## ACQUISITION.

TECHNOLOGY AND LOGISTICS

## THE UNDER SECRETARY OF DEFENSE

## 3010 DEFENSE PENTAGON WASHINGTON, DC 20301-3010

JUL 3 1 2009

## MEMORANDUM FOR SERVICE ACQUISITION EXECUTIVES DIRECTOR, MISSILE DEFENSE AGENCY

SUBJECT: Small Business Innovation Research (SBIR) National Conference – Beyond Phase II Conference & Technology Showcase

I invite you to attend the DoD SBIR National Beyond Phase II Conference and Technology Showcase September 21-24 at the Orlando World Center Marriott in Orlando, Florida. The event will bring together key technology and acquisition personnel from government and industry to enable the transition of SBIR-funded research and development into military, government and commercial markets.

American small business is a key source of innovation, providing needed capabilities to the Warfighter while assisting our Nation in its economic recovery. Given the critical nature of this program and timeliness of the event, I encourage your active participation in this conference and urge the involvement of your SYSCOM commanders, Program Executive Officers, Major Program Managers, and other acquisition professionals with a need for innovative technology. Small high-tech firms from across the country that are recent SBIR Phase II contract awardees will showcase their technologies and will participate in pre-scheduled one-on-one "technology matchmaking" meetings with representatives of prime contractors, government technology and acquisition offices, the investment community, and manufacturing firms.

I look forward to a successful event, providing value to the Warfighter, the acquisition community, and American small business. Information about the conference and registration procedures can be obtained through the DoD SBIR Web site at <a href="http://www.beyondphase2.com">http://www.beyondphase2.com</a>. If you have any questions, please contact the event administrators through the Web site or the DoD SBIR Program Manager, Joseph E. Misanin, at 703-604-0022.

Ashton B. Carter

cc:

DoD SBIR Program Managers Director, Defense Research & Engineering