedigree
21 solutions so that for some of the smaller companies
22 that don't have the ability or don't have the computer

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1 systems in-house, they can take advantage of the
2 subscription-based services. So I think you do have a
3 spectrum of capability that is out there for the
4 spectrum of the more sophisticated to less
5 sophisticated technology bars that are out there in
6 the companies.

7 DR. BERNSTEIN: The second question is you
8 have put up there that this will work in a paper and
9 in an electronic environment, and we have heard this
10 morning people saying we should take a phase-in
11 approach, and I can see that in some situations paper
12 just may be really the only option.

13 Can you explain, it's hard to visualize,
14 in an easy way to understand how you would live in a
15 paper and in an electronic world and make sure that
16 that paper itself is secure, too?

17 CO-CHAIR LUTTER: Let me just refine that
18 a little bit. We heard very strong comments earlier
19 that the paper is not worth anything. So if you had a
20 hybrid system with paper and RFID, wouldn't the
21 contaminated paper contaminate and pollute the entire
22 system?

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MS. DEUS: Do you want to go first?

MR. HARDER: No. In looking at the, you know, how to meet the regulations that are out there today and, again, a lot of our work focuses around the states that have enacted laws and also put together rules associated with those laws, but when you look at, I think, for example, Florida, Florida does not have a requirement that a pedigree, one, is electronic or, two, that it has an electronic signature.

Basically, the level of rules and the level of processes basically says that you have to have a pedigree, and you have to have a pedigree that you have authenticated and that you have certified. So if you're in a situation where, let's say, an electronic pedigree is received, but you don't want to -- but you can't authenticate it electronically, there is a list of other mechanisms that you can use, other actions you can take, to authenticate that.

And some of that includes, you know, telephone calls and emails and things like that, but there's also mechanisms in there that say, you know, if the previous owner has included an image or a copy

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1 of the previous pedigree, that is also an acceptable
2 form.

3 So it's not -- the process wouldn't run as
4 smoothly if one of those steps along the way was a
5 non-electronic step, but the solution is set up in a
6 fashion that can accommodate that. Now, again, I
7 think, leave it up to the industry to say, can a paper
8 pedigree en masse work? You know, that's up to the
9 industry to say, but what we have had to do from a
10 standards group is recognize that there will be both
11 paper and electronic and they will have to work
12 together.

13 CO-CHAIR GLAVIN: I think we can do two
14 more questions. Do you want to go next? Yes.

15 MS. STEFANO: Again, we heard this
16 morning, we heard earlier, about the importance of
17 having to communicate each person's sharing data and
18 so on and the possibility of breaching privacy and the
19 like.

20 Is it more of a concern that there are
21 security issues such that, you know, hackers are
22 everywhere and they could break into these data

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1 systems or is it more just from a business process?
2 You know, have you looked into -- I guess the question
3 is, the bottom question is, have you looked into the
4 security of the systems? Is there apprehension
5 because of the potential security breaches?

6 MR. LINGLE: I think we see pedigree
7 really as more evolutionary than revolutionary and
8 that, you know, industry has been for, you know, some
9 years connecting electronically, exchanging electronic
10 information and doing it in a secure way.

11 And so what we have done is we have
12 brought to bear sort of those years of experience of
13 trial and error, you know, and trying to get a bunch
14 of smart people in a room, get a whole bunch of
15 operational people in a room and try to figure it all
16 out and are just basically using standards and using
17 technologies that have already been used and are tried
18 and trusted. And what we're really trying to do is
19 secure that supply chain piece.

20 Now, pedigree is, you know, different
21 than, say, RFID. You know, they are sort of different
22 topics and RFID can be a lot more pervasive than

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1 pedigree. Pedigree is really about the transfer of
2 items among sort of the supply chain. So I think some
3 of the privacy concerns aren't as great when you're
4 talking about pure E-Pedigree between sort of a
5 manufacturer, a wholesaler and a retailer.

6 MS. STEFANO: Yes, and what I was talking
7 more, if the two are paired to each other, then I know
8 that complicates the matter.

9 MS. DEUS: To be clear though, the
10 pedigree is about the chain of custody in a supply
11 chain.

12 MS. STEFANO: Right.

13 MS. DEUS: So there is no patient data in
14 the pedigree itself. There is currently no regulatory
15 requirement that exists that has you include any kind
16 of patient data in the pedigree itself. It is really
17 movement of companies in the supply chain. It's that
18 information that gets recorded in the pedigree.

19 MS. STEFANO: I understand that, but I'm
20 just talking about the, I guess, cracking what is
21 being transmitted from Point A to Point B in tracking
22 a product in the system.

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MR. HARDER: I think it might be a good idea to kind of defer the answer to that, because we as a group focused on this format of data.

MS. STEFANO: Okay.

MR. HARDER: And I think we have got other groups that will talk about security and privacy.

MS. DEUS: Yes. And if this helps, one of the things that was a key design point for this when I talked about that common portable format to leverage the existing business data transfer mechanisms, many companies use already secure business data transfer mechanisms --

MS. STEFANO: Okay.

MS. DEUS: -- to exchange data very securely from one company to another.

MS. STEFANO: Okay.

MS. DEUS: This was designed in such a way that it can leverage those existing transfer mechanisms and be just as secure as the other data.

MS. STEFANO: Thank you. That's --

MS. DEUS: That's what you were looking for.

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MS. STEFANO: Yes.

MS. DEUS: Okay.

CO-CHAIR GLAVIN: Jeff?

DR. SHUREN: Bruce, you had mentioned that it is easier to develop a technological solution if you have specific specs. And then, Lucy, you said one issue you're encountering is that you have got 50 states and potentially, I know you're already seeing, you can have a lot of different data requirements and that makes it a little bit more difficult. And to the extent you can get some uniformity and maybe some federal involvement, that would be helpful.

Are there other areas where either from a federal level or from the business end, from industry, that there are things you need to hear that would make it easier for you in developing technological solutions?

MR. DILLON: I'll speak to that.

DR. SHUREN: Okay.

MR. DILLON: I'll speak to that when I present. There are more things.

CO-CHAIR GLAVIN: Okay.

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MR. DILLON: Readability.

MS. DEUS: Yes.

CO-CHAIR GLAVIN: Are you willing to wait to hear the next presentation?

MR. DILLON: That's fine.

DR. SHUREN: I will exercise my option to ask the question later.

CO-CHAIR GLAVIN: Okay. Okay. I would like to thank Panel 1 and ask Panel 2, are you the third member of Panel 2, if you would come up to the table, and thank you. And you have individual presentations is my understanding.

DR. RUDOLF: Yes.

CO-CHAIR GLAVIN: That's right? All right. Then we will start with -- and you were supposed to be the first, Paul, I gather. Yes. Okay. Because you said there is an order issue, and I didn't want to B since you had -- is that okay?

DR. RUDOLF: It's fine.

CO-CHAIR GLAVIN: Okay. Good. Thank you.

Paul Rudolf. Yes, I did, too. I thought you -- this is an update to your slides?

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1 DR. RUDOLF: Yes, I had to change it. I
2 wrote it on this morning, but I guess --

3 CO-CHAIR GLAVIN: Yes, right.

4 DR. RUDOLF: I can do it without the
5 slides.

6 CO-CHAIR GLAVIN: Are you willing to do
7 that? Why don't you just tell him to forget it?

8 UNIDENTIFIED SPEAKER: But that was the
9 version that was up. Why doesn't he use the old
10 version?

11 CO-CHAIR GLAVIN: Because he doesn't want
12 to use the old version. He would rather go without.

13 DR. RUDOLF: Thanks. Thanks for being so
14 patient. What I will do here is since the original
15 slides I had submitted have changed somewhat, I will
16 just go ahead and give the presentation without
17 slides. I think I can make the same points without
18 any visual aids and we can find a way to make it
19 available to the panel.

20 First, I would like to thank the FDA and
21 the Task Force for allowing me to speak. And having
22 been at the FDA and as a former Member of the Task

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1 Force, I certainly agree that combatting counterfeit
2 drugs is very, very important. However, there are
3 other important things also that may be helped with
4 the use of electronic track-and-trace technology that
5 I do want to discuss.

6 Recent reports about disparate supplies of
7 flu vaccines indicating that some areas have major
8 shortages and others have major surpluses, along with
9 reports of difficulties of getting medications and
10 other supplies to victims of large scale natural
11 catastrophes like Hurricane Katrina highlight some of
12 the other potential uses of electronic track-and-
13 trace.

14 What if there is a serious outbreak of
15 flu, a pandemic, avian flu, serious terrorist attack
16 using biological weapons? Is the Government prepared
17 to make sure that all life-saving medications can
18 reach victims in time to save their lives?

19 This potential problem became more
20 evident, at least to me, this fall when U.S. public
21 health authorities admitted they couldn't locate large
22 amounts of flu vaccine and with the additional reports

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1 of the introduction of counterfeit Tamiflu and
2 counterfeit flu vaccine into the supply chain as avian
3 flu became more prevalent this fall.

4 It may be that the Government can do more
5 to speed the adoption of electronic track-and-trace
6 technology generally through its purchasing power for
7 stockpiles and its authority to require tracking of
8 medications in times of a public health emergency,
9 which it has under the Project Bioshield Act, which
10 was enacted in 2004, that that type of mechanism may
11 be more effective than some of the other mechanisms
12 that the Government has to speed RFID that have been
13 discussed this morning.

14 There are two key things that electronic
15 track-and-trace can provide in the time of a public
16 health emergency: visibility and preparedness. Now, I
17 have heard that many people think that visibility and
18 preparedness come automatically with RFID, pedigree,
19 and authentication.

20 However, visibility is really a little
21 different. It does build on and it results from
22 pedigree and authentication track-and-trace solutions,

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1 but it is not an obvious, immediate outgrowth of
2 those. Visibility in an emergency is the ability to
3 know in real-time the location of every medication
4 needed to combat that crisis no matter if the
5 medication is in a Government stockpile or a private
6 distribution center, in a hospital, potentially even
7 in a doctor's office.

8 Authentication and pedigree systems are
9 set up to track-and-trace and authenticate one item at
10 a time. Visibility is the ability to see all items at
11 the same time. Preparedness is the ability to
12 distribute needed medications and supplies to areas
13 affected by a public health emergency. In other
14 words, getting the right medication to victims in time
15 to save lives.

16 In an emergency the Government must not
17 only locate and ship product immediately, but it has
18 to deliver those medications to victims, not just
19 shipping them from one city to another, but actually
20 getting them to the particular location, street
21 corner, where there are victims waiting and to be able
22 to do that efficiently and effectively.

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1 In fact, not only is efficiency and
2 effectiveness an issue, but other factors will come
3 into play also in a time of an emergency. I just
4 mentioned counterfeits. I think other behaviors will
5 include things like theft, diversion and hoarding. In
6 fact, hoarding is a potentially significant factor in
7 the time of an emergency. Why would a doctor's office
8 or a hospital or any other entity be willing just to
9 give up all of their stockpiles of medications?

10 Electronic track-and-trace does have the
11 ability to address all of these issues. It provides
12 visibility. It facilitates preparedness and it can
13 identify hoarding, diversion, theft and improve
14 efficiency and delivery of medication.

15 However, developing visibility and
16 preparedness systems can take time. When an emergency
17 exists, the information provided by track-and-trace is
18 priceless. I think the Government and a lot of others
19 of us would pay anything to know where every vaccine
20 is and where every last bit of medication is, but that
21 information won't be available at any price when the
22 emergency actually hits.

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1 Government officials should take advantage
2 of existing technology and new technologies for
3 pedigree and authentication to assure widespread
4 visibility and preparedness and should start doing
5 that now. The FDA, other HHS agencies, the Department
6 of Defense, Department of Homeland Security, the
7 states, others should begin now to take steps that
8 will allow the building of an infrastructure that is
9 needed to ensure that the country is prepared to deal
10 with a public health emergency that might occur two or
11 three years from now.

12 The procurement power of the Government,
13 along with the authority of FDA to require tracking of
14 medicines needed in an emergency, can be an extremely
15 powerful force for speeding the adoption of mass
16 serialization and RFID in the pharmaceutical supply
17 chain in general. Requiring electronic track-and-
18 trace in an emergency should immediately facilitate
19 other implementations and be a catalyst for developing
20 existing infrastructure.

21 In fact, by protecting the public in the
22 event of a crisis, the FDA would be addressing

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1 counterfeiting and would inspire industry into faster
2 adoption of electronic track-and-trace for all
3 products, such as the phase-in approach that we have
4 heard about earlier today. In any crisis, there will
5 be a mismatch between the location of victims and the
6 location of life saving medicines, as I pointed out,
7 and it's very important for the Government to know
8 where everything is.

9 So what can the FDA actually do? There
10 are a large number of potential actions, and I can
11 just mention one step that does seem feasible to me at
12 least, is to start meeting with federal and state
13 departments and agencies to start planning for this
14 and determine what each agency's role and
15 responsibility might be in a procurement environment
16 and in a regulatory oversight environment to make sure
17 that there is coordination between all entities and
18 that, in fact, an RFID tag case will actually be
19 visible at every different point in the supply chain,
20 and to begin to facilitate initial implementations of
21 such a system.

22 Without planning, the chances of a public

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1 health emergency in two or three years becoming
2 catastrophic, I think, are greatly enhanced. The
3 slides are a little out of order. I did want to make
4 one comment about the timeline.

5 From what I have heard today and from what
6 I have been hearing since I have left the FDA in the
7 last year, I do believe that widespread mass
8 serialization and RFID tagging of cases and pallets is
9 feasible in the next two years, by the end of 2007.
10 However, I do agree that widespread tagging of RFID
11 tagging at the item level does face very significant
12 business and implementation challenges.

13 Although in large measure the technology
14 is available, I would agree that a lot of the business
15 and operational issues are going to be difficult to
16 overcome and meet the original timeline for all drugs.

17 However, I think if industry is committed, and I
18 think that's a key point, that industry needs to be
19 committed, I do think that the critically important
20 drugs, those most likely to be counterfeited and those
21 needed in a public health emergency, could be tagged
22 by the end of 2007.

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1 And then I had a couple of recommendations
2 on the slide that point to requiring RFID at a case
3 level for it to address public health emergencies, 2D
4 bar codes initially at an item level in order to get
5 this done in the next couple of years, and then the
6 development through the Government auspices of E-
7 Pedigree and e-authentication systems to provide
8 visibility, and then to assure through the state and
9 federal regulatory framework that appropriate
10 oversight is provided. Thank you.

11 (Applause)

12 CO-CHAIR GLAVIN: Thank you very much.
13 Jim Rittenburg from Authentix.

14 DR. RITTENBURG: Thank you. I would like
15 to thank the FDA and the Task Force for their
16 leadership in bringing these issues to the forefront
17 and for providing this public forum to talk about
18 these issues.

19 The drug supply chain is at risk today. I
20 think everybody realizes that. Counterfeits are on
21 the increase in the U.S. and globally. Unauthorized
22 distribution and diversion is increasing, and the

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1 supply chain is vulnerable to terrorist attack, which
2 I think is one of the more scary aspects of our supply
3 chain at the moment.

4 Technology does exist today that would
5 allow us to take steps to improve the security of the
6 supply chain, and I believe there are things that can
7 be done today that aren't being done in the time where
8 RFID technology is being expanded.

9 RFID technology holds much promise for the
10 future, and many of you know that it has been in use
11 for decades in a number of different types of
12 applications. However, for this application and for
13 securing the drug supply chain, there are significant
14 barriers that must be overcome to apply this
15 technology to that application.

16 We have technological issues around read
17 rates, interferences, and standards to address. There
18 are economical issues around costs and there are
19 political issues around privacy, data ownership, and
20 things like that. All of these still put the
21 widespread use of this technology out a number of
22 years and I think you have heard today different

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1 forecasts on when that might be, but I believe
2 widespread use down to the unit level is well out in
3 the 5 to 10 year range at best.

4 So the question is, do we have the proper
5 focus in what is being done today? I believe that
6 RFID technology is being pushed into the pharma
7 industry in a manner that isn't necessarily the most
8 conducive to getting its acceptance in that area.
9 Much of the agenda today for using RFID is being
10 promoted by the retail industry, which has a different
11 objective than what is being looked at in the pharma
12 area and securing the drug supply chain.

13 The retail industry is interested in
14 improving the supply chain efficiency and getting
15 benefits from that and that is a very different
16 application than ensuring the security of the supply
17 chain. I think there are important differences there,
18 and I think there are costs that are associated with
19 the pharmaceutical industry applying these tags under
20 this situation where the benefit does not come back to
21 that industry. So again, are the priorities and the
22 focus at the current time being put in the right

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areas?

There are a number of things that I believe could tighten the supply chain very quickly, and some of these are being done, but perhaps they could be done quicker, and that is one area where I think the FDA could have an impact. Strengthening penalties for counterfeiting and unauthorized distribution would have a huge effect.

Countries that have put the death penalty in for drugs of abuse don't have a very big drug abuse problem, and counterfeit drugs is a problem in this country that is a life-threatening problem, and the penalties should be in that same realm. They should be extremely severe, and I think that in itself would cut the problem down substantially.

I know the industry has started to go down this track. Establishing strong distribution agreements with wholesalers will have a big impact on the supply chain and employing authentication technologies on products and packaging throughout the supply chain also enables quick checks to be done, and also would enable an ongoing field audit process to be

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1 undertaken both by the manufacturers themselves and
2 perhaps by the FDA and other agencies to look at both
3 the physical product, the agreements that are in place
4 through audits, and electronic information around the
5 supply of the drugs.

6 Also, strengthening licensing and
7 oversight requirements for wholesalers is another very
8 important thing that could be accelerated and would
9 help tighten up the supply chain. I believe the PDMA
10 pedigree provisions should be implemented without
11 further extensions at the end of this year. They
12 won't be perfect, but I think they will be better than
13 what we have right now.

14 And to get to the point of this
15 conference, I believe initiation of mass serialization
16 of product to the unit level would have a big impact
17 on helping to control the supply chain, and I believe
18 we should be prioritizing bar code technology to do
19 this, which is available today. It's economic, and
20 it's being used for other applications in reducing
21 medical error in hospitals.

22 And there are approaches where bar coding

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1 and RFID can be used in a hybrid fashion, to use bar
2 codes at the unit level and, where applicable and
3 where it makes sense, at higher packaging levels RFID
4 can also be used in conjunction with bar code. And I
5 also believe that even when RFID becomes adopted,
6 there will be a need at least for the foreseeable
7 future to use bar codes in conjunction with RFID tags
8 so that you have got duplication of information on
9 readable tags.

10 And by creating parent-child relationships
11 when products are bar coded and packaged, we can avoid
12 having to scan every single item in a box, and it
13 doesn't need to be as difficult as it was shown
14 earlier where you could scan a pallet code or you
15 could scan a case code and capture all the information
16 of the items that are in that.

17 I think if we leverage existing technology
18 and do that in a way where we build forward
19 compatibility into what we're doing, we can move
20 toward RFID, but with a system that can be implemented
21 today and can help protect the supply chain.

22 Mass serialization with bar code systems,

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1 such as a data matrix at the unit level and bar code
2 and RFID at higher levels, would allow the mass
3 serialization to be accomplished. With that in place,
4 we can build out the data management infrastructure.

5 The numbering system can be standardized
6 around bar codes but also be formatted to be EPC
7 compatible, and the various data fields can be agreed,
8 the standards can be put in place, so that whatever is
9 put in there initially with bar codes could be
10 followed up with RFID information, and we wouldn't
11 need to rebuild the system.

12 Manufacturers I think, initially, could
13 manage and own the data for their products. They
14 could be responsible for serializing the products that
15 they produce in initially a bookend type strategy
16 where the serialization at the front end with
17 manufacturers serializing their products and, at point
18 of sale or at point of dispensing, reading of those
19 codes and comparing it to a database that would
20 contain the valid codes would provide at least a
21 relatively quick way to get some aspect of control
22 over the supply chain.

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1 I think in this way we could establish
2 mass serialization, establish a database and at least
3 initially have a system which could provide an early
4 warning of problems in the supply chain, because
5 multiple hits off the same code would indicate you had
6 a problem with that product. You wouldn't know
7 necessarily which one was fake, but you would know
8 there was a problem out there to investigate.

9 So I think we should look at a phased
10 approach which now would involve serialization of
11 products with bar code technology, establishing a data
12 management infrastructure, and utilizing a bookend
13 approach, but doing it in a forward compatible manner
14 so RFID could phase in afterwards.

15 The next phase would be to add the pages
16 between the bookends and involve the third party
17 distributors to achieve full traceability with bar
18 code technology. And then Phase 3, which would be
19 five years plus out, would be to phase in RFID at the
20 unit level at the point in time where it became
21 economical and the technology issues were addressed
22 and build out the RFID infrastructure for widespread

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1 use of the technology. Thank you.

2 CO-CHAIR GLAVIN: Thank you very much for
3 that.

4 (Applause)

5 CO-CHAIR GLAVIN: The third presenter on
6 this panel is David Dillon of Verify Brand, and I
7 remind you that Dr. Shuren will not forget his
8 question.

9 MR. DILLON: My slides are here. Thank
10 you very much. Thank you for inviting us. Everyone
11 has thanked the FDA so far. Let me do that, but let
12 me also add why. For a lot of organizations, it's a
13 very daunting thing to wonder how will we approach the
14 FDA? To whom will we speak? How much time will go
15 into this? For you to gather here, for us to be able
16 to talk to you all at one time is greatly appreciated.

17 You know, whoever has set this up for me,
18 I see that this is the one that came in before. I
19 wonder if there is a moment. I guess I won't take the
20 time. I will go through the old presentation. I
21 truncated this in order for those of you at the back
22 to have a chance to read, but clearly this is the

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1 finer version.

2 Just a moment to talk about Verify Brand
3 background. We're probably unknown to most people in
4 the room. We have actually been at serialization for
5 25 years, started a long time ago with Cure 81 hams
6 and expanded out through Hewlett-Packard and
7 significantly verification, serialization for
8 verification with Microsoft. Also, probably I should
9 say as a matter of disclosure, our parent company does
10 make RFID tags and we have validated and deployed a
11 serialization and authentication system.

12 That said, I am here to talk about numeric
13 codes and web authentication, to make a distinction
14 between authentication and supply chain tracking, a
15 distinction I think that is not made often enough, to
16 talk about human readability, to talk about random and
17 sequential serialization, bar codes and RFID for
18 machine-readability, alphanumeric versus simple
19 numeric and precision and error in dealing with very
20 large numbers.

21 Authentication or track-and-trace? The
22 answer is both, and we encourage the FDA to focus on

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1 authentication, and a couple times in the 10 minutes I
2 have I would like to recommend that the FDA look at
3 the work of Los Alamos National Laboratories and the
4 work their Vulnerability Assessment Team did and their
5 approach to authentication and the use of random
6 numbers. If one is going to do track-and-trace, there
7 is a logic to authenticate first and then track-and-
8 trace only authenticated product.

9 Human readability. That has come up
10 actually today a couple times. If this is about
11 protecting the consumer, then why not give the
12 consumer tools they can use? There's many benefits to
13 human readability. One is the number of potential
14 authenticators. There is obviously a shortage of RFID
15 readers. There aren't all that many bar code readers.

16 Sometimes those readers don't work. If there is a
17 human readability opportunity to authenticate, it's
18 advantageous.

19 There is an opportunity for communication.

20 If a human authenticates a code, there is a
21 possibility for a brand owner to give a message to
22 such a person. There is an opportunity to get

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1 information back. Timeliness of getting information
2 back with respect to catching counterfeiters is a huge
3 issue. Today it's often six months late before
4 somebody knows that it's, in fact, a counterfeit
5 medicine.

6 It's also the ultimate backup. Destroyed
7 RFID tags, miserably scratched bar codes, human
8 readable stuff is decipherable even when it's quite
9 injured, but it also includes the notion of the
10 universal revelation of your code, a factor that needs
11 to be taken into account.

12 Random versus serialized. Well, random
13 versus sequential, I'm sorry. Sequential, if you find
14 two, you know the pattern. From the standpoint of
15 making the bar high for a counterfeiter, it has really
16 not been done. One of the points about random is that
17 there is no information content in the number. You
18 can guess, but you won't be right.

19 In other words, if you take a 12 digit
20 alphanumeric number, it's really not possible for
21 humans to imagine how many combinations are inside
22 there. If you pull out 50 million and I say I have

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1 all 50 million here that are all winners, just guess
2 one, your chance of guessing one of those 50 million
3 is less than one in 80 million, less than winning the
4 lottery. It is a minute, minute, minute subset of the
5 total.

6 It represents a significant barrier for
7 somebody who is trying to guess one, but for the
8 counterfeiter trying to guess thousands it represents
9 an impossibility. And that was with the 12 digit
10 alphanumeric. Here's a formula for the mathematically
11 inclined I had deleted before.

12 2D bar codes in RFID. We have heard a lot
13 about that today. 2D bar codes, small, available,
14 inexpensive. They are accepted for serialization. We
15 have clients who are using them as a part of their
16 thought process and on-ramp to RFID. If you are going
17 to put a unique number, so many snowflakes, so many
18 fingerprints on everything you own, that has a
19 significant daunting task from a business process
20 standpoint without necessarily having to engage in
21 RFID frequency battles, that kind of thing.

22 Clearly, RFID is the future. There are

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1 issues of tag economics. There's issues of global
2 standards. We have heard a lot about that, so I'm
3 going to move on.

4 Alphanumeric versus simple numeric. It
5 comes down to being nice to the humans. If your
6 intention is to cut the humans out and not have them
7 have an opportunity to be able to authenticate, this
8 isn't as significant. But if you do intend to have
9 human readable, if you look at the difference between
10 Base 2, Base 10 and alphanumeric, there is a whole lot
11 less real estate used if you're dealing in
12 alphanumeric representations.

13 There's three numbers up on the screen.
14 The top one is an alphanumeric. The next one down is
15 Base 10 and then, finally, the same amount of number
16 space would be 57 spaces in binary.

17 The ASCII trap. Before I say that, an
18 announcement that we have, we came to a decision at
19 Verify Brand. Our board concluded that it would be
20 best for us to release our intellectual property
21 through EPCglobal, which is what we're intending to do
22 in the near future with respect to these issues to

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1 help move the ball in terms of standards setting and
2 that kind of thing.

3 There was a question about the FDA role,
4 and we think it's important and useful for the FDA to
5 participate in what's going on at EPCglobal. It may
6 be needed to settle differences in the future, but
7 that's where we're going to seek to share our
8 approaches.

9 A final point would be to ask the FDA to
10 consider including certain six sigma processes in
11 their CGMPs. When you're going to make huge volumes
12 of individual numbers, error rate starts to matter.
13 If you take a look at a 10th of a percent of an error
14 rate in 50 million numbers, you have thousands and
15 thousands and thousands of bad numbers.

16 So you do need to get to extraordinarily
17 high process controls, and it can be done, but the
18 usefulness of failure mode analysis and cause and
19 effect and those kinds of approaches to be certain
20 that you're at better than 99.99966 percent is needed.

21 Thanks.

22 CO-CHAIR GLAVIN: Thank you very much.

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(Applause)

CO-CHAIR GLAVIN: Well, thank you because you also allowed us a little more time for questions, and I know, besides Jeff's, there are some questions for this group. And you should also feel free to address them to the earlier group, and the earlier group should also feel free to chime in if anyone feels they have something to add to the discussion. So we'll start with Jeff.

MR. DILLON: Did I answer your question?

DR. SHUREN: Not exactly.

MR. DILLON: Okay.

DR. SHUREN: A little bit. But it kind of goes to in developing technology. We keep hearing about the more narrow the specs, the better. One issue had been raised about the states and their varying data requirements, and that there may be a need for or there may be value from the Federal Government providing some uniformity.

Again, are there different things, answers, you would need either from the federal level or from the business side that would make it easier in

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1 developing technological solutions?

2 MR. DILLON: I think I would be the fourth
3 person on this panel to endorse the idea of federal
4 involvement on the pedigree standards. I don't think
5 there is anybody who is going to argue for the House
6 of Babble. So I would endorse that.

7 We would also ask the FDA to endorse the
8 idea of human readable in codes and to follow in the
9 footprint or the tracks of EPCglobal. Rather than
10 trying to set standards, participate with them in
11 those standards settings. We would also encourage the
12 focus on authentication as a different notion from
13 track-and-trace.

14 CO-CHAIR GLAVIN: Can you talk a little
15 bit more about that?

16 MR. DILLON: The idea of authentic is that
17 I know specifically that this is exactly mine and no
18 one else's like fingerprints or snowflakes. In the
19 implementation that I was talking about, if you take a
20 tremendously minute subset of the available pool of
21 numbers as a random set, each of those are truly
22 unique and not guessable. If you apply those to a

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1 product and then provide a web authentication service,
2 you can go and find out whether or not those are
3 yours.

4 CO-CHAIR GLAVIN: Okay.

5 MR. DILLON: Like so many snowflakes and
6 so many fingerprints put on a package. From those of
7 us from the geek perspective, those would be so much
8 digital payload in an XML wrapper that could be
9 shipped around to whom, you know, they are needed by.

10 CO-CHAIR GLAVIN: Thank you. Other
11 questions?

12 MR. McCONAGHA: I would just like to
13 explore the track-and-trace capability of the RFID as
14 you see it implemented, and I would address this to
15 all eight of you, to both panels if I may, because I
16 think, Lucy, you had mentioned in your remarks that
17 the EPCglobal schema anticipated using kind of
18 existing modes of communication to transfer a kind of
19 E-Pedigree information through the chain of custody.

20 And I inferred from that that what you
21 were talking about was basically a situation in which
22 one wholesaler would deliver a product to the other

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1 wholesaler, that they would obviously exchange their
2 own information and then whatever information that had
3 gotten already down the line. And what that suggests
4 to me is a decentralized database and we have heard a
5 lot today about kind of decentralized versus
6 centralized databases.

7 If we have a decentralized database and
8 the model is one wholesaler passing the drug to
9 another or to a retail pharmacy, if the E-Pedigree is
10 passed that way, how is it that that is really any
11 better than the current paper pedigree, and how is it
12 that -- and I realize this is a very basic question,
13 so pardon the ignorance, but I'm very interested in
14 your thoughts on this.

15 How is it that the individual receiving
16 that pedigree is in any better position to
17 authenticate the accuracy of the history on that past
18 the person they are receiving it from than would be
19 somebody today getting a paper pedigree, you know, in
20 the normal course?

21 MS. DEUS: Part of that, the
22 authentication requirements are actually addressed in

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1 the implementation that we followed and the standards,
2 was following the Florida rules for electronic
3 pedigree.

4 And the model that they establish there is
5 if you are purely just putting a bunch of data
6 together in an electronic document and sending it
7 around then, yes, you can say, well, what if I change
8 the data that you sent to me, alter that, change
9 quantities, lot numbers, and then I pass that on to
10 somebody else? That would be no different than
11 forging, you know, information on a piece of paper.

12 However, what Florida had implemented, and
13 this was leveraging work that had been done in the DEA
14 CSOS, Controlled Substance Ordering System, and in
15 other prior work, which is basically when you apply
16 the data, you use the digital signature. And what it
17 is is I add data to the pedigree. I digitally sign
18 the data on the pedigree.

19 When I digitally sign the data, without
20 going too deep into the digital signature technology,
21 basically what it does is it is using standards that
22 allow me -- that when I apply my digital signature to

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1 the document, it is not just a signature that says
2 Lucy Deus signed this document. What it is also doing
3 is it's creating a digital fingerprint in a way of the
4 data that I signed and that is unique to my
5 certificate that I use to sign that data, as well as
6 the data that I'm signing.

7 Later, when you go to -- when you receive
8 the pedigree and you authenticate or verify the
9 pedigree, there is a mechanism that is part of the
10 digital signature technology that allows you to verify
11 that that signature really is mine and it came from an
12 authorized certificate authority and that the content
13 that I signed was not altered after I signed it.

14 So for example, if I digitally sign
15 something and then we even change one space in that
16 document and add a space character to it, when we go
17 to recompute those digital signatures and I create
18 another digital fingerprint and compare it to the
19 other one, those two digital fingerprints won't match
20 up anymore because even one character was changed.
21 And so that is how you can verify that the integrity
22 of the document was not altered since it was signed.

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1 So this was part of the regulatory
2 framework, you know, a requirement that was already
3 established to ensure the integrity of the document
4 and the integrity of the signatures on that pedigree
5 document.

6 And that is what is embodied in the
7 standard that we created, again because we looked
8 across all the regulations as the requirements base
9 for the work that we did to create something that was
10 not only interoperable from a technology point of
11 view, but also was compliant with the different
12 regulatory requirements that all the different states
13 have been working on to date. So I hope that helps
14 to --

15 MR. McCONAGHA: It does. And just to be
16 clear then, my understanding is the technology that I
17 would have as a wholesaler would allow me to verify
18 your signature even if you were three or four persons
19 up the chain?

20 MS. DEUS: Yes, that's right.

21 MR. McCONAGHA: Okay.

22 MS. DEUS: And there is a mechanism that

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1 we employed that basically I add some content, I sign
2 it. Then you get the document from me. You're going
3 to add some content. You don't just sign your
4 content. You sign your content plus all of my
5 content.

6 MR. McCONAGHA: Okay.

7 MS. DEUS: So it all gets nested and you
8 have to, like, peel back the onion and verify each
9 step of the way.

10 MR. McCONAGHA: Okay. Very helpful.
11 Thank you.

12 MR. DILLON: Just to add to that, your
13 question, though, underscores a point. The electronic
14 -- the comments before were absolutely right that an
15 electronic document is extremely secure as a document.
16 But if you're talking about so much counterfeit
17 Lipitor, does that document prove that that Lipitor is
18 not counterfeit? No, it's not what it shows.

19 It shows that you know for sure where that
20 document came from. If you want to know if that
21 counterfeit Lipitor really is counterfeit, somebody
22 must have taped some digital fingerprint, some digital

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1 snowflake onto it, so you can authenticate that.

2 MR. McCONAGHA: Okay.

3 MS. DEUS: Right, and again when --

4 CO-CHAIR GLAVIN: That helps. Thank you.

5 That answered my earlier question. I finally --

6 MR. DILLON: Okay. It's about uniqueness.

7 CO-CHAIR GLAVIN: The penny dropped.

8 MR. DILLON: It's about uniqueness that
9 allows you to authenticate.

10 MS. DEUS: Yes. And authenticate is an
11 overloaded word. It applies in many different -- so
12 we have that form of authentication where you're
13 physically authenticating the product. When we use
14 authenticate in the pedigree context -- and the reason
15 I use that word there is because it's in the
16 regulatory language, but there think of it as the word
17 verify.

18 You're verifying the integrity of the
19 signatures and the integrity of the content of the
20 document. So it's that type of a verification that
21 applies to the chain of custody information. And I
22 apologize because we both used the same word, but they

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1 were meaning two very different things.

2 CO-CHAIR GLAVIN: Yes, okay, because
3 you're talking about the product, authenticating the
4 product. You're talking about authenticating the
5 process and the pedigree.

6 MS. DEUS: Yes, firmly verifying that
7 transaction, who applied that transaction in the
8 pedigree, which is what the pedigree regulatory
9 requirements ask for with respect to the pedigree
10 part.

11 MR. DILLON: Microsoft faced this exact
12 same issue years ago. Their biggest competitor by
13 far, their only real competitor, is counterfeiters and
14 they weren't so concerned with tracking the movement
15 of their software as knowing whether or not the
16 software that somebody brought up and was wondering
17 whether it was genuine was authentic or not.

18 CO-CHAIR GLAVIN: Okay.

19 DR. BERNSTEIN: I have a question for
20 Paul. For the public health use that you described,
21 do you see the Government creating the infrastructure
22 that is needed to do this or layering it on top of

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1 existing efforts?

2 DR. RUDOLF: Well, no, I don't see the
3 Government creating the infrastructure. I see that
4 the Government would work with all the entities who
5 would be involved with making, manufacturing,
6 shipping, and I wouldn't call it selling but putting
7 the drugs in a stockpile or somewhere else, working
8 together.

9 In fact, the Government would actually
10 have a greater responsibility and be able to have a
11 bigger seat, if you will, at the table in developing
12 standards because, clearly, the Government would have
13 to play by the same standards that everyone else is
14 playing by. And right now as EPCglobal and industry
15 develop standards, the FDA certainly, when I was
16 there, certainly participates, but it's a different
17 kind of participation if the Government is actively
18 involved.

19 I think that the Department of Defense has
20 been very actively involved in EPCglobal for that
21 reason, and they have been a big player in a terms of
22 developing the standards. So it does put the health

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1 part of the Government, if you will, in a much
2 different position, but it clearly is completely a
3 joint effort.

4 CO-CHAIR GLAVIN: All right. Thank you
5 very much this panel, these two panels. Yes, Jeff?

6 DR. SHUREN: In response, I have two quick
7 just general statements that I'll throw out there.
8 One is just a follow-up to what Paul was talking
9 about.

10 We had signaled in our Federal Register
11 notice interest in the use of RFID if it provided any
12 additional benefits in the setting of a public health
13 emergency and particularly in this area of re-
14 deployment, that rather than moving a product sort of
15 through the chain to an individual and it goes through
16 that route, that there may be a need to pull back that
17 product as it's on route and move it elsewhere because
18 we may be faced with shortages in the setting of a
19 public health emergency and need to redeploy.

20 We would be very interested to hear from
21 companies who currently make medical countermeasures,
22 whether they be for a terrorism event or they be for

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1 an infectious disease or some other public health
2 emergency. If you actually have any pilot studies
3 underway or are planning to tag any of those products,
4 we would be very interested.

5 And if there are any pilots underway that
6 might address this re-deployment issue and may well
7 not be, and it certainly may be something that the
8 Government would need to do, and we would be
9 interested to hear from other manufacturers who might
10 be interested in such a pilot.

11 The second thing we would be interested to
12 hear about, I think it was Jim who had mentioned it,
13 about the business models, that currently the driver,
14 the big push for RFID technology is coming from the
15 major retailers and that this mode -- if it's a little
16 bit different than what we may be interested in and
17 that we may be looking for different priorities.

18 We didn't hear this from PhRMA or some of
19 the pharma companies this morning, but we would be
20 interested to actually get some feedback from those
21 folks in terms of the current drivers and whether or
22 not there need to be different drivers. And this gets

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1 back to the issue of incentives being put into the
2 system, getting ROI and appropriate business plans.

3 So, again, if we could get those comments
4 submitted to the docket, that would be very helpful.

5 CO-CHAIR GLAVIN: Thank you, Jeff. That
6 was a good contribution. Thank you to this panel for
7 drilling down into yet another aspect of this set of
8 issues and on this topic. So thank you very much. It
9 has been very helpful.

10 (Applause)

11 CO-CHAIR LUTTER: If the panelists would
12 take their places, we will start.

13 (Whereupon, at 4:11 p.m. a recess until
14 4:14 p.m.)

15 CO-CHAIR LUTTER: Hello? The most
16 memorable fine meals often end with a treat, a
17 dessert, at the end, and this is like a fine meal, is
18 a long day and there is a treat also at the end. I'm
19 delighted to have an opportunity to introduce a
20 distinguished panel on a very important topic,
21 privacy.

22 We have been talking about RFID and

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1 electronic track-and-trace technologies and how they
2 might help address the problem of counterfeiting by
3 accumulating and compiling and sharing vast amounts of
4 information. Information issues related to the use of
5 RFID need to be better understood. The protection of
6 patient privacy is a concern that has been raised by
7 RFID advocates and critics alike.

8 We would like to use this opportunity to
9 raise the awareness of these issues and discuss
10 possible measures that would address privacy concerns.

11 We're also interested in hearing about the need for
12 consumer education to further inform consumers about
13 RFID and its use.

14 I would like to remind everybody that the
15 slides for these presentations and the final versions
16 of them, not necessarily those that may have been
17 shared with you in paper format, which as we know
18 isn't always reliable, those final versions will be
19 posted on FDA's Counterfeit Drug Initiative website on
20 Friday and the URL for that website is on a one page
21 document at the registration table.

22 The participants in this last panel are

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1 Julie Mayer from the FTC, the Federal Trade
2 Commission, who will speak first, Paula Bruening from
3 the Center for Democracy and Technology, Elliot
4 Maxwell, a consultant with Johns Hopkins University,
5 Steve Casey of SureID and Joe Pearson of Texas
6 Instruments.

7 We have just 28 minutes to remain on
8 schedule, so I will give everyone -- I think I have
9 scheduled you for seven. And to avoid an autocratic
10 decision that you might only have six, I will instead
11 adopt a different approach that we will schedule you
12 for seven, but presume a certain professional self-
13 regulation on your part.

14 And I think you have seen the benefits of
15 Qs and As and we would like very much to reserve time
16 to do that today. So without further ado, please.

17 MS. MAYER: Okay. No pressure. Okay. So
18 I have already been introduced. Here is my
19 disclaimer, my views and big picture. The Federal
20 Trade Commission is the nation's consumer protection
21 agency and we're delighted to be here, to be invited
22 to consult with one of our sister agencies.

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We do a lot of work more and more recently in the area of privacy and information security, although that effort has been going on since the '90s with the advent of Internet and online commerce. Here are some of our key statutory tools that we use related to consumer privacy and security, and just pointing out that generally under the FTC Act we regulate for-profit commercial entities so not other, you know, Government agencies and their conduct.

Some of the recent work we have done relates to financial privacy and also general information security practices of companies. A good for instance is a very recent case we announced just two weeks ago against ChoicePoint, when we announced a settlement with ChoicePoint I should say, relating to their disclosure and practices in securing credit histories and other information about personally identifiable information about consumers. So that shows you a little bit of, you know, the kind of work that we do.

In addition to enforcement, we also do public education and policy, hence we're here, and we

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1 also hold our own workshops in the RFID arena. We
2 held one in June of 2004, which we followed up with
3 with a staff report, and that report summarizing the
4 testimony at the workshop, as well as comments that
5 were submitted and presentations from the workshops,
6 are still available on our website.

7 We have also done others in a host of
8 related privacy and technology areas, and we also
9 develop education materials relating to regulatory
10 requirements for businesses as well as best practices
11 for businesses, especially in the information and
12 privacy arena, and also for consumers about how to
13 protect themselves.

14 At the workshop that we held on RFID, like
15 the FDA's effort today, we made a concerted effort to
16 hear from as many different constituencies implicated
17 in the consumer privacy area of RFID use. In many
18 ways we were dealing with the potential, but there is
19 still a lot to say, and we heard, of course, from
20 retailers, from folks working in healthcare
21 applications, transportation, consumer products and
22 Government applications, be it on the federal level

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1 with, you know, Homeland Security down to library
2 books.

3 We also, of course, heard from consumer
4 and privacy advocates and academics and folks who kind
5 of analyze the market trends and did some surveys of
6 consumers, so we could really find out, at this point,
7 two years ago, you know, may be a big difference from
8 even now, but what do consumers know about RFID and
9 what applications and protections would they value if
10 RFID was introduced in the consumer space. So those
11 are important not just for us to understand, but of
12 course for industry to understand as they deploy it.

13 Based on what we heard at the workshop and
14 comments and other work we have done in the privacy
15 and security arena, we made some -- well, we drew some
16 conclusions that are about RFID.

17 Some seemed to be in terms of privacy
18 issues specific to the technology, as alluded to
19 earlier today, with the ability potentially to
20 surreptitiously scan tags and glean information, the
21 fact that these things are just small and people can't
22 see them and necessarily on a label which is part of

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1 its, you know, benefits in many ways, but also makes
2 some people and consumers nervous, particularly in the
3 absence of any explicit notice about the use of RFID
4 devices.

5 And also, of course, as we have heard a
6 lot about, the bit capacity of chips, the ability,
7 which is also its benefit, to uniquely identify the
8 object to which it is affixed. We also then made some
9 recommendations, the staff of the FTC did, and we also
10 said that basically even though they were specific to
11 the technology, there were concerns. A lot of what we
12 heard, and a lot of agreement even from sort of the
13 extremes of who was at the table, was a lot of these
14 concerns are about database security. Again, you
15 know, absolutely confirmed by what I have been hearing
16 today.

17 Every, you know, data was mentioned, you
18 know, several times a minute it seemed like. And so
19 RFID use is obviously facilitating the collection of
20 data and more precise data and, therefore, more
21 valuable data. So considerations for users of the
22 technology are what information really needs to be

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1 collected, just if you can do it, should you do it?

2 And obviously, there is a business, you
3 know, return on investment consideration there, too.
4 But once that data -- if that data is collected and
5 also if it's associated with other data about
6 consumers, particularly personally identifiable data,
7 that should be appropriately safeguarded and that
8 implicates security as well as, you know, access
9 considerations.

10 And I think the baseline standard that
11 we're applying in this arena, not just in RFID but
12 with other technologies and with ChoicePoint, as I
13 mentioned, is the use of reasonable and appropriate
14 measures to secure personally identifiable information
15 about consumers. So this is not a one-size-fits-all
16 approach, but what is the data, who is using it, what
17 is the need for it?

18 Other recommendations that are definitely
19 related and part and parcel of deploying an RFID
20 system would be consumer education. Again, there is a
21 lot of business justification for doing this because
22 if there are benefits, as we have heard today, for

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1 consumers, those should be made clear to them,
2 especially where there might be a tradeoff with
3 consumer privacy, and also dispelling myths to the
4 extent that they are being perpetuated. That would go
5 a long way.

6 Supporting that is consumer notice. That
7 should be clear, conspicuous and, of course, accurate.

8 And we also believe, as evidenced again by what we're
9 hearing today, that self-regulatory efforts are an
10 important part of this process and they should be
11 encouraged and they should also, when they are being
12 developed, include accountability mechanisms for
13 members of that self-regulatory program so if
14 compliance is not met, that there are some
15 consequences.

16 So in sum, what we're doing now on the
17 RFID front, as in the information security arena, is
18 monitoring the use of the technology and self-
19 regulatory initiatives regarding privacy and security,
20 tracking developments, which events like this are
21 helpful for us to see firsthand how the technology is
22 being used, working with our sister agencies, okay,

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1 and participating in international forums that address
2 privacy and security issues around RFID. Thank you.

3 (Applause)

4 CO-CHAIR LUTTER: Our next speaker is
5 Paula Bruening from the Center for Democracy and
6 Technology.

7 MS. BRUENING: Thank you. Thank you very
8 much for the opportunity to be here this afternoon.
9 This is my first experience speaking before the FDA
10 and I am very grateful for the opportunity. I would
11 first just -- okay, this is how it works.

12 I first just wanted to say that the Center
13 for Democracy and Technology is an independent
14 nonprofit public interest organization, and we
15 advocate for civil liberties in the digital
16 environment, and we are privacy advocates.

17 We have been working in the RFID space for
18 about two years now, but the way that we do our work
19 is very much consensus-based. We try and bring
20 stakeholders together who have concerns about an
21 emerging technology and try to address the privacy
22 issues that are a result of the technology early on,

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1 so that privacy protections can be deployed early and
2 effectively.

3 We feel optimistic about the potential for
4 RFID to secure the drug supply and we feel as though,
5 for the most part, RFID technology in this space does
6 not raise major privacy concerns as long as you're
7 talking about the supply chain and perhaps the
8 pedigree.

9 But the fact that this is a technology
10 that the consumer will take home with him or her and
11 the fact that there may be after purchase applications
12 for RFID implicates personally identifiable
13 information. And when information about individuals
14 is involved in this kind of a technology, that is when
15 the privacy concerns arise.

16 The first thing that I would just like to
17 say as a starting point is that when it comes to
18 privacy, whether you're talking about privacy as a
19 civil liberty or as a business application, it's
20 really privacy is about creating trust. If you want
21 really robust acceptance of a technology, if you want
22 consumers to engage, it's important that they

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1 understand that their personally identifiable
2 information is being protected and secured and that
3 they have choices about the collection of that
4 information.

5 And I think it's also important to
6 recognize that right now, as this technology is
7 rolling out, we're looking at a really challenging
8 environment for privacy. There are several things
9 going on right now. There is heightened public
10 concern about data security and data breach.

11 Last year, we saw several instances of
12 data spills. There was a lot of press around this.
13 There was state level response. There was Federal
14 Congressional response, and obviously, the Federal
15 Trade Commission, as Julie just said, was also
16 involved in trying to address the concerns about the
17 security of databases.

18 At the same time there is a heightened
19 awareness on the part of the public about Government
20 surveillance and the proliferation of data collection
21 and use and Government access to data. And I think if
22 we have been, you know, reading the papers in the last

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1 couple of weeks in particular, you know, there is
2 really not much that one needs to add to that comment.

3 And then there have been many instances in
4 the last year in particular where there has been a
5 failure to address the privacy concerns in RFID
6 technologies prior to that technology being rolled
7 out. And as a result, I think, when that happens,
8 when there hasn't been the proper amount of public
9 debate about the privacy concerns, that's when you end
10 up with some kind of public backlash and a bad
11 reaction and public relations problems.

12 So what is it that is different about
13 RFID? What is it about this technology that raises
14 concerns? I think it's pretty well-accepted now and I
15 think we have seen over the last 10 to 15 years that
16 as new technologies that are involved in data
17 collection, data exchange, emerge, there tends to be a
18 revisiting of the question of privacy.

19 But there are some things about RFID that
20 are different, and Julie alluded to some of those.
21 This is almost an invisible technology. In some
22 cases, if you don't know to look for it, you don't

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1 know that it's there, or it may be there and you don't
2 recognize it for what it is.

3 There is potentially a collection of
4 information that is passive to the individual. You
5 know, you're not turning over a credit card. You're
6 not engaging in an EZ Pass/Speedpass kind of program.

7 This information collection, potentially, is
8 happening without your necessarily knowing about it.
9 And I think that because these tags are attached to
10 products that people are taking home, RFID raises
11 concerns about tracking of individuals.

12 The title of this workshop, RFID track-
13 and-trace, I know that we're talking about this with
14 respect to drugs and to pharmaceuticals. I think what
15 concerns individuals is that they are also going to be
16 tracked and traced and it raises the concern about
17 surreptitious surveillance. And of course, because
18 we're talking about pharmaceuticals, we're talking
19 about sensitive information.

20 So what is our framework? How do we go
21 about approaching questions of privacy for this kind
22 of technology? We have in this country, we have

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1 internationally, well-established principles of fair
2 information practices. They provide guidance for
3 responsible data collection and they form the basis
4 for state and federal regulations, for business best
5 practices and they are intended to give individuals
6 some control over the collection and use of their
7 information to limit data collection and then to place
8 responsibilities on data collectors.

9 Let's see. Now, I have heard today many
10 people referring to notice and choice as being fair
11 information practices. I think that's true as far as
12 it goes, but it really is a much more comprehensive
13 list of practices. But I will say that in the case of
14 RFID, what is peculiar to RFID are these questions of
15 notice. Are we telling people that this collection is
16 happening, that this technology is in use, what kinds
17 of choice are available to them, can you build that
18 choice into the technology, can you offer that choice
19 at different points, how do you offer that choice, and
20 then I think also security.

21 There is the question of the security of
22 the information that is being collected in the

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1 databases, but then also there is the peculiar concern
2 about the security of the information in the tag
3 itself and that is very specific RFID.

4 I think that RFID technology presents
5 challenges to how you apply these fair information
6 practices. We have had experience in different
7 environments, but when you're talking about this kind
8 of technology that is so small and difficult to see,
9 oh, wow, what did I say, and that is, you know, in
10 this kind of environment where there is this passive
11 collection -- thank you, there is -- it is more
12 difficult to perhaps put in place some of these fair
13 information practices.

14 Industry needs to work with stakeholders
15 to figure out how best to apply these fair information
16 practices, but central to the question is figuring out
17 what is the application, where is the real privacy
18 risk and then how do you go about protecting against
19 that privacy risk and applying fair information
20 practices?

21 It's important to build all of this in at
22 the beginning. You end up with better privacy

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1 protection. You end up with more streamlined systems.

2 You end up with better acceptance, and you can fold
3 in a lot of the policy questions that are being
4 debated, once they are decided, right into the
5 applications themselves. And again, you end up with
6 better acceptance and, you know, less controversy in
7 the public.

8 And this conclusion is really just a
9 recap. Again, I appreciate the opportunity to be here
10 and I will stick to my six or seven minutes. Thank
11 you very much.

12 (Applause)

13 MR. MAXWELL: At the end of a meal comes
14 either dessert or potentially the bill and maybe
15 privacy is the bill in this or sort of creme brulee.

16 Let me just talk a little bit about what
17 you care about it, building on what has been said
18 before. This is going to get into the hands of
19 consumers. If you think about this or plan about
20 track-and-trace simply as a supply chain or anti-
21 counterfeiting or diversion, you are going to make a
22 mistake because eventually you need to think about

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1 this holistically.

2 And one of the things that is going to be
3 important to do is to think about it to the extent
4 possible in conjunction with other people who are
5 trying to do the same things in different domains so
6 that inconsistent and more costly remedies don't work.

7 So why care about it? Privacy issues are
8 unavoidable. We see that. If you want to Google
9 privacy in RFID, you will find that this is not
10 something that you get two or three hits about. The
11 privacy community is engaged. There are lot of forums
12 for discussing these things. And, in fact, poor
13 implementations have caused more and more problems.

14 And, to wit, think about the passport
15 issue and think about the kinds of controversy about
16 Government mandates of use of this particular
17 technology and the concerns that it brought out. So
18 you really need to think about it carefully and, even
19 more importantly, the Government mandate requires more
20 thought about it because it means there is not choice
21 and that is one of the important things about thinking
22 about privacy, to ensure consumer choice.

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1 Privacy and security, as was said just
2 before, are intimately intertwined and one can't think
3 about this technology and the questions about privacy
4 without thinking about these two things together.
5 It's not as if there is a blank slate because not only
6 do you have HIPPA, you have state consumer laws, you
7 have labor laws and health impacts that people need to
8 be thinking about at the same time.

9 We're seeing this in the consumer space,
10 but it's also going to be true with respect to this
11 technology in regard to the FDA and whatever mandates
12 come out for anti-counterfeiting purposes. So we need
13 to think about it in the context of sets of rules that
14 already exist to, again, try to avoid inconsistent
15 rules, inconsistent applications.

16 What we have learned so far? There is a
17 threat that consumers feel about information being
18 gathered about them without their consent and linked
19 to their personally identifiable information. There
20 is a concern about post-sale. What happens? Can they
21 be targeted or traced or profiled because of the
22 presence of this technology?

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1 There is the same kind of background about
2 a growth of surveillance infrastructure and, in
3 particular, of Government access to the data because,
4 again, this can be done for good purposes, but
5 extended to other purposes that people are not
6 comfortable with. So one has to think about that from
7 the beginning. How does one control for that? How
8 does one deal with the possibility of access by people
9 other than the purposes that were originally thought
10 to call into use the technology?

11 New issues because radio is involved and
12 radio can be intercepted and radio can be used to have
13 unauthorized reads and so it's a different thing than
14 just the regular 2D bar codes. Employees= concerns
15 about job loss and particular concerns about health
16 impacts that have been raised in the settings of what
17 happens when there are more and more radio emitters in
18 an environment or, as the FDA is addressing, the
19 health implications of use of the technology with
20 respect to the drugs themselves.

21 Other things. Most of the issues that we
22 come across in the privacy space have really good

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1 precedents. We have seen it in fair information
2 practices. We see it in the FTC's work now on best
3 security practices. We see it in the planning for
4 deactivation from the beginning at the Auto-ID Center
5 because they thought from the beginning that there
6 needed to be some way of deactivating it to give
7 consumers more control.

8 On the other hand, there are lots and lots
9 of potential and existing benefits that might come
10 into play if the tags are active. So we need to think
11 carefully about post-sale benefits and giving people
12 choices about disabling or deactivating the chips.
13 Clear notices, no hidden tags, because the last thing
14 one wants in thinking about a new technology is to
15 have a tag spring at someone and say I didn't know
16 this was going on, and that is the way to cause an
17 absence of trust.

18 Straightforward consumer education is
19 needed, clearly. We have also learned that the real
20 differences in this technology with respect to other
21 technologies is the post-sale issues, and in fact,
22 there are a number of technological fixes that are

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1 being looked at and a number of post-sale benefits,
2 returns, recalls, warranties, increases in the
3 efficacy of recycling, support for the disabled.
4 There's lots of research going on in terms of home
5 healthcare monitoring right now.

6 All of these things may, in fact, rest on
7 people choosing to let the tags remain active after
8 sale, but it will take time and effort to build this
9 infrastructure. Lots of solutions that people have
10 come across, kill commands, partial kills, making the
11 chips switch on and off, encryption, authentication,
12 blocker chips so that someone can't be scanned without
13 their knowing of it, database controls, anonymous data
14 mining, but they are all tradeoffs about this in cost,
15 in process efficiency, in who bears the burden and the
16 impact on these post-sale benefits we were just
17 talking about.

18 So recommendations, privacy and security
19 by design from the beginning, recognize what is the
20 same, the update of security issues, data minimization
21 issues. Decentralization of databases is generally
22 more preferable for privacy purposes than

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1 centralization of databases. Recognize what is
2 different. The radio waves, there is the possibility
3 of unauthorized reading and interception.

4 Use what we know already and has been
5 developed over the last 25 years, the principles
6 underlying fair information practices, clear and
7 understandable notices. Again, seeking consistency
8 changes the economics of this for the people who have
9 to be involved in it. If there are lots of different
10 ways of doing it and lots of different requirements,
11 it raises the cost on the complexity. And choices for
12 consumers in regard to information collected and
13 giving them more means of controlling it.

14 Support the development of technical
15 solutions, involve the FDA. Clearly, as the FTC has
16 done in security, it has been very important and can
17 potentially play a major role in consumer education.

18 Industry codes and self regulation. The
19 Government can actively stimulate these post-sale
20 benefits and coordinate Governmental requirements and
21 show preferences for open and global standards and to
22 take the fruits of this so they can be applied more

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1 globally, and that is going to change the economics
2 and the efficacy of the use of the technology in
3 general.

4 Once again, my thanks to the FDA for
5 allowing me to speak and for making us dessert.

6 (Applause)

7 CO-CHAIR LUTTER: Thank you very much for
8 that enlightening presentation. Our next speaker is
9 Steve Casey from SureID.

10 MR. CASEY: Hello. I would like to thank
11 the FDA Task Force for allowing me to speak today and
12 thank you, attendees, for staying so late in a very
13 long day.

14 Privacy is an important topic, though. As
15 with any new technology, privacy concerns must be
16 discussed, understood, and addressed. As with these
17 concerns, the benefits must be understood as well. By
18 weighing the benefits against the concerns,
19 individuals can make a choice as to whether to use the
20 technology or to not use the technology.

21 As we already heard today, there are many
22 techniques for protecting privacy: encryption. You

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1 can use PINs. You can disassociate the personal
2 information from the RFID tag or you can turn it off,
3 but then you would lose downstream benefits.

4 Let me give you some examples of where
5 consumers en masse have made a choice to tradeoff
6 privacy concerns for significant benefits. When we
7 look at credit cards, very commonly used today, the
8 safety, the convenience, access to emergency funds all
9 have outweighed the concerns. If you look at e-
10 commerce and Internet shopping, the convenience, ease
11 of comparative shopping, access to hard-to-find goods,
12 lower cost all outweigh the concerns.

13 In libraries where items are tagged on an
14 individual basis, speedy and automated returns,
15 actually the privacy of a self-checkout, freeing up of
16 librarians to help other patrons and also lowering of
17 local and regional budgets all have outweighed the
18 concerns. So I would like to propose that when the
19 benefits significantly outweigh the concerns, the
20 actual technology enabler of those benefits become
21 irrelevant and of no great concern.

22 There is an issue facing most individuals

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1 today, and that is the cost of healthcare. By the
2 way, hard copies of the slides will be outside on the
3 table where the handouts are, if I'm going too fast
4 for you here.

5 RFID could help reduce the cost of
6 healthcare by as much as \$300 billion annually. That
7 is if you look at the downstream benefits of using
8 this technology. And the costs that are related to
9 that would be related to medication counterfeiting,
10 supply chain productivity and shrink medication hours,
11 poor patient compliance and persistence and unknown
12 treatment outcomes.

13 If we extend the use of RFID tagging
14 beyond cases and pallets and use intelligent tags at
15 an item level, significant benefits emerge. You could
16 provide the right amount of the right medication to
17 the right person at the right time. You could also
18 maintain and monitor environmentally sensitive
19 medications, such as the biologics. You could ease
20 patient access to critical medical information. And,
21 lastly, you could provide personalized and
22 professional assistance to maintain an individualized

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1 medication regimen.

2 As we heard, RFID can benefit many
3 stakeholders, including the patients and the consumer
4 by lowering their cost, providing greater access, to
5 care givers to easing the care burden, and to provide
6 ease of mind, to the care providers for measured and
7 improved outcomes and increase in sales, and to the
8 payers by addressing healthcare costs and shifting
9 high costs, emergency and hospitalization costs, to
10 preventative measures with medications and medication
11 therapy, which is one of the cornerstones of the
12 Medicare Modernization Act.

13 But most importantly, we could save lives,
14 live healthier, provide greater access and lower cost
15 to society. With RFID we could collaboratively
16 address one of the most serious issues facing our
17 nation, and that is the cost of healthcare. I want to
18 thank you for your time today.

19 (Applause)

20 CO-CHAIR LUTTER: Our final speaker is Joe
21 Pearson from Texas Instruments.

22 MR. PEARSON: Good afternoon and, as was

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1 just stated and with the risk of getting my applause
2 now instead of after my presentation, I am pleased to
3 be the last presenter.

4 (Applause)

5 MR. PEARSON: And appreciate the energy
6 that has been in this room today. I think it has been
7 a very enlightening day and a full, good discussion.
8 So Texas Instruments is the fourth largest
9 semiconductor manufacturer in the world. We have been
10 in the RFID business for about 16 years. We have
11 created a lot of RFID technologies, and we have
12 produced over a half a billion RFID tags in those 16
13 years.

14 So this issue has kind of come up today
15 and the question, "Can you read what I have when I
16 leave a pharmacy or any other type of medical
17 facility?" One could say, well, maybe it would be
18 difficult. Maybe, you know, it would be really hard
19 to do, figure it out. But I think from a privacy
20 perspective, the question "Can you read what I have?"
21 will be there for sure, and we have to address that
22 head-on, and the answer for certain has to be, we

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1 can't let that be possible.

2 So we have talked a lot about whether NDC
3 information should or should not be in a part of the
4 tag data. Let me take just a few seconds to talk
5 about what would be on the tag data and what are some
6 of the options.

7 Of course, you would have some kind of
8 header data fields that would tell you who was the
9 authority providing the RFID tag information. You
10 would have the manufacturer identification, who was
11 the manufacturer. Was it a Merck, was it a Pfizer,
12 was it an Abbott? You would have a serial number. We
13 know this is critical. We have talked about it today.

14 A unique number for that product is important and,
15 obviously, managed by the pharmaceutical
16 manufacturers. And, of course, product class.

17 Again, this has been a discussion of
18 whether we should or should not include the product
19 class information. One could imagine a scenario where
20 you have RFID tag data that does not include product
21 class and you could imagine it with product class
22 information.

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The benefits, the deliverables of RFID with a serial number only, is that it will deliver an E-Pedigree solution. With a serial number you can deliver E-Pedigree. There is the participation, of course, that is required by all the members in the supply chain in order to deliver the information with that serial number.

And so what I have heard a lot from the people in the industry, the members in the industry, the various sectors, is that in order to participate, in order to be able to afford to provide the infrastructure to support that serial number and allow that electronic pedigree, the product information is necessary in order for me to have those applications, that Steve Perlowski talked about and others have talked about, that provide ROI, return on investment, whether that be inventory tracking or what have you.

So assuming that we go forward with some tag data structure that includes product information, how can we protect that scenario where it's not possible for someone with a rogue reader when I come outside or you come outside of a pharmacy or a health

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1 facility and not to be able to read that data?

2 Well, there's two basic ways. The first
3 way is read protect, to protect that data from being
4 read. Now, you can make an expensive chip on an RFID
5 tag that has a microprocessor that would authenticate
6 a reader to see whether it's a rogue reader or an
7 authorized reader. Costly, probably a time-consuming
8 process that wouldn't be very efficient.

9 Another methodology is to have a password
10 mode in order to read a tag. In other words, the
11 reader, whichever reader in the supply chain, would
12 have to provide a password that has been actually
13 programmed on during the initial manufacturing of the
14 product where the tag was applied, and you would have
15 -- throughout the supply chain people would have to
16 access that tag using that password.

17 Now, there is an inherent risk in that in
18 the sense that whatever it takes to make it easy for
19 people to have access to the correct password for a
20 particular tag is the very thing that may make that
21 vulnerable to people finding out what that password or
22 that password protocol would be in order to determine

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1 what the password would be for a particular tag. And,
2 of course, at the end of the day when the consumer has
3 left that pharmacy, that product information is still
4 on the tag and any technology, any security, as you
5 know, can probably be broken.

6 Another approach is to decommission the
7 data off the tag. It's not, you know, a rocket
8 science approach, but basically an individual tag
9 would only be able to be decommissioned, the product
10 class information to be decommissioned, when it was
11 presented with the correct password. This requires a
12 limited distribution of the password in the supply
13 chain, as opposed to the read mode where everybody has
14 to have that password just to use it in the supply
15 chain.

16 In the decommissioning mode where you have
17 a password write scenario, only the end of the supply
18 chain is really the one who needs access to that
19 password. And, again, when that tag leaves the
20 pharmacy with that patron, the data is removed. There
21 is nothing to break. So the risk of figuring out what
22 John Jones has in his bag or in his office is removed,

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1 because the data is simply eliminated and not present.

2 So our opinion is that decommissioning is
3 a recommended approach to protect privacy. We think
4 that a simple 32 bit password programmed onto the tag
5 during the manufacturing process would be sufficient.

6 And in fact, it really becomes less of a
7 security mechanism, as opposed to an administrative
8 mechanism, because in the supply chain you want people
9 to be able to read that tag. And simply when that tag
10 leaves the supply chain and goes with the consumer,
11 the administrative task of me as a pharmacist or a
12 pharmacy being able to remove that product class
13 information is more administrative than as a security
14 officer.

15 Additionally, not only when you remove the
16 product class information, you also have the other
17 elements of the data still on the tag. You would have
18 the serial number. So if the tag or if the product
19 had to come back and you had access, you were
20 authorized to have access to the network, you would be
21 able to understand again what that product is.

22 And if it was a real important product,

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1 maybe an aged product where you really didn't want
2 someone to be able to read that it was even an RFID
3 tag, you could use a total disabling function with the
4 kill function with the same password scheme. Thank
5 you.

6 (Applause)

7 CO-CHAIR LUTTER: Thank you very much.
8 I'm delighted with people's respect for the clock,
9 even without my not taking any autocratic decisions.
10 I'll try and -- I would like to exercise my
11 prerogative as Chair to ask three questions that
12 actually have yes or no answers. So I'm going to ask
13 them of everybody. And I think you can maybe offer a
14 maybe or a no comment, but it's probably very, very
15 short. And these are really to interpret, if you
16 will, the broad privacy issues that you have raised to
17 our narrower perspective at FDA with RFID for
18 pharmaceutical products.

19 And maybe I'll just do these three in a
20 row and then we can do each one with answers. The
21 first question is, should disclosure of the existence
22 of the RFID be on the drug label, meaning either the

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1 bottle or the insert into the box or the box itself,
2 given that this real estate is really valuable and the
3 costs of lousy risk communication are so high?

4 MS. MAYER: That's for me to start?

5 CO-CHAIR LUTTER: Because of the time, I'm
6 really looking for something really short.

7 MS. MAYER: Right. So that's always a
8 challenge.

9 CO-CHAIR LUTTER: We can start at the
10 other end.

11 MS. MAYER: Yes, if you wouldn't mind.
12 Okay. Sure. I would say that our position, at this
13 point, is without knowing exactly the specifics of the
14 needs of industry and labeling requirements from your
15 end, that we would say if there's going to be a
16 disclosure, as I said in my presentation, it would
17 need to be clearer and conspicuous and recognizable,
18 some other folks have pointed out, so it needs
19 something meaningful to consumers.

20 MS. BRUENING: Yes, this is Washington.
21 There are no yes or no answers. But, you know, I
22 think that really what you would need to do is

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1 probably study, you know, how to communicate this
2 information effectively. If there is a way to do it
3 effectively and economically on the label, you know,
4 some research may bring that out. Maybe it isn't,
5 maybe there is another better way to do it. But I
6 just couldn't sit here and give you a yes or no answer
7 without more information from or feedback from
8 consumers.

9 MR. MAXWELL: Yes, I think these guys are
10 both right. You have to figure out what communicates
11 this to the public. You are asking us to make a
12 judgment on that when you should be getting feedback
13 from the people who will be putting it on the
14 packaging or on the label as to whether that's the
15 most effective way. But it is to be conspicuous. It
16 is to be meaningful, and that's your task. And it's
17 the task of those people who are commenting to say
18 what's the most effective, cost effective way of doing
19 it if you have to make it clear and conspicuous and
20 understandable?

21 CO-CHAIR LUTTER: Let me just clarify my
22 question. There is only a finite amount of space on

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1 the label broadly defined. And we have a key role to
2 communicate the risks associated with medication, the
3 use of the medication as prescribed and that's our --
4 that's probably one of our first and foremost
5 functions. And given that, you know, enlarging the
6 boxes is itself expensive, the question is how to
7 communicate that, given that there's limitations to
8 attention. But I respect very much the advice that
9 you are providing.

10 MR. MAXWELL: Well, in 10 seconds more, in
11 the best of all possible worlds you'll have a symbol
12 that will eventually become as understandable as a UL
13 mark or a kosher for Passover marker or what have you.

14 That's the aim and that way it doesn't take up much
15 space and communicates. But it is the effectiveness
16 of the communication that's important.

17 CO-CHAIR LUTTER: That's clear. Thank
18 you.

19 MR. CASEY: I guess from a personal
20 perspective, if RFID was used everywhere ubiquitously
21 and there was the potential that could be on any of
22 the medications, then the notice, which is absolutely

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1 important, could be done elsewhere, as opposed to
2 taking up important real estate for communicating
3 other warnings and other information. Maybe it could
4 just be within the stores where the medication is
5 picked up that RFID is potentially being used for that
6 medication.

7 MR. PEARSON: Besides being woefully
8 unqualified to answer the question, as a marketing
9 background, sometimes going through the process of
10 branding a symbol is very beneficial in terms of
11 education of what you're trying to communicate what
12 that symbol means. So to that point, having an EPC
13 code or some kind of RFID indicating code is actually
14 a great mechanism in which you are really forced to
15 communicate what you're doing and what it is and what
16 it represents.

17 CO-CHAIR LUTTER: So I'm going to
18 interpret these suggestions, if you will, as the use
19 of a symbol may end up being an effective economical
20 way of communicating the presence of a chip at the
21 level of a package. Let me take turns with the panel.
22 Yes, Steve?

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1 MR. SILVERMAN: Let me direct my question
2 to Mr. Maxwell. In the interest of the late hour,
3 I'll try to be concise, which for me is novel. To
4 what extent do we have to engage in this conversation
5 about robust privacy protection and consumer
6 education, if we have an RFID system that doesn't
7 capture personal information? When we talk about
8 using it as a proxy for the drug pedigree in the paper
9 environment, there is no collection of personal
10 information and there wasn't corresponding consumer
11 privacy protection and consumer education.

12 If we have chips that are disabled when
13 they leave the pharmacy, do we need to be worried
14 about what symbols we put on the box, what message we
15 convey to consumers and what privacy protection for
16 manufacturers or distributors are building into the
17 process?

18 MR. MAXWELL: I don't have much of a
19 reputation for conciseness, but let me try to make it
20 quick. One is that I don't believe that you can think
21 about this simply as a supply chain issue and say that
22 it stops at the point where it gets sold. You could,

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1 in fact, take it and disable it, but there's so rich
2 an array of benefits that we can see post-sale, even
3 furthering the aims of FDA, for instance, for home
4 healthcare monitoring where you don't want to say it
5 is by definition turned off.

6 And if that's the case, then there are
7 lots of ways in which that information will be matched
8 with personally identifiable information. So you need
9 to think about it, I think, (A) in an environment
10 where it's ubiquitous, (B) in an environment in which
11 it has post-sale applications and, (C) in which those
12 applications and the threats are taken seriously by
13 consumers. So it's trying to think about from the
14 beginning to have privacy by design with those
15 conditions.

16 CO-CHAIR LUTTER: Let me ask a follow-up
17 to that, and I'm going to adopt my earlier format and
18 solicit yes or nos, which I may not get. And this is,
19 let's suppose that there is a default procedure
20 adopted, which is for retail pharmacists to turn off
21 the tags, unless directed otherwise. And in this
22 instance, would legitimate significant privacy

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1 concerns persist?

2 MS. MAYER: Well, first, I'm just going to
3 exercise prerogative by going first and just
4 supplement my first answer. I just wanted to say I
5 hope if a label is the, you know, selected outcome
6 that it's, you know, not provided in a vacuum and it's
7 part of, you know, a larger consumer education effort
8 by the FDA and the, you know, technology developers
9 and users, so it's more meaningful and also maybe
10 something that is used across different industries so
11 a consumer would see the same label at Wal-Mart as at
12 Walgreens, you know, so there's some consistency.

13 As far as the is that a kill option in
14 providing some -- it sort of goes to the consumer
15 choice issue and is it removing that choice and is it
16 removing any privacy concerns? I guess it could be
17 seen as that, but as Elliot has pointed out, you know,
18 pretty directly there it's also cutting off potential
19 benefits.

20 CO-CHAIR LUTTER: No, no, but my --

21 MS. MAYER: No.

22 CO-CHAIR LUTTER: -- question is, it's a

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1 default procedure.

2 MS. MAYER: Oh, okay, yes.

3 CO-CHAIR LUTTER: So I go to a pharmacist.

4 I say I would like to pick up my prescription, and
5 unless I ask that it not be killed, it would be
6 killed.

7 MS. MAYER: I think that generally opt-in
8 or opt-out, I guess, that would be for consumers would
9 be --

10 CO-CHAIR LUTTER: It's an opt-in.

11 MS. MAYER: Oh, I mean, is opt-in, yes.
12 It would be, you know, less burdensome for consumers.
13 So I think that seems to make sense.

14 MS. BRUENING: Yes, I think that if you
15 are -- if the default is that the tag is killed at the
16 point of purchase, I think you probably have addressed
17 a lot of the privacy concerns, assuming that there has
18 been no linkage of information via that RFID tag to
19 the person identifiable information prior to that. I
20 mean, which I'm assuming is the case.

21 So I think, yes, it would take care of a
22 lot of it, but I would be concerned about possibly,

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1 you know, cutting off benefits to consumers. I think
2 that that, you know -- I think that the choice needs
3 to be robust.

4 MR. MAXWELL: Yes, I used to think that
5 the kill function, when I first started thinking about
6 this problem, was very attractive. And a default
7 might solve some of the problems. It solves most of
8 the post-sale problems. It doesn't solve the problems
9 of data security with respect to the sale and the
10 linking of the in the retail environment purchase data
11 with the data about the object.

12 I have been spending most of my time
13 thinking about openness over the last while and what
14 the Internet is meant for openness and innovation.
15 And the one thing that comes clear to me is that this
16 technology is an infrastructural technology that is
17 going to result in lots of benefits that we don't even
18 think about now, and in lots of applications that we
19 can't even think about now.

20 So I'm hesitant to say yes, it solves most
21 of the problems, because I don't know what that would
22 do to post-sale applications that I might find

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1 terrifically interesting and which require a critical
2 mass of on-chips. So I'm hesitant.

3 CO-CHAIR LUTTER: Okay. Thank you. Mr.
4 Casey?

5 MR. CASEY: Yes. I'd like to say if the
6 privacy concern is specifically unintended monitoring
7 of what someone may have in their purse and if you
8 kill it, it does address that specific concern. But I
9 think there are other privacy concerns and other
10 issues that are at a higher level than just the
11 unintended monitoring of the RFID device itself.

12 CO-CHAIR LUTTER: Thank you. Mr. Pearson?

13 MR. PEARSON: Well, as my presentation
14 outlined, decommissioning the product information, I
15 think, goes a long way in addressing the privacy
16 concerns. And a serial number that has no meaning to
17 anybody that doesn't have access to a secure network
18 to understand what that means, you know, certainly
19 would prevent people from being able to understand
20 what that product is.

21 CO-CHAIR LUTTER: Thank you. Let's take
22 one more question, two questions. Two questions and

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1 then two quick answers, please. Toni?

2 MS. STEFANO: Mine relates more to the
3 consumer outreach and education component of it. You
4 know, we're talking about a whole host of things that
5 are technologically, you know, difficult for a lot of
6 people to understand, given the fact that the literacy
7 level of the bulk of the population is pretty abysmal,
8 below the sixth grade level or right around the sixth
9 grade level, and even the most educated of people can
10 be health illiterate, if you would.

11 How would you propose that we do an
12 outreach program? From whom do you think that would
13 be best received by consumers? Would it be FDA?
14 Would it be the industry? Is there anything that you
15 can give us that can give us help in terms of how we
16 would do an outreach program, given the fact that this
17 is a difficult concept to get your arms around?

18 CO-CHAIR LUTTER: One answer, I'm sorry,
19 Toni, who did you mean to ask the question to?

20 MS. STEFANO: I guess the FTC or is the --
21 you seem to have the most resources.

22 MS. MAYER: Well, I mean, we haven't --

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1 the FTC itself has an office, and I don't know how
2 your, you know, department works, but, you know,
3 dedicated to consumer education and we could,
4 obviously, have conversations to, you know, work
5 through how. I don't know how they always do the
6 magic that they do, but they have worked with --
7 conducted surveys and worked with third parties,
8 particularly around identity theft, which is an, you
9 know, obviously, huge issue.

10 MS. STEFANO: Okay.

11 MS. MAYER: So there might be something we
12 could provide some consulting advice on. But
13 definitely using quantifiable evidence about what
14 consumers understand is helpful and who they
15 understand it from.

16 CO-CHAIR LUTTER: One final question.

17 MR. McCONAGHA: This is very quick and
18 intended for Mr. Pearson. I assume that you recommend
19 decommissioning the tags or killing the tags. I
20 assume that in order to do that on the retail pharmacy
21 level, the pharmacists would have to have some kind of
22 machine? And if so, how expensive are those types of

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1 machines?

2 MR. PEARSON: Well, in terms of answering
3 the question directly, yes, the pharmacists would have
4 to have some kind of a machine. And you could -- an
5 analogy, of course, is you go to Home Depot and as
6 products are checked out, their EAS tag is
7 decommissioned fairly widespread. And I'm not saying
8 that it necessarily has to be at the point of sale.
9 Decommissioning could actually happen at the
10 distribution center in bulk and it doesn't have to
11 happen one at a time. It really is dependent upon the
12 scheme.

13 In terms of integrating that into a post
14 or a widespread solution, you're talking maybe
15 hundreds of dollars type thing, not something that is
16 too extensive, I believe.

17 MR. McCONAGHA: Okay. Thank you.

18 CO-CHAIR LUTTER: The patience of the
19 audience in staying 15 minutes after our scheduled
20 time is a testimony to the quality of the panel and
21 the quality of this discussion and the answers. And I
22 would like to thank the panel and all of the

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participants today for what I have found to be a remarkably educational and informative session.

So, please, join me in thanking everybody here.

(Applause)

CO-CHAIR LUTTER: Tomorrow the session begins again. There will be a walkthrough with the Assistant Secretary of Health at the vendor display at 8:30.

(Whereupon, the workshop was adjourned at 5:10 p.m. to reconvene the next day at 8:30 a.m.)