

Title Page:

STRATEGIC PLAN

FOR PETRIFIED FOREST NATIONAL PARK

OCTOBER 1, 2005 - SEPTEMBER 30, 2008

Results Act and Planning Cycle:

PREFACE

This five-year Strategic Plan has been written for one or more units of the greater National Park System administered by the National Park Service, U.S. Department of the Interior. The National Park System preserves outstanding representations of America's natural, cultural, and recreational resources of national significance. These resources constitute a significant part of America's heritage, character, and future. The National Park Service not only directly and indirectly preserves these national treasures; it also makes them available to millions of visitors from throughout the country and the world every year.

This Strategic Plan was written to fulfill the requirements of Section 104 of the National Parks Omnibus Management Act of 1998. This legislation requires all field units of the National Park System prepare Strategic Plans and Annual Performance Plans consistent with the Government Performance and Results Act of 1993 and make these documents available to the public. The law was a catalyst for our staff to examine its fundamental mission and to take a fresh, longer range view, in precise terms, of what results or outcomes we needed to achieve to more effectively and efficiently accomplish that mission.

The Government Performance and Results Act (GPRA) is one of the most recent and comprehensive of a number of laws and executive orders directing federal agencies to join the "performance management revolution" already embraced by private industry and many local, state, and national governments. Performance management ensures that daily actions and expenditure of resources are guided by long- and short-term goal setting in pursuit of accomplishing an organization's primary mission, followed by performance measurement and evaluation. Importantly, GPRA mandates that long-term and annual goals be results or outcomes rather than outputs (activities, products, or services) and that they be "objective, quantifiable, and measurable" so that performance can be adequately measured and reported, and progress on mission accomplishment assessed.

GPRA requires federal agencies to develop and use three primary documents in conducting their business. These documents are also to be submitted to the Congress and the Office of Management and Budget (OMB):

1. Strategic Plan of no less than five years duration, reviewed and revised every three years, and containing:

- * mission statement based in law, executive order, etc.;
- * long-term goals, which are objective, quantified, and measurable, to accomplish mission;
- * how goals will be accomplished, is the plan data and narrative showing "...operational processes, skills and technology, and the human, capital, information and other resources required to meet those goals...";
- * relationship of annual goals to long term goals, a description of how long term goals are carried out in annual goal increments;
- * key external factors which could positively or negatively affect goal accomplishment;
- * GPRA also requires consultation with affected and interested parties in the development of the Strategic Plan, and it requires that the plan be
- * developed by federal employees (versus contractors, etc.).

2. Annual Performance Plan tiered off the Strategic Plan each year, showing how long term goals will be accomplished in annual increments, and containing:

- * annual goals to incrementally achieve long-term goals in Strategic Plan;
- * annual work plan explaining how annual goals will be accomplished - "briefly describe the operational processes, skills and technology, and the human, capital, information and other resources required to meet the performance goals...." and
- * basis for measuring results - "...provide a basis for comparing actual program results with the established performance goals...."

3. Annual Performance Report reviewing each year's successes and failures and identifying areas where activities

or goals need to be revised in the future, addressing:

- * what annual goals were met or exceeded;
- * what annual goals were not met;
- * why annual goals were not met; and
- * what remedial action will be taken for goals not met.

ABOUT THIS PLAN

In consultation with Congress, OMB and other interested parties, the National Park Service (NPS) developed its own GPRA implementation process. In 2004 the Department of the Interior (DOI) produced a Strategic Plan requiring all agencies in the Department to be aligned with. It is available on the Internet at http://www.doi.gov/ppp/strat_plan_fy2003_2008.pdf.

Individual park plans address the long-term goals in the NPS and DOI plans that are appropriate to the individual units as parts of the overall National Park System and its mission. Then they add goals specific to their own legislative mandates, missions, resources, visitor services, and issues. The park plans, then, are a blend of national and local priorities and goals.

This Strategic Plan follows that pattern. It contains a mission statement born out of the NPS organic act as well as the specific legislation or proclamation establishing the park. It contains mission goals, closely paralleling the "servicewide" mission goals that illustrate in broad brushstroke what we do far beyond five years - "in perpetuity" - to accomplish our stated mission. It then contains long-term goals, which target in quantifiable, measurable ways what we will accomplish in the next four years toward achieving our overall mission goals and mission. The long-term goals address both appropriate "servicewide" goals as well as park-specific outcomes. The goal numbering protocol follows that of the NPS plan with park-specific suffixes. Since not all servicewide goals apply to every park, some numbers may be skipped. In addition, there are numbers containing 0's which are not in the servicewide plan and indicate park-specific goals.

Each long-term goal is repeated with one or more explanatory paragraphs that give background, detail, and other information useful to help the reader understand the goal as well as to sketch in how the goal will be accomplished. The figures in the tables and narrative for each goal contain any general information about "How Goals will be Accomplished", including staffing, fiscal, infrastructure, and other resources available to achieve the plan's long-term goals.

It should be noted that the goals in this plan are generally predicated on "flat budgets". Other than increases for inflation, we assumed no major increases in funding. Where increases in appropriations are known or are likely, they were taken into account. Where other funding sources (donations, fee revenues, etc.) are "reasonably assured", they too are taken into consideration when setting performance targets. Obviously, limits on funding constrain what can be accomplished toward our goals and mission. GPRA, however, is distinctly not about discussing budget shortfalls or requesting or justifying additional funding. Rather it is about planning, managing, and communicating what we can accomplish with the resources we already have while at the same, providing accountability for those resources.

Each year that the Strategic Plan is in effect, there will be a companion Annual Performance Plan which shows in annual goals, that year's targeted incremental achievement of each long-term goal, and a work plan for accomplishing that increment. Each year there will also be an Annual Performance Report discussing actual achievement of the prior year's annual goals and progress on long-term goals.

Copies of this Strategic Plan can be requested from the superintendent. Questions and comments are welcome and encouraged and can be addressed to the superintendent. Copies of the most current Annual Performance

Plan and Annual Performance Report are also available on request, with questions and comments equally welcome.

Park Background Information:

About the Park

This four-year Strategic Plan has been written for Petrified Forest National Park, one of over 380 units of the greater National Park System administered by the National Park Service, U.S. Department of the Interior.

Petrified Forest National Park was established as a National Monument in 1906 and achieved National Park status in 1962. It is located in northeastern Arizona, and contains 93,533 acres (147 square miles), including two Wilderness Areas. The park is most famous for its colorful petrified wood and Painted Desert vistas, but has many other notable resources as well. The fossils it contains make it a site unique in the world for studying the Triassic period ecosystem. Archeological sites are numerous, and the Petrified Forest area is now known to have been a transition area between a number of ancient cultures. The park contains one of the few examples of short-grass prairie in northeastern Arizona, as well as a number of historic structures, including the Painted Desert Inn, which has been designated a National Landmark. The park preserves these resources in perpetuity and makes this valuable part of America's heritage available to approximately 682,000 visitors each year for their experience, enjoyment, understanding, and appreciation. Petrified Forest National Park preserves, protects and interprets a globally significant example of a Triassic ecosystem, and a continuum of human use in a high desert/short grass prairie. It preserves wilderness values for re-creation, solitude, vistas, natural quiet, and night skies. It provides outstanding opportunities for scientific research and education.

Mission

The mission of the National Park Service at Petrified Forest National Park is rooted in and grows from the mandate in President Theodore Roosevelt's Presidential Proclamation dated December 8, 1906 (establishing Petrified Forest National Monument) and the mandate found in the Act of Congress March 28, 1958 establishing Petrified Forest National Park. Our mission statement is a synthesis of this mandated purpose, plus the park's primary significance as itemized below.

Legislative Intent

President Roosevelt's Proclamation created Petrified Forest National Monument in 1906 for the stated purpose of reserving "the mineralized remains of Mesozoic forests [which] are of the greatest scientific interest and value." Subsequent proclamations, and acts of Congress, expanded the park to include "additional features of scenic and scientific interest," including cultural as well as natural resources.

Purpose

Therefore, the purpose of Petrified Forest National Park is to:

- preserve and protect the Petrified Forest, its outstanding paleontological sites and specimens, its associated ecosystems, cultural and historical resources, and scenic and wilderness values for present and future generations
- provide opportunities to experience, understand and enjoy the Petrified Forest and surrounding area in a manner that is compatible with the preservation of the park's resources and wilderness character
- facilitate orderly, regulated and continuing research
- promote understanding and stewardship of resources and park values by providing educational opportunities for students, scientific groups and the public.

Significance

Petrified Forest National Park is globally significant for its exposures of the Chinle Formation's fossils which preserve evidence of a Triassic Period ecosystem of more than 200 million years ago. The park's detailed paleontological and stratigraphic records provide outstanding opportunities to study changes in organisms and their environments in order to better understand today's environment.

Mission Statement

Petrified Forest National Park preserves, protects and interprets a globally significant example of a Triassic ecosystem, and a continuum of human use in a high desert/short grass prairie. It preserves wilderness values for re-creation, solitude, vistas, natural quiet and night skies. It provides outstanding opportunities for scientific research and education.

Key External Factors Affecting Plan's Accomplishment

While park management and staff can plan, manage, and largely control much of what occurs in the park, other things they can only influence, especially things external to park boundaries. Some things, such as natural events, they have no control over whatsoever. In developing Petrified Forest National Park's Strategic Plan and its long-term goals, it was important to take into consideration key external factors that could negatively or positively affect goal outcomes. A few of the most important or most likely are identified briefly below. This is by no means an exhaustive list but simply those that are most likely to influence outcomes as viewed at the time of writing the plan.

Recreation Fee Demonstration Program: the accomplishment of many of the park goals is directly tied to funding generated through this program. This program was just extended for an additional 10 years. This funding is generated from entrance fees, and thus is directly dependent on park visitation. A decrease in visitation will result in less funding. This Strategic Plan, as formulated, reflects both the continuation of the Recreation Fee Demonstration Program and the assumption that funding will continue at approximate current levels.

Weather: the park is situated on a high desert plateau and hence experiences a high erosion rate due to both wind and precipitation. Major archeological and fossil resources, and the knowledge they contain, are being lost to this erosion primarily because the park lacks adequate staff to monitor all sites adequately.

On December 3, 2004, President George Bush signed H.R. 1630, the "Petrified Forest National Park Expansion Act of 2004," authorizing the Secretary of Interior to expand the boundaries of the Park and acquire land for inclusion. This expansion will add approximately 125,000 acres to the park, more than doubling its size. The park's goal for 2005-2006 is to develop a plan for acquiring State lands or interest in the State lands identified for inclusion within the revised boundary. The authorizing legislation requires that a General Management Plan be completed within three years of the date of enactment; to comply with this requirement, the park plans to amend its current General Management Plan within this timeframe to address the use and management of any additional lands. The park also intends to develop partnerships to assist with purchasing and negotiations of inclusion lands, and to allocate funding purchases to initiate surveys, appraisals, compliance and procurement of inclusion lands.

The addition of the Painted Desert complex to the National Register will have a significant effect on the park's priorities for dollars and personnel.

Consultation in Plan Preparation

GPRA requires that Congress, OMB, and other interested and affected parties be consulted in the development of Strategic Plans. Congress and OMB, as well as the Department of the Interior, were extensively consulted in the development of the DOI and NPS servicewide plan. In the development of Petrified Forest National Park's local Strategic Plan, the following individuals and/or organizations were consulted at various stages of development: Western Archeological Conservation Center; USGS Biological Resources Division, Flagstaff and Tucson; the Navajo and Hopi tribes; Northern Arizona University; Dr. Adrian Hunt; Dr. Sid Ash; the Denver Service Center; Intermountain Support Office (Denver and Santa Fe); the State Historic Preservation Office; the State of Arizona; and the governments of Navajo and Apache Counties and the City of Holbrook.

Strategic Plan Preparers

Lee Baiza, Superintendent
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Amanda Zeman, Historical Architect
Scott Williams, Museum Technician

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 17, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ia01C

Park/ Program Goal ID Number: Ia01C

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Closely associated Wetland goal

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 0 acres of Petrified Forest National Park Wetlands acheive desired conditions.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Park must enter

Unit Measure:

Acres

Condition (Desired):

park must enter

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Petrified Forest National Park wetlands have not been mapped and the acreage for wetlands has not been determined. To date the park lacks detailed condition assessments for wetland areas. Although the park currently does not have the required information to meet the criteria for reporting to this servicewide goal, activities will be developed under goal Ib01, resource inventories to address data collection.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 17, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ia01D

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Closely Associated riparian goal

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 0 miles of stream miles in Petrified Forest NP achieve desired condition.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Park Must Determine

Unit Measure:

Acres

Condition (Desired):

Park Must Determine

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Petrified Forest NP stream miles have not been mapped for condition assessments and no plans exist for managing stream miles. Since the park currently lacks the required information to meet the criteria for reporting to this servicewide goal, activities will be developed under goal Ib01, resource inventories, to address this lack of data.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: January 13, 2005

DOI Goal ID Number:

NPS Goal ID Number: Ia01E

Park/ Program Goal ID Number: Ia01E

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Other Upland area

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 0 acres of upland areas in Petrified Forest NP achieve desired condition.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

park determined

Unit Measure:

acres

Condition (Desired):

park determined

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Petrified Forest NP upland areas have not been mapped for condition assessments and no plans exist for managing upland areas. Since the park currently lacks the required information to meet the criteria for reporting to this servicewide goal, activities will be developed under goal Ib01, resource inventories, to address this lack of data.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: January 14, 2005

DOI Goal ID Number:

NPS Goal ID Number: la10

Park/ Program Goal ID Number: la10

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Wilderness areas: TBD Percent of the 43,602,713 acres of designated wilderness achieving wilderness character objectives as specified by statute

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008 40,208 of the 50,260 acres (based on 80% estimate as of June 2004, actual acreage tbd in 2005) of the Petrified Forest National Park designated wilderness area meet wilderness character objectives.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Objectives

Each wilderness

Met

50260

40208

5-Year Results Plan:

Exotic plant species are the only known major impact to wilderness character at PEFO. Park Staff intend to inventory and map wilderness acres to determine the extent of exotic species invasions (primarily tamarisk) on wilderness lands. This information will be used to develop a Wilderness Area Tamarisk Management plan which will be implemented during this strategic plan if personnel and funding allow.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: February 11, 2005

DOI Goal ID Number:

NPS Goal ID Number: 1a1B

Park/ Program Goal ID Number: 1a1B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

2.8% (73,500 canopy acres of 2.6 million acres) of acres infested with invasive plant species are contained.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 37 acres (9.6% of 384 acres) of Petrified Forest National Park lands impacted by invasive (non-native) plants are effectively controlled.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Impacted Lands

acres

Contained

384

0

5-Year Results Plan:

Park staff will work with the Colorado Plateau Exotic Plant Management Team and the Coconino County Rural Environment Corps to continue to contain tamarisk infestations along Cottonwood Wash, Jim Camp Wash, Dry Wash and the Puerco River.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: November 27, 2004

DOI Goal ID Number:

NPS Goal ID Number: la3

Park/ Program Goal ID Number: la3

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Air quality in 70% of NPS reporting park areas has remained stable or improved

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Air quality in Petrified Forest National Park has remained stable or improved.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Park air quality

percent

Improved or stable

0

0

5-Year Results Plan:

Petrified Forest is a Class I Airshed, with very high air quality measures. Park staff will continue to monitor and maintain WASO AQ program equipment so that any changes in air quality will be noted.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 20, 2004

DOI Goal ID Number:

NPS Goal ID Number: la5

Park/ Program Goal ID Number: la5

NPS Servicewide Goal Description (Mission or Long-term Goal text):

47% of historic structures on the current List of Classified Structures are in good condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 19 of 53 (36%) of Petrified Forest National Park historic structures on the current List of Classified Structures are in good condition.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Condition

Unit Measure:

Each structure

Condition (Desired):

Good

*Total # Units in
Baseline:*

53

*Status in Base
Year (# Meeting
Condition):*

6

5-Year Results Plan:

Five Year Plan of Work and Results

The List of Classified Structures (LCS) is a computerized, evaluated inventory of all historic and prehistoric structures having historical, architectural, or engineering significance in which the National Park Service has or plans to acquire any legal interest.

Historic structures within the Park in good condition at the end of 2004 are 13 of 53. All of the 53 historic structures on the LCS contribute to the proposed Historic District, which will be nominated to the National Register of Historic Places. These structures are within a "designed landscape" largely designed by National Park Service landscape architects, architects, and engineers and constructed by Civilian Conservation Corp (CCC) craftsmen from 1933-1940.

The Park relies on other than base funds to restore and repair historic structures. Activities to be accomplished are replace foam roofs and windows on several buildings, interior painting and upgrading of electrical and plumbing systems.

Good condition of historic structures on the LCS is defined as: The structure and significant features are intact, structurally sound, and performing the intended purpose. The structure and significant features need no repair or rehabilitation, but only routine or preventive maintenance.

The Park has 13 historic structures already in good condition will be maintained in good condition. Of the 53 historic structures listed in the LCS, 35 will remain in fair or poor condition. Additional structures could be brought into good condition if Special Emphasis Program Allocation System (SEPAS) funds was received. Proposals will be submitted to obtain SEPAS funding to accomplish these projects. This goal will be measured by the number of historic structures in condition.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: November 27, 2004

DOI Goal ID Number:

NPS Goal ID Number: 1a6

Park/ Program Goal ID Number: 1a6

NPS Servicewide Goal Description (Mission or Long-term Goal text):

75.5% of preservation and protection standards are met for park museum collections .

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 433 (83%) of 516 applicable preservation and protection standards for the Petrified Forest National Park museum collections are met.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Applicable standards

Unit Measure:

Each standard

Condition (Desired):

Standards meet

*Total # Units in
Baseline:*

535

*Status in Base
Year (# Meeting
Condition):*

435

5-Year Results Plan:

Park staff will continue to work towards decreasing museum deficiencies.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: November 27, 2004

DOI Goal ID Number:

NPS Goal ID Number: la7

Park/ Program Goal ID Number: la7

NPS Servicewide Goal Description (Mission or Long-term Goal text):

33% of the cultural landscapes on the current Cultural Landscapes Inventory are in good condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 2 of 2 (100%) of the Petrified Forest National Park cultural landscapes on the FY 2004 Cultural Landscapes Inventory are in good condition.

Target Year:

2008

Performance Indicator (what is measured):

Condition

Unit Measure:

Each landscape

Condition (Desired):

Good

Total # Units in Baseline:

2

Status in Base Year (# Meeting Condition):

0

5-Year Results Plan:

Five Year Plan of Work and Results

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: April 21, 2005

DOI Goal ID Number:

NPS Goal ID Number: 1a8

Park/ Program Goal ID Number: 1a8

NPS Servicewide Goal Description (Mission or Long-term Goal text):

53% of the recorded archeological sites with condition assessments are in good condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 173 (40.14% of 431) of the Petrified Forest National Park archeological sites listed on the current Archeological Sites Management Information System (ASMIS) with condition assessments, are in good condition.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Condition

Unit Measure:

Each archeological site

Condition (Desired):

Good

*Total # Units in
Baseline:*

431

*Status in Base
Year (# Meeting
Condition):*

173

5-Year Results Plan:

Park staff will continue the archeological site monitoring program developed for PEFO by WACC. Since non-archeologists will be doing the monitoring, PEFO will be on the accelerated 3-year schedule for condition monitoring. If changes to site conditions are noted, WACC will be contacted to provide professional assessment services.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: January 10, 2005

DOI Goal ID Number:

NPS Goal ID Number: la9

Park/ Program Goal ID Number: la9

NPS Servicewide Goal Description (Mission or Long-term Goal text):

40% (1,299 of 3,248) of known paleontological localities in parks are in good condition.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 200 (93%) of 215 of Petrified Forest National Park documented paleontological localities known as of FY 2004 are in good condition.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Condition

Unit Measure:

Each site

Condition (Desired):

Good

*Total # Units in
Baseline:*

555

*Status in Base
Year (# Meeting
Condition):*

188

5-Year Results Plan:

Park staff will continue the paleontological site inventory, monitoring and documentation program. Current sites documented in good condition number 187, there are a total of 555 documented sites. Efforts to find the remaining sites may be difficult due to lack of specific information contained in researcher field notes. Park staff will make every effort possible to meet this goal, however, this lack of documentation may prevent the FY 2008 predicted outcome.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 17, 2004

DOI Goal ID Number:

NPS Goal ID Number: lb01

Park/ Program Goal ID Number: lb01

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Other NR data sets

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 10 (88%) of 12 primary Petrified Forest National Park natural resource inventories identified in a Resource Management Plan and General Management Plan are completed.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

12

5

5-Year Results Plan:

Petrified Forest National Park will increase its natural resource data set through the following products: air quality related values determination, digital vegetation map, digital geology map, improved bibliography. If funding becomes available, park staff will pursue mapping and condition assessments of surface waters, wetlands, riparian corridors and upland areas.

In addition, the park will pursue delineation of wetlands, stream courses, riparian areas and associated uplands.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: January 11, 2005

DOI Goal ID Number:

NPS Goal ID Number: lb02C

Park/ Program Goal ID Number: lb02C

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Other

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of Petrified Forest National Park historic structures inventoried (but not to required standards) is increased by 3 to 56 (3%) from FY 2004.

Target Year:

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Number updated

Each record

Increased

0

0

5-Year Results Plan:

Five Year Plan of Work and Results park staff will add 3 files to the park's LCS database by 9/30/08.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: April 22, 2005

<i>DOI Goal ID Number:</i>					<i>NPS Goal ID Number:</i> lb2A					<i>Park/ Program Goal ID Number:</i> lb2A				
<i>NPS Servicewide Goal Description (Mission or Long-term Goal text):</i> Archeological sites inventoried and evaluated are increased by 14.3% (from FY 2003 baseline of 57,752 sites to 66,000).														
<i>Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):</i> By September 30, 2008, the number of Petrified Forest National Park archeological sites inventoried, evaluated and listed in the Archeological Sites Management Information System (ASMIS) is increased from FY03 to 799 (14.3% increase).										<i>Target Year:</i> 2008				
<i>Performance Indicator (what is measured):</i> Number in database			<i>Unit Measure:</i> Each site added			<i>Condition (Desired):</i> Increased			<i>Total # Units in Baseline:</i> 681			<i>Status in Base Year (# Meeting Condition):</i> 699		
<i>5-Year Results Plan:</i> Petrified Forest National Park staff will seek funding to continue with systematic archeological inventory program in order to increase sites documented in ASMIS. Services will be contracted with WACC to continue this program.														

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: April 20, 2005

DOI Goal ID Number:

NPS Goal ID Number: lb2B

Park/ Program Goal ID Number: lb2B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Cultural landscapes on the Cultural Landscapes Inventory that have complete, accurate and reliable information are increased by 110.8% from FY 2003 (from 148 to 312 landscapes).

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the Petrified Forest National Park cultural landscapes on the Cultural Landscapes Inventory that have complete, accurate and reliable information remain at the FY 2006 level (4).

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Number in database

Unit Measure:

Each landscape

Condition (Desired):

Increased

*Total # Units in
Baseline:*

3

*Status in Base
Year (# Meeting
Condition):*

0

5-Year Results Plan:

Petrified Forest National Park staff anticipate adding the Painted Desert Inn and Painted Desert Headquarters Area Cultural Landscapes to the CLI.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: January 11, 2005

DOI Goal ID Number:	NPS Goal ID Number: lb2C	Park/ Program Goal ID Number: lb2C
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NPS Servicewide Goal Description (Mission or Long-term Goal text):

100% of the historic structures on the FY 2003 List of Classified Structures have complete, accurate and reliable information (26,531 of 26,531 structures).

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 53 of 53 (100%) of Petrified Forest National Park historic structures on the FY 2003 List of Classified Structures have complete, accurate and reliable information.

<i>Target Year:</i>
2008

<i>Performance Indicator (what is measured):</i>	<i>Unit Measure:</i>	<i>Condition (Desired):</i>	<i>Total # Units in Baseline:</i>	<i>Status in Base Year (# Meeting Condition):</i>
Number updated	Each record	Increased	53	53

5-Year Results Plan:

Park staff will work with Regional Office personnel to ensure that LCS data is updated on a bi-annual basis.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: January 18, 2005

DOI Goal ID Number:

NPS Goal ID Number: 1b2D

Park/ Program Goal ID Number: 1b2D

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Museum objects cataloged are increased by 42% (from FY 2001 baseline of 44 million to 60.2 million).

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of Petrified Forest National Park museum objects cataloged and submitted to the National Catalog is increased from 125,940 in FY2001 to 151,934 (39.6% increase).

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Number of museum objects
cataloged

Unit Measure:

Each museum object added

Condition (Desired):

Increased

*Total # Units in
Baseline:*

121831

*Status in Base
Year (# Meeting
Condition):*

149254

5-Year Results Plan:

Park museum staff will continue to catalog approximately 670 objects per year to meet the goal of 151,934 objects cataloged by FY 2008.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: February 18, 2005

<i>DOI Goal ID Number:</i>	<i>NPS Goal ID Number:</i> 1b2E	<i>Park/ Program Goal ID Number:</i> 1b2E
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NPS Servicewide Goal Description (Mission or Long-term Goal text):

Ethnographic resources inventory is increased 114.4% (from FY 2001 baseline of 929 to 1,992).

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of Petrified Forest National Park ethnographic resources inventoried, evaluated, and entered on the NPS Ethnographic Resources Inventory (ERI) is increased from 0 in FY2001 to 4 (400% increase).

	<i>Target Year:</i>
	2008

<i>Performance Indicator (what is measured):</i>	<i>Unit Measure:</i>	<i>Condition (Desired):</i>	<i>Total # Units in Baseline:</i>	<i>Status in Base Year (# Meeting Condition):</i>
Number of records	Each record	Increased	0	0

5-Year Results Plan:

Resource management staff will work with researchers from NAU, regional office personnel and affiliated tribal representatives to identify native american ethnographic resources within Petrified Forest National Park.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: November 27, 2004

DOI Goal ID Number:

NPS Goal ID Number: lb2F

Park/ Program Goal ID Number: lb2F

NPS Servicewide Goal Description (Mission or Long-term Goal text):

18.7% (72 of 384) of parks have historical research (an approved Historic Resource Study AND an approved Administrative History) that is current and completed to professional standards as of 1985.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the Petrified Forest National Park Historic Resource Study (HRS) and Administrative History are completed to professional standards and current (approved since 1985).

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Studies

Each park

Updated

0

0

5-Year Results Plan:

Petrified Forest NP staff will request funding for the completion of a Historic Resource Study. This is especially important, since the park has been expanded by 128,000 acres and there are known historic resources within this area. If funding is received, the park anticipates completing the HRS by FY 2008.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 27, 2004

DOI Goal ID Number:

NPS Goal ID Number: lb3A

Park/ Program Goal ID Number: lb3

NPS Servicewide Goal Description (Mission or Long-term Goal text):

100% of 270 parks with significant natural resources have identified their vital signs for natural resource monitoring

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Petrified Forest National Park has identified its vital signs for natural resource monitoring.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Vital signs

Unit Measure:

Each park

Condition (Desired):

Identified

*Total # Units in
Baseline:*

0

*Status in Base
Year (# Meeting
Condition):*

0

5-Year Results Plan:

Five Year Plan of Work and Results: this goal was accomplished in FY 2004. It will be revisited when the park begins to inventory new lands as they are acquired under the expansion bill signed 12/3/04.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: November 27, 2004

DOI Goal ID Number:

NPS Goal ID Number: lb3B

Park/ Program Goal ID Number: lb3B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

80% of 270 parks with significant natural resources have implemented natural resource monitoring of key vital signs parameters

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Petrified Forest National Park has implemented natural resource monitoring of key vital signs parameters.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Vital signs

Unit Measure:

Each park

Condition (Desired):

Monitoring

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Petrified Forest National Park staff will continue to work with Southern Colorado Plateau Inventory and Monitoring Network staff to implement a natural resource vital signs monitoring program for the park. Park staff will continue current program of monitoring reptile/amphibian populations.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: January 14, 2005

DOI Goal ID Number:

NPS Goal ID Number: 1b5

Park/ Program Goal ID Number: 1b5

NPS Servicewide Goal Description (Mission or Long-term Goal text):

40% (30) of the 75 park units with wilderness/backcountry resources that have approved plans that address the management of those resources

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Petrified Forest National Park has an approved plan that addresses the management of the designated wilderness area resources.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Wilderness plan

Each wilderness

Approved

0

0

5-Year Results Plan:

Petrified Forest National Park will have a completed Wilderness Area Management Plan by the end of FY 2008.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ila1A

Park/ Program Goal ID Number: Ila1

NPS Servicewide Goal Description (Mission or Long-term Goal text):

95% of park visitors are satisfied with appropriate park facilities, services, and recreational opportunities.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 95% of visitors to Petrified Forest National Park are satisfied with appropriate park facilities, services, and recreational opportunities.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Visitor satisfaction

percent

Satisfied

95

95

5-Year Results Plan:

Five Year Plan of Work and Results: Facilities and infrastructures that exist for the comfort, education, enjoyment, and safety of the visitor are preserved, protected, restored, or maintained to provide facilities and recreational opportunities that directly benefit the public. High quality information and orientation services will be consistently provided to the visiting public.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 27, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ila1B

Park/ Program Goal ID Number: Ila1B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

79% of park visitors are satisfied with commercial services in the parks.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 80% of visitors are satisfied with commercial services at Petrified Forest National Park.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Visitor satisfaction

Unit Measure:

percent

Condition (Desired):

Satisfied

*Total # Units in
Baseline:*

80

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Petrified Forest maintains a concessions contract for gift shop, food, and gasoline services. Park staff will continue to work closely with concessions operations to provide monitoring of performance and feedback. Staff will continue to conduct required number of inspections of all concessions facilities. These activities are for the purpose of assuring that visitors continue to receive high quality services. The visitor satisfaction goal is based on an five year average of visitor satisfaction with commercial services at the park.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: April 21, 2005

DOI Goal ID Number:

NPS Goal ID Number: Ila2A

Park/ Program Goal ID Number: Ila2

NPS Servicewide Goal Description (Mission or Long-term Goal text):

The number of visitor accident/incidents will be at or below 4,969 accidents/incidents.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of visitor accidents/incidents at Petrified Forest National Park is maintained at the low annual average for FY2000-FY2003 of 2.0 incidents.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Accidents/incidents

Each accident/incident

Reduced

2

0

5-Year Results Plan:

By September 30, 2008, the annual average number of reportable visitor accidents/incidents is maintained at the FY2000 - 2003 average of 2.0. This will be accomplished by emphasizing visitor safety in all aspects of park operations including: protection, fee collection, interpretation, and maintenance activities.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 22, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ila2B

Park/ Program Goal ID Number: iia2B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

The number of servicewide visitor fatalities will be at or below 120.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of visitor fatalities at Petrified Forest National Park will remain at zero.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Fatalities

Unit Measure:

Each fatality

Condition (Desired):

Reduced

*Total # Units in
Baseline:*

0

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Same work plan as goal Ila2A

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: I1b1

Park/ Program Goal ID Number: I1b1

NPS Servicewide Goal Description (Mission or Long-term Goal text):

87% of visitors understand and appreciate the significance of the park they are visiting

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 87% of Petrified Forest National Park visitors understand the significance of the park

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Visitor understanding

percent

Understand

78

78

5-Year Results Plan:

Five Year Plan of Work and Results: Interpretive exhibits, media and programs will be continually evaluated, rehabilitated, updated and maintained as needed. The park will seek evaluation and social science studies that will help determine the best way to share critical resource messages with the visiting public that improve visitor understanding and a sense of resource stewardship.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 22, 2004

DOI Goal ID Number:

NPS Goal ID Number: Iva10A

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

X(TBD) (Y% of Z) of NPS cultural and natural heritage assets are in fair or good condition as measured by the FCI.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By Sep. 30, 2008 72% or 18 of 24 historical buildings at Petrified Forest National Park will be listed as good or fair condition as measured by FCI.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Condition of asset

Each asset

Fair or good

24

10

5-Year Results Plan:

Of the assets PEFO lists on the Asset Deficiency Listing (Detail, Historic only) by Park report (12/22/04), ten are listed in poor or serious condition. By September 30, 2005, PEFO will submit PMIS statements requesting funding for the work necessary to bring 18 of the listed assets to a good or fair condition. If requested PMIS funding is assigned in time to complete the work, by September 30, 2008, the Cultural and Heritage resources listed in poor and serious condition will be upgraded to a good or fair condition. Work to bring the assets to the fair or good condition are contingent on receipt of PMIS funding (with the exception of housing).

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 22, 2004

DOI Goal ID Number:

NPS Goal ID Number: Iva10B

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

NPS Non-historic buildings condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By Sep. 30, 2008 100% or (18 of 18) of PEFO non- historic buildings will be listed in good or fair condition as measured by FCI.

Target Year:

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Condition of asset

Each asset

Fair or good

18

15

5-Year Results Plan:

PEFO has 18 buildings listed on FMSS Asset Deficiency Listing (Detail) Report (12/22/04) as non-historic. 15 buildings are listed in fair and good condition and 3 are listed as poor. PEFO will submit PMIS statements requesting funding for the work necessary to bring the listed assets to a good or fair condition.

If requested PMIS funding is assigned in time to complete the work, by September 30, 2008, the buildings listed in poor and serious condition will be upgraded to a good or fair condition. Work to bring the assets to the fair or good condition are contingent on receipt of PMIS funding.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 22, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa10C

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

X (TBD) (Y% of Z) NPS other assets are in fair to good condition as measured by the FCI.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 23 (92% of 26) other assets are in fair to good condition as measured by the FCI at Petrified Forest National park.

Target Year:

2008

5-Year Results Plan:

Petrified Forest National Park lists 26 other facilities (non-building, non-historic) assets in the Park. The condition rating is as follows: good, 19 and 7 in poor/serious. There are numerous PMIS project statements in the system to address the deficiencies. When the redesignated funding sourced PMIS projects are approved, the intended work to correct deficiencies of asset not listed in fair or good condition will commence.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 08, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa3

Park/ Program Goal ID Number: IVa3

NPS Servicewide Goal Description (Mission or Long-term Goal text):

100% of NPS employees have performance plans linked to appropriate park (office) strategic goals and annual goals

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 100% of Petrified Forest National Park's employee performance plans are linked to appropriate strategic and annual performance goals.

Target Year:

2008

Performance Indicator (what is measured):

Employee performance plans

Unit Measure:

Each employee

Condition (Desired):

Linked to goals

Total # Units in Baseline:

47

Status in Base Year (# Meeting Condition):

47

5-Year Results Plan:

Five Year Plan of Work and Results

Petrified Forest National Park will continue to have 100% of employee performance plans linked to appropriate strategic and annual performance goals.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: January 13, 2005

DOI Goal ID Number:

NPS Goal ID Number: IVa5

Park/ Program Goal ID Number: IVa5

NPS Servicewide Goal Description (Mission or Long-term Goal text):

25% of employee housing units are in fair or good condition as measured by the Facilities Condition Index (FCI), based on condition assessments and data in FMSS.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 14 of 19 or 74% of employee housing units are in fair or good condition as measured by the FCI at Petrified Forest National Park.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Employee housing

Each housing unit

Fair or Good

19

19

5-Year Results Plan:

Five Year Plan of Work and Results

Employee housing at Petrified Forest National Park is essential for emergency response personnel to provide immediate response to Structural fires, floods and various visitor assistance situations as identified in the Housing Management Plan. Efforts will continue to bring all housing up to good condition.

In 2004, the Park had 19 housing assets on its housing inventory list 10 are in good condition

The Facility Management staff will inspect and make repairs necessary to bring one unit each year until 2008 up to good condition. Improvements are contingent on the award of funding above regular ONPS. Additional structures could be brought into good condition if Special Emphasis Program Allocation System (SEPAS) funds are received. Proposals will be submitted to obtain SEPAS funding to accomplish these projects.

Good condition of employee housing is defined in the National Park Service Employee Housing Management Handbook as: In good repair and requires minimum maintenance and no repair. This goal will be measured by the reduction of employee housing in poor to fair condition.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa6A

Park/ Program Goal ID Number: IVa6A

NPS Servicewide Goal Description (Mission or Long-term Goal text):

The NPS rolling 5-year (previous 5 years) average number of employee accidents will be at or below 716.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of Petrified Forest National Park's employee lost-time injuries is reduced from the previous 5 years, FY1999-2003, 5-year annual average of 4.02 to 2. Actual number of employee fatalities will be reported.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Incidents

Unit Measure:

Each incident resulting in
injury

Condition (Desired):

Reduced

*Total # Units in
Baseline:*

4.02

*Status in Base
Year (# Meeting
Condition):*

4.02

5-Year Results Plan:

Five Year Plan of Work and Results

The park will continue to stress safety and to reduce the number of employee injuries.

The park will issue a Safety Policy in FY05 and revisit and update annually if necessary. Root cause analyses will be done on all accidents. A minimum of two safety inspections will be conducted annually by the park's Safety Officer. Safety will be stressed at team meetings, and job hazard analyses on major job functions will be prepared, reviewed and updated annually if necessary. Safety training will be held on various topics such as defensive driving, lifting and material handling. Safety-related work orders will receive high priority.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: July 09, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa6B

Park/ Program Goal ID Number: IVa6B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

The servicewide Continuation of Pay (COP) hours will be at or below 55,335 hours.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of Petrified Forest National Park's hours of Continuation of Pay is reduced from the FY 1997-2001 5-year annual average of 305.8 to 200. .

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

COP hours

Each COP hour

Reduced

1237.09

1237.09

5-Year Results Plan:

Five Year Plan of Work and Results

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: IVa6C

Park/ Program Goal ID Number: IVa6C

NPS Servicewide Goal Description (Mission or Long-term Goal text):

The NPS number of employee fatalities

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of NPS employee fatalities will be reported, but will not be targeted.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Fatalities

Unit Measure:

Each fatality

Condition (Desired):

Reduced

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 17, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVb1A

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

NPS units have X community partnerships designed to enhance the park's ability to manage recreation activities seamlessly.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Petrified Forest National Park has 7 community partnerships designed to enhance the park's ability to manage recreation activities seamlessly. One partnership will be amended to allow co-location of facilities for that department at the the park.

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Park Partnerships

Each partnership

Established

7

5-Year Results Plan:

The park currently has 7 written agreements with local agencies. These agreements are with;

Navajo County Sheriff's Office

Apache County Sheriff's Office

Holbrook Volunteer Fire Department

SunValley Fire Department

Puerco Valley Fire Department

Northern Arizona University

Petrified Forest Museum Associations

These agreements are in-force at this time. We intend to keep these agreements current through the span of the Strategic Plan. We also intend to substantially modify the agreement with Puerco Valley Fire Department to allow the department to locate a satellite fire station at the park.

The park also has numerous unwritten agreements with a number of agencies and governments which we intend to continue to develop. These include, but are not limited to;

Department of Public Safety

Navajo County Board of Supervisors

Apache County Board of Supervisors

Navajo Nation

Hopi Nation

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 17, 2004

Zuni Nation Holbrook City Council Northland Pioneer College Arizona Department of Transportation

Strategic Plan Report, FY 2005-2008

Park/ Program Name: PETRIFIED FOREST NP

Park/ Program Org Code: 8430

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVb2

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

8% increase in attendance at facilitated programs (from 147 million to 159 million)

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30,2008, attendance at facilitated programs will increase by 10% from 612,113 in 2003 to 673,324

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Facilitated programs

Unit Measure:

Each visitor

Condition (Desired):

attended

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Five Year Plan of Work and Results: Interpretive exhibits, media and programs will be continually evaluated, rehabilitated, updated and maintained as needed. The park will seek to better inform potential visitors of upcoming programs and events.

Strategic Plan Report, FY 2005-2008
