

## Senior Series





SS-119-97

## **Employment and Caregiving:** Is There a Balance?

ue to healthier older adults, an increasing number of caregivers in the workplace, the rising number of elderly in the workplace, and accelerating costs of services, businesses are being pushed into facing elder care issues in the workplace. Significant demographic and social factors are placing a sense of urgency on employers to address the issue of caregiving employees. "Caregiving and employment: can you do both and still find time for yourself and your family?" Many caregivers are asking themselves this question. Caregivers report having trouble balancing work and caregiving responsibilities.

Multiple role demands often take their toll on work related responsibilities. Some of the effects on employment and trying to find a balance are: absenteeism, tardiness, work interruptions, missed advancement opportunities, and increased job stress. Other consequences that might affect your work are physical fatigue, depression, decreased quality of care, interruptions during the work day related to the caregiving role, emotional upsets, and taking time off.

Employers can help relieve some of that role strain by providing their caregiving employees with work alternatives. When businesses create policies that respond to the caregiver employee's needs there is the potential for all parties to benefit:

- Employees' health and well-being are preserved.
- Employers profit from the continuing productivity of the employee and lower employee utilization for health care and other benefits.
- The dependent, for whom the caregiver is caring, receives better quality care.

Employers working to address the issues involved with caregiving need to understand the concepts of aging and

elder care. Broadening their understanding in those areas will help identify the needs of their caregiving employees.

Many businesses that have taken action on these issues are offering a variety of benefits to employees. Some of these benefits include:

- Family illness leave
- Flexible work hours
- Long term care insurance
- Elder care resource guides
- Employee leave bank
- Deficit leave
- Opportunities for support groups
- On-site adult day care
- Employee Assistance Program
- Elder care workshops
- Educational programs
- Resource library
- Work at home options
- Exchanging sick leave for caregiver time

Job flexibility was found by employers and caregivers to be associated with a decrease in work interference and assisted caregivers in handling daytime emergencies. Employers and caregivers found that job performance and satisfaction increased, and lateness and job turnover decreased.

The benefits to businesses, employees, and care recipients are becoming more evident. Employers have begun to take an active role in offering assistance to employees to help them manage the demands of multiple roles.

## References

Bagby, Beatrice H. (1993). Elder Care: Where families and businesses meet. *Journal of Home Economics*, Spring, 12–16.

Scharlach, Ph.D., Andrew E. (1994) Caregiving and employment: Competing or complementary roles? *The Gerontologist*, 34(3), 378–385.

Scharlach, Ph.D., Andrew E., Sobel, Ph.D., Eugene, and Roberts, Ph.D., Robert E. L. (1991). Employment and caregiver strain: An integrative model. *The Gerontologist*, 31(6), 778–787.

Prepared by: Christine B. Taylor, OSU Extension, FCS Agent, Trumbull County.

Visit Ohio State University Extension's WWW site "Ohioline" at: http://www.ag.ohio-state.edu/~ohioline/

All educational programs conducted by Ohio State University Extension are available to clientele on a nondiscriminatory basis without regard to race, color, creed, religion, sexual orientation, national origin, gender, age, disability or Vietnam-era veteran status.

Issued in furtherance of Cooperative Extension work, Acts of May 8 and June 30, 1914, in cooperation with the U.S. Department of Agriculture, Keith L. Smith, Director, Ohio State University Extension.