

#### COMMITMENT TO EXCELLENCE

Over the past three years, the UNT Health Science Center has made significant progress in our 40-year efforts to bring leadership in the health sciences to the service of our community and beyond.

We have achieved much at the midpoint of a clearly articulated, ambitious five-year strategic plan rich with specific metrics and defined accountability. As we recalibrate to the challenging external environment we find ourselves in today, we remain dedicated to our mission of

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teaching, discovery, caring and serving.

We've grown in many ways. We have expanded our campus to manage the growing needs of a diverse student body, faculty and staff. We're using advanced technology to strengthen our teaching and research capabilities. We have expanded and added programs and the people to support them. We have built our patient care network to bring muchneeded physician services to all the people of North Texas. We've reached out even more to partner with others in our community. And, we've done all this while lowering our administrative costs as a percent of revenues.

What our community is discovering is that the UNT Health Science Center is a financially sound, valued contributor of more than \$400 million to our regional economy.

Beyond North Texas, we provide DNA identification services internationally through our truly world-renowned Institute for Investigative Genetics. We also have worldclass Alzheimer's and vision institutes searching for

cures to some of today's most critical health

issues.

Even as we have grown, our goal remains to become nationally recognized as a top-10 health science center. As we mark our 40th anniversary this year, we're celebrating our progress toward achieving this lofty goal.

And while times have certainly changed over the past 40 years, it remains imperative to be competitive, improve operational excellence and deliver increased value and quality to students, faculty, staff and the citizens of Texas. That is our commitment to the next 40 years.





#### **EDUCATION**

At the end of FY2009 our campus was home to 1,395 students, 382 faculty, 1,407 non-faculty staff, an alumni body 4,651-strong and four distinct yet interwoven schools, and we're still growing:

- The Texas College of Osteopathic Medicine (TCOM) remains among the top 50 primary care medical schools in the nation as designated by US News & World Report a place it has held for eight consecutive years. The Department of Family Medicine ranks 17th nationally. Our students have scored the highest in the nation on all levels of the osteopathic profession's licensing exams. Hispanic Business magazine has called TCOM one of the "Top 20 Medical Schools for Hispanics" for four years in a row.
- Our Graduate School of Biomedical Sciences is a regional leader in training PhD and MS biomedical students, and leads all Texas health science centers in percentage of enrolled minority students.
- The School of Public Health one of only 43 in the U.S. accredited by the Council on Education for Public Health – leads the nation in student diversity.
- Our newest school, the School of Health Professions, houses our Physician Assistant Studies Program, among the top 50 in nation since 2003 according to US News & World Report, and our new Physical Therapy Program.

Collectively we offer seven graduate degree programs, with two more pending approval. Minority students represent 19 percent of our enrollment.



#### RESEARCH

Our faculty continues to make the discoveries that lead to improved treatments, therapies and interventions, working to move those discoveries from the theoretical to the practical – "from bench to bedside" – as quickly as possible.

We're the Texas leader in research growth among health science centers. Research expenditures here reached an all-time high of more than \$34 million in 2009. Since 2005, our research expenditures have increased by more than 65 percent. Last year alone, faculty submitted grant proposals totaling nearly \$250 million.

Our scientists receive funding from a variety of sources. In 2009, 80 percent of the research awards were from the federal government. The majority of that federal support was from the National Institutes of Health (NIH), considered the gold standard when judging quality of biomedical research. Our growth in research funding from NIH dramatically exceeds the overall national average.

Our 13 research centers and institutes form the Health Institutes of Texas, which promotes inter-professional research and collaboration to tackle the most formidable health issues we face.



### PATIENT CARE

UNT Health, our 236-provider faculty practice, is one of the largest multi-specialty physician groups in Tarrant County. Our physicians see more than a half-million patients annually in more than 35 clinical locations across the county.

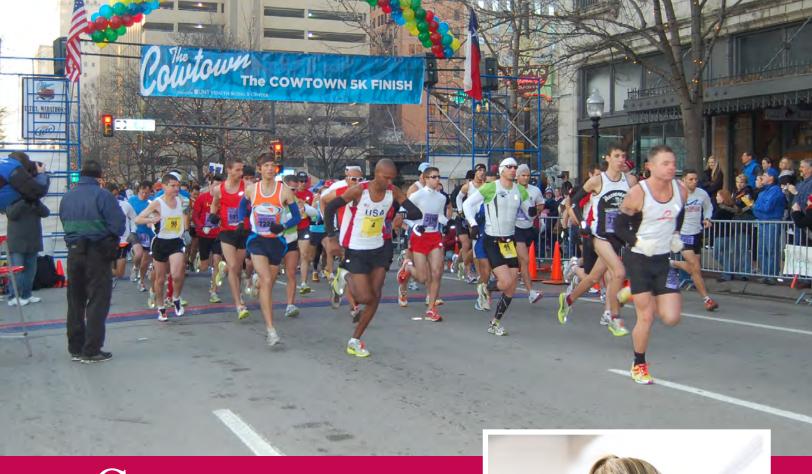
To improve the quality of care for our patients, we have developed processes to standardize treatment of specific diseases for optimal outcomes. In addition, we are well on our way to full implementation of an electronic medical record system.

To fully serve the patients of our growing area, we partner with other health providers in the market. Many of our locations are collaborative efforts with the JPS Health Network, whereby UNT Health provides physician coverage for its Community Health Centers.

In 2009, *Texas Monthly* and *Fort Worth, Texas* magazines ranked 43 UNT Health physicians as "Texas Super Doctors" and/or "Top Docs."







#### COMMUNITY

The work we do on campus is vitally important, but we're more than the buildings at the top of the Cultural District hill. We're actively involved in the life of our North Texas community.

- We founded the Cowtown Marathon and serve as title sponsor.
- We co-founded the Fort Worth Hispanic Wellness Fair.
- Our 10 educational outreach programs in the Fort Worth ISD and elsewhere mentor students of all ages in health and science careers.
- TCOM students lead monthly health screenings at two Fort Worth homeless shelters.
- GI Jobs magazine has designated us a "Military Friendly School."
- We have formed volunteer, community-driven civic councils to solicit input and participation from the broader community. The current councils, on healthy aging and public health, serve as sounding boards and public policy advocates for the work we're doing.
- Our Tech Fort Worth incubation and acceleration labs represent a unique and successful partnership with the City of Fort Worth to bring research discoveries to commercial reality.







#### GROWTH

To accommodate the growth of students, faculty and staff, we embarked upon a Master Facilities Plan process in 2005 with a goal of preparing the Health Science Center for the next 20 years. We spent the last several years taking the first step in that plan, construction of our new Medical Education and Training Building.

This 112,000-square-foot addition to our campus, to open in spring 2010, will bring much-needed classroom and training space to the Texas College of Osteopathic Medicine, the Physician Assistant Studies program and the new Physical Therapy program.



#### Performance Measurement Trends: FY2005-09

	2005	2006	2007	2008	2009	% Change
Total revenues	\$ 112,820,654	\$ 160,584,579	\$ 176,840,924	\$ 196,657,092	\$ 207,204,819	84%
Administration cost as a % of total expenditures	11.83%	9.35%	10.83%	10.6%	8.79%	-26%
Administration compensation as a % of total revenue	3.54%	3.16%	3.39%	3.14%	2.90%	-22.1%
Number of enrolled students - headcount	1,049	1,129	1,153	1,225	1,395	33%
Total extramural research award funding	\$ 20,009,762	\$ 26,311,243	\$ 25,489,212	\$ 30,194,413	\$ 33,485,613	67%
Dollar value of grant applications submitted	\$ 132,555,046	\$ 157,342,643	\$ 156,307,858	\$ 190,506,597	\$ 248,161,957	87%
Patient encounters	153,552	362,281	502,487	516,951	588,073	283%
Alumni number of donors	112	9	240	569	759	578%
Employee number of donors	654	208	777	828	1,051	61%
Total amount of gifts	\$ 967,760	\$ 2,641,540	\$ 5,012,778	\$ 6,030,100	\$ 8,093,330	736%



## **Growing a Healthier Texas Community**

The challenges of meeting the future health needs of Texas and beyond are enormous. By transforming these challenges into growth opportunities, we are setting ourselves on a long-term path to improved community health through the proud traditions of our unique heritage.

We are well-positioned for success, and as our record shows, we know how to manage through challenges. We will continue to do so. We have the right team executing the right plan at the right time, and it will take us to a brighter, healthier tomorrow. That is our commitment to students, faculty, staff, patients, alumni and our community now, and in the future.

# Fort Worth's Medical School and More!

