

Exhibit 300: Capital Asset Plan and Business Case Summary

Part I: Summary Information And Justification (All Capital Assets)

Section A: Overview (All Capital Assets)

- 1. Date of Submission: 8/23/2007
- 2. Agency: Department of Transportation
- 3. Bureau: Office of the Secretary
- 4. Name of this Capital Asset: OSTXX001: Delphi (formerly consolidated within DOTxx072)
- 5. Unique Project (Investment) Identifier: (For IT investment only, see section 53. For all other, use agency ID system.) 021-04-01-01-01-1010-00
- 6. What kind of investment will this be in FY2009? (Please NOTE: Investments moving to O&M in FY2009, with Planning/Acquisition activities prior to FY2009 should not select O&M. These investments should indicate their current status.) Mixed Life Cycle
- 7. What was the first budget year this investment was submitted to OMB? FY2001 or earlier
- 8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap:

DOT uses Oracle Federal Financials Version 11.5.10 (a FSIO-Certified, COTS web-based system) as DOT's agency-wide financial management and accounting system of record. As a Federal Shared Service Provider, DOT is dedicated to innovative eGov IT solutions, employing industry best practices and business processes reengineering to serve our present and future customers.

Delphi produces regulatory Financial Statements and Treasury reports directly from the core financial application. This saves FTEs, improves accuracy, effectiveness, efficiency and enables DOT to meet OMB, Treasury and other Federal reporting requirements on schedule.

DOT's upgrade to Oracle 12.FSIO will take significant resources. DOT plans to combine this major upgrade with the similarly major effort to implement consistent use of the DOT-wide uniform Accounting Code Structure and to apply standard data definitions for all OAs. These two projects will be extensive multi-year efforts, requiring enormous changes to the DOT core financial system and all its feeder systems (both internal and external to DOT). We must re-engineer and standardize most business processes to accommodate the new ACS and rewrite all system interfaces (including grants, payroll, etc.). This work is required to improve internal DOT operations and facilitate DOT's future conversion to the mandated Common Government-wide Accounting Code (CGAC). DOT will need to assign resources in early FY 2008 to begin working with staff from OMB's Office of Federal Financial Management to develop our CGAC implementation plan.

Because the upgrade to Oracle 12.FSIO is a total re-implementation of Oracle Federal Financials, DOT will be required to operate, host and maintain both the current version and new version of Oracle software simultaneously for approximately 3 years during the migration and reimplementation of Oracle 12.FSIO.

The primary benefit of standardizing DOT's accounting code and eventually adopting CGAC is uniform data (easier roll up) for department-wide and government-wide financial and program reporting. When the 12.FSIO upgrade is completed by the end of FY 2012, Delphi will have new, critical functional and reporting capabilities currently not available, including GWA compliance, subledger accounting, automated prior year recovery, reconciliation of budget and proprietary entries and an enhanced view of financial info across DOT.
- 9. Did the Agency's Executive/Investment Committee approve this request? Yes
 - a. If "yes," what was the date of this approval? 8/16/2006
- 10. Did the Project Manager review this Exhibit? Yes
- 11. Contact information of Project Manager?
 - Name Schreiner, Sandra
 - Phone Number Redacted
 - Email sandra.schreiner@faa.gov
 - a. What is the current FAC-P/PM certification level of the project/program manager? Senior/Expert-level

12. Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project? Yes
- a. Will this investment include electronic assets (including computers)? Yes
- b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only) No
1. If "yes," is an ESPC or UESC being used to help fund this investment?
2. If "yes," will this investment meet sustainable design principles?
3. If "yes," is it designed to be 30% more energy efficient than relevant code?
13. Does this investment directly support one of the PMA initiatives? Yes
- If "yes," check all that apply:
- Expanded E-Government
Financial Performance
Eliminating Improper Payments
- a. Briefly and specifically describe for each selected how this asset directly supports the identified initiative(s)? (e.g. If E-Gov is selected, is it an approved shared service provider or the managing partner?) Delphi supports the aforementioned PMA initiatives by achieving payment of most non-credit card invoices both on time and in accordance with the Prompt Payment Act, by making electronic payment for a high percentage of vendor invoices, and by reducing balances in suspense clearing accounts.
14. Does this investment support a program assessed using the Program Assessment Rating Tool (PART)? (For more information about the PART, visit www.whitehouse.gov/omb/part.) No
- a. If "yes," does this investment address a weakness found during a PART review?
- b. If "yes," what is the name of the PARTed program?
- c. If "yes," what rating did the PART receive?
15. Is this investment for information technology? Yes
- If the answer to Question 15 is "Yes," complete questions 16-23 below. If the answer is "No," do not answer questions 16-23.
- For information technology investments only:
16. What is the level of the IT Project? (per CIO Council PM Guidance) Level 3
17. What project management qualifications does the Project Manager have? (per CIO Council PM Guidance) (1) Project manager has been validated as qualified for this investment
18. Is this investment or any project(s) within this investment identified as "high risk" on the Q4 - FY 2007 agency high risk report (per OMB Memorandum M-05-23) Yes
19. Is this a financial management system? Yes
- a. If "yes," does this investment address a FFMIA compliance area? Yes
1. If "yes," which compliance area: Move to Standard GL & produce financial statements from core accounting system
2. If "no," what does it address?
- b. If "yes," please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A-11 section 52
System Acronym: ACCTDOT
System Name: Accounting System - DOT Application Reference: Delphi
20. What is the percentage breakout for the total FY2009 funding request for the following? (This should total 100%)
- | | |
|----------|------------|
| Hardware | 0.000000 |
| Software | 0.000000 |
| Services | 100.000000 |

Other 0.000000

21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities? N/A

22. Contact information of individual responsible for privacy related questions:

Name Knutsen, Arvid
 Phone Number Redacted
 Title B-30 Information Systems Security Manager (ISSM)
 E-mail Arvid.Knutsen@dot.gov

23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval? Yes

Question 24 must be answered by all Investments:

24. Does this investment directly support one of the GAO High Risk Areas? No

Section B: Summary of Spending (All Capital Assets)

1. Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated "Government FTE Cost," and should be excluded from the amounts shown for "Planning," "Full Acquisition," and "Operation/Maintenance." The "TOTAL" estimated annual cost of the investment is the sum of costs for "Planning," "Full Acquisition," and "Operation/Maintenance." For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

Table 1: SUMMARY OF SPENDING FOR PROJECT PHASES (REPORTED IN MILLIONS)									
(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)									
	PY-1 and earlier	PY 2007	CY 2008	BY 2009	BY+1 2010	BY+2 2011	BY+3 2012	BY+4 and beyond	Total
Planning:	0	0	3.25	7.3	Redacted	Redacted	Redacted	Redacted	Redacted
Acquisition:	0	0	0	11	Redacted	Redacted	Redacted	Redacted	Redacted
Subtotal Planning & Acquisition:	0	0	3.25	18.3	Redacted	Redacted	Redacted	Redacted	Redacted
Operations & Maintenance:	85.752	23.15	21.184	22.78	Redacted	Redacted	Redacted	Redacted	Redacted
TOTAL:	85.752	23.15	24.434	41.08	Redacted	Redacted	Redacted	Redacted	Redacted
Government FTE Costs should not be included in the amounts provided above.									
Government FTE Costs	28.555	6.5	7.45	9.7	Redacted	Redacted	Redacted	Redacted	Redacted
Number of FTE represented by Costs:	203	57	64	77	Redacted	Redacted	Redacted	Redacted	Redacted

Note: For the multi-agency investments, this table should include all funding (both managing partner and partner agencies). Government FTE Costs should not be included as part of the TOTAL represented.

2. Will this project require the agency to hire additional FTE's? No

a. If "yes," How many and in what year?

3. If the summary of spending has changed from the FY2008 President's budget request, briefly explain those changes:
 In August 2006, OMB agreed to consider Delphi as a separate business case for Budget Year 2008. (Delphi was included within the DOT Financial Systems Consolidation in Budget Year 2007.) Therefore, the summary of spending information reflects Delphi-specific funding.

The funding tables also include DME dollars beginning in FY08 for upgrading our Oracle application software to Version 12 and implementing the OMB-mandated Government-wide Accounting Code Structure.

Section C: Acquisition/Contract Strategy (All Capital Assets)

1. Complete the table for all (including all non-Federal) contracts and/or task orders currently in place or planned for this investment. Total Value should include all option years for each contract. Contracts and/or task orders completed do not need to be included.

Exhibit 300: OSTXX001: Delphi (formerly consolidated within DOTxx072) (Revision 13)

Contracts/Task Orders Table:																* Costs in millions
Contract or Task Order Number	Type of Contract/ Task Order	Has the contract been awarded (Y/N)	If so what is the date of the award? If not, what is the planned award date?	Start date of Contract/ Task Order	End date of Contract/ Task Order	Total Value of Contract/ Task Order (\$M)	Is this an Interagency Acquisition ? (Y/N)	Is it performance based? (Y/N)	Competitively awarded? (Y/N)	What, if any, alternative financing option is being used? (ESPC, UESC, EUL, N/A)	Is EVM in the contract? (Y/N)	Does the contract include the required security & privacy clauses? (Y/N)	Name of CO	CO Contact information (phone/email)	Contracting Officer Certification Level (Level 1,2,3,N/A)	If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition ? (Y/N)
Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

As contracts are expiring, new awards are being competed to ensure the best value is obtained. All service contracts are written as performance based contracts and EVM metrics are included. Software contracts listed above are Section 508 compliant, which are routinely tested. Customers are encouraged to contact us regarding any problems with Section 508 compliancy for resolution.

3. Do the contracts ensure Section 508 compliance? Yes

a. Explain why:

4. Is there an acquisition plan which has been approved in accordance with agency requirements? Yes

a. If "yes," what is the date? 12/30/2007

b. If "no," will an acquisition plan be developed?

1. If "no," briefly explain why:

Section D: Performance Information (All Capital Assets)

In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures (indicators) must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative or qualitative measure.

Agencies must use the following table to report performance goals and measures for the major investment and use the Federal Enterprise Architecture (FEA) Performance Reference Model (PRM). Map all Measurement Indicators to the corresponding "Measurement Area" and "Measurement Grouping" identified in the PRM. There should be at least one Measurement Indicator for each of the four different Measurement Areas (for each fiscal year). The PRM is available at www.egov.gov. The table can be extended to include performance measures for years beyond FY 2009.

Performance Information Table								
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2007	Organizational Excellence	Customer Results	Timeliness and Responsiveness	Delivery Time	Average time to close all help desk trouble tickets closed in a calendar month.	16 hours	8 hours	TBD at the end of FY 2007
2007	Organizational Excellence	Customer Results	Timeliness and Responsiveness	Response Time	Average Time to Set Up a New Delphi User	3 Business Days	2 Business Days	TBD at the end of FY 2007
2007	Organizational Excellence	Mission and Business Results	Financial Management	Accounting	Balances in suspense clearing accounts	\$35 million	Reduce suspense balances over 60 days old to \$20 million	TBD at the end of FY 2007
2007	Organizational Excellence	Mission and Business Results	Financial Management	Accounting	Percentage of vendor payments made electronically	86%	90%	TBD at the end of FY 2007
2007	Organizational Excellence	Mission and Business Results	Financial Management	Payments	Percentage of non-credit card invoices paid on time	99.5%	99.5% or greater	TBD at the end of FY 2007
2007	Organizational Excellence	Processes and Activities	Management and Innovation	Innovation and Improvement	Core System Availability	98%	99%	Currently at 99.5%
2007	Organizational Excellence	Processes and Activities	Productivity and Efficiency	Efficiency	Total elapsed time to produce an FMS 224 and a related report from "click to run" to "ready to print"	3 hours	2 hours	TBD at the end of FY 2007
2007	Organizational Excellence	Processes and Activities	Security and Privacy	Privacy	Average time to resolve moderate & high risk information security incidents & vulnerabilities	Resolved time for High Incident - 80 hours and High Vulnerabilities - 240 hours. Resolved time for Moderate	Reduce the resolved time for High Incident to 40 hours and High Vulnerabilities to 120 hours. Reduce the	TBD at the end of FY 2007

Performance Information Table								
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
						Incident - 160 hours and Moderate Vulnerabilities - 640 hours	resolved time for Moderate Incidents to 80 hours and Moderate Vulnerabilities to 360 hours	
2007	Organizational Excellence	Technology	Quality	Compliance and Deviations	The number of security scans of servers hosting the Delphi core production applications	2157 on average. This is based on 3 vulnerabilities scan per month and 72 Intrusion Detection Systems (IDS), Antivirus software (AV), and File Integrity Checking (FIC) software scans per day	4 Vulnerabilities Scans and an average of 2201 IDS, AV and FIC Scans per month	TBD at the end of FY 2007
2007	Organizational Excellence	Technology	Reliability and Availability	Availability	IT Hosting Infrastructure Availability	98%	99%	Currently at 99.95%
2008	Organizational Excellence	Customer Results	Timeliness and Responsiveness	Delivery Time	Average time to close all help desk trouble tickets closed in a calendar month.	16 hours	8 hours	TBD at the end of FY 2008
2008	Organizational Excellence	Customer Results	Timeliness and Responsiveness	Response Time	Average Time to Set Up a New Delphi User	3 Business Days	2 Business Days	TBD at the end of FY 2008
2008	Organizational Excellence	Mission and Business Results	Financial Management	Accounting	Balances in suspense clearing accounts	\$20 million	Reduce suspense balances over 60 days old to \$0	TBD at the end of FY 2008
2008	Organizational Excellence	Mission and Business Results	Financial Management	Accounting	Percentage of vendor payments made electronically	90%	96%	TBD at the end of FY 2008
2008	Organizational Excellence	Mission and Business Results	Financial Management	Payments	Percentage of non-credit card invoices paid on time	99.5%	Maintain 99.5% or greater	TBD at the end of FY 2008
2008	Organizational Excellence	Processes and Activities	Management and Innovation	Innovation and Improvement	Core System Availability	98%	99%	Currently at 99.5%
2008	Organizational Excellence	Processes and Activities	Productivity and Efficiency	Efficiency	Total elapsed time to produce an FMS 224 and a related report from "click to run" to "ready to print"	3 hours	2 hours	TBD at the end of FY 2008
2008	Organizational Excellence	Processes and Activities	Security and Privacy	Privacy	Average time to resolve moderate & high risk information security incidents & vulnerabilities	Resolved time for High Incident - 80 hours and High Vulnerabilities - 240 hours. Resolved time for Moderate Incident - 160 hours and Moderate Vulnerabilities - 640 hours	Reduce the resolved time for High Incident to 40 hours and High Vulnerabilities to 120 hours. Reduce the resolved time for Moderate Incidents to 80 hours and Moderate Vulnerabilities to 360 hours	TBD at the end of FY 2008
2008	Organizational Excellence	Technology	Quality	Compliance and Deviations	The number of security scans of servers hosting the Delphi core production applications	2157 on average. This is based on 3 vulnerabilities scan per month and 72 Intrusion Detection Systems (IDS), Antivirus software (AV), and File Integrity Checking (FIC) software scans per day	4 Vulnerabilities Scans and an average of 2201 IDS, AV and FIC Scans per month	TBD at the end of FY 2008

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Performance Information Table								
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2008	Organizational Excellence	Technology	Reliability and Availability	Availability	IT Hosting Infrastructure Availability	98%	99%	Currently at 99.95%
2009	Organizational Excellence	Customer Results	Timeliness and Responsiveness	Delivery Time	Average time to close all help desk trouble tickets closed in a calendar month.	16 hours	8 hours	TBD at the end of FY 2009
2009	Organizational Excellence	Customer Results	Timeliness and Responsiveness	Response Time	Average Time to Set Up a New Delphi User	3 Business Days	2 Business Days	TBD at the end of FY 2009
2009	Organizational Excellence	Mission and Business Results	Financial Management	Accounting	Balances in suspense clearing accounts	0	Maintain zero balances in suspense accounts	TBD at the end of FY 2009
2009	Organizational Excellence	Mission and Business Results	Financial Management	Accounting	Percentage of vendor payments made electronically	96%	Maintain 96% or greater	TBD at the end of FY 2009
2009	Organizational Excellence	Mission and Business Results	Financial Management	Payments	Percentage of non-credit card invoices paid on time	99.5%	Maintain 99.5% or greater	TBD at the end of FY 2009
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2009	Organizational Excellence	Technology	Reliability and Availability	Availability	IT Hosting Infrastructure Availability	98%	99%	Currently at 99.95%
2010	Organizational Excellence	Customer Results	Timeliness and Responsiveness	Delivery Time	Average time to close all help desk trouble tickets closed in a calendar month.	16 hours	8 hours	TBD at the end of FY 2010
2010	Organizational Excellence	Customer Results	Timeliness and Responsiveness	Response Time	Average Time to Set Up a New Delphi User	3 Business Days	2 Business Days	TBD at the end of FY 2010
2010	Organizational Excellence	Mission and Business Results	Financial Management	Accounting	Balances in suspense clearing accounts	\$0	Maintain zero balances in suspense accounts	TBD at the end of FY 2010
2010	Organizational Excellence	Mission and Business Results	Financial Management	Accounting	Percentage of vendor payments made electronically	96%	Maintain 96% or greater	TBD at the end of FY 2010

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						per day		
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2013	Organizational Excellence	Mission and Business Results	Financial Management	Payments	Percentage of non-credit card invoices paid on time	99.5%	Maintain 99.5% or greater	TBD at the end of FY 2013
2013	Organizational Excellence	Processes and Activities	Management and Innovation	Innovation and Improvement	Core System Availability	98%	99%	Currently at 99.5%
2013	Organizational Excellence	Processes and Activities	Productivity and Efficiency	Efficiency	Total elapsed time to produce an FMS 224 and a related report from "click to run" to "ready to print"	3 hours	2 hours	TBD at the end of FY 2013
2013	Organizational Excellence	Processes and Activities	Security and Privacy	Privacy	Average time to resolve moderate & high risk information security incidents & vulnerabilities	Resolved time for High Incident - 80 hours and High Vulnerabilities - 240 hours. Resolved time for Moderate Incident - 160 hours and Moderate Vulnerabilities - 640 hours	Reduce the resolved time for High Incident to 40 hours and High Vulnerabilities to 120 hours. Reduce the resolved time for Moderate Incidents to 80 hours and Moderate Vulnerabilities to 360 hours	TBD at the end of FY 2013
2013	Organizational Excellence	Technology	Quality	Compliance and Deviations	The number of security scans of servers hosting the Delphi core production applications	2157 on average. This is based on 3 vulnerabilities scan per month and 72 Intrusion Detection Systems (IDS), Antivirus software (AV), and File Integrity Checking (FIC) software scans per day	4 Vulnerabilities Scans and an average of 2201 IDS, AV and FIC Scans per month	TBD at the end of FY 2013
2013	Organizational Excellence	Technology	Reliability and Availability	Availability	IT Hosting Infrastructure Availability	98%	99%	Currently at 99.95%

Section E: Security and Privacy (IT Capital Assets only)

In order to successfully address this area of the business case, each question below must be answered at the system/application level, not at a program or agency level. Systems supporting this investment on the planning and operational systems security tables should match the systems on the privacy table below. Systems on the Operational Security Table must be included on your agency FISMA system inventory and should be easily referenced in the inventory (i.e., should use the same name or identifier).

For existing Mixed-Life Cycle investments where enhancement, development, and/or modernization is planned, include the investment in both the "Systems in Planning" table (Table 3) and the "Operational Systems" table (Table 4). Systems which are already operational, but have enhancement, development, and/or modernization activity, should be included in both Table 3 and Table 4. Table 3 should reflect the planned date for the system changes to be complete and operational, and the planned date

for the associated C&A update. Table 4 should reflect the current status of the requirements listed. In this context, information contained within Table 3 should characterize what updates to testing and documentation will occur before implementing the enhancements; and Table 4 should characterize the current state of the materials associated with the existing system.

All systems listed in the two security tables should be identified in the privacy table. The list of systems in the "Name of System" column of the privacy table (Table 8) should match the systems listed in columns titled "Name of System" in the security tables (Tables 3 and 4). For the Privacy table, it is possible that there may not be a one-to-one ratio between the list of systems and the related privacy documents. For example, one PIA could cover multiple systems. If this is the case, a working link to the PIA may be listed in column (d) of the privacy table more than once (for each system covered by the PIA).

The questions asking whether there is a PIA which covers the system and whether a SORN is required for the system are discrete from the narrative fields. The narrative column provides an opportunity for free text explanation why a working link is not provided. For example, a SORN may be required for the system, but the system is not yet operational. In this circumstance, answer "yes" for column (e) and in the narrative in column (f), explain that because the system is not operational the SORN is not yet required to be published.

Please respond to the questions below and verify the system owner took the following actions:

1. Have the IT security costs for the system(s) been identified and integrated into the overall costs of the investment? Yes
 a. If "yes," provide the "Percentage IT Security" for the budget year: 8.80
2. Is identifying and assessing security and privacy risks a part of the overall risk management effort for each system supporting or part of this investment? Yes

3. Systems in Planning and Undergoing Enhancement(s), Development, and/or Modernization - Security Table(s):			
Name of System	Agency/ or Contractor Operated System?	Planned Operational Date	Date of Planned C&A update (for existing mixed life cycle systems) or Planned Completion Date (for new systems)
Redacted	Redacted	Redacted	Redacted

4. Operational Systems - Security Table:							
Name of System	Agency/ or Contractor Operated System?	NIST FIPS 199 Risk Impact level (High, Moderate, Low)	Has C&A been Completed, using NIST 800-37? (Y/N)	Date Completed: C&A	What standards were used for the Security Controls tests? (FIPS 200/NIST 800-53, Other, N/A)	Date Complete (d): Security Control Testing	Date the contingency plan tested
Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted

5. Have any weaknesses, not yet remediated, related to any of the systems part of or supporting this investment been identified by the agency or IG? Yes

a. If "yes," have those weaknesses been incorporated into the agency's plan of action and milestone process? Yes

6. Indicate whether an increase in IT security funding is requested to remediate IT security weaknesses? Redacted

a. If "yes," specify the amount, provide a general description of the weakness, and explain how the funding request will remediate the weakness.

Redacted

7. How are contractor security procedures monitored, verified, and validated by the agency for the contractor systems above?

Redacted

8. Planning & Operational Systems - Privacy Table:					
(a) Name of System	(b) Is this a new system? (Y/N)	(c) Is there at least one Privacy Impact Assessment (PIA) which covers this system? (Y/N)	(d) Internet Link or Explanation	(e) Is a System of Records Notice (SORN) required for this system? (Y/N)	(f) Internet Link or Explanation
Delphi	No	Yes	http://www.dot.gov/pia/ost_delphi.htm	Yes	http://www.dot.gov/privacy/privacyactnotices/dotall.htm
Delphi-Upgrade to Oracle 12.FSIO	Yes	Yes	A new PIA is being developed. There will be a seamless evolution of the PIA process as we upgrade from Delphi to Delphi/Oracle 12.FSIO	Yes	There will be a seamless evolution of the SORN process as we upgrade from Delphi to Delphi/Oracle 12.FSIO http://www.dot.gov/priv

8. Planning & Operational Systems - Privacy Table:					
(a) Name of System	(b) Is this a new system? (Y/N)	(c) Is there at least one Privacy Impact Assessment (PIA) which covers this system? (Y/N)	(d) Internet Link or Explanation	(e) Is a System of Records Notice (SORN) required for this system? (Y/N)	(f) Internet Link or Explanation
			http://www.dot.gov/pia/ost_delphi.htm		cy/privacyactnotices/dotall.htm
<p>Details for Text Options: Column (d): If yes to (c), provide the link(s) to the publicly posted PIA(s) with which this system is associated. If no to (c), provide an explanation why the PIA has not been publicly posted or why the PIA has not been conducted. Column (f): If yes to (e), provide the link(s) to where the current and up to date SORN(s) is published in the federal register. If no to (e), provide an explanation why the SORN has not been published or why there isn't a current and up to date SORN. Note: Working links must be provided to specific documents not general privacy websites. Non-working links will be considered as a blank field.</p>					

Section F: Enterprise Architecture (EA) (IT Capital Assets only)

In order to successfully address this area of the capital asset plan and business case, the investment must be included in the agency's EA and Capital Planning and Investment Control (CPIC) process and mapped to and supporting the FEA. The business case must demonstrate the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

1. Is this investment included in your agency's target enterprise architecture? Yes

a. If "no," please explain why?

2. Is this investment included in the agency's EA Transition Strategy? Yes

a. If "yes," provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment. Delphi

b. If "no," please explain why?

3. Is this investment identified in a completed (contains a target architecture) and approved segment architecture? Yes

a. If "yes," provide the name of the segment architecture as provided in the agency's most recent annual EA Assessment. DOT's Financial Management segment in the Departmental EA and Transition Strategy

4. Service Component Reference Model (SRM) Table:								
Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to http://www.egov.gov .								
Agency Component Name	Agency Component Description	FEA SRM Service Domain	FEA SRM Service Type	FEA SRM Component (a)	Service Component Reused Name (b)	Service Component Reused UPI (b)	Internal or External Reuse? (c)	BY Funding Percentage (d)
Date Warehouse	Set of capabilities that support the archiving and storage of large volumes of data for reporting purposes. This data can be transported and utilized by customers for additional financial management goals.	Back Office Services	Data Management	Data Warehouse			No Reuse	11
Data Integration	Set of capabilities that support the organization of data from separate data sources into a single source using middleware or application integration and the modification	Back Office Services	Development and Integration	Data Integration			No Reuse	16

Exhibit 300: OSTXX001: Delphi (formerly consolidated within DOTxx072) (Revision 13)

4. Service Component Reference Model (SRM) Table:								
Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to http://www.egov.gov .								
Agency Component Name	Agency Component Description	FEA SRM Service Domain	FEA SRM Service Type	FEA SRM Component (a)	Service Component Reused Name (b)	Service Component Reused UPI (b)	Internal or External Reuse? (c)	BY Funding Percentage (d)
	of system data models to capture new information within a single system providing the source of accurate and timely treasury reporting.							
Auditing	Defines the set of capabilities that support the examination and verification of records for accuracy.	Back Office Services	Financial Management	Auditing			No Reuse	7
Billing and Accounting	Defines the set of capabilities that support the charging, collection and reporting of an organization's accounts providing accurate financial accountability.	Back Office Services	Financial Management	Billing and Accounting			No Reuse	7
Expense Management	Defines the set of capabilities that support the management and reimbursement of costs paid by employees or an organization.	Back Office Services	Financial Management	Expense Management			No Reuse	7
Revenue Management	Defines the set of capabilities that support the allocation and re-investment of earned net credit or capital within an organization.	Back Office Services	Financial Management	Revenue Management			No Reuse	8
Ad-Hoc	Defines the set of capabilities that support the use of dynamic reports on an as needed basis allowing financial managers to ensure compliance with Federal Appropriation Law.	Business Analytical Services	Reporting	Ad Hoc			No Reuse	15
Standardized / Canned	Defines the set of capabilities that support the use of pre-conceived or pre-written reports.	Business Analytical Services	Reporting	Standardized / Canned			No Reuse	7
Program / Project Management	Defines the set of capabilities for the management and control of a particular effort of an organization	Business Management Services	Management of Processes	Program / Project Management			No Reuse	10
Information Retrieval	Defines the set of capabilities that allow access to data and information for use by an organization and its stakeholders	Digital Asset Services	Knowledge Management	Information Retrieval			No Reuse	12

a. Use existing SRM Components or identify as "NEW". A "NEW" component is one not already identified as a service component in the FEA SRM.

b. A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.

c. 'Internal' reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. 'External' reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.

d. Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the percentage of the BY requested funding amount transferred to another agency to pay for the service. The percentages in the column can, but are not required to, add up to 100%.

5. Technical Reference Model (TRM) Table:				
To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.				
FEA SRM Component (a)	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (b) (i.e., vendor and product name)
Ad Hoc	Component Framework	Data Management	Database Connectivity	Redacted
Auditing	Service Access and Delivery	Service Requirements	Legislative / Compliance	Redacted
Information Retrieval	Service Interface and Integration	Integration	Enterprise Application Integration	Redacted
Data Integration	Service Interface and Integration	Integration	Middleware	Redacted
Standardized / Canned	Service Platform and Infrastructure	Database / Storage	Database	Redacted
Program / Project Management	Service Platform and Infrastructure	Hardware / Infrastructure	Local Area Network (LAN)	Redacted
Billing and Accounting	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Redacted
Expense Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Redacted
Revenue Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Redacted
Data Warehouse	Service Platform and Infrastructure	Support Platforms	Platform Independent	Redacted

a. Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications

b. In the Service Specification field, agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

6. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)? Yes

a. If "yes," please describe.

As a Government Federal Shared Service Provider (FSSP), DOT is leveraging its financial management system's capabilities and DOT's and Oracle's expertise to improve the financial management of other Federal agencies. Furthermore, DOT is implementing two E-Government solutions E-Payroll and E-Travel: As a participant of the E-Travel E-Government initiative, DOT moved to Northrop Grumman's GovTrip e-Travel solution, a web-based, customer-centric, end-to-end travel service that provides automated travel planning and reimbursement capabilities. GovTrip allows travelers to generate travel authorizations, make trip reservations and route travel requests for approval, all from their desktop workstations. Similarly, as a participant of the E-Payroll E-Government initiative, DOT migrated to the Department of the Interior (DOI) Federal Personnel and Payroll System (FPPS). In order to meet the requirements of FPPS and to provide labor data for managerial cost accounting, DOT created the Consolidated Automated System for Time and Labor Entry (CASTLE). This translates into substantial savings for DOT.

Exhibit 300: Part II: Planning, Acquisition and Performance Information

Section A: Alternatives Analysis (All Capital Assets)

Part II should be completed only for investments identified as "Planning" or "Full Acquisition," or "Mixed Life-Cycle" investments in response to Question 6 in Part I, Section A above.

In selecting the best capital asset, you should identify and consider at least three viable alternatives, in addition to the current baseline, i.e., the status quo. Use OMB Circular A-94 for all investments and the Clinger Cohen Act of 1996 for IT investments to determine the criteria you should use in your Benefit/Cost Analysis.

1. Did you conduct an alternatives analysis for this project? Yes
 - a. If "yes," provide the date the analysis was completed? 8/1/2007
 - b. If "no," what is the anticipated date this analysis will be completed?
 - c. If no analysis is planned, please briefly explain why:

2. Alternative Analysis Results:			* Costs in millions
Use the results of your alternatives analysis to complete the following table:			
Alternative Analyzed	Description of Alternative	Risk Adjusted Lifecycle Costs estimate	Risk Adjusted Lifecycle Benefits estimate
Redacted	Redacted	Redacted	Redacted
Redacted	Redacted	Redacted	Redacted
Redacted	Redacted	Redacted	Redacted
Redacted	Redacted	Redacted	Redacted

3. Which alternative was selected by the Agency's Executive/Investment Committee and why was it chosen?
Redacted

4. What specific qualitative benefits will be realized?
Redacted

5. Will the selected alternative replace a legacy system in-part No or in-whole?

a. If "yes," are the migration costs associated with the migration to the selected alternative included in this investment, the legacy investment, or in a separate migration investment.

b. If "yes," please provide the following information:

List of Legacy Investment or Systems		
Name of the Legacy Investment of Systems	UPI if available	Date of the System Retirement

Section B: Risk Management (All Capital Assets)

You should have performed a risk assessment during the early planning and initial concept phase of this investment's life-cycle, developed a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

1. Does the investment have a Risk Management Plan? Yes
 - a. If "yes," what is the date of the plan? 12/31/2006
 - b. Has the Risk Management Plan been significantly changed since last year's submission to OMB? Yes
- c. If "yes," describe any significant changes:

The Risk Inventory was reviewed and updated based on current system operation risks. Risks have been assigned new owners and a review process has been established for regular review and update of risk inventory. Risk detail worksheets were developed for each risk in the inventory.

2. If there currently is no plan, will a plan be developed?
 - a. If "yes," what is the planned completion date?
 - b. If "no," what is the strategy for managing the risks?

3. Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule:

The Risk Management Plan addresses risk factors and key milestones to review the risks for investment protection. Costs for risk mitigation are amortized throughout the project life cycle in areas of on-site support costs, resources and software add-ons. Upon completion of the AA and a CBA, new risks will be identified and evaluated and mitigation plans developed. Each risk will be reviewed for probability of occurrence will have a programmatic impact assessment done and will be quantified. As the gaps are closed, risks will be proactively managed and cost adjusted as necessary to lessen negative variance to cost and schedule. Current O&M and life cycle costs and schedules were arrive at prior to 2001 and were not risk adjusted. The planned AA will include risk adjustments for both resources and time.

Section C: Cost and Schedule Performance (All Capital Assets)

EVM is required only on DME portions of investments. For mixed lifecycle investments, O&M milestones should still be included in the table (Comparison of Initial Baseline and Current Approved Baseline). This table should accurately reflect the milestones in the initial baseline, as well as milestones in the current baseline.

1. Does the earned value management system meet the criteria in ANSI/EIA Standard-748? No

2. Is the CV% or SV% greater than +/- 10%? (CV%= CV/EV x 100; SV%= SV/PV x 100) No

- a. If "yes," was it the CV or SV or both?
- b. If "yes," explain the causes of the variance:
- c. If "yes," describe the corrective actions:

3. Has the investment re-baselined during the past fiscal year? No

a. If "yes," when was it approved by the agency head?

Exhibit 300: OSTXX001: Delphi (formerly consolidated within DOTxx072) (Revision 13)

4. Comparison of Initial Baseline and Current Approved Baseline

Complete the following table to compare actual performance against the current performance baseline and to the initial performance baseline. In the Current Baseline section, for all milestones listed, you should provide both the baseline and actual completion dates (e.g., "03/23/2003"/ "04/28/2004") and the baseline and actual total costs (in \$ Millions). In the event that a milestone is not found in both the initial and current baseline, leave the associated cells blank. Note that the 'Description of Milestone' and 'Percent Complete' fields are required. Indicate '0' for any milestone no longer active.

Milestone Number	Description of Milestone	Initial Baseline		Current Baseline				Current Baseline Variance		Percent Complete
		Planned Completion Date (mm/dd/yyyy)	Total Cost (\$M) Estimated	Completion Date (mm/dd/yyyy)		Total Cost (\$M)		Schedule (# days)	Cost (\$M)	
				Planned	Actual	Planned	Actual			
01	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
02	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
03	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
04	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
05	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
06	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
07	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
08	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
09	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
10	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
11	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
12	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
13	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
14	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
15	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
16	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
17	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
18	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted
Project Totals	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted	Redacted