

**Workshop on Distributed Energy Resources  
and Combined Heat and Power  
in Regulated and Competitive Markets**



**Evaluation of Alternative  
Commercial Approaches  
to DG/CHP in Hawaii**



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August 28, 2004



# Agenda

- **Background on CEI**
  - The *EconExpert*<sup>TM</sup> Software Tools Applied in the Study
- **The Analysis**
  - Study Objectives
  - HI Tariffs Overview
  - Assumptions
  - Results
    - Economics from Perspective of Host and Owner
    - CHP is Complex – Every Site and Application is Unique
- **Panel for Questions and Discussion**



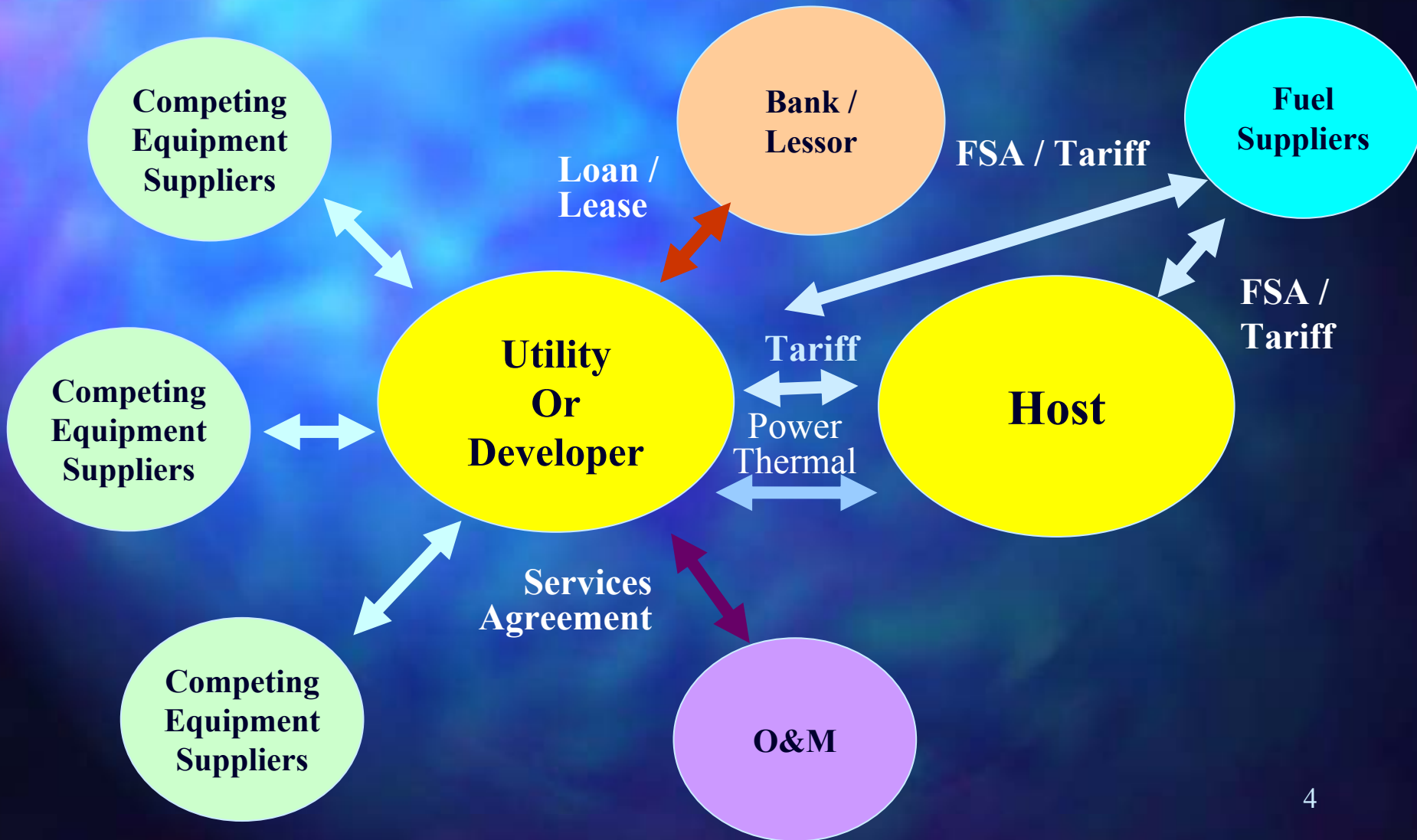
# Competitive Energy Insight, Inc. Power Industry Professionals

- **Founded in 1997**
- **Software Licensing and Consulting Services**
  - Experienced Power Project Developers
  - Microsoft Excel<sup>®</sup> / Visual Basic Specialists
- **Developers of the EconExpert<sup>®</sup> Software Suite**
  - ***EconExpert-IAT*** (Interval Analysis Tool)
  - ***EconExpert-DG*** (Distributed Generation / CHP)
  - ***EconExpert-LP*** (Renewables and Central Power)
    - Documented / Menu Driven
    - Data Entry Templates and Wizards
    - Fully Customizable
    - Automated Sensitivities

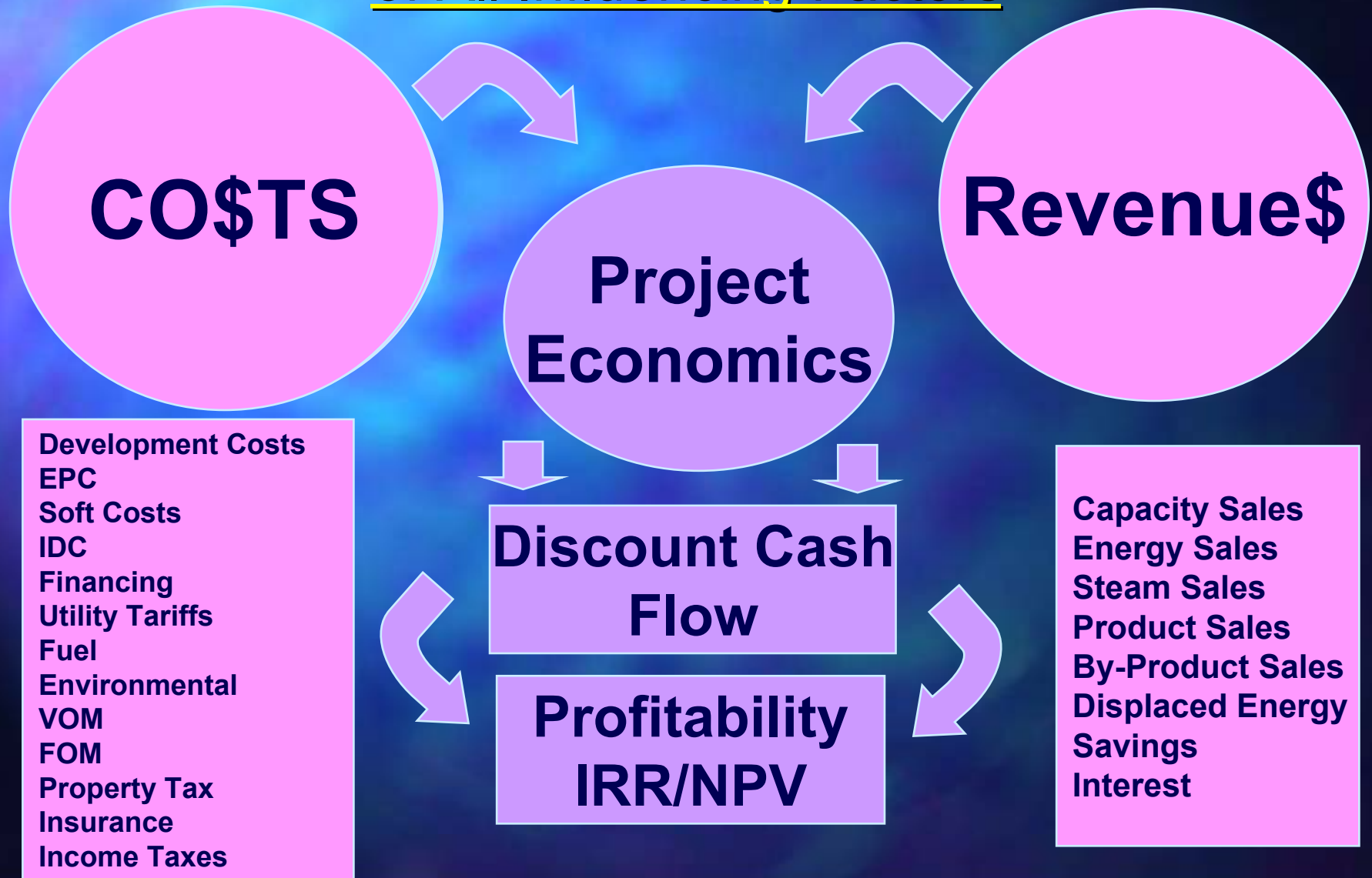
**[www.EconExpert.NET](http://www.EconExpert.NET)**

# Our Analysis Philosophy

## The Economics of Stakeholders in Energy Projects are Linked



Understanding Those Relationships  
Requires Analysis and Understanding  
of All Influencing Factors





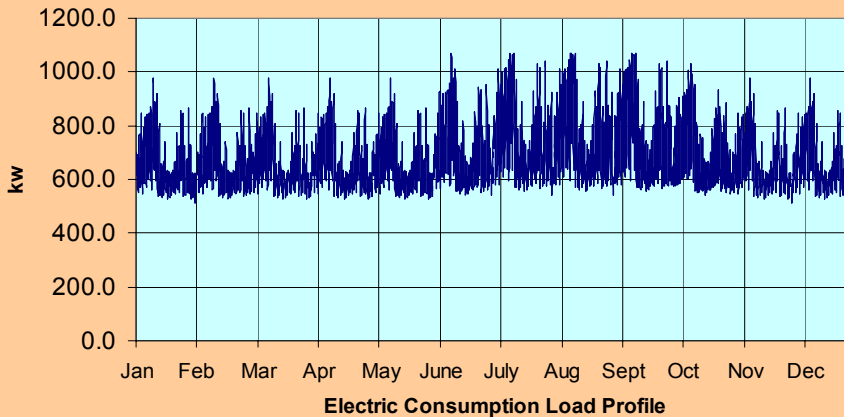


- **Hourly Operating Analysis**
  - Dynamics of DG/CHP Operations
  - Optimize Equipment Selection and Sizing
- **Data Sources**
  - Electric/Thermal meter & sub-metering data
    - Or simulated profiles
  - Fuel and Electric Tariffs
  - Equipment Technical & Performance Data
- **Consolidated Reports & Graphics**
  - Operating Profiles
  - Hourly Performance
  - Monthly Reports
    - Thermal and Electric Bills Before & After DG

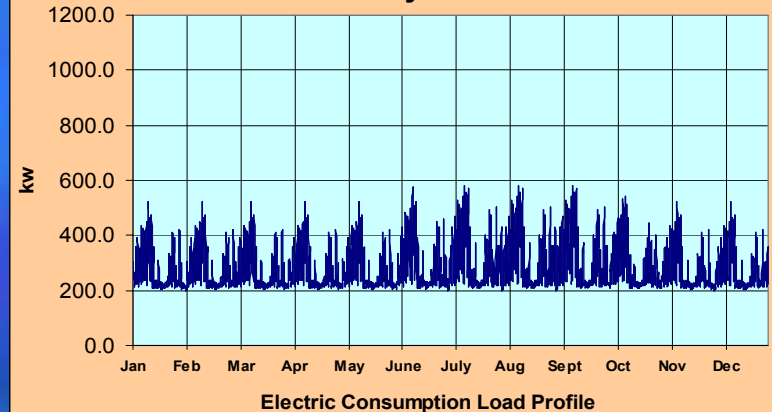


# Electric and Thermal Load and Load Duration Curves

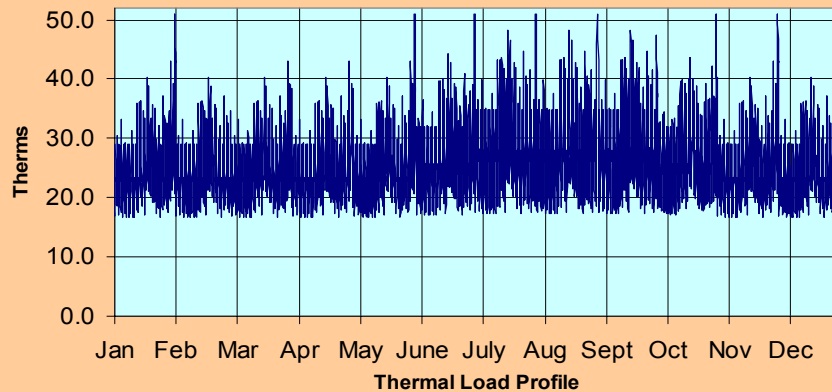
### Hotel - Hourly Electric Load



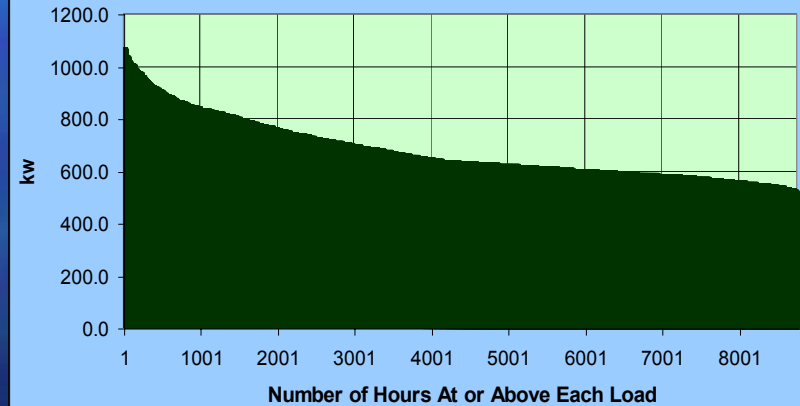
### Hotel - Hourly Chiller Load



### Hotel - Hourly Thermal Load



### Hotel - Electric Load Duration Curve



# EconExpert-IAT

## Simple Tariff Templates

Monthly Fixed Charges			
Category	January	March	April
Customer Charge	\$ 319	\$ 319	\$ 319

Energy Rate kwh/kw of Billing Demand	to kwh/kw	Tiered Energy Charges c/kwh
-	200	10.22
200	400	9.43
400	100,000,000	9.12

Demand Rate / kw of Billing Demand	to ___ kw	Tiered Demand Charges \$/kw mo
-	500	\$9.96
500	1,500	\$9.46
1,500	100,000,000	\$8.46

**Similar Templates Apply to Time-of-Use or Standard Tiered Tariffs**



***EconExpert***

Model the Future

"Universal" Financial Models

BY:



# **EconExpert-DG**

***Economic / Financial Analysis***

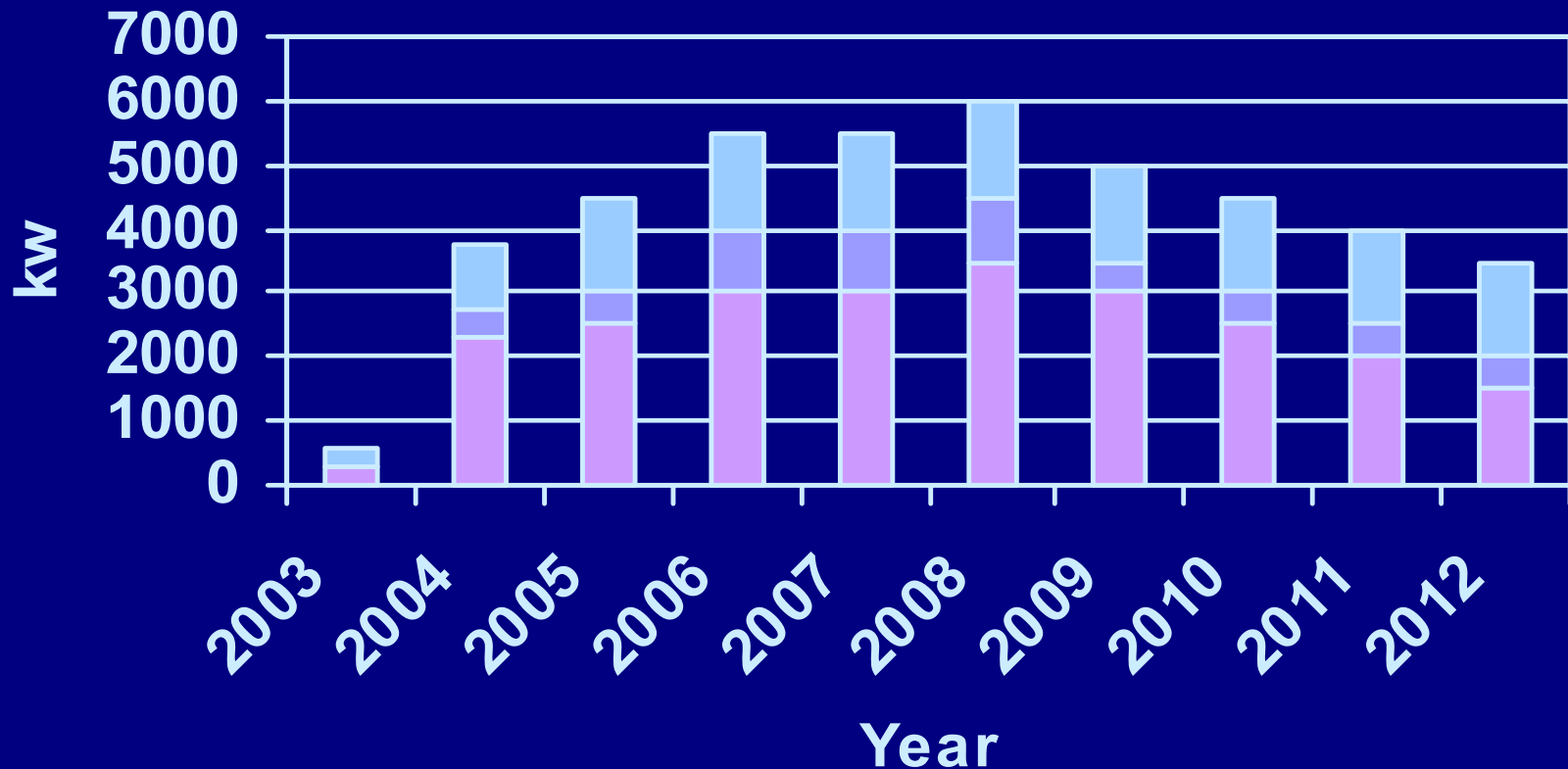
- **Full Before and After-Tax Discount Cash Flow**
- **Critical Considerations for Project Analysis**
  - **Host's Appetite for Electric Energy and Waste Heat**
  - **Regulatory Requirements and Tariffs**
  - **Costs of Installation and Operation**
  - **Performance Characteristics of the Technology**
  - **Fuel Costs and Pricing Risk**
  - **Income Taxes and Efficient Utilization of Tax Benefits**
  - **Sources for Grant Funding**
  - **Financing Alternatives including Operating Leases**
- **Fully Integrated with *EconExpert-IAT***

# Study Objectives

- **Consultations with Key Stakeholders**
  - HECO – Regulated Tariffs and Docket
  - KIUC – DG/CHP Perspective of Electric Cooperative
  - The Gas Company – Independent Ownership
  - Property Owners – Needs and Perspectives
  - Equipment Suppliers – Technology and Solutions
- **Evaluation of Three Typical Applications**
  - From the perspective of various stakeholders
  - Comparison of Economic and Risk Factors
  - Regulated and Unregulated Economic Scenarios

# HECO Companies CHP Forecast

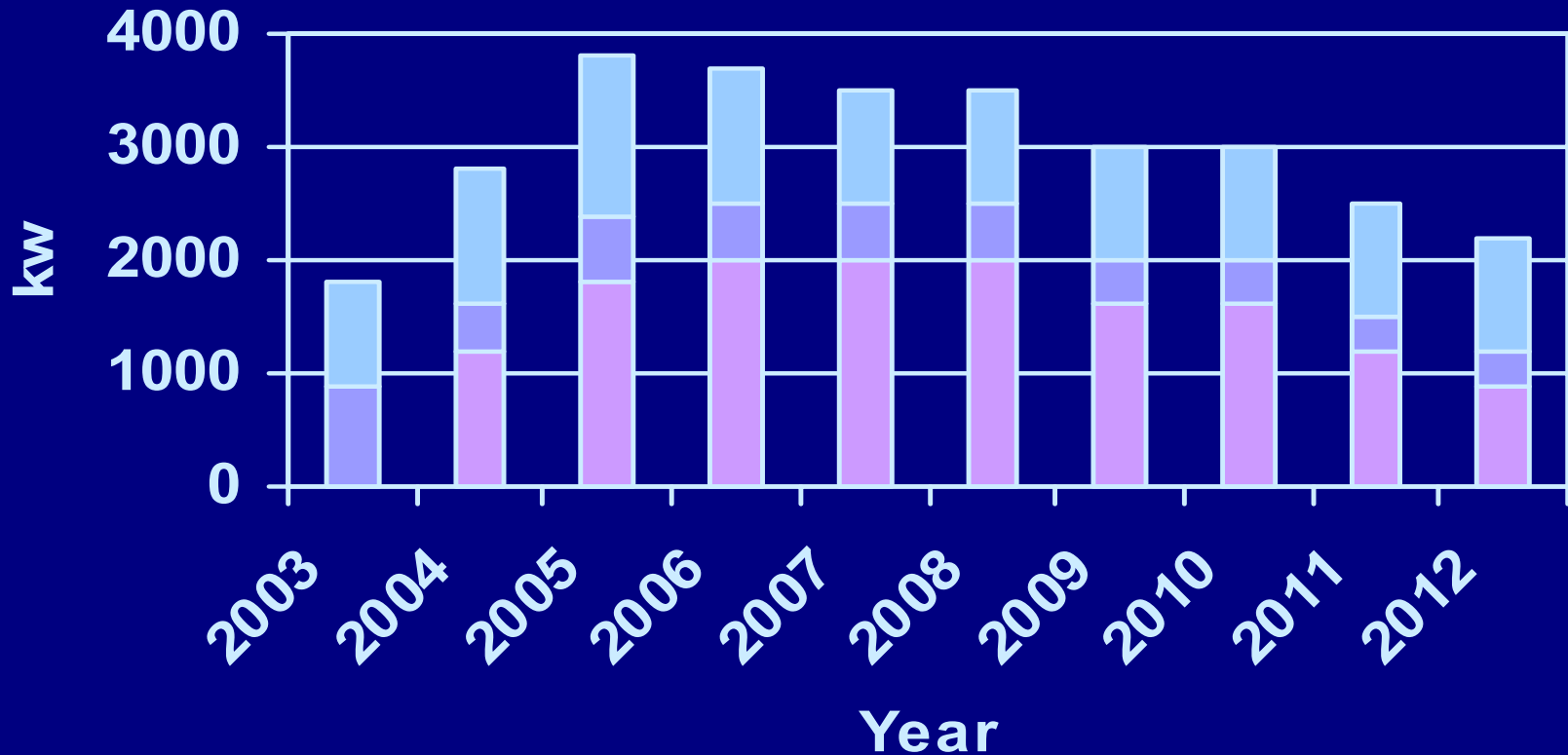
## HECO CHP Forecast



■ Utility Systems ■ 3rd Party with Utility ■ Non-Utility

# HECO Companies CHP Forecast

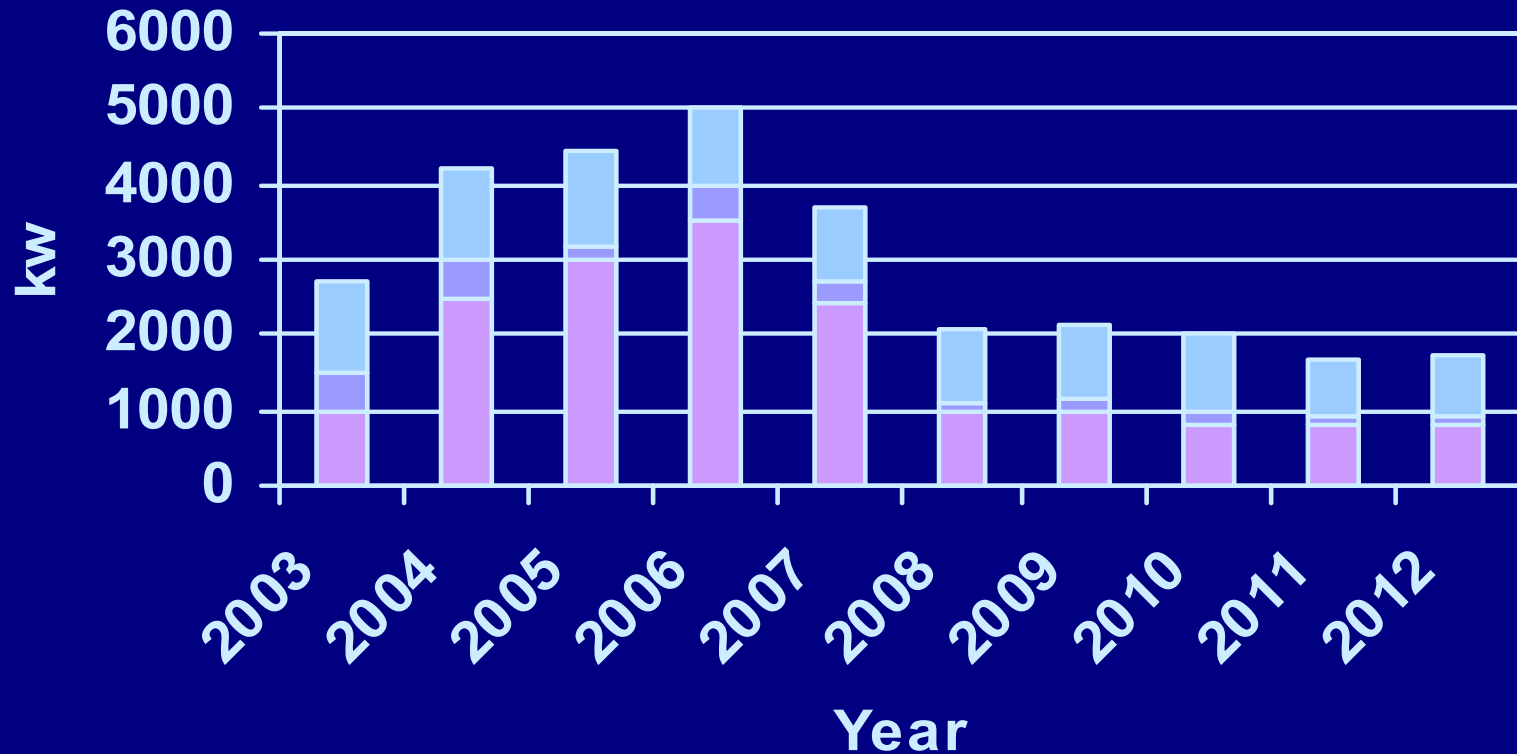
## HELCO CHP Forecast



■ Utility Systems ■ 3rd Party with Utility ■ Non-Utility

# HECO Companies CHP Forecast

## MECO CHP Forecast

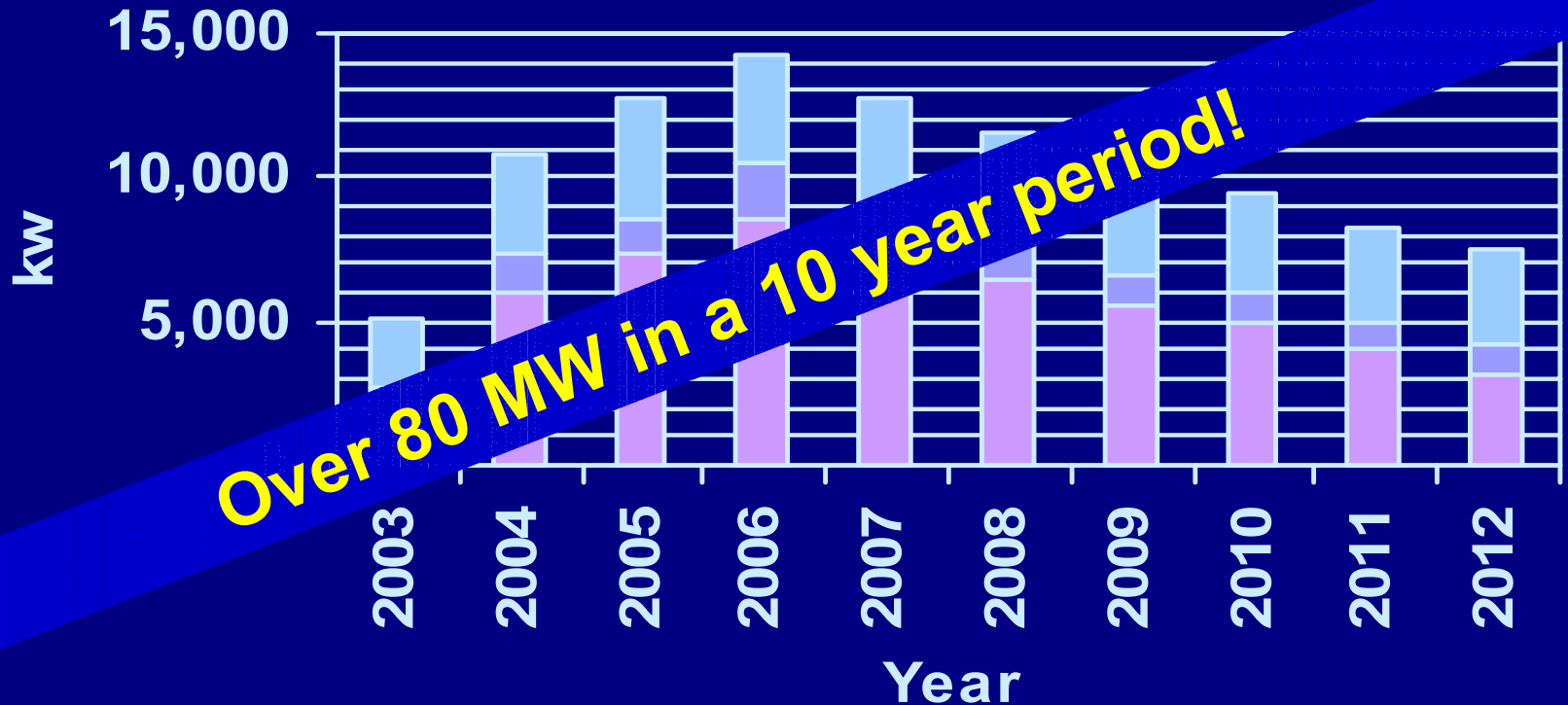


■ Utility Systems ■ 3rd Party with Utility ■ Non-Utility



# HECO Companies CHP Forecast

## Combined HECO-MECO-HELCO CHP Forecast



■ Utility Systems ■ 3rd Party with Utility ■ Non-Utility

# Stakeholder Feedback

- **Rate and Tariff Structures**
- **Comments on Thermal and Electric Load Profiles**
- **Preferred Applications for DG/CHP**
- **Business Models**

# HECO and KIUC Tariffs

(Effective 7/1/04)

<u>Category</u>	<u>HECO Oahu, Schedule PS</u>	<u>KIUC Schedule P</u>
<b>Customer Charge, \$/Mo</b>	<b>\$319</b>	<b>\$347</b>
<b>Demand Charge, \$/kw / Mo</b>	<b>Maximum of Metered Demand or Prior 11 Month Peak</b>	<b>Maximum of Metered Demand or <u>75% of</u> Prior 11 Month Peak</b>
- First 500 kw	\$ 9.96	
- 500 - 1500 kw	\$ 9.46	
- Over 1500 kw	\$ 8.46	
<b>- Monthly Demand</b>		<b>\$10.45</b>
<b>Energy Charge, cents/kwh</b>		
- First 200 kwh / kw of demand	10.22 ¢	22.90 ¢
- 200 – 400 kwh / kw “	9.43 ¢	22.90 ¢
- Over 400 kwh / kw “	9.23 ¢	20.94 ¢
<b>Standby Charges for Private Generation (12 mo), \$/kw Mo</b>	<b>NO</b>	<b>\$5.00*</b>
		<b>*Host or 3<sup>rd</sup> Party Owned. 75% of Standby Demand Ratchet if Miss 2/12 mos</b>

# HELCO and Maui Tariffs

(Effective 7/1/04)

<u>Category</u>	<u>Maui, Schedule P</u>	<u>HELCO, Schedule PS</u>
<b>Customer Charge, \$/Mo</b>	<b>\$225</b>	<b>\$375</b>
<b>Demand Charge, \$/kw / Mo</b>	<b>Maximum of Metered Demand or Prior 11 Month Peak</b>	<b>Maximum of Metered Demand or Prior 11 Month Peak</b>
- First 500 kw	\$ 8.51	\$ 11.25
- 500 - 1500 kw	\$ 8.01	\$ 10.75
- Over 1500 kw	\$ 8.01	\$ 10.75
<b>Energy Charge, cents/kwh</b>		
- First 200 kwh / kw of demand	18.57 ¢	18.78 ¢
- 200 – 400 kwh / kw “	17.03 ¢	16.60 ¢
- Over 400 kwh / kw “	15.31 ¢	15.60 ¢
<b>Standby Charges for Private Generation (12 mo), \$/kw Mo</b>	<b>NO</b>	<b>\$11.40/kw mo* Host or 3<sup>rd</sup> Party Owned, Applies for life of asset.</b>

# Stakeholder Perspectives

- **Utility Own & Operate**
  - Perspectives of HECO and Host
  - Proposed Terms of Docket
  - HECO responsible
- **Host Own & Operate**
  - Identifies All Potential Savings Available to Project
  - Host responsible for installation, fuel and operating risk
- **Private 3<sup>rd</sup> Party Own & Operate**
  - Perspectives of Third Party Owner and Host
  - Portions of savings shared with host
  - Private party takes installation and operating risks



# Primary Study Assumptions (1 of 4)

## Economic Assumptions

<b>Inflation Rate</b>	<b>2.5%</b>
<b>Discount Rate</b>	<b>10.0%</b>
<b>Construction Term</b>	<b>5 Months</b>
<b>Start-of-Operations</b>	<b>1/1/06</b>
<b>Project Life</b>	<b>20 years</b>
<b>Capital Cost</b>	<b>\$1750/kw</b>
<b>As Financed Installed Cost</b>	<b>\$1860/kw</b>
<b>Annual Fixed Costs</b>	<b>\$60/kw</b>
<b>State Income Tax Rate</b>	<b>6.4%</b>
<b>Federal Income Tax Rate</b>	<b>35.0%</b>
<b>Depreciation Term, MACRS</b>	<b>20 Years</b>
<b>Percent Financed</b>	<b>70%</b>
<b>Interest Rate</b>	<b>8.0%</b>
<b>Loan Term</b>	<b>10 Years</b>

# Primary Study Assumptions (2 of 4)

## Engine Performance Assumptions

	Caterpillar 3456DITA	Blue Point - Lean One (Lower Emissions – Limited Sizes)
Base Fuel	Diesel	SNG or Propane
Capacity, kw	432	260 on Natural Gas Assumed 195 (30% Derate on Diesel, Propane or SNG)
Full Load Net Heat Rate, Btu/kwh Net HHV	10,489	11,740
Useful Thermal, % of Heat Input	41.2%	43.6%
Single Engine Min Load	50%	50%
Part Load Profiles	Provided by Supplier	Provided by Supplier

**Important Note: Analysis of Caterpillar and Blue Point Engines is NOT intended as a competitive comparison of engine types but rather as an illustration of impacts of number and size of engines on economics.**

# Primary Study Assumptions (3 of 4)

## Absorption Chiller Performance Assumptions

(Trane or Like)

<b>Capacity, Tons</b>	<b>~50 – 300 Tons Matched to: Engine Thermal Output Site Electric Chiller and Refrigeration Demand</b>
<b>Thermal Inputs at full load</b>	<b>0.17 Therms/hr/Ton</b>
<b>Electric Chiller Offset</b>	<b>0.80 kw/Ton</b>
	<b>4.71 kwh/Therm of Waste Heat</b>

# Primary Study Assumptions (4 of 4)

- **Three “Proxy” Building Load Profiles**
  - **Primen EnergyShape Database Adjusted based on Stakeholder Feedback**

<b>Building Type</b>	<b>Approx. Building Interior SqFt</b>	<b>Approx. Guest Rooms / Beds / Offices</b>	<b>Floors</b>
<b>Hotel</b>	<b>570,000</b>	<b>600</b>	<b>10</b>
<b>Hospital</b>	<b>300,000</b>	<b>600</b>	<b>10</b>
<b>Office Building</b>	<b>210,000</b>	<b>400</b>	<b>20</b>

- **HECO, KIUC and Maui Projects**
- **Base Case Fuel Prices, \$/Therm**

<b>Fuel Type</b>	<b>Oahu</b>	<b>Kauai / Maui</b>	<b>Potential Engine Derating</b>
<b>Diesel</b>	<b>\$0.90</b>	<b>\$1.00</b>	<b>0%</b>
<b>SNG</b>	<b>\$1.10</b>	<b>N/A</b>	<b>0% - ???</b>
<b>Propane</b>	<b>\$1.10</b>	<b>\$1.20</b>	<b>~30%</b>

- **Variable Costs, 0.10cents/kwh**

# Sensitivity Analyses

- **Fuel Types - Diesel, SNG, Propane**
  - **Fuel Price**
- **Equipment Configuration / Redundancy**
  - **# of Generators**
  - **# of Chillers**
- **System Reliability / Forced Outage Rate**
  - **First Year Savings versus Later Years**



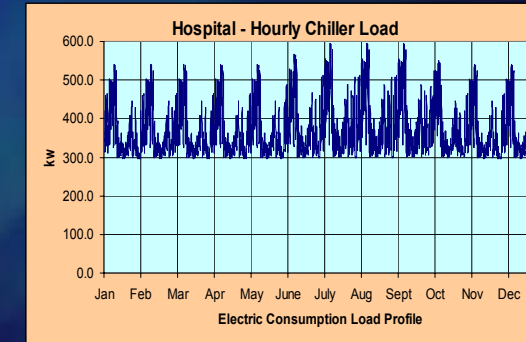
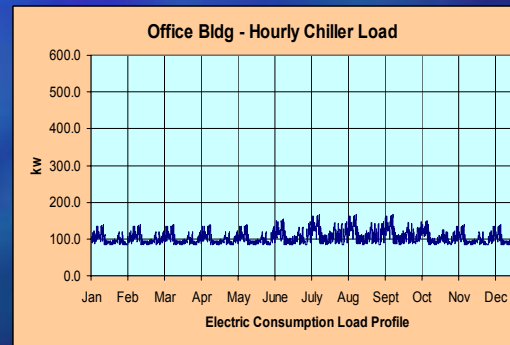
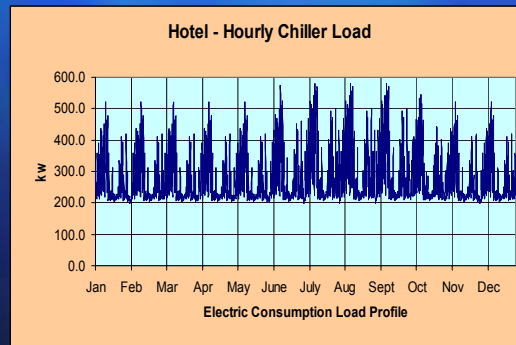
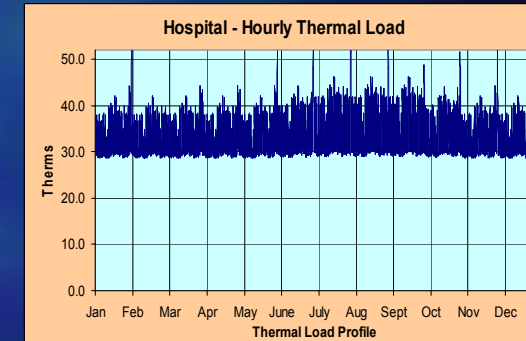
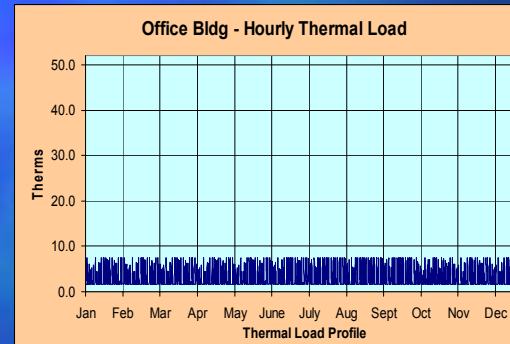
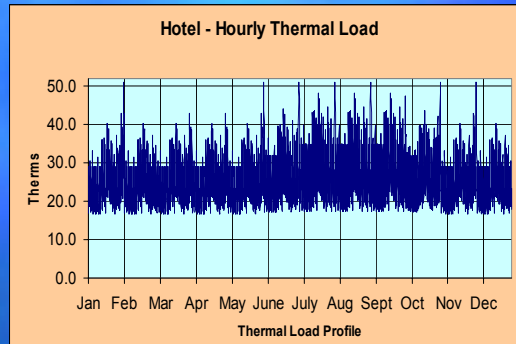
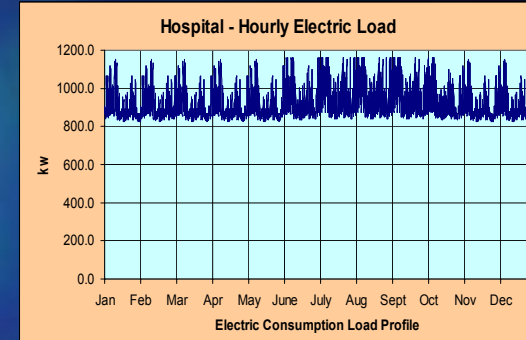
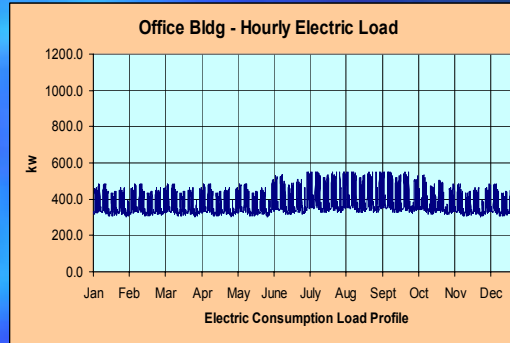
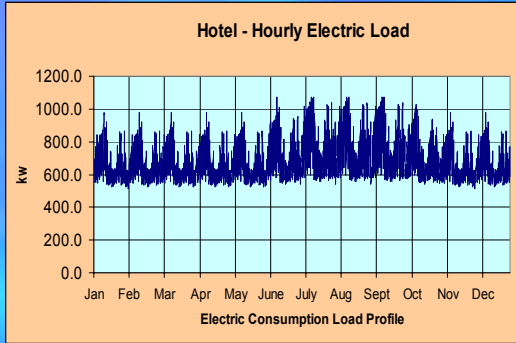
# Proxy Building Load Profiles

## Hotel

## Office Building

## Hospital

Total  
Electric



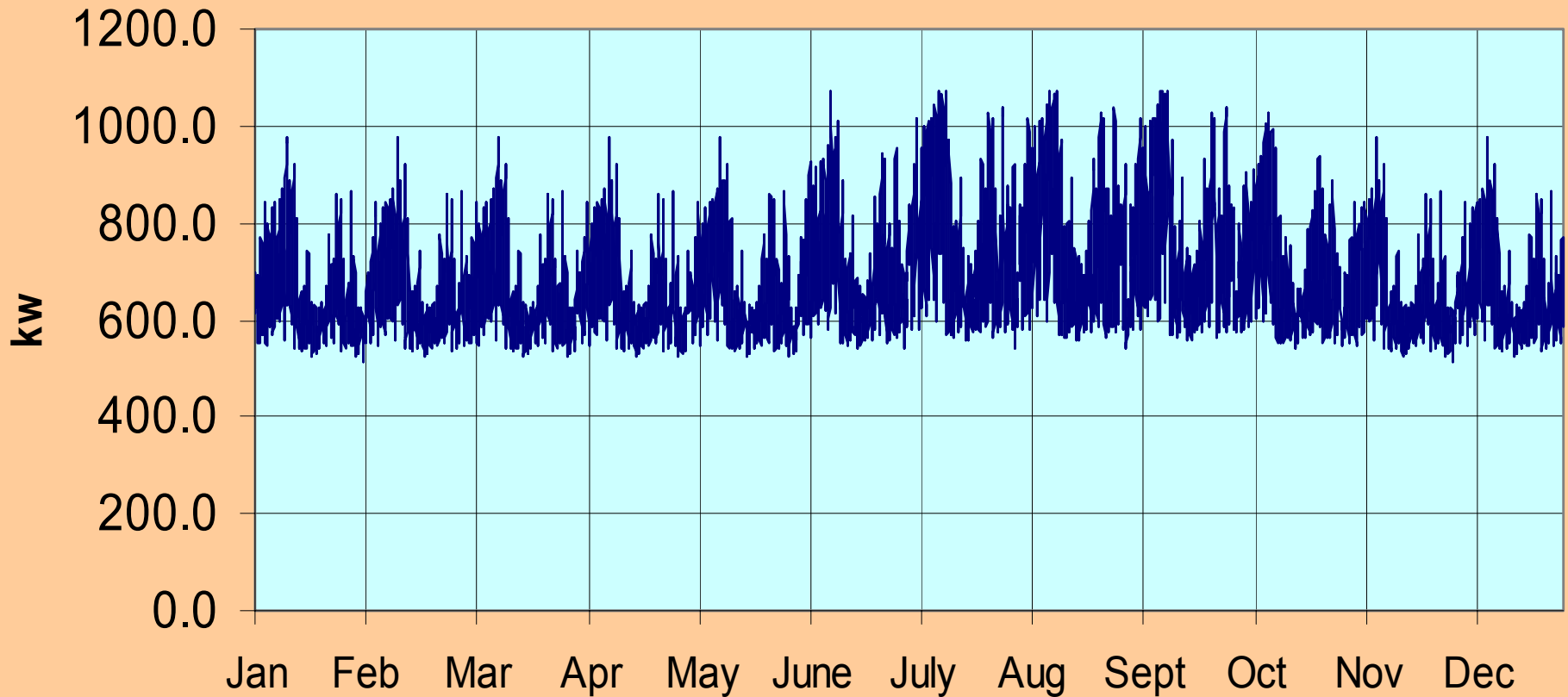
Displaceable  
Thermal

Electric  
Chillers

# Hotel Proxy Electric Load Profile

## Annual

### Hotel - Hourly Electric Load

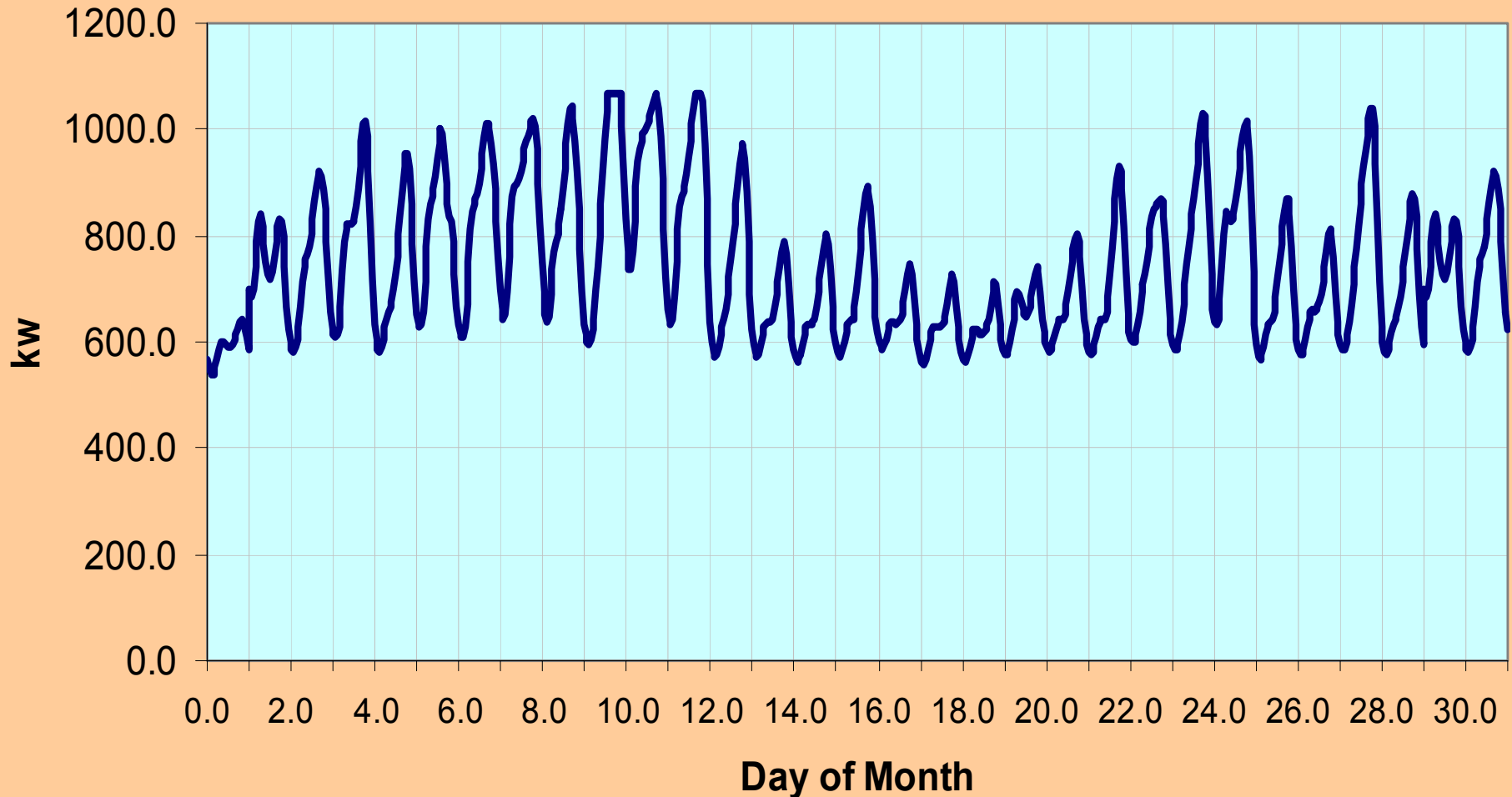


**Electric Consumption Load Profile**

# Hotel Proxy Electric Load Profile

## 1 Month

### Hotel - Hourly Electric Load - July



# HECO Docket No. 03-0366

## CHP Rates for Oahu Customers

- **HECO Builds, Owns and Operates Facility**
- **Customers Charged Under Same Energy Rate Schedule**
  - **Demand Charges Unaffected**
  - **1.0 cent/kwh Discount for Displaced Electric Energy**
    - **Subject to Minimum 85% Availability Rate**
  - **Thermal Sales at \$0.40/Therm +50%**
    - **Subject to project specific negotiations**
    - **Escalated at GDPIPD**
  - **Facilities Charges for Absorption Chillers**
    - **If owned by Utility**
    - **\$560 - \$3150 / Mo Depending on Chiller Size**
    - **Escalated 3%/yr**
- **Similar Approach for Other Islands in HECO Service Territory**

# HECO Docket

## Hotel Case – CAT Engines

<u>Case</u>	<u>Hotel</u>	<u>Hospital</u>	<u>Office Building</u>
Number of Engines	2	3	1
Fuel	Diesel	Diesel	Diesel
Total Direct Generation, kw	865	1297	433
MM Kwh Displaced by Engine	4.93	6.68	2.79
Chiller Capacity, Tons	200	250	100
MM Kwh Displaced by Absorption Chiller	1.04	1.40	0.586
K Therms Thermal Energy Displaced	106	193	20

# HECO Docket

## Hotel Case – Estimated Savings to Host

### (~92.5% Capacity Factor)

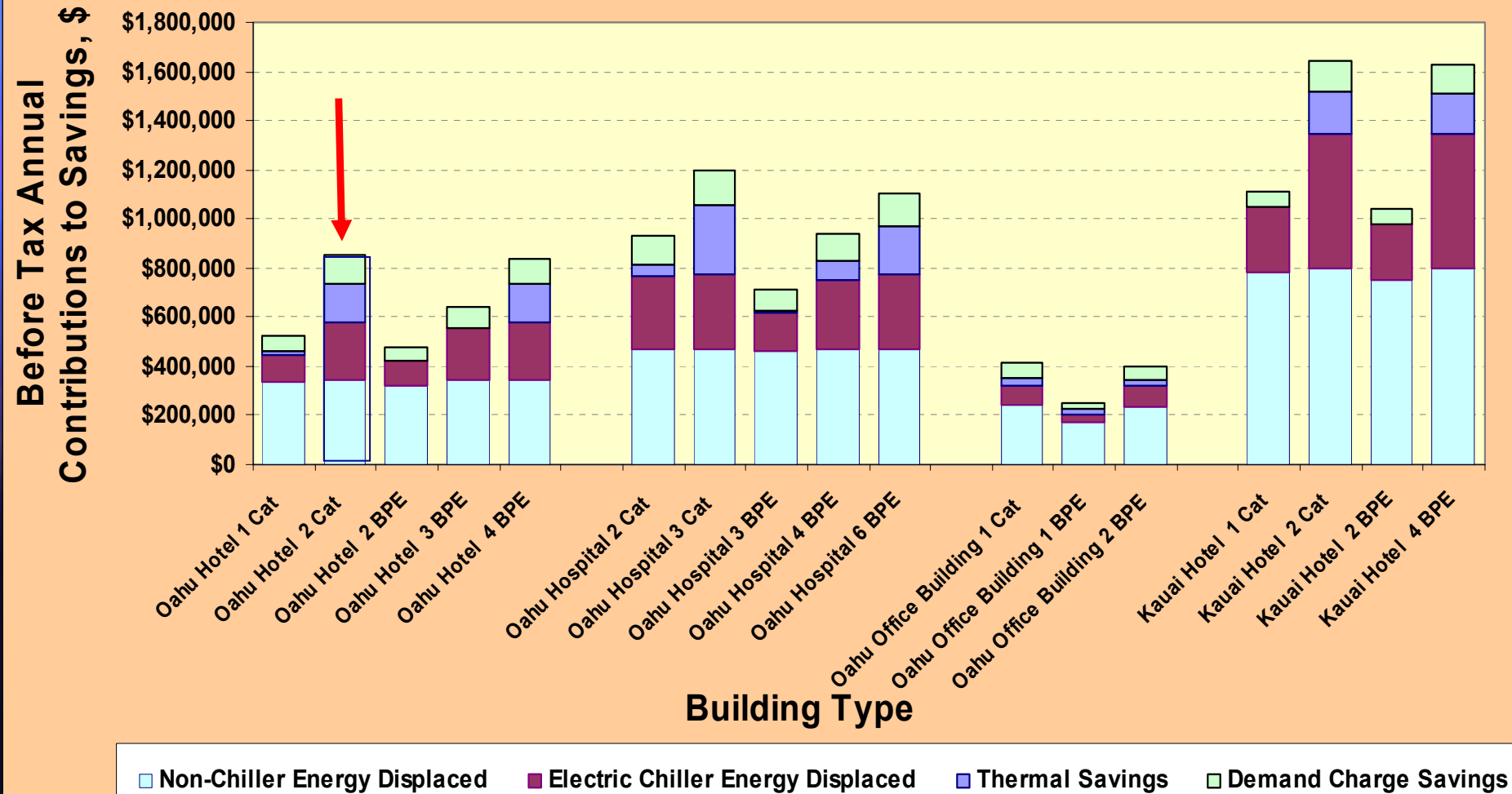
<b>Case</b>	<b><u>Hotel</u></b>	<b><u>Hospital</u></b>	<b><u>Office Building</u></b>
<b>Annual Direct Generation Savings</b>	<b>\$45,000</b>	<b>\$61,000</b>	<b>\$26,000</b>
<b>Annual Thermal Savings (\$0.50/therm)</b>	<b>\$50,000</b>	<b>\$90,000</b>	<b>\$ 9,500</b>
<b>Annual Savings from Absorption Chiller Offset</b>	<b>\$9,500</b>	<b>\$13,000</b>	<b>\$ 5,500</b>
<b>Cost of Absorption Chillers</b>	<b>(\$16,800)</b>	<b>(\$16,800)</b>	<b>(\$11,400)</b>
<b>Savings with Chiller</b>	<b>\$87,700</b>	<b>\$147,200</b>	<b>\$29,600</b>
<b>Savings without Chiller *</b>	<b>\$95,000+</b>	<b>\$151,000+</b>	<b>\$35,500+</b>

\* + there may be some additional savings associated with additional waste heat use



# Host Owned and Operated Potential Gross Savings (With 100% of Demand Charge Credits / Diesel)

**DG/CHP in Hawaii - Contributions to Gross Savings**  
**(Excludes Costs of DG/CHP Operation)**

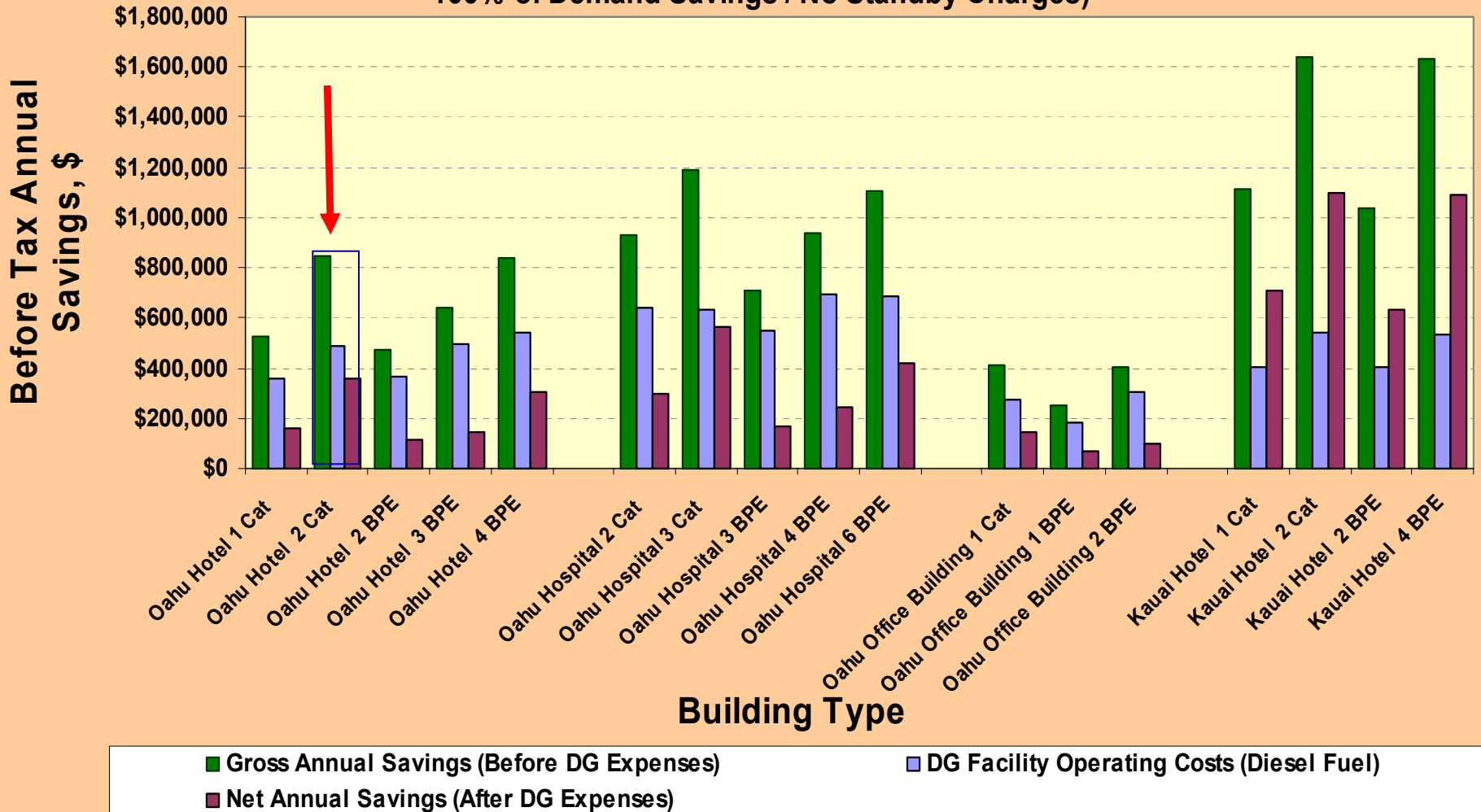


# Host Owned and Operated

## Net Annual Savings – Base Case

(100% of Demand Savings / No Standby Charges / Diesel)

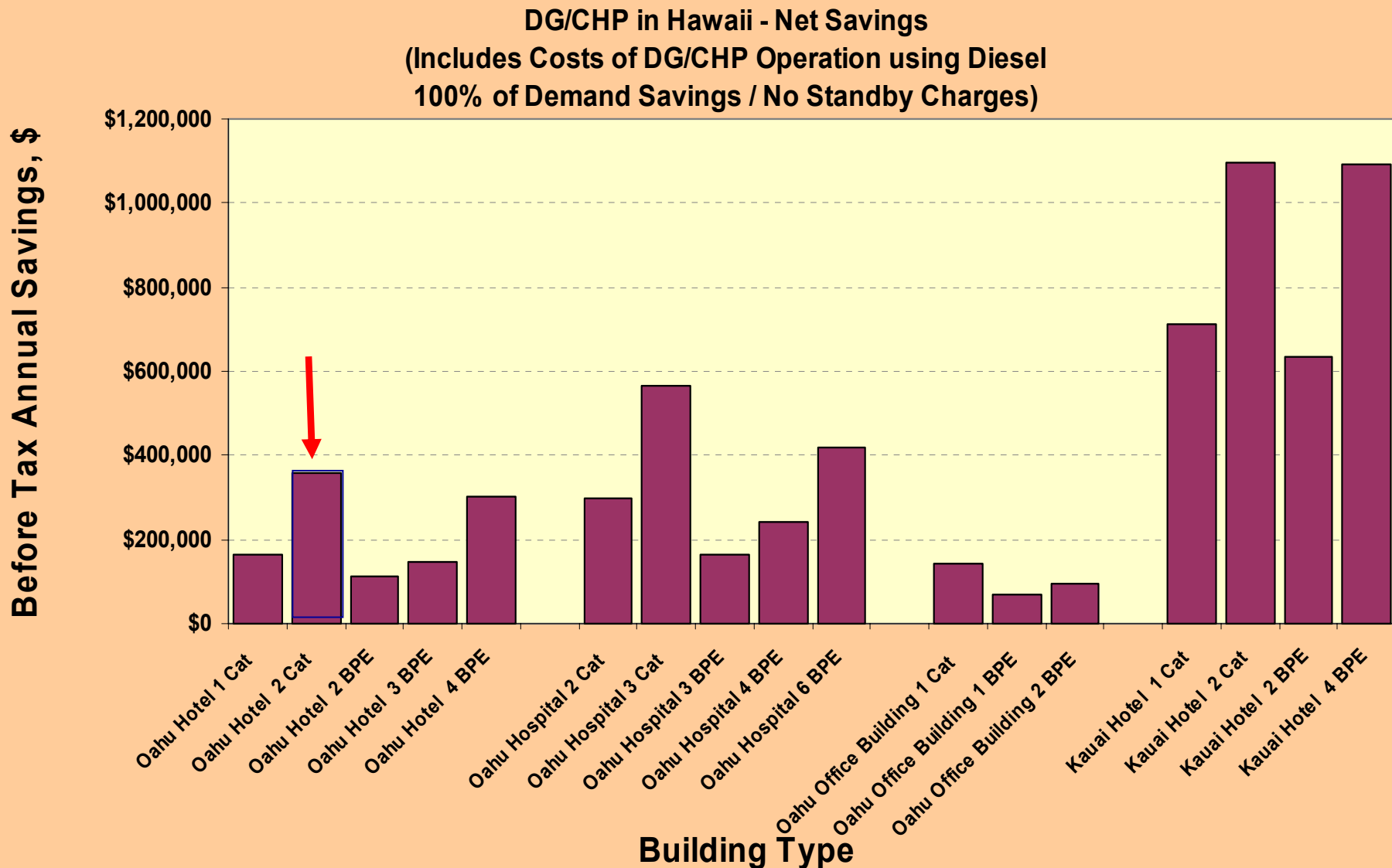
**DG/CHP in Hawaii - Gross and Net Savings**  
 (Includes Costs of DG/CHP Operation using Diesel  
 100% of Demand Savings / No Standby Charges)



# Host Owned and Operated

## Net Annual Savings – Base Case

(100% of Demand Savings / No Standby Charges / Diesel)



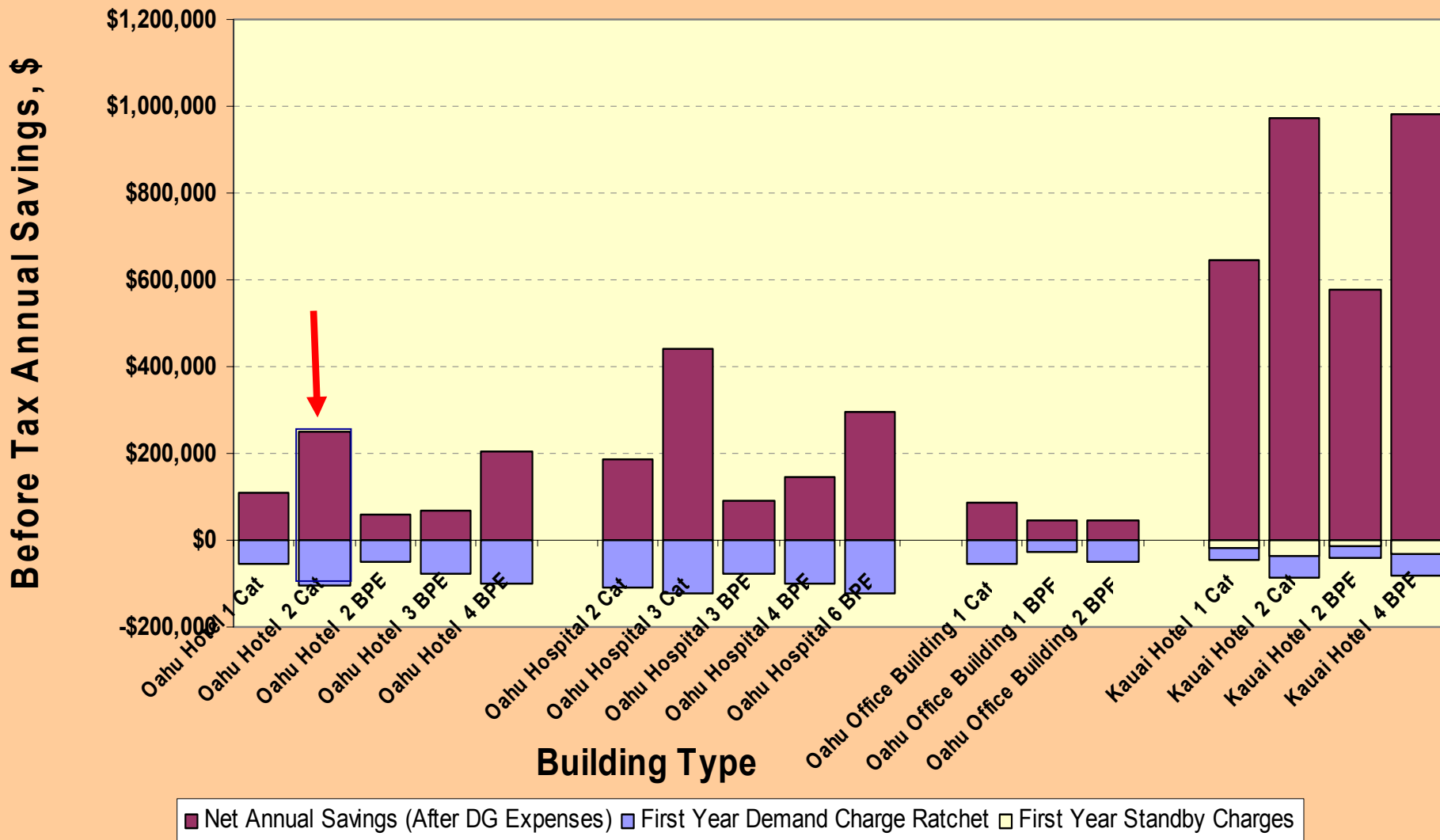
# Host Owned and Operated

## Net Annual Savings

(Reverse Demand Savings / Include Standby Charges / Diesel)

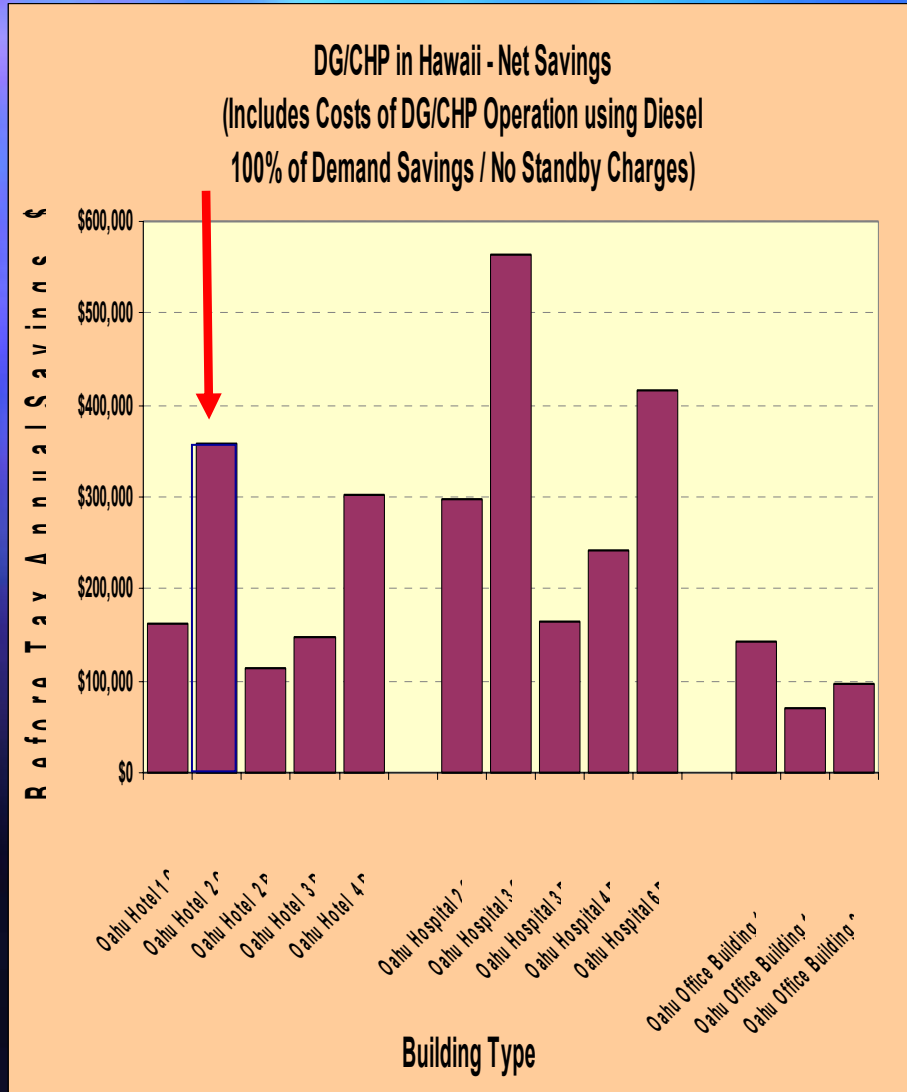
### DG/CHP in Hawaii - Net Savings - Diesel Fuel

(First Year Savings - Includes Ratchet on Demand Charges and KIUC Standby Charges)

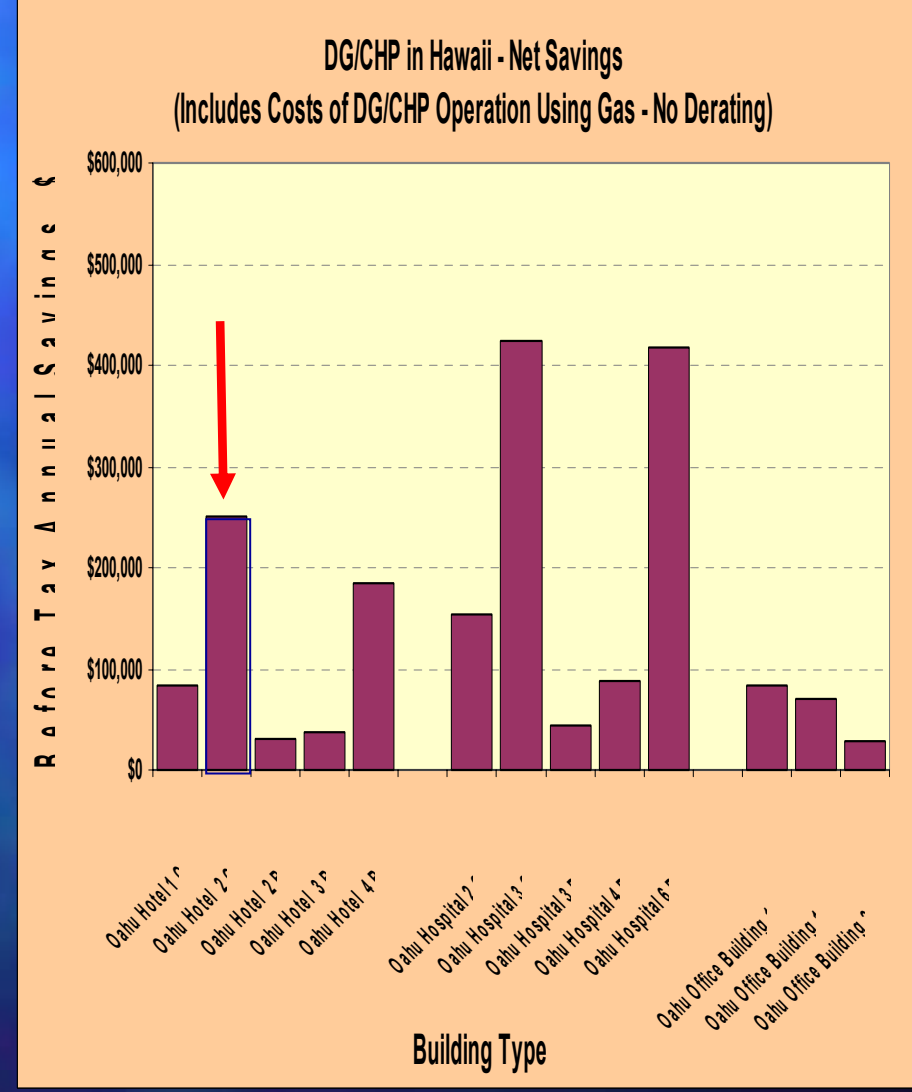


**Oahu - Net Annual Savings – Base Case**  
**(100% of Demand Savings / No Standby Charges)**  
**SNG vs. Diesel (22% Higher Price / Same Performance)**

**Diesel**

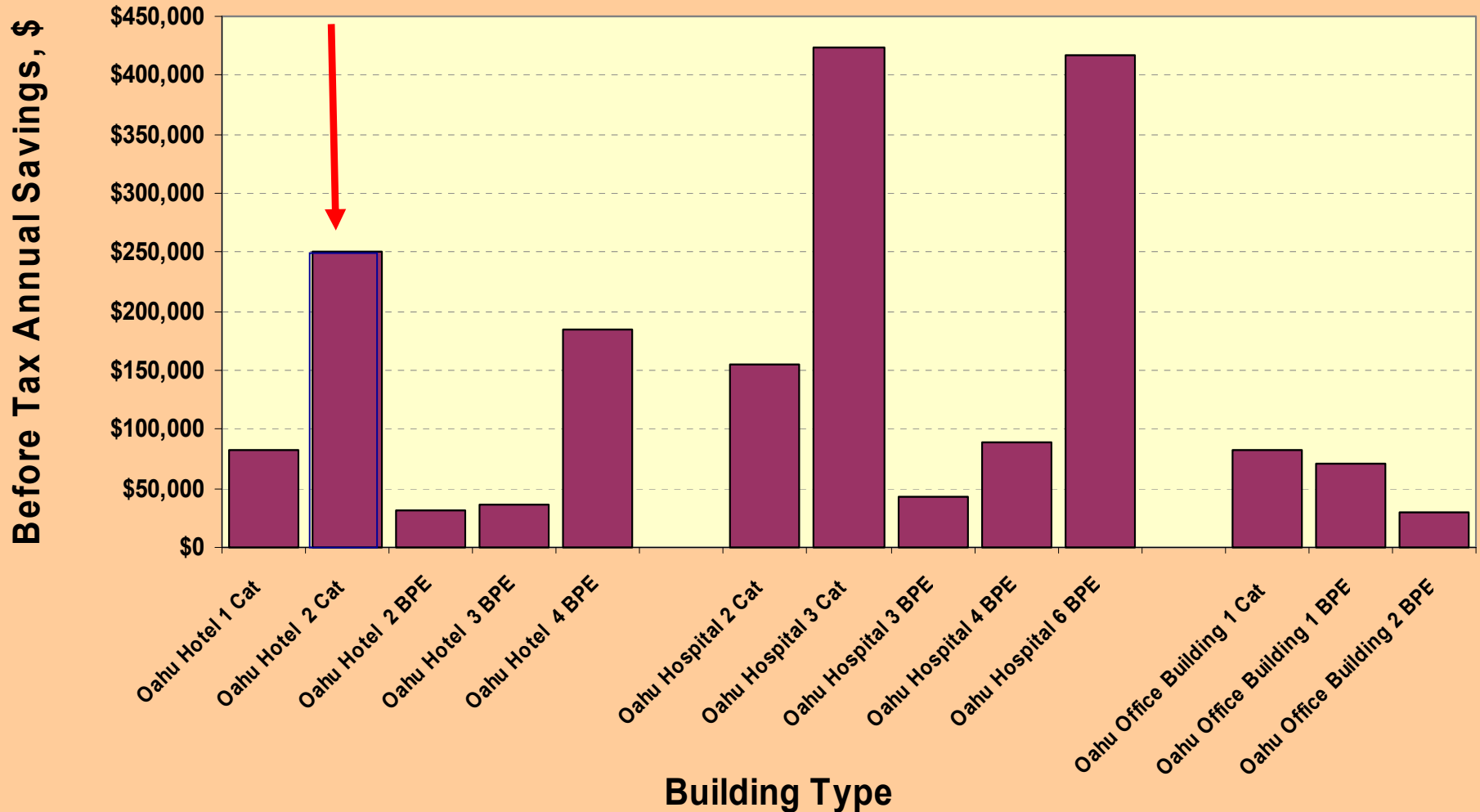


**SNG**



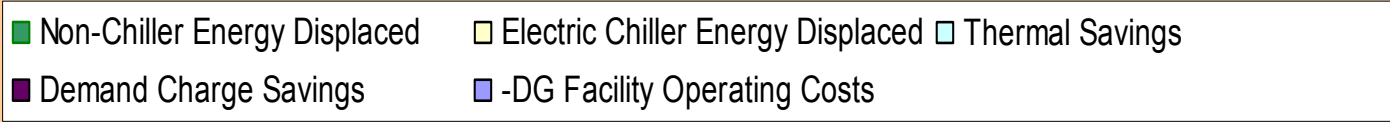
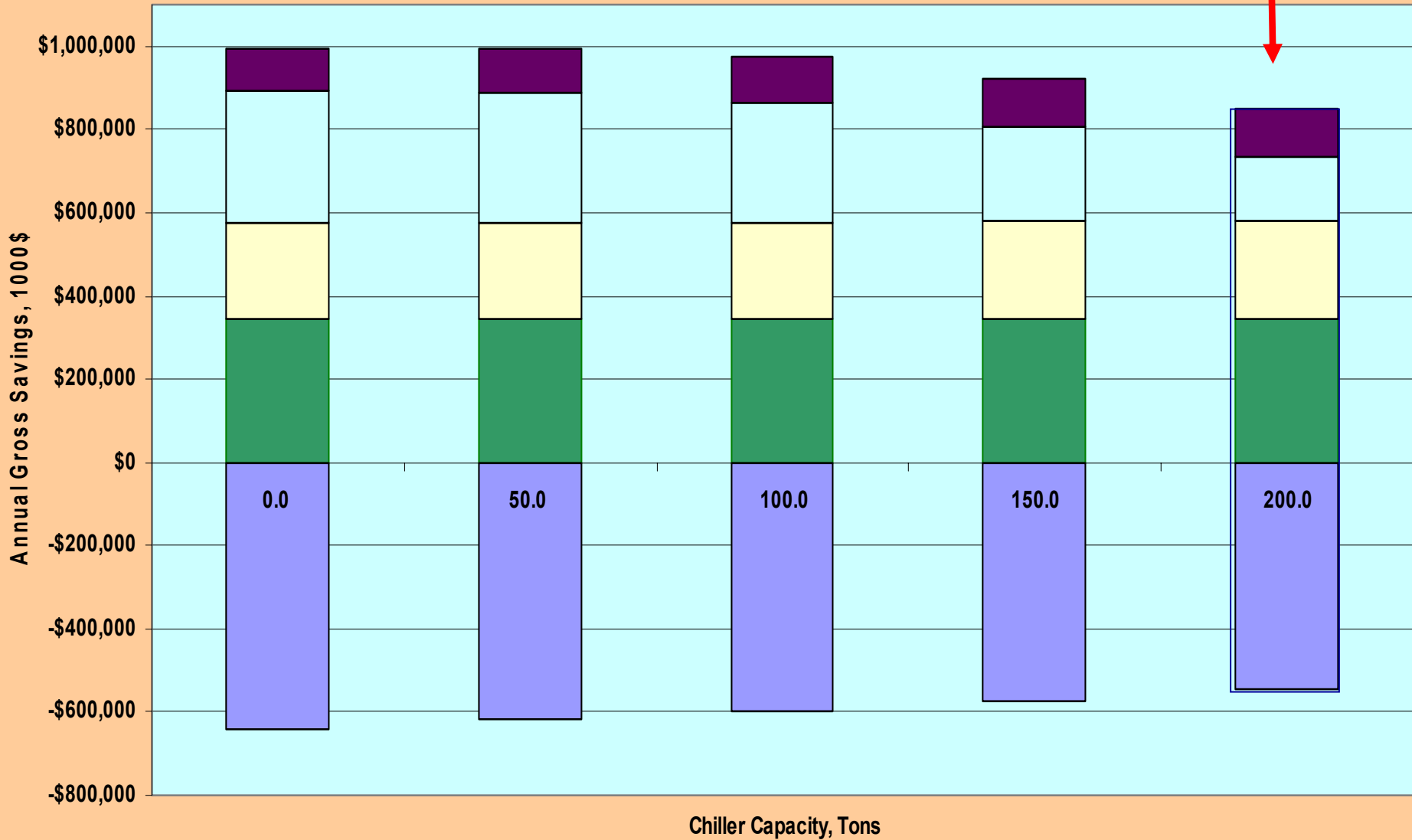
**Oahu - Net Annual Savings – Base Case**  
**(100% of Demand Savings / No Standby Charges)**  
**SNG vs. Diesel (22% Higher Price / Same Performance)**

**DG/CHP in Hawaii - Net Savings**  
**(Includes Costs of DG/CHP Operation Using Gas - No Derating)**



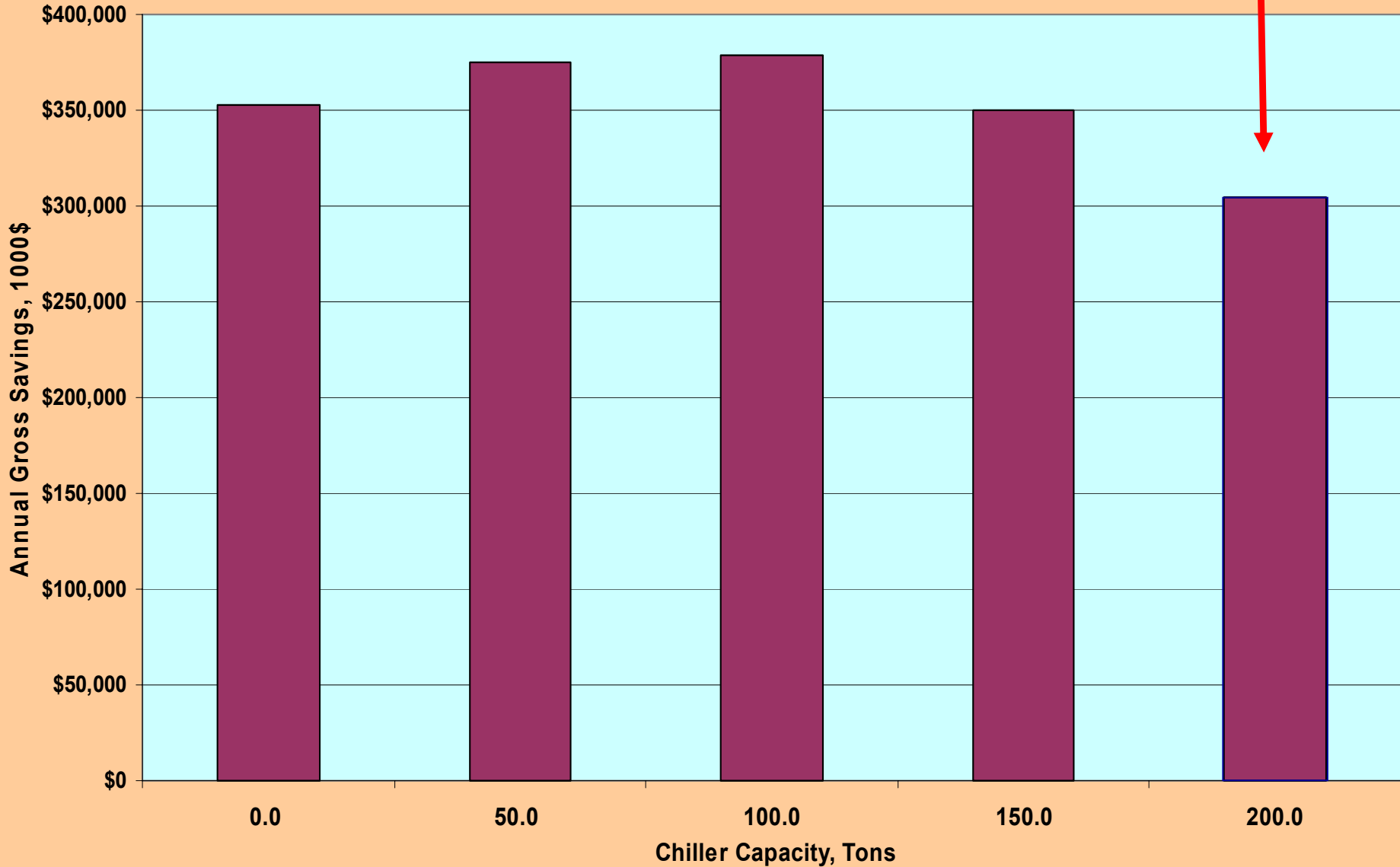


# Oahu Hotel - Sensitivity to Chiller Sizing



# Net Annual Savings

## Oahu Hotel - Sensitivity to Chiller Sizing



■ Net Annual Savings (After Expenses)

# Oahu Hotel – Indicative Economics

## Host Owns Project – IRR

**Total Investment**     \$1.5 MM  
**Amount Financed**    \$0.0 MM  
**Owners Equity**        \$1.5 MM

**UNLEVERAGED**

### Pop-Up Summary of Project Metrics

IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

Cash Flow, 1000\$/yr	Debt Financing Selected				
	Year	1 2005	2 2007	3 2008	10 2015
<b>Total Operating Revs. (Taxable &amp; Non-Taxable)</b>		840,140	861,144	882,673	1,049,220
<b>Interest on Reserves</b>		-	-	-	-
<b>- Total Op Costs (Deductible &amp; Not Deductible)</b>		(622,250)	(637,048)	(650,701)	(757,438)
<b>- Total Debt Service or Capital Lease P&amp;I Pmts</b>		-	-	-	-
<b>Net Operating Cash Flow Before Tax</b>		\$217,891	\$224,096	\$231,971	\$291,782
<b>State Income Taxes (-Expense) / +Benefits</b>		\$(10,308)	\$(7,340)	\$(8,370)	\$(14,347)
<b>Federal Income Taxes (-Expense) / +Benefits</b>		\$(52,763)	\$(37,574)	\$(42,845)	\$(73,440)
<b>Total Net Annual Operating Cash Flow After Tax</b>		\$154,819	\$179,181	\$180,756	\$203,994

Cash Flow Notes: The Total Net Annual Operating Cash Flow After Tax does not include the following as applicable: 1) Equity Infusions / Distributions, 2) Liquidation of Land Value, Working Capital, Spare Parts or Reserve Accounts, 3) Salvage of Asset, 4) Capital Gains Taxes on Recapture of Depreciation, or 5) After-Tax Distributions and Dividends.

For summaries of these amounts please refer to the detailed report in Table 7 - Cash Flow.

# Oahu Hotel – Indicative Economics

## Host Owns Project – IRR

Total Investment    \$1.5 MM  
Amount Financed    \$0.0 MM  
Owners Equity        \$1.5 MM

**UNLEVERAGED**

### Pop-Up Summary of Project Metrics

IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

#### IRR, NPV and Payback Summary

Debt Financing Selected

IRR and NPV

Term, yrs

7

10

20

IRR After Tax

-5.00%

3.14%

10.98%

NPV After Tax @10.0% Disc Rate to Financial Close Date 200:

(\$695,193)

(\$442,135)

\$116,981

Payback

On Equity

On Total Investment

True After Tax Payback on Cash Flow

8.6 Years

8.6 Years

# Oahu Hotel – Indicative Economics

## Host Owns Project - IRR

**Total Investment**     \$1.6 MM  
**Amount Financed**    \$1.1 MM  
**Owners Equity**        \$0.5 MM

**LEVERAGED**

### Pop-Up Summary of Project Metrics

IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

Cash Flow, 1000\$/yr	Debt Financing Selected			
	1	2	3	10
Year	2005	2007	2008	2015
<b>Total Operating Revs. (Taxable &amp; Non-Taxable)</b>	840,140	861,144	882,673	1,049,220
<b>Interest on Reserves</b>	573	573	573	573
<b>- Total Op Costs (Deductible &amp; Not Deductible)</b>	(622,598)	(637,397)	(651,033)	(757,647)
<b>- Total Debt Service or Capital Lease P&amp;I Pmts</b>	(167,847)	(167,847)	(167,847)	(167,847)
<b>Net Operating Cash Flow Before Tax</b>	\$50,268	\$56,473	\$64,366	\$124,298
<b>State Income Taxes (-Expense) / +Benefits</b>	\$(4,514)	\$(1,906)	\$(3,373)	\$(13,525)
<b>Federal Income Taxes (-Expense) / +Benefits</b>	\$(23,106)	\$(9,755)	\$(17,263)	\$(69,232)
<b>Total Net Annual Operating Cash Flow After Tax</b>	\$22,648	\$44,811	\$43,730	\$41,542

Cash Flow Notes: The Total Net Annual Operating Cash Flow After Tax does not include the following as applicable: 1) Equity Infusions / Distributions, 2) Liquidation of Land Value, Working Capital, Spare Parts or Reserve Accounts, 3) Salvage of Asset, 4) Capital Gains Taxes on Recapture of Depreciation, or 5) After-Tax Distributions and Dividends.

For summaries of these amounts please refer to the detailed report in Table 7 - Cash Flow.

# Oahu Hotel – Indicative Economics

## Host Owns Project - IRR

Total Investment    \$1.6 MM  
 Amount Financed    \$1.1 MM  
 Owners Equity        \$0.5 MM

**LEVERAGED**

### Pop-Up Summary of Project Metrics



IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

#### IRR, NPV and Payback Summary

#### Debt Financing Selected

IRR and NPV

Term, yrs

7

10

20

IRR After Tax

-11.87%

-1.99%

15.21%

NPV After Tax @10.0% Disc Rate to Financial Close Date 200

(\$292,997)

(\$230,260)

\$329,417

Payback

On Equity

On Total Investment

True After Tax Payback on Cash Flow

10.3 Years

15.3 Years

Print Form



# Oahu Hotel - Investor Owns Project – IRR Shares 10% of Savings with Host

**Total Investment     \$1.6 MM**  
**Amount Financed     \$1.1 MM**  
**Owners Equity         \$0.5 MM**

## Pop-Up Summary of Project Metrics

IRR, NPV and Payback | Revenues | Expenses | Debt Service | **Cash Flow**

Cash Flow, 1000\$/yr	Debt Financing Selected			
	1	2	3	10
Year	2005	2007	2008	2015
<b>Total Operating Revs. (Taxable &amp; Non-Taxable)</b>	840,140	861,144	882,673	1,049,220
<b>Interest on Reserves</b>	573	573	573	573
<b>- Total Op Costs (Deductible &amp; Not Deductible)</b>	(706,612)	(723,511)	(739,300)	(862,569)
<b>- Total Debt Service or Capital Lease P&amp;I Pmts</b>	(167,847)	(167,847)	(167,847)	(167,847)
<b>Net Operating Cash Flow Before Tax</b>	\$(33,747)	\$(29,642)	\$(23,902)	\$19,376
<b>State Income Taxes (-Expense) / +Benefits</b>	\$863	\$3,606	\$2,277	\$(6,810)
<b>Federal Income Taxes (-Expense) / +Benefits</b>	\$4,417	\$18,456	\$11,653	\$(34,859)
<b>Total Net Annual Operating Cash Flow After Tax</b>	\$(28,466)	\$(7,581)	\$(9,972)	\$(22,293)

Cash Flow Notes: The Total Net Annual Operating Cash Flow After Tax does not include the following as applicable: 1) Equity Infusions / Distributions, 2) Liquidation of Land Value, Working Capital, Spare Parts or Reserve Accounts, 3) Salvage of Asset, 4) Capital Gains Taxes on Recapture of Depreciation, or 5) After-Tax Distributions and Dividends.

For summaries of these amounts please refer to the detailed report in Table 7 - Cash Flow.

# Oahu Hotel - Investor Owns Project – IRR Shares 10% of Savings with Host

**Total Investment**    \$1.6 MM  
**Amount Financed**    \$1.1 MM  
**Owners Equity**        \$0.5 MM

## Pop-Up Summary of Project Metrics



IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

### IRR, NPV and Payback Summary

**Debt Financing Selected**

IRR and NPV

Term, yrs

7

10

20

IRR After Tax

#DIV/0!

#DIV/0!

7.06%

NPV After Tax @10.0% Disc Rate to Financial Close Date 200

(\$558,802)

(\$575,432)

(\$186,106)

Payback

On Equity

On Total Investment

True After Tax Payback on Cash Flow

14.2 Years

< 1 yr. or > 20 yrs.

Print Form

# Oahu Hotel - Investor Owns Project – IRR Shares 10% of Savings with Host Optimized Chiller Size and Operation

## Pop-Up Summary of Project Metrics

IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

Cash Flow, 1000\$/yr	Debt Financing Selected			
	1	2	3	10
Year	2005	2007	2008	2015
<b>Total Operating Revs. (Taxable &amp; Non-Taxable)</b>	918,937	941,911	965,459	1,147,627
<b>Interest on Reserves</b>	543	543	543	543
<b>- Total Op Costs (Deductible &amp; Not Deductible)</b>	(704,995)	(721,893)	(737,763)	(861,599)
<b>- Total Debt Service or Capital Lease P&amp;I Pmts</b>	(159,250)	(159,250)	(159,250)	(159,250)
<b>Net Operating Cash Flow Before Tax</b>	\$55,235	\$61,310	\$68,988	\$127,321
<b>State Income Taxes (-Expense) / +Benefits</b>	\$(4,771)	\$(2,314)	\$(3,717)	\$(13,440)
<b>Federal Income Taxes (-Expense) / +Benefits</b>	\$(24,422)	\$(11,844)	\$(19,026)	\$(68,796)
<b>Total Net Annual Operating Cash Flow After Tax</b>	\$26,042	\$47,152	\$46,246	\$45,084

Cash Flow Notes: The Total Net Annual Operating Cash Flow After Tax does not include the following as applicable: 1) Equity Infusions / Distributions, 2) Liquidation of Land Value, Working Capital, Spare Parts or Reserve Accounts, 3) Salvage of Asset, 4) Capital Gains Taxes on Recapture of Depreciation, or 5) After-Tax Distributions and Dividends.

For summaries of these amounts please refer to the detailed report in Table 7 - Cash Flow.

# Oahu Hotel - Investor Owns Project – IRR Shares 10% of Savings with Host Optimized Chiller Size and Operation

## Pop-Up Summary of Project Metrics



IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

### IRR, NPV and Payback Summary

Debt Financing Selected

IRR and NPV	Term, yrs	7	10	20
IRR After Tax		-9.48%	-0.05%	15.98%
NPV After Tax @10.0% Disc Rate to Financial Close Date 200		(\$254,406)	(\$187,850)	\$358,644

Payback

On Equity

On Total Investment

True After Tax Payback on Cash Flow

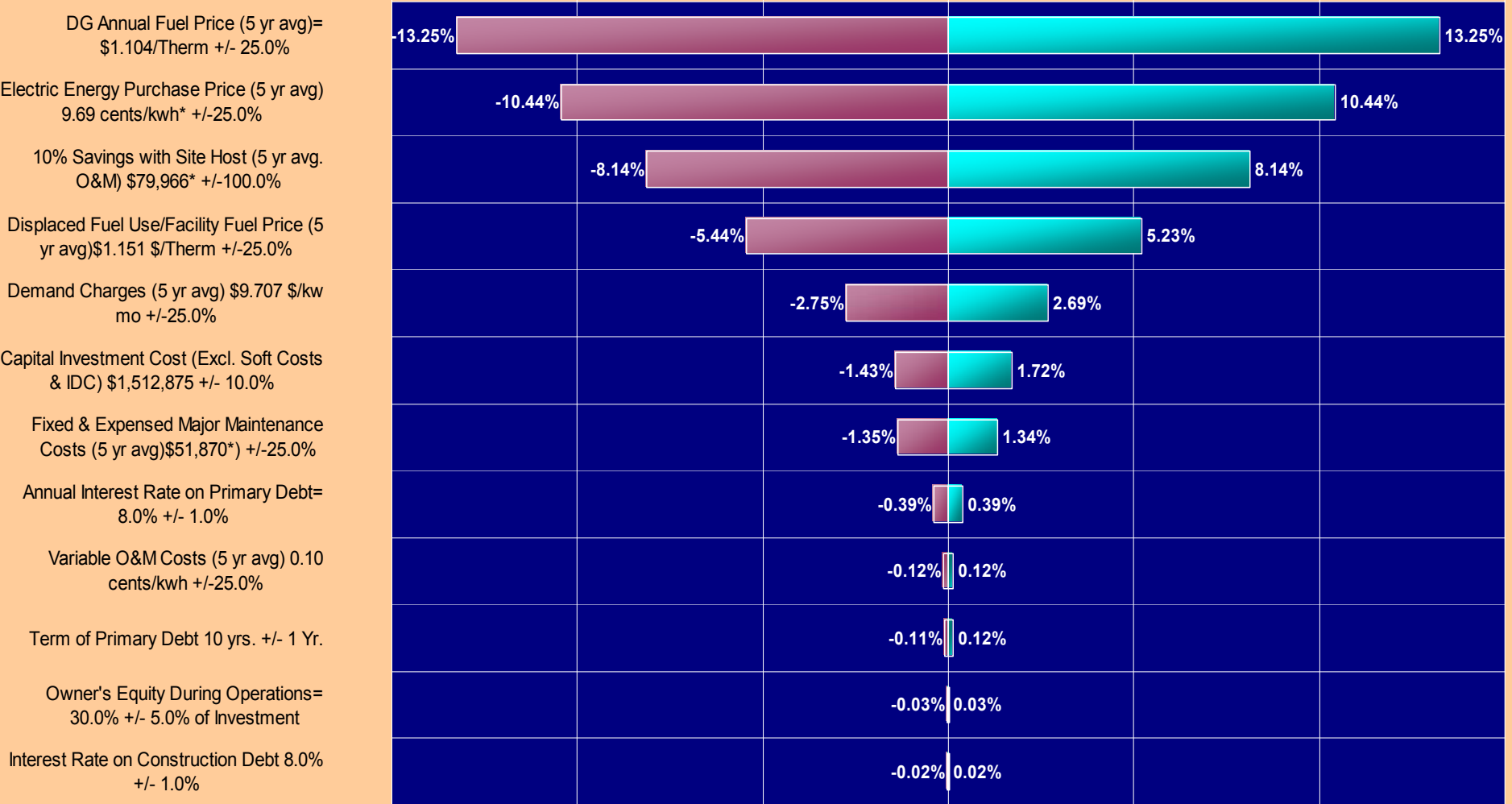
10.0 Years

14.9 Years

**Tornado Diagram - Sensitivity of After Tax IRR  
to Changes in Capital Cost, Equity Investment, Debt and Lease Related Inputs  
Base Case 20 yr. IRR= 7.1%  
for the Oahu Hotel - 2 x Cat Project**

\* % Change in IRR from Base Case

-15.0%                      -10.0%                      -5.0%                      0.0%                      5.0%                      10.0%                      15.0%



# Kauai Hotel – Indicative Economics

## Host Owns Project – IRR

**Total Investment**     \$1.5 MM  
**Amount Financed**    \$0.0 MM  
**Owners Equity**        \$1.5 MM

**UNLEVERAGED**

### Pop-Up Summary of Project Metrics

IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

Cash Flow, 1000\$/yr	Debt Financing Selected				
	Year	1 2005	2 2007	3 2008	10 2015
<b>Total Operating Revs. (Taxable &amp; Non-Taxable)</b>		1,507,091	1,544,768	1,583,388	1,882,150
<b>Interest on Reserves</b>		-	-	-	-
<b>- Total Op Costs (Deductible &amp; Not Deductible)</b>		(675,487)	(691,616)	(706,633)	(823,924)
<b>- Total Debt Service or Capital Lease P&amp;I Pmts</b>		-	-	-	-
<b>Net Operating Cash Flow Before Tax</b>		\$831,604	\$853,152	\$876,754	\$1,058,227
<b>State Income Taxes (-Expense) / +Benefits</b>		\$(49,586)	\$(47,600)	\$(49,636)	\$(63,400)
<b>Federal Income Taxes (-Expense) / +Benefits</b>		\$(253,816)	\$(243,653)	\$(254,076)	\$(324,528)
<b>Total Net Annual Operating Cash Flow After Tax</b>		\$528,203	\$561,900	\$573,042	\$670,299

Cash Flow Notes: The Total Net Annual Operating Cash Flow After Tax does not include the following as applicable: 1) Equity Infusions / Distributions, 2) Liquidation of Land Value, Working Capital, Spare Parts or Reserve Accounts, 3) Salvage of Asset, 4) Capital Gains Taxes on Recapture of Depreciation, or 5) After-Tax Distributions and Dividends.

For summaries of these amounts please refer to the detailed report in Table 7 - Cash Flow.



# Kauai Hotel – Indicative Economics

## Host Owns Project – IRR

Total Investment    \$1.5 MM  
 Amount Financed    \$0.0 MM  
 Owners Equity        \$1.5 MM

**UNLEVERAGED**

### Pop-Up Summary of Project Metrics ✕

IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

**IRR, NPV and Payback Summary**

**Debt Financing Selected**

**IRR and NPV**

**Term, yrs**

7

10

20

**IRR After Tax**

30.63%

34.67%

36.80%

**NPV After Tax @10.0% Disc Rate to Financial Close Date 200:**

\$1,242,260

\$2,075,086

\$3,879,233

**Payback**

**On Equity**

**On Total Investment**

**True After Tax Payback on Cash Flow**

2.8 Years

2.8 Years

**Print Form**

# Kauai Hotel – Indicative Economics

## Host Owns Project - IRR

**Total Investment**    \$1.6 MM  
**Amount Financed**    \$1.1 MM  
**Owners Equity**        \$0.5 MM

**LEVERAGED**

### Pop-Up Summary of Project Metrics

IRR, NPV and Payback | Revenues | Expenses | Debt Service | **Cash Flow**

Cash Flow, 1000\$/yr	Debt Financing Selected				
	Year	1 2005	2 2007	3 2008	10 2015
<b>Total Operating Revs. (Taxable &amp; Non-Taxable)</b>		1,507,091	1,544,768	1,583,388	1,882,150
<b>Interest on Reserves</b>		573	573	573	573
<b>- Total Op Costs (Deductible &amp; Not Deductible)</b>		(675,836)	(691,966)	(706,965)	(824,133)
<b>- Total Debt Service or Capital Lease P&amp;I Pmts</b>		(168,292)	(168,292)	(168,292)	(168,292)
<b>Net Operating Cash Flow Before Tax</b>		\$663,536	\$685,084	\$708,703	\$890,298
<b>State Income Taxes (-Expense) / +Benefits</b>		\$(43,776)	\$(42,151)	\$(44,625)	\$(62,575)
<b>Federal Income Taxes (-Expense) / +Benefits</b>		\$(224,079)	\$(215,760)	\$(228,426)	\$(320,307)
<b>Total Net Annual Operating Cash Flow After Tax</b>		\$395,681	\$427,173	\$435,652	\$507,415

Cash Flow Notes: The Total Net Annual Operating Cash Flow After Tax does not include the following as applicable: 1) Equity Infusions / Distributions, 2) Liquidation of Land Value, Working Capital, Spare Parts or Reserve Accounts, 3) Salvage of Asset, 4) Capital Gains Taxes on Recapture of Depreciation, or 5) After-Tax Distributions and Dividends.

For summaries of these amounts please refer to the detailed report in Table 7 - Cash Flow.

# Kauai Hotel – Indicative Economics

## Host Owns Project - IRR

Total Investment    \$1.6 MM  
Amount Financed    \$1.1 MM  
Owners Equity        \$0.5 MM

**LEVERAGED**

### Pop-Up Summary of Project Metrics

IRR, NPV and Payback   Revenues   Expenses   Debt Service   Cash Flow

#### IRR, NPV and Payback Summary

**Debt Financing Selected**

IRR and NPV

Term, yrs

7

10

20

IRR After Tax

85.06%

86.19%

86.47%

NPV After Tax @10.0% Disc Rate to Financial Close Date 200:

\$1,645,598

\$2,287,569

\$4,092,279

Payback

On Equity

On Total Investment

True After Tax Payback on Cash Flow

1.2 Years

3.8 Years

# Kauai Hotel - Investor Owns Project – IRR Shares 25% of Savings with Host

**Total Investment     \$1.6 MM**  
**Amount Financed     \$1.1 MM**  
**Owners Equity         \$0.5 MM**

## Pop-Up Summary of Project Metrics



IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

Cash Flow, 1000\$/yr	Debt Financing Selected				
	Year	1	2	3	10
	2005	2007	2008	2015	
<b>Total Operating Revs. (Taxable &amp; Non-Taxable)</b>	1,507,091	1,544,768	1,583,388	1,882,150	
<b>Interest on Reserves</b>	573	573	573	573	
<b>- Total Op Costs (Deductible &amp; Not Deductible)</b>	(1,091,511)	(1,078,158)	(1,102,812)	(1,294,671)	
<b>- Total Debt Service or Capital Lease P&amp;I Pmts</b>	(168,292)	(168,292)	(168,292)	(168,292)	
<b>Net Operating Cash Flow Before Tax</b>	\$247,861	\$298,892	\$312,856	\$419,760	
<b>State Income Taxes (-Expense) / +Benefits</b>	\$(17,173)	\$(17,435)	\$(19,291)	\$(32,461)	
<b>Federal Income Taxes (-Expense) / +Benefits</b>	\$(87,904)	\$(89,244)	\$(98,747)	\$(166,159)	
<b>Total Net Annual Operating Cash Flow After Tax</b>	\$142,784	\$192,213	\$194,818	\$221,140	

Cash Flow Notes: The Total Net Annual Operating Cash Flow After Tax does not include the following as applicable: 1) Equity Infusions / Distributions, 2) Liquidation of Land Value, Working Capital, Spare Parts or Reserve Accounts, 3) Salvage of Asset, 4) Capital Gains Taxes on Recapture of Depreciation, or 5) After-Tax Distributions and Dividends.

For summaries of these amounts please refer to the detailed report in Table 7 - Cash Flow.

# Kauai Hotel - Investor Owns Project – IRR Shares 25% of Savings with Host

**Total Investment**    \$1.6 MM  
**Amount Financed**    \$1.1 MM  
**Owners Equity**        \$0.5 MM

## Pop-Up Summary of Project Metrics



IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

### IRR, NPV and Payback Summary

### Debt Financing Selected

IRR and NPV

Term, yrs

7

10

20

IRR After Tax

32.23%

36.21%

39.36%

NPV After Tax @10.0% Disc Rate to Financial Close Date 200:

\$432,044

\$718,082

\$1,758,824

Payback

On Equity

On Total Investment

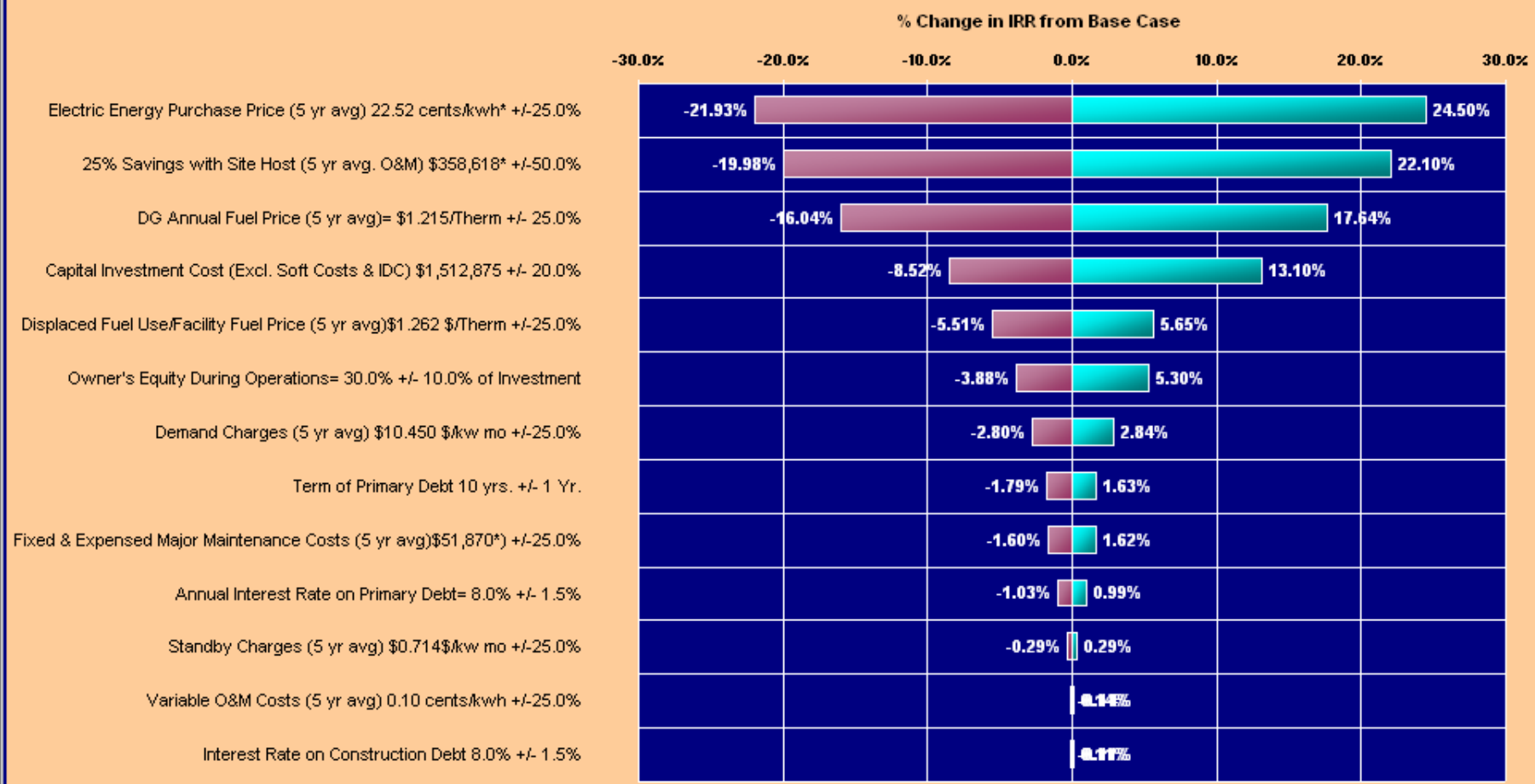
True After Tax Payback on Cash Flow

2.8 Years

8.3 Years

Print Form

### Tornado Diagram - Sensitivity of After Tax IRR to Changes in Capital Cost, Equity Investment, Debt and Lease Related Inputs Base Case 20 yr. IRR= 39.4% for the Kauai Hotel - 2 x CAT Project





# Maui Hotel - Investor Owns Project – IRR Shares 10% of Savings with Host

**Total Investment     \$1.6 MM**  
**Amount Financed     \$1.1 MM**  
**Owners Equity         \$0.5 MM**

## Pop-Up Summary of Project Metrics



IRR, NPV and Payback | Revenues | Expenses | Debt Service | **Cash Flow**

Cash Flow, 1000\$/yr	Debt Financing Selected			
	Year	1	2	3
	2005	2007	2008	2015
<b>Total Operating Revs. (Taxable &amp; Non-Taxable)</b>	1,186,242	1,215,898	1,246,296	1,481,454
<b>Interest on Reserves</b>	573	573	573	573
<b>- Total Op Costs (Deductible &amp; Not Deductible)</b>	(794,460)	(813,555)	(831,595)	(972,279)
<b>- Total Debt Service or Capital Lease P&amp;I Pmnts</b>	(168,292)	(168,292)	(168,292)	(168,292)
<b>Net Operating Cash Flow Before Tax</b>	\$224,063	\$234,624	\$246,982	\$341,456
<b>State Income Taxes (-Expense) / +Benefits</b>	\$(15,650)	\$(13,322)	\$(15,075)	\$(27,449)
<b>Federal Income Taxes (-Expense) / +Benefits</b>	\$(80,108)	\$(68,190)	\$(77,166)	\$(140,507)
<b>Total Net Annual Operating Cash Flow After Tax</b>	\$128,305	\$153,113	\$154,740	\$173,500

Cash Flow Notes: The Total Net Annual Operating Cash Flow After Tax does not include the following as applicable: 1) Equity Infusions / Distributions, 2) Liquidation of Land Value, Working Capital, Spare Parts or Reserve Accounts, 3) Salvage of Asset, 4) Capital Gains Taxes on Recapture of Depreciation, or 5) After-Tax Distributions and Dividends.

For summaries of these amounts please refer to the detailed report in Table 7 - Cash Flow.



# Maui Hotel - Investor Owns Project – IRR Shares 10% of Savings with Host

**Total Investment**    \$1.6 MM  
**Amount Financed**    \$1.1 MM  
**Owners Equity**        \$0.5 MM

## Pop-Up Summary of Project Metrics X

IRR, NPV and Payback | Revenues | Expenses | Debt Service | Cash Flow

### IRR, NPV and Payback Summary

**Debt Financing Selected**

IRR and NPV

Term, yrs

7

10

20

IRR After Tax

24.07%

28.81%

33.38%

NPV After Tax @10.0% Disc Rate to Financial Close Date 200

\$255,188

\$481,994

\$1,395,601

Payback

On Equity

On Total Investment

True After Tax Payback on Cash Flow

3.3 Years

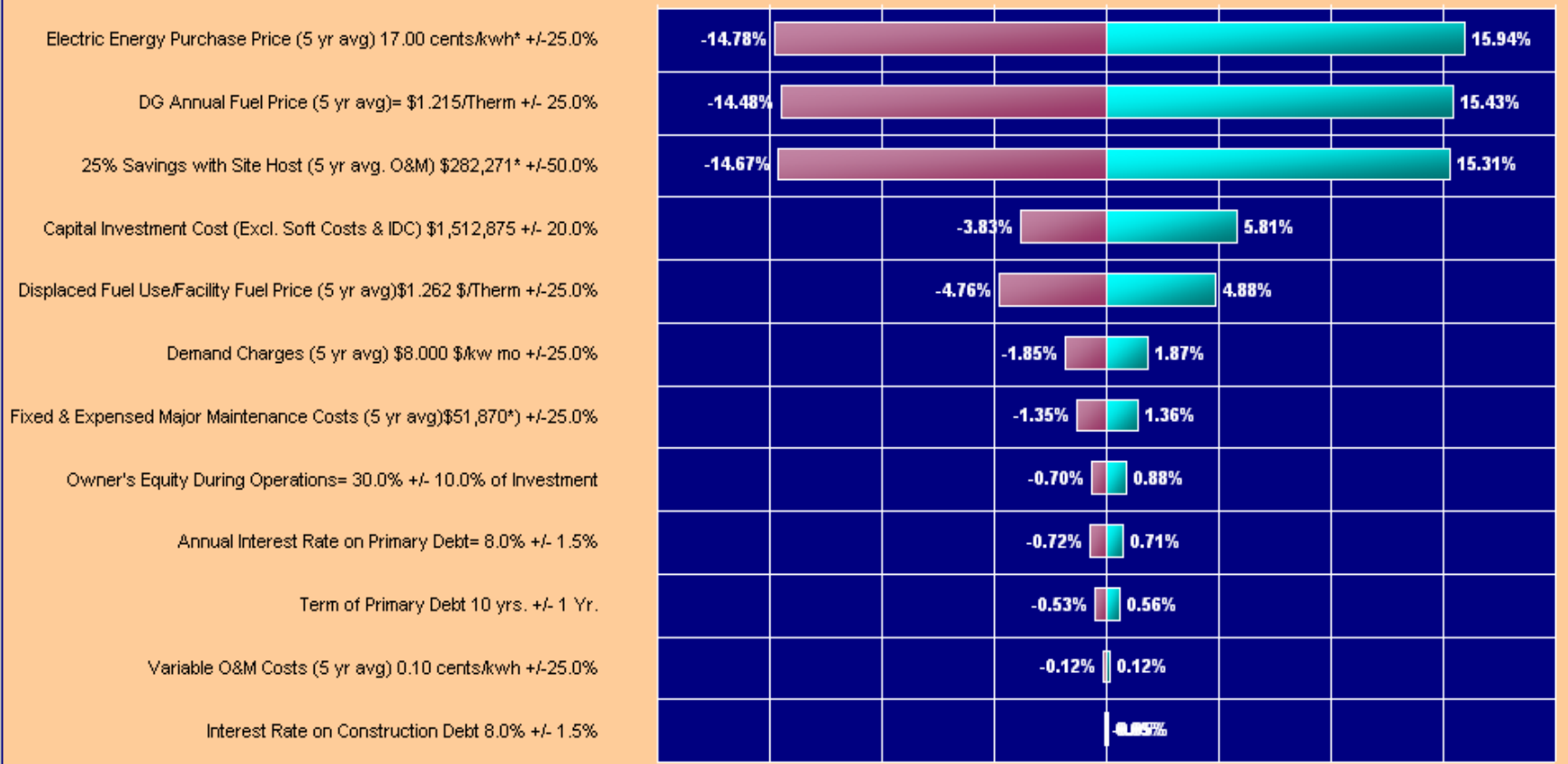
10.0 Years

2  
3  
4  
  
  
  
  
  
  
  
  
  
  
5  
  
  
  
  
6  
7

### Tornado Diagram - Sensitivity of After Tax IRR to Changes in Capital Cost, Equity Investment, Debt and Lease Related Inputs Base Case 20 yr. IRR= 14.8% for the Maui Hotel - 2 x CAT Project

% Change in IRR from Base Case

-20.0%   -15.0%   -10.0%   -5.0%   0.0%   5.0%   10.0%   15.0%   20.0%



# Summary of Economic Results - Hotel

Typical Host Savings 1000 \$ / yr

Owner	HECO Docket	Host	3 <sup>rd</sup> Party	3 <sup>rd</sup> Party	Host	3 <sup>rd</sup> Party	3 <sup>rd</sup> Party	3 <sup>rd</sup> Party
Island	Oahu	Oahu	Oahu	Oahu	Kauai	Kauai	Maui	Maui
Chillers	NO	MAX	MAX	OPT	MAX	MAX	MAX	MAX
Percent Savings to Host	~10%	100%	10%	10%	100%	25%	10%	75%
Investment, 1000\$		\$1,600	\$1,600	\$1,520	\$1,600	\$1,600	\$1,600	\$1,600
Non-Chiller Energy Displaced	\$45	\$345	\$35	\$35	\$801	\$200	\$62	\$155
Electric Chiller Energy Displaced		\$234	\$23	\$23	\$545	\$136	\$42	\$105
Thermal Savings	\$50	\$154	\$15	\$29	\$169	\$42	\$17	\$42
Demand Charge Savings		\$116	\$12	\$11	\$125	\$31	\$10	\$25
- DG Facility Operating Costs		-\$545			-\$599			
Host Net Annual Savings (After Expenses)	\$95	\$305	\$85	\$98	\$1,042	\$410	\$131	\$327

## Conclusions and Recommendations (1 of 3)

- **HI presents a very exciting market opportunity for CHP**
- **Economics are Island and Site Specific**
- **Economics of 3<sup>rd</sup> Party Ownership are better on Neighbor Islands**
  - **Oahu – Strong preference for sites with substantial thermal uses**
  - **Maui and Big Island – Most applications attractive subject to optimization, efficient design and risk management**
  - **Kauai – Very strong economics driven by high cost of energy**

## Conclusions and Recommendations (2 of 3)

- **Economics tend to favor diesel based on lower cost**
  - Transportation, storage, permitting and environmental benefits of gas fuels can overcome this difference at many sites
  - Both Diesel and Gas Fuels can exhibit attractive returns, especially on Neighbor Islands.
- **The HECO Docket provides an attractive option for hosts**
  - Especially on Oahu where electric rates are lower
  - Guaranteed savings
  - Capital and risk management by the Utility
- **In many circumstances host or 3<sup>rd</sup> Party Ownership can offer additional savings compared to regulated projects**

## Conclusions and Recommendations (3 of 3)

**Each site will have its own unique features that must be addressed to maximize value.**

**Third Party Profitability and Success  
will depend on:**

- **Site Specifics**
- **Selecting the optimum configuration of equipment & operations to match the site needs**
- **Reliability**
- **Management of fuel pricing risk**
- **Efficient use of waste heat**
- **Proper and Thorough Analysis and Engineering**



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