



**UNITED STATES AGENCY FOR INTERNATIONAL  
DEVELOPMENT**

**IRAQ RECONSTRUCTION AND HUMANITARIAN RELIEF**

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Weekly Update #20, Fiscal Year (FY) 2004

*This fact sheet highlights overall accomplishments and some weekly activities from USAID's reconstruction efforts in Iraq. For more information on USAID's programs in Iraq please see: [www.usaid.gov/iraq](http://www.usaid.gov/iraq)*

USAID assists Iraqis in reconstructing their country by working within the Coalition Provisional Authority (CPA). USAID programs are implemented in coordination with the United Nations, World Bank, International Monetary Fund (IMF), Coalition country partners, nongovernmental organizations (NGOs), and private sector partners. The USAID Mission in Iraq carries out programs in education, health care, food security, infrastructure reconstruction, airport and seaport management, economic growth, community development, local governance, and transition initiatives.

The USAID Mission in Iraq implements programs in four strategic areas:

1. Restoring Essential Infrastructure
2. Supporting Essential Health and Education
3. Expanding Economic Opportunity
4. Improving Efficiency and Accountability of Government



Staff of the Iraqi Institute for Human Rights and USAID's Local Governance Program addressed 12,000 high school students in Kirkuk (At' Tamim Governorate) on the June democratic transition. The students, boys and girls aged 16-20, were addressed over one month as part of the CPA Civic Education Campaign.

**Table of Contents**

Program Overview	1	Economic Growth	8
Electricity	2	Food Security	9
Airports	2	Agriculture	10
Bridges, Roads and Railroads	3	Marshlands	11
Umm Qasr Seaport	4	Local Governance	11
Telecommunications	4	Transition Initiatives	12
Water and Sanitation	4	Community Action Program	13
Health	6	Financial Summary	13
Education	7		

## Program Descriptions and Updates

### 1. Restore Essential Infrastructure

**Electricity** -- *Objectives include the emergency repair or rehabilitation of power generation facilities and electrical grids. Teams of engineers from the Ministry of Electricity, USAID, the U.S. Army Corps of Engineers, and the CPA have been working since May to restore capacity to Iraq's power system, which was dilapidated from decades of neglect and mismanagement and had been looted.*

#### Accomplishments to date:

- Generated 4,518 MW on October 6—surpassing the pre-war level of 4,400 MW. Average production over the last seven days was 4,271 MW. Production has steadily increased as generators in scheduled maintenance come online and unscheduled outages decrease.
- Generated 98,917 MW hours on February 14—the highest since reconstruction began.
- Installed independent sources of power at Baghdad airport and Umm Qasr seaport.
- Conducting necessary long-term repairs and scheduled maintenance at plants throughout the country to build a sustainable power grid.
- Rehabilitating units 5 and 6 at Doura thermal power plant.
- Rehabilitating units 1, 2, 3, 4, and 6 of Bayji thermal power plant.
- Continuing reconstruction of the country's 400-kv transmission network by rebuilding 205 kilometers of Khor Az Zubayr-Nasiriyah 400-kv line..
- Installing new generating capacity at Kirkuk and South Baghdad power plants.

#### Highlights this week:

- Work continues on the rehabilitation of steam units 5 and 6 at the Doura power plant in Baghdad. Currently, the two units have been disassembled and are being repaired. Workers continue to discover unique failures in the equipment that will require additional work to correct. The generator rotor, exciter rotating elements, and the main exciter stators for both units will be shipped to the Siemens workshop in Saudi Arabia for inspection and repair.



Doura unit 5's damaged low-pressure turbine. Photo: USAID

**Airports** -- *Objectives include: providing material and personnel for the timely repair of damaged airport facilities, rehabilitating airport terminals; facilitating humanitarian and commercial flights, and preparing the eventual handover of airport operations to the Iraqi Airport Commission Authority.*

#### Accomplishments to Date:

- Processing 30 non-military arrivals and departures a day at Baghdad International Airport.
  - More than 5000 military and NGO flights have arrived and departed at Baghdad International Airport since July.
- Completed infrastructure work to prepare Baghdad International Airport for commercial air operations.
  - Repaired Terminal C and administration offices.
  - Installed three X-ray machines.
  - Installed very small aperture terminal (VSAT) communications systems and 6.5-MW power generators.
  - Rehabilitated Iraqi customs office in the arrival hall.

- Substantially prepared Al Basrah International Airport for commercial operations. Ongoing projects include:
  - Repairing runway, taxiway, and apron striping.
  - Installing two baggage x-ray units.
  - Repairing passenger support facilities.
  - Installing VSAT satellite communications.
  - Installing security fence
  - Repairing airport water and sewage treatment plants.
- Completed evaluation of reconstruction requirements at Mosul Airport.

**Bridges and Railroads** -- *Objectives include: rehabilitating and repairing damaged transportation systems, especially the most economically critical networks.*

**Accomplishments to Date:**

**Bridges:**

- Demolished irreparable sections of three key bridges (Khazir, Tikrit, and Al Mat) and started reconstruction.
  - **Al Mat Bridge:** A key link on Highway 10 that carries over 3,000 trucks daily on the main route between Baghdad and Jordan.
    - Reopened the south span of the bridge for two-way traffic in mid-February.
  - **Khazir Bridge:** Critical to the flow of fuel and agricultural products to the north.
    - Repaired the south span of the bridge and reopened it for two-way traffic on January 16. Complete repairs are expected by March 2004.
  - **Tikrit Bridge:** An important link for passengers and commerce over the Tigris River between Tikrit and Tuz Khurmatu.
    - On the upstream side of Pier 7, steel beams have been erected and dowels are installed. Work is expected to finish in May 2004.
- Repaired a floating bridge on the Tigris River in Al Kut, improving traffic for approximately 50,000 travelers a day.



The south span of Al Mat Bridge.  
Photo: USAID

**Railroads:**

- Iraqi Republican Railways (IRR) contributes equipment and labor, while USAID contributes project management, material, and parts. Work on the railways includes:
  - Repairing 16 km of track at the port of Umm Qasr and 56 km of track between the port and Shuiaba Junction near Basrah to facilitate grain shipments from the seaport to mills.
  - Continuing disposal of explosive ordinance materials on the rail line near Shuiaba Junction (Al Basrah Governorate) in preparation for installation of new track.



The north route of Shuaiba junction. Photo: USAID

**Highlights this week:**

- On February 15, USAID formally turned over the Railroad Workshop Building in Baghdad to IRR. Originally used as a presidential train storage shed, the building was in serious disrepair before USAID and Bechtel rehabilitated it and added three new offices, new restroom facilities, and a backup generator. Staff and

equipment will be moved into the building soon so railroad equipment repairs can begin.

**Umm Qasr Seaport** -- *Objectives include: managing port administration, coordinating transport from the seaport, and facilitating cargo-handling services such as warehousing, shipment tracking, and storage.*

**Accomplishments to Date:**

- Reopened to commercial traffic June 17; completed first passenger vessel on July 16.
- Offloading cargo from more than 40 ships per month.
- Dredged the port to an average depth of 12.5 meters. Previously, the port was 9-10 meters deep, and limited cargo could arrive only during high tide. All 21 berths are now open to deep-draft ships.
  - An Iraqi dredger, which is being rehabilitated by USAID partner Bechtel, will assist in maintaining the harbor.
- Renovated grain-receiving facility, which can process up to 600 metric tons of grain an hour.
  - Over 200,000 tons of grain has been unloaded since the first bulk grain ship arrived in mid-November.
- Instituted interim port tariffs, which provide a revenue stream for financially sustainable port operations.
- Installed generators, energizing all three ring mains and restoring power to most parts of the port.
- Completed security fencing at the old and new ports and grain facility.
- Renovating the administration building, passenger terminal, customs hall building, and electrical substations.
- Employing 500 Iraqi staff, the majority of which are in the Marine Department of the Port Authority.

**Telecommunications** -- *Objectives include: installing switches to restore service to 230,000 telephone lines in Baghdad area; repairing the nation's fiber optic network from north of Mosul through Baghdad and Nasiriyah to Umm Qasr by March 2004.*

**Accomplishments to Date:**

- Purchased tools, equipment, and parts to enable Iraqi engineers to restore the network.
  - Audited over 1,200 km of the fiber optic backbone network.
  - Repairing the national fiber optic network from Mosul to Umm Qasr, connecting 20 cities to Baghdad.
- Reconstituting Baghdad area phone service by installing switches with 240,000 lines of capacity. Installation is expected to be complete by March 2004. Installed new switches and main distribution frames at 12 sites and fully integrated them with the 14 existing switches. Nearly 100,000 individual subscriber lines have now been connected; work to allow final activation is underway.
  - Baghdad's largest exchange, Al Mamoun, opened on December 13.
  - The Ministry of Communications has brought in additional workers from outside Baghdad to expand the line-splicing workforce and accelerate progress.
- Installed a satellite gateway system at Al Mamoun and restored international calling service to Iraq on December 30.
- Training Iraqi Telephone and Postal Company operators and engineers at Al Mamoun on telecommunications site operations, maintenance, and repairs.

**Highlights this week:**

- The fiber optic synchronous optical network (SONET) ring, ten connected telecommunications switches, and the international satellite gateway passed a February 10 system-wide test with flying colors. Three more switches will be connected as soon as is practicable. To date, 49,000 telephone subscribers have been activated, including 18,000 this week.

**Water and Sanitation** -- *Objectives include: rehabilitating and repairing essential water infrastructure to provide potable water and sanitation to communities and improve irrigation.*



### **Accomplishments to Date:**

- *Nationwide:* Rehabilitating sewage treatment plants that are currently by-passing untreated sewage generated by millions of people into the Tigris and Euphrates Rivers.
  - Repairing and rehabilitating water systems throughout central and southern Iraq
  - Repaired hundreds of critical breaks in Iraq's water network immediately after the war, significantly increasing water flow.
- *Baghdad:* Expanding one water plant and rehabilitating three sewage plants.
  - Rehabilitating and adding capacity to Baghdad's Sharkh Dijlah water plant (previously named Saba Nissan water plant) by 45%, adding an additional 225,000 cubic meters a day to the water supply by May 2004 mostly in the overpopulated eastern sections.
  - Installing back-up electrical generators at 39 Baghdad water facilities and pumping stations to ensure continuous water supply.
  - Rehabilitating Baghdad's sewage treatment plants—Rustimiyah North, Rustimiyah South, and Kerkh. The plants will be able to treat nearly 800 million liters of wastewater a day, benefiting 3.2 million people by October 2004.
  - Rehabilitated 70 of Baghdad's non-functioning waste pumping stations.
- *South Central:* Rehabilitating one water plant and four sewage plants.
  - Rehabilitating An Najaf municipal water treatment plant. The project will be completed by June 2004.
  - Rehabilitating Ad Diwaniyah and Karbala' sewage treatment plants, which serve 200,000 residents and currently discharge untreated waste into the Euphrates River. These projects are expected to be completed by May 2004 and October 2004, respectively.
  - Rehabilitating An Najaf and Al Hillah sewage treatment plants to serve 194,000 residents. These projects are expected to be completed December 2004 and the end of February 2004, respectively.
- *South:* Rehabilitating the entire Sweet Water Canal system, including the canal, its reservoirs, and 14 water treatment plants and pumping stations and the Safwan water system
  - The system provides drinking water to 1.75 million residents of Basrah City. It had been operating at less than half capacity.
  - Rehabilitated and removed 34,000 cubic meters of sand and silt from the west settling-reservoir of the Canal, allowing it to be refilled with clean water.
  - Began work on Sweet Water's 14 water treatment plants in January. By summer 2004, water quality and volume will surpass prewar levels.
  - Completed the restoration of the Safwan water system. All 40,000 residents now have access to potable drinking water.
- *North:* Rehabilitating two water plants and one solid waste collection system.
  - Constructing 400 solid waste collection points in Kirkuk (At Tamim Governorate) to improve sanitation.
  - Rehabilitating Mosul and Kirkuk water treatment facilities.

### **Highlights this week:**

- The Iraqi organization Engineering Give a Hand will rehabilitate three sewage plants and a water plant in Baghdad's Kerkh District under a grant from USAID. Scheduled to be completed by the end of March, the rehabilitation will benefit 18,000 residents of the areas of Iskandriyah, Hatteen, Abu Ghraib, and Risala near Baghdad.



Engineering Give a Hand will rehabilitate water and sewage plants. Photo: USAID

## **2. Support Essential Health and Education**

**Health** -- Objectives include: supporting a reformed Iraqi Ministry of Health; delivering essential health services; funding medicines and supplemental nutrients; establishing a rapid referral and response system for the most serious cases; providing medical equipment and supplies; training and recruiting health staff; providing health education and information; and determining the specific needs of the health sector and of vulnerable populations such as women and children.

**Accomplishments to Date:**

- Procured more than 30 million doses of vaccines since July with support from the Ministry of Health and UNICEF.
- Vaccinated three million children under the age of five through the Expanded Immunization Program since June. USAID will provide vaccines for a total of 4.2 million children under five and 700,000 pregnant women.
- Continuing a monthly immunization campaign with UNICEF and the Ministry of Health with 4,000 health workers and 124 supervisors.
- Preparing to print 5,000 registry books for immunization recording under a grant to UNICEF. The registry books will be distributed to 1,000 health centers in Iraq.
- Awarding small grants to support Iraqi NGO healthcare efforts throughout Iraq.
- Developed a hospital and clinic facility database for the Ministry of Health on facility type, location, service distribution, cost information, and building condition.
- Renovated 52 primary health clinics and re-equipping over 600 to provide essential primary healthcare services including training staff in essential service delivery. In addition, a master training of medical professionals in public health, community medicine, and healthcare delivery is being conducted in the re-equipped clinics. The master trainers have trained 140 health professionals; the exercise will ultimately branch out to 2,500 medical staff.
- Additional training to enhance primary health care services in all governorates is continuing and is reaching 2,200 health workers. The training is conducted by 340 local supervisors and trainers whose work is monitored by 23 central supervisors.
- Distributed high-protein supplementary food rations to more than 240,000 pregnant and nursing mothers and malnourished children.
- Evaluated 18 national and regional public health laboratories for equipment needs.
- Rehabilitated the National Polio Laboratory.
- Training more than 8,000 health workers to identify and treat acutely malnourished children.
- Working with the Iraqi Ministry of Health to develop a master plan to reduce child mortality and increase the level of preventative care available to the Iraqi people through assistance to their nine working groups which address: public health, health care delivery, health information systems, pharmaceuticals, medical supplies and equipment, health care finance, education and training, human resources, legislation and regulation, and licensing and accreditation.
- Working with the Ministry of Health to assist in the delegation of functions to other entities in the health sector such as NGOs, professional associations, community organizations, and businesses.

**Highlights this week:**

- Al Andalous Primary Healthcare Clinic in Ar Ramadi (Al Anbar Governorate) is being rehabilitated to improve its ability to serve 150-200 people a day from a community of nearly 30,000. Rehabilitation includes painting, plastering, building a new outer wall and sidewalks, and installing a new roof, floor tiles, water heating system, and air conditioning system.



Industry displays at the IMSF conference. Photo: USAID

- More than 700 Iraqi medical specialists and 30 international experts attended a four-day conference at the Baghdad Convention Center this week to network and discuss recent advances in healthcare and the Iraqi healthcare system. Funded by a portion of a \$250,000 USAID grant to the Iraqi Medical Society Forum (IMSF), the conference was part of a broader effort to promote the establishment of medical societies in Iraq. The grant funded the acquisition and distribution of American Medical Association journals and memberships to the American Medical Association and American Ophthalmologic Society, provide scholarships to cover registration and lodging costs for young physicians, display medical equipment, invite Iraqi and international guests, and print and distribute literature on the conference and the Iraqi Medical Society Forum.
- As of February 15, mobile health teams working with the Ministry of Health had visited 2,844 families in At' Tamim Governorate, including 142 this week, that do not have access to or have not visited primary healthcare facilities. In addition, 952 people have been examined by team doctors since the program began in October, 4,984 children and women of reproductive age have been vaccinated, and 5,568 hygiene kits have been distributed. The mobile teams are composed of Ministry doctors and coordinated by USAID partner International Rescue Committee.
- On February 17, USAID opened one primary healthcare training center in An Najaf City and two in Mosul (Ninawa' Governorate). The facilities will be used to train primary healthcare providers in March and April. Currently, USAID is training the core staff that will administer the program.

**Education** -- *Objectives include: increasing enrollment and improving the quality of primary and secondary education, ensuring that classrooms have sufficient materials, facilitating community involvement, training teachers, implementing accelerated learning programs, and establishing partnerships between U.S. and Iraqi colleges and universities.*

#### **Accomplishments to Date:**

- *Immediately After the Conflict*
  - Provided technical assistance for the resumption of the Ministry of Education functions.
  - Provided assistance for resumption of Ministry salaries.
  - Funded 5.5 million examinations for transitional grades, which ensured the smooth continuation of school.
  - Conducted a survey of secondary schools in all permissive areas in the country (3,300 schools total).
- *Facilities and Supplies*
  - Awarded 633 grants worth more than \$6.1 million to rehabilitate schools and Directorates General.
  - Rehabilitated 2,415 schools countrywide for the first term of the 2003/04 school year.
  - Provided materials, equipment and supplies:
    - Distributed 1,493,743 secondary school kits that include pens, pencils, paper, math equipment, and other supplies.
    - Distributed 159,005 student desks, 26,437 teacher desks, 59,940 teacher chairs, 26,050 metal cabinets, 61,500 chalkboards and 40,889 teacher kits.
    - Delivered 808,000 primary student kits.
    - Delivered 81,735 primary teacher kits.
  - In consultation with the Iraqi Ministry of Education, reviewed 48 math and science textbooks for grades 1-12.
  - Printed and distributed 8,759,260 textbooks throughout Iraq.
- *Institutional Strengthening*
  - Trained 860 secondary school Master Trainers during September 2003-January 2004 nationwide.
  - Trained approximately 32,553 secondary school teachers and administration staff.
  - Conducting an accelerated learning program in Baghdad, Nasiriyah, Ad Diwaniyah, and Karbala'. Of the 699 students registered, 600 are attending the program. In February, the students completed mid term exams.

- *Higher Education*
  - Returned the Fulbright Scholarship Program to Iraq after a 14-year absence. The program awarded at least 25 scholarships for Iraqis to study in the United States in 2004. USAID participated in the bi-national review committee for Iraq.
  - Launched Higher Education and Development Program. Awarded five grants worth an estimated \$20 million for U.S.-Iraqi university partnerships:
    - 1) A consortium led by Research Foundation of the State University of New York at Stony Brook partnering with Baghdad University, Al Mustansiriyah University/Baghdad, and Mosul University in archeology and environmental research.
    - 2) The University of Hawaii College of Agriculture and Human Resources partnering with the University of Mosul Hamam Al-Alil for strengthening academic, research, and extension programs.
    - 3) The Human Rights Institute at DePaul University College of Law and the International Institute of Higher Studies in Criminal Sciences (Italy) partnering with University of Baghdad to reform legal education.
    - 4) Jackson State University partnering with University of Mosul for public health and sanitation.
    - 5) The University of Oklahoma partnering with Al Anbar University, Basrah University, and the University of Salah ad Din in higher education initiatives.
  - Assisting the Ministry of Higher Education and Scientific Research in purchasing 8,000 student desks for classrooms at three universities in southern Iraq. The desks will be assembled and delivered in February 2004. The \$200,000 grant to the Ministry complements five partnership grants made by USAID to U.S. universities to help Iraqi universities re-establish their academic programs and to strengthen partnerships between American and Iraqi universities.

### **3. Expand Economic Opportunity**

**Economic Growth** -- *Objectives include: currency conversion and development of economic statistics, small businesses credits, commercial legislation, a national employment program, micro-finance programs, a bank-to-bank payment system, a computerized financial management information system, tax policy and administration, budget planning, insurance, telecommunications reform and electricity reform.*

#### **Accomplishments to Date:**

- Began facilitating the Central Bank program to exchange new dinars for old on October 15, 2003, at a rate of 2,000 Iraqi dinars per dollar. The program was completed on January 15, 2004, unifying and strengthening Iraq's currency, a critical component of sustained economic growth.
  - All of the 6.36 trillion new Iraqi dinars are now in country and 4.62 trillion Iraqi dinars are in circulation—106 percent of the original demand estimate of 4.36 trillion.
  - The overall management plan for the currency exchange operation was developed by USAID partner BearingPoint, including security and logistics.
  - Monetary authorities influence the exchange rate by conducting a daily auction in which banks exchange Iraqi dinars and U.S. dollars.
- Assisted the Central Bank in procuring and managing a bank-to-bank payment system that allows banks to conduct transactions and other business. Eighty branches were part of the system by late October. Basic training was also provided to bank staff.
- Assisting CPA in strengthening bank credit underwriting capacity to increase lending to small and medium-sized enterprises. Two state-owned banks and seven private sector banks have been recommended for the program.
- Assisting CPA in developing a new commercial law framework. Laws to be amended include: Bankruptcy, Labor, Secured Transactions, Securities, Company, and Commercial Agency and



Distributorship Laws. New regulation on the registration of Company Branch and Trade Representation Offices will be introduced.

- Supporting CPA's Oil for Food (OFF) Program in planning, program management, logistics, database applications, and communications to support the CPA OFF Coordination Center in the north and south.
- Reforming and updating commercial laws that will encourage private sector participation, including foreign investment.
- Supporting the development and use of a new accounting and reporting system called the Financial Management Information System (FMIS) for the Ministry of Finance. The system will provide online access and a real-time updated centralized database for all spending organizations in Iraq.

### **Highlights this week:**

- The Financial Management Information System (FMIS) went online on February 16 at the Ministry of Finance. FMIS will record payment and revenue transactions input by spending organizations, print checks in Baghdad and the governorates on behalf of spending organizations, provide instant information to online users, and produce timely and varied budget and accounting financial reports.
- ACDI/VOCA recently began a micro-lending program targeting northern Iraq using grant money from the Coalition Provisional Authority. The first loan of \$1,500 was awarded to a grocery store. USAID partner BearingPoint, which provides technical assistance to ACDI/VOCA, traveled to Kirkuk to review the lending activity, policies, and procedures.
- Minister of Public Works met with representatives of USAID partner BearingPoint to discuss lessons learned from the recent Conference on Fiscal and Administrative Decentralization. The February 12 conference, which was supported by BearingPoint and USAID's Local Governance Program, was attended by 190 people, including members of the Governing Council and five governors. The Minister seeks to sponsor four regional conferences on decentralization over the next three months, and discussed with BearingPoint the strengths and weaknesses of the previous conference and how the topics could be modified to address regional issues.



The new Financial Management Information System produces Iraq's first budget report at the go-live ceremony. Photo: USAID

**Food Security** -- *Objectives include: providing oversight support for the countrywide public distribution system, which provides basic food and non-food commodities to an estimated 25 million Iraqis; participating in the design of a monetary assistance program to replace the commodity-based distribution system to support local production and free-market infrastructure; and promoting comprehensive agriculture reform to optimize private participation in production and wholesale markets.*

### **Accomplishments to Date:**

- Worked with the U.N. World Food Program (WFP) and Coalition Forces to re-establish Iraq's public distribution system in less than 30 days, avoiding a humanitarian food crisis and maintaining food security.
- Contributed cash and food aid in the amount of \$425 million to WFP's emergency operations immediately following the conflict, making the U.S. the foremost contributor to WFP emergency operations in Iraq.
- Placed food specialists in Baghdad, Al Basrah, Al Hillah, and Arbil to support food operations immediately after the conflict.

- Provided ongoing support and technical assistance to WFP and local Iraqi authorities in the Ministry of Trade and the Kurdish Food Departments to ensure the smooth transition of public distribution system management tasks to the Iraqi government. Special attention was given to the transition phase in the northern governorates of Dahuk, Sulaymaniyah, and Arbil. The initial handover of responsibilities occurred on November 21 without significant problems.
- Played a role in negotiating a memorandum of understanding between the CPA, the Ministry of Trade, and the World Food Program that details WFP's areas of responsibility to include: capacity building and training, procurement of food commodities, the renegotiation of certain food contracts, shipment and overland transport of food commodities, and pipeline management. The World Food Program will continue to assist with supporting the public distribution system through June 2004 and will begin work immediately to assure continuation of food deliveries.
- Currently providing food aid expertise to CPA and Ministry of Trade in Baghdad and assisting with the CPA OFF Coordination Center as WFP and CPA and the Ministry continue to distribute food to all Iraqis.



Agents in Iraq's public distribution system transport food to warehouses throughout Iraq. Photo: USAID

**Agriculture** – *Objectives include: expanding agricultural productivity, restoring the capacity of agroenterprises to produce, process and market agricultural goods and services, nurturing access to rural financial services and improving land and water resource management.*

#### **Accomplishments to Date:**

Since October, USAID partner DAI has been implementing the Agricultural Reconstruction and Development Program for Iraq (ARDI) to formulate a long-term vision for the sector, while designing activities for quick impact, including:

- *Winter Crop Technology Demonstrations:* On 334 hectares in 15 governorates, 128 farm families are establishing plots with new crop varieties for extension field days.
- *Kirkuk Veterinary Hospital Renovation:* Fifty communities will benefit from a \$96,000 grant to renovate a hospital that serves more than 100,000 livestock in the area.
- *Taza and Rashad Veterinary Clinic Rehabilitation:* A \$50,000 grant will be matched by supplies and equipment from the Ministry of Agriculture. These rural clinics are the two principal sources of vaccines and medicines for animals in 125 local communities.
- *Internet Connectivity and Repairs to a Student Union Building:* The Baghdad University School of Agriculture will receive a \$75,000 grant that will benefit 4,509 students.

#### **Highlights this week:**

- Efforts to improve agricultural extension services are in their initial stages. Six extension training centers serving 15 governorates are projected to be rehabilitated by March, and the 2004 farmer training program includes 223 two-day training sessions targeting 3,345 farmers. In addition, a television studio will be rehabilitated next week, and the State Board for Extension hopes to resume its twice-weekly 10-15 minute television spots, and its 15-minute daily radio program.

**Marshlands** – *Objectives include: construct environmental, social and economic baselines for the remaining and former marshlands; assist marsh dwellers by creating economic opportunities and viable social institutions; improve the management of marshlands and expand restoration activities*

### **Program Goals:**

- The \$4-million Marshland Restoration and Management Program will promote wetlands restoration and provide social and economic assistance to marsh dwellers. Initiatives include:
  - Creating a hydraulic model of the marshes to improve water management.
  - Equipping a soil and water quality lab at the new Center for Iraq Marshlands Restoration.
  - Implementing pilot projects to improve treatment of waste and drinking water.
  - Providing social economic assistance through job- and income-generating activities in fisheries, aquaculture, livestock production, and date-palm reproduction.
  - Monitoring water quality in reflooded sites.
  - Extending healthcare services to marsh dwellers.
  - Building local capacity by partnering with Iraqi institutions such as the Ministry of Water Resources, the Ministry of the Environment, the University of Basrah College of Agriculture, the AMAR Charitable Trust, and the Iraq Foundation, and the governments of Canada, Italy, the United Kingdom, and Australia.

### **4. Improve Efficiency and Accountability of Government**

**Local Governance** -- *Objectives include: promoting diverse and representative citizen participation in provincial, municipal and local councils; strengthening the management skills of city and provincial administrations, local interim representative bodies, and civic institutions to improve the delivery of essential municipal services; promoting effective advocacy and participation of civil society organizations; enhancing leadership skills; and serving as a recruiting tool for future leaders.*

### **Accomplishments to Date:**

- Implementing local governance activities in 18 governorates. More than 19 million Iraqis are engaging in local policy discourse through local government entities and civil society organizations to:
  - Enhance transparency and participation in local decision-making processes.
  - Restore basic services.
  - Improve the effectiveness and efficiency of local service delivery.
  - Establish, develop, and expand the number of civil society organizations that can interact with local government entities.
- Assisted in establishing interim governorate councils, representing citizens in 18 governorates, including Baghdad. Additional local councils that have been established include 78 city councils, 54 district councils, 48 sub-district councils, and 138 neighborhood councils.
- Awarded more than 139 grants to local government agencies and civil society organizations totaling \$10.6 million strengthen the capacity of municipal authorities to deliver core municipal services.
- Established the Iraqi Women in Local Governance Group in response to the challenge of women's gross under-representation in political processes across Iraq. The group will develop and guide program activities in order to expand women's participation at all levels.
- By working with local governance service departments to plan, budget, and manage their resources, and providing training on transparency and accountability in the use of those resources, the local governance team's assistance to officials in Dhi Qar resulted in more efficient delivery of public services to over 390,000 residents.
- Employed 868 Iraqi workers, of which more than half are senior and mid-level professionals.
- A civic education task force is implementing a nationwide campaign to educate Iraqis on democracy. The Civic Education Campaign conducts a range of activities including convening focus groups and town hall meetings and assisting in distribution of hand bills and posters.

### **Highlights this week:**

- On February 11, 20 employees of the Karbala' Department for Urban Planning attended a workshop on land use, which featured an innovative land-use regulatory process. The Iraqi director of the Karbala' department commented that he was grateful for the workshop since the department had been given no training for more than 25 years.
- On February 15, 22 women representing all women's organizations in Baghdad's 9 Nissan District attended a workshop on how to run a public affairs office, plan public affairs strategies and improve their organizational methods. The meeting is part of a larger initiative to build the capacity of Iraqi women's organizations.
- Results of the initial Law and Justice Project Survey for Maysan Governorate have been tallied by LGP. The survey will provide a better understanding of Iraqi perceptions of the justice system through a process of random sampling. The initial survey asked three questions of 62 people randomly chosen from the street. A second survey of five questions is being prepared for 125 respondents.
- The Local Governance Program has established a training center at the Baghdad Mayor's Office to build the Mayoralty's capacity to provide services to Baghdad citizens. A group of Mayoralty employees graduated from a week-long computer training course held at the center. Of the 48 staff who completed the course, 32 were women. A group of 28 employees finished a two-week English course for Directors General and Assistant Directors General.
- On February 15, 130 women from Al Shareea village (Karbala' Governorate) attended a ceremony marking their completion of a six-day workshop on sewing techniques. Offered by the Society for Productive Families in cooperation with the LGP, the workshop attracted 50 more attendees than were originally expected. The Society for Productive Families is a women's organization in Karbala' that provides a meeting place for the community and the facilities to help families generate income, including classes, space, and equipment.

**Transition Initiatives** – *Objectives include: building and sustaining Iraqi confidence in the transition to a participatory, stable, and democratic Iraq. Working closely with the CPA, USAID's Iraq Transition Initiative (ITI) assists Iraqi NGOs, national government institutions, and local governments to increase Iraqi support for the transition to sovereignty through quick-dispersing, high impact small grants.*

#### **Accomplishments to Date:**

- Awarded 575 small totaling more than \$39 million for quick impact grants that support good governance, civil society, conflict management, and mitigation, and human rights and transitional justice.
- Supporting initiatives crucial to the democratic transition, including civic education, civil society and media development, increased women's participation, conflict mitigation, and transitional justice. Groups targeted for OTI assistance include women's and youth groups, professional associations, and human rights organizations.
- Met critical needs during the early transition period, by providing short-term employment, restoring basic government and community services, increasing Iraqi access to information and communication, and encouraging protection of human rights.
- Awarded two grants worth \$475,000 to the Ministry of Human Rights for the rehabilitation of buildings to house the National Evidence Storage Facility (NESF). The NESF will serve as a venue to analyze recovered documents and store forensic evidence of mass graves and human rights abuses of the Ba'ath government. The facility is part of a larger effort to help build Iraq's capacity to investigate complex crimes and implement international law enforcement best practices.

**Community Action Program** -- *Objectives include promoting diverse, representative citizen participation in and among communities to identify, prioritize, and satisfy critical community needs, while utilizing local resources. CAP is implemented by five U.S. NGOs with offices in nine major Iraqi cities. Each concentrates*

on one region in Iraq: ACDI/VOCA (North), International Relief and Development--IRD (Baghdad), Cooperative Housing Foundation International--CHF (Southwest Central), Mercy Corps (Southeast Central), and Save the Children (South).

**Accomplishments to Date:**

- Established over 600 Community Action Groups in 16 governorates. The projects undertaken by the Community Action Groups are part of a campaign targeting grassroots democratic development.
- CAP has committed \$44 million for 1,317 community projects across Iraq; 666 projects have already been completed.
- Iraqi communities have contributed more than \$11 million— a quarter of the total project funding—to community projects. Contributions have included labor, land, buildings, and other in-kind assistance.
- Five U.S. NGOs each concentrate on a region: ACDI/VOCA (North), IRD (Baghdad), CHF (Southwest Central), Mercy Corps (Southeast Central), and Save the Children (South).
  - ACDI/VOCA focuses on the conflict prone areas of Mosul, Kirkuk, the area northwest of Baghdad, and the Iran-Iraq border. Their work bringing communities together has resulted in 122 completed projects and another 140 are in development. These include establishing a youth center in Huwija and establishing a new local water supply in Tikrit.
  - CHF has established a strong presence in the communities of the Shi'a holy cities of Najaf and Karbala, as well as Hillah by establishing very active community associations. An emphasis on critical infrastructure has provided these communities with access roads, sewage and water rehabilitation, school repairs, and swamp clean-up in addition to vital social infrastructure such as community centers and sports clubs. They have completed 73 projects which have contributed more than \$3.12 million to local economies.
  - IRD has completed 183 projects and established 142 community action groups with a special emphasis on income generation. A marketplace that will serve 250,000 residents is being constructed, and crews are cleaning up medical waste dumps and educating medical personnel on proper disposal methods.
  - Mercy Corps has completed 49 projects and has 72 more in development. These projects focus on water, sewage, community clean-up, and school rehabilitation.
  - Save the Children has completed 239 projects through 138 community action groups in the south, which include about 40 percent female membership. Projects have focused primarily on immediate community needs such as sewage clean up, water treatment and distribution, public health, and girls' access to education.

<i>Agency</i>	<i>Implementing Partner</i>	<i>Sector</i>	<i>Regions</i>	<i>Amount</i>
<b><u>FY 2003-2004*</u></b>				
<b>RECONSTRUCTION</b>				
<b>USAID/ANE .....</b>			<b>Subtotal:</b>	<b>\$1,911,112,060</b>
	Abt Associates	Health	Countrywide	\$20,995,000
	AFCAP	Logistics	Countrywide	\$91,500,000
	Army Corps of Engineers	Architecture and Engineering services	Countrywide	\$16,500,000
	BearingPoint	Economic Governance	Countrywide	\$47,500,000
	Bechtel National	Airports, buildings, emergency communications, power, railroads, roads and bridges, Umm Qasr seaport, water and sanitation	Countrywide	\$1,029,833,859
	Bechtel National	Infrastructure II: Airports, buildings, emergency communications, power,	Countrywide	\$252,911,400



		railroads, roads and bridges, Umm Qasr seaport, water and sanitation		
	Community Action Program	Development in impoverished communities	Countrywide	\$70,000,000
	DAI	Marshlands	Countrywide	\$4,000,000
	DAI	Agriculture	Countrywide	\$5,000,000
	Fed Source	Personnel Support	Countrywide	\$163,572
	IRG	Reconstruction Support	Countrywide	\$29,087,094
	RTI	Local Governance	Countrywide	\$155,611,000
	CAII	Education	Countrywide	\$56,503,000
	UNICEF	Health, Water, and Sanitation	Countrywide	\$36,700,000
	UNICEF	Education	Countrywide	\$7,000,000
	UNESCO	Textbook Printing and Distribution: Math and Science	Countrywide	\$10,000,000
	WHO	Strengthen Health System	Countrywide	\$10,000,000
	SSA	Port Management	Umm Qasr	\$14,318,985
	SkyLink	Airport Management	Baghdad Al Basrah Mosul	\$27,200,000
	MSI	Monitoring and Evaluation	Countrywide	\$5,500,000
	University Partners	Consortium led by the Research Foundation of the State University of New York (SUNY) at Stony Brook which includes Columbia University, Boston University and Oxford University (England), University of Hawaii, DePaul University College of Law and the International Institute of Higher Studies in Criminal Sciences in Siracusa, Italy; and Jackson State University and the Mississippi Consortium for International Development; and Oklahoma State University.	Baghdad University, Al Mustansiriyah University in Baghdad, Mosul University, Mosul University's College of Agriculture and Forestry in Hamam al-Alil, Basrah University, Al-Anbar University, and University of Salahaddin.	\$20,730,000
	Yankee Group	Telecoms Planning	Countrywide	\$58,150
<b>EMERGENCY RELIEF</b>				
<b>USAID/OFDA .....</b>				<b>\$86,898,040</b>
	Administrative	Administrative Costs	Countrywide	\$6,838,947
	AirServ	Logistics	Countrywide	\$5,309,876
	ARC	Capacity building, Disaster support	Al Basrah	\$537,746
	The Cuny Center	Research studies	Countrywide	\$40,260
	GOAL	Coordination, Nutrition	Al Muthanna'	\$1,507,900
	International Dispensary Association	Health	Countrywide	\$1,284,972

	InterAction	Coordination	Kuwait City	\$92,860
	IOM	IDP programs	Countrywide	\$5,000,000
	Logistics	Commodities and DART support	Countrywide	\$12,005,804
	UNICEF	Health, nutrition, water/sanitation	Countrywide	\$4,000,000
	UN OCHA	Coordination and Information	Countrywide	\$1,200,000
	USAID Amman	Support for emergency water activities	Countrywide	\$500,000
	WFP	Logistics and pre-positioning of food	Countrywide	\$5,000,000
	IMC	Food Security, Health, Nutrition, Water/Sanitation, Capacity building	Countrywide	\$10,702,900
	IRC	Health, Water/Sanitation	Countrywide	\$4,998,685
	Mercy Corps	Health, Non-Food Items, Shelter, Water/Sanitation	Countrywide	\$7,000,000
	SCF/US	Food Security, Health, Shelter, Nutrition, Non-Food Items, Water/Sanitation, NGO Consortium	Countrywide	\$6,883,131
	World Vision	Health, Logistics, Non-Food Items, Water/Sanitation	Countrywide	\$4,994,959
	CARE	Quick-impact projects, Water/Sanitation, Health, Blankets	Countrywide	\$9,000,000
<b>USAID/FFP .....</b>				<b>\$425,571,000</b>
	WFP	Operations	Countrywide	\$45,000,000
	WFP	Emerson Trust – 81,500 MT	Countrywide	\$40,337,000
	WFP	P.L. 480 Title II emergency food commodities – 163,820 MT	Countrywide	\$140,234,000
	WFP	Regional Purchase – 330,000 MT	Countrywide	\$200,000,000
<b>STATE/PRM .....</b>				<b>\$38,935,691</b>
	UNHCR	Emergency assistance	Countrywide	\$21,000,000
	ICRC	Emergency assistance	Countrywide	\$10,000,000
	IFRC	Emergency assistance	Countrywide	\$3,000,000
	IOM	TCN – transportation assistance	Countrywide	\$3,630,000
	International Catholic Migration Commission	Humanitarian assistance to Iraqi refugees	Lebanon and Jordan	\$1,305,691
<b>USAID/OTL.....</b>				<b>\$104,269,938</b>
	Administrative	Administrative Costs	Countrywide	\$2,976,668
	IOM	Iraq Transition Initiative	Countrywide	\$10,587,595
	DAI	Iraq Transition Initiative	Countrywide	\$80,000,000
	Internews	Media	Countrywide	\$160,359
	Radio SAWA	Media	Countrywide	\$400,000
	NDI/IRI	National Governance	Countrywide	\$400,000
	IFES	National Governance	Countrywide	\$1,042,315
	Spa War	Inter-Ministry Communications	Countrywide	\$8,703,001**
<b>TOTAL USAID ASSISTANCE TO IRAQ IN FY 2003/2004 .....</b>				<b>\$2,518,401,038</b>
<b>TOTAL STATE ASSISTANCE TO IRAQ IN FY 2003 .....</b>				<b>\$38,935,691</b>
<b>Total STATE/USAID Assistance to Iraq in FY 2003/2004 .....</b>				<b>\$2,557,336,729</b>

\* Figures in funding sheet are subject to change and do not represent a final official accounting of USG obligations.

\*\* For accounting purposes, funding for this activity has been obligated by OFDA under an existing interagency agreement.