



# **Economic Development Administration**

**Fiscal Year 2007 Annual Report**



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Fiscal Year 2007 Annual Report

**U.S. DEPARTMENT OF COMMERCE**

AMERICAN JOBS ★ AMERICAN VALUES

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**THE SECRETARY OF COMMERCE**  
Washington, D.C. 20230

The President of the Senate  
Speaker of the House of Representatives

Dear Mr. President and Madam Speaker:

I am pleased to submit the annual report on the activities of the Economic Development Administration, U.S. Department of Commerce, for Fiscal Year 2007, in compliance with Section 603 of the Public Works and Economic Development Act of 1965, as amended.

Sincerely,

A handwritten signature in blue ink, which appears to read "Carlos M. Gutierrez".

Carlos M. Gutierrez

# Statement from the Assistant Secretary of Commerce for Economic Development

## *American Economic Development Opportunities in the 21st Century*

I am pleased to report to Congress the achievements of the U.S. Department of Commerce's Economic Development Administration (EDA) on behalf of the American people. EDA's mission is to lead the federal economic development agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy. This report documents EDA's efforts to fulfill this mission during Fiscal Year (FY) 2007.

Looking at EDA's achievements in FY 2007, we find confirmation that the agency's funding priorities led the way in advancing successful development strategies. In the 21st century, successful strategies focus on:

- Innovation, which is the “fuel” for economic growth and the only possible sustainable competitive advantage in the 21st century global marketplace;
- Entrepreneurship, which is the “engine” of economic growth, and drives job creation, productivity growth and innovation; and
- Regional collaborative approaches, which are the “vehicles” of economic growth that look beyond traditional political jurisdictions such as city boundaries, county lines, and even state borders.

Through its investments, EDA continues to promote strategies that focus on these key components of successful economic development and competitiveness to prepare economic regions to thrive in the 21st century worldwide marketplace. For example:

- EDA FY 2007 construction investments are projected to leverage approximately \$26 of private sector investment for every EDA dollar invested.
- EDA FY 2007 construction investments are projected to generate new jobs at a federal investment cost of only \$4,000 per job.
- In FY 2007, EDA investments are projected to help create or retain more than 52,134 American jobs.

Throughout this publication, EDA provides examples that document how the agency's innovative investment priorities are yielding outstanding returns by helping American regions compete in today's global marketplace. To avoid unnecessary paper usage and to be diligent with public funds, EDA is again pleased to publish its annual report electronically.

I am proud of these results and the members of the EDA team nationwide who achieved them. I look forward to building upon the successes outlined in this report in order to create and retain higher-wage, higher-skill jobs in America's economically distressed regions. With these principles, EDA honors its forty-year plus tradition of advancing economic development across America, clearly focused on tomorrow's challenges.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Sandy K. Baruah', with a large circular flourish at the end.

Sandy K. Baruah  
Assistant Secretary of Commerce  
for Economic Development

# **Economic Development Administration Mission Statement**

## **Mission Statement**

To lead the federal economic development agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy.

## Statement of Appropriations Fiscal Year 2007

*(in Thousands of Dollars)\**

<b>EDA PROGRAM CATEGORY</b>	<b>APPROPRIATIONS FISCAL YEAR 2007</b>
Public Works and Economic Development Assistance	158,089
Economic Adjustment Assistance	44,154
Economic Development Planning Assistance	27,000
Technical Assistance	8,203
Research and Evaluation	481
Trade Adjustment Assistance for Firms	12,814
Economic Development Assistance Program Subtotal	<b>250,741</b>
Salaries and Expenses	29,882
<b>TOTAL</b>	<b>280,623</b>



# EDA Headquarters and Regional Offices

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## Headquarters Office

### Sandy K. Baruah, Assistant Secretary of Commerce for Economic Development

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## Regional Offices

### PHILADELPHIA REGION (PRO)

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# Economic Development Administration Highlights for Fiscal Year 2007

## EDA Investment Summary for Fiscal Year (FY) 2007

- EDA made 748 investments that totaled \$277 million in EDA program funds.
- EDA investments created or retained American jobs at an average cost of \$4,000 per job.<sup>1</sup>
- EDA awarded 41 investments totaling \$28.5 million in the category of community and faith-based social entrepreneurship.
- EDA awarded 79 investments totaling \$84.4 million in the category of technology-led investments.
- EDA investments under its Public Works Assistance program, Revolving Loan Fund program and the construction and disaster recovery components of the Economic Adjustment Assistance program totaled \$209 million and will create or retain 52,134 jobs.
- EDA leveraged over \$26 in private sector capital investment for every taxpayer dollar invested.<sup>2</sup>

## EDA Invests in *Know Your Region* Curriculum Development

- Dramatic demographic and economic global changes are profoundly affecting cities and regions across the United States. Development practitioners must have a complete understanding of their region and its linkages to the surrounding areas and the worldwide economy to be able to convert this knowledge into a comprehensive regional vision and strategic plan. A strategic plan is essential to lead long-term regional prosperity and competitiveness.
- To make this regional information available to the people charged with promoting local and regional economic prosperity, EDA awarded a \$362,000 investment to a curriculum development team led by Western Carolina University's (WCU) Institute for the Economy and the Future. The WCU team developed the *Know Your Region* curriculum. This investment was funded under EDA's National Technical Assistance program and was matched by WCU.
- The *Know Your Region* project created a curriculum, methods and training materials to enable local community and economic development practitioners to embrace the concept of regionalism and construct cluster development initiatives. Information on the curriculum, including conferences, open-source interactive resources, CDs and printed materials may be found at: <http://knowyourregion.wcu.edu/>.

<sup>1</sup>Job estimates are based on the estimates of investment recipients.

<sup>2</sup>Estimate of private-sector capital investment is also based on the estimates of investment recipients.

## EDA-funded Economic Development Districts Support Long-term, Coordinated and Collaborative Regional Economic Development

- In FY 2007, EDA designated 14 new Economic Development Districts (EDDs). Two of those new designations incorporate jurisdictions within two states, reflecting EDA's focus on regional economic development.
- In FY 2007, EDA funded all designated EDDs, except Great Divide Economic Development Coalition in Rock Springs, Wyoming. It is anticipated that the Great Divide Economic Development Coalition will seek funding in FY 2008.
- In FY 2007, EDA's additional 14 designations to its EDD network were:
  - Region 6 Planning Commission in Marshalltown, Iowa;
  - Pioneer Trails Regional Planning Council in Concordia, Missouri;
  - Eastern Plains Economic Development Corporation in Sydney, Montana;
  - Northern Rocky Mountain in Bozeman, Montana;
  - Gateway Economic Development Council in Helena, Montana;
  - South Central Economic Development District in Holdrege, Nebraska;
  - Regional Economic Development Initiatives in Harrisburg, Pennsylvania;
  - Central South Dakota Enhancement District in Pierre, South Dakota;
  - Heart of Texas Council of Governments in Waco, Texas;
  - Development District of Central Texas in Belton, Texas;
  - Brooke-Hancock RPDC in Weirton, West Virginia; and
  - Great Divide Economic Development Coalition in Rock Springs, Wyoming;
  - (and two multi-state jurisdictions)
  - Portland-Vancouver EDD in Oregon and Washington and
  - Omaha-Council Bluffs Metropolitan Area Planning Agency in Nebraska and Iowa.

## EDA Achieves Revolving Loan Fund Program Audit Milestones

- In 1979, EDA created the Revolving Loan Fund (RLF) program to award investments to states, local governments and nonprofit organizations to establish lending programs that make capital available at below-market rates to small businesses in distressed regions or in situations when funds are otherwise unavailable from private lenders. The RLF grants and the lending authority of the organizations receiving the grants exist in perpetuity as long as loans are being repaid. Across the span of several years, EDA

leadership noted significant management challenges concerning the RLF program and, beginning in 2001, requested the Office of the Inspector General (OIG) to review operations of a number of individual revolving loan funds, which led to an audit of the entire program. In March 2007, the OIG issued its audit report of the EDA Revolving Loan Fund program entitled, *“Aggressive EDA Leadership and Oversight Needed to Correct Persistent Problems in RLF Program.”* The audit report noted concerns regarding capital utilization, reporting, insufficient monitoring of existing accounts, and the lack of a consistent, region-to-region operation of the program.

- Six months later, in its semi-annual report the OIG noted, *“EDA has been very successful in meeting the milestones laid out in their plan. The agency issued detailed program and policy guidance to address the issues raised in the audit; developed an interim Oracle database to enhance management and oversight of the program; awarded a contract to develop a web-based RLF reporting, tracking, and management system (three months ahead of the deadline listed in the action plan); and partnered with the OIG to provide single audit training for EDA staff involved in the management of RLFs. The agency has identified more than \$120 million in assets unaccounted for at the time of the OIG audit, increased the on-time reporting rate of RLF grantees from 50 to 59 percent, obtained all but six of the RLF reports due March 31, 2007, and partnered with the OIG to determine the assets of recipients with awards subject to termination.”*

## **EDA Leads Inaugural National Summit on American Competitiveness and Symposia**

- The *Inaugural National Summit on American Competitiveness*, hosted by Commerce Secretary Carlos Gutierrez, was held on September 18, 2007, in Washington, D.C. EDA served as co-leader for the Summit with the Department of Commerce’s National Institute of Standards and Technology. This high-level event engaged world-class participants in discussion on the key challenges and opportunities facing the United States related to economic competitiveness in the 21st century global marketplace.

## **EDA Convenes Regional Symposia on 21st Century Economic Development**

- EDA also convened five regional symposia during FY 2007, to discuss key topics related to 21st century economic development and competitiveness. More than 2,000 economic development practitioners, private industry representatives and state and local government officials participated in those events.

- EDA's FY 2007 regional symposia included:
  - *Symposium on Innovation* on March 13, in Philadelphia, Pennsylvania;
  - *Symposium on Building Business on the Southwest Border* on April 12, in San Antonio, Texas;
  - *Symposium on Global Gateways* on May 16, in Long Beach, California;
  - *Symposium on Disasters and Economic Dislocations – Building a Disaster-Resistant Economy* on June 14, in Atlanta, Georgia; and
  - *Symposium on Entrepreneurship* on September 26, in Kansas City, Missouri.
- National and regional leaders from the private and public sectors shared their experiences and perspectives on 21st century economic development, focusing on regional strategies, policies and best practices that create jobs and economic opportunity. Those events also provided opportunities for participants to meet EDA leadership in town hall-style sessions and share ideas and best practices with other participants.

## EDA Expands Public Outreach

- As the leading federal agency for economic development, one of EDA's key roles is promoting best practices and ideas in 21st century economic development. EDA produces telecasts and publishes magazines and newsletters. In FY 2007, the EDA distribution network was expanded to 30,000 economic development practitioners receiving EDA's information dissemination tools, including four *Economic Development Today* telecasts and quarterly issues of *Economic Development America* magazine.

## EDA Economic Development Assistance Programs Promote Recovery from Natural Disasters and Economic Dislocations

### Greensburg, Kansas: EDA assistance in recovery operations from natural disasters:

- On May 4, 2007, an Enhanced Fujita Scale category 5 (EF5) tornado estimated at up to 1.7 miles in diameter directly hit Greensburg, Kansas, virtually destroying the entire town of some 1,500 residents. Additional tornados struck causing severe damage to rural homes and agricultural operations. In response, the Federal Emergency Management Agency (FEMA) assigned EDA the mission to complete a Rapid Report of Community Economic Impact to assess Greensburg's recovery and redevelopment needs. EDA subsequently invested \$50,000 to create a redevelopment plan, providing short and long term strategies for community redevelopment, including building code upgrades to "green" construction requirements. A critical element of Greensburg's successful recovery was the hiring of an economic recovery coordinator

whose responsibilities include identifying redevelopment areas, evaluating existing ordinances and building codes, and balancing the tensions between urgency and strategy. EDA will continue to work with Greensburg as its recovery and redevelopment go forward.

### **Aiken County, South Carolina: EDA assistance in recovery operations from dislocations:**

- A large textile and apparel industry operation in Aiken County, South Carolina, ceased operations in all its plants in July 2006. The mill village of Graniteville was hit hardest, losing seven plants that employed over 1,800 people. The adverse regional impact was worsened by the closure of two mills in nearby Augusta, Georgia, employing over 500 workers, some commuting from South Carolina. Indirect regional impacts were estimated at an additional loss of 2,100 jobs.
- EDA's FY 2007 joint investment of \$280,000 to the Economic Development Partnership of Aiken and Edgefield Counties, Inc., and the South Carolina Department of Commerce supported a regional study entitled, *The Savannah River Basin Textile Recovery Plan*, which addressed textile and apparel industry job losses in the ten-county Savannah River Basin area of South Carolina. First, the plan determined the regional impact of textile plant closures. Second, the plan provided economic diversification and recovery strategies that identified traditional and non-traditional regional opportunities for re-employing the workforce, expanding the tax base, and improving the general welfare. This strategic plan serves as a model for other regions facing similar distress.

## **I. Performance Goals and Results: Government Performance and Results Act**

## I. Performance Goals and Results: Government Performance and Results Act

The Government Performance and Results Act of 1993 (GPRA) requires federal agencies to develop strategic plans, performance goals and measures to report on their programs' performance. The Department of Commerce's (Department) overarching strategic goals and outcome-oriented objectives focus on the performance of its bureaus.

In FY 2007, the Economic Development Administration (EDA) had two goals and eight measures, with two measures having three targets each. EDA met or exceeded its targets for all measures.

The results of EDA economic development investments are often realized years later as they are transformed into jobs and private-sector investments, thereby fueling economic growth that raises living standards and improves the quality of life. EDA's performance system includes two mutually supportive sets of performance goals and measures: Goal One - Promote private enterprise and job creation in economically distressed communities; and Goal Two - Improve community capacity to achieve and sustain economic growth.

EDA uses the GPRA review process to improve performance, enhance its programs and refine its measures. EDA developed unit-cost measures to reflect the ratio of EDA investment dollars to private sector dollars leveraged.

EDA's performance measures are tied to its annual budget request and appropriation. In addition, EDA's Annual Performance Plan identifies anticipated outcomes resulting from the investment of its funds. All EDA level performance measures are linked to the agency's strategic goals, regional offices' Balanced Scorecard reports and the performance plans of senior executives.

### EDA Performance Goals and Measures

#### EDA Performance Goal One: Increase private enterprise and job creation in economically distressed communities.

Goal One includes Public Works and Economic Development Assistance, the Economic Adjustment Assistance infrastructure programs and the Revolving Loan Fund program. (Click [❖](#) for a description of these programs.)



These critical investments enable communities to attract new businesses or to support existing businesses that will generate new higher-skill, higher-wage jobs for unemployed and underemployed residents.

EDA promotes a favorable environment for the private sector to risk capital investment. More private sector capital investment produces goods and services that increase productivity, thereby enhancing the competitiveness of American businesses regionally, nationally and in the worldwide economy. The activities undertaken by EDA with public dollars must demonstrate a return on investment through measurable, quantifiable performance outcomes.

**Measure:** Private-sector dollars invested in distressed communities as a result of EDA investments

**Measure 1a: Private investment in distressed communities as a result of EDA investments**  
Reporting Year

Investment Year	2004		2005		2006		2007		2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Target	Target	Target	Target	Target	Target	Target	Target	Target	Target	
1997					\$1,162	\$2,331														
1998	\$650	\$1,740					\$1,350	\$1,937												
1999			\$1,040	\$1,787					\$2,080											
2000					\$1,020	\$1,059				\$2,040										
2001	\$480	\$947					\$1,200	\$2,118			\$2,410									
2002			\$390	\$1,791					\$611			\$1,940								
2003					\$320	\$1,669				22,900			\$1,620							
2004							\$330	\$810			\$824			\$1,649						
2005									\$270			\$674			\$1,349					
2006										\$265			\$662			\$1,324				
2007											\$258			\$646			\$1,293			
2008												\$245			\$611			\$1,223		
2009													\$49			\$122				\$246

\*These targets are based on results of Public Works and Economic Adjustment infrastructure investments and Revolving Loan Fund investments at three, six and nine years after the investment award. A formula-driven calculation projects investment targets at three-year, six-year and nine-year intervals from the date of the award (all dollars in millions).

\*\* The increase in target dollars for 2001 investments, while appearing anomalous, can be attributed to a 17 percent increase in funding from 2000 to 2001 and a 19 percent decrease in funding from 2001 to 2002, representing a fluctuation of \$44.8 and \$66.8 million, respectively.

**Measure:** Jobs created or retained in distressed communities as a result of EDA investments.

**Measure 1b: Jobs created or retained in distressed communities as a result of EDA investments  
Reporting Year**

Investment Year	2004		2005		2006		2007		2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Target	Target	Target	Target	Target	Target	Target	Target	Target	Target	
1997					50,400	50,546														
1998	27,000	68,109					54,000	73,559												
1999			28,400	47,374					56,900											
2000					28,200	42,958				56,500										
2001	14,400	21,901					36,000	49,806			72,000									
2002			11,500	19,672					28,900			57,800								
2003					9,170	11,833				22,900			45,800							
2004							8,999	16,274			22,497			44,994						
2005									7,227			18,193			36,386					
2006										7,019			17,548			35,097				
2007											6,628		16,570				33,141			
2008												6,256			15,640				31,280	
2009													1,269			3,173				6,346

**EDA Performance Goal Two: Improve community capacity to achieve and sustain economic growth.**

Goal Two includes the Economic Development Planning Assistance for investments to Economic Development Districts (EDDs), Indian tribes, and other planning organizations. Goal Two also includes investments under the Economic Adjustment Assistance program (planning and technical assistance components); the Local Technical Assistance program; the University Center program; the Research and National Technical Assistance program; and Trade Adjustment Assistance for Firms program. (Click [❖](#) for a description of these programs.)

EDA investments in the economic growth of distressed communities help lay the foundation for job creation and fuel economic growth, thus raising living standards and improving the quality of life. EDA's optimal use of limited public funds relies on the economic leverage achieved from its strategic and focused investments in distressed communities.

Measure	FY 2004 Target	FY 2004 Actual	FY 2005 Target	FY 2005 Actual	FY 2006 Target	FY 2006 Actual	FY 2007 Target	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target	FY 2011 Target	FY 2012 Target	FY 2013 Target	FY 2014 Target
Percentage of economic development districts and Indian tribes implementing economic development projects from the comprehensive economic development strategy process that lead to private investment and jobs	95%	97%	95%	97%	95%	97%	95%	95%	95%	95%	95%	95%	95%	95%	95%
Percentage of sub-state jurisdiction members actively participating in the economic development district program	89-93%	90%	89-93%	90%	89-93%	90%	89-93%	92%	89-93%	89-93%	89-93%	89-93%	89-93%	89-93%	89-93%
Percentage of University Center clients taking action as a result of the assistance facilitated by the University Center	75%	78%	75%	79%	75%	76%	75%	84%	75%	75%	75%	75%	75%	75%	75%
Percentage of those actions taken by University Center clients that achieved the expected results	80%	88%	80%	88%	80%	82%	80%	89%	80%	80%	80%	80%	80%	80%	80%
Percentage of Trade Adjustment Assistance Centers (TAACs) clients taking action as a result of the assistance facilitated by the TAACs	90%	90%	90%	95%	90%	90%	90%	99%	90%	90%	90%	90%	90%	90%	90%
Percentage of those actions taken by Trade Adjustment Assistance Center clients that achieved the expected results	95%	98%	95%	97%	95%	96%	95%	95%	95%	95%	95%	95%	95%	95%	95%

## **II. EDA Economic Development Assistance Programs**

## II. EDA Economic Development Assistance Programs

### Public Works and Economic Development Assistance Program

The Public Works and Economic Development Assistance Program empowers communities experiencing economic decline and distress. This program helps communities revitalize, expand and upgrade their physical infrastructure to attract new industry and encourage business expansion. EDA's Public Works program diversifies local economies and supports the creation or retention of higher-skill, higher-wage jobs.

Public Works investments support a variety of specific economic development strategies, including: cluster-based and technology-led planning; specialized workforce development; diversification of natural resource dependent economies; community and faith-based social entrepreneurship; tourism and cultural heritage preservation; export development programs; commercialization and deployment of innovative technologies; and redevelopment of brownfields sites.

Click [❖](#) to view FY 2007 Public Works investments listed by state.

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#### ECONOMIC DISTRESS CRITERIA FOR PUBLIC WORKS INVESTMENTS

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EDA's Public Works investments may be awarded if the region meets any one of the following economic distress factors:

- low per capita income
  - high unemployment
  - other special needs, including
    - closure or restructuring of an industrial firm or loss of a major employer
    - substantial out-migration or population loss
    - underemployment
    - military base closures or realignments, defense contractor reductions-in-force
    - natural or other major disasters or emergencies
    - extraordinary depletion of natural resources
    - negative effects of changing trade patterns
    - other special or extraordinary needs, as determined by the Assistant Secretary of Commerce for Economic Development
-

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## EXAMPLE OF EDA PUBLIC WORKS ASSISTANCE INVESTMENT

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### **Infotonics Technology Center, Inc. Canandaigua, New York EDA \$3 million Public Works Assistance Investment**

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From 2005-2007, nine counties in the Finger Lakes region of upstate New York, which are home to such American corporate leaders as Eastman Kodak Company, Corning, and Xerox Corporation, experienced significant manufacturing downturns. Consequently, approximately 12,000 jobs were lost from the region's high-tech labor pool. To correct the underlying causes of the downturn, corporate leaders collaborated to form a consortium from the region's clusters in photonics, information systems and optics, and 15 universities statewide. They established a world-class research and development facility, which created new businesses and commercialized innovative photonics and microsystems technologies. Prototyping and pilot fabrication facilities were also established, providing a direct way from concept to commercialization for regional manufacturing.

EDA invested \$3 million to help renovate an incubator and construct a commercialization center, which together form Infotonics Technology Center (Infotonics). EDA's investment supports fledgling entrepreneurial companies as they incubate, develop and commercialize their innovative products. The long-term success of Infotonics will be measured by how strongly it supports entrepreneurship. Infotonics projects that it will generate \$130 million in private-sector investment and job growth, as spin-off companies, spurred by their corporate partners, expand throughout the region. EDA's investment is linked to the Department of Labor's Workforce Innovation in Regional Economic Development (WIRED) Initiative, a three-year \$15 million regional investment that targets companies impacted by rapid change, to help re-train their workforce. Infotonics is designated as a New York State Center of Excellence in Photonics and Microsystems.

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## **Brownfields Redevelopment**

Brownfields are sites which, when redeveloped or reused, may create complications because of the presence or potential presence of hazardous substances, pollutants or contaminants. Brownfields may at times be more expensive to develop than greenfields (undeveloped land) because of the need to assess site conditions and, sometimes, to reclaim the land by cleaning up the site. Nonetheless, brownfields often offer many other competitive development advantages, as well as environmental benefits.

EDA's brownfields redevelopment activities focus on the reuse of these sites. Typically, EDA invests in economic redevelopment activities following environmental site assessment and remediation. Through its complement of assistance programs, including Public Works, Economic Adjustment, Planning Assistance and Technical Assistance, EDA provides full-service, one-stop shopping to support brownfields revitalization, including support for economic site assessment, market feasibility analysis, site redevelopment and reuse.

In 2004, the Government Accountability Office (GAO) evaluated EDA's investments in the economic redevelopment of brownfields sites. Among other issues, GAO examined the extent to which EDA-funded brownfields projects included remediation activities and EDA's associated authority to conduct such remediation. GAO determined that remediation activities at EDA-funded brownfields sites appeared to be incidental to the purpose of the overall projects and that the amount of funding provided by EDA for such remediation was not significant. GAO determined that EDA's brownfields work was done legally and, moreover, that it resulted in successful economic redevelopment of many brownfields sites.

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### **EXAMPLE OF EDA BROWNFIELDS REDEVELOPMENT INVESTMENT**

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#### **Northampton State Hospital Northampton, Massachusetts EDA \$750,000 Public Works Assistance Investment**

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Hampton County and the city of Northampton, Massachusetts, had experienced several decades of job dislocations, blighted conditions and property tax loss from underutilized property. By 2007, manufacturing job losses continued, due in part to the lack of critically needed manufacturing space. A market feasibility study confirmed existing businesses could not expand and new businesses were not attracted to the region because of the lack of office and manufacturing space. To meet those space demands, a 30-acre, light-industry business park was constructed by redeveloping the former Hospital Hill, a long-abandoned, asbestos-laden, highly deteriorated facility. Today, Hospital Hill Development, LLC is constructing office, light industrial, research and development, and retail facilities. Additionally, entrepreneurial, incubator and small business facilities will be established in the park. EDA invested \$750,000 in Public Works Assistance to upgrade the infrastructure necessary to support the redevelopment of this former brownfields site. Those new facilities are acting as catalysts, attracting new industrial investors. It is estimated EDA's investment will help to attract \$30 million in private-sector investment and create 270 new higher-skilled, higher-wage jobs.

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## **Economic Adjustment Assistance Program**

The Economic Adjustment Assistance program uses a flexible set of tools to respond to the special needs of communities. These special needs include the most severe economic difficulties, such as a sudden and severe economic dislocation caused by a plant closing that changes the local or regional economic structural base.

By providing assistance for the development of regional strategic planning, EDA empowers communities at the grass-roots level, thus helping them to rethink their economic future. The program can also fund critical portions of local action plans, including essential infrastructure, technical assistance for business transitions, local capacity-building and revolving loan funds to help jump-start new competitive businesses.

Click [❖](#) to view FY 2007 Economic Adjustment Assistance investments listed by state.

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### THREE INVESTMENT ACTIVITIES SUPPORTED BY EDA'S ECONOMIC ADJUSTMENT ASSISTANCE PROGRAM

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EDA's Economic Adjustment Assistance program supports three types of investment activities:

- **Strategy or capacity-building investments** help communities organize and effect a planning process, resulting in a Comprehensive Economic Development Strategy (CEDS). An EDA-approved CEDS is a prerequisite for requesting an economic adjustment infrastructure improvement or revolving loan fund investment, as it is for other EDA infrastructure investments;
  - **Implementation investments** help communities implement one or more initiatives identified in their EDA-approved CEDS by funding projects to construct basic infrastructure or facilities to implement recovery strategies; and
  - **Revolving loan fund investments** capitalize an intermediary to make loans to local businesses, which otherwise cannot access commercial credit.
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### ECONOMIC DISTRESS CRITERIA FOR ECONOMIC ADJUSTMENT ASSISTANCE PROGRAM INVESTMENTS

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EDA's Economic Adjustment Assistance may be awarded if the region meets any one of the following economic distress factors:

- low per capita income
  - high unemployment
  - other special needs, including
    - closure or restructuring of an industrial firm or loss of a major employer
    - substantial out-migration or population loss
    - underemployment
    - military base closures or realignments, defense contractor reductions-in-force
    - natural or other major disasters or emergencies
    - extraordinary depletion of natural resources
    - negative effects of changing trade patterns
    - other special or extraordinary needs, as determined by the Assistant Secretary of Commerce for Economic Development
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## EXAMPLE OF AN EDA ECONOMIC ADJUSTMENT ASSISTANCE INVESTMENT

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### University of North Dakota Research Foundation Grand Forks, North Dakota EDA \$1.5 million Economic Adjustment Assistance Investment

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In 2007, EDA invested \$1.5 million to support development of the Research Enterprise and Commercialization (REAC) Park. REAC is the result of a highly collaborative initiative among the University of North Dakota (UND) Research Foundation and regional leaders within the public and private sectors. The North Dakota Centers of Excellence Program invested \$3.5 million to construct the park's Center of Excellence in Life Sciences and Advanced Technology. The Knight Foundation provides ongoing operational support; UND provides research activities and facilities; and the city of Grand Forks collaborates with all the stakeholders to assure the project's continued success.

REAC promotes innovation. The innovative technology transferred from this research institution to the commercial marketplace will advance the emerging life-sciences technology industry cluster located in the research corridor between Grand Forks and Fargo.

REAC promotes entrepreneurship. REAC's research and development will be commercialized within the region by entrepreneurs, whose workforce will be sourced from the highly trained graduates of the adjacent UND. By providing an ever-expanding pool of higher-skill, higher-wage jobs for North Dakota's graduates, REAC helps to keep this demographic group employed in-state, addressing a recent concern that too many graduates have been moving out-of-state to find employment.

REAC is projected to create 120 new jobs within three years and 396 at full build-out, thereby further diversifying the regional economy. The combined estimated revenue of the initial occupants is \$30 million over a three-year period, yielding revenues far exceeding the initial investment in REAC.

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## Economic Development Planning Assistance Program

The Economic Development Planning Assistance program provides essential investment support to Economic Development Districts (EDDs), Native American organizations, states, sub-state planning regions, urban counties, cities and other eligible applicants to assist in planning. The two categories of the Planning Assistance program are: Planning investments for EDDs, Indian tribes and other eligible entities; and Short Term Planning investments to states, sub-state planning regions and urban areas.

Eligible activities under this program include developing, maintaining and implementing a Comprehensive Economic Development Strategy (CEDS) and related short-term planning activities. EDA is changing the program cycle for Planning investments from an annual to a three-year cycle.

Click [❖](#) to view Planning investments in FY 2007, listed by state.

As of September 30, 2007, EDA was funding a total of 381 EDDs, including 13 of the 14 EDDs that were newly designated in FY 2007. The remaining unfunded EDD will complete its board organization and will apply for funding in FY 2008. Fourteen Kentucky EDDs are funded under one consolidated state-wide grant, as shown in the detail listing.

Click [❖](#) to view the 14 EDDs designated in FY 2007, listed by state.

Click <http://www.eda.gov/PDF/EDDList06110808.pdf> to view the list of currently funded Economic Development Districts on EDA's website.

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### EXAMPLE OF AN EDA ECONOMIC DEVELOPMENT PLANNING INVESTMENT

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#### **University of Montana – Montana World Trade Center Missoula, Montana EDA \$78,000 Short term planning investment**

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Montana's economy enjoys four percent growth in its statewide art industry. Following a study of the industry's clusters, Montana recognized the need to better support its innovative and entrepreneurial artists. Statewide stakeholders collaborated with the Montana World Trade Center to identify common goals and ways to achieve them.

EDA funded \$78,000 in short term planning for the Montana World Trade Center at the University of Montana to develop an innovative marketing strategy to expand domestic and international markets for Montana's arts. That strategic planning resulted in *Montana Masters*, a product line of high-quality Montana-handcrafted goods, focusing especially on Native American art. EDA's investment resulted in a product inventory and an expanded product line, enhancing the brand identity of *Montana Masters*.

EDA's investment encourages entrepreneurship by providing a network of support for artists and artisans in distressed rural areas with limited market exposure, especially those on Native American reservations. An ancillary achievement of the strategy is the enhancement of Montana's tourism industry.

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## Technical Assistance Program

EDA oversees three technical assistance programs (University Center, National and Local) that promote economic development and alleviate unemployment, underemployment and out-migration in distressed regions. These programs provide funds to:

- invest in institutions of higher education to establish and operate University Centers to conduct applied research and provide technical assistance to public and private-sector organizations with the goal of enhancing local economic development;
- support innovative approaches to stimulate economic development in distressed regions;

- disseminate information and studies of economic development issues of national significance; and
- finance local feasibility studies, planning efforts and other projects leading to local economic development.

## University Center Economic Development Program

Institutions of higher education have extensive resources, including specialized research, outreach and technology transfer and commercialization capabilities, as well as recognized faculty expertise and sophisticated laboratories. The EDA-supported University Center (UC) program is specifically designed to marshal the resources located within colleges and universities to support local economic development in regions of chronic and acute economic distress. UCs, which EDA considers long-term partners in economic development, are required to devote the majority of their funding to respond to technical assistance requests originating from organizations located in the economically distressed portions of their service regions.

Most UCs focus their efforts on assisting units of local governments and non-profit organizations in planning and implementing economic development programs and projects. Typical activities provided by these University Centers include conducting preliminary feasibility studies, analyzing data, and convening customized seminars and workshops on topics such as strategic planning and capital budgeting. Other UCs focus their efforts on helping private sector firms with technology transfer and commercialization assistance. Typical activities conducted by these UCs include identifying appropriate off-the-shelf technology to solve specific problems encountered by firms, and recommending changes in current operating procedures to improve production, reduce energy usage and decrease the volume of raw materials lost in the production process.

UCs have a long history of helping to promote and facilitate economic development in their service regions. They have been among the first to recognize emerging applied research and technical assistance needs. EDA-funded UCs, as early as FY 1980, were among the first to recognize and respond to the needs of small and medium manufacturers and processors for technology transfer and commercialization assistance. A UC launched one of the nation's first venture capital networks, a process that links entrepreneurs with private investors.

EDA began administering the University Center Economic Development Program on a competitive, multi-year basis in 2004, holding competitions annually in two of EDA's six regional offices. The Austin and Denver regional offices solicited applications for the FY 2004 University Center competition, the Philadelphia and Chicago regional offices solicited applications for the FY 2005 University Center competition and the Atlanta and Seattle regional

offices solicited applications for the FY 2006 University Center competition. In FY 2007, EDA's regional offices in Denver and Austin held their second round of competitions.

In FY 2007, EDA invested \$6.7 million in 51 University Centers, including second and third year funds for centers that competed in previous years.

Click <http://www.eda.gov/PDF/UniversityCenterByState.pdf> to view the list of currently funded EDA University Centers on EDA's website.

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### EXAMPLE OF AN EDA UNIVERSITY CENTER INVESTMENT

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#### **EDA University Center University of Wyoming Laramie, Wyoming**

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Funded for the first time in 2007, the EDA University Center (UC) at the University of Wyoming, Laramie, supports the launch of emerging entrepreneurs and the expansion of Wyoming's older entrepreneurial companies. The UC provides critical technical facilities and timely economic analyses to support budding entrepreneurs, diversify the state's economy and strengthen the region's ability to compete globally.

Located in the University of Wyoming's Technology Business Center, the UC houses the University's new business development program, providing outreach and business development services to early-stage, high-growth companies. Significantly, the UC additionally serves as a regional incubator for entrepreneurs in technology-based businesses. EDA also helped to construct the incubator through a \$1.6 million Public Works investment in FY 2005.

To support regional entrepreneurs in small and medium-sized businesses with high-growth potential, the UC provides applied research and technical assistance, often producing critical information immediately to meet the challenges of today's highly competitive business markets. To help diversify the state's economy, which had grown overly dependent on natural resource industries, the UC attracts new investors through its excellent outreach and facilities. A number of firms in emerging entrepreneurial technology-based industries have recently announced their intention to locate in Wyoming, including a software company, a digitizing and transmitting diagnostic imaging company, a firm marketing specialized digital imaging technology, and another specializing in archiving digital information.

Within three years, it is projected that EDA's \$100,000 investment in the University of Wyoming's UC will help create 150 new, higher-skill, higher-wage jobs and generate a \$6.1 million increase in the state's revenue base.

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## **National Technical Assistance Program**

The National Technical Assistance program assists in formulating and implementing new economic development tools that will support local governments' efforts to partner with private industry and attract private investment to revitalize regions and local communities. It seeks to provide timely information on best practices in economic

development that is critical to practitioners' efforts to alleviate economic distress and promote economic development. This is accomplished, in some instances, through cooperative agreements with national organizations. EDA also conducts demonstrations of promising economic development tools and techniques and disseminates the results to state and local organizations and urban, rural and Native American communities. This program identifies and funds the collection and dissemination of new knowledge, analysis and technical information, which helps communities assess their economic development opportunities and supports the overall EDA strategy of enhancing regional cooperation, fostering innovation, increasing productivity and developing industry clusters.

## Local Technical Assistance Program

The Local Technical Assistance program, one of EDA's smaller programs in terms of funding, is nevertheless an extremely flexible and useful economic development tool. The most common purpose of a Local Technical Assistance project has been to analyze the feasibility of a potential economic development project, such as an industrial park or a high-technology business incubator. Feasibility studies are an effective tool for determining whether the market will support a particular activity or site. While Local Technical Assistance investments are typically small in size and scope, they can prevent costly mistakes and misguided investments. Economically distressed communities often have a pre-disposition towards the same type of industry that has historically been an employer in an area, while market forces may be moving in another direction altogether. Costly infrastructure investments to support obsolete industries are neither an efficient nor an effective use of public resources, and they will not support the long-term economic interests of local communities. Targeted market feasibility studies can help communities overcome these hurdles and identify tomorrow's higher-wage employers. As a result of these feasibility studies, many communities have received funding under EDA's Public Works program and other federal or state funded programs to implement those projects.

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## EXAMPLE OF EDA NATIONAL TECHNICAL ASSISTANCE INVESTMENTS

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### Information Dissemination Investments

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As part of its ongoing mission to assist economically distressed areas, EDA shares information on innovative 21<sup>st</sup> century economic development strategies with economic development practitioners serving distressed communities.

Information dissemination investments make critical information about economic development programs, projects and emerging issues available to practitioners through different means, such as targeted newsletters, web sites and conferences. Using National Technical Assistance investments, EDA has implemented a coordinated and complementary information dissemination program to serve economic development practitioners.

Currently, EDA uses the following four vehicles to share information:

- periodic *Economic Development Today* television shows;
- quarterly *Economic Development America* magazines;
- monthly *EDA Update* electronic newsletters; and
- five regional symposia on economic development topics were convened by EDA's regional offices in FY 2007 to discuss key topics related to 21<sup>st</sup> century economic development and competitiveness.

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### Department of Commerce's Inaugural National Summit on American Competitiveness

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The Inaugural National Summit on American Competitiveness (Summit), hosted by Commerce Secretary Carlos Gutierrez, received an investment of \$215,000 in National Technical Assistance funds; EDA served as co-leader of the Summit with the Department of Commerce's National Institute of Standards and Technology.

The Summit, held on September 18, 2007, in Washington, D.C., engaged world-class participants in discussion of the key challenges and opportunities facing the United States related to economic competitiveness in the 21<sup>st</sup> century global marketplace. More than 2,000 economic development practitioners, private industry representatives and state and local government officials participated in those events.

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## Research and Evaluation Program

Through the Research and Evaluation program, EDA helps build the knowledge base for sound, market-driven and effective regional and local economic development, so that EDA's initiatives and investments are consistent with the best thinking and best practices of economic development in the 21st century. Methodologically sound program evaluations help ascertain EDA's impact on measures such as return on taxpayer investment, private capital investment leveraged and the creation of higher-skill, higher-wage jobs. The Research and Evaluation program is carried out through investments and cooperative agreements, as well as through studies conducted in-house by EDA research staff, to maximize the impact of this modestly funded program.

In FY 2007, pursuant to its Research and Evaluation program, EDA solicited applications for four economic development research projects addressing the areas of: rural economic development policy; business incubators; 21st century regionalism; and private sector community development.

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## **EXAMPLES OF EDA RESEARCH AND EVALUATION INVESTMENTS**

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### **Regional Seminars Provide Innovation Training**

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Recent research studies on economic development stress the importance of a regional approach to successful economic development. Research also identified the importance of fostering innovation and supporting entrepreneurship as key elements in successful regional economic development. The efficacy of those efforts is measured in the increased productivity of goods and services, formation of new businesses, innovation and entrepreneurship, and economic growth.

EDA appreciates the importance of regionalism and innovation and has implemented several strategies to foster those key factors in American economic success. To promote understanding of those drivers of regional growth and how to assess systems that promote regional innovation, EDA awarded a \$256,075 investment to the Council on Competitiveness. The purpose of the investment is to develop a regional innovation curriculum, handbook and toolkit. The Council on Competitiveness will implement a regional innovation training session in each of EDA's six regional offices.

### **Forums on the Role of Corporate Community Investment in Economic Development**

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Using EDA's \$218,296 research investment, the Business Civic Leadership Council (BCLC) is implementing a research project to assess the role of private sector community investment in support of economic development. BCLC will convene forums in eight cities and conduct a survey to better understand corporate community investment. The findings of BCLC's work will be used to create a network of interest around private sector community investment.

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## **Trade Adjustment Assistance for Firms Program**

The Department of Commerce strongly supports the policies of President Bush that promote free trade. Trade with our international partners creates higher-paying jobs for American workers and supports higher living standards for American families. While free trade builds prosperity and spurs economic growth, the reality is that some American firms are affected by import competition. EDA is pleased to play a role in assisting eligible manufacturing firms to adjust to import competition through the Trade Adjustment Assistance for Firms program, authorized by the Trade Act of 1974, as amended.

The Trade Adjustment Assistance for Firms (TAA) program provides technical assistance to firms impacted by import competition by equipping them to become more globally competitive. TAA complements EDA's Economic Adjustment Assistance program that helps communities respond to sudden and severe economic dislocations, such

as the effects of foreign competition, disasters, loss of major employers and defense closures. EDA targets TAA program funds to firms facing material trade impacts.

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### ELIGIBILITY CRITERIA FOR TRADE ADJUSTMENT ASSISTANCE

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Only trade-injured manufacturers and producers are eligible to receive assistance under the TAA program. EDA operates the TAA program through funded cooperative agreements with Trade Adjustment Assistance Centers (TAACs). The 11 TAACs are operated by either an institution of higher learning or a nonprofit (or similar) organization. Currently there are seven institutions of higher education and four nonprofit organizations operating the TAACs.

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EDA administers the TAA program through cooperative agreements with 11 Trade Adjustment Assistance Centers (TAACs). Click <http://www.eda.gov/PDF/TAARegionalCenters061208.pdf> to view a listing of current TAACs.

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### EDA IMPROVEMENTS IN THE ADMINISTRATION OF TRADE ADJUSTMENT ASSISTANCE

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While EDA receives no appropriated funds to administer the TAA program, it nevertheless promulgated new regulations to streamline its administration of the program. EDA also eliminated cumbersome and duplicative check lists, thereby expediting certification and approval processes and delivering assistance to firms faster. Since 2001, EDA has provided \$44 million in trade adjustment assistance and has increased the number of firms receiving assistance by an average of 2 percent per year.

EDA's achievements in administering the TAA program are outlined below:

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#### **EDA collaborates with other federal programs to increase effectiveness for firms.**

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- Developed a strong, on-going collaboration with Labor's Trade Adjustment Assistance for Workers program.
  - Regular exchange of certified firms to coordinate programmatic activities.
  - Developing pro-active intervention strategies.
- Creating joint interventions with the Department of Commerce's National Institute of Standards and Technology's Manufacturing Extension Program (MEP).
- Working with the Department of Commerce International Trade Administration's U.S. Foreign and Commercial Service to encourage exports.

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#### **EDA instituted a performance-based allocation formula to allot funds to each TAAC in a rational, predictable, and transparent process.**

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- The formula was designed to ensure there was no incentive to certify firms without deploying any intervention strategies.

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#### **EDA promulgated new regulations to improve EDA and TAAC administrative processes.**

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- Quality assurance efforts by TAACs were improved and EDA review for firm certification time was shortened to a three- to five-day turnaround.
  - Conflict of interest provisions were strengthened.
  - Funds are better targeted to firms facing material trade impacts by setting a five percent decline in sales or production as the threshold for assistance.
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## EXAMPLES OF TRADE ADJUSTMENT ASSISTANCE INVESTMENTS

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### Alabama

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In Alabama, a furniture manufacturer received \$75,000 in technical assistance to develop a web site, improving its ability to reach potential customers and process orders. Implementation of the web site resulted in a significant reduction in marketing costs, an increase in sales and the creation of 25 jobs.

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### Connecticut

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In Connecticut, a manufacturer of variety rubber and plastic injection-molded products received \$75,000 in technical assistance to develop a marketing plan. The improved marketing plan resulted in a 31 percent increase in sales and a 4 percent increase in its workforce.

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### Maine

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In Maine, a manufacturer of custom cabinetry and architectural millwork received \$30,000 in assistance to create and implement a new marketing plan. The assistance also supported the implementation of lean manufacturing processes, which results in more efficient production of goods compared to traditional mass production. As a result of those lean manufacturing improvements, the company was able to expand its workforce by 6 percent.

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### III. EDA Award Programs

## III. EDA Award Programs

### EDA Performance Awards

A recipient of investment assistance under the Public Works and Economic Development Assistance and Economic Adjustment Assistance programs may receive a performance award in an amount not to exceed 10 percent of the amount of the original investment. Performance is judged by the following criteria: amount of private investment attracted by the project; the number of jobs created by the project; timely project completion; organizational leadership; innovation; regional collaboration and economic strategy to compete in the global marketplace. A performance award may be used to fund EDA-approved economic development activities.

Fiscal Year 2007 was the first year that EDA issued performance awards to those EDA investment recipients whose projects demonstrated outstanding performance. Sandy K. Baruah, Assistant Secretary of Commerce for Economic Development, announced the EDA Performance Award recipients during the week of August 6, 2007.

Click <http://www.eda.gov/NewsEvents/PerformanceAwards2007.xml> to view EDA 2007 Performance Awards.

### EDA Planning Performance Awards

At the discretion of the Assistant Secretary of Commerce for Economic Development, a recipient of investment assistance, located in an EDA-funded Economic Development District (EDD), or the EDD itself may receive a planning performance award in an amount not to exceed five percent of the original investment. Fiscal Year 2007 was also the first year that EDA issued planning performance awards to those EDA investment recipients whose projects demonstrated outstanding collaboration and effectiveness in the planning phase of a project. Recipients of Planning Performance Awards must use their award to increase EDA's share of the cost of an EDA-funded project, thereby decreasing the local match.

Sandy K. Baruah, Assistant Secretary of Commerce for Economic Development, announced the EDA Planning Performance Award recipients during the week of September 10, 2007.

Click <http://www.eda.gov/NewsEvents/PerformanceAwards2007.xml> to view EDA 2007 Planning Performance Awards.

## EDA Excellence in Economic Development Awards 2007

The EDA Excellence in Economic Development Awards (Awards) recognize innovative economic development projects or strategies of national significance. The Awards are designed to showcase best practices and highlight outstanding results. EDA's annual competition is open to nonprofit organizations, local, state and regional government entities, universities and colleges. Nominations are evaluated for this honor by a distinguished panel of economic development experts.

Sandy K. Baruah, Assistant Secretary of Commerce for Economic Development, announced the seven winners of EDA's Excellence in Economic Development Awards 2007 on May 31, 2007.

Click <http://www.eda.gov/NewsEvents/ExcellenceWinners07.xml> to view the finalists and winners of the EDA Excellence in Economic Development Awards 2007

## IV. State by State Investment Information

## Fiscal Year End September 30, 2007

### Summary of EDA Approved Investments by State by Program (\$000)

State	Public Works		Technical Assistance*		Planning Grants		Economic Adjustment		Research Grants		State Totals	
	#	Amt	#	Amt	#	Amt	#	Amt	#	Amt	#	Amt
Alabama	1	1,276	1	166	10	341	1	839	0	0	13	2,621
Alaska	6	10,000	1	110	9	517	10	5,000	0	0	26	15,627
American Samoa	1	2,105	0	0	0	0	0	0	0	0	1	2,105
Arizona	0	0	1	107	8	489	2	392	0	0	11	988
Arkansas	6	5,980	2	312	0	0	1	50	0	0	9	6,342
California	10	20,886	2	197	8	507	17	3,029	0	0	37	24,619
Colorado	2	553	1	30	8	458	2	379	0	0	13	1,421
Connecticut	0	0	1	65	0	0	0	0	0	0	1	65
District of Columbia	0	0	3	506	0	0	1	600	2	483	6	1,589
Florida	1	1,500	1	166	10	367	1	1,140	0	0	13	3,172
Georgia	7	6,261	1	166	15	1,056	1	159	0	0	24	7,642
Hawaii	3	3,086	1	221	1	80	3	385	0	0	8	3,772
Idaho	1	1,450	2	179	8	505	2	120	0	0	13	2,254
Illinois	5	7,276	1	159	14	867	2	2,660	0	0	22	10,961
Indiana	2	3,350	2	188	8	835	1	1,100	1	350	14	5,823
Iowa	3	3,668	2	150	15	743	1	30	0	0	21	4,590
Kansas	0	0	1	170	5	314	2	300	0	0	8	784
Kentucky	2	2,000	2	204	3	892	5	2,707	0	0	12	5,804
Louisiana	4	4,200	3	271	8	1,300	4	1,132	0	0	19	6,903
Maine	2	2,280	2	177	6	394	0	0	0	0	10	2,851
Maryland	4	7,615	2	200	3	164	0	0	0	0	9	7,979
Massachusetts	1	3,000	1	150	9	612	0	0	0	0	11	3,762
Michigan	5	4,121	2	178	12	1,166	4	347	0	0	23	5,812
Minnesota	3	2,207	0	0	11	1,018	0	0	0	0	14	3,225
Mississippi	1	2,000	1	166	9	688	6	3,403	0	0	17	6,257
Missouri	4	3,223	3	247	16	824	0	0	0	0	23	4,294
Montana	2	2,222	1	25	19	947	1	500	0	0	23	3,694
Multi Jurisdictional	0	0	12	13,073	0	0	1	600	0	0	13	13,673
Nebraska	3	3,674	1	100	8	500	0	0	0	0	12	4,274
Nevada	0	0	1	140	1	77	0	0	0	0	2	217
New Hampshire	0	0	0	0	3	170	3	2,619	0	0	6	2,789
New Jersey	1	1,500	1	100	1	60	0	0	0	0	3	1,660
New Mexico	4	4,427	1	98	6	900	3	2,400	0	0	14	7,825
New York	5	6,005	1	150	11	612	2	550	0	0	19	7,317
North Carolina	7	5,809	4	216	10	350	6	3,477	0	0	27	9,852
North Dakota	0	0	1	90	13	639	1	1,500	0	0	15	2,229
Ohio	3	6,013	2	306	5	804	0	0	0	0	10	7,123
Oklahoma	2	2,000	2	196	6	800	0	0	0	0	10	2,996
Oregon	1	2,000	3	166	17	811	5	695	0	0	26	3,672
Pennsylvania	7	8,052	2	190	8	448	5	3,765	0	0	22	12,455
Puerto Rico	0	0	1	116	1	120	1	50	0	0	3	286
Rhode Island	0	0	0	0	1	125	0	0	0	0	1	125
South Carolina	3	4,100	1	163	2	454	9	1,416	0	0	15	6,133
South Dakota	2	2,340	0	0	10	524	1	400	0	0	13	3,264
Tennessee	7	6,866	1	166	6	159	5	629	0	0	19	7,820
Texas	11	10,570	3	294	2	424	4	3,800	0	0	20	15,088
Utah	1	2,000	0	0	6	307	0	0	0	0	7	2,307
Vermont	0	0	0	0	2	156	0	0	0	0	2	156
Virgin Islands	0	0	0	0	1	85	0	0	0	0	1	85
Virginia	2	2,550	3	584	12	689	3	1,173	0	0	20	4,996
Washington	1	1,500	1	130	23	1,209	6	3,952	0	0	31	6,791
West Virginia	3	4,240	1	150	11	644	0	0	0	0	15	5,034
Wisconsin	3	2,625	3	200	8	581	0	0	0	0	14	3,406
Wyoming	0	0	1	100	6	285	0	0	0	0	7	385
<b>Totals:</b>	<b>142</b>	<b>176,532</b>	<b>86</b>	<b>21,235</b>	<b>395</b>	<b>27,015</b>	<b>122</b>	<b>51,298</b>	<b>3</b>	<b>833</b>	<b>748</b>	<b>276,913</b>

Note: Figures include prior year recoveries. \*Technical Assistance columns include Trade Adjustment Assistance.

## Economic Development Administration

### Approved Investments by State and Program - October 1, 2006 to September 30, 2007

Project #	Grantee	Location	Category	EDA \$(000)
<b>ALABAMA</b>				
048305904	AL Tombigbee Reg Comm	Multi City	Econ Dev District Planning	49
048305892	Birmingham RPC	Multi City	Econ Dev District Planning	40
04830581401	East AL Plg & Dev Comm	Multi City	Econ Dev District Planning	27
04830578301	No-central AL CoG	Multi City	Econ Dev District Planning	27
048305893	Northwest Alabama CoG	Multi City	Econ Dev District Planning	40
04830580701	South Alabama RPC	Multi City	Econ Dev District Planning	27
048305894	South Central AL Dev Com	Multi City	Econ Dev District Planning	40
048305895	Southeast AL RPDC	Multi City	Econ Dev District Planning	40
04830579901	Top of AL Reg CoG	Multi City	Econ Dev District Planning	27
04830579001	West Alabama EDD	Multi City	Econ Dev District Planning	27
040105954	Albertville, City of	Albertville	Public Works	1,276
047905666	Leeds Wtr Works Bd	Leeds	Econ Adjust Implementation	839
04660575901	Auburn University	Multi City	University Center Assistance	166
<b>ALASKA</b>				
078306067	Kenai Peninsula EDD	Kenai	Econ Dev District Planning	59
078306072	Prince William Sound EDD	Anchorage	Econ Dev District Planning	59
078306073	SW Alaska Municipal Conf	Anchorage	Econ Dev District Planning	63
078306105	Southeast Conference	Juneau	Econ Dev District Planning	59
078406100	Assn of Vil Cncl Presdnt	Bethel	Indian District Planning	50
078406099	Bristol Bay Native Assn	Dillingham	Indian District Planning	59
078406091	Kawerak Inc.	Nome	Indian District Planning	59
078406036	Kodiak Area Native Assn	Kodiak	Indian District Planning	50
078405973	Tlingit and Haida	Juneau	Indian District Planning	59
070106107	APICDA	Juneau	Public Works	2,000
070106109	AVTEC	Anchorage	Public Works	2,000
070106108	Atka, City of	Atka	Public Works	1,344
070106033	City of Sand Point	Sand Point	Public Works	1,500
070106127	Craig Community Assn	Craig	Public Works	1,500
070106047	Saint Paul	St. Paul	Public Works	2,000
077906060	Coffman Cove, City of	Coffman Cove	Econ Adjust Implementation	750
077906104	People's Learning Center	Bethel	Econ Adjust Implementation	2,000
077906118	Sheldon Jackson	Sitka	Econ Adjust Implementation	1,200
077906027	Sitka Tribe of Alaska	Sitka	Econ Adjust Implementation	250
077906003	Valley Recycling	Wasilla	Econ Adjust Implementation	50
077906002	Village of Kake	Kake	Econ Adjust Implementation	200
076906029	AHTNA ' T 'AENE NENE'	Copper Center	Econ Adjust Strategy	50
076906075	Anchorage Land Trust	Anchorage	Econ Adjust Strategy	56
076906004	Chugachmiut	Anchorage	Econ Adjust Strategy	50
076906092	NW Arctic Borough	Kotzebue	Econ Adjust Strategy	50
07660587401	U of A - Anchorage	Anchorage	University Center Assistance	110
<b>AMERICAN SAMOA</b>				
070105975	American Samoa	Pago Pago	Public Works	2,105
<b>ARIZONA</b>				
078305982	Central AZ Assoc of Govt	Superior	Econ Dev District Planning	60
078306038	Northern Arizona CoG	Flagstaff	Econ Dev District Planning	60

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<b>ARIZONA</b>				
078306087	SouthEastern Arizona	Bisbee	Econ Dev District Planning	60
078406117	Hopi Tribe	Kykotsmovi Village	Indian District Planning	45
078406058	San Carlos Apache Tribe	San Carlos	Indian District Planning	40
078805969	ADOC	Phoenix	State Planning	100
078606053	Western Arizona EDD	Yuma	Substate Planning	57
078706131	South Tucson, City of	South Tucson	Urban Planning	67
077905990	Arizona, University of	Tucson	Econ Adjust Implementation	142
077905987	The Navajo Nation	Window Rock	Econ Adjust Implementation	250
07660587601	Northern Arizona Univ	Flagstaff	University Center Assistance	107
<b>ARKANSAS</b>				
087804218	City of Magnolia	Magnolia	Performance Award	50
080104189	Arkansas State Univ	Jonesboro	Public Works	1,500
080104172	Little Rock Port Auth	Little Rock	Public Works	1,500
080104171	McCrary	McCrary	Public Works	1,200
080104164	Texarkana	Texarkana	Public Works	1,500
08010407201	Warren	Warren	Public Works	230
086904167	WCAPDD	Hot Springs	Econ Adjust Strategy	50
086604204	Arkansas State Univ	Jonesboro	University Center Assistance	98
086604205	UALR	Little Rock	University Center Assistance	215
<b>CALIFORNIA</b>				
078305979	Sierra EDC	Auburn	Econ Dev District Planning	76
078305972	Superior CA Econ Dev Dis	Redding	Econ Dev District Planning	60
078306040	Tri-County EDC	Chico	Econ Dev District Planning	67
078306046	Yuba-Sutter Econ Dev Co	Yuba City	Econ Dev District Planning	54
078406130	ITCC	Sacramento	Indian District Planning	100
078406136	NCATEDConsortium	Ukiah	Indian District Planning	50
078606098	Imperial County	El Centro	Substate Planning	50
078706111	City of East Palo Alto	East Palo Alto	Urban Planning	50
070105961	Bakersfield Assn Retrd C	Bakersfield	Public Works	1,000
070105966	Bellflower	Bellflower	Public Works	815
070106034	Cabrillo College	Aptos	Public Works	2,500
070105974	City of Hanford	Hanford	Public Works	3,000
070105992	Coachella	Coachella	Public Works	2,484
070105998	Desert Alliance	Coachella	Public Works	2,400
070105976	El Monte	El Monte	Public Works	2,452
070105995	LA YWCA	Los Angeles	Public Works	1,900
070106035	Parlier	Parlier	Public Works	2,680
070106042	Ukiah	Ukiah	Public Works	1,770
077905986	CALED	Sacramento	Econ Adjust Implementation	85
077905983	Econ Dev & Financing Cor	Ukiah	Econ Adjust Implementation	109
077906008	Humboldt County	Eureka	Econ Adjust Implementation	150
077905984	Lemoore, City of	Lemoore	Econ Adjust Implementation	165
077906021	Oakland's CEDA	Oakland	Econ Adjust Implementation	100
077906017	Porterville, City of	Porterville	Econ Adjust Implementation	150
077906041	Round Valley Tribes	Covelo	Econ Adjust Implementation	437



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<b>CALIFORNIA</b>				
077905997	S L.A. Econ Alliance	Los Angeles	Econ Adjust Implementation	175
077906039	Sacramento Financial Con	Chico	Econ Adjust Implementation	250
077906030	Superior CA Econ Dev Dis	Redding	Econ Adjust Implementation	100
076905967	City of Watsonville	Watsonville	Econ Adjust Strategy	150
076906023	Karuk Tribe of CA	Happy Camp	Econ Adjust Strategy	60
076906014	Merced County EDC	Merced	Econ Adjust Strategy	60
076906057	Orick CSD	Orick	Econ Adjust Strategy	259
076906020	Port of Stockton	Stockton	Econ Adjust Strategy	450
076906037	Round Valley Tribes	Covelo	Econ Adjust Strategy	80
076906102	USC	Los Angeles	Econ Adjust Strategy	135
070606123	CA State Univ Chico	Chico	Technical Assistance	47
07660587301	CA State Univ Chico	Chico	University Center Assistance	150
<b>COLORADO</b>				
058304475	Region 10 League EAP	Montrose	Econ Dev District Planning	51
058304448	Region 9 EDD of SW CO	Durango	Econ Dev District Planning	51
058304371	San Luis Valley DRG	Alamosa	Econ Dev District Planning	52
058304389	Southern Colorado EDD	Pueblo	Econ Dev District Planning	53
058404429	Ute Mountain Ute Tribe	Towaoc	Indian District Planning	44
05860436101	Lamar, City of	Lamar	Substate Planning	12
058704464	Aurora, City of	Aurora	Urban Planning	95
058704411	Colorado School of Mines	Golden	Urban Planning	100
050104363	CSTI	Colorado Springs	Public Works	453
050104500	Prowers County	Lamar	Public Works	100
057904421	Otero JC	La Junta	Econ Adjust Implementation	279
056904470	UCCS	Colorado Springs	Econ Adjust Strategy	100
050604463	Canon City	Canon City	Technical Assistance	30
<b>CONNECTICUT</b>				
01660824702	University of CT	Multi City	University Center Assistance	65
<b>DISTRICT OF COLUMBIA</b>				
990713855	Bus Civic Ldrshp Ctr	Washington	Research	218
990713856	Cncl on Competitiveness	Washington	Research	265
017908535	Operation Hope	Washington	Econ Adjust Implementation	600
990607528	Competitiveness Summit	Washington	Technical Assistance	430
010608544	NADORF	Multi City	Technical Assistance	75
99060752501	Preserve America	Washington	Technical Assistance	1
<b>FLORIDA</b>				
048305880	Apalachee Reg Plng Cncl	Multi City	Econ Dev District Planning	40
048305929	Central FL Reg Plng	Multi City	Econ Dev District Planning	27
048305877	East Central FL. RPC	Multi City	Econ Dev District Planning	40
048305910	N Central FL Reg PL Cncl	Multi City	Econ Dev District Planning	40
048305930	South Florida RPC	Multi City	Econ Dev District Planning	36
048305874	Southwest FL Reg PL Cncl	Multi City	Econ Dev District Planning	40
048305876	Tampa Bay Reg Plng Cncl	Multi City	Econ Dev District Planning	40
048305878	Treasure Coast RPC	Multi City	Econ Dev District Planning	40

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<b>FLORIDA</b>				
048305941	West FL Reg Plng Council	Multi City	Econ Dev District Planning	27
048305883	Withlacoochee RPC	Multi City	Econ Dev District Planning	40
040105839	Gulf Coast CC	Panama City	Public Works	1,500
047905914	Jackson County	Marianna	Econ Adjust Implementation	1,140
04660576701	Univ of FL	Multi City	University Center Assistance	166
<b>GEORGIA</b>				
048305853	Southeast GA RDC	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305896	ARC	Multi City	Econ Dev District Planning	40
048305897	Central Savannah Rvr RDC	Multi City	Econ Dev District Planning	40
04830579301	Chattahoochee-Flint RDC	Multi City	Econ Dev District Planning	27
04830579201	Coastal GA RDC	Multi City	Econ Dev District Planning	27
048305898	Coosa Valley RDC	Multi City	Econ Dev District Planning	40
048305899	GA Mountains RDC	Multi City	Econ Dev District Planning	40
048305901	Heart of Ga-Altamaha RDC	Multi City	Econ Dev District Planning	40
048305867	Lower Chattahoochee RDC	Multi City	Econ Dev District Planning	159
048305905	McIntosh Trail RDC	Multi City	Econ Dev District Planning	40
048305868	Middle Flint RDC	Multi City	Econ Dev District Planning	159
048305900	Middle GA RDC	Multi City	Econ Dev District Planning	49
048305902	North GA RDC	Multi City	Econ Dev District Planning	40
048305903	Northeast GA RDC	Multi City	Econ Dev District Planning	40
048305869	South Georgia RDC	Multi City	Econ Dev District Planning	159
048305866	Southwest GA RDC	Multi City	Econ Dev District Planning	159
047805976	Moultrie-Colquitt County	Moultrie	Performance Award	120
040105966	Brooks Cnty Dvlpt Auth	Quitman	Public Works	996
040105891	City of Cordele	Cordele	Public Works	1,000
040105840	City of Ocilla	Ocilla	Public Works	400
040105841	City of West Point	West Point	Public Works	2,000
040105962	Lowndes County	Valdosta	Public Works	746
040105957	Mitchell County	Camilla	Public Works	1,000
04660575701	GA Tech Research Corp	Multi City	University Center Assistance	166
<b>HAWAII</b>				
078706055	Pacific Basin Dev Cncl	Honolulu	Urban Planning	80
070106018	Arc of Hilo	Hilo	Public Works	993
070105989	Goodwill Industries HI	Honolulu	Public Works	1,000
070106059	Kauai Econ Dev Board	Lihue	Public Works	1,093
077906009	County of Hawaii	Hilo	Econ Adjust Implementation	160
077906010	HI Alliance Arts Educ	Honolulu	Econ Adjust Implementation	125
076906044	State of Hawaii	Honolulu	Econ Adjust Strategy	100
07660587501	University of Hawaii	Honolulu	University Center Assistance	221
<b>IDAHO</b>				
078306016	Clearwater Econ Dev Assn	Lewiston	Econ Dev District Planning	74
078305981	East-Central P&D Assn.	Rexburg	Econ Dev District Planning	60
078306001	Panhandle Area Council	Hayden	Econ Dev District Planning	74
078305977	Region IV Dev Assn Inc	Twin Falls	Econ Dev District Planning	67
078305993	Sage Community Resources	Garden City	Econ Dev District Planning	74

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<b>IDAHO</b>				
078305985	Southeast Idaho CoG	Pocatello	Econ Dev District Planning	66
078406012	Coeur D'Alene Tribe	Plummer	Indian District Planning	50
078406126	Nez Perce Tribe of Idaho	Lapwai	Indian District Planning	40
070106097	Development Workshop	Rexburg	Public Works	1,450
077906026	Clearwater Econ Dev Assn	Lewiston	Econ Adjust Implementation	75
076905960	SAGE	Garden City	Econ Adjust Strategy	45
070606032	SAGE	Garden City	Technical Assistance	39
07660587701	Boise State	Boise	University Center Assistance	140
<b>ILLINOIS</b>				
068305216	BI-State Regional Comm	Multi City	Econ Dev District Planning	52
068305209	Blackhawk Hills RC&D	Rock Falls	Econ Dev District Planning	52
068305255	EDC for Central Illinois	Peoria	Econ Dev District Planning	54
068305252	East Central IL EDD	Urbana	Econ Dev District Planning	54
068305233	Greater Egypt RPDC	Carbondale	Econ Dev District Planning	170
068305188	Greater Wabash RPC	Multi City	Econ Dev District Planning	52
068305256	North Central IL COG	Princeton	Econ Dev District Planning	54
068305193	South Central IL RPDC	Multi City	Econ Dev District Planning	56
068305229	Southeastern IL RPDC	Multi City	Econ Dev District Planning	56
068305175	Southern Five RPDDC	Ullin	Econ Dev District Planning	56
068305195	Southwestern IL Metr RPC	Collinsville	Econ Dev District Planning	53
068305211	Two Rivers Reg Cncl PO	Multi City	Econ Dev District Planning	55
068305249	West Central Dev Council	Carlinville	Econ Dev District Planning	54
068305248	Western IL Reg Cncl	Multi City	Econ Dev District Planning	53
06010499501	Hamilton County	McLeansboro	Public Works	19
060105242	Marion, City of	Mario	Public Work	2,200
060105238	Olney, City of	Olne	Public Work	1,825
060105214	Stephenson County	Freeport	Public Works	1,725
060105186	Vandalia, City o	Vandali	Public Work	1,507
067905241	Moline, City o	Molin	Econ Adjust Implementation	1,060
067905228	Pembroke Township	Hopkins Park	Econ Adjust Implementation	1,600
06660505502	Southern IL Edwardsville	Multi City	University Center Assistance	159
<b>INDIANA</b>				
068305260	Eastern Indiana Dev Dist	New Castle	Econ Dev District Planning	53
068305221	Indiana 15 RPC	Multi City	Econ Dev District Planning	158
068305168	Kankakee-Iroquois RPC	Monon	Econ Dev District Planning	56
068305196	Region 3A Dev RPC	Kendallville	Econ Dev District Planning	53
068305171	River Hills RPC	Jeffersonville	Econ Dev District Planning	155
068305200	Southeastern IN RPC	Versailles	Econ Dev District Planning	155
068305223	Southern IN Dev Comm	Loogootee	Econ Dev District Planning	52
068305203	West Central Indiana EDD	Multi City	Econ Dev District Planning	155
060105230	Scottsburg City of	Scottsburg	Public Works	1,400
060105226	Starke County	Knox	Public Works	1,950
990713857	Purdue University	West Lafayette	Research	350
067905247	Plymouth City of	Plymouth	Econ Adjust Implementation	1,100
060605258	Lincolnland EDC	Rockport	Technical Assistance	24

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<b>INDIANA</b>				
06660505902	Purdue University	West Lafayette	University Center Assistance	164
<b>IOWA</b>				
058304438	Area 15 Reg Plng Comm	Ottumwa	Econ Dev District Planning	51
058304479	East Central IA COG	Cedar Rapids	Econ Dev District Planning	50
058304375	East Central Ingotv Assn	Dubuque	Econ Dev District Planning	52
058304426	Iowa Northland Reg EDC	Waterloo	Econ Dev District Planning	51
058304404	Mid Iowa Dev Assn COG	Fort Dodge	Econ Dev District Planning	51
058304394	NW Iowa PDC	Spencer	Econ Dev District Planning	51
058304432	North Iowa Area COG	Mason City	Econ Dev District Planning	51
058304506	Region Six Planning Comm	Marshalltown	Econ Dev District Planning	75
05830429801	Region XII COG	Carroll	Econ Dev District Planning	3
058304445	Region XII COG	Carroll	Econ Dev District Planning	51
058304390	Siouxland Interstate MPC	Sioux City	Econ Dev District Planning	52
058304433	Southeast Iowa RPC	Burlington	Econ Dev District Planning	51
058304402	Southern Iowa COG	Creston	Econ Dev District Planning	53
058304454	Southwest Iowa Plng Cncl	Atlantic	Econ Dev District Planning	50
058304434	Upper Explorerland RPC	Postville	Econ Dev District Planning	51
057804512	Fort Dodge, City	Fort Dodge	Performance A	68
050104477	Cedar Valley TechWorks	Waterloo	Public Works	1,600
050104360	Fort Dodge, City	Fort Dodge	Public Works	2,000
056904416	Hamilton County	Webster City	Econ Adjust Strategy	30
050604472	East Central Intgov Assn	Dubuque	Technical Assistance	40
056604493	Iowa State University	Ames	University Center Assistance	110
<b>KANSAS</b>				
058304427	Great Plains Dev Inc	Dodge City	Econ Dev District Planning	107
058304395	North Central RPC	Beloit	Econ Dev District Planning	51
058304384	Northwest Kansas P&DC	Hill City	Econ Dev District Planning	52
058304379	South Central Kansas EDD	Wichita	Econ Dev District Planning	53
058304430	Southeast Kansas RPC	Chanute	Econ Dev District Planning	51
057904498	Galena	Galena	Econ Adjust Implementation	250
057904504	Greensburg	Greensburg	Econ Adjust Implementation	50
056604494	KSU	Manhattan	University Center Assistance	170
<b>KENTUCKY</b>				
048305940	KY GOLD	Multi City	Econ Dev District Planning	742
048805844	Louisville-Jefferson MDA	Louisville	State Planning	100
048605964	Letcher Co Plng Comm Inc	Whitesburg	Substate Planning	50
040105889	Owingsville, City of	Owingsville	Public Works	1,000
040105968	Warsaw, City of	Warsaw	Public Works	1,000
04790532601	Beattyville, City of	Beattyville	Econ Adjust Implementation	550
047905965	Bell Cnty Indust Foun	Middlesborough	Econ Adjust Implementation	119
047905970	Lake Cumberland ADD	Russell Springs	Econ Adjust Implementation	38
047905932	Ohio County Water Dist	Hartford	Econ Adjust Implementation	1,500
047905879	Somerset-Pulaski County	Somerset	Econ Adjust Implementation	500
040605969	Bluegrass ADD	Multi City	Technical Assistance	38
04660577201	University of KY	Multi City	University Center Assistance	166

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<b>LOUISIANA</b>				
088304148	Acadiana RDD	Lafayette	Econ Dev District Planning	150
088304142	Capital Region Plng Comm	Baton Rouge	Econ Dev District Planning	150
088304145	Coordinating & Dev Corp	Shreveport	Econ Dev District Planning	150
088304152	Imperial Calcasieu RPDC	Lake Charles	Econ Dev District Planning	150
088304146	Kisatchie Delta Reg PDD	Alexandria	Econ Dev District Planning	150
088304144	N Delta Reg PDD	Monroe	Econ Dev District Planning	150
088304180	SLEDD - RPC	New Orleans	Econ Dev District Planning	250
088304154	South Central PDC	Gray	Econ Dev District Planning	150
080104182	City of Thibodaux	Thibodaux	Public Works	500
080104194	Natl WW II Museum	New Orleans	Public Works	1,200
080104173	St John Baptist Parish	Laplace	Public Works	1,000
080104183	Winn Parish	Winnfield	Public Works	1,500
087904141	GNO Inc	New Orleans	Econ Adjust Implementation	284
086904190	LA Comm for Econ Dev	Baton Rouge	Econ Adjust Strategy	400
086904191	Ports Assoc of LA	Baton Rouge	Econ Adjust Strategy	433
08690407301	Regional Planning Comm	New Orleans	Econ Adjust Strategy	15
080604217	Regional Planning Comm	New Orleans	Technical Assistance	75
086604206	LA Tech Univ	Ruston	University Center Assistance	98
086604207	Univ of New Orleans	New Orleans	University Center Assistance	98
<b>MAINE</b>				
018308465	Androscoggin Valley COG	Multi City	Econ Dev District Planning	60
018308467	Eastern Maine Dev Corp	Multi City	Econ Dev District Planning	62
018308466	Kennebec Valley COG	Multi City	Econ Dev District Planning	60
018308522	Midcoast EDD	Bath	Econ Dev District Planning	52
018308473	Northern ME Dev Comm	Multi City	Econ Dev District Planning	60
018308540	Southern Maine EDD	Portland	Econ Dev District Planning	100
010108445	Houlton Water Company	Houlton	Public Works	1,105
010108427	Sanford Town	Sanford	Public Works	1,175
010608537	Biddeford, City of	Biddeford	Technical Assistance	60
01660822102	Univ of Southern Maine	Multi City	University Center Assistance	117
<b>MARYLAND</b>				
018308436	Tri-Cnty Cncl for W. MD	Multi City	Econ Dev District Planning	60
018608547	Mid Shore Reg. Council	Multi City	Substate Planning	52
018608548	Tri-County Council LES	Multi City	Substate Planning	52
010108536	East Baltimore Dev. Inc.	Baltimore	Public Works	2,000
010108497	Garrett Co. Comm.	Deer Park	Public Works	2,200
010108543	MIST	Pocomoke City	Public Works	200
010108471	Maryland Broadband Coop	Snow Hill	Public Works	3,215
01660824402	Towson University	Multi City	University Center Assistance	100
01660822702	Univ of MD Eastern Shore	Princess Anne	University Center Assistance	100
<b>MASSACHUSETTS</b>				
018308523	Franklin Regional COG	Greenfield	Econ Dev District Planning	60
018308520	Merrimack Valley PC	Haverhill	Econ Dev District Planning	60
018308524	Metro Area Planning Cncl	Multi City	Econ Dev District Planning	160
018308519	Montachusett RPC	Multi City	Econ Dev District Planning	60



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<b>MASSACHUSETTS</b>				
018308475	Old Colony Planning Cncl	Multi City	Econ Dev District Planning	52
018308521	Pioneer Valley Plg Comm	West Springfield	Econ Dev District Planning	70
018308430	Southeastern RP & EDD	Multi City	Econ Dev District Planning	60
018408541	Wampanoag Indians	Aquinnah (Town of)	Indian District Planning	40
018608532	Northern Middlesex COG	Multi City	Substate Planning	50
010108422	MA Dev Finance Agency	Fort Devens	Public Works	3,000
01660824102	UMASS	Multi City	University Center Assistance	150
<b>MICHIGAN</b>				
068305189	Central Upper Peninsula	Multi City	Econ Dev District Planning	57
068305201	East Central MI PDRC	Multi City	Econ Dev District Planning	171
068305212	Eastern Upper Peninsula	Multi City	Econ Dev District Planning	164
068305192	NE MI Cncl of Govts	Multi City	Econ Dev District Planning	55
068305234	NW MI Council Govt	Multi City	Econ Dev District Planning	52
068305173	Southwestern MI Comm	Multi City	Econ Dev District Planning	155
068305219	Tri-Cnty Reg Plg Comm	Multi City	Econ Dev District Planning	158
068305177	West MI Shoreline RDC	Muskegon	Econ Dev District Planning	56
068305185	West Michigan RPC	Multi City	Econ Dev District Planning	155
068305181	Western Upper Peninsula	Houghton	Econ Dev District Planning	56
068405198	Inter-Tribal Cncl of MI	Multi City	Indian District Planning	70
068605227	NW MI Council Govt	Traverse City	Substate Planning	20
060105164	Bay Mills Indian Cmty	Chippewa	Public Works	906
06010494901	Central Michigan Univ	Mount Pleasant	Public Works	133
06010494001	Hillman, Village of	Hillman	Public Works	13
060105205	Lansing, City of	Lansing	Public Works	1,986
060105215	Newaygo, City of	Newaygo	Public Works	1,084
067905253	Starting Block, Inc.	Hart	Econ Adjust Implementation	210
066905246	Detroit/Wayne Cnty PA	Detroit	Econ Adjust Strategy	50
066905165	Michigan State Univ	Multi City	Econ Adjust Strategy	62
066905232	NE MI Cncl of Govts	Gaylord	Econ Adjust Strategy	25
060605236	No Lakes Econ Alliance	Boyne City	Technical Assistance	25
06660504902	University of Michigan	Multi City	University Center Assistance	153
<b>MINNESOTA</b>				
068305235	Arrowhead Reg Dev Comm	Duluth	Econ Dev District Planning	62
068305190	East Central RDC	Mora	Econ Dev District Planning	53
068305172	Headwaters Reg Dev Comm	Bemidji	Econ Dev District Planning	164
068305199	Mid-Minnesota Dev Comm	Multi City	Econ Dev District Planning	53
068305183	Northwest RDC	Warren	Econ Dev District Planning	158
068305179	Region Five Dev Comm	Staples	Econ Dev District Planning	52
068305187	Region Nine Dev Comm	Mankato	Econ Dev District Planning	52
068305213	Southwest Reg Dev Comm	Multi City	Econ Dev District Planning	164
068305231	Upper MN Valley RDC	Appleton	Econ Dev District Planning	55
068305217	West Central Initiative	Fergus Falls	Econ Dev District Planning	55
068405184	Minnesota Chippewa Tribe	Cass Lake	Indian District Planning	153
067805261	Staples, City of	Staples	Performance Award	103
060105239	Bemidji, City of	Bemidji	Public Works	1,200

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<b>MINNESOTA</b>				
060105163	Cohasset City of	Cohasset	Public Works	905
<b>MISSISSIPPI</b>				
048305847	Central MS PDD	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305846	Three Rivers MS PDD	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305938	East Central PDD	Multi City	Econ Dev District Planning	27
048305961	Golden Triangle	Multi City	Econ Dev District Planning	27
048305925	North Central MS PDD	Multi City	Econ Dev District Planning	27
048305956	North Delta PDD	Multi City	Econ Dev District Planning	27
048305927	Northeast MS PDD	Multi City	Econ Dev District Planning	27
048305875	South Delta PDD	Multi City	Econ Dev District Planning	40
048305848	Southern MS PDD	Multi City	Econ Dev District Planning	267
048305871	Southwest MS PDD	Multi City	Econ Dev District Planning	159
048405934	Choctaw Indians MS Band	Multi City	Indian District Planning	90
040105873	Prentiss County	Booneville	Public Works	2,000
047905870	Long Beach, City of	Long Beach	Econ Adjust Implementation	1,200
04790567101	MS Development Auth	Jackson	Econ Adjust Implementation	200
047905913	Wiggins, City of	Wiggins	Econ Adjust Implementation	1,460
046905887	City of Ocean Springs	Ocean Springs	Econ Adjust Strategy	225
04660576401	MS State University	Multi City	University Center Assistance	166
<b>MISSOURI</b>				
058304396	Boonslick Regional PC	Warrenton	Econ Dev District Planning	51
058304364	Bootheel RP & EDC	Malden	Econ Dev District Planning	52
058304422	Green Hills RPC	Trenton	Econ Dev District Planning	51
058304441	Kaysinger Basin RPC	Clinton	Econ Dev District Planning	51
058304409	MO-KAN Regional Council	St. Joseph	Econ Dev District Planning	51
058304444	Mark Twain RCOG	Perry	Econ Dev District Planning	51
058304368	Meramec RPC	St. James	Econ Dev District Planning	55
058304417	Mid-America RC Comm Serv	Kansas City	Econ Dev District Planning	50
058304468	Mid-Missouri RPC	Ashland	Econ Dev District Planning	50
058304388	Northeast Missouri RPC	Memphis	Econ Dev District Planning	52
058304400	Northwest Missouri RCOG	Maryville	Econ Dev District Planning	51
058304408	Ozark Foothills RPC	Poplar Bluff	Econ Dev District Planning	51
058304503	Pioneer Trails RPC	Concordia	Econ Dev District Planning	50
058304374	SE Missouri RP & EDC	Perryville	Econ Dev District Planning	55
058304373	South Central Ozarks COG	Pomona	Econ Dev District Planning	52
058304485	Southwest Missouri COG	Springfield	Econ Dev District Planning	51
057804510	Joplin Chmbr Foundation	Joplin	Performance Award	58
050104487	Carroll County	Carrollton	Public Works	385
050104362	Missouri Western State	St. Joseph	Public Works	2,500
050104366	Ste. Genevieve County	Rocky Ridge	Public Works	280
050604486	AURP	St. Louis	Technical Assistance	22
056604488	Missouri Research Corp	Cape Girardeau	University Center Assistance	85
056604495	University of Missouri	Columbia	University Center Assistance	140
<b>MONTANA</b>				
058304369	Bear Paw Dev Corp	Havre	Econ Dev District Planning	53

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<b>MONTANA</b>				
058304385	Beartooth RC&D Area Inc	Joliet	Econ Dev District Planning	52
058304478	Bitter Root EDD	Missoula	Econ Dev District Planning	50
058304502	Eastern Plains EDC	Sidney	Econ Dev District Planning	50
058304406	Gateway EDD	Helena	Econ Dev District Planning	50
058304428	Great Northern Dev Corp	Wolf Point	Econ Dev District Planning	51
058304437	Headwaters RC&D Area Inc	Butte	Econ Dev District Planning	51
058304439	North Central MT EDD	Cut Bank	Econ Dev District Planning	51
058304507	Northern Rocky Mtn EDD	Bozeman	Econ Dev District Planning	50
058304465	Northwest Montana EDD	Libby	Econ Dev District Planning	51
058304435	Snowy Mountain Dev Corp	Lewistown	Econ Dev District Planning	51
058304443	Southeastern MT Dev Corp	Colstrip	Econ Dev District Planning	51
058404399	Assiniboine & Sioux Trbs	Poplar	Indian District Planning	44
058404410	Blackfeet Trb Bus Cncl	Browning	Indian District Planning	44
058404452	Chippewa Cree Tribe	Box Elder	Indian District Planning	44
058404496	Crow Tribe of Indians	Crow Agency	Indian District Planning	44
058404450	Fort Belknap Indian Cmty	Harlem	Indian District Planning	44
058404473	Salish and Kootenai Trbs	Ronan	Indian District Planning	66
058704459	Great Falls DA, Inc.	Great Falls	Urban Planning	50
050104481	Butte-Silver Bow	Butte	Public Works	1,022
050104456	Great Falls Airport	Great Falls	Public Works	1,200
057904328	Montana Bus Assist Conn	Helena	Econ Adjust Implementation	500
050604457	Southeastern MT Dev Corp	Colstrip	Technical Assistance	25
<b>MULTI-JURISDICTIONAL</b>				
086904184	Hispanic Institute	Multi City	Econ Adjust Strategy	600
99071383401	Purdue University	Multi City	Research	160
992607644	Applied Strategies Intl	Multi City	Trade Adjustment Assistance	1,196
992607650	Curators of Univ of MO	Multi City	Trade Adjustment Assistance	1,248
992607648	GA Tech Research Corp	Multi City	Trade Adjustment Assistance	1,112
992607653	Mid-Atlantic Employers	Multi City	Trade Adjustment Assistance	1,643
992607652	New England TAAC	Multi City	Trade Adjustment Assistance	1,200
992607646	Regents of Univ of CO	Multi City	Trade Adjustment Assistance	1,212
992607647	Regents of Univ of MI	Multi City	Trade Adjustment Assistance	1,032
992607649	Res Fdn of St Univ of NY	Multi City	Trade Adjustment Assistance	931
992607645	Trade Task Group	Multi City	Trade Adjustment Assistance	1,145
992607651	UTSA	Multi City	Trade Adjustment Assistance	1,138
992607643	Univ of Southern CA	Multi City	Trade Adjustment Assistance	1,056
<b>NEBRASKA</b>				
058304449	Central NEEDD	Bassett	Econ Dev District Planning	51
058304440	Northeast Nebraska EDD	Norfolk	Econ Dev District Planning	51
058304484	Omaha Cncl Bluffs MAPA	Omaha	Econ Dev District Planning	50
058304424	Panhandle Area Dev Dist	Gering	Econ Dev District Planning	51
058304436	River Country EDD	Lincoln	Econ Dev District Planning	51
058304482	South Central EDD	Holdrege	Econ Dev District Planning	50
058304412	W Central Nebraska EDD	Ogallala	Econ Dev District Planning	51
058804455	Nebraska, State of	Lincoln	State Planning	145



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<b>NEBRASKA</b>				
050104365	Gothenburg, City of	Gothenburg	Public Work	1,200
050104380	Kimball, City of	Kimball	Public Works	974
050104446	Norfolk, City of	Norfolk	Public Works	1,500
056604490	Creighton University	Omaha	University Center Assistance	100
<b>NEVADA</b>				
078306070	Western NV Dev. District	Carson City	Econ Dev District Planning	77
07660587801	Univ of Nevada, Reno	Reno	University Center Assistance	140
<b>NEW HAMPSHIRE</b>				
018308429	North Country Council	Multi City	Econ Dev District Planning	60
018308474	Rockingham EC Dev Corp	Exeter	Econ Dev District Planning	60
018608542	Lakes RPC	Meredith	Substate Planning	50
017908486	Jaffrey	Jaffrey	Econ Adjust Implementation	2,000
017908508	NCIC	Multi City	Econ Adjust Implementation	300
016908447	North Country Council	Berlin	Econ Adjust Strategy	319
<b>NEW JERSEY</b>				
018308478	South Jersey EDD	Multi City	Econ Dev District Planning	60
010108448	Rutgers	Camden	Public Works	1,500
01660823302	Rutgers	Multi City	University Center Assistance	100
<b>NEW MEXICO</b>				
088304159	Eastern Plains CoG	Clovis	Econ Dev District Planning	150
088304157	Mid-Region COG	Albuquerque	Econ Dev District Planning	150
088304156	North Central NM EDD	Santa Fe	Econ Dev District Planning	150
088304155	Northwest New Mexco CoG	Gallup	Econ Dev District Planning	150
088304158	S Central CoG	Elephant Butte	Econ Dev District Planning	150
088304153	SE NM EDD	Roswell	Econ Dev District Planning	150
080104176	AIPC	Albuquerque	Public Works	1,000
080104214	Clayton	Clayton	Public Works	1,177
080104137	Eunice	Eunice	Public Works	750
080104134	Santa Fe Indian School	Santa Fe	Public Works	1,500
087904222	Albq Hispano CoC Fdtn	Albuquerque	Econ Adjust Implementation	1,450
087904166	BNSL	Anthony	Econ Adjust Implementation	600
087904192	NM Community Capital	Bernalillo	Econ Adjust Implementation	350
086604208	NNMCC	Rio Arriba	University Center Assistance	98
<b>NEW YORK</b>				
018308500	Capital District RPC	Multi City	Econ Dev District Planning	60
018308439	Central New York RPDB	Multi City	Econ Dev District Planning	60
018308428	Genesee Finger Lakes	Multi City	Econ Dev District Planning	56
018308485	Hudson Valley Reg. Cncl.	Multi City	Econ Dev District Planning	60
018308441	L Champlain/L George RPB	Multi City	Econ Dev District Planning	60
018308434	Mohawk Valley EDD	Multi City	Econ Dev District Planning	64
018308463	Southern Tier Central	Multi City	Econ Dev District Planning	60
018308431	Southern Tier East	Multi City	Econ Dev District Planning	60
018308438	Southern Tier West	Multi City	Econ Dev District Planning	56
018408518	Saint Regis Mohawk Tribe	Mohawk	Indian District Planning	32

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<b>NEW YORK</b>				
018408472	Seneca Nation of Indians	Multi City	Indian District Planning	44
017808554	City of Hornell IDA	Hornell	Performance Award	87
010108443	BNYDC	Brooklyn	Public Works	2,000
010108449	ITC	Canandaigua	Public Works	3,000
010108380	Moriah Business Park	Port Henry	Public Works	389
010108460	Queensbury	Glens Falls	Public Works	529
017908482	Rochester Inst of Techno	Multi City	Econ Adjust Implementation	500
017908538	Southern Tier West	Multi City	Econ Adjust Implementation	50
01660823702	Cornell University	Ithaca	University Center Assistance	150
<b>NORTH CAROLINA</b>				
048305860	Centralina EDC	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305861	High Country COG	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305852	Kerr-Tar Reg CoG	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305906	Albemarle Commission	Multi City	Econ Dev District Planning	40
04830579101	Eastern Carolina Council	Multi City	Econ Dev District Planning	27
04830579501	Land of Sky Reg Cncl	Multi City	Econ Dev District Planning	27
04830578901	Mid East Commission	Multi City	Econ Dev District Planning	27
04830578401	Southeastern EDC	Multi City	Econ Dev District Planning	42
048305908	Southwestern NC EDD	Multi City	Econ Dev District Planning	40
04830580101	Upper Coastal Plain CoG	Multi City	Econ Dev District Planning	27
048305907	Western Piedmont COG	Multi City	Econ Dev District Planning	40
048405909	Cherokee Indn /Eastern B	Multi City	Indian District Planning	33
048605971	Charlotte Regional Partn	Multi City	Substate Planning	50
047805977	Winston Salem City of	Winston-Salem	Performance Award	100
040105937	Burke County	Morganton	Public Works	1,000
040105967	Catawba Valley Community	Hickory	Public Works	1,000
040105818	Cleveland Com. Col.	Shelby	Public Works	1,000
040105888	Davidson Comm. Coll.	Lexington	Public Works	810
040105885	Gaston College	Dallas	Public Works	1,000
040105849	Mayland Com. Coll.	Spruce Pine	Public Works	899
047905973	City of Laurinburg	Laurinburg	Econ Adjust Implementation	1,000
047905884	Durham, City of	Durham	Econ Adjust Implementation	1,000
047905915	Holly Springs, Town of	Holly Springs	Econ Adjust Implementation	1,000
040605972	Centralina EDC	Multi City	Technical Assistance	22
040605916	Laurinburg, City of	Laurinburg	Technical Assistance	18
040605845	Yancey County Comm	Burnsville	Technical Assistance	23
04660577101	NC State University	Multi City	University Center Assistance	154
<b>NORTH DAKOTA</b>				
058304381	Lake Agassiz Reg Cncl	Fargo	Econ Dev District Planning	52
058304383	Lewis & Clark RDC	Bismarck	Econ Dev District Planning	52
058304367	North Central Plng Cncl	Devils Lake	Econ Dev District Planning	52
058304447	Red River Regional Cncl	Grafton	Econ Dev District Planning	51
058304370	Roosevelt-Custer RC	Dickinson	Econ Dev District Planning	52
058304393	So Ctrl Dakota Reg Cncl	Jamestown	Econ Dev District Planning	51
058304378	Souris Basin Plng Cncl	Minot	Econ Dev District Planning	52

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Project #	Grantee	Location	Category	EDA \$(000)
<b>NORTH DAKOTA</b>				
058304413	Tri-County Reg Dev Cncl	Williston	Econ Dev District Planning	51
058404453	Spirit Lake Tribe	Fort Totten	Indian District Planning	66
058404451	Three Affiliated Tribes	New Town	Indian District Planning	66
058404377	Turtle Mtn Chippewa Indn	Belcourt	Indian District Planning	44
058604501	City of Stanley	Stanley	Substate Planning	25
058704480	NDSU Research/Tech Park	Fargo	Urban Planning	25
057904419	ND Research Foundation	Grand Forks	Econ Adjust Implementation	1,500
056604489	Minot State University	Bottineau	University Center Assistance	90
<b>OHIO</b>				
068305220	Buckeye Hills RDD	Marietta	Econ Dev District Planning	164
068305222	Eastgate Reg Cncl of Gvt	Multi City	Econ Dev District Planning	158
068305194	Northeast Four Cnty RPDO	Akron	Econ Dev District Planning	155
068305170	OH Mid-Eastern Govt Assn	Cambridge	Econ Dev District Planning	164
068305167	Ohio Valley Reg Dev Comm	Waverly City	Econ Dev District Planning	164
060105182	Fayette Cnty Commisioner	Bloomingsburg	Public Works	2,400
060105176	Hocking Tech College	Logan	Public Works	1,613
060105224	University of Toledo	Toledo	Public Works	2,000
06660505402	Bowling Green St Univ	Bowling Green	University Center Assistance	158
06660505602	Cleveland State Univ	Multi City	University Center Assistance	148
<b>OKLAHOMA</b>				
088304160	Central OK EDD	Shawnee	Econ Dev District Planning	150
088304149	Eastern OK Dev Dist	Muskogee	Econ Dev District Planning	150
088304178	INCOG	Tulsa	Econ Dev District Planning	50
088304143	Kiamichi EDD of OK	Wilburton	Econ Dev District Planning	150
088304151	Northern OK Dev Auth	Enid	Econ Dev District Planning	150
088304161	Southern OK Dev Assn	Durant	Econ Dev District Planning	150
080104196	Ardmore Dev Auth	Ardmore	Public Works	1,000
080104165	Hobart EDA	Hobart	Public Works	1,000
086604210	SE OK State Univ	Durant	University Center Assistance	98
086604209	SWOSU	Weatherford	University Center Assistance	98
<b>OREGON</b>				
078305962	CCD Business Devl Corp	Roseburg	Econ Dev District Planning	55
078306015	Central Oregon Intergov	Redmond	Econ Dev District Planning	53
078306049	Columbia Pacific EDD	St. Helens	Econ Dev District Planning	50
07830568201	Grtr Eastrn OR Dev Corp	Pendleton	Econ Dev District Planning	3
078305996	Grtr Eastrn OR Dev.Corp	Pendleton	Econ Dev District Planning	57
078305980	Mid Columbia EDD	The Dalles	Econ Dev District Planning	57
078306085	Mid Willamette ValleyCOG	Salem	Econ Dev District Planning	57
078306052	NE Oregon Econ Dev Distr	Enterprise	Econ Dev District Planning	58
078305978	Oregon Cascades West CoG	Albany	Econ Dev District Planning	80
078306051	South Central Oregon EDD	Klamath Falls	Econ Dev District Planning	50
078306089	Southern Oregon Regnl ED	Medford	Econ Dev District Planning	60
078406090	Affl Tribes NW Indians	Portland	Indian District Planning	50
078406077	Conf Tribe Warm Springs	Warm Springs	Indian District Planning	37
07840566201	Confed. Tribes Umatilla	Pendleton	Indian District Planning	2

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Project #	Grantee	Location	Category	EDA \$(000)
<b>OREGON</b>				
078405971	Confed. Tribes Umatilla	Pendleton	Indian District Planning	45
078406125	Siletz Tribal Bus. Corp.	Lincoln City	Indian District Planning	32
078706128	AREDP	Portland	Urban Planning	65
070105959	Umatilla Indian, Conf Tri	Pendleton	Public Works	2,000
077906019	CRITC	Portland	Econ Adjust Implementation	90
077906024	Oregon Cascades West CoG	Albany	Econ Adjust Implementation	50
077905988	Portland Dev Commsn	Portland	Econ Adjust Implementation	30
076906031	OCZMA	Newport	Econ Adjust Strategy	175
076906078	Seafood Consumer Center	Astoria	Econ Adjust Strategy	350
070606124	Grtr Eastrn OR Dev Corp	Pendleton	Technical Assistance	31
07660578201	Eastern Oregon Univ	La Grande	University Center Assistance	6
07660594301	Eastern Oregon Univ	La Grande	University Center Assistance	130
<b>PENNSYLVANIA</b>				
018308425	NE PA Alliance	Multi City	Econ Dev District Planning	56
018308493	North Central PA RP&DC	Ridgway	Econ Dev District Planning	60
018308426	Northern Tier RP&DC	Multi City	Econ Dev District Planning	60
018308459	Northwest PA RP&DC	Oil City	Econ Dev District Planning	56
018308495	S Alleghenies P&DC	Altoona	Econ Dev District Planning	52
018308424	SEDA-COG	Multi City	Econ Dev District Planning	52
018308488	SW PA Corp.	Pittsburgh	Econ Dev District Planning	52
018608528	REDDI	Harrisburg	Substate Planning	60
010108476	CCIDC	Bellefonte	Public Works	1,500
010108446	Cameron Cnty Ind Dev Aut	Emporium	Public Works	300
010108437	Clearfield Co Econ Dev	Clearfield	Public Works	1,000
010108421	Corp For Owner-Oper Proj	Beaver Falls	Public Works	2,000
010108484	Juniata College	Huntingdon	Public Works	752
010108455	PAID	Philadelphia	Public Works	1,500
010108420	Slibco	Scranton	Public Works	1,000
017908452	Ben Franklin Tech Partne	Multi City	Econ Adjust Implementation	900
017908539	Institute for Hepatitis	Doylestown	Econ Adjust Implementation	815
017908512	Wilkes-Barre, City of	Wilkes-Barre	Econ Adjust Implementatio	1,000
016908464	Ben Franklin TP NEPA	Multi City	Econ Adjust Strategy	1,000
016908546	Mifflin County IDC	Lewistown	Econ Adjust Strategy	50
010608513	REDDI	Harrisburg	Technical Assistance	40
01660825202	Pennsylvania State Univ	Multi City	University Center Assistance	150
<b>PUERTO RICO</b>				
018708553	INTECO	Caguas	Urban Planning	120
016908483	PRTEC	Mayaguez	Econ Adjust Strategy	50
01660823102	UPR Mayaguez Campus	Mayaguez	University Center Assistance	116
<b>RHODE ISLAND</b>				
018808477	RI Dept of Administratn	Multi City	State Planning	125
<b>SOUTH CAROLINA</b>				
048305855	B-C-D CoG	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305859	Catawba Reg COG	Multi City	Econ Dev Dist Plng (EA Funds)	159

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<b>SOUTH CAROLINA</b>				
048305858	Central Midlands Reg Plg	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305854	Lowcountry CoG	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305857	Lower Savannah CoG	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305862	Pee Dee Reg CoG	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305863	Upper Savannah CoG	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305856	Waccamaw RPDC	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305864	SC Appalachian COG	Multi City	Econ Dev District Planning	159
048305865	Santee-Lynches Reg CoG	Multi City	Econ Dev District Planning	159
040105911	Laurens Co Wtr & Swr Com	Laurens	Public Works	1,100
040105955	Orangeburg-Calhoun Tech	Orangeburg	Public Works	1,500
040105890	York, C ity of	York	Public Works	1,500
047905838	Economic Dev Partnership	Multi City	Econ Adjust Implementation	280
04660576901	Clemson University	Multi City	University Center Assistance	163
<b>SOUTH DAKOTA</b>				
058304387	Black Hills CLG	Rapid City	Econ Dev District Planning	52
058304414	Central South Dakota ED	Pierre	Econ Dev District Planning	50
058304382	First District ALG	Watertown	Econ Dev District Planning	52
058304376	Northeast COG	Aberdeen	Econ Dev District Planning	52
058304372	Plg & Dev District III	Yankton	Econ Dev District Planning	69
058304403	South Eastern CoG	Sioux Falls	Econ Dev District Planning	51
058404423	Lower Brule Sioux Tribe	Lower Brule	Indian District Planning	66
058404471	Rosebud Sioux Tribe	Rosebud	Indian District Planning	44
058404474	Sisseton-Wahpeton Oyate	Agency Village	Indian District Planning	44
058404467	Yankton Sioux Tribe	Marty	Indian District Planning	44
050104415	REDCO	Mission	Public Works	1,100
050104476	SD Technology Center	Sioux Falls	Public Works	1,240
057904392	Plg & Dev District III	Springfield	Econ Adjust Implementation	400
<b>TENNESSEE</b>				
048305842	East TN Dev Dist	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305843	Southeast TN Dev Dist	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305850	Upper Cumberland Dev Dis	Multi City	Econ Dev Dist Plng (EA Funds)	159
048305936	First TN Dev Dist	Multi City	Econ Dev District Planning	27
048305926	Gtr Nashville Reg Cncl	Multi City	Econ Dev District Planning	27
048305928	Memphis Area Assn Govts	Multi City	Econ Dev District Planning	27
048305939	Northwest TN Dev Dist	Multi City	Econ Dev District Planning	27
048305931	South Central TN Dev Dis	Multi City	Econ Dev District Planning	27
048305933	Southwest TN Dev Dist	Multi City	Econ Dev District Planning	27
040105912	City of Blaine	Blaine	Public Works	521
040105953	Grainger County	Rutledge	Public Works	1,500
040105952	Greeneville Water Commis	Greeneville	Public Works	477
040105882	Johnson City Power Board	Johnson City	Public Works	1,000
040105788	LeMoyne-Owen College CDC	Memphis	Public Works	1,500
040105851	Mountain City	Mountain City	Public Works	652
040105881	Oak Ridge	Oak Ridge	Public Works	1,217
046905960	Haywood County	Brownsville	Econ Adjust Strategy	100



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<b>TENNESSEE</b>				
046905959	The Nature Conservancy	Multi City	Econ Adjust Strategy	52
04660576601	University of TN	Multi City	University Center Assistance	166
<b>TEXAS</b>				
088604186	DDCT	Belton	Substate Planning	100
088604201	Hidalgo County	Edinburg	Substate Planning	324
080104168	Accion Texas Inc	Laredo	Public Works	720
080104185	Chisholm Trl Hertg Musm	Cuero	Public Works	1,000
080104147	Cotulla, City of	Cotulla	Public Works	1,250
080104193	Fort Stockton, City of	Fort Stockton	Public Works	800
080104202	Jasper, City of	Jasper	Public Works	800
080104150	Luling, City of	Luling	Public Works	1,000
080104162	Mercedes, City of	Mercedes	Public Works	1,200
080104221	Port Arthur, City of	Port Arthur	Public Works	1,000
080104203	UT-Health Science Ctr-SA	San Antonio	Public Works	1,000
080104170	Univ of Houston-Victoria	Victoria	Public Works	800
080104163	Zapata Co Econ Dev Ctr	Zapata	Public Works	1,000
087904188	CEDIC	Austin	Econ Adjust Implementation	1,000
087904220	Cameron Works	Brownsville	Econ Adjust Implementation	300
087904195	Raymondville, City of	Raymondville	Econ Adjust Implementation	1,250
087904200	UT-Brownsville (TSC)	Brownsville	Econ Adjust Implementation	1,250
086604213	Entrepreneur Alliance	Amarillo	University Center Assistance	98
086604212	UT El Paso	El Paso	University Center Assistance	98
086604211	University of Houston	Houston	University Center Assistance	98
<b>UTAH</b>				
058304466	Bear River AOG	Logan	Econ Dev District Planning	51
058304401	Five County AOG	St. George	Econ Dev District Planning	51
058304386	Mountainland EDD	Orem	Econ Dev District Planning	52
058304397	Six County EDD	Richfield	Econ Dev District Planning	51
058304398	Southeastern Utah EDD	Price	Econ Dev District Planning	51
058304442	Uintah Basin EDD	Roosevelt	Econ Dev District Planning	51
050104505	Provo City Corporation	Provo	Public Works	2,000
<b>VERMONT</b>				
018308470	EDC of Northern VT	Multi City	Econ Dev District Planning	56
018608527	EDC of Northern VT	Multi City	Substate Planning	100
<b>VIRGIN ISLANDS</b>				
018508502	U. S. Virgin Islands	Charlotte Amalie	Area Planning	85
<b>VIRGINIA</b>				
018308442	Accomack-Northampton PDC	Multi City	Econ Dev District Planning	60
018308435	Central Shenandoah PDC	Multi City	Econ Dev District Planning	60
018308505	Crater PDC	Multi City	Econ Dev District Planning	60
018308440	Cumberland Plateau PDC	Multi City	Econ Dev District Planning	60
018308433	Lenowisco PDC	Multi City	Econ Dev District Planning	60
018308432	Mount Rogers PDC	Multi City	Econ Dev District Planning	60
018308504	New River Valley PDC	Multi City	Econ Dev District Planning	60

## Economic Development Administration

### Approved Investments by State and Program - October 1, 2006 to September 30, 2007

Project #	Grantee	Location	Category	EDA \$(000)
<b>VIRGINIA</b>				
018308469	Northern Neck PDC	Multi City	Econ Dev District Planning	60
018308506	Southside PDC	Multi City	Econ Dev District Planning	62
018308468	West Piedmont PDC	Multi City	Econ Dev District Planning	60
018608545	Alleghany Regional Com.	Multi City	Substate Planning	52
01870840901	Richmond, City of	Richmond	Urban Planning	35
010108480	Bristol Virginia U	Clintwood	Public Works	1,550
010108419	Mecklenburg Co.	South Hill	Public Works	1,000
017908456	Hampton Roads Prtn	Multi City	Econ Adjust Implementation	915
017908550	Pulaski, Town of	Pulaski	Econ Adjust Implementation	233
016908531	Alleghany Regional Com.	Clifton Forge	Econ Adjust Strategy	25
990607529	C2ER	Arlington	Technical Assistance	368
01660824602	Norfolk State University	Norfolk	University Center Assistance	84
01660823502	VA Polytechnic Institute	Blacksburg	University Center Assistance	132
<b>WASHINGTON</b>				
078305994	Benton-Franklin Gov.	Richland	Econ Dev District Planning	57
078306006	Big Bend Econ. Dev. Coun	Moses Lake	Econ Dev District Planning	51
078305999	Central Puget Sound EDD	Seattle	Econ Dev District Planning	100
078306048	Columbia-Pacific RC&EDD	Montesano	Econ Dev District Planning	60
078306080	Cowlitz-Wahkiakum CoG	Kelso	Econ Dev District Planning	55
078306050	North Central Washington	Wenatchee	Econ Dev District Planning	50
078306007	Palouse Econ Dev Council	Clarkston	Econ Dev District Planning	57
078306134	Peninsula Dev Assn	Port Angeles	Econ Dev District Planning	50
078305991	Trico Econ Dev District	Colville	Econ Dev District Planning	55
078405970	Colville Tribes	Nespelem	Indian District Planning	44
078406122	Klallam Tribe	Port Angeles	Indian District Planning	45
078406133	Lummi Nation	Bellingham	Indian District Planning	44
078405968	Makah Indian Tribe	Neah Bay	Indian District Planning	40
078406135	Port Gamble S'Klallam Tr	Kingston	Indian District Planning	40
078406013	Quileute Indian Tribe	La Push	Indian District Planning	40
078406000	Quinault Indian Nation	Taholah	Indian District Planning	40
078406061	S'Klallam Tribe	Sequim	Indian District Planning	50
078406129	Skokomish Indian Tribe	Shelton	Indian District Planning	35
078405964	Spokane Tribe Indians	Wellpinit	Indian District Planning	45
078406086	Swinomish Indian Tribe	La Conner	Indian District Planning	50
078406011	Tulalip Tribes	Marysville	Indian District Planning	36
07870534104	King County	Seattle	Urban Planning	85
078706114	Spokane Area EDC	Spokane	Urban Planning	80
070105958	Lakewood	Lakewood	Public Works	1,500
077906068	Cheney	Cheney	Econ Adjust Implementation	1,482
077906076	North Bend	North Bend	Econ Adjust Implementation	600
077905963	Puget Snd Rgnl Cncl	Seattle	Econ Adjust Implementation	200
077906062	Seattle	Seattle	Econ Adjust Implementation	200
077906045	Snoqualmie, City of	Seattle	Econ Adjust Implementation	1,400
076905965	Skokomish Indian Tribe	Shelton	Econ Adjust Strategy	70
07660587901	Washington State Univ	Pullman	University Center Assistance	130

## Economic Development Administration

### Approved Investments by State and Program - October 1, 2006 to September 30, 2007

Project #	Grantee	Location	Category	EDA \$(000)
<b>WEST VIRGINIA</b>				
018308494	BCKP Reg Intergovt Cncl	Dunbar	Econ Dev District Planning	52
018308498	Bel-O-Mar Reg Council	Wheeling	Econ Dev District Planning	60
018308491	Brooke-Hancock RPDC	Weirton	Econ Dev District Planning	52
018308458	Eastern Panhandle RPDC	Martinsburg	Econ Dev District Planning	60
018308461	Mid-Ohio Valley RPDC	Parkersburg	Econ Dev District Planning	60
018308490	Region 4 P&DC	Summersville	Econ Dev District Planning	60
018308492	Region 8 P&DC	Petersburg	Econ Dev District Planning	60
018308487	Region I P&DC	Princeton	Econ Dev District Planning	60
018308489	Region II P&DC	Huntington	Econ Dev District Planning	60
018308501	Region VI P&DC	White Hall	Econ Dev District Planning	60
018308462	Region VII P&DC	Buckhannon	Econ Dev District Planning	60
010108444	Frankfort PSD	Fort Ashby	Public Works	1,500
010108423	Raleigh County	Beckley	Public Works	990
010108457	Upshur County Developmen	Buckhannon	Public Works	1,750
01660825002	WVU Research Corp	Morgantown	University Center Assistance	150
<b>WISCONSIN</b>				
068305166	Bay-Lake Reg Plan Comm	Multi City	Econ Dev District Planning	155
068305180	East Central WI RPC	Menasha	Econ Dev District Planning	52
068305197	Mississippi River RPC	La Crosse	Econ Dev District Planning	53
068305191	North Central WI RPC	Wausau	Econ Dev District Planning	52
068305169	Northwest Reg Plan Comm	Shell Lake	Econ Dev District Planning	53
068305210	Southwestern WI RPC	Platteville	Econ Dev District Planning	55
068305178	West Central WI RPC	Eau Claire	Econ Dev District Planning	53
068405174	Great Lakes Inter-Tribal	Multi City	Indian District Planning	111
060105202	La Crosse County	West Salem	Public Works	1,110
060105237	Lancaster City of	Lancaster	Public Works	1,015
060105204	Northwest Reg Plan Comm	Grantsburg	Public Works	500
060605251	North Central WI RPC	Wausau	Technical Assistance	25
060605257	Northwest Reg Plan Comm	Spooner	Technical Assistance	22
06660505002	Univ of Wisconsin-Stout	Multi City	University Center Assistance	153
<b>WYOMING</b>				
058304483	Big Horn Mtn Ctry Coltn	Kaycee	Econ Dev District Planning	50
058304425	High Plains EDD	Torrington	Econ Dev District Planning	50
058304405	Lincoln-Uintah AOG	Kemmerer	Econ Dev District Planning	51
058304431	North East Wyoming EDC	Gillette	Econ Dev District Planning	50
058304458	Yellowstone Dev District	Riverton	Econ Dev District Planning	50
058604407	Northern WY CC District	Sheridan	Substate Planning	34
056604492	University of Wyoming	Newcastle	University Center Assistance	100



## Department of Defense Reimbursables by State

### Disaster Supplemental Recoveries by State

*These two tables report investments that EDA administered but did not fund under the agency's regular appropriation.*

This table lists investments EDA administered under a Memorandum of Understanding with the Department of Defense (DOD). EDA was reimbursed the federal share of each investment by DOD.

## Economic Development Administration

### FY 2007 Investments Using Reimbursable Funds, by State

Project #	Grantee	Location	Short Description	\$(000)
<b>CALIFORNIA</b>				
074906137	Inland Valley Dev Agency	San Bernardino	Airport Infrastructure	6,080
074906063	March JPA	Moreno Valley	Bldg Demolition/Removal	950
074906066	Victorville	Victorville	Infrastructure Improvs	2,280
074906113	San Francisco Red Agency	San Francisco	InfrastructureMasterPlan	4,560
074906138	Inland Valley Dev Agency	San Bernardino	Norton AFB DoD reuse	950
<b>PENNSYLVANIA</b>				
014908451	Collegiate Consortium	Multi City	Continuing Education	485

This table lists those investments funded with a disaster supplemental appropriation.

## Economic Development Administration

### FY 2007 Investments Funded from Disaster Supplemental Appropriations, by State

Project #	Grantee	Location	Short Description	\$(000)
<b>ALASKA</b>				
07795607101	St. Mary's	St. Mary's	Regional Training Center	637
<b>CALIFORNIA</b>				
07196201101	City of Los Angeles	Los Angeles	Infrastructure	13

## **V. EDA Reauthorization Act of 2004 Reporting Requirements**

## V. EDA Reauthorization Act of 2004 Reporting Requirements

### Projected Private Sector Investment Ratio for Construction and Revolving Loan Fund Investments by State\*

Section 603 (b) (1) of the Public Works and Economic Development Act of 1965, as amended, requires EDA to list in its annual report all grant recipients by state, including the projected private sector dollar to federal dollar investment ratio for each grant recipient. The following state-by-state investment information is provided to respond to those requirements.

*\* These data do not include Department of Defense reimbursable investments or disaster supplemental investments.*

### Realized Private Sector Dollar to Federal Dollar Investment Ratio by State

Section 603 (b) (3) of the Public Works and Economic Development Act of 1965, as amended, requires EDA to list in its annual report to Congress the realized private sector dollar to federal dollar investment ratio for each project after the completion of a project. The federal dollar amount quoted in the following listing provides only EDA investment dollars for FY 2001 and FY 2004 construction and revolving loan fund investments.\*

To implement the Government Performance and Results Act of 1993, EDA collects data on realized private sector capital leveraged as a result of EDA's investment in three-year increments after the date of award. Therefore, for investments awarded in 2001, data were collected first during FY 2004, again in FY 2007 and a full report will be completed in FY 2010. Likewise, for investments awarded in FY 2004, data were collected during FY 2007, and will be collected in 2010 and 2013. EDA anticipates that projected private sector capital, which is leveraged by the investment award, may only be fully realized as much as nine years after the award date as many EDA investments have four- or five-year construction horizons.

The following chart provides both recipient-projected private sector investment and private sector investment ratios reported for EDA investments approved in FY 2001 and 2004. The chart also provides recipient-reported realized

private sector investment and private sector investment ratios as of September 30, 2007, with the qualification that construction on all projects listed has not necessarily been completed. In future annual reports, EDA will report realized private sector investment in three-year increments as data become available.

*\*These data do not include Department of Defense reimbursable investments or disaster supplemental investments.*

## **EDA Leveraging Goals for Private Sector**

### **Fiscal Year 2007**

Section 603 (b) (2) of the Public Works and Economic Development Act of 1965, as amended, requires EDA to include in its annual report to Congress a discussion of private sector leveraging goals set for investments awarded to (a) rural\* and urban economically distressed areas; and (b) highly distressed areas. \*\* The following information is provided to respond to those requirements. \*\*\*

#### **(a) EDA's private sector leveraging goal with respect to grants awarded to rural and urban economically distressed areas:**

Since 2004, EDA has shown sound results in attracting private capital investment in both rural and urban distressed communities. In FY 2007, EDA invested 67 percent of its infrastructure and RLF funds in rural areas with an average ratio of recipient-estimated private investment of \$27 for each EDA dollar invested; 33 percent of the funds were invested in urban areas with an average private sector investment ratio of \$24 to \$1.

#### **(b) EDA's private sector leveraging goal with respect to grants awarded to highly distressed areas:**

EDA recognizes the importance of private capital investment for successful economic development and recognizes the importance of maintaining significant flexibility to assist those communities that are taking the first steps toward economic growth. Therefore, EDA often makes prudent investments in areas where leverage ratios are lowest.

In FY 2007, EDA invested 30 percent of all its funds in highly distressed areas, and the infrastructure and RLF funds invested in highly distressed areas are projected to generate \$14 of private investment for each EDA dollar invested, based on recipient-estimated projections.

\* *Rural includes investments made to Indian tribes.*

\*\* *For an area to qualify as being highly distressed, one of the following criteria must be met:*

*(a) a 24-month unemployment rate of at least 200 percent of the national average*

*(b) a per capita income not more than 60 percent of the national average*

*(c) a catastrophic disaster.*

\*\*\* *The calculations determining the percentage of construction and RLF investments that are located in rural, urban, and highly distressed areas excludes a small number of research and state-wide projects from the aggregate number of projects in FY 2007 because it is not possible to designate certain investments as exclusively rural, urban or highly distressed areas. Also, U.S. Department of Defense reimbursable investments and disaster supplemental investments are not included in these calculations.*

## Projected Private Sector Investment - FY 2007 Approvals

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
<b>ALABAMA</b>					
040105954	Albertville, City of	Albertville	1,276	16,200	12.7
047905666	Leeds Wtr Works Bd	Leeds	839	71,200	84.9
<b>ALASKA</b>					
070106107	APICDA	Juneau	2,000	1,250	0.6
070106109	AVTEC	Anchorage	2,000	3,285	1.6
070106108	Atka, City of	Atka	1,344	3,600	2.7
070106033	City of Sand Point	Sand Point	1,500	6,000	4.0
070106127	Craig Community Assn	Craig	1,500	7,900	5.3
070106047	Saint Paul	St. Paul	2,000	21,000	10.5
077906060	Coffman Cove, City of	Coffman Cove	750	1,840	2.5
077906104	People's Learning Center	Bethel	2,000	3,000	1.5
077906118	Sheldon Jackson	Sitka	1,200	2,865	2.4
<b>AMERICAN SAMOA</b>					
070105975	American Samoa	Pago Pago	2,105	300	0.1
<b>ARKANSAS</b>					
080104189	Arkansas State Univ	Jonesboro	1,500	0	0.0
080104172	Little Rock Port Auth	Little Rock	1,500	60,000	40.0
080104171	McCrary	McCrary	1,200	6,400	5.3
080104164	Texarkana	Texarkana	1,500	15,000	10.0
08010407201	Warren	Warren	230	600	2.6
087804218	City of Magnolia	Magnolia	50	0	0.0
<b>CALIFORNIA</b>					
070105961	Bakersfield Assn Retrd C	Bakersfield	1,000	27,000	27.0
070105966	Bellflower	Bellflower	815	36,500	44.8
070106034	Cabrillo College	Aptos	2,500	83,000	33.2
070105974	City of Hanford	Hanford	3,000	117,000	39.0
070105992	Coachella	Coachella	2,484	5,000	2.0
070105998	Desert Alliance	Coachella	2,400	34,000	14.2
070105976	El Monte	El Monte	2,452	11,698	4.8
070105995	LA YWCA	Los Angeles	1,900	42,600	22.4
070106035	Parlier	Parlier	2,680	23,000	8.6
070106042	Ukiah	Ukiah	1,770	35,000	19.8
077906041	Round Valley Tribes	Covelo	437	1,000	2.3
076906020	Port of Stockton	Stockton	450	0	0.0
<b>COLORADO</b>					
050104363	CSTI	Colorado Springs	453	10,000	22.1
050104500	Prowers County	Lamar	100	23,000	229.1
<b>FLORIDA</b>					
040105839	Gulf Coast CC	Panama City	1,500	93,000	62.0
047905914	Jackson County	Marianna	1,140	95,500	83.8

## Projected Private Sector Investment - FY 2007 Approvals

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
<b>GEORGIA</b>					
040105966	Brooks Cnty Dvlpt Auth	Quitman	996	8,700	8.7
040105891	City of Cordele	Cordele	1,000	134,865	134.9
040105840	City of Ocilla	Ocilla	400	2,500	6.3
040105841	City of West Point	West Point	2,000	46,800	23.4
040105962	Lowndes County	Valdosta	746	50,000	67.1
040105957	Mitchell County	Camilla	1,000	65,879	65.9
047805976	Moultrie-Colquitt County	Moultrie	120	0	0.0
<b>HAWAII</b>					
070106018	Arc of Hilo	Hilo	993	866	0.9
070105989	Goodwill Industries	Honolulu	1,000	6,000	6.0
070106059	Kauai Econ Dev Board	Lihue	1,093	1,000	0.9
<b>IDAHO</b>					
070106097	Development Workshop	Rexburg	1,450	1,412	1.0
<b>ILLINOIS</b>					
06010499501	Hamilton County	McLeansboro	19	0	0.0
060105242	Marion City of	Marion	2,200	0	0.0
060105238	Olney City of	Olney	1,825	17,000	9.3
060105214	Stephenson County	Freeport	1,725	18,000	10.4
060105186	Vandalia City of	Vandalia	1,507	100,000	66.4
067905241	Moline City of	Moline	1,060	21,500	20.3
067905228	Pembroke Township	Hopkins Park	1,600	190	0.1
<b>INDIANA</b>					
060105230	Scottsburg City of	Scottsburg	1,400	18,000	12.9
060105226	Starke County	Knox	1,950	81,000	41.5
067905247	Plymouth City of	Plymouth	1,100	22,000	20.0
<b>IOWA</b>					
050104477	Cedar Valley TechWorks	Waterloo	1,600	7,600	4.8
050104360	Fort Dodge, City of	Fort Dodge	2,000	37,143	18.6
057804512	Fort Dodge City of	Fort Dodge	68	0	0.0
<b>KENTUCKY</b>					
040105889	Owingsville, City of	Owingsville	1,000	17,475	17.5
040105968	Warsaw, City of	Warsaw	1,000	12,000	12.0
04790532601	Beattyville, City of	Beattyville	550	0	0.0
047905965	Bell Cnty Indust Foun	Middlesborough	119	2,402	20.2
047905932	Ohio County Water Dist	Hartford	1,500	30,631	20.4
047905879	Somerset-Pulaski County	Somerset	500	12,500	25.0
<b>LOUISIANA</b>					
080104182	City of Thibodaux	Thibodaux	500	16,716	33.4
080104194	Natl WW II Museum	New Orleans	1,200	26,366	22.0
080104173	St John Baptist Parish	Laplace	1,000	140,000	140.0
080104183	Winn Parish	Winnfield	1,500	86,600	57.7

## Projected Private Sector Investment - FY 2007 Approvals

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
<b>MAINE</b>					
010108445	Houlton Water Company	Houlton	1,105	104,000	94.1
010108427	Sanford Town	Sanford	1,175	8,000	6.8
<b>MARYLAND</b>					
010108536	East Baltimore Dev. Inc.	Baltimore	2,000	8,000	4.0
010108497	Garrett Co. Comm.	Deer Park	2,200	25,000	11.4
010108543	MIST	Pocomoke City	200	10,000	50.0
010108471	Maryland Broadband Coop	Snow Hill	3,215	117,000	36.4
<b>MASSACHUSETTS</b>					
010108422	MA Dev Finance Agency	Fort Devens	3,000	216,000	72.0
<b>MICHIGAN</b>					
060105164	Bay Mills Indian Cmty	Chippewa	906	2,800	3.1
06010494901	Central Michigan Univ	Mount Pleasant	133	0	0.0
06010494001	Hillman Village of	Hillman	13	0	0.0
060105205	Lansing City of	Lansing	1,986	40,000	20.1
060105215	Newaygo City of	Newaygo	1,084	14,800	13.7
067905253	Starting Block, Inc.	Hart	210	600	2.9
<b>MINNESOTA</b>					
060105239	Bemidji City of	Bemidji	1,200	26,000	21.7
060105163	Cohasset City of	Cohasset	905	20,800	23.0
067805261	Staples City of	Staples	103	0	0.0
<b>MISSISSIPPI</b>					
040105873	Prentiss County	Booneville	2,000	43,500	21.8
047905870	Long Beach, City of	Long Beach	1,200	8,525	7.1
047905913	Wiggins, City of	Wiggins	1,460	15,500	10.6
<b>MISSOURI</b>					
050104487	Carroll Cnty, MO	Carrollton	385	80,000	207.8
050104362	Missouri Western State	St. Joseph	2,500	56,250	22.5
050104366	Ste. Genevieve County	Rocky Ridge	280	25,200	90.0
057804510	Joplin Chmbr Foundation	Joplin	58	0	0.0
<b>MONTANA</b>					
050104481	Butte-Silver Bow	Butte	1,022	47,000	46.0
050104456	Great Falls Airport	Great Falls	1,200	500	0.4
057904328	Montana Bus Assist Conn	Helena	500	8,000	16.0
<b>NEBRASKA</b>					
050104365	Gothenburg City of	Gothenburg	1,200	43,764	36.5
050104380	Kimball City of	Kimball	974	180	0.2
050104446	Norfolk City of	Norfolk	1,500	23,000	15.3
<b>NEW HAMPSHIRE</b>					
017908486	Jaffrey	Jaffrey	2,000	5,200	2.6



## Projected Private Sector Investment - FY 2007 Approvals

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
<b>NEW JERSEY</b>					
010108448	Rutgers	Camden	1,500	17,000	11.3
<b>NEW MEXICO</b>					
080104176	AIPC	Albuquerque	1,000	3,000	3.0
080104214	Clayton	Clayton	1,177	10,000	8.5
080104137	Eunice	Eunice	750	7,324	9.8
080104134	Santa Fe Indian School	Santa Fe	1,500	3,000	2.0
087904222	Albq Hispano CoC Fdtn	Albuquerque	1,450	714	0.5
<b>NEW YORK</b>					
010108443	BNYDC	Brooklyn	2,000	45,000	22.5
010108449	ITC	Canandaigua	3,000	130,000	43.3
010108380	Moriah Business Park	Port Henry	389	3,750	9.6
010108460	Queensbury	Glens Falls	529	25,000	47.3
017808554	City of Hornell IDA	Hornell	87	0	0.0
<b>NORTH CAROLINA</b>					
040105937	Burke County	Morganton	1,000	120,000	120.0
040105967	Catawba Valley Community	Hickory	1,000	123,300	123.3
040105818	Cleveland Com. Col.	Shelby	1,000	37,000	37.0
040105888	Davidson Comm. Coll.	Lexington	810	24,450	30.2
040105885	Gaston College	Dallas	1,000	24,000	24.0
040105849	Mayland Com. Coll.	Spruce Pine	899	25,950	28.9
047805977	Winston Salem City of	Winston-Salem	100	0	0.0
047905973	City of Laurinburg	Laurinburg	1,000	27,400	27.4
047905884	Durham, City of	Durham	1,000	47,000	47.0
047905915	Holly Springs, Town of	Holly Springs	1,000	61,596	61.6
<b>NORTH DAKOTA</b>					
057904419	ND Research Foundation	Grand Forks	1,500	30,000	20.0
<b>OHIO</b>					
060105182	Fayette Cnty Commisioner	Bloomington	2,400	142,000	59.2
060105176	Hocking Tech College	Logan	1,613	3,413	2.1
060105224	University of Toledo	Toledo	2,000	80,000	40.0
<b>OKLAHOMA</b>					
080104196	Ardmore Dev Auth	Ardmore	1,000	6,625	6.6
080104165	Hobart EDA	Hobart	1,000	155	0.2
<b>OREGON</b>					
070105959	Umatilla Indian,Conf Tri	Pendleton	2,000	10,000	5.0
<b>PENNSYLVANIA</b>					
010108476	CCIDC	Bellefonte	1,500	40,000	26.7
010108446	Cameron Cnty Ind Dev Aut	Emporium	300	2,000	6.7
010108437	Clearfield Co Econ Dev	Clearfield	1,000	5,000	5.0
010108421	Corp For Owner-Oper Proj	Beaver Falls	2,000	6,000	3.0

## Projected Private Sector Investment - FY 2007 Approvals

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
<b>PENNSYLVANIA</b>					
010108484	Juniata College	Huntingdon	752	3,000	4.0
010108455	PAID	Philadelphia	1,500	121,000	80.7
010108420	Slibco	Scranton	1,000	20,000	20.0
017908512	Wilkes-Barre, City of	Wilkes-Barre	1,000	7,000	7.0
<b>SOUTH CAROLINA</b>					
040105911	Laurens Co Wtr & Swr Com	Laurens	1,100	41,000	37.3
040105955	Orangeburg-Calhoun Tech	Orangeburg	1,500	420,000	280.0
040105890	York, City of	York	1,500	21,900	14.6
<b>SOUTH DAKOTA</b>					
050104415	REDCO	Mission	1,100	620	0.6
050104476	SD Technology Center	Sioux Falls	1,240	27,000	21.8
057904392	Plg & Dev District III	Springfield	400	2,150	5.4
<b>TENNESSEE</b>					
040105912	City of Blaine	Blaine	521	12,525	24.1
040105953	Grainger County	Rutledge	1,500	83,200	55.5
040105952	Greenville Water Commis	Greenville	477	11,070	23.2
040105882	Johnson City Power Board	Johnson City	1,000	39,300	39.3
040105788	LeMoyne-Owen College CDC	Memphis	1,500	2,302	1.5
040105851	Mountain City	Mountain City	652	636	1.0
040105881	Oak Ridge	Oak Ridge	1,217	32,500	26.7
<b>TEXAS</b>					
080104168	Accion Texas Inc	Laredo	720	180	0.3
080104185	Chisholm Trl Hertg Musm	Cuero	1,000	725	0.7
080104147	Cotulla City of	Cotulla	1,250	8,666	6.9
080104193	Fort Stockton City of	Fort Stockton	800	22,000	27.5
080104202	Jasper City of	Jasper	800	25,000	31.3
080104150	Luling City of	Luling	1,000	15,000	15.0
080104162	Mercedes City of	Mercedes	1,200	68,000	56.7
080104221	Port Arthur City of	Port Arthur	1,000	197,500	197.5
080104203	UT-Health Science Ctr-SA	San Antonio	1,000	2,687	2.7
080104170	Univ of Houston-Victoria	Victoria	800	200	0.3
080104163	Zapata Co Econ Dev Ctr	Zapata	1,000	400	0.4
087904195	Raymondville City of	Raymondville	1,250	203	0.2
087904200	UT-Brownsville (TSC)	Brownsville	1,250	10,000	8.0
<b>UTAH</b>					
050104505	Provo City Corporation	Provo	2,000	55,000	27.5
<b>VIRGINIA</b>					
010108480	Bristol Virginia U	Clintwood	1,550	40,000	25.8
010108419	Mecklenburg Co.	South Hill	1,000	27,000	27.0
<b>WASHINGTON</b>					
070105958	Lakewood	Lakewood	1,500	80,000	53.3

## Projected Private Sector Investment - FY 2007 Approvals

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
<b>WASHINGTON</b>					
077906068	Cheney	Cheney	1,482	64,000	43.2
077906076	North Bend	North Bend	600	15,000	25.0
077906045	Snoqualmie, City of	Seattle	1,400	15,000	10.7
<b>WEST VIRGINIA</b>					
010108444	Frankfort PSD	Fort Ashby	1,500	35,000	23.3
010108423	Raleigh County	Beckley	990	37,500	37.9
010108457	Upshur County Developmen	Buckhannon	1,750	37,000	21.1
<b>WISCONSIN</b>					
060105202	La Crosse County	West Salem	1,110	30,900	27.8
060105237	Lancaster City of	Lancaster	1,015	25,500	25.1
060105204	Northwest Reg Plan Comm	Grantsburg	500	833	1.7

## Realized Private Sector Investment Reported for FY 2001 Approvals

### Construction and RLF Investments by State Discounted Six-year Data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
<b>ALABAMA</b>							
040104839	Calhoun Com College	Athens	1,500	31,500	21.0	188	0.1
040104679	City of Winfield	Winfield	974	7,350	7.5	750	0.8
040104792	Lincoln City of	Lincoln	2,000	240,000	120.0	840	0.4
047904951	Dothan/Houston County	Dothan	1,499	30,000	20.0	8,175	5.5
<b>ALASKA</b>							
070105009	Seward, City of	Seward	1,300	*		1,849	1.4
077904967	Haines, City of	Haines	2,000	2,500	1.3	750	0.4
<b>ARIZONA</b>							
070104805	Yavapai College	Prescott	1,200	*		241	0.2
<b>ARKANSAS</b>							
080103516	Little Rock Port Auth	Little Rock	1,280	*		724	0.6
080103514	UALR Board of Trustees	Little Rock	1,800	*		4,125	2.3
080103518	Univ of Arkansas Med Sci	Little Rock	1,650	*		772	0.5
087903572	Camden City of	Camden	1,500	*		300	0.2
<b>CALIFORNIA</b>							
070104929	Agr & Land Bsd Trng Assn	Salinas	392	*		4,133	10.5
070105003	Baldwin Park City of	Baldwin Park	709	20,000	28.2	19,350	27.3
070105022	City of Delano	Delano	924	9,000	9.7	21,360	23.1
070104951	Dinuba City of	Dinuba	3,250	1,000	0.3	7,500	2.3
070105123	EL Centro, City of	El Centro	1,290	100	0.1	700	0.5
070105019	Eye Institute	Los Angeles	680	3,000	4.4	2,529	3.7
070104894	Homeboy	Los Angeles	1,550	1,138	0.7	9,030	5.8
070104971	Lancaster, City of	Lancaster	1,000	50,000	50.0	33,685	33.7
070104975	Madera	Madera	2,800	100,000	35.7	3,681	1.3
070105080	Salinas, City of	Salinas	2,000	8,000	4.0	18,000	9.0
<b>COLORADO</b>							
050103625	Cumbres & Toltec RR	Antonito	800	*		509	0.6
050103654	Pueblo City of	Pueblo	600	101	0.2	76	0.1
050103543	San Juan Cnty Hist. Soc	Silverton	603	300	0.5	391	0.6
057903661	San Luis Valley DRG	Alamosa	494	1,400	2.8	3,219	6.5
<b>CONNECTICUT</b>							
010107433	Shelton City of	Shelton	1,000	10,500	10.5	19,196	19.2
<b>FLORIDA</b>							
040104945	Bay County SBI	Lynn Haven	180	*		563	3.1
040104805	Hardee County	Wauchula	932	7,000	7.5	2,446	2.6
040104895	Okeechobee, City of	Okeechobee	1,200	7,810	6.5	3,929	3.3
040104801	Tampa Port Authority	Tampa	1,000	10,250	10.3	3,000	3.0
<b>GEORGIA</b>							
040104874	Fitzgerald Commission	Fitzgerald	450	1,500	3.3	9,563	21.3

## Realized Private Sector Investment Reported for FY 2001 Approvals

### Construction and RLF Investments by State

### Discounted Six-year Data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
<b>GEORGIA</b>							
040104788	Morehouse College	Atlanta	2,000	*		1,295	0.6
040104963	Moultrie, City of	Moultrie	1,000	69,250	69.3	51,938	51.9
040104816	Peach County	Fort Valley	949	6,135	6.5	6,675	7.0
040104873	Stephens County	Toccoa	892	17,000	19.1	12,563	14.1
047904976	Red Cross (Glynn Co.)	Multi City	83	*		121	1.5
<b>HAWAII</b>							
070105041	Hawaii, State of	Lihue	2,000	1,000	0.5	16,875	8.4
070105044	Lokahi Pacific	Wailuku	375	900	2.4	445	1.2
07010396001	Pacific Gateway Center	Honolulu	500	100	0.2	978	2.0
070105045	Volcano Art Center	Hawaii National Park	650	500	0.8	64	0.1
<b>IDAHO</b>							
070104923	Boise State University	Nampa	1,990	5,000	2.5	6,000	3.0
070204972	Glenns Ferry, City of	Glenns Ferry	1,330	2,800	2.1	38	0.0
070105027	Orofino	Orofino	1,500	1,000	0.7	225	0.2
070105011	Salmon City of	Salmon	1,543	*		93	0.1
<b>ILLINOIS</b>							
060104542	East St Louis City of	East Saint Louis	1,591	*		21,822	13.7
060104509	Eldorado City of	Eldorado	395	2,225	5.6	74	0.2
060104503	Flora City of	Flora	1,085	12,500	11.5	3,356	3.1
060104581	Gilman City of	Gilman	1,172	*		7,500	6.4
060104529	Harrisburg City of	Harrisburg	1,200	5,300	4.4	5,507	4.6
060104594	Marion City of	Marion	1,565	20,000	12.8	18,525	11.8
060104556	Sparta City of	Sparta	717	16,500	23.0	4,200	5.9
060104599	Valmeyer Village of	Valmeyer	1,894	10,200	5.4	7,725	4.1
060104477	West Frankfort City of	West Frankfort	921	600	0.7	908	1.0
<b>INDIANA</b>							
060104474	Hammond City of	Hammond	1,200	30,000	25.0	9,353	7.8
060104538	Perry County Port Auth	Tell City	600	5,575	9.3	20,250	33.8
<b>IOWA</b>							
050103631	Des Moines City of	Des Moines	1,000	19,000	19.0	2,963	3.0
050103554	Ottumwa City of	Ottumwa	866	2,000	2.3	2,475	2.9
050103480	Wapello County	Eddyville	600	110,000	183.3	96,900	161.5
057903546	Region Six Planning Comm	Marshalltown	150	150	1.0	21,058	140.4
<b>KANSAS</b>							
050103535	Arkansas City	Arkansas City	750	95,650	127.5	2,438	3.3
050103545	Elk County	Howard	433	1,400	3.2	4,200	9.7
050103638	North Central RPC	Beloit	183	*		788	4.3
050103521	Unified Government	Kansas City	1,500	33,000	22.0	13,623	9.1
057903658	Russell, City of	Russell	394	27,000	68.5	32,782	83.2

## Realized Private Sector Investment Reported for FY 2001 Approvals

### Construction and RLF Investments by State Discounted Six-year Data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
<b>KENTUCKY</b>							
040104749	City of Somerset	Somerset	1,500	55,000	36.7	102,600	68.4
040104866	Grayson City of	Grayson	1,000	*		263	0.3
040104906	Madisonville	Madisonville	664	19,000	28.6	36,000	54.2
040104818	Marion, City of	Marion	670	4,850	7.2	513	0.8
047904940	Jackson Co. Water Assoc	Tyner	500	1,075	2.2	3,303	6.6
047904957	SE Kentucky Ind. Auth.	Corbin	500	*		500	1.0
<b>LOUISIANA</b>							
080103517	Grtr Lafourche Port Comm	Galliano	1,500	4,750	3.2	8,110	5.4
080103527	Monroe City of	Monroe	1,500	31,000	20.7	5,240	3.5
080103569	St Martin Parish Govt	St. Martinville	1,000	8,500	8.5	1,875	1.9
080103599	West St Mary Port H&td	Franklin	850	1,350	1.6	2,625	3.1
<b>MAINE</b>							
010107428	Caribou City of	Caribou	1,000	310	0.3	269	0.3
010107485	Portland City of	Portland	1,500	9,500	6.3	8,338	5.6
017907565	Maine Potato Board	Presque Isle	644	150,000	232.9	78,000	121.1
<b>MARYLAND</b>							
010107352	Maryland Econ Dev Corp	Baltimore	1,075	1,000	0.9	26,100	24.3
<b>MASSACHUSETTS</b>							
010107424	Montague Town of	Turners Falls	585	5,000	8.5	2,293	3.9
010107400	Taunton City of	Taunton	1,200	80,000	66.7	45,033	37.5
<b>MICHIGAN</b>							
06010300901	Cadillac City of	Cadillac	1,194	*		2,288	1.9
060104502	Finlandia University	Hancock	1,000	*		45	0.0
060104569	Gaylord City of	Gaylord	1,209	17,050	14.1	3,129	2.6
060104559	Gladwin City of	Gladwin	639	*		3,371	5.3
060104552	Hamtramck City of	Hamtramck	1,770	*		300	0.2
060104506	Keweenaw Bay Indian Cmty	Baraga	759	1,390	1.8	215	0.3
060104524	South Haven City of	South Haven	1,299	25,000	19.2	349	0.3
060104531	Wyoming City of	Wyoming	540	2,200	4.1	4,580	8.5
<b>MINNESOTA</b>							
060104600	Cold Spring City of	Cold Spring	1,352	235	0.2	12,821	9.5
060104577	Duluth City of	Duluth	3,451	2,000	0.6	2,250	0.7
060104562	Hoyt Lakes City of	Hoyt Lakes	250	4,250	17.0	2,485	9.9
060104597	Mahnomen City of	Mahnomen	800	30,000	37.5	26,404	33.0
060104623	Pine Tech College	Pine City	550	*		1,500	2.7
067904605	Granite Falls City of	Multi City	1,855	26,200	14.1	46,106	24.9
<b>MISSISSIPPI</b>							
040104942	Coahoma County	Clarksdale	1,500	130,000	86.7	3,940	2.6
040104877	Forrest County	Hattiesburg	270	20,000	74.1	15,000	55.6

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### Discounted Six-year Data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
<b>MISSISSIPPI</b>							
040104820	Jones County	Laurel	1,500	10,000	6.7	15,350	10.2
040104862	Picayune, City of	Picayune	1,684	2,700	1.6	2,378	1.4
<b>MISSOURI</b>							
050103623	Center for Emerging Tech	St. Louis	520	8,000	15.4	154,335	296.8
050103541	LCRA	St. Louis	500	135,000	270.0	54,750	109.5
050103609	Lebanon City of	Lebanon	292	1,000	3.4	1,261	4.3
05010342301	Malden City of	Malden	210	2,000	9.5	1,500	7.1
050103656	Marceline City of	Marceline	486	3,310	6.8	5,782	11.9
050103544	Troy City of	Troy	817	134,000	164.0	129,421	158.4
<b>MONTANA</b>							
050103505	Anaconda Local Dev Corp	Anaconda-Deer Lodge	52	8,000	154.4	6,125	118.2
050103568	Assiniboine & Sioux Trbs	Poplar	410	6,000	14.6	3,948	9.6
050103537	Chester Town of	Chester	348	1,484	4.3	1,350	3.9
050103610	Great Falls Bus Imp Dist	Great Falls	558	360	0.6	270	0.5
050103527	MonTec	Missoula	1,500	*		1,665	1.1
057903641	Missoula Area EDC	Missoula	600	2,000	3.3	3,803	6.3
057903632	Phillips Cnty Hosp Assn	Malta	856	1,531	1.8	525	0.6
<b>NEBRASKA</b>							
050103621	Wahoo City of	Wahoo	497	2,350	4.7	1,838	3.7
050103520	Winnebago Tribe of Nebr	Winnebago	490	240	0.5	338	0.7
<b>NEVADA</b>							
070104936	Lander County	Battle Mountain	1,500	*		255	0.2
077905117	Rural Nevada Dev. Corp.	Ely	500	*		1,752	3.5
<b>NEW HAMPSHIRE</b>							
010107466	Woodstock Town of	North Woodstock	600	250	0.4	1,874	3.1
<b>NEW MEXICO</b>							
080103591	Albuquerque City of	Albuquerque	1,000	*		11,681	11.7
080103531	Deming City of	Deming	1,250	250,000	200.0	288,750	231.0
08010329301	Santa Fe Business Incuba	Santa Fe	250	*		319	1.3
<b>NEW YORK</b>							
010107399	Chautauqua County IDA	Mayville	768	2,000	2.6	828	1.1
010107425	Chemung County	Chemung	454	50,000	110.1	39,346	86.7
<b>NORTH CAROLINA</b>							
040104747	Brunswick County	Bolivia	1,000	15,000	15.0	33,000	33.0
040104786	E. Bnd of Cherokee Indns	Cherokee	1,000	*		563	0.6
040104897	Franklin County	Louisburg	1,500	600,000	400.0	10,919	7.3
047904811	UDI CDC	Durham	257	404	1.6	318	1.2



## Realized Private Sector Investment Reported for FY 2001 Approvals

### Construction and RLF Investments by State

### Discounted Six-year Data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
<b>NORTHERN MARIANA ISLANDS</b>							
070105124	Rota	Rota	550	500	0.9	1,019	1.9
<b>OHIO</b>							
060104602	Cleveland City of	Cleveland	1,250	4,420	3.5	2,363	1.9
060104533	Coshocton County	Coshocton	1,430	50,000	35.0	7,695	5.4
060104505	Highland County Comm	Leesburg	573	*		473	0.8
060104595	Mansfield-Richland Incub	Mansfield	819	1,505	1.8	350	0.4
060104576	Monroe County	Woodsfield	900	750	0.8	620	0.7
060104476	Monroeville Village of	Monroeville	253	*		3,570	14.1
060104596	Ottawa County	Port Clinton	1,171	*		24,000	20.5
<b>OKLAHOMA</b>							
080103564	Ardmore City of	Ardmore	750	35,000	46.7	62,250	83.0
080103524	Guthrie	Guthrie	1,000	10,500	10.5	3,750	3.8
080103596	Oklahoma City, City of	Oklahoma City	1,255	10,000	8.0	51,900	41.3
080103526	Ponca City of	Ponca City	830	125,000	150.6	150,000	180.7
<b>OREGON</b>							
070105021	Pt Morrow	Boardman	1,200	50,000	41.7	93,750	78.1
077905051	Southern Oregon Regnl ED	Medford	316	*		1,014	3.2
<b>PENNSYLVANIA</b>							
010107483	Altoona-Blair CDC	Claysburg	500	15,000	30.0	17,254	34.5
010107504	Bus & Ind Dev Corp	Pittsburgh	1,133	*		300	0.3
010107441	DuBois City of	DuBois	500	2,400	4.8	15,750	31.5
010107446	Middle Monongehela IDA	Bentleyville	700	*		2,775	4.0
010107436	The Washinton Cnty Cncl	Washington	600	*		8,550	14.3
<b>PUERTO RICO</b>							
010107585	Guanica	Guanica	900	500	0.6	123	0.1
<b>RHODE ISLAND</b>							
010107427	Providence City of	Providence	1,000	3,000	3.0	123	0.1
<b>SOUTH CAROLINA</b>							
040104759	Chester Metro District	Chester	1,200	27,000	22.5	25,200	21.0
040104849	Fort Mill, Town of	Fort Mill	895	18,000	20.1	27,000	30.2
040104813	Grassy Pond Water Co.	Gaffney	205	7,500	36.6	1,875	9.2
040104817	N. Eastern Tech. Coll.	Cheraw	1,170	5,600	4.8	3,600	3.1
040104938	Williamsburg County	Kingstree	1,594	101,500	63.7	7,500	4.7
047904912	Alligator Rural Wtr/Swr	McBee	1,500	1,100	0.7	75	0.1
047904893	Tri-County Econ Dev All	Bamberg	2,000	186,750	93.4	56,250	28.1
<b>SOUTH DAKOTA</b>							
050103613	Rapid City Econ Dev Fdn	Rapid City	615	1,500	2.4	10,125	16.5
050103538	Yankton City of	Yankton	789	22,275	28.2	2,925	3.7
057903547	Black Hills Cmty Dev Inc	Lead	300	200	0.7	742	2.5



## Realized Private Sector Investment Reported for FY 2001 Approvals

### Construction and RLF Investments by State Discounted Six-year Data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
<b>TENNESSEE</b>							
040104900	Decherd	Decherd	1,800	490,000	272.2	515,625	286.5
040104880	Dunlap	Dunlap	740	25,000	33.8	19,500	26.4
040104962	Knoxville	Knoxville	1,500	16,000	10.7	30,225	20.2
040104949	Morristown	Morristown	1,500	49,000	32.7	73,800	49.2
<b>TEXAS</b>							
080103563	Brownsville Navigation	Brownsville	1,500	*		2,550	1.7
080103618	Copperas Cove, City of	Copperas Cove	1,000	*		3,750	3.8
080103533	Eagle Pass City of	Eagle Pass	1,400	*		113	0.1
080103655	Greenville EDC	Greenville	200	750	3.8	4,397	22.0
080103535	Hamlin City of/Hamlin ED	Hamlin	800	*		975	1.2
080103534	Laredo City of	Laredo	1,000	2,083	2.1	113	0.1
080103530	Midland College	Midland	900	*		309	0.3
080103512	Rio Grande City City of	Rio Grande City	1,500	*		4,120	2.7
080103619	San Angelo Dev Corp	San Angelo	600	*		1,816	3.0
080103513	UTSA	San Antonio	1,750	*		313,696	179.3
080103627	Weslaco City of	Weslaco	300	2,625	8.8	3,000	10.0
080103600	Wharton City of	Wharton	800	5,500	6.9	9,750	12.2
<b>UTAH</b>							
050103486	Blanding City of	Blanding	600	150	0.3	7,500	12.5
050103465	Salina City of	Salina	735	500	0.7	5,588	7.6
050103617	Snow College Foundation	Ephraim	584	200	0.3	150	0.3
050103655	Utah State of	Salt Lake City	500	520	1.0	5,199	10.4
<b>VIRGIN ISLANDS</b>							
010107435	Virgin Islands Port Auth	Charlotte Amalie	1,500	5,000	3.3	1,487	1.0
<b>VIRGINIA</b>							
010107419	Halifax Cnt Indl Dev Aut	South Boston	1,000	10,000	10.0	188	0.2
017907469	Cumberland Plateau PDC	Lebanon	1,000	25,000	25.0	29,250	29.3
<b>WASHINGTON</b>							
070105017	Kennewick, City of	Kennewick	1,800	13,000	7.2	5,129	2.8
070104957	Port of Benton	Richland	331	375	1.1	588	1.8
077904955	Pasco, City of	Pasco	390	25	0.1	338	0.9
077904965	Trico Econ Dev District	Colville	880	220	0.3	735	0.8
<b>WEST VIRGINIA</b>							
010107511	Tyler County Commission	Ben's Run	1,600	2,000	1.3	436	0.3
017907567	Wayne County Commission	Prichard	1,138	1,000	0.9	22,500	19.8
<b>WISCONSIN</b>							
060104537	Ladysmith City of	Ladysmith	947	*		600	0.6
06010295501	Ladysmith City of	Ladysmith	60	250	4.2	172	2.9
060104578	Necedah Village of	Necedah	500	*		77,663	155.4

## Realized Private Sector Investment Reported for FY 2001 Approvals

### Construction and RLF Investments by State Discounted Six-year Data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
<b>WISCONSIN</b>							
060104593	Northwest Reg Plan Comm	Iron River	752	*		1,463	1.9
067904541	Racine County EDC	Racine	466	1,332	2.9	22,900	49.1
<b>WYOMING</b>							
050103561	Riverton City of	Riverton	795	3,300	4.2	667	0.8

\* Denotes no grantee private investment projections were available at the time of award.

## Realized Private Sector Investment Reported for FY 2004 Approvals

### Construction and RLF Investments by State

### Discounted Three-year Data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
<b>ALABAMA</b>							
040105402	Crenshaw Co Econ IDA Inc	Luverne	387	15,000	38.8	11,250	29.1
040105348	Hayneville	Hayneville	2,000	25,000	12.5	22,500	11.3
040105418	Huntsville City of	Huntsville	1,000	82,500	82.5	61,875	61.9
040105470	Water Works/Sewer Bd	Montgomery	600	90,000	150.0	63,750	106.3
<b>ALASKA</b>							
070105594	Adak	Anchorage	2,100	5,000	2.4	675	0.3
070105627	Bristol Bay EDC	Dillingham	1,422	8,500	6.0	3,263	2.3
070105589	Haines Borough	Haines	304	600	2.0	750	2.5
070105545	People's Learning Center	Bethel	1,800	4,000	2.2	8,094	4.5
077905595	Cook Inlet	Soldotna	302	1,500	5.0	825	2.7
077905537	Kwinhagak	Quinhagak	1,200	1,280	1.1	675	0.6
<b>ARIZONA</b>							
077905477	PPEP Microbusiness	Tucson	500	*		308	0.6
<b>ARKANSAS</b>							
080103895	Marion	Marion	1,500	520,000	346.7	176,250	117.5
080103842	White River Health Sys	Batesville	1,500	1,000	0.7	8,780	5.9
<b>CONNECTICUT</b>							
010108005	Plainfield	Plainfield	1,500	80,000	53.3	4,772	3.2
<b>FLORIDA</b>							
040105390	Jackson County	Marianna	2,000	90,000	45.0	39,475	19.7
040105407	University of Florida	Gainesville	2,000	52,200	26.1	11,250	5.6
<b>GEORGIA</b>							
040105430	Adel IDA	Adel	1,151	8,000	7.0	188	0.2
040105378	Carroll Tomorrow	Carrollton	648	15,772	24.3	3,427	5.3
040105340	Haralson Co. Dev. Auth.	Waco	859	7,000	8.1	5,250	6.1
040105477	Ware County	Waycross	1,015	12,900	12.7	9,675	9.5
047905454	Dev Auth of Cherokee Co	Canton	900	24,000	26.7	18,000	20.0
<b>HAWAII</b>							
070105384	Waipahu	Waipahu	1,250	400	0.3	413	0.3
<b>ILLINOIS</b>							
060104930	Heartland Commerce EDF	Peoria	2,000	44,000	22.0	3,900	2.0
060104870	Herrin City of	Herrin	1,651	32,000	19.4	24,000	14.5
<b>IOWA</b>							
050103943	Des Moines County	Burlington	500	50,000	100.0	37,500	75.0
050103928	Keokuk City of	Keokuk	675	70,000	103.7	525,000	777.8
<b>KENTUCKY</b>							
040105405	Community Ventures Corp.	Lexington	350	7,000	20.0	1,654	4.7
040105342	St. Catharine College	St. Catharine	1,500	37,500	25.0	2,827	1.9

## Realized Private Sector Investment Reported for FY 2004 Approvals

### Construction and RLF Investments by State

### Discounted Three-year Data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
<b>KENTUCKY</b>							
047905429	Big Sandy Regional IDA	Inez	1,026	14,200	13.8	1,875	1.8
047905457	Wood Creek Water Distric	London	1,199	6,400	5.3	19,575	16.3
<b>LOUISIANA</b>							
080103910	Assumption Parish WWD-1	Napoleonville	500	12,500	25.0	5,959	11.9
080103874	LSU System R&TF	Baton Rouge	1,250	130,000	104.0	2,625	2.1
080103830	Lake Providence Port Com	Lake Providence	1,250	31,000	24.8	3,136	2.5
<b>MARYLAND</b>							
01010753401	Allegany Co Commission	Cumberland	346	5,000	14.5	1,125	3.3
<b>MASSACHUSETTS</b>							
010108019	Fitchburg City of	Fitchburg	1,000	20,000	20.0	14,942	14.9
010107974	MLKJ-BEC	Worcester	1,201	5,175	4.3	58	0.0
<b>MICHIGAN</b>							
060104894	Decatur Village of	Decatur	980	19,000	19.4	2,625	2.7
060104934	Greenville City of	Greenville	1,200	25,000	20.8	176,250	146.9
060104940	Hillman Village of	Hillman	926	34,400	37.1	1,050	1.1
060104865	Kettering University	Flint	1,800	158,400	88.0	241	0.1
<b>MINNESOTA</b>							
060104902	Roseau City of	Roseau	1,000	7,000	7.0	3,624	3.6
<b>MISSISSIPPI</b>							
040105469	Jackson Cty. Port Auth.	Moss Point	1,700	5,000	2.9	1,313	0.8
040105439	Lee County	Tupelo	1,625	9,208	5.7	120	0.1
<b>MISSOURI</b>							
050104062	CORTEX	St. Louis	2,900	400,000	137.9	31,224	10.8
050104009	Ladonia City of	Ladonia	962	49,000	50.9	49,875	51.8
050103990	Lilbourn City of	Lilbourn	595	20,000	33.6	3,525	5.9
<b>MONTANA</b>							
050103932	Mountainview Medical Ctr	White Sulphur Spring	315	1,531	4.9	11,946	37.9
050103947	Shelby City of	Shelby	500	3,864	7.7	4,440	8.9
<b>NEBRASKA</b>							
050104017	Ho-Chunk CDC	Walthill	700	6,000	8.6	2,858	4.1
057903949	David City	David City	600	0	0.0	194	0.3
057904094	Hallam	Hallam	681	2,500	3.7	1,875	2.8
<b>NEW HAMPSHIRE</b>							
010107966	North Country Council	Lebanon	2,600	16,900	6.5	25,500	9.8
<b>NEW MEXICO</b>							
08010382901	C&TSRRC	Chama	400	40,000	100.0	392	1.0
080103855	Las Cruces City of	Las Cruces	850	1,500	1.8	319	0.4

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<b>NEW MEXICO</b>							
080103870	Science & Tech Pk Dev	Albuquerque	750	62,000	82.7	63,390	84.5
<b>NEW YORK</b>							
010108029	CUNY	Long Island City	1,000	20,000	20.0	38	0.0
010107972	NY Hotel Trades Coun	New York	1,640	40,000	24.4	1,497	0.9
<b>NORTH CAROLINA</b>							
040105436	Catawba, Town of	Catawba	533	17,000	31.9	12,750	23.9
040105339	Lenoir Cmty Coll	Kinston	600	16,000	26.7	12,000	20.0
040105472	Surry County of	Dobson	706	7,495	10.6	19,875	28.2
047905376	Windsor, Town of	Windsor	1,500	19,000	12.7	7,013	4.7
<b>OHIO</b>							
060104913	Lorain City of	Lorain	2,000	40,830	20.4	849	0.4
067904903	Ottawa Village of	Ottawa	1,725	18,700	10.8	1,853	1.1
<b>OKLAHOMA</b>							
08010378101	Broken Bow	Broken Bow	405	55,000	135.8	135,000	333.3
080103875	Norman EDC, Inc.	Norman	1,250	50,000	40.0	7,500	6.0
<b>OREGON</b>							
070105490	Columbia County	Clatskanie	1,000	928,000	928.0	281,250	281.3
070105524	Gilliam County	Condon	920	8,000	8.7	750	0.8
070105498	Rogue Community College	White City	1,000	23,550	23.6	581	0.6
<b>PENNSYLVANIA</b>							
010108068	CCPI	Meadville	420	12,000	28.6	1,500	3.6
010108013	Columbia Alliance	Bloomsburg	1,000	13,500	13.5	324	0.3
010108026	Crispus Attucks Assoc	York	1,000	2,500	2.5	684	0.7
010108014	LVIP	Bethlehem	2,000	50,000	25.0	56,250	28.1
017908047	CTBC	Coal (Township of)	1,123	27,950	24.9	1,667	1.5
017908048	Moshannon Valley EDP	Philipsburg	600	13,000	21.7	113	0.2
<b>SOUTH CAROLINA</b>							
040105359	Westminster, City of	Westminster	1,000	41,000	41.0	30,750	30.8
<b>SOUTH DAKOTA</b>							
057904070	Vermillion City of	Vermillion	367	60,000	163.6	247	0.7
<b>TENNESSEE</b>							
040105424	City of Harriman	Harriman	510	11,300	22.2	9,171	18.0
040105487	ETSU	Johnson City	1,000	25,000	25.0	3,750	3.8
040105349	IDB of Jackson	Gainesboro	400	2,500	6.3	1,200	3.0
040105446	MBF	Memphis	1,500	118,000	78.7	2,719	1.8
040105379	Oneida	Oneida	1,340	2,250	1.7	1,088	0.8
<b>TEXAS</b>							
080103871	Frank Phillips College	Perryton	1,000	60,000	60.0	724	0.7

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<b>TEXAS</b>							
080103891	Slaton	Slaton	560	7,100	12.7	788	1.4
080103869	Temple Coll at Taylor Fn	Taylor	600	515	0.9	295	0.5
080103868	Temple Jr College Found	Temple	720	846	1.2	113	0.2
<b>UTAH</b>							
050103952	Cedar City	Cedar City	971	15,000	15.5	8,925	9.2
<b>WASHINGTON</b>							
070105465	Auburn	Auburn	2,000	46,000	23.0	132,750	66.4
070105473	SIRTI	Spokane	3,000	90,000	30.0	273	0.1
070105525	Seattle Biomedical	Seattle	1,250	44,500	35.6	991	0.8
077905520	SIRTI	Spokane	1,467	*		375	0.3
<b>WISCONSIN</b>							
060104866	Darlington, City of	Darlington	1,139	19,500	17.1	1,529	1.3
060104899	Milwaukee, City of	Milwaukee	2,500	8,125	3.3	10,269	4.1

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