

OPM COMPETENCY CHART The Leadership Journey

| Managing Self All Employees | Managing Projects Team Leader or Project Manager | Managing People Supervisor | Managing Programs Manager | Leading Organizations Executive | Managing Performance Supervisor, Manager, Executive |
|---------------------------------------|---|--|-------------------------------------|---|--|
| Integrity/Honesty Fundamental | Team Building ECQ 2 | Human Capital Management ECQ 4 | Technology Management ECQ 4 | External Awareness ECQ 1 | Building Performance Culture |
| Interpersonal Skills Fundamental | Customer Service ECQ 3 | Leveraging Diversity ECQ 2 | Financial Management ECQ 4 | Vision ECQ 1 | Differentiating Performance |
| Continual Learning Fundamental | Technical Credibility ECQ 3 | Conflict Management ECQ 2 | Creativity / Innovation ECQ 1 | Strategic Thinking ECQ 1 | Facilitating Performance |
| Resilience ECQ 1 | Accountability ECQ 3 | Public Service Motivation Fundamental | Partnering ECQ 5 | Entrepreneurship ECQ 3 | Goal Setting |
| Oral Communication Fundamental | Decisiveness ECQ 3 | Developing Others ECQ 2 | Political Savvy ECQ 5 | | Performance Coaching and Feedback |
| Written Communication Fundamental | Influencing / Negotiating ECQ 5 | | | | Understanding Performance Management Processes and Practices |
| Flexibility ECQ 1 | | | | | |
| Problem Solving ECQ 3 | | | | | |



Executive Core Qualifications (ECQ & Fundamental) are identified as they relate to the Leadership Journey