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22	37th IFPA-Fletcher Conference on National Security Strategy
23	and Policy
24	Washington, DC
25	27 September 2007
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- 1 ADM ALLEN:
- It's great to be with you here today. It's
- 3 been an extraordinary year working with the Navy and
- 4 Marine Corps on maritime strategy, and I'm sure you've
- 5 heard a lot about it and will hear a lot more about
- 6 it.
- 7 I'm going to take a little different tack
- 8 here at lunch today. I'm going to talk about
- 9 something that's been on the front of Time Magazine,
- in the papers, USA Today and so forth, and I'd like to
- 11 give you a Coast Guard perspective of what's going on
- in the Arctic in relation to where we're at in Arctic
- 13 policy.
- It's something that's been around for the
- 15 last 10 or 20 years, but until the recent implications
- 16 of climate change, the surface and the reduction of
- 17 sea ice in the Arctic, there hasn't been a lot of
- 18 national discussion about it, and I'd like to take a
- 19 little bit of time today to do that with you, if I
- 20 could.
- But before I do that I thought I'd give you
- 22 a little bit of a historical perspective, visually a

- 1 little more entertaining than I am and then I'd like
- 2 to add and embellish on that a little bit. So if we
- 3 could, roll the videotape, please.
- 4 (A video was played.)
- 5 ADM ALLEN: We are a Coast Guard of all
- 6 coasts, east and west and north and south. You saw a
- 7 little bit of an overview of our ice-breaking
- 8 capabilities. What you saw right at the beginning
- 9 were three Coast Guard buoy tenders moored side by
- 10 side.
- 11 This year we are celebrating the fiftieth
- 12 anniversary of the first circumnavigation of North
- 13 America by three Coast Guard cutters, the Storis, the
- 14 Spar and the Bramble in September of 1957. At that
- 15 time we had constructed a series of DEW lines during
- 16 the Cold War for early warning in the Arctic, and the
- 17 Navy had concerns after a heavy ice year about whether
- 18 or not they could be resupplied, and they wanted to do
- 19 a test with Coast Guard vessels with ice breaking
- 20 capability not only to have access but to do some
- 21 mapping up there and create the ability to reach those
- 22 stations, should they need to do it.

- 1 And for my Navy friends in the room,
- 2 apparently there was a meeting convened in Seattle
- 3 with a Navy Admiral who was asking did the Coast Guard
- 4 support it. And we walked into the room, he said I'm
- 5 really glad to see that the hooligan navy is here.
- 6 And a very grizzled, old salty sea captain said,
- 7 "well, sir, I don't have any problem with 'hooligan;'
- 8 I do object to the term 'navy.'"
- 9 (Laughter.)
- 10 ADM ALLEN: Actually our link to the Arctic
- in Alaska is a very old and storied link in the Coast
- 12 Guard. Right after Alaska became under the possession
- 13 of the United States in the mid-1860s we dispatched in
- 14 1865 a U.S. lighthouse service tender up there to
- 15 start working on coastal navigation vital to shipping
- 16 up there.
- 17 In 1872 the Treasury Department, which we
- 18 were part of at the time, sent somebody up to take a
- 19 look at the Pribilof Islands and the seal rookeries,
- 20 which were being vastly exploited. That ultimately
- 21 led to the Fur Seal Treaty of 1911, which laid the
- 22 groundwork for the Marine Mammal Protection Act in the

- 1 United States.
- 2 But probably our most famous link with
- 3 Alaska and the Arctic came in the 1880s when we
- 4 deployed the Coast Guard cutter Bear, which served as
- 5 the floating federal presence in Alaska. We
- 6 transferred prisoners. It was a court room. We
- 7 provided medical services. We carried the mail. We
- 8 enforced the law. And the commanding officer of the
- 9 Bear, a guy called Roaring Mike Healy, had the idea to
- 10 assist Eskimos who were facing starvation and famine
- 11 from year to year, depending on conditions. He went
- 12 to Siberia and introduced reindeer to Alaska, and --
- 13 something that has permanently transformed the state.

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- We found out that was a particularly wise
- 16 decision because in 1897 eight whalers were stranded
- 17 off the north coast of Alaska. There were 235 people
- 18 on them and the Bear could only get just a little
- 19 above Nome, 1,600 miles away by land. The Bear
- 20 dispatched three officers. One of them was Mike
- 21 Bertholf, who would become the first commandant of the
- 22 modern Coast Guard in 1915. And with Eskimos and

- 1 dogsleds, the started a 1,600-mile trek over land,
- 2 driving 450 reindeer with them. And three-and-a-half
- 3 months later they landed on the north coast of Alaska
- 4 and rescued the stranded whalers in what has become
- 5 now the Overland Expedition, a feat that has been
- 6 unparalleled in Coast Guard history.
- 7 But I will tell you, history repeats itself,
- 8 and earlier this year in April off Newfoundland with
- 9 sea ice, not hard-packed ice, but sea ice that had
- 10 broken free and was drifting, 100 sealers from Canada
- 11 became trapped in the ice with 400 people and Canada
- 12 required five icebreakers and a number of helicopters
- 13 to bring in provisions until they ultimately freed
- 14 those ships.
- The reason I bring these two incidents up is
- 16 when you think about climate change, you think about a
- 17 shrinking icecap in the Arctic you think why should
- 18 there be an issue with icebreakers? Well, sometimes
- 19 it's more difficult to deal with ice that is moving
- 20 than ice that is hard and fast, and if you think about
- 21 the missions the United States Coast Guard carries
- 22 out, search and rescue, law enforcement, environmental

- 1 response, oil spill response, and you think about the
- 2 time and distance equation of having to do that in the
- 3 Arctic region with or without ice or in the proximity
- 4 of ice, it becomes very, very challenging.
- In the 1980s we had a cruise ship catch on
- 6 fire in the Gulf of Alaska. We successfully evacuated
- 7 everybody off the ship, 500 people, but we did it
- 8 because we had helicopters nearby, we had a merchant
- 9 vessel in Williamsburg that we were able to use as a
- 10 launch platform and successfully, by knowing how fast
- 11 the fire would spread, were able to save everybody. I
- 12 don't know if you'd do that 100 miles north of Point
- 13 Barrow without a forward presence or a forward
- 14 operating base to work from.
- Two years ago Unimak Pass in the Aleutians,
- 16 lost ability to maneuver, ran aground, broke in half,
- 17 deposited 300,000 gallons of oil in one of the most
- 18 sensitive ecological bird nesting areas in Alaska. We
- 19 had to mount an environmental response in an area that
- 20 was virtually inaccessible, and in the process of
- 21 trying to save the crewmen we lost the helicopter.
- Earlier this year over a 600-foot car

- 1 carrier, the Cougar Ace, made a mistake in ballasting
- 2 and listed over 90 degrees 230 miles south of the
- 3 Aleutians. It took us 24 hours to get a helicopter on
- 4 scene by paring them down, refueling them and finally
- 5 getting them out there. We saved that vessel by
- 6 slowly looking at the schematics, the design
- 7 characteristics of the ship, working with our industry
- 8 partners, but the time and distance equation of that
- 9 case when it was south of the Aleutians still almost
- 10 overwhelmed. But ultimately the ship was salvaged
- 11 without a loss of life, without an oil spill and
- 12 without all the legal problems that tend there too --
- 13 to all that other stuff.
- Just this summer, there's a small town 90
- 15 miles north of the Arctic Circle, Kivalina. It's a
- 16 spit of land that has no road access. Everything has
- 17 to be barged in. In 2006 they built a sea wall to
- 18 protect the small village because there usually was
- 19 ice there to protect it from the storms that came
- 20 through.
- The seawall was built, millions of dollars
- 22 in cost, and the first storm wiped it out. They lost

- 1 100 feet of the island. This year they lost 35 more
- 2 feet and they came within 35 more of breaching the oil
- 3 tanks that are on that island.
- 4 Climate change presents issues in the
- 5 Arctic, it's time to have a discussion about this,
- 6 folks. It's time to have a discussion about the
- 7 national security implications. It's time to have a
- 8 discussion about the issues regarding increased
- 9 shipping, increased use of those waters for eco-
- 10 tourism, increased use of these waters for oil and
- 11 natural gas development and exploration, increased use
- 12 of these waters if there is a warm water path over the
- 13 top of Russia or through the Northwest Passage that
- 14 saves 4,000 to 5,000 miles from a Panama Canal or Suez
- 15 Canal transit.
- 16 We need to understand there are important
- 17 resources up there. The Red Dog Mine, north of the
- 18 Arctic Circle in Alaska is the largest zinc mine in
- 19 the world. They now can ship 365 days a year.
- These are significant implications. The
- 21 current policy for the Arctic was developed in 1994 in
- 22 a presidential decision document. That discussion has

- 1 been reopened. We are now taking a look at what our
- 2 policy options are or could be in the Arctic.
- For the Coast Guard, this couldn't come at a
- 4 better time. We are facing significant challenges in
- 5 our ability to provide presence up there. The Coast
- 6 Guard assumed the ice-breaking mission in this country
- 7 from the U.S. Navy in the 1960s when they got out of
- 8 the business.
- 9 We've gone from a fleet of nearly 10
- 10 icebreakers down to the three, the Polar Sea, the
- 11 Polar Star and the Healy. The Healy is new, the Polar
- 12 Sea and the Polar Star are over 30 years old. The
- 13 Polar Sea is operational. The Polar Star is in
- 14 commissioned special status, laid up; it will take 18
- 15 months to put it back into service.
- As we look at maritime strategy on a global
- 17 basis, we can't ignore the future of the Arctic, the
- 18 implications of access to the Arctic, national
- 19 security issues, environmental issues, energy issues
- 20 associated with it. In the Coast Guard, we need to
- 21 ask ourselves some serious questions. Where do we
- 22 invest our money? How do we develop policies? Where

- 1 are we going with our icebreaker fleet?
- 2 And I would submit to you, the answer is not
- 3 simply to build new icebreakers; although it probably
- 4 is. The answer is to get the policy right, lock down
- 5 the requirements, understand forward presence, either
- 6 through continual presence in the water or through
- 7 forward operating basis from which you stage a
- 8 response to in the Arctic. How do they impact,
- 9 support and extend our national policies for national
- 10 security and so forth up there? It is time to have
- 11 the discussion.
- The discussion is underway not only in the
- 13 media and the press, as you've seen, but inside the
- 14 administration and in the Congress. As we move
- 15 forward we need to think about not only domestic
- 16 governance as it relates to Arctic policy; how do we
- 17 knit together all of the various roles and missions of
- 18 the agencies that are involved up there, EPA, NOAA,
- 19 Coast Guard, National Science Foundation?
- 20 We need to think about international
- 21 governing bodies as well, the Arctic Council. In the
- 22 Antarctic there is an international treaty that

- 1 governs what goes on there. There is no treaty in the
- 2 Arctic, so this is work to be done. I'm not saying we
- 3 need a treaty, but we need to think about governance
- 4 models and how we need to work internationally as well
- 5 as domestically to move forward.
- There are significant issues up there right
- 7 now regarding development of the continental shelf
- 8 resources. Under the Law of the Sea Treaty countries
- 9 can claim continental shelf areas beyond the 200-mile
- 10 exclusive economic zone based on providing empirical
- 11 data to an international forum that then accepts that
- 12 proposal. That is underway right now under the law of
- 13 the sea.
- 14 U.S. government has equities up there as
- 15 well off the north slope of Alaska, but I would tell
- 16 you, this will be an incomplete process if the United
- 17 States is not at the table. The United States must
- 18 ratify the Law of the Sea Treaty. We must become an
- 19 international player. We must be at the table. We
- 20 must have a say, not only for the equities that relate
- 21 to the United States, but as a member of the
- 22 international community and a member of the Arctic

- 1 community as well.
- What I'd like to do today, because my time
- 3 is short, I would like to engage you in a
- 4 conversation. So I'm going to finish my comments here
- 5 very shortly and you can be thinking about some
- 6 questions. But as we move forward, inside the Coast
- 7 Guard we'll be looking at several things. Number one,
- 8 what kind of requirements will we need to establish
- 9 infrastructure to be able to forward operate off the
- 10 north coast of Alaska? How do we work with our
- 11 international partners?
- We have a tremendous relationship with
- 13 Canada and the U.K. We have a three-part search and
- 14 rescue agreement that's already in place that we
- 15 operate under now. We need to take a look at how that
- 16 impacts catastrophic events at high latitudes.
- We have a very robust agreement and
- 18 engagement with Canada on oil spill response. We need
- 19 to figure out how that works in high latitudes as
- 20 well.
- 21 We have talked in several international
- 22 forums with our Russian counterparts. I think we need

- 1 to consider at some point whether or not the Bering
- 2 Strait needs a traffic separation scheme. With
- 3 increased traffic, that will become an international
- 4 choke point, and we need to think right now about the
- 5 safety, security, environmental impacts associated
- 6 with increased traffic through the strait. And we are
- 7 prepared to have that discussion and ultimately have
- 8 that discussion at IMO, if necessary.
- 9 So as we move forward, there are significant
- 10 equities not only for the Coast Guard but for the
- 11 United States and the world related to climate change
- 12 in the Arctic. Now is the time to seize on the
- 13 initiative to have the discussion. Now is the time to
- 14 look for international coordinating mechanisms and
- 15 establish governance models that can help us all
- 16 develop whatever is going to go on in the Arctic in
- 17 terms of policy, presence and national interest in a
- 18 way that benefits us all in a world that we all share
- 19 together.
- 20 Arthur C. Clarke, the author of Space
- 21 Odyssey 2001, once said if you looked at this planet
- 22 from space you would call it ocean. And we are all

- 1 crewmen, not passengers on this great planet that's
- 2 traveling through space. It is time to have a
- 3 discussion about Arctic policy. And I'd be glad to
- 4 take your questions.
- 5 (Applause.)
- 6 ADM ALLEN: Yes, sir.
- 7 QUESTION: I'll be very quick and say that
- 8 once in the Arctic, some decades ago, we were looking
- 9 to do some special rescue missions way up near the
- 10 pole. I was an E-3, I thought I did something nobody
- 11 else could do in trying to accomplish this mission
- 12 under awful weather conditions. And the next thing I
- 13 knew I had a C-130 from the Coast Guard on my wing,
- 14 saying, "yes, that looks pretty good."
- 15 So I will never forget that skill. I wonder
- 16 if you'd talk for a few minutes about what you're
- 17 doing with the Chinese MSA, the cooperation between
- 18 the Coast Guard and the Chinese agency.
- 19 ADM ALLEN: Actually, I'd really like to
- 20 couch it a little larger term if I can. The United
- 21 States Coast Guard is a member of something called the
- 22 North Pacific Coast Guard Forum. That includes the

- 1 United States, Canada, Russia, South Korea, Japan and
- 2 China. As part of our engagement with these Coast
- 3 Guard agencies we expand that because in many cases
- 4 all the things we do in the United States Coast Guard
- 5 aren't covered in a single agency or ministry with our
- 6 international partners. And we usually need to be
- 7 involved with the transportation ministries, any
- 8 maritime safety agencies, public safety agencies,
- 9 Coast Guard-like agencies.
- 10 In our work with the Chinese government we
- 11 have established a very, very significant bilateral
- 12 relationship. We have a Coast Guard Captain that is
- 13 stationed in Beijing to carry out liaison for us. We
- 14 have made trips to China to look at the international
- 15 shift in port security safety codes. We have offered
- 16 reciprocal visits.
- 17 For several years in a row now we have had
- 18 cutters make port calls. The most recent one was the
- 19 Coast Guard cutter Boutwell, which was in Shanghai
- 20 earlier this year. And as a result of that we have
- 21 embarked Chinese ship-riders on our high seas driftnet
- 22 patrols out in the Pacific.

- Our relationships with all of our partners
- 2 in China is a very, very robust and a very strong one.
- 3 We have another reason to be involved with China. A
- 4 lot of the international ship repair work is done in
- 5 China now. A lot of the LNG construction is being
- 6 done in South Korea. And to the extent these vessels
- 7 call into the United States and are subject to our
- 8 port state control program we need to be knowledgeable
- 9 of how the shipbuilding industry in China is working
- 10 and our relationship with them. And it's a very
- 11 strong, very robust, very amiable relationship.
- 12 QUESTION: Do you think this is part of the
- 13 Global Maritime Partnership?
- 14 ADM ALLEN: Everything is part of the Global
- 15 Maritime Partnership. When Mike Mullen talks about a
- 16 1,000 ship Navy, I would say Navy and Coast Guard, and
- 17 he understands that too because in some countries
- 18 you'll have a Navy and a Coast Guard under the
- 19 Ministry of Defense. In other cases you'll have a
- 20 Coast Guard under the Ministry of Interior. We can't
- 21 discount any of those organizations, and they really
- 22 transcend the traditional MOD model, the Ministry of

- 1 Defense model, where most of the engagement takes
- 2 place.
- 3 That's the reason that our partnership with
- 4 the Navy has never been more relevant. That's the
- 5 reason when the maritime strategy assigned, the CNO's
- 6 name will be on it, GEN Conway's name will be on it,
- 7 and my name will be on it. We need to multiply our
- 8 effect on how all of us interact internationally.
- 9 QUESTION: Could you comment on the recent
- 10 Russian expedition to put the flag on the North Pole?
- 11 Is that just a clever public relations stunt or does
- 12 it have any real impact on things?
- 13 ADM ALLEN: The only way under international
- 14 law that I'm aware of, and I'm not a lawyer. To my
- 15 knowledge the way that you assert a claim over
- 16 anything beyond the 200-mile limit, your exclusive
- 17 economic zone, is to put the case forward to the UN
- 18 Law of the Sea Commission, make your claim and have
- 19 that claim accepted. You can do whatever you want,
- 20 but in law and in practice that's what you need to do.
- 21 QUESTION: -- now with Raytheon. We've
- 22 heard a number of times this week about necessity to

- 1 join the Law of the Sea Conference and to ratify it.
- 2 It's kind of intuitive, I think, to most of us in the
- 3 room, but then when you take that argument out of here
- 4 with a little bit more strength and power, what are we
- 5 arguing against? I mean what's the push back? It
- 6 used to be deep sea mining and -- modules, but what
- 7 exactly is the other side of the argument?
- 8 ADM ALLEN: Well, I think there was that
- 9 argument, but through the 1980s most of the
- 10 objectionable portions of the treaties that we had
- 11 were fixed.
- 12 From a Coast Guard standpoint, there are
- 13 some nations in the world that have claimed a 200-mile
- 14 territorial sea. If we're concerned about migrant
- 15 interdiction and drug interdiction, the ability to
- 16 operate off these coasts in what would legitimately be
- international waters for the purposes of our national
- 18 security goals and the law enforcement goals of this
- 19 country, that gets very, very complicated.
- 20 When we challenge these countries on their
- 21 territorial sea and we say we've only claimed 12-mile
- 22 territory sea in a 12-mile contiguous zone, consistent

- 1 with the law of the sea convention, we have very
- 2 little credibility when we haven't ratified the
- 3 convention.
- 4 QUESTION: First thing I'd like to do is
- 5 thank you and commend you for your leadership.
- 6 My question is in this conference we've seen a
- 7 number of different regional agreements on maritime
- 8 cooperation, and you mentioned the U.K. in there. Do
- 9 you see coming out of this policy maybe a call for a
- 10 joint maritime force in the north?
- 11 ADM ALLEN: That may happen someday. I think
- in the meantime we need to take a look at getting
- 13 together and taking and having a dialogue. We were so
- 14 buoyed with the success that we've had with the North
- 15 Pacific Coast Guard forum, which went into its eight-
- 16 year -- Russia hosted this year just three weeks ago
- 17 in St. Petersburg, and I was there. We will host next
- 18 year in San Francisco.
- We have been successful working with our
- 20 partners in the Atlantic and later on in October we
- 21 will have the first ever North Atlantic Coast Guard
- 22 Forum, hosted by Sweden, to be followed next year --

- 1 hosting by Iceland. We think because of the players
- 2 that will be involved there, which will include Russia
- 3 and Canada as well because of the Coasts they have,
- 4 that is an appropriate forum for us to start talking
- 5 about Coast Guard issues related to the Arctic.
- 6 So issues like ice-breaking, environmental
- 7 response, search and rescue response and so forth, we
- 8 think this is a perfect venue to do that. It allows
- 9 us to meet in a plenary session and talk about issues
- 10 together, issue a statement at the end, but it also
- 11 allows us to have bilateral meetings with individual
- 12 countries, and we're already setting up agendas how
- 13 we're going to do that.
- I opine to George Da Pont, who is my
- 15 Canadian counterpart in the Canadian Coast Guard, that
- 16 it might be nice -- one could envision five to ten
- 17 years from now the development of regional
- 18 coordinating mechanisms because regions are different,
- 19 specific and unique. And I think what I would like to
- 20 see is the emergence or regional low barriers to entry
- 21 governance constructs where everybody can work
- 22 together at a regional level to achieve the goals they

- 1 all agreed to.
- In other words, the Indian Ocean is a far
- 3 different place than the Bering Sea. But you can make
- 4 a case that they need a Coast Guard-like forum there,
- 5 even though we wouldn't be involved in it, to
- 6 coordinate the multinational issues that are there.
- 7 And I told George when we were in St.
- 8 Petersburg, George Da Pont, wouldn't it be wonderful,
- 9 five to ten years from now, if we could have a world
- 10 Congress of Coast Guard forums?
- But right now there's a little bit of
- 12 asymmetry in where we're organized and where we're
- 13 not. But I think certainly, given the resources
- 14 associated with the oceans, the national security
- 15 implications, the transportation implications, that
- 16 this is a construct that works.
- 17 The North Pacific Coast Guard Forum is a
- 18 very low barrier to entry, low overhead organization.
- 19 Here's how it works, folks. If you're going to host
- 20 the meeting the following year, you're the executive
- 21 secretariat. That's it.
- 22 And we have a subject matter experts meeting

- 1 six months before the forum to lock down the agenda,
- 2 and we have work groups that are set up, led by each
- 3 country, and law enforcement, illegal migration, drug
- 4 trafficking, emergency response and so forth. They
- 5 get together and in the North Pacific at least we're
- 6 going to move to an annual schedule of multi-mission,
- 7 multilateral exercises. They will be rotated among
- 8 the countries three years after they host the event in
- 9 their country.
- 10 You got to make it value added, low barriers
- 11 to entry, open communications, and mindful that
- 12 everybody has different budgeting processes and you
- 13 need to plan out several years in advance for
- 14 exercising.
- 15 QUESTION: -- Congressional Budget Office. I
- 16 was wondering if you could take a moment to elaborate
- 17 about why national ice-breaking capability is in our
- 18 national interests. Why, and what sort of would be
- 19 the approximate cost of replacing and improving or
- 20 including that ice-breaking capability would be.
- 21 All too often, in my interactions up on
- 22 Capitol Hill, you mention icebreakers and eyes sort of

- 1 glaze over and it's kind of so what. I'm not sure how
- 2 much of that story has been told very well.
- 3 ADM ALLEN: No, it's a great question. Let
- 4 me go back and make sure I repeat what I said earlier
- 5 because it's very, very important. Each time we walk
- 6 into a room in this town, our credibility tens to be
- 7 impeached, the Coast Guard's credibility, because the
- 8 perception is we just want new icebreakers.
- 9 Icebreakers are probably the solution, but
- 10 they can't go ahead of a policy construct and the
- 11 development of requirements that provide capability to
- 12 meet national needs. That's the reason it's going to
- 13 be so important to align what we want to do
- 14 domestically and internationally because that will
- 15 drive us.
- 16 There are a lot of ways you can create
- 17 presence in the Arctic, forward operating basis, and
- 18 we need to understand, what kind of presence do we
- 19 want? Do we want the ability to operate from there or
- 20 do we want to have the ability to be there, and when
- 21 do we want to be there?
- 22 And a lot of that is driven by the changes

- 1 in vessel traffic, which -- big studies going on right
- 2 now, changes in the environment and so forth. I don't
- 3 think there's going to be any question that we need
- 4 some kind of ice-breaking capability because even when
- 5 ice breaks loose and floats in a pack it presents
- 6 significant problems. Or how do you do an oil spill
- 7 response in and around ice without ice-breaking
- 8 capability?
- 9 So inherently I think there's a reason to
- 10 take a look at it, but I'm not going to put the cart
- 11 before the horse here. What we really want to drive
- is a policy discussion and a development of national
- 13 requirements and an international consensus of how we
- 14 need to move forward with governing structures first.
- 15 QUESTION: -- joint staff. On the heels of
- 16 that last comment, sir, can you comment on the
- 17 collaboration of the maritime services, great
- 18 initiative? Do you see that same kind of momentum
- 19 going at the secretary level, developing a national
- 20 strategy?
- 21 And what comes to mind is the ongoing
- 22 crafting of the national defense strategy for the

- 1 Secretary of Defense. Do you see that same kind of
- 2 effort going into that document?
- 3 ADM ALLEN: I think we do because you need
- 4 both vertical and horizontal integration and
- 5 alignment. You can't make these policy documents in a
- 6 vacuum. I put out a Coast Guard strategy document
- 7 back in February but the development of the maritime
- 8 strategy document is integrated and they understand
- 9 each other exist and some things already preexist.
- 10 What you want is a framework, a family of
- 11 plans, if you will, that reinforce each other but are
- 12 all focused on the national goals you're trying to
- 13 achieve.
- 14 As it relates to the Arctic we've gotten
- 15 very good support. All the meetings that I attend,
- 16 National Security Council and so forth, we have both
- 17 OSD and J-5 representation.
- 18 QUESTION: Admiral, we hear a lot here during
- 19 this conference about maritime domain awareness.
- 20 We've also heard a bunch of comments from also those
- 21 in the shipping industry, and it seems to me there is
- 22 a tug of war on how you adequately were able to

- 1 monitor the vast amount of shipping that comes into
- 2 the country, without stagnating economic viability.
- 3 I'd like your comments on that, sir.
- 4 ADM ALLEN: That's a great question. First
- 5 of all, maritime domain awareness is only a part of
- 6 three things that are needed in what we would call a
- 7 governance structure for what is arguably the last
- 8 global commons. We need to understand the legal
- 9 regimes and the structures that are out there. And
- 10 that's a combination of domestic legislation,
- 11 international treaties, agreements and so forth, what
- 12 creates a legal status for what goes on out there.
- The second is, once you understand that you
- 14 need to be aware of what's going on so if there's a
- 15 threat you can sense and act. That is maritime domain
- 16 awareness.
- 17 And the third is operational capability to
- 18 be able to act. And that's kind of how we frame the
- 19 notion of governance in what I said is arguably the
- 20 last global common.
- The way ahead really on the commercial side
- 22 is through ship tracking, and we're doing that in two

- 1 steps right now. The first is through automated
- 2 identification systems, which were originally evolved
- 3 as a safety mechanism for ships who are lying aside of
- 4 each other, who know each other's position for
- 5 collision avoidance.
- That technology has matured now, and now
- 7 there are mandatory carriage requirements for all
- 8 vessels greater than 300 gross tons to carry this, and
- 9 this has been worked through the International
- 10 Maritime Organization. That is not enough because
- 11 that is line of sight. It's not the right technology
- 12 to give you the kind of persistent, comprehensive
- 13 surveillance that you need. We have recently
- 14 negotiated successfully at IMO, an international
- 15 agreement for long-range tracking. It would kind of
- 16 go to the larger issue of the approaches, and these
- 17 are being done in 1,000 and 2,000 mile bands whether
- 18 or not you intend to enter a state or you're in
- 19 transit. If you declared your intent to enter a
- 20 coastal state then you will have to have a long range
- 21 tracking device available that could be identified
- 22 2,000 miles out.

- 1 These are devices that automatically
- 2 transmit information about the vessel and its
- 3 position, not unlike transponders on airplanes that
- 4 are key to the safety of the air transportation
- 5 system. The question is putting the infrastructure in
- 6 place that can receive this information and broadcast
- 7 it back out and make it available to the mariner.
- 8 Right now we are trying to develop systems
- 9 to collect AIS information and to rebroadcast that out
- 10 to whomever needs it. Probably the most successful
- 11 operation going on right now is with the NATO standing
- 12 forces and their presence since 9/11 in and around
- 13 Gibralter where they collect AIS information from the
- 14 receivers on the ships and then they translate that
- 15 back out to all the nations that are partners with
- 16 them.
- 17 They also take that AIS information and they
- 18 compare it to open data sources like Lloyds list. And
- 19 believe it or not, just from having that information
- 20 in the open data sources, they detect anomalies. And
- 21 when they do that, they refer it to the port of
- 22 destination for that country to act on when they

- 1 arrive. So I think the pieces are there.
- 2 And when we talk about maritime domain
- 3 awareness, it's being able to identify threats. IN
- 4 the past, anonymity has been the hallmark of people
- 5 who use the oceans. There are proprietary advantages
- 6 to being anonymous. Where you were fishing, where
- 7 that tanker was with the oil, vis-a-vis the spot
- 8 market; no matter what you were involved in a certain
- 9 amount of anonymity was what you sought.
- 10 We're trying to change the paradigm. The
- 11 more we make this transparent and we know who's
- 12 legitimate we will know who is not legitimate, how we
- 13 can separate the legitimate conveyances from what we
- 14 really need to look at and be able to make that
- 15 (inaudible) problem less. But that's where we're
- 16 going.
- 17 QUESTION: ADM Allen, I have a question and a
- 18 comment. I'm sure it hasn't escaped your notice that
- 19 after ADM Mullen traveled to Russia the CNO was
- 20 changed with Russia, so I hope your counterpart is
- 21 still in place.
- 22 ADM ALLEN: He is. GEN Pronichev

- 1 QUESTION: The question I wanted to ask you
- 2 concerns engagement that U.S. Coast Guard has with
- 3 foreign navies. A large part of this conference
- 4 talked about theater security cooperation, phase zero
- 5 planning, and I know the Coast Guard does a great deal
- of this. A lot of the burden falls upon the Coast
- 7 Guard because -- navies around the world.
- 8 How do you within the Coast Guard prioritize
- 9 countries and/or (inaudible) in terms of tasking for
- 10 yearly or biannual events? With the creation of
- 11 AFRICOM, will that complicate your resource
- 12 (inaudible)?
- 13 ADM ALLEN: That's a really good question.
- 14 When we look at our international engagement at large
- 15 for the entire Coast Guard we understand a couple of
- 16 things. Number one, we have separate equities related
- 17 to our missions, the missions we own in the Coast
- 18 Guard that make certain regions and countries more
- 19 consequential to us than say, maybe, the Navy or
- 20 anybody else based just on our mission set. But we
- 21 also know we have the competencies, the capability and
- 22 some capacity to be used for theater security

- 1 cooperation for the co-coms (phonetic) and we are
- 2 oversubscribed.
- It's not a matter of not having the
- 4 competency, it's a matter of how much we can do. So
- 5 therefore we have to prioritize not only what we think
- 6 we need to do for the Coast Guard but what we need to
- 7 do internationally.
- 8 And then the third piece is there may be a
- 9 crying need, and that particular country may want our
- 10 type of capability, but then there's a funding piece
- 11 and all the governance structures that go together
- 12 with putting that type of capability into training the
- 13 country. And that gets us back to working with not
- 14 only the combatant commander but with the State
- 15 Department as well.
- The final piece that makes this somewhat
- 17 difficult is some of the people that need our help
- 18 again don't work for the Ministry of Defense, so some
- 19 of the current authorizing legislation and funding
- 20 mechanisms fail to allow us to put the ammunition on
- 21 target, if you will, to be able to put the training
- team in that particular country because the country

- 1 may be requesting it for their coast guard, but the
- 2 coast guard works for the ministry of the interior,
- 3 and there's no ready mechanism by which to do that.
- 4 Now there's authorizing legislation on the
- 5 Hill this year on the part of the Defense Department
- 6 to expand their capability to use those -- 1206 funds
- 7 is what they call it. We support that, and we've
- 8 actually sought some legislation in the Coast
- 9 authorizing bill that would allow us to be able to do
- 10 that. It doesn't necessarily fund it, but we're not
- 11 constrained by legislation when we need to do it.
- We're pretty close to being on time.
- 13 Anybody else? I'll let you enjoy the rest of your
- 14 lunch. Thank you, folks.

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