

## LINKS TO HHS AND OPDIV STRATEGIC PLANS

| HHS STRATEGIC GOALS*   | CORRESPONDING ACF STRATEGIC GOALS, OBJECTIVES, AND STRATEGIES  |
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| <p><b>GOAL 1: REDUCE THE MAJOR THREATS TO THE HEALTH AND WELL-BEING OF AMERICANS</b></p> <p><i>1.2 Reduce the incidence of sexually transmitted diseases and unintended pregnancies</i></p> <p><i>1.6 Reduce the incidence and consequences of injuries and violence</i></p>   | <p><b>GOAL 2: IMPROVE HEALTHY DEVELOPMENT, SAFETY, AND WELL-BEING OF CHILDREN AND YOUTH</b></p> <p><i>6. Increase safety, permanency, and well-being of children and youth</i></p> <p><i>6.3a Enhance child well-being by promoting healthy marriages and family formation and reducing out-of-wedlock pregnancies</i></p> <p><i>6.2b Achieve state-set targets for reducing the proportion of adolescents who have engaged in sexual intercourse</i></p> <p><i>6.2c Achieve state-set targets for reducing the rate of births to teenagers aged 15-17</i></p> <p><b>GOAL 3: INCREASE THE HEALTH AND PROSPERITY OF COMMUNITIES AND TRIBES</b></p> <p><i>7.2 Support programs to provide immediate shelter and related assistance for victims of family violence and their dependents</i></p> |
| <p><b>GOAL 3: INCREASE THE PERCENTAGE OF THE NATION'S CHILDREN AND ADULTS WHO HAVE ACCESS TO HEALTH CARE SERVICES AND EXPAND CONSUMER CHOICES</b></p> <p><i>3.2 Strengthen and expand the health care safety net</i></p> <p><i>3.4 Eliminate racial and ethnic health disparities</i></p> <p><i>3.5 Expand access to health care services for targeted populations with special health care needs</i></p> <p><i>3.6 Increase access to health services for American Indians and Alaska Natives</i></p> | <p><b>GOAL 2: IMPROVE HEALTHY DEVELOPMENT, SAFETY, AND WELL-BEING OF CHILDREN AND YOUTH</b></p> <p><i>5. Promote early childhood development</i></p> <p><i>5.2 Children demonstrate improved physical health</i></p> <p><i>6. Increase safety, permanency, and well-being of children and youth</i></p> <p><i>6.1 Decrease percentage of children with substantiated reports of maltreatment</i></p> <p><i>6.2 Increase the proportion of youth living in safe and appropriate settings after exiting ACF-funded services.</i></p>   |
| <p><b>GOAL 5: IMPROVE THE QUALITY OF HEALTH CARE SERVICES</b></p> <p><i>5.2 Increase the appropriate use of effective health care services by medical providers</i></p>  | <p><b>GOAL 2: IMPROVE HEALTHY DEVELOPMENT, SAFETY, AND WELL-BEING OF CHILDREN AND YOUTH</b></p> <p><i>5. Promote early childhood development</i></p> <p><i>6. Increase safety, permanency, and well-being of children and youth</i></p>  |

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| <p><b>GOAL 6: IMPROVE THE ECONOMIC AND SOCIAL WELL-BEING OF INDIVIDUALS, FAMILIES, AND COMMUNITIES, ESPECIALLY THOSE IN NEED</b></p> <p><i>6.1 Increase the proportion of low-income individuals and families, including those receiving welfare who improve their economic condition.</i></p> | <p><b>GOAL 1: INCREASE ECONOMIC INDEPENDENCE AND PRODUCTIVITY FOR FAMILIES</b></p> <p><i>1. Increase employment</i></p> <p><i>2. Increase independent living</i></p> <p><i>3. Increase parental responsibility</i></p> <p><i>4. Increase affordable child care</i></p> <p><i>6. Increase safety, permanency, and well-being of children and youth.</i></p>                                       |
| <p><i>6.3 Increase independence and quality of life of persons with disabilities, including those with long-term care needs</i></p>  | <p><b>GOAL 1: INCREASE ECONOMIC INDEPENDENCE AND PRODUCTIVITY FOR FAMILIES</b></p> <p><i>1. Increase independent living</i></p> <p><b>GOAL 2: IMPROVE HEALTHY DEVELOPMENT, SAFETY, AND WELL-BEING OF CHILDREN AND YOUTH</b></p> <p><i>7.5 Increase the percentage of individuals with developmental disabilities who are independent, self-sufficient and integrated into the community.</i></p> |
| <p><i>6.4 Improve the economic and social development of distressed communities</i></p> <p><i>6.5 Expand community and faith-based partnerships.</i></p>   | <p><b>GOAL 3: INCREASE THE HEALTH AND PROSPERITY OF COMMUNITIES AND TRIBES</b></p> <p><i>7. Build healthy, safe, and supportive communities and Tribes</i></p>   |
| <p><b>GOAL 7: IMPROVE THE STABILITY AND HEALTHY DEVELOPMENT OF OUR NATION’S CHILDREN AND YOUTH</b></p> <p><i>7.1 Promote family formation and healthy marriages</i></p>  | <p><b>GOAL 2: IMPROVE HEALTHY DEVELOPMENT, SAFETY, AND WELL-BEING OF CHILDREN AND YOUTH</b></p> <p><i>6. Increase safety, permanency, and well-being of children and youth</i></p> <p><i>6.3a Enhance child well-being by promoting healthy marriages and family formation and reducing out-of-wedlock pregnancies</i></p>   |
| <p><i>7.2 Improve the development and learning readiness of preschool children</i></p>   | <p><i>4. Increase affordable child care</i></p> <p><i>5. Promote early childhood development</i></p>   |
| <p><i>7.3 Increase the involvement and financial support of non-custodial parents in the lives of their children</i></p>   | <p><i>3. Increase parental responsibility</i></p>  |
| <p><i>7.4 Increase the percentage of children and youth living in a permanent, safe environment</i></p>  | <p><i>6. Increase safety, permanency, and well-being of children and youth</i></p>   |

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| <p><b>GOAL 8: ACHIEVE EXCELLENCE IN MANAGEMENT PRACTICES</b></p> <p><i>8.2 Improve the strategic management of human capital.</i></p> <p><i>8.3 Improve the efficiency and effectiveness of competitive sourcing</i></p> <p><i>8.4 Improve financial management</i></p> <p><i>8.5 Enhance the use of electronic commerce in service delivery and record keeping</i></p> <p><i>8.6 Achieve integration of budget and performance information</i></p> | <p><b>GOAL 4: MANAGE RESOURCES TO IMPROVE PERFORMANCE</b></p> <p><i>8.1 Getting to Green</i></p> <p><i>(1) Strategic management of human capital</i></p> <p><i>(2) Competitive sourcing</i></p> <p><i>(3) Improved financial management</i></p> <p><i>(4) Expanded electronic government</i></p> <p><i>(5) Budget and performance integration</i></p> |

\*The HHS strategic goals reflect those in the FY 2004-2009 HHS Strategic Plan.

**Supplemental HHS/ACF Linkage Table showing ACF Strategic Indicators  
used in the FY 2004-2009 HHS Strategic Plan**

| <b>HHS Strategic Objective</b>  | <b>Indicator(s) for HHS Objective</b>   | <b>Data Source</b>   |
|---|---|--|
| <b>HHS Strategic Goal 5: Improve the quality of health care services</b>  |   |  |
| <b>Objective 5.4</b><br>Improve consumer and patient protections  | <b>Increase the percentage of individuals who have their complaint of abuse, neglect, discrimination, or other human or civil rights corrected</b>  | Program Performance Reports of Protection and Advocacy Systems (ACF)<br><br><b>Baseline:</b> Under devp.<br><br><b>FY 2009 Target:</b> 92% |
| <b>HHS Strategic Goal 6: Improve the economic and social well-being of individuals, families, and communities, especially those most in need</b>              |   |  |
| <b>Objective 6.1</b><br>Increase the proportion of low income individuals and families including those receiving welfare who improve their economic condition | <b>Increase Temporary Assistance for Needy Families (TANF) workforce participation rates</b>  | TANF data (ACF)<br><br><b>FY 2002 Baseline:</b> all families: 83%; two parent families: 100%<br><br><b>FY 2009 Target:</b> 100%            |
|   | <b>Increase the percentage of adult TANF recipients who become newly employed</b>   | National Directory of New Hires (ACF)<br><br><b>FY 2002 Baseline:</b> 36.0%<br><br><b>FY 2009 Target:</b> 52.5%                            |
|   | <b>Increase the percentage of refugees entering employment through Administration on Children and Families (ACF)-funded refugee employment services</b>   | ACF administrative data (ACF)<br><br><b>FY 2002 Baseline:</b> 53.5%<br><br><b>FY 2009 Target:</b> 65.8%                                    |
| <b>Objective 6.4</b><br>Improve the economic and social development of distressed communities   | <b>Increase the amount of non-federal dollars per 1,000 federal dollars (Community Service Network Block Grant) expended to support state and local activities to combat local conditions that keep people in poverty</b> | Community Services Block Grant Info System (ACF)<br><br><b>FY 2002 Baseline:</b> Under development<br><br><b>Target:</b> Under development |
| <b>Objective 6.5</b><br>Expand community and faith-based partnerships   | Increase the number of grant/contract awards annually to community and faith-based organizations (a Faith-  | HHS Administrative Data; Survey to Ensure Equal Opportunity for Applicants   |

| <b>HHS Strategic Objective</b>   | <b>Indicator(s) for HHS Objective</b>   | <b>Data Source</b>  |
|--|---|---|
|  | based Office measure)   | (Faith-based Office)<br><br><b>Baseline:</b> Under devp<br><br><b>Target:</b> Under devp  |
| <b>Strategic Goal 7: Improve the stability and healthy development of our Nation's children and youth</b>                      |   |   |
| <b>Objective 7.1</b><br>Promote family formation and healthy marriages   | <b>Increase the number of children in a state living in married couple families (as a percentage of all children in the state living in households)</b> | Current Population Reports (ACF) (U.S. Bureau of the Census)<br><br><b>FY 2002 Baseline: 60%</b><br><br><b>Target:</b> Under devp |
| <b>Objective 7.2</b><br>Improve the development and learning readiness of preschool children                                   | <b>Increase the average percent gain in word knowledge (Head Start Children)</b>  | Family and Child Experience Survey (FACES) (ACF)<br><br><b>FY 2002 Baseline: 32% gain</b><br><br><b>FY 2009 Target: 36% gain</b>  |
|  | <b>Increase the average percent gain in letter identification for children completing the Head Start program (Head Start Children)</b>                  | FACES (ACF)<br><br><b>FY 2002 Baseline: 38% gain</b><br><br><b>FY 2009 Target: 70% gain</b>                                       |
|  | <b>Increase the percentage of parents who report reading to child three times per week or more (Head Start Children)</b>                                | FACES (ACF)<br><br><b>FY 2002 Baseline: 69%</b><br><br><b>FY 2009 Target: 72% gain</b>  |
| <b>Objective 7.3</b><br>Increase the involvement and financial support of non-custodial parents in the lives of their children | <b>Increase the percentage of paternity established for children born out of wedlock</b>  | State data from Child Support Enforcement data system (ACF)<br><br><b>FY 2001 Baseline: 91%</b><br><br><b>FY 2009 Target: 98%</b> |