# U.S. Department of Energy



**FY 2008** 

Support Cost By Functional Activity
Detail Report
From 29 Submitting Contractors

### U.S. DEPARTMENT OF ENERGY

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### 5. Summary - All 29 Submitting Sites

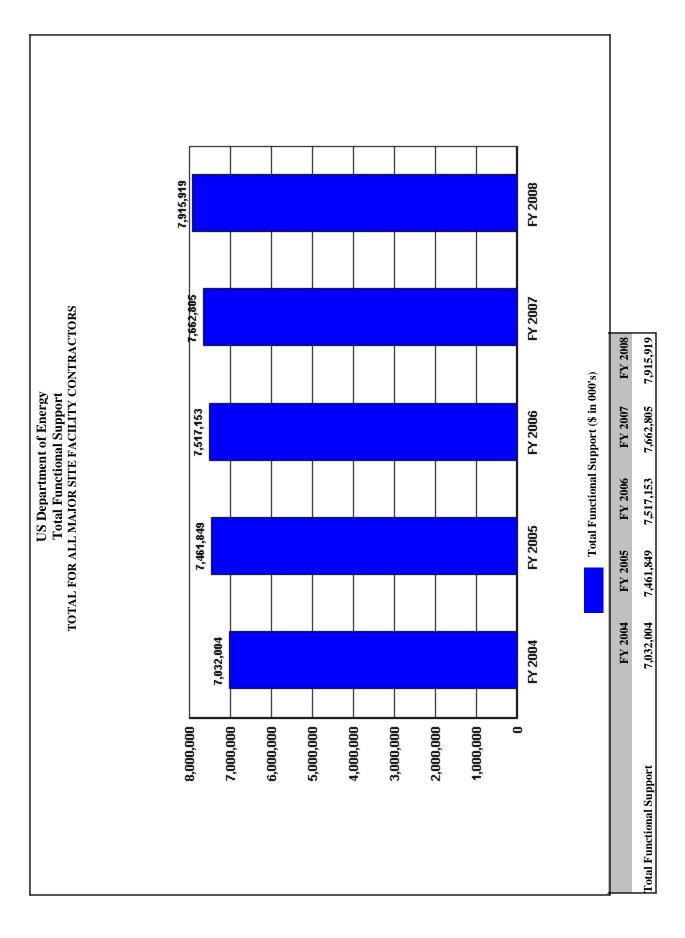
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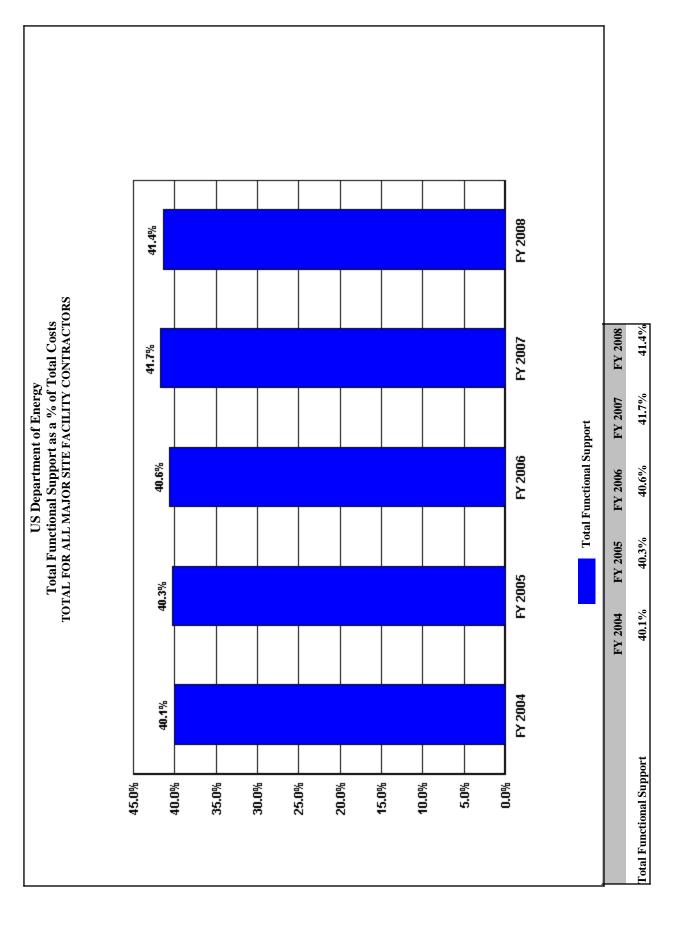
## U.S. DEPARTMENT OF ENERGY

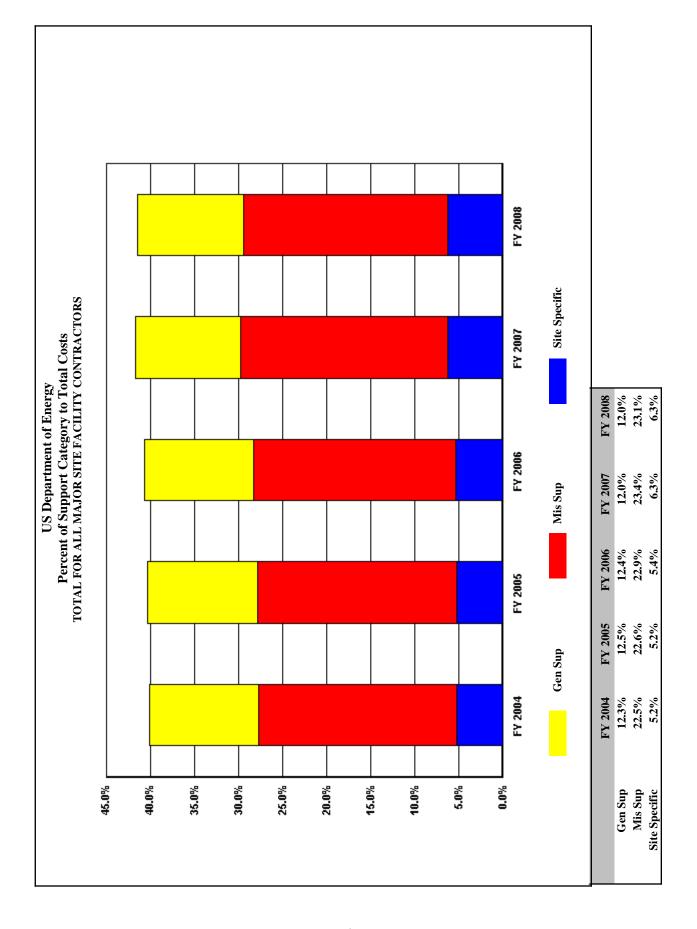
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#### Trends in Total Support Cost by Functional Categories TOTAL FOR ALL MAJOR SITE FACILITY CONTRACTORS (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs Capital Construction	17,542,814 1,443,083	18,534,965 1,345,974	18,508,154 1,371,938	18,374,937 1,316,375	19,120,343 1,345,241	1,577,529 -97,842	9.0% -6.8%
Total Costs Less Construction	16,099,731	17,188,991	17,136,216	17,058,562	17,775,102	1,675,371	10.4%
Total Support Costs	7,032,004	7,461,849	7,517,153	7,662,805	7,915,919	883,915	12.6%
Mission Direct Operation	9,067,727	9,727,142	9,619,063	9,395,757	9,859,183	791,456	8.7%
Mission Direct Operation as % of Total Cost	51.7%	52.5%	52.0%	51.1%	51.6%	•	
Capital Construction as % of Total Cost	8.2%	7.3%	7.4%	7.2%	7.0%		
Total Support Cost as % of Total Cost	40.1%	40.3%	40.6%	41.7%	41.4%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	40.1%	40.3%	40.6%	41.7%	41.4%		
TOTAL SUPPORT COST	7,032,004	7,461,849	7,517,153	7,662,805	7,915,919	883,915	12.6%
TOTAL GENERAL SUPPORT as % of TOTAL	12.3%	12.5%	12.4%	12.0%	12.0%		
TOTAL GENERAL SUPPORT	2,166,067	2,313,586	2,290,651	2,200,081	2,299,897	133,830	6.2%
EXECUTIVE DIRECTION	189,952	195,196	201,900	195,838	197,558	7,606	4.0%
HUMAN RESOURCES	201,550	219,819	212,390	208,980	211,345	9,795	4.9%
CFO	149,907	159,040	162,273	166,640	172,008	22,101	14.7%
PROCUREMENT	151,790	162,377	150,923	148,743	150,174	-1,616	-1.1%
LEGAL	55,295	62,872	60,572	60,776	60,132	4,837	8.7%
CENTRAL ADMIN SERVICES	204,377	210,156	186,158	188,992	194,071	-10,306	-5.0%
PROGRAM/PROJECT CONTROL	219,344	240,465	231,657	240,750	238,098	18,754	8.6%
INFORMATION OUTREACH	169,264	174,392	191,290	188,109	182,848	13,584	8.0%
INFORMATION SERVICES	764,335 60,253	783,255 106,014	782,690 110,798	739,327 61,926	767,223 126,440	2,888 66,187	0.4% 109.8%
OTHER	00,233	100,014	110,798	01,920	120,440	00,187	109.8 /6
TOTAL MISSION SUPPORT as % of TOTAL	22.5%	22.6%	22.9%	23.4%	23.1%		
TOTAL MISSION SUPPORT	3,952,748	4,180,264	4,234,593	4,306,885	4,420,092	467,344	11.8%
ENVIRONMENTAL	189,084	196,202	203,040	214,959	226,233	37,149	19.6%
SAFETY AND HEALTH	745,874	800,247	811,352	838,789	817,596	71,722	9.6%
FACILITIES MANAGEMENT	575,640	582,709	532,177	541,479	535,260	-40,380	-7.0%
MAINTENANCE	852,107	890,193	868,747	907,732	938,317	86,210	10.1%
UTILITIES	387,113	427,406	471,418	454,512	494,501	107,388	27.7%
SAFEGUARDS AND SECURITY	715,150	772,171	805,369	811,983	859,386	144,236	20.2%
LOGISTICS SUPPORT	163,869	171,958	181,112	191,575	195,769	31,900	19.5%
QUALITY ASSURANCE	147,133	146,398	171,398	160,054	154,972	7,839	5.3%
LABORATORY/TECHNICAL SUPPORT	176,778	192,980	189,980	185,802	198,058	21,280	12.0%
TOTAL SITE SPECIFIC as % of TOTAL	5.2%	5.2%	5.4%	6.3%	6.3%		
TOTAL SITE SPECIFIC	913,189	967,999	991,909	1,155,839	1,195,930	282,741	31.0%
MANAGEMENT/INCENTIVE FEE	494,067	516,853	523,104	632,027	655,094	161,027	32.6%
TAXES	101,311	113,236	129,921	193,957	201,671	100,360	99.1%
LDRD / PDRD / SDRD	317,811	337,910	338,884	329,855	339,165	21,354	6.7%
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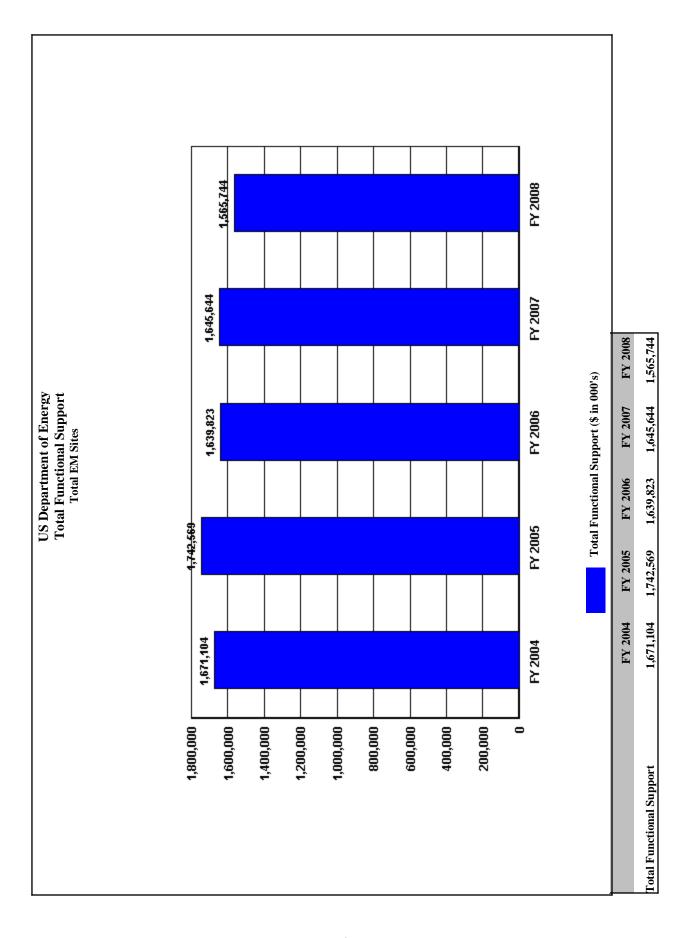


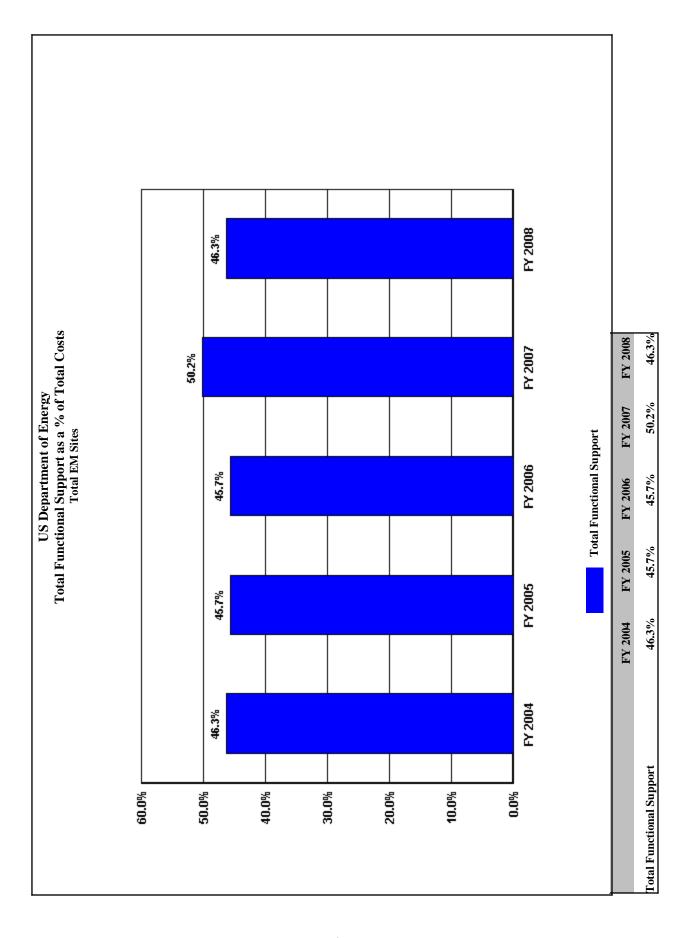


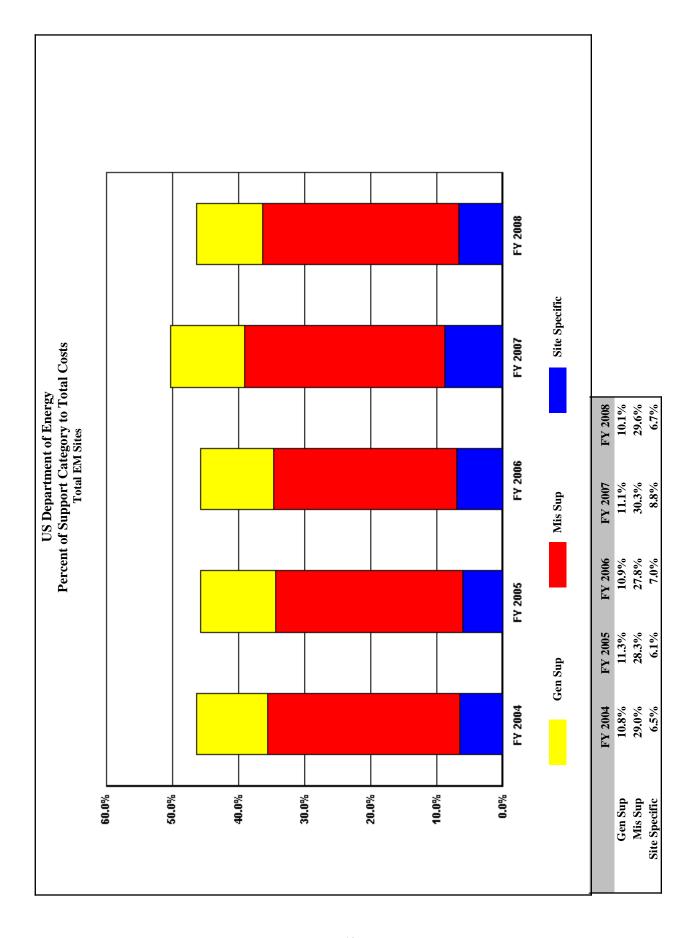


## Trends in Total Support Cost by Functional Categories Total EM Sites (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs Capital Construction	3,605,725 197,368	3,814,077 156,635	3,590,837 120,008	3,278,229 103,648	3,378,986 97,565	-226,739 -99,803	-6.3% -50.6%
Total Costs Less Construction	3,408,357	3,657,442	3,470,829	3,174,581	3,281,421	-126,936	-3.7%
Total Support Costs	1,671,104	1,742,569	1,639,823	1,645,644	1,565,744	-105,360	-6.3%
Mission Direct Operation	1,737,253	1,914,873	1,831,006	1,528,937	1,715,677	-21,576	-1.2%
Mission Direct Operation as % of Total Cost	48.2%	50.2%	51.0%	46.6%	50.8%	• ′	
Capital Construction as % of Total Cost	5.5%	4.1%	3.3%	3.2%	2.9%		
<b>Total Support Cost as % of Total Cost</b>	46.3%	45.7%	45.7%	50.2%	46.3%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	46.3%	45.7%	45.7%	50.2%	46.3%		
TOTAL SUPPORT COST	1,671,104	1,742,569	1,639,823	1,645,644	1,565,744	-105,360	-6.3%
TOTAL GENERAL SUPPORT as % of TOTAL	10.8%	11.3%	10.9%	11.1%	10.1%	40	
TOTAL GENERAL SUPPORT	389,034	429,813	392,166	363,949	340,263	-48,771	-12.5%
EXECUTIVE DIRECTION	19,006	19,778	18,975	19,554	18,386	-620	-3.3%
HUMAN RESOURCES	43,246	41,752	42,379	40,963	41,086	-2,160	-5.0%
CFO	29,473	28,159	27,159	27,779	28,012	-1,461	-5.0%
PROCUREMENT	31,200	33,856	32,280	29,744	27,336	-3,864	-12.4%
LEGAL	10,920	11,793	10,662	10,127	8,900	-2,020	-18.5%
CENTRAL ADMIN SERVICES	39,602	40,222	30,307	31,355	31,095	-8,507	-21.5%
PROGRAM/PROJECT CONTROL	77,700	82,465	68,212	64,446	59,036	-18,664	-24.0%
INFORMATION OUTREACH	12,904	11,385	11,108	10,121	10,634	-2,270	-17.6%
INFORMATION SERVICES	111,870	107,494	100,191	100,290	97,857	-14,013	-12.5%
OTHER	13,113	52,909	50,893	29,570	17,921	4,808	36.7%
TOTAL MISSION SUPPORT as % of TOTAL	29.0%	28.3%	27.8%	30.3%	29.6%	47 300	
TOTAL MISSION SUPPORT	1,046,623	1,080,442	997,792	992,165	999,234	-47,389	-4.5%
ENVIRONMENTAL	61,293	56,937	50,791	51,006	51,770	-9,523	-15.5%
SAFETY AND HEALTH	257,558	285,747	268,180	260,247	255,587	-1,971	-0.8%
FACILITIES MANAGEMENT	87,038	88,363	71,687	72,496	70,834	-16,204	-18.6%
MAINTENANCE	229,751	233,056	200,181	203,265	203,880	-25,871	-11.3%
UTILITIES	75,963	80,378	84,064	77,458	83,132	7,169	9.4%
SAFEGUARDS AND SECURITY	169,965	168,468	168,567	182,431	189,265	19,300	11.4%
LOGISTICS SUPPORT	43,253	48,853	47,850	47,452	47,632	4,379	10.1%
QUALITY ASSURANCE	41,269	39,917	37,228	38,860	36,221	-5,048	-12.2%
LABORATORY/TECHNICAL SUPPORT	80,533	78,723	69,244	58,950	60,913	-19,620	-24.4%
TOTAL SITE SPECIFIC as % of TOTAL	6.5%	6.1%	7.0%	8.8%	6.7%		
TOTAL SITE SPECIFIC	235,447	232,314	249,865	289,530	226,247	-9,200	-3.9%
MANAGEMENT/INCENTIVE FEE	219,116	213,988	227,538	267,655	205,177	-13,939	-6.4%
TAXES	16,331	18,326	21,819	19,271	18,244	1,913	11.7%
LDRD / PDRD / SDRD	0	0	508	2,604	2,826	2,826	100.0%

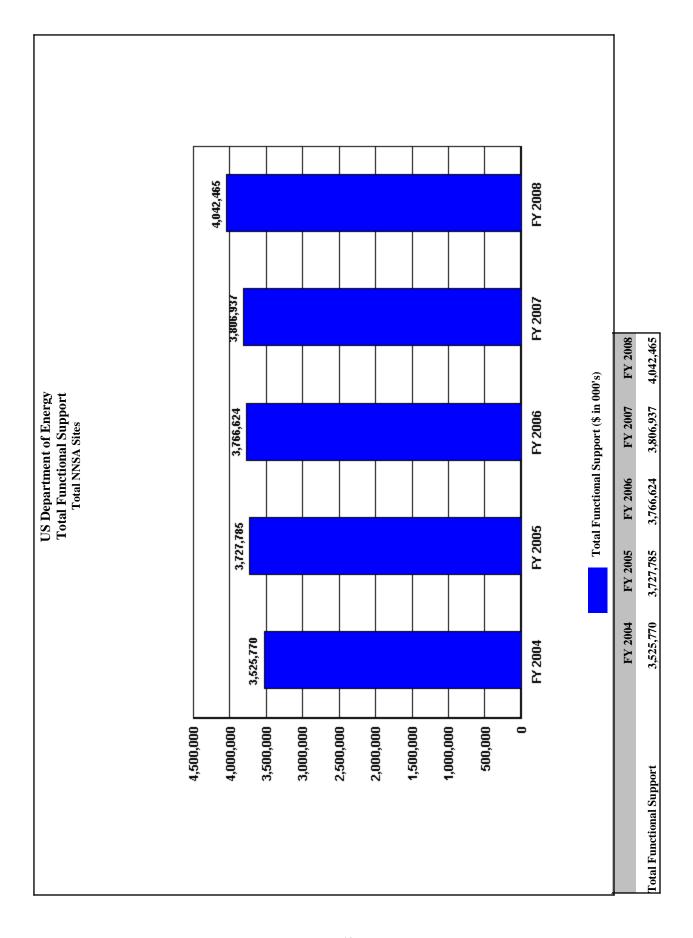


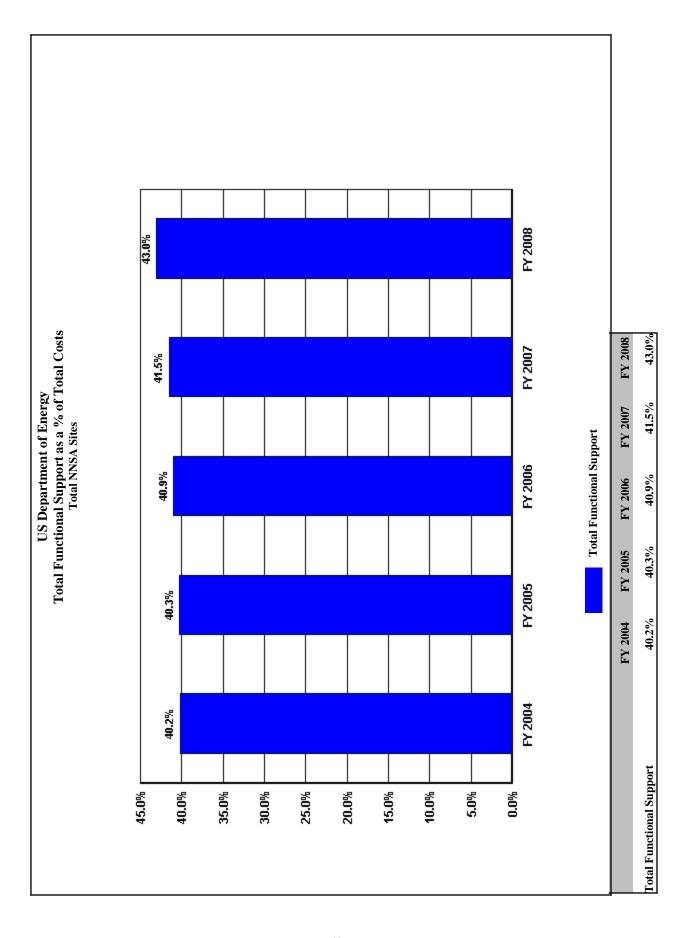


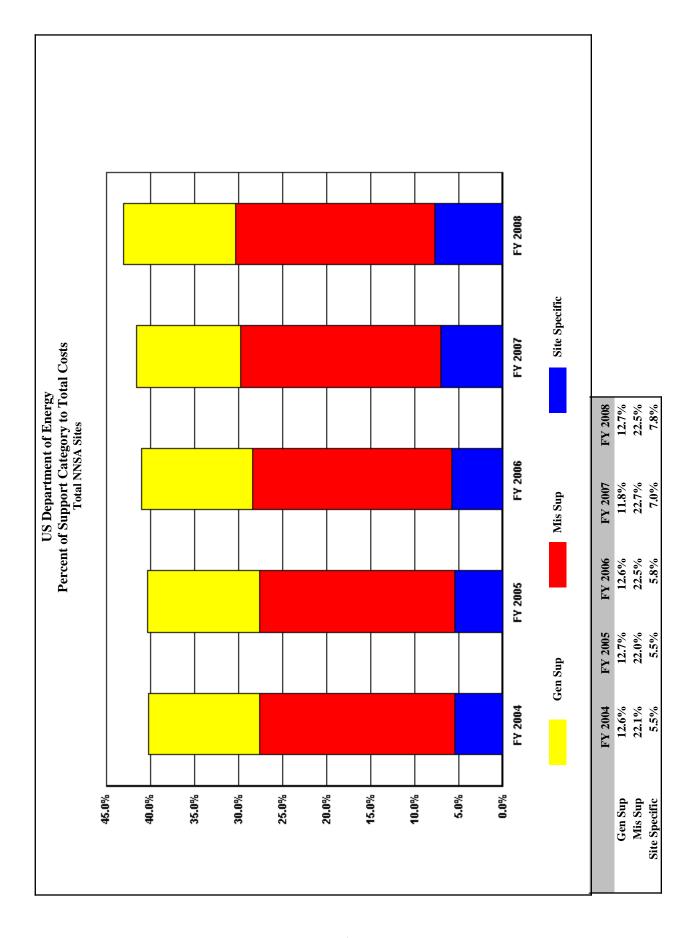


# Trends in Total Support Cost by Functional Categories Total NNSA Sites (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs Capital Construction	8,776,954 773,737	9,260,922 768,869	9,198,267 800,341	9,171,500 736,663	9,399,202 749,449	622,248 -24,288	7.1% -3.1%
Total Costs Less Construction	8,003,217	8,492,053	8,397,926	8,434,837	8,649,753	646,536	8.1%
	3,525,770	3,727,785	3,766,624	3,806,937	4,042,465	516,695	14.7%
Total Support Costs			, ,			,	
Mission Direct Operation	4,477,447	4,764,268	4,631,302	4,627,900	4,607,288	129,841	2.9%
Mission Direct Operation as % of Total Cost Capital Construction as % of Total Cost	51.0% 8.8%	51.4% 8.3%	50.3% 8.7%	50.5% 8.0%	49.0% 8.0%		
Total Support Cost as % of Total Cost	40.2%	40.3%	40.9%	41.5%	43.0%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	40.2%	40.3%	40.9%	41.5%	43.0%		
TOTAL SUPPORT COST	3,525,770	3,727,785	3,766,624	3,806,937	4,042,465	516,695	14.7%
TOTAL GENERAL SUPPORT as % of TOTAL	12.6%	12.7%	12.6%	11.8%	12.7%		
TOTAL GENERAL SUPPORT	1,108,136	1,176,929	1,156,245	1,080,265	1,197,546	89,410	8.1%
EXECUTIVE DIRECTION	90,692	86,869	89,485	78,786	81,455	-9,237	-10.2%
HUMAN RESOURCES	107,785	122,111	113,921	104,648	102,043	-5,742	-5.3%
CFO	61,594	64,510	64,418	60,653	65,364	3,770	6.1%
PROCUREMENT	76,261	82,231	75,528	72,341	71,391	-4,870	-6.4%
LEGAL	24,503	27,549	27,133	30,377	30,261	5,758	23.5%
CENTRAL ADMIN SERVICES	96,698	97,469	88,136	88,661	97,105	407	0.4%
PROGRAM/PROJECT CONTROL	105,388	121,639	121,895	139,252	148,092	42,704	40.5%
INFORMATION OUTREACH	64,036	64,621	79,052	77,112	68,933	4,897	7.6%
INFORMATION SERVICES	454,288	474,702	460,692	406,237	436,845	-17,443	-3.8%
OTHER	26,891	35,228	35,985	22,198	96,057	69,166	257.2%
TOTAL MISSION SUPPORT as % of TOTAL	22.1%	22.0%	22.5%	22.7%	22.5%		
TOTAL MISSION SUPPORT	1,935,399	2,041,715	2,072,805	2,083,697	2,113,747	178,348	9.2%
ENVIRONMENTAL	83,305	94,380	95,101	93,210	105,446	22,141	26.6%
SAFETY AND HEALTH	310,606	331,094	337,372	357,261	337,929	27,323	8.8%
FACILITIES MANAGEMENT	343,463	346,216	285,090	279,831	252,651	-90,812	-26.4%
MAINTENANCE	376,126	383,930	388,283	409,766	426,113	49,987	13.3%
UTILITIES	182,835	192,346	213,844	203,344	219,547	36,712	20.1%
SAFEGUARDS AND SECURITY	440,339	485,304	509,327	492,624	524,813	84,474	19.2%
LOGISTICS SUPPORT	72,398	74,845	77,111	86,319	83,819	11,421	15.8%
QUALITY ASSURANCE	72,482	71,759	89,685	79,232	75,701	3,219	4.4%
LABORATORY/TECHNICAL SUPPORT	53,845	61,841	76,992	82,110	87,728	33,883	62.9%
TOTAL SITE SPECIFIC as % of TOTAL	5.5%	5.5%	5.8%	7.0%	7.8%		
TOTAL SITE SPECIFIC	482,235	509,141	537,574	642,975	731,172	248,937	51.6%
MANAGEMENT/INCENTIVE FEE	163,930	168,268	188,642	239,788	321,919	157,989	96.4%
	73,725	84,165	96,987	163,027	171,139	97,414	132.1%
TAXES	75,725	0.,200	20,207	,	,		

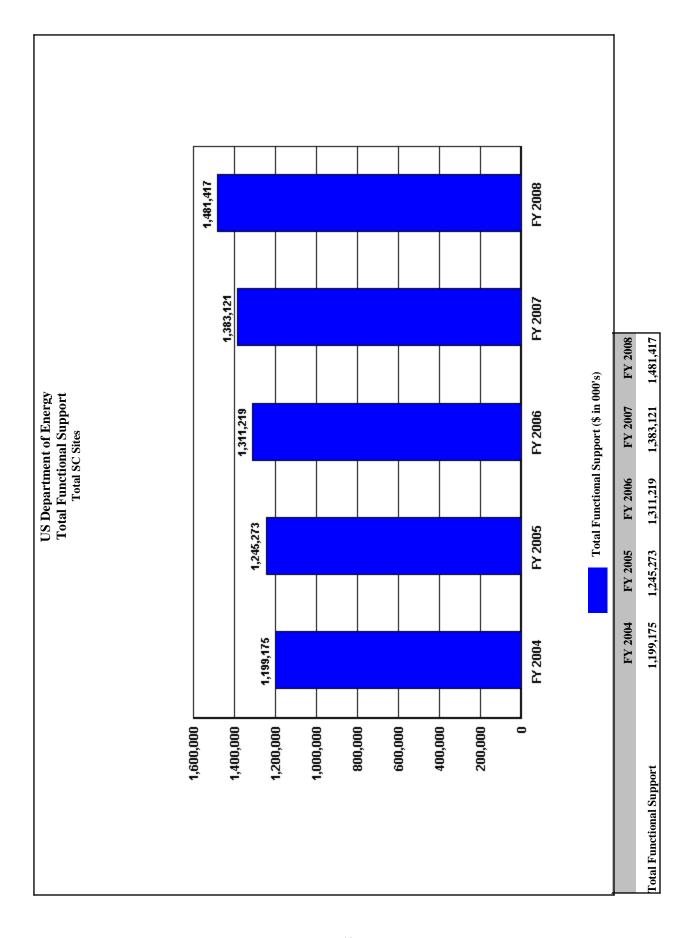


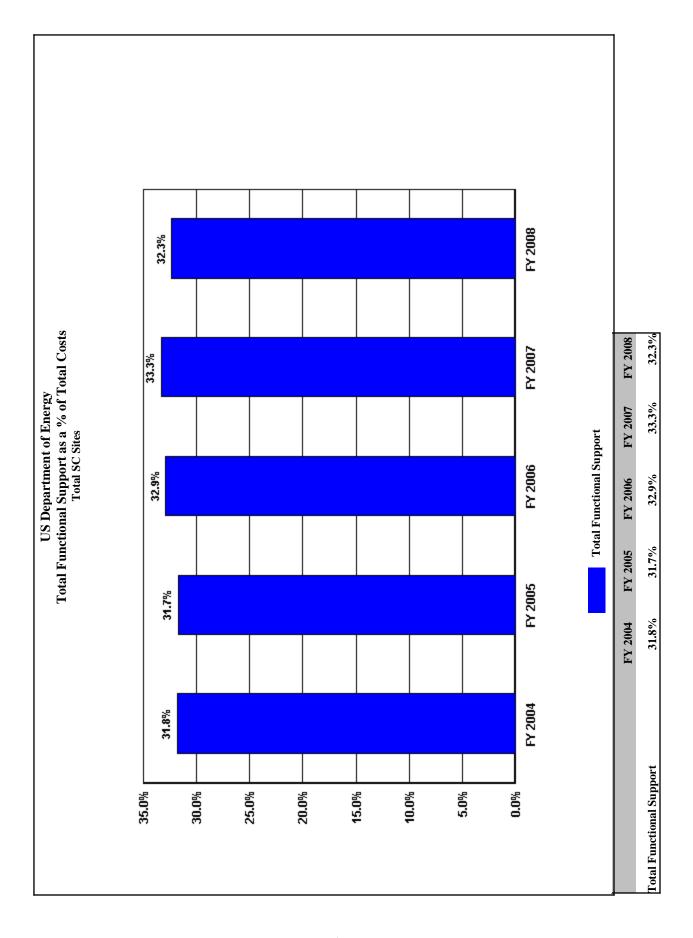


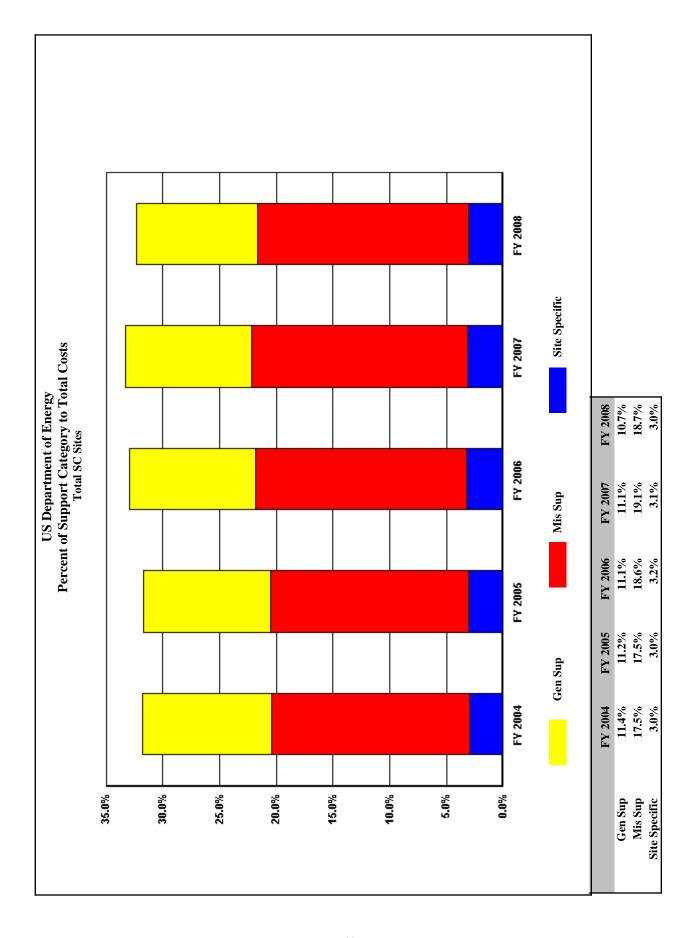


## Trends in Total Support Cost by Functional Categories Total SC Sites (\$000) FY 2008

Y 2004 767,686 442,388 325,298 199,175 126,123 56.4% 11.7% 31.8% 100.0% 31.8% 199,175 11.4% 429,345	FY 2005  3,923,499 391,537  3,531,962  1,245,273  2,286,689  58.3% 10.0%  31.7%  100.0%  31.7% 1,245,273  11.2% 441,095	FY 2006  3,983,621 376,523  3,607,098  1,311,219  2,295,879  57.6% 9.5%  32.9%  100.0%  32.9%  1,311,219  11.1%	FY 2007  4,152,814 384,625  3,768,189  1,383,121  2,385,068  57.4% 9.3%  33.3%  100.0%  33.3% 1,383,121  11,1%	FY 2008  4,581,207 389,030  4,192,177  1,481,417  2,710,760  59,2% 8.5%  32,3%  100.0%	\$ Change 2004 To FY 2008 813,521 -53,358 866,879 282,242 584,637	% Change 2004 To FY 2008 21.6% -12.1% 26.1% 27.5%
142,388 325,298 199,175 126,123 56.4% 11.7% 31.8% 100.0% 31.8% 199,175 11.4% 1429,345	391,537 3,531,962 1,245,273 2,286,689 58.3% 10.0% 31.7% 100.0% 31.7% 1,245,273 11.2%	376,523 3,607,098 1,311,219 2,295,879 57.6% 9.5% 32.9% 100.0% 32.9% 1,311,219 11.1%	384,625 3,768,189 1,383,121 2,385,068 57.4% 9.3% 33.3% 100.0%	389,030 4,192,177 1,481,417 2,710,760 59.2% 8.5% 32.3% 100.0%	-53,358 866,879 282,242 584,637	-12.1% 26.1% 23.5% 27.5%
199,175 126,123 56.4% 11.7% 31.8% 100.0% 31.8% 199,175 11.4% 429,345	1,245,273 2,286,689 58.3% 10.0% 31.7% 100.0% 31.7% 1,245,273 11.2%	1,311,219 2,295,879 57.6% 9.5% 32.9% 100.0% 32.9% 1,311,219 11.1%	1,383,121 2,385,068 57.4% 9.3% 33.3% 100.0% 33.3% 1,383,121	1,481,417 2,710,760 59.2% 8.5% 32.3% 100.0%	282,242 584,637	23.5%
126,123 56.4% 11.7% 31.8% 100.0% 31.8% 199,175 11.4% 429,345	2,286,689 58.3% 10.0% 31.7% 100.0% 31.7% 1,245,273 11.2%	2,295,879  57.6% 9.5%  32.9%  100.0%  32.9% 1,311,219  11.1%	1,383,121 2,385,068 57.4% 9.3% 33.3% 100.0% 33.3% 1,383,121	2,710,760 59.2% 8.5% 32.3% 100.0%	584,637	27.5%
126,123 56.4% 11.7% 31.8% 100.0% 31.8% 199,175 11.4% 429,345	2,286,689 58.3% 10.0% 31.7% 100.0% 31.7% 1,245,273 11.2%	2,295,879  57.6% 9.5%  32.9%  100.0%  32.9% 1,311,219  11.1%	57.4% 9.3% 33.3% 100.0% 33.3% 1,383,121	2,710,760 59.2% 8.5% 32.3% 100.0%	584,637	27.5%
11.7% 31.8% 100.0% 31.8% 199,175 11.4% 429,345	10.0% 31.7% 100.0% 31.7% 1,245,273 11.2%	9.5% 32.9% 100.0% 32.9% 1,311,219 11.1%	9.3% 33.3% 100.0% 33.3% 1,383,121	8.5% 32.3% 100.0% 32.3%	282,242	23.5%
11.7% 31.8% 100.0% 31.8% 199,175 11.4% 429,345	10.0% 31.7% 100.0% 31.7% 1,245,273 11.2%	9.5% 32.9% 100.0% 32.9% 1,311,219 11.1%	9.3% 33.3% 100.0% 33.3% 1,383,121	8.5% 32.3% 100.0% 32.3%	282,242	23.5%
31.8% 199,175 11.4% 429,345	31.7% 1,245,273 11.2%	32.9% 1,311,219 11.1%	33.3% 1,383,121	100.0% 32.3%	282,242	23.5%
31.8% 199,175 11.4% 429,345	31.7% 1,245,273 11.2%	32.9% 1,311,219 11.1%	33.3% 1,383,121	32.3%	282,242	23.5%
199,175 11.4% 429,345	1,245,273 11.2%	1,311,219 11.1%	1,383,121		282,242	23.5%
11.4% 429,345	11.2%	11.1%		1,481,417	282,242	23.5%
129,345			11 10/			
,	441,095	444.050		10.7%		
55 702		441,068	461,729	488,822	59,477	13.9%
33,702	60,751	57,223	56,918	59,887	4,185	7.5%
32,289	33,059	33,552	36,012	41,517	9,228	28.6%
44,732	47,963	52,702	55,516	59,077	14,345	32.1%
28,635	29,256	30,249	33,336	36,008	7,373	25.7%
11,486	11,106	10,155	10,891	12,370	884	7.7%
36,095	39,306	37,086	38,983	41,613	5,518	15.3%
12,499	11,883	10,741	13,199	13,932	1,433	11.5%
68,346	74,537	75,979	74,207	77,201	8,855	13.0%
122,758	120,543	128,043	136,294	142,405	19,647	16.0%
16,803	12,691	5,338	6,373	4,812	-11,991	-71.4%
17.5% 657,837	17.5% 685,683	18.6% 742,504	19.1% 792,491	18.7% 855,978	198,141	30.1%
35,963	33,146	37,273	41,342	46,227	10,264	28.5%
110,166	106,956	118,772	129,143	140,835	30,669	27.8%
99,914	101,529	122,225	123,970	137,748	37,834	37.9%
165,324	173,482	187,177	201,374	212,737	47,413	28.7%
108,243	126,323	139,037	142,394	160,514	52,271	48.3%
56,017	61,116	62,540	69,861	68,287	12,270	21.9%
30,743	29,025	29,874	29,565	31,375	632	2.1%
11,078	11,072	13,205	18,795	20,342	9,264	83.6%
40,389	43,034	32,401	36,047	37,913	-2,476	-6.1%
3.0%	3.0%	3.2%	3.1%	3.0%		
111,993	118,495	127,647	128,901	136,617	24,624	22.0%
43,085	46,031	50,567	52,442	50,539	7,454	17.3%
6,556	6,975	6,292	7,087	7,124	568	8.7%
62,352	65,489	70,788	69,372	78,954	16,602	26.6%
	44,732 28,635 11,486 36,095 12,499 68,346 122,758 16,803 17.5% 657,837 35,963 110,166 99,914 165,324 108,243 56,017 30,743 11,078 40,389 3.0% 111,993 43,085 6,556 62,352	55,702       60,751         32,289       33,059         44,732       47,963         28,635       29,256         11,486       11,106         36,095       39,306         12,499       11,883         68,346       74,537         122,758       120,543         16,803       12,691         17.5%       685,683         35,963       33,146         110,166       106,956         99,914       101,529         165,324       173,482         108,243       126,323         56,017       61,116         30,743       29,025         11,078       11,072         40,389       43,034         3.0%       3.0%         111,993       118,495         43,085       46,031         6,556       6,975	55,702         60,751         57,223           32,289         33,059         33,552           44,732         47,963         52,702           28,635         29,256         30,249           11,486         11,106         10,155           36,095         39,306         37,086           12,499         11,883         10,741           68,346         74,537         75,979           122,758         120,543         128,043           16,803         12,691         5,338           17.5%         17.5%         18.6%           657,837         685,683         742,504           35,963         33,146         37,273           110,166         106,956         118,772           99,914         101,529         122,225           165,324         173,482         187,177           108,243         126,323         139,037           56,017         61,116         62,540           30,743         29,025         29,874           11,078         11,072         13,205           40,389         43,034         32,401           3.0%         3.0%         3.2%           111,993	55,702         60,751         57,223         56,918           32,289         33,059         33,552         36,012           44,732         47,963         52,702         55,516           28,635         29,256         30,249         33,336           11,486         11,106         10,155         10,891           36,095         39,306         37,086         38,983           12,499         11,883         10,741         13,199           68,346         74,537         75,979         74,207           122,758         120,543         128,043         136,294           16,803         12,691         5,338         6,373           17.5%         17.5%         18.6%         19,1%           657,837         685,683         742,504         792,491           35,963         33,146         37,273         41,342           110,166         106,956         118,772         129,143           99,914         101,529         122,225         123,970           165,324         173,482         187,177         201,374           108,243         126,323         139,037         142,394           56,017         61,116         62,	55,702         60,751         57,223         56,918         59,887           32,289         33,059         33,552         36,012         41,517           44,732         47,963         52,702         55,516         59,077           28,635         29,256         30,249         33,336         36,008           11,486         11,106         10,155         10,891         12,370           36,095         39,306         37,086         38,983         41,613           12,499         11,883         10,741         13,199         13,932           68,346         74,537         75,979         74,207         77,201           122,758         120,543         128,043         136,294         142,405           16,803         12,691         5,338         6,373         4,812           17.5%         17.5%         18.6%         19.1%         18.7%           657,837         685,683         742,504         792,491         855,978           35,963         33,146         37,273         41,342         46,227           110,166         106,956         118,772         129,143         140,835           99,914         101,529         122,225	55,702         60,751         57,223         56,918         59,887         4,185           32,289         33,059         33,552         36,012         41,517         9,228           44,732         47,963         52,702         55,516         59,077         14,345           28,635         29,256         30,249         33,336         36,008         7,373           11,486         11,106         10,155         10,891         12,370         884           36,095         39,306         37,086         38,983         41,613         5,518           12,499         11,883         10,741         13,199         13,932         1,433           68,346         74,537         75,979         74,207         77,201         8,855           122,758         120,543         128,043         136,294         142,405         19,647           16,803         12,691         5,338         6,373         4,812         -11,991           17.5%         17.5%         18.6%         19.1%         18.7%           557,837         685,683         742,504         792,491         855,978         198,141           35,963         33,146         37,273         41,342

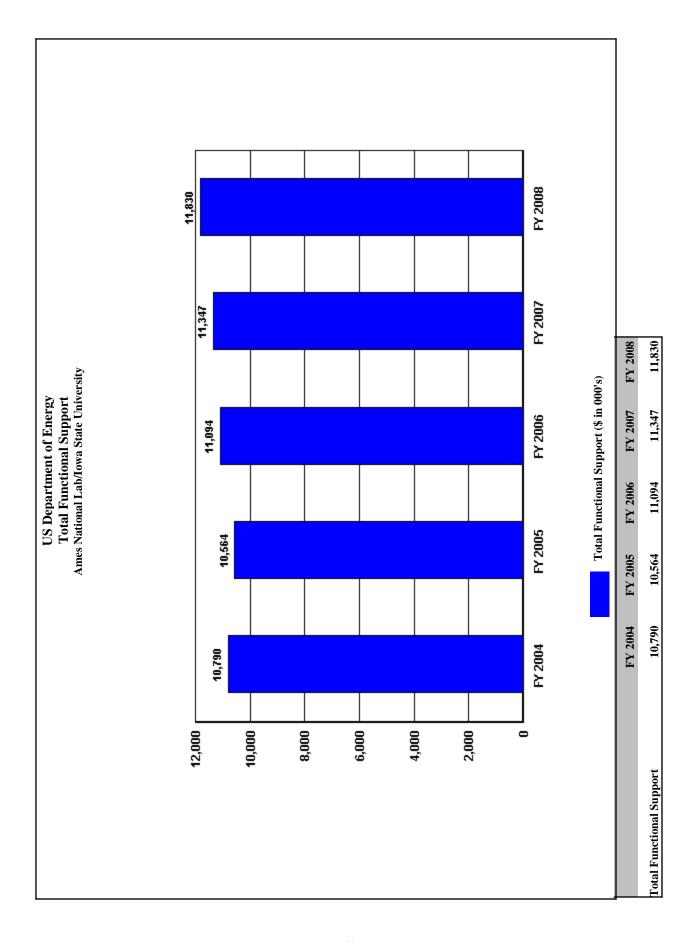


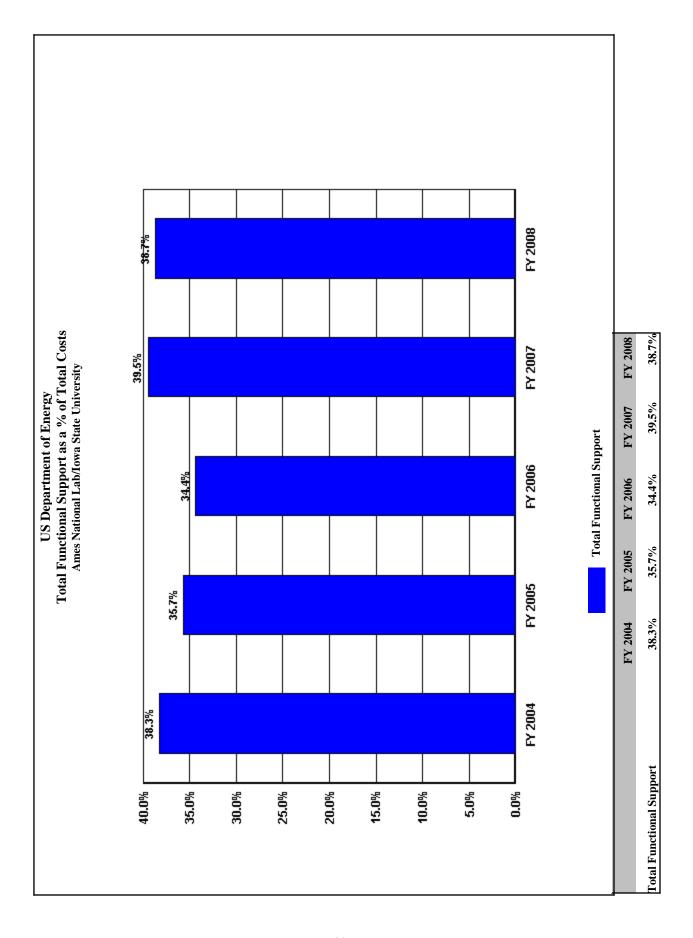


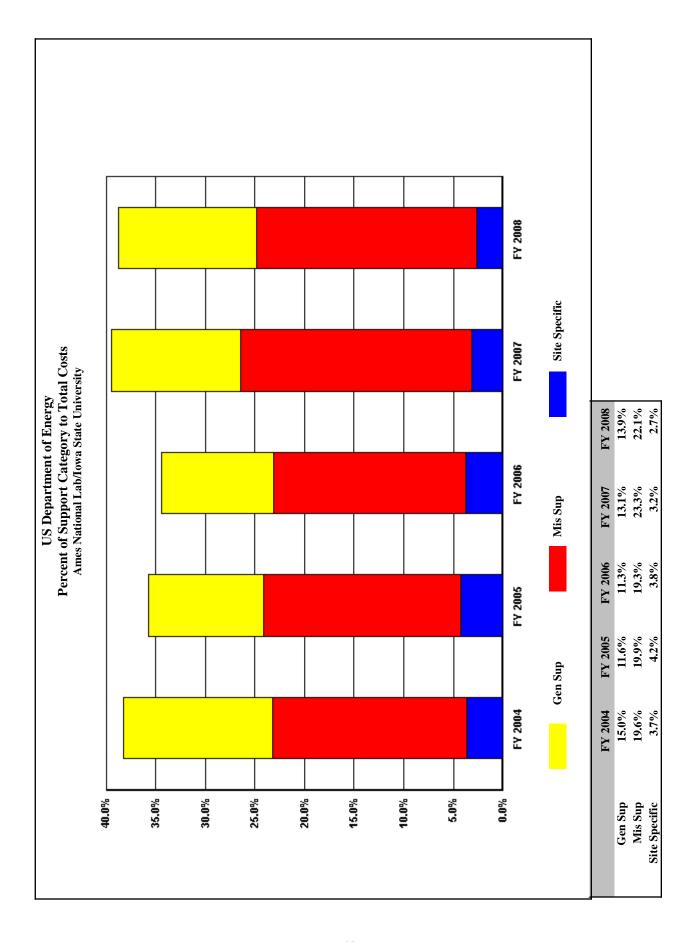


### Trends in Total Support Cost by Functional Categories Ames National Lab/Iowa State University (\$000) FY 2008

Total Costs Capital Construction	FY 2004 28,196 2,435	FY 2005 29,600 2,517	FY 2006 32,284 4,858	FY 2007 28,736 1,467	FY 2008 30,564 1,500	\$ Change 2004 To FY 2008 2,368 -935	% Change 2004 To FY 2008 8.4% -38.4%
Total Costs Less Construction	25,761	27,083	27,426	27,269	29,064	3,303	12.8%
Total Support Costs	10,790	10,564	11,094	11,347	11,830	1,040	9.6%
Mission Direct Operation	14,971	16,519	16,332	15,922	17,234	2,263	15.1%
Mission Direct Operation as % of Total Cost	53.1%	55.8%	50.6%	55.4%	56.4%	-	
Capital Construction as % of Total Cost	8.6%	8.5%	15.0%	5.1%	4.9%		
Total Support Cost as % of Total Cost	38.3%	35.7%	34.4%	39.5%	38.7%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	38.3%	35.7%	34.4%	39.5%	38.7%		
TOTAL SUPPORT COST	10,790	10,564	11,094	11,347	11,830	1,040	9.6%
TOTAL GENERAL SUPPORT as % of TOTAL	15.0%	11.6%	11.3%	13.1%	13.9%		
TOTAL GENERAL SUPPORT	4,232	3,428	3,635	3,757	4,251	19	0.4%
EXECUTIVE DIRECTION	678	744	732	870	1,023	345	50.9%
HUMAN RESOURCES	264	258	263	301	318	54	20.5%
CFO	1,335	1,214	1,207	1,147	1,142	-193	-14.5%
PROCUREMENT	231	206	204	207	215	-16	-6.9%
LEGAL	0	0	0	8	12	12	100.0%
CENTRAL ADMIN SERVICES	144	125	117	154	129	-15	-10.4%
PROGRAM/PROJECT CONTROL	1,332	199	195	213	191	-1,141	-85.7%
INFORMATION OUTREACH	342	354	365	398	441	99	28.9%
INFORMATION SERVICES	848	987	1,141	1,138	1,138	290	34.2%
OTHER	-942	-659	-589	-679	-358	584	62.0%
TOTAL MISSION SUPPORT as % of TOTAL	19.6%	19.9%	19.3%	23.3%	22.1%		
TOTAL MISSION SUPPORT	5,523	5,886	6,234	6,684	6,767	1,244	22.5%
ENVIRONMENTAL	39	43	37	45	48	9	23.1%
SAFETY AND HEALTH	1,114	1,267	1,252	1,311	1,365	251	22.5%
FACILITIES MANAGEMENT	278	329	362	323	318	40	14.4%
MAINTENANCE	1,527	1,620	1,728	1,791	1,706	179	11.7%
UTILITIES	930	1,034	1,142	1,109	1,185	255	27.4%
SAFEGUARDS AND SECURITY	211	271	344	526	536	325	154.0%
LOGISTICS SUPPORT	375	380	385	412	458	83	22.1%
QUALITY ASSURANCE	66	73	68	75	70	4	6.1%
LABORATORY/TECHNICAL SUPPORT	983	869	916	1,092	1,081	98	10.0%
TOTAL SITE SPECIFIC as % of TOTAL	3.7%	4.2%	3.8%	3.2%	2.7%		
TOTAL SITE SPECIFIC	1,035	1,250	1,225	906	812	-223	-21.5%
MANAGEMENT/INCENTIVE FEE	1,035	1,250	1,225	906	812	-223	-21.5%
TAXES	0	0	0	0	0	0	0.0%
LDRD / PDRD / SDRD	0	0	0	0	0	0	0.0%
	1	9					

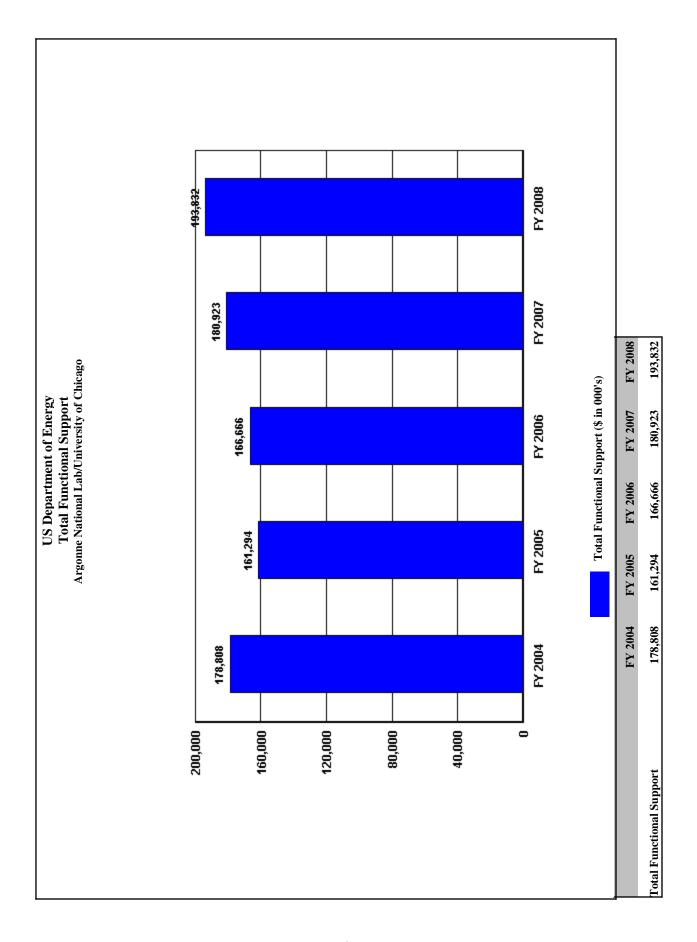


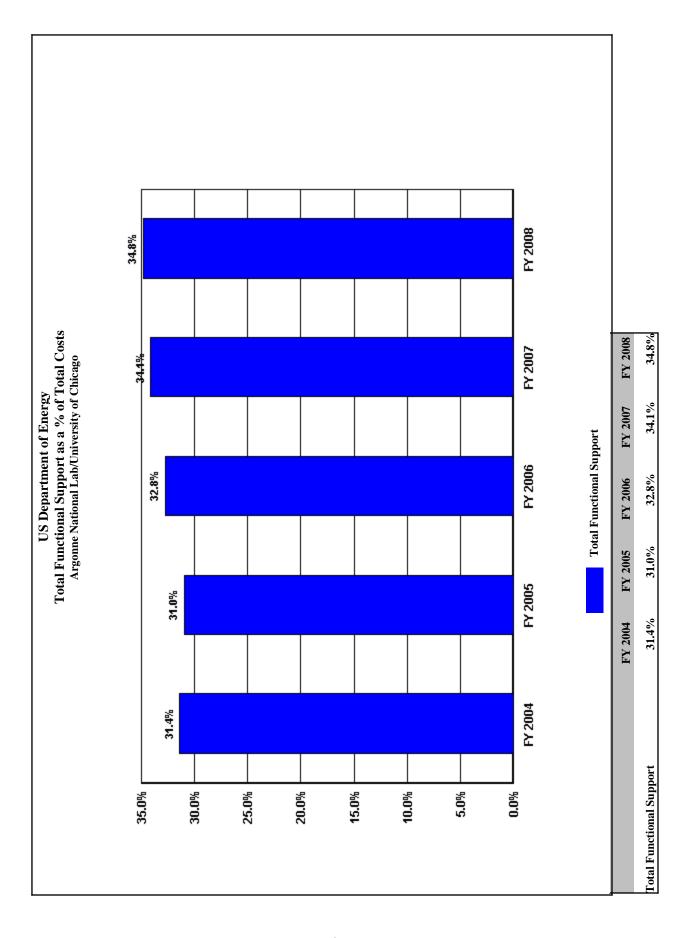


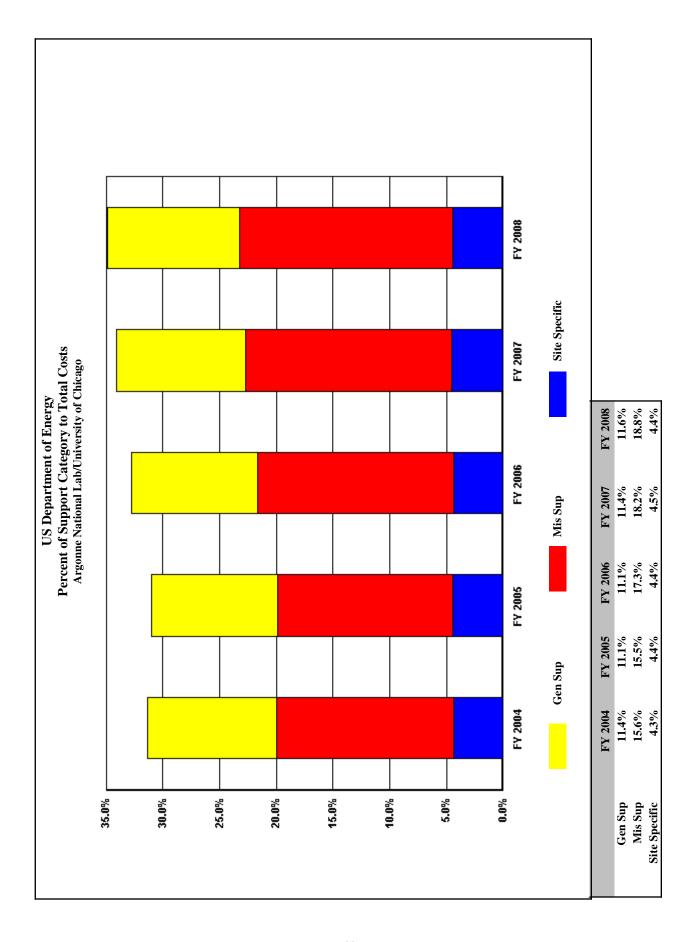


### Trends in Total Support Cost by Functional Categories Argonne National Lab/University of Chicago (\$000) FY 2008

Total Costs	FY 2004 569,758	FY 2005 520,675	FY 2006 508,566	FY 2007 530,344	FY 2008 556,282	\$ Change 2004 To FY 2008 -13,476	% Change 2004 To FY 2008 -2.4%
Capital Construction	35,565	30,211	31,761	29,225	14,612	-20,953	-58.9%
Total Costs Less Construction	534,193	490,464	476,805	501,119	541,670	7,477	1.4%
Total Support Costs	178,808	161,294	166,666	180,923	193,832	15,024	8.4%
Mission Direct Operation	355,385	329,170	310,139	320,196	347,838	-7,547	-2.1%
Mission Direct Operation as % of Total Cost	62.4%	63.2%	61.0%	60.4%	62.5%		
Capital Construction as % of Total Cost	6.2%	5.8%	6.2%	5.5%	2.6%		
<b>Total Support Cost as % of Total Cost</b>	31.4%	31.0%	32.8%	34.1%	34.8%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	31.4%	31.0%	32.8%	34.1%	34.8%		
TOTAL SUPPORT COST	178,808	161,294	166,666	180,923	193,832	15,024	8.4%
TOTAL GENERAL SUPPORT as % of TOTAL	11.4%	11.1%	11.1%	11.4%	11.6%	515	
TOTAL GENERAL SUPPORT	65,181	57,694	56,495	60,447	64,664	-517	-0.8%
EXECUTIVE DIRECTION	11,716	9,775	9,968	9,637	11,429	-287	-2.4%
HUMAN RESOURCES	4,069	3,668	3,360	3,848	3,849	-220	-5.4%
CFO	4,005	4,149	4,660	4,884	4,707	702	17.5%
PROCUREMENT	4,507	4,138	4,124	4,429	4,239	-268	-5.9%
LEGAL	3,572	3,751	2,767	2,744	2,882	-690	-19.3%
CENTRAL ADMIN SERVICES	9,964	8,991	8,775	9,418	9,634	-330	-3.3%
PROGRAM/PROJECT CONTROL	1,894	1,947	892	1,812	1,587	-307	-16.2%
INFORMATION OUTREACH	3,969	3,652	5,007	5,569	5,822	1,853	46.7%
INFORMATION SERVICES	20,857	18,308	18,465	19,928	22,360	1,503	7.2%
OTHER	628	-685	-1,523	-1,822	-1,845	-2,473	-393.8%
TOTAL MISSION SUPPORT as % of TOTAL	15.6%	15.5%	17.3%	18.2%	18.8%		
TOTAL MISSION SUPPORT	89,027	80,473	87,984	96,489	104,451	15,424	17.3%
ENVIRONMENTAL	7,828	6,184	5,843	9,150	10,260	2,432	31.1%
SAFETY AND HEALTH	15,900	12,437	18,293	18,529	19,857	3,957	24.9%
FACILITIES MANAGEMENT	8,957	8,987	9,252	6,659	7,559	-1,398	-15.6%
MAINTENANCE	20,631	18,193	17,299	20,349	21,658	1,027	5.0%
UTILITIES	20,181	22,672	25,925	25,968	30,007	9,826	48.7%
SAFEGUARDS AND SECURITY	9,908	7,641	7,321	6,485	6,160	-3,748	-37.8%
LOGISTICS SUPPORT	5,355	4,298	4,051	4,281	4,187	-1,168	-21.8%
QUALITY ASSURANCE	267	61	0	5,068	4,763	4,496	1,683.9%
LABORATORY/TECHNICAL SUPPORT	0	0	0	0	0	0	0.0%
TOTAL SITE SPECIFIC as % of TOTAL	4.3%	4.4%	4.4%	4.5%	4.4%		
TOTAL SITE SPECIFIC	24,600	23,127	22,187	23,987	24,717	117	0.5%
MANAGEMENT/INCENTIVE FEE	6,145	7,140	7,036	7,738	5,664	-481	-7.8%
TAXES	0	0	0	0	0	0	0.0%
LDRD / PDRD / SDRD	18,455	15,987	15,151	16,249	19,053	598	3.2%
	2	3					

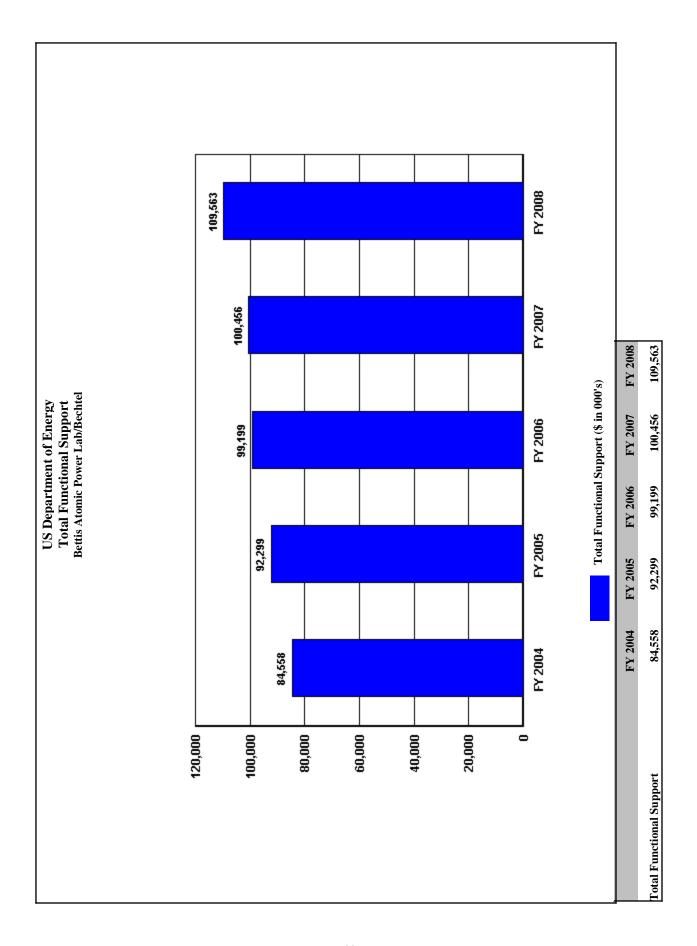


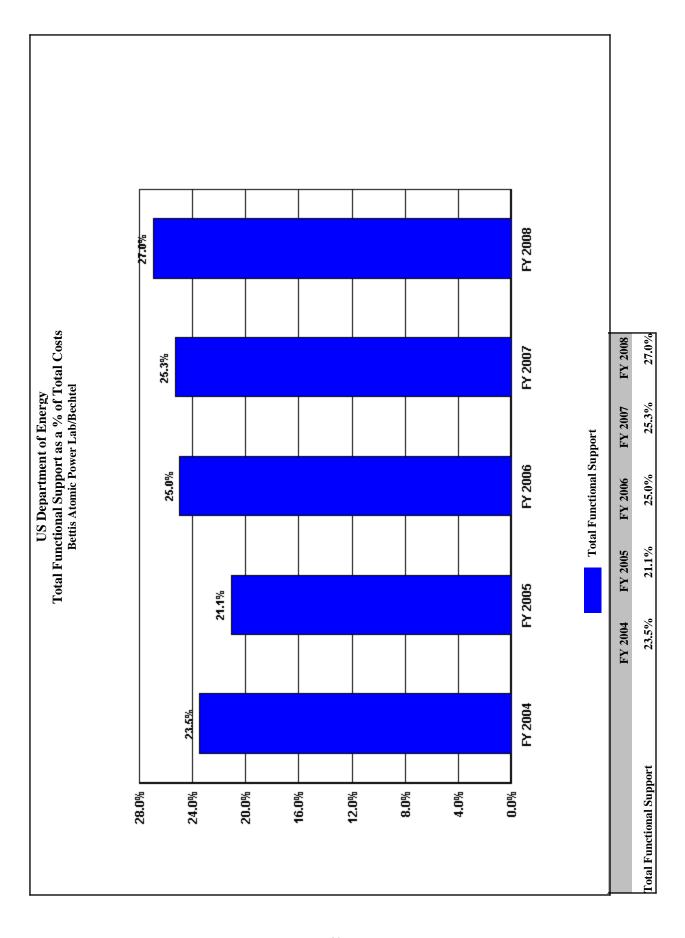


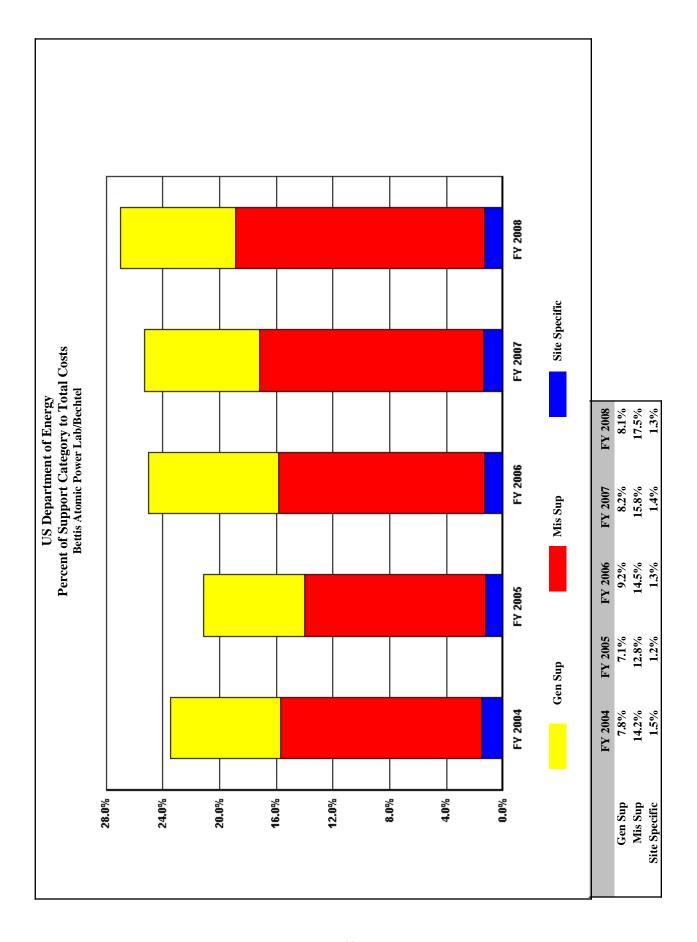


### Trends in Total Support Cost by Functional Categories Bettis Atomic Power Lab/Bechtel (\$000) FY 2008

Total Costs         360,172         437,357         397,006         396,98           Capital Construction         21,438         29,496         24,206         33,19           Total Costs Less Construction         338,734         407,861         372,800         363,79           Mission Direct Operation         254,176         315,562         273,601         263,33           Mission Direct Operation as % of Total Cost         70.6%         72.2%         68.9%         66.3%           Capital Construction as % of Total Cost         6.0%         6.7%         6.1%         8.4           Total Support Cost as % of Total Cost         23.5%         21.1%         25.0%         25.3%           Total Support Cost as % of Total Cost         23.5%         21.1%         25.0%         25.3%           Total Support Cost as % of Total Cost         23.5%         21.1%         25.0%         25.3%           Total Support Cost as % of Total Cost         23.5%         21.1%         25.0%         25.3%           Total Support Cost as % of Total Cost         23.5%         21.1%         25.0%         25.3%           Total Support Cost as % of Total Cost         23.5%         21.1%         25.0%         25.3%           Total Support Cost as % of Total Cost         23.5%	27,819 22 378,292 56 109,563 36 268,729 56 66.2%	45,939 6,381 39,558 25,005	12.8% 29.8% 11.7%
Total Support Costs         84,558         92,299         99,199         100,45           Mission Direct Operation         254,176         315,562         273,601         263,33           Mission Direct Operation as % of Total Cost         70.6%         72.2%         68.9%         66.3°           Capital Construction as % of Total Cost         6.0%         6.7%         6.1%         8.4%           Total Support Cost as % of Total Cost         23.5%         21.1%         25.0%         25.3°           Total         100.0%         100.0%         100.0%         100.0%         100.0%           TOTAL SUPPORT COST as % of TOTAL COST         23.5%         21.1%         25.0%         25.3°           TOTAL SUPPORT COST         84,558         92,299         99,199         100,45           TOTAL GENERAL SUPPORT as % of TOTAL         7.8%         7.1%         9.2%         8.2°           TOTAL GENERAL SUPPORT         28,121         31,050         36,491         32,37           EXECUTIVE DIRECTION         3,487         4,090         4,462         4,08           HUMAN RESOURCES         4,503         5,913         6,244         6,33           CFO         2,881         2,123         2,137         2,22	56 109,563 36 268,729 % 66.2%	25,005	
Mission Direct Operation         254,176         315,562         273,601         263,33           Mission Direct Operation as % of Total Cost         70.6%         72.2%         68.9%         66.3%           Capital Construction as % of Total Cost         6.0%         6.7%         6.1%         8.4%           Total Support Cost as % of Total Cost         23.5%         21.1%         25.0%         25.3%           TOTAL SUPPORT COST as % of TOTAL COST         23.5%         21.1%         25.0%         25.3%           TOTAL SUPPORT COST         84,558         92,299         99,199         100,45           TOTAL GENERAL SUPPORT as % of TOTAL         7.8%         7.1%         9.2%         8.2%           TOTAL GENERAL SUPPORT         28,121         31,050         36,491         32,37           EXECUTIVE DIRECTION         3,487         4,090         4,462         4,08           HUMAN RESOURCES         4,503         5,913         6,244         6,33           CFO         2,881         2,123         2,137         2,22           PROCUREMENT         2,262         2,410         2,265         2,30	36 268,729 % 66.2%	,	20.504
Mission Direct Operation as % of Total Cost       70.6%       72.2%       68.9%       66.3%         Capital Construction as % of Total Cost       6.0%       6.7%       6.1%       8.4%         Total Support Cost as % of Total Cost       23.5%       21.1%       25.0%       25.3%         Total       100.0%       100.0%       100.0%       100.0%       100.0%         TOTAL SUPPORT COST as % of TOTAL COST TOTAL SUPPORT COST       84,558       92,299       99,199       100,45         TOTAL GENERAL SUPPORT as % of TOTAL TOTAL GENERAL SUPPORT       28,121       31,050       36,491       32,37         EXECUTIVE DIRECTION TOTAL TOTAL GENERAL SUPPORT       3,487       4,090       4,462       4,08         HUMAN RESOURCES TOTAL TOTAL TOTAL GENERAL SUPPORT TOTAL	% 66.2%	14.553	29.6%
Capital Construction as % of Total Cost         6.0%         6.7%         6.1%         8.4%           Total Support Cost as % of Total Cost         23.5%         21.1%         25.0%         25.3%           Total         100.0%         100.0%         100.0%         100.0%         100.0%           TOTAL SUPPORT COST as % of TOTAL COST         23.5%         21.1%         25.0%         25.3%           TOTAL SUPPORT COST         84,558         92,299         99,199         100,45           TOTAL GENERAL SUPPORT as % of TOTAL         7.8%         7.1%         9.2%         8.2%           TOTAL GENERAL SUPPORT         28,121         31,050         36,491         32,37           EXECUTIVE DIRECTION         3,487         4,090         4,462         4,08           HUMAN RESOURCES         4,503         5,913         6,244         6,33           CFO         2,881         2,123         2,137         2,22           PROCUREMENT         2,262         2,410         2,265         2,30			5.7%
Total Support Cost as % of Total Cost         23.5%         21.1%         25.0%         25.3%           Total         100.0%         25.3%         25.3%         20.0%         25.3%         25.0%         25.3%         25.0%         25.3%         27.1%         2.2%         8.2%         27.1%         2.2%         2.3%         2.3%         2.3%         2.2%         2.2%         2.2%         2.2%         2.3%         2.2%         2.2%         2.2%	√o € 00/.		
Total         100.0%         100.0%         100.0%         100.0%           TOTAL SUPPORT COST as % of TOTAL COST TOTAL SUPPORT COST         23.5%         21.1%         25.0%         25.3%           TOTAL SUPPORT COST         84,558         92,299         99,199         100,45           TOTAL GENERAL SUPPORT as % of TOTAL TOTAL GENERAL SUPPORT         28,121         31,050         36,491         32,37           EXECUTIVE DIRECTION TOTAL HUMAN RESOURCES         4,503         5,913         6,244         6,33         6,244         6,33         6,244         6,33         2,22         2,881         2,123         2,137         2,22         2,881         2,123         2,137         2,22         2,262         2,410         2,265         2,30         2,30	· U.7 70	-	
TOTAL SUPPORT COST as % of TOTAL COST TOTAL SUPPORT COST 84,558 92,299 99,199 100,45  TOTAL GENERAL SUPPORT as % of TOTAL TOTAL GENERAL SUPPORT 28,121 31,050 36,491 32,37  EXECUTIVE DIRECTION 3,487 4,090 4,462 4,08  HUMAN RESOURCES 4,503 5,913 6,244 6,33 CFO 2,881 2,123 2,137 2,22 PROCUREMENT 2,265 2,30	% 27.0%		
TOTAL SUPPORT COST       84,558       92,299       99,199       100,45         TOTAL GENERAL SUPPORT as % of TOTAL       7.8%       7.1%       9.2%       8.2%         TOTAL GENERAL SUPPORT       28,121       31,050       36,491       32,37         EXECUTIVE DIRECTION       3,487       4,090       4,462       4,08         HUMAN RESOURCES       4,503       5,913       6,244       6,33         CFO       2,881       2,123       2,137       2,22         PROCUREMENT       2,262       2,410       2,265       2,30	<b>100.0%</b>	•	
TOTAL GENERAL SUPPORT as % of TOTAL       7.8%       7.1%       9.2%       8.2%         TOTAL GENERAL SUPPORT       28,121       31,050       36,491       32,37         EXECUTIVE DIRECTION       3,487       4,090       4,462       4,08         HUMAN RESOURCES       4,503       5,913       6,244       6,33         CFO       2,881       2,123       2,137       2,22         PROCUREMENT       2,262       2,410       2,265       2,30	% 27.0%		
TOTAL GENERAL SUPPORT       28,121       31,050       36,491       32,37         EXECUTIVE DIRECTION       3,487       4,090       4,462       4,08         HUMAN RESOURCES       4,503       5,913       6,244       6,33         CFO       2,881       2,123       2,137       2,22         PROCUREMENT       2,262       2,410       2,265       2,30	56 109,563	25,005	29.6%
EXECUTIVE DIRECTION 3,487 4,090 4,462 4,08  HUMAN RESOURCES 4,503 5,913 6,244 6,33  CFO 2,881 2,123 2,137 2,22  PROCUREMENT 2,262 2,410 2,265 2,30		100	
HUMAN RESOURCES       4,503       5,913       6,244       6,33         CFO       2,881       2,123       2,137       2,22         PROCUREMENT       2,262       2,410       2,265       2,30	77 32,983	4,862	17.3%
CFO       2,881       2,123       2,137       2,22         PROCUREMENT       2,262       2,410       2,265       2,30	30 4,402	915	26.2%
PROCUREMENT 2,262 2,410 2,265 2,30	6,085	1,582	35.1%
	24 2,444	-437	-15.2%
LEGAL 199 229 169 29	2,317	55	2.4%
		214	107.5%
CENTRAL ADMIN SERVICES 1,481 1,247 1,238 1,26	· · · · · ·	144	9.7%
PROGRAM/PROJECT CONTROL 644 698 1,767 1,61	· ·	1,442	223.9%
1 1 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0	0	0.0%
INFORMATION SERVICES 12,664 14,139 11,055 12,19	· · · · · ·	947	7.5%
OTHER 0 201 7,154 2,05	58 0	0	0.0%
TOTAL MISSION SUPPORT as % of TOTAL 14.2% 12.8% 14.5% 15.8%	% 17.5%		
TOTAL MISSION SUPPORT 51,097 55,911 57,508 62,65	56 71,238	20,141	39.4%
ENVIRONMENTAL 6,219 6,561 5,370 5,63	6,220	1	0.0%
SAFETY AND HEALTH 16,855 18,760 19,210 15,30	16,851	-4	0.0%
FACILITIES MANAGEMENT 2,336 2,139 2,321 4,63	6,999	4,663	199.6%
MAINTENANCE 9,066 10,003 9,786 19,32	20 21,806	12,740	140.5%
UTILITIES 2,739 2,783 3,143 3,69	98 4,712	1,973	72.0%
SAFEGUARDS AND SECURITY 7,482 8,106 7,603 7,75	7,736	254	3.4%
LOGISTICS SUPPORT 2,026 2,038 2,062 2,33	31 2,546	520	25.7%
QUALITY ASSURANCE 4,374 5,521 8,013 3,97	79 4,368	-6	-0.1%
LABORATORY/TECHNICAL SUPPORT 0 0 0	0 0	0	0.0%
TOTAL SITE SPECIFIC as % of TOTAL 1.5% 1.2% 1.3% 1.49	% 1.3%		
TOTAL SITE SPECIFIC 5,340 5,338 5,200 5,42	23 5,342	2	0.0%
MANAGEMENT/INCENTIVE FEE 4,605 4,712 4,590 4,73	1002	198	4.3%
TAXES 735 626 610 68	38 4,803		
2212 / 1212 / 0212	· ·	-196	-26.7%
27	· ·	-196 0	-26.7% 0.0%

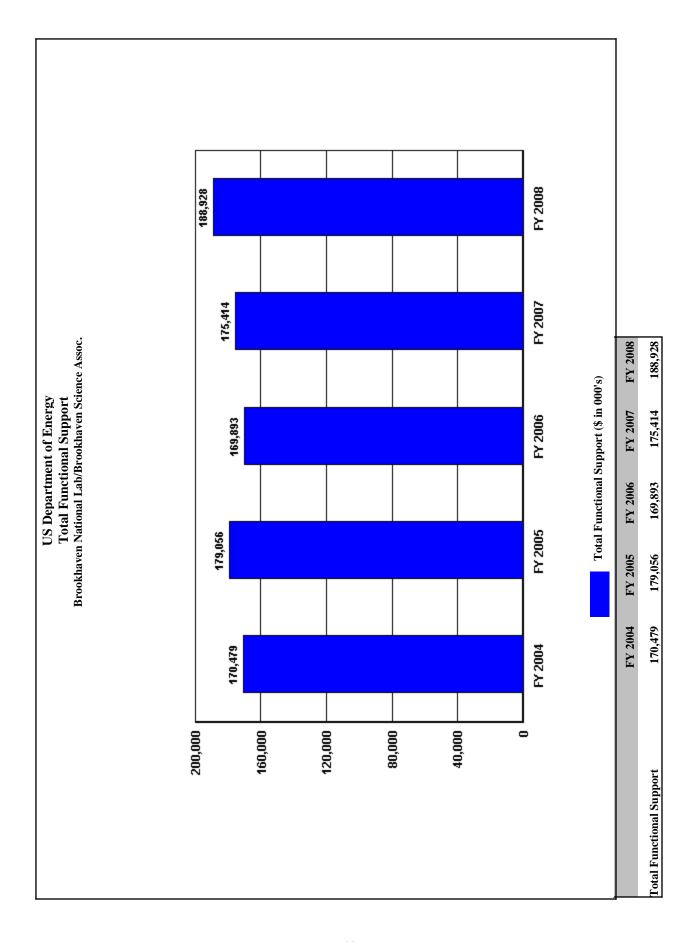


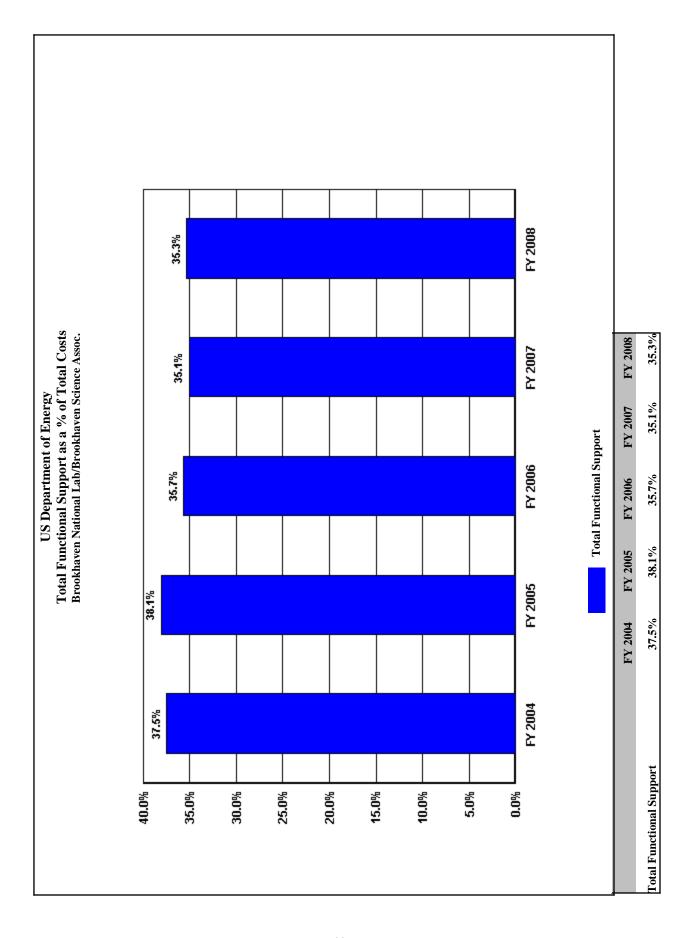


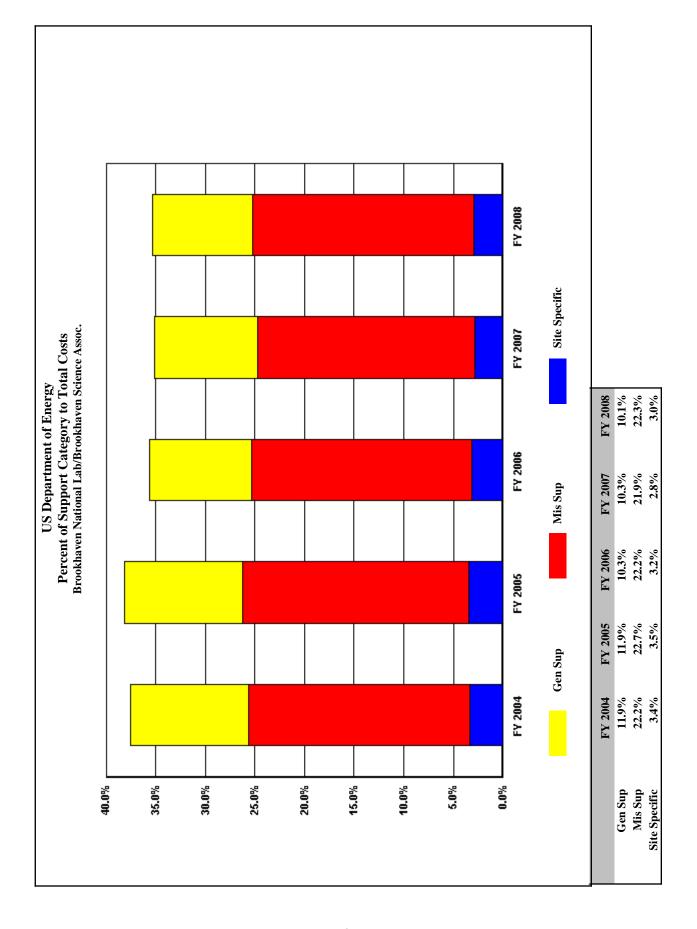


### Trends in Total Support Cost by Functional Categories Brookhaven National Lab/Brookhaven Science Assoc. (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs	454,425	469,974	476,367	499,949	534,772	80,347	17.7%
Capital Construction	30,439	28,071	59,294	58,239	62,022	31,583	103.8%
Total Costs Less Construction	423,986	441,903	417,073	441,710	472,750	48,764	11.5%
<b>Total Support Costs</b>	170,479	179,056	169,893	175,414	188,928	18,449	10.8%
<b>Mission Direct Operation</b>	253,507	262,847	247,180	266,296	283,822	30,315	12.0%
Mission Direct Operation as % of Total Cost	55.8%	55.9%	51.9%	53.3%	53.1%		
Capital Construction as % of Total Cost	6.7%	6.0%	12.4%	11.6%	11.6%		
<b>Total Support Cost as % of Total Cost</b>	37.5%	38.1%	35.7%	35.1%	35.3%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	37.5%	38.1%	35.7%	35.1%	35.3%		
TOTAL SUPPORT COST	170,479	179,056	169,893	175,414	188,928	18,449	10.8%
TOTAL GENERAL SUPPORT as % of TOTAL	11.9%	11.9%	10.3%	10.3%	10.1%		
TOTAL GENERAL SUPPORT	54,106	55,905	49,242	51,566	54,074	-32	-0.1%
EXECUTIVE DIRECTION	7,725	11,599	8,624	8,826	9,453	1,728	22.4%
HUMAN RESOURCES	3,927	4,028	3,848	3,993	5,171	1,244	31.7%
CFO	2,390	2,484	2,711	2,538	2,693	303	12.7%
PROCUREMENT	2,087	2,106	2,396	2,347	2,744	657	31.5%
LEGAL	1,090	1,606	1,322	2,168	2,028	938	86.1%
CENTRAL ADMIN SERVICES	6,209	6,270	6,025	6,200	6,441	232	3.7%
PROGRAM/PROJECT CONTROL	2,571	2,995	2,853	2,284	2,412	-159	-6.2%
INFORMATION OUTREACH	5,139	7,536	5,411	5,628	5,755	616	12.0%
INFORMATION SERVICES	16,712	17,019	15,944	16,433	16,977	265	1.6%
OTHER	6,256	262	108	1,149	400	-5,856	-93.6%
TOTAL MISSION SUPPORT as % of TOTAL	22.2%	22.7%	22.2%	21.9%	22.3%		
TOTAL MISSION SUPPORT	101,082	106,911	105,613	109,612	119,000	17,918	17.7%
ENVIRONMENTAL	3,989	4,442	7,511	8,432	8,173	4,184	104.9%
SAFETY AND HEALTH	18,154	17,236	18,766	20,218	21,385	3,231	17.8%
FACILITIES MANAGEMENT	5,130	4,745	4,799	5,470	7,605	2,475	48.2%
MAINTENANCE	27,726	29,532	33,081	35,189	36,684	8,958	32.3%
UTILITIES	24,223	29,335	28,575	26,874	31,031	6,808	28.1%
SAFEGUARDS AND SECURITY	7,548	7,628	8,185	8,836	9,142	1,594	21.1%
LOGISTICS SUPPORT	3,304	3,487	3,365	3,341	3,469	165	5.0%
QUALITY ASSURANCE	739	1,044	1,331	1,252	1,511	772	104.5%
LABORATORY/TECHNICAL SUPPORT	10,269	9,462	0	0	0	-10,269	-100.0%
TOTAL SITE SPECIFIC as % of TOTAL	3.4%	3.5%	3.2%	2.8%	3.0%		
TOTAL SITE SPECIFIC	15,291	16,240	15,038	14,236	15,854	563	3.7%
MANAGEMENT/INCENTIVE FEE	6,908	6,992	6,575	6,401	6,956	48	0.7%
TAXES	2,089	2,000	1,000	1,110	1,041	-1,048	-50.2%
LDRD / PDRD / SDRD	6,294	7,248	7,463	6,725	7,857	1,563	24.8%
	3	1					

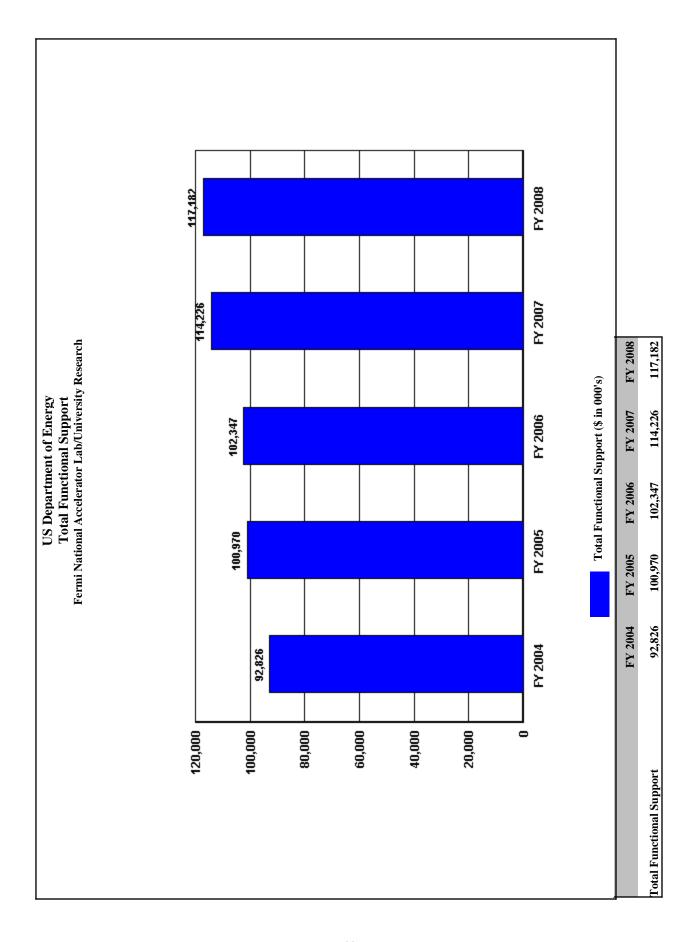


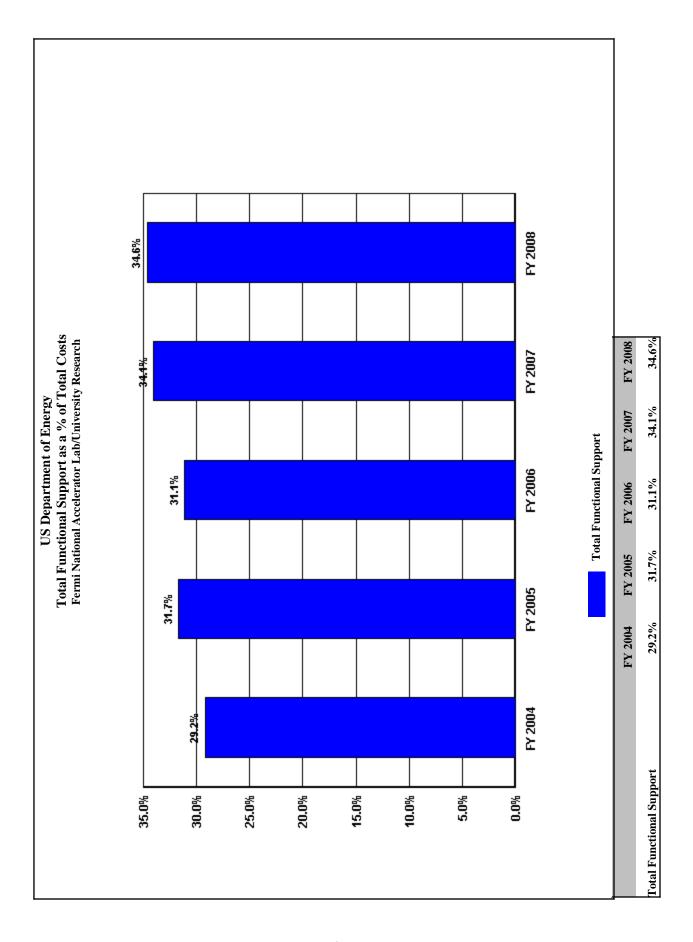


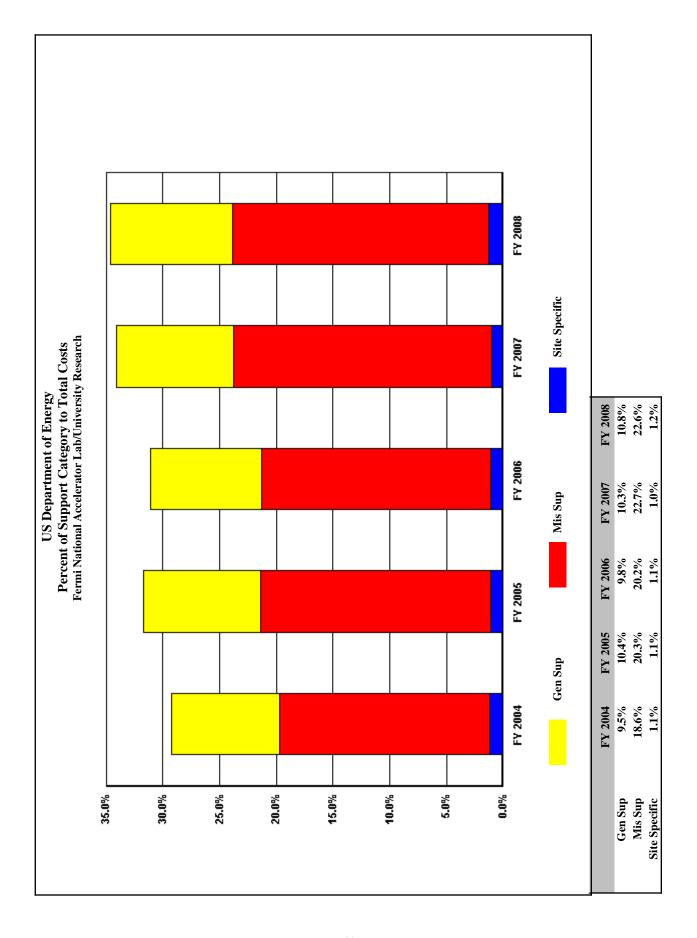


### Trends in Total Support Cost by Functional Categories Fermi National Accelerator Lab/University Research (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs Capital Construction	318,041 59,326	318,468 45,132	328,986 36,456	335,402 25,881	338,354 27,812	20,313 -31,514	6.4% -53.1%
Total Costs Less Construction	258,715	273,336	292,530	309,521	310,542	51,827	20.0%
Total Support Costs	92,826	100,970	102,347	114,226	117,182	24,356	26.2%
Mission Direct Operation	165,889	172,366	190,183	195,295	193,360	27,471	16.6%
Mission Direct Operation as % of Total Cost	52.2%	54.1%	57.8%	58.2%	57.1%	•	
Capital Construction as % of Total Cost	18.7%	14.2%	11.1%	7.7%	8.2%		
Total Support Cost as % of Total Cost	29.2%	31.7%	31.1%	34.1%	34.6%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	29.2%	31.7%	31.1%	34.1%	34.6%		
TOTAL SUPPORT COST	92,826	100,970	102,347	114,226	117,182	24,356	26.2%
TOTAL GENERAL SUPPORT as % of TOTAL	9.5%	10.4%	9.8%	10.3%	10.8%		
TOTAL GENERAL SUPPORT	30,181	32,971	32,181	34,663	36,628	6,447	21.4%
EXECUTIVE DIRECTION	4,969	4,960	4,550	4,717	4,984	15	0.3%
HUMAN RESOURCES	3,468	3,567	3,568	3,416	3,682	214	6.2%
CFO	2,169	2,262	2,745	3,150	3,083	914	42.1%
PROCUREMENT	1,824	1,806	1,645	1,769	1,732	-92	-5.0%
LEGAL	2,175	715	653	716	633	-1,542	-70.9%
CENTRAL ADMIN SERVICES	1,923	1,800	1,819	1,936	1,926	3	0.2%
PROGRAM/PROJECT CONTROL	288	250	39	697	641	353	122.6%
INFORMATION OUTREACH	2,743	3,188	3,467	3,548	3,389	646	23.6%
INFORMATION SERVICES	10,603	14,402	13,657	14,676	16,489	5,886	55.5%
OTHER	19	21	38	38	69	50	263.2%
TOTAL MISSION SUPPORT as % of TOTAL	18.6%	20.3%	20.2%	22.7%	22.6%		
TOTAL MISSION SUPPORT	59,030	64,616	66,530	76,147	76,413	17,383	29.4%
ENVIRONMENTAL	1,265	1,040	1,147	1,148	909	-356	-28.1%
SAFETY AND HEALTH	10,080	10,732	10,494	10,474	10,359	279	2.8%
FACILITIES MANAGEMENT	2,706	1,897	1,469	1,716	1,438	-1,268	-46.9%
MAINTENANCE	19,517	22,391	22,514	24,656	23,491	3,974	20.4%
UTILITIES	16,078	19,429	22,001	25,558	28,497	12,419	77.2%
SAFEGUARDS AND SECURITY	2,984	3,305	3,399	3,817	2,754	-230	-7.7%
LOGISTICS SUPPORT	4,126	3,936	3,990	3,953	3,975	-151	-3.7%
QUALITY ASSURANCE	17	31	39	727	1,040	1,023	6,017.6%
LABORATORY/TECHNICAL SUPPORT	2,257	1,855	1,477	4,098	3,950	1,693	75.0%
TOTAL SITE SPECIFIC as % of TOTAL	1.1%	1.1%	1.1%	1.0%	1.2%		
TOTAL SITE SPECIFIC	3,615	3,383	3,636	3,416	4,141	526	14.6%
MANAGEMENT/INCENTIVE FEE	3,615	3,383	3,636	3,416	4,141	526	14.6%
TAXES	0	0	0	0	0	0	0.0%
LDRD / PDRD / SDRD	0	0	0	0	0	0	0.0%
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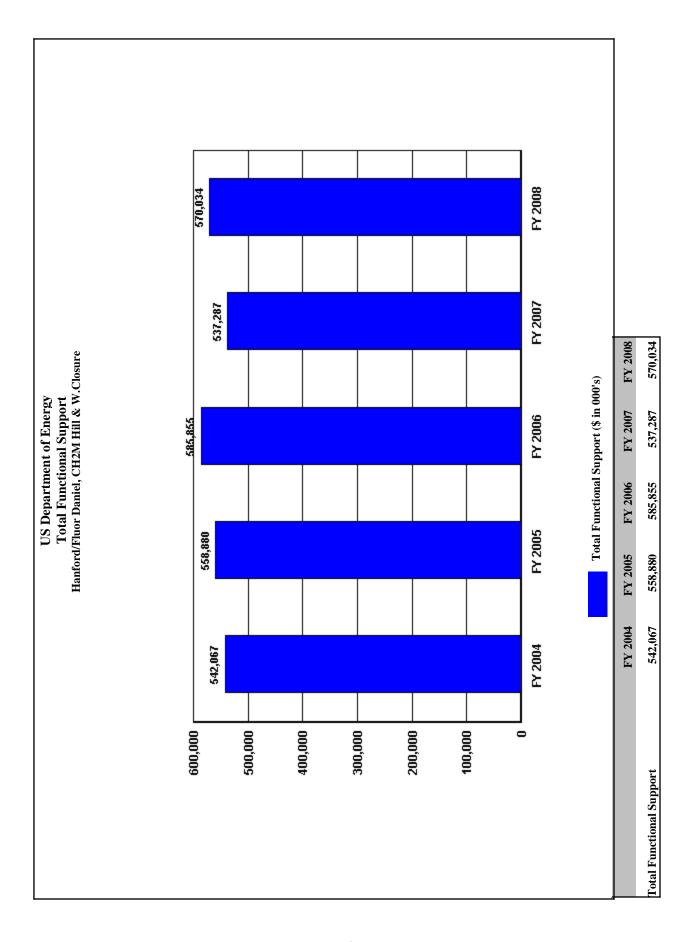


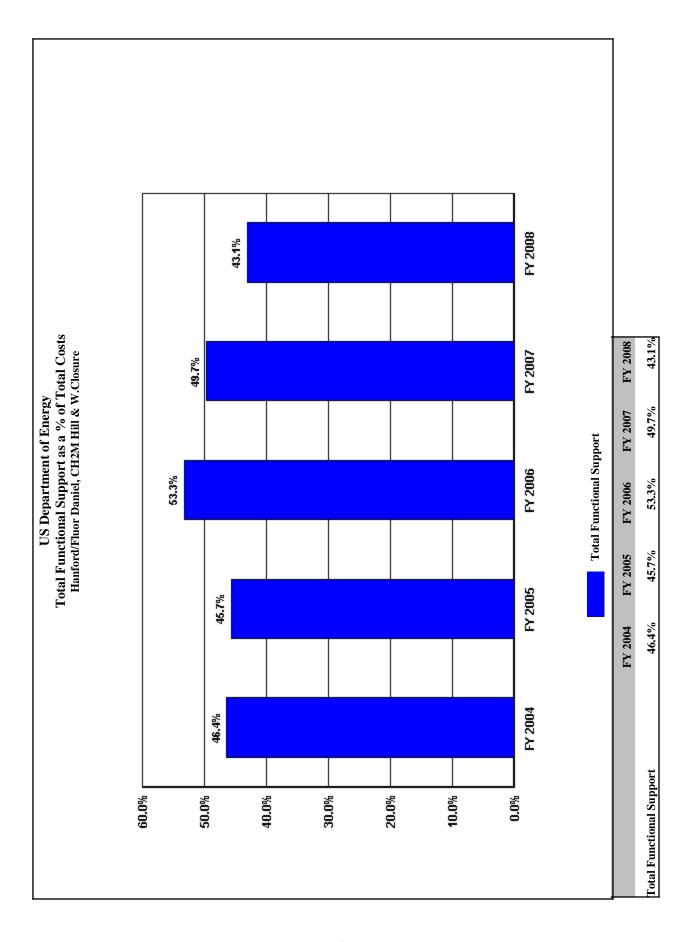


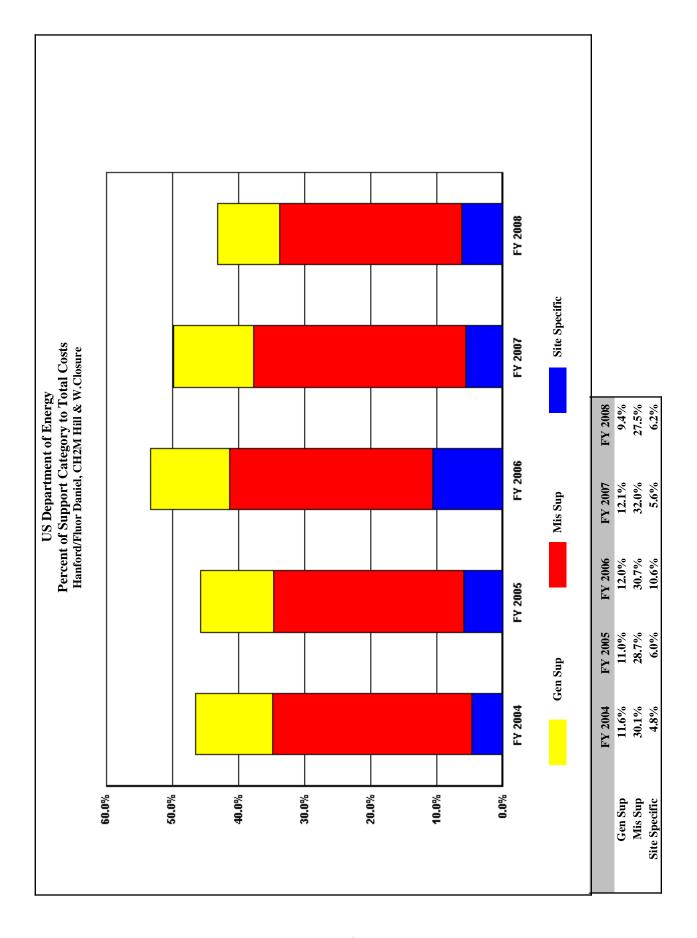


# Trends in Total Support Cost by Functional Categories Hanford/Fluor Daniel, CH2M Hill & W.Closure (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
<b>Total Costs</b>	1,167,697	1,222,861	1,099,098	1,080,388	1,322,192	154,495	13.2%
Capital Construction	58,847	41,523	32,731	29,022	53,916	-4,931	-8.4%
Total Costs Less Construction	1,108,850	1,181,338	1,066,367	1,051,366	1,268,276	159,426	14.4%
Total Support Costs	542,067	558,880	585,855	537,287	570,034	27,967	5.2%
<b>Mission Direct Operation</b>	566,783	622,458	480,512	514,079	698,242	131,459	23.2%
Mission Direct Operation as % of Total Cost	48.5%	50.9%	43.7%	47.6%	52.8%		
Capital Construction as % of Total Cost	5.0%	3.4%	3.0%	2.7%	4.1%		
Total Support Cost as % of Total Cost	46.4%	45.7%	53.3%	49.7%	43.1%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	46.4%	45.7%	53.3%	49.7%	43.1%		
TOTAL SUPPORT COST	542,067	558,880	585,855	537,287	570,034	27,967	5.2%
TOTAL GENERAL SUPPORT as % of TOTAL	11.6%	11.0%	12.0%	12.1%	9.4%		
TOTAL GENERAL SUPPORT	135,314	134,413	131,950	130,755	124,219	-11,095	-8.2%
EXECUTIVE DIRECTION	6,793	8,383	5,698	6,971	4,340	-2,453	-36.1%
HUMAN RESOURCES	17,329	15,136	15,450	14,362	15,058	-2,271	-13.1%
CFO	8,880	8,345	8,297	8,302	9,023	143	1.6%
PROCUREMENT	10,559	10,016	9,109	8,269	7,762	-2,797	-26.5%
LEGAL	4,227	5,518	3,407	3,224	3,071	-1,156	-27.3%
CENTRAL ADMIN SERVICES	10,290	11,039	11,706	12,863	13,345	3,055	29.7%
PROGRAM/PROJECT CONTROL	27,604	28,433	22,307	21,399	19,733	-7,871	-28.5%
INFORMATION OUTREACH	3,804	2,815	3,207	2,684	3,563	-241	-6.3%
INFORMATION SERVICES	41,826 4,002	40,341 4,387	39,734 13,035	39,697 12,984	39,576 8,748	-2,250 4,746	-5.4% 118.6%
OTHER	4,002	4,507	13,033	12,704	0,740	4,740	110.0 / 0
TOTAL MISSION SUPPORT as % of TOTAL	30.1%	28.7%	30.7%	32.0%	27.5%		
TOTAL MISSION SUPPORT	350,948	351,287	337,647	346,009	363,255	12,307	3.5%
ENVIRONMENTAL	25,868	27,845	24,473	21,801	25,719	-149	-0.6%
SAFETY AND HEALTH	77,562	84,092	74,175	76,249	79,285	1,723	2.2%
FACILITIES MANAGEMENT	40,257	40,088	35,005	38,578	37,774	-2,483	-6.2%
MAINTENANCE	81,221	77,272	74,970	84,057	88,813	7,592	9.3%
UTILITIES	10,120	10,642	9,801	9,872	11,088	968	9.6%
SAFEGUARDS AND SECURITY	41,198	41,576	49,977	55,070	57,720	16,522	40.1%
LOGISTICS SUPPORT	17,445	16,543	17,975	19,989	20,736	3,291	18.9%
QUALITY ASSURANCE	8,343	7,227	8,134	8,822	9,628	1,285	15.4%
LABORATORY/TECHNICAL SUPPORT	48,934	46,002	43,137	31,571	32,492	-16,442	-33.6%
TOTAL SITE SPECIFIC as % of TOTAL	4.8%	6.0%	10.6%	5.6%	6.2%		
TOTAL SITE SPECIFIC	55,805	73,180	116,258	60,523	82,560	26,755	47.9%
MANAGEMENT/INCENTIVE FEE	46,246	61,191	103,524	49,155	74,488	28,242	61.1%
TAXES	9,559	11,989	12,734	11,368	8,072	-1,487	-15.6%
LDRD / PDRD / SDRD	0	0	0	0	0	0	0.0%
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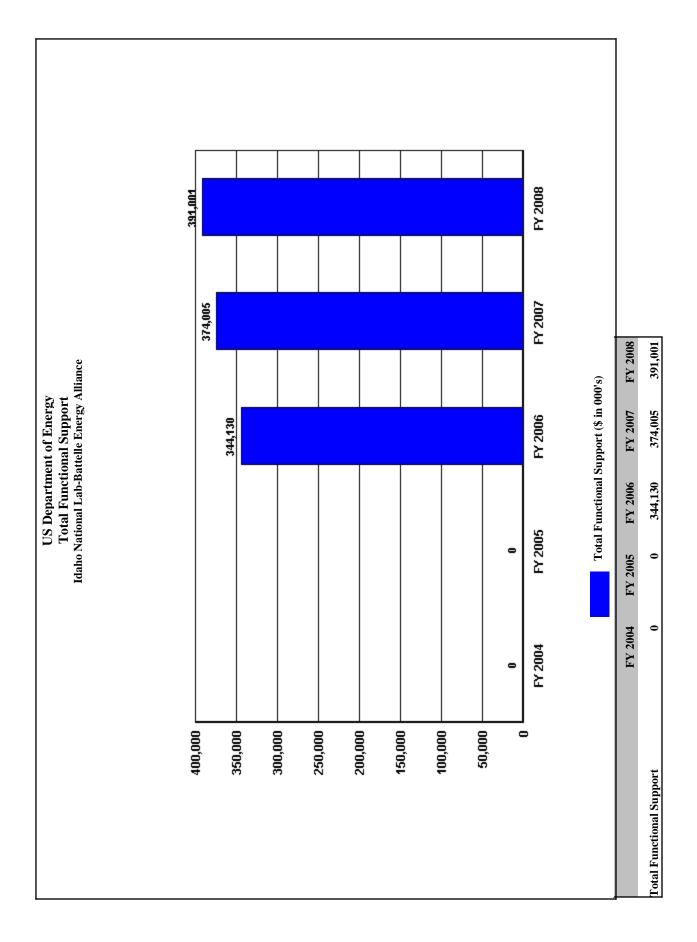


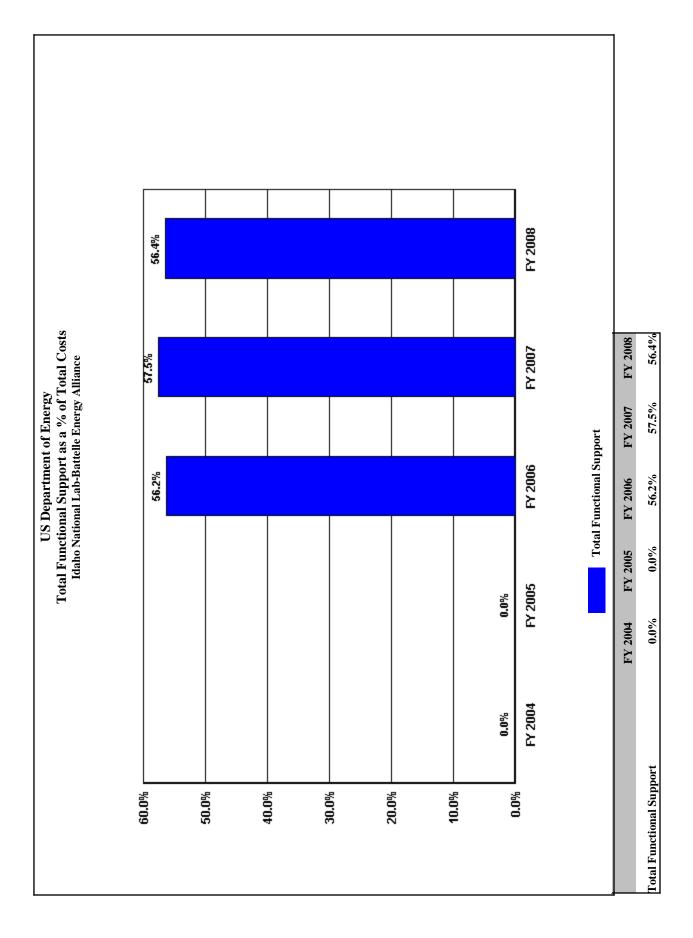


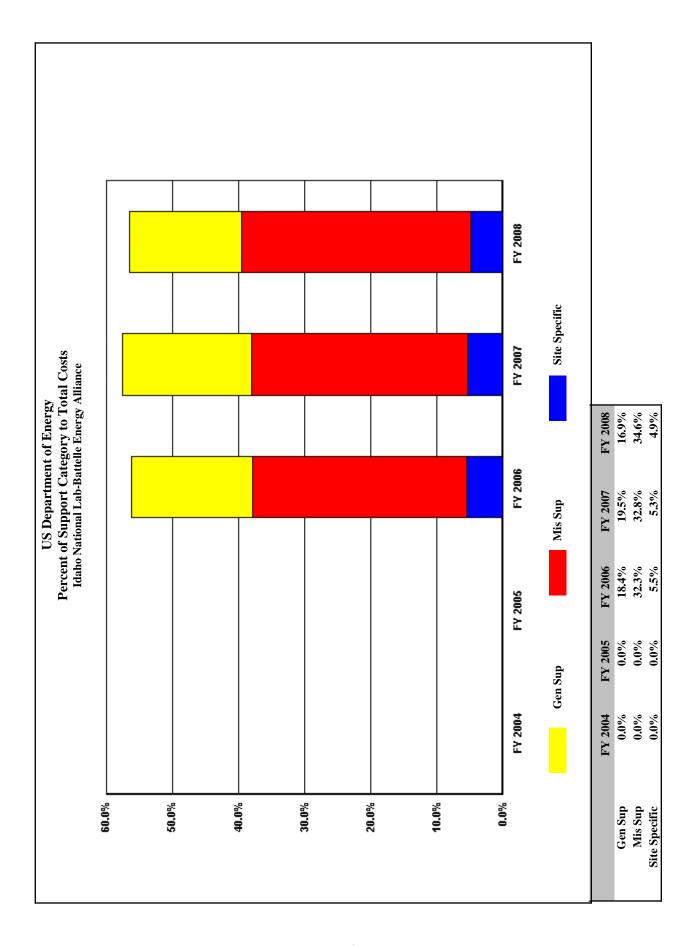


# Trends in Total Support Cost by Functional Categories Idaho National Lab-Battelle Energy Alliance (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs	0	0	612,038	650,049	693,503	693,503	100.0%
Capital Construction	0	0	19,609	12,053	14,747	14,747	100.0%
Total Costs Less Construction	0	0	592,429	637,996	678,756	678,756	100.0%
Total Support Costs  Minim Pinet Counting	0	0	344,130 248,299	374,005 263,991	391,001 287,755	391,001 287,755	100.0%
Mission Direct Operation					· ·		100.0 / 0
Mission Direct Operation as % of Total Cost Capital Construction as % of Total Cost	0.0% 0.0%	0.0% 0.0%	40.6% 3.2%	40.6% 1.9%	41.5% 2.1%		
Total Support Cost as % of Total Cost	0.0%	0.0%	56.2%	57.5%	56.4%		
Total	0.0%	0.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	0.0%	0.0%	56.2%	57.5%	56.4%	201.001	100.00/
TOTAL SUPPORT COST	0	0	344,130	374,005	391,001	391,001	100.0%
TOTAL GENERAL SUPPORT as % of TOTAL TOTAL GENERAL SUPPORT	0.0% 0	<b>0.0%</b> 0	18.4% 112,498	19.5% 126,742	16.9% 116,899	116,899	100.0%
TOTAL GENERAL SUPPORT	U	U		120,742	110,099	110,055	100.076
EXECUTIVE DIRECTION	0	0	22,393	23,607	24,096	24,096	100.0%
HUMAN RESOURCES	0	0	10,659	10,500	11,141	11,141	100.0%
CFO	0	0	6,598	8,950	8,182	8,182	100.0%
PROCUREMENT	0	0	3,884	3,549	6,347	6,347	100.0%
LEGAL CENTRAL ADMINISTRAÇÃO	0	0	2,814 8,881	3,084 11,819	2,868 9,017	2,868 9,017	100.0% 100.0%
CENTRAL ADMIN SERVICES	0	0	4,645	7,889	6,299	6,299	100.0%
PROGRAM/PROJECT CONTROL INFORMATION OUTREACH	0	0	10,446	10,462	9,053	9,053	100.0%
INFORMATION OF TREACH INFORMATION SERVICES	0	0	42,038	46,704	39,485	39,485	100.0%
OTHER	0	0	140	178	411	411	100.0%
TOTAL MISSION SUPPORT as % of TOTAL	0.0%	0.0%	32.3%	32.8%	34.6%	***	
TOTAL MISSION SUPPORT	0	0	197,901	212,977	240,196	240,196	100.0%
ENVIRONMENTAL	0	0	3,438	5,330	5,455	5,455	100.0%
SAFETY AND HEALTH	0	0	41,527	39,665	38,284	38,284	100.0%
FACILITIES MANAGEMENT	0	0	25,345	32,279	43,022	43,022	100.0%
MAINTENANCE	0	0	47,987	49,897	50,684	50,684	100.0%
UTILITIES	0	0	16,057	15,477	14,854	14,854	100.0%
SAFEGUARDS AND SECURITY	0	0	41,140	42,684	49,360	49,360	100.0%
LOGISTICS SUPPORT	0	0	12,848	15,018	20,291	20,291	100.0%
QUALITY ASSURANCE	0	0	8,080	9,694	10,308	10,308	100.0%
LABORATORY/TECHNICAL SUPPORT	0	0	1,479	2,933	7,938	7,938	100.0%
TOTAL SITE SPECIFIC as % of TOTAL	0.0%	0.0%	5.5%	5.3%	4.9%		
TOTAL SITE SPECIFIC	0	0	33,731	34,286	33,906	33,906	100.0%
MANAGEMENT/INCENTIVE FEE	0	0	17,600	17,372	17,139	17,139	100.0%
TAXES	0	0	488	1,223	603	603	100.0%
LDRD / PDRD / SDRD	0 4	3	15,643	15,691	16,164	16,164	100.0%
	,						

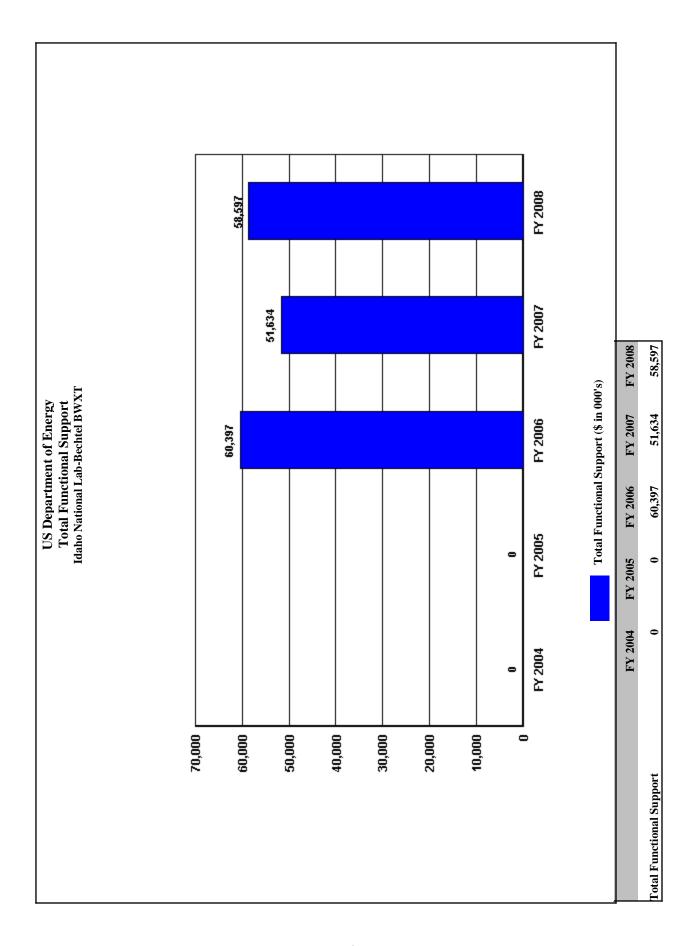


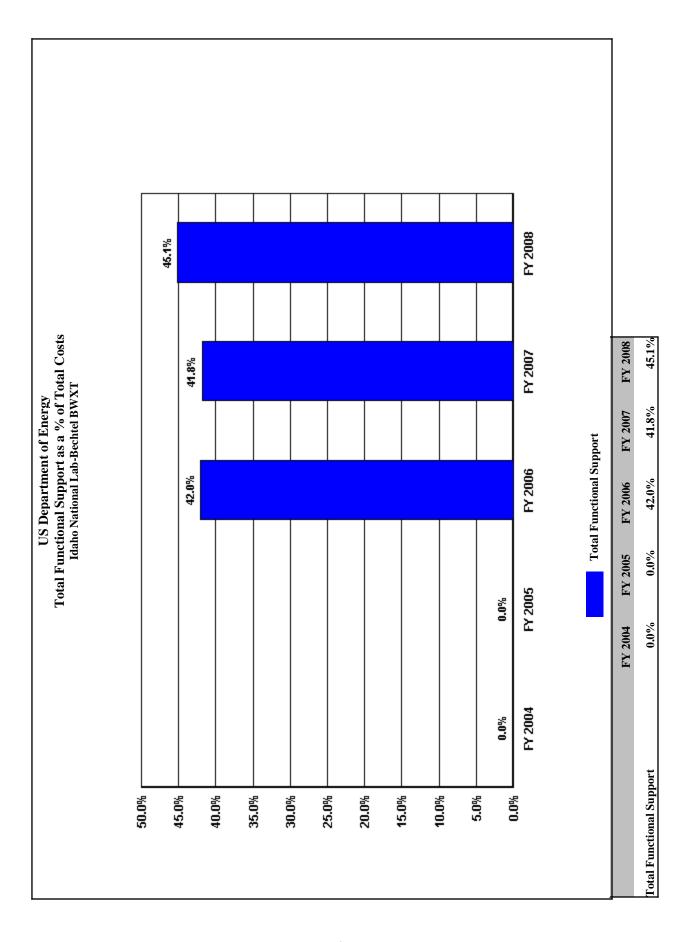


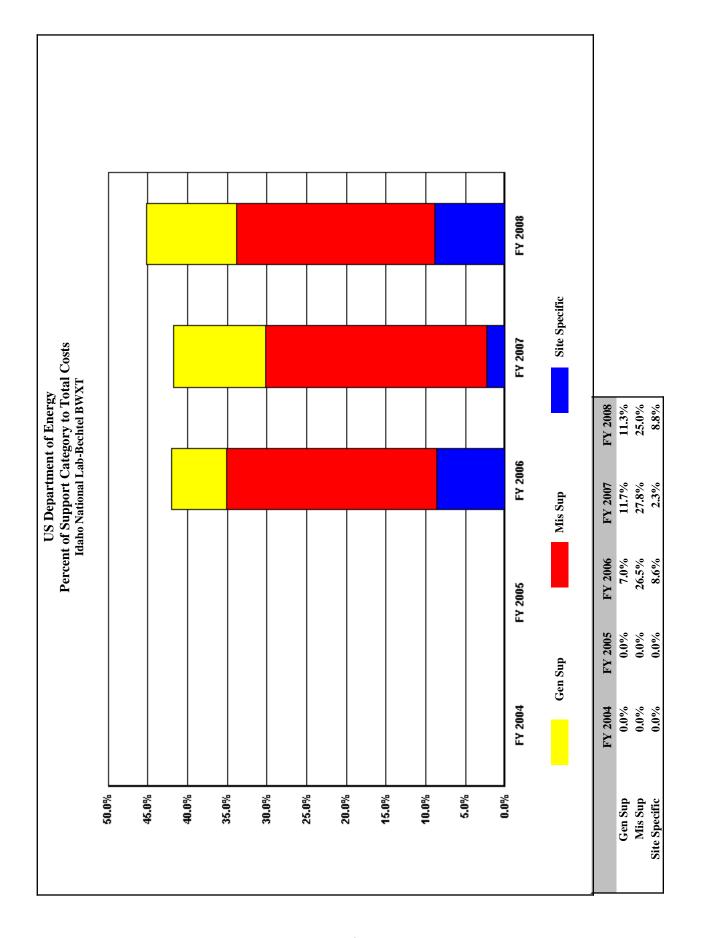


## Trends in Total Support Cost by Functional Categories Idaho National Lab-Bechtel BWXT (\$000) FY 2008

Total Costs		FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs Less Construction								
Total Support Costs	•						•	
Mission Direct Operation         0         0         83,379         71,266         71,264         71,264         100,0%           Mission Direct Operation as % of Total Cost         0.0%<		0	0	60,397	51,634	58,597	58,597	100.0%
Total Support Cost as % of Total Cost	Mission Direct Operation	0	0	83,379	71,866	71,264	71,264	100.0%
Total Support Cost as % of Total Cost   0.0%   0.0%   0.0%   100	Mission Direct Operation as % of Total Cost	0.0%	0.0%	58.0%	58.2%	54.9%	-	
TOTAL SUPPORT COST as % of TOTAL COST  TOTAL SUPPORT COST as % of TOTAL COST  TOTAL SUPPORT COST	Capital Construction as % of Total Cost	0.0%	0.0%	0.0%	0.0%	0.0%		
TOTAL SUPPORT COST as % of TOTAL COST 0.0% 42.0% 41.8% 45.1% 100.0% 100.0% 60.397 51.634 58.597 58.597 100.0% 100.0% 100.0% 100.0% 11.7% 11.3% 11.3% 100.0% 100.0% 100.0% 100.0% 11.7% 11.3% 11.3% 100.0% 100	<b>Total Support Cost as % of Total Cost</b>	0.0%	0.0%	42.0%	41.8%	45.1%		
TOTAL SUPPORT COST  TOTAL GENERAL SUPPORT as % of TOTAL  TOTAL GENERAL SUPPORT as % of TOTAL  TOTAL GENERAL SUPPORT  0 0,0% 7,0% 11,7% 11,3%  TOTAL GENERAL SUPPORT  0 0,0% 7,0% 11,4% 11,	Total	0.0%	0.0%	100.0%	100.0%	100.0%		
TOTAL GENERAL SUPPORT as % of TOTAL   0.0%   0.0%   7.0%   11.7%   11.3%   11.3%   11.4661   14.668   14.668   100.0%   10.031   14.461   14.668   14.668   100.0%   10.031   14.461   14.668   14.668   100.0%   10.031   14.461   14.668   14.668   100.0%   10.031   14.461   14.668   14.668   100.0%   10.031   14.461   14.668   14.668   100.0%   10.033   14.66   1.550   1.550   100.0%   10.05%   14.66   1.550   1.550   100.0%   10.05%   14.66   1.550   1.550   100.0%   10.05%   14.66   1.550   1.550   100.0%   10.05%   1.662   1.653   1.653   100.0%   10.05%   1.662   1.653   1.653   100.0%   10.05%   1.662   1.653   1.653   100.0%   10.05%   1.662   1.653   1.653   100.0%   10.05%   10.05%   1.662   1.663   10.05%	TOTAL SUPPORT COST as % of TOTAL COST	0.0%	0.0%	42.0%	41.8%	45.1%		
TOTAL GENERAL SUPPORT 0 0 10.031 14.461 14.668 14.668 100.0% EXECUTIVE DIRECTION 0 0 0 978 2.590 2.487 2.487 100.0% HUMAN RESOURCES 0 0 0 8.37 1.466 1.550 1.550 10.00% CFO 0 0 0 982 901 834 834 100.0% PROCUREMENT 0 0 0 1.078 1.602 1.653 1.653 100.0% LEGAL 0 0 0 200 249 2.36 2.36 100.0% CENTRAL ADMIN SERVICES 0 0 0 884 943 984 984 100.0% PROGRAMPROJECT CONTROL 0 0 0 740 691 782 782 100.0% INFORMATION OUTREACH 0 0 143 277 2.64 2.64 100.0% OTHER 0 0 0 4.189 5.742 5.878 5.878 100.0% OTHER 0 0 0 4.189 5.742 5.878 5.878 100.0% OTHER 0 0 0 38.064 3.4328 3.2,603 32,503 100.0% ENVIRONMENTAL 0 0 0 1,526 1.137 1.173 1.173 10.0% SAFETY AND HEALTH 0 0 0 1,526 1.137 1.173 1.173 10.0% SAFETY AND HEALTH 0 0 0 1,526 1.137 1.173 1.173 10.0% MAINTENANCE 0 0 0 7.239 6.546 6.318 6.318 100.0% OTHIRES 0 0 0 47.58 2.164 2.740 2.740 100.0% SAFEGUARDS AND SECURITY 0 0 0 47.58 2.164 2.740 2.740 100.0% SAFEGUARDS AND SECURITY 0 0 0 47.58 2.164 2.740 2.740 100.0% SAFEGUARDS AND SECURITY 0 0 0 47.58 2.164 2.740 2.740 100.0% SAFEGUARDS AND SECURITY 0 0 0 47.58 2.164 2.740 2.740 100.0% SAFEGUARDS AND SECURITY 0 0 0 47.58 2.164 2.740 2.740 100.0% SAFEGUARDS AND SECURITY 0 0 0 5.54 1.464 1.525 1.525 100.0% SAFEGUARDS AND SECURITY 0 0 0 5.54 1.464 1.525 1.525 100.0% SAFEGUARDS AND SECURITY 0 0 0 5.54 1.464 1.525 1.525 100.0% SAFEGUARDS AND SECURITY 0 0 0 5.54 1.464 1.525 1.525 100.0% CALBURATORY/TECHNICAL SUPPORT 0 0 6.556 2.005 436 436 100.0% CALBURATORY/TECHNICAL SUPPORT 0 0 6.556 2.005 436 436 100.0% CALBURATORY/TECHNICAL SUPPORT 0 0 6.556 2.005 436 436 100.0% CALBURATORY/TECHNICAL SUPPORT 0 0 1.2302 2.845 11.426 10.00% CALBURA SERVICES 0 0 0 1.447 440 1.056 1.056 100.0% CALBURD / DRD / DR	TOTAL SUPPORT COST	0	0	60,397	51,634	58,597	58,597	100.0%
EXECUTIVE DIRECTION 0 0 978 2,590 2,487 2,487 100.0% HUMAN RESOURCES 0 0 0 837 1,466 1,550 1,550 100.0% CFO 0 0 0 982 901 834 834 100.0% PROCUREMENT 0 0 0 1,078 1,602 1,653 1,653 100.0% LEGAL 0 0 0 200 249 236 236 100.0% CENTRAL ADMIN SERVICES 0 0 0 884 943 984 984 100.0% PROGRAM/PROJECT CONTROL 0 0 740 691 782 782 100.0% INFORMATION OUTREACH 0 0 1 413 277 264 264 100.0% INFORMATION OUTREACH 0 0 0 4,189 5,742 5,878 5,878 100.0% OTHER 0 0 0 4,189 5,742 5,878 5,878 100.0% OTHER 0 0 0 38,044 34,328 32,503 32,503 100.0% CONTROL 0 0 0 38,044 34,328 32,503 32,503 100.0% OTHER 0 0 0 1,526 1,137 1,173 1,173 100.0% OTHER 0 0 0 1,526 1,137 1,173 1,173 100.0% SAFETY AND HEALTH 0 0 0 1,439 18,008 16,323 163,23 100.0% FACILITIES MANAGEMENT 0 0 0 4,788 2,164 2,740 2,740 100.0% MAINTENANCE 0 0 0 7,239 6,546 6,318 6,318 100.0% OTHITIES 0 0 0 4,788 2,164 2,740 2,740 100.0% SAFETY AND HEALTH 0 0 0 4,788 2,164 2,740 2,740 100.0% MAINTENANCE 0 0 0 4,788 2,164 2,740 2,740 100.0% SAFEGUARDS AND SECURITY 0 0 0 4,788 2,164 2,740 2,740 100.0% SAFEGUARDS AND SECURITY 0 0 0 4,758 502 541 541 100.0% SAFEGUARDS AND SECURITY 0 0 0 4,758 502 541 541 100.0% SAFEGUARDS AND SECURITY 0 0 0 4,758 502 541 541 100.0% CUALITY ASSURANCE 0 0 0 2,550 1,975 1,949 1,949 100.0% CUALITY ASSURANCE 0 0 0 2,550 1,975 1,949 1,949 100.0% CUALITY ASSURANCE 0 0 0 2,550 1,975 1,949 1,949 100.0% CUALITY ASSURANCE 0 0 0 2,550 1,975 1,949 1,949 100.0% CUALITY ASSURANCE 0 0 0 2,550 1,975 1,949 1,949 10.0% CUALITY ASSURANCE 0 0 0 1,847 40 1,525 1,525 100.0% CUALITY ASSURANCE 0 0 0 1,855 2,405 436 436 100.0% CUALITY ASSURANCE 0 0 0 1,855 2,405 10,370 1,370 1,496 100.0% CUALITY ASSURANCE 0 0 0 1,855 2,405 10,370 1,496 100.0% CUALITY ASSURANCE 0 0 0 1,855 2,405 10,370 1,496 100.0% CUALITY ASSURANCE 0 0 0 1,855 2,405 10,370 1,496 100.0% CUALITY ASSURANCE 0 0 0 1,855 2,405 10,370 10,370 10,370 10,000 1							14.669	
HUMAN RESOURCES	TOTAL GENERAL SUPPORT	0	0	10,031	14,461	14,668	14,008	100.0%
CFO         0         0         982         901         834         834         100.0% PROCUREMENT         0         0         1,078         1,602         1,653         1,653         100.0% 100.0% 1,653         1,063         100.0% 100.0% 1,653         1,063         100.0% 100.0% 1,653         1,063         100.0% 100.0% 100.0% 1,653         1,063         100.0% 100.	EXECUTIVE DIRECTION	0	0	978	2,590	2,487	2,487	100.0%
PROCUREMENT 0 0 0 1,078 1,602 1,653 1,653 100.0% LEGAL 0 0 0 200 249 236 236 100.0% CENTRAL ADMIN SERVICES 0 0 884 943 984 984 100.0% PROGRAM/PROJECT CONTROL 0 0 740 691 782 782 100.0% INFORMATION OUTREACH 0 0 143 277 264 264 100.0% INFORMATION SERVICES 0 0 0 4,189 5,742 5,878 5,878 100.0% OTHER 0 0 0 4,189 5,742 5,878 5,878 100.0% OTHER 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	HUMAN RESOURCES	0			· ·			
LEGAL         0         0         200         249         236         236         100.0%           CENTRAL ADMIN SERVICES         0         0         884         943         984         984         100.0%           PROGRAM/PROJECT CONTROL         0         0         740         691         782         782         100.0%           INFORMATION OUTREACH         0         0         143         277         264         264         100.0%           INFORMATION SERVICES         0         0         4,189         5,742         5,878         5,878         100.0%           OTHER         0         0         4,189         5,742         5,878         5,878         100.0%           TOTAL MISSION SUPPORT as % of TOTAL         0.0%         26.5%         27.8%         25.0%         70         0         0.0%           ENVIRONMENTAL         0         0         1,526         1,137         1,173         1,173         1,173         1,173         1,173         1,173         1,173         1,173         1,173         1,173         1,173         1,173         1,173         1,173         1,173         1,00.0%         6,646         6,318         6,348         100.0%         6,646		·						
CENTRAL ADMIN SERVICES         0         0         884         943         984         984         100.0%           PROGRAM/PROJECT CONTROL         0         0         740         691         782         782         100.0%           INFORMATION OUTREACH         0         0         143         277         264         264         100.0%           INFORMATION SERVICES         0         0         4,189         5,742         5,878         5,878         100.0%           OTHER         0         0         0         0         0         0         0         0.0%           TOTAL MISSION SUPPORT as % of TOTAL         0.0%         0.0%         26.5%         27.8%         25.0%         25.0%           TOTAL MISSION SUPPORT         0         0         38,064         34,328         32,503         32,503         100.0%           ENVIRONMENTAL         0         0         1,526         1,137         1,173         1,173         100.0%           SAFETY AND HEALTH         0         0         14,390         18,008         16,323         16,323         16,323         100.0%           MAINTENANCE         0         0         4,758         2,164         2,740         2				· ·	· ·	· ·	<i>'</i>	
PROGRAM/PROJECT CONTROL  0 0 740 691 782 782 100.0% INFORMATION OUTREACH  0 0 143 277 264 264 100.0% INFORMATION SERVICES  0 0 0 4,189 5,742 5,878 5,878 100.0% OTHER  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0.0%  TOTAL MISSION SUPPORT as % of TOTAL  0 0 0 38,064 34,328 32,503 32,503 100.0% ENVIRONMENTAL  0 0 0 1,526 1,137 1,173 1,173 100.0% SAFETY AND HEALTH  0 0 0 14,390 18,008 16,323 16,323 100.0% FACILITIES MANAGEMENT  0 0 0 4,758 2,164 2,740 2,740 100.0% MAINTENANCE  0 0 0 4,758 2,164 2,740 2,740 100.0% UTILITIES  0 0 0 416 527 1,498 1,498 100.0% SAFEGUARDS AND SECURITY  0 0 0 475 502 541 541 100.0% LOGISTICS SUPPORT  0 0 0 554 1,464 1,525 1,525 100.0% QUALITY ASSURANCE  0 0 0 554 1,464 1,525 1,525 100.0% LABORATORY/TECHNICAL SUPPORT  0 0 0 6,156 2,005 436 436 100.0%  TOTAL SITE SPECIFIC as % of TOTAL  0.0% 0.0% 8.6% 2.3% 8.8%  TOTAL SITE SPECIFIC as % of TOTAL  0 0 0 12,302 2,845 11,426 11,426 100.0%  MANAGEMENT/INCENTIVE FEE  0 0 0 10,855 2,405 10,370 100,370 100.0%  TAXES  0 0 0 1,447 440 1,056 1,056 100.0%  LDRD / PDRD / SDRD  0 0 0,0%		·	•					
INFORMATION OUTREACH         0         0         143         277         264         264         100.0%           INFORMATION SERVICES         0         0         4,189         5,742         5,878         5,878         100.0%           OTHER         0         0         0         0         0         0         0         0.0%           TOTAL MISSION SUPPORT as % of TOTAL         0.0%         26.5%         27.8%         25.0%         25.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         25.0%         27.8%         25.0%		·						
INFORMATION SERVICES   0   0   4,189   5,742   5,878   5,878   100.0%   OTHER   0   0   0   0   0   0   0   0   0								
OTHER         0         0         0         0         0         0         0         0         0.0%           TOTAL MISSION SUPPORT as % of TOTAL         0.0%         0.0%         26.5%         27.8%         25.0% <td></td> <td>Ť</td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>		Ť	•					
TOTAL MISSION SUPPORT as % of TOTAL  TOTAL MISSION SUPPORT  0 0 38,064 34,328 32,503 32,503 100.0%  ENVIRONMENTAL  0 0 0 1,526 1,137 1,173 1,173 100.0%  SAFETY AND HEALTH  0 0 0 14,390 18,008 16,323 16,323 100.0%  FACILITIES MANAGEMENT  0 0 0 4,758 2,164 2,740 2,740 100.0%  MAINTENANCE  0 0 0 7,239 6,546 6,318 6,318 100.0%  UTILITIES  0 0 0 416 527 1,498 1,498 100.0%  SAFEGUARDS AND SECURITY  0 0 0 475 502 541 541 100.0%  SAFEGUARDS AND SECURITY  0 0 0 554 1,464 1,525 1,525 100.0%  QUALITY ASSURANCE  0 0 0 554 1,464 1,525 1,525 100.0%  QUALITY ASSURANCE  0 0 0 6,156 2,005 436 436 100.0%  LABORATORY/TECHNICAL SUPPORT  0 0 0 6,156 2,005 436 436 100.0%  TOTAL SITE SPECIFIC as % of TOTAL  MANAGEMENT/INCENTIVE FEE  0 0 0 10,855 2,405 10,370 10,370 100.0%  TAXES  0 0 1,447 440 1,056 1,056 100.0%  LDRD / PDRD / SDRD				· ·	· ·	· ·	<i>'</i>	
TOTAL MISSION SUPPORT         0         0         38,064         34,328         32,503         32,503         100.0%           ENVIRONMENTAL         0         0         1,526         1,137         1,173         1,173         100.0%           SAFETY AND HEALTH         0         0         14,390         18,008         16,323         16,323         100.0%           FACILITIES MANAGEMENT         0         0         4,758         2,164         2,740         2,740         100.0%           MAINTENANCE         0         0         7,239         6,546         6,318         6,318         100.0%           UTILITIES         0         0         475         502         541         541         100.0%           SAFEGUARDS AND SECURITY         0         0         475         502         541         541         100.0%           LOGISTICS SUPPORT         0         0         554         1,464         1,525         1,525         100.0%           QUALITY ASSURANCE         0         0         6,156         2,005         436         436         100.0%           LABORATORY/TECHNICAL SUPPORT         0         0         6,156         2,3%         8.8%         11,426	OTHER	0	0	0	0	0	0	0.0%
ENVIRONMENTAL 0 0 1,526 1,137 1,173 1,173 100.0% SAFETY AND HEALTH 0 0 0 14,390 18,008 16,323 16,323 100.0% FACILITIES MANAGEMENT 0 0 0 4,758 2,164 2,740 2,740 100.0% MAINTENANCE 0 0 0 7,239 6,546 6,318 6,318 100.0% UTILITIES 0 0 0 416 527 1,498 1,498 100.0% SAFEGUARDS AND SECURITY 0 0 0 475 502 541 541 100.0% LOGISTICS SUPPORT 0 0 0 554 1,464 1,525 1,525 100.0% QUALITY ASSURANCE 0 0 0 2,550 1,975 1,949 1,949 100.0% LABORATORY/TECHNICAL SUPPORT 0 0 0 6,156 2,005 436 436 100.0% TOTAL SITE SPECIFIC as % of TOTAL 0.0% 0.0% 8.6% 2.3% 8.8% TOTAL TOTAL SITE SPECIFIC as % of TOTAL 0.0% 0.0% 8.6% 2.3% 8.8% TAXES 0 0 1,447 440 1,056 10,370 100.0% LDRD / PDRD / SDRD 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							22 502	
SAFETY AND HEALTH         0         0         14,390         18,008         16,323         16,323         100.0%           FACILITIES MANAGEMENT         0         0         4,758         2,164         2,740         2,740         100.0%           MAINTENANCE         0         0         7,239         6,546         6,318         6,318         100.0%           UTILITIES         0         0         416         527         1,498         1,498         100.0%           SAFEGUARDS AND SECURITY         0         0         475         502         541         541         100.0%           LOGISTICS SUPPORT         0         0         554         1,464         1,525         1,525         100.0%           QUALITY ASSURANCE         0         0         2,550         1,975         1,949         1,949         100.0%           LABORATORY/TECHNICAL SUPPORT         0         6,156         2,005         436         436         100.0%           TOTAL SITE SPECIFIC as % of TOTAL         0.0%         0.0%         8.6%         2.3%         8.8%           TOTAL SITE SPECIFIC as % of TOTAL         0         0         12,302         2,845         11,426         100.0%	TOTAL MISSION SUPPORT	0	0	38,064	34,328	32,503	32,503	100.0%
FACILITIES MANAGEMENT         0         0         4,758         2,164         2,740         2,740         100.0%           MAINTENANCE         0         0         0         7,239         6,546         6,318         6,318         100.0%           UTILITIES         0         0         416         527         1,498         1,498         100.0%           SAFEGUARDS AND SECURITY         0         0         475         502         541         541         100.0%           LOGISTICS SUPPORT         0         0         554         1,464         1,525         1,525         100.0%           QUALITY ASSURANCE         0         0         2,550         1,975         1,949         1,949         100.0%           LABORATORY/TECHNICAL SUPPORT         0         0         6,156         2,005         436         436         100.0%           TOTAL SITE SPECIFIC as % of TOTAL         0.0%         8.6%         2,3%         8.8%         1,426         10.0%           MANAGEMENT/INCENTIVE FEE         0         0         10,855         2,405         10,370         10,370         100.0%           TAXES         0         0         0         0         0         0	ENVIRONMENTAL	0	0	1,526	1,137	1,173	1,173	100.0%
MAINTENANCE         0         0         7,239         6,546         6,318         100.0%           UTILITIES         0         0         416         527         1,498         1,498         100.0%           SAFEGUARDS AND SECURITY         0         0         475         502         541         541         100.0%           LOGISTICS SUPPORT         0         0         554         1,464         1,525         1,525         100.0%           QUALITY ASSURANCE         0         0         2,550         1,975         1,949         1,949         100.0%           LABORATORY/TECHNICAL SUPPORT         0         6,156         2,005         436         436         100.0%           TOTAL SITE SPECIFIC as % of TOTAL         0.0%         0.0%         8.6%         2.3%         8.8%           TOTAL SITE SPECIFIC         0         0         12,302         2,845         11,426         11,426         100.0%           MANAGEMENT/INCENTIVE FEE         0         0         10,855         2,405         10,370         10,370         100.0%           TAXES         0         0         1,447         440         1,056         1,056         100.0%           LDRD / PDRD / S	SAFETY AND HEALTH	0	0	14,390	18,008	16,323	16,323	100.0%
UTILITIES         0         0         416         527         1,498         1,498         100.0%           SAFEGUARDS AND SECURITY         0         0         475         502         541         541         100.0%           LOGISTICS SUPPORT         0         0         554         1,464         1,525         1,525         100.0%           QUALITY ASSURANCE         0         0         2,550         1,975         1,949         1,949         100.0%           LABORATORY/TECHNICAL SUPPORT         0         0         6,156         2,005         436         436         100.0%           TOTAL SITE SPECIFIC as % of TOTAL         0.0%         0.0%         8.6%         2.3%         8.8%         11,426         11,426         100.0%           MANAGEMENT/INCENTIVE FEE         0         0         10,855         2,405         10,370         10,370         100.0%           TAXES         0         0         1,447         440         1,056         1,056         100.0%           LDRD / PDRD / SDRD         0         0         0         0         0         0         0         0         0	FACILITIES MANAGEMENT	0	0	4,758	2,164	2,740	2,740	100.0%
SAFEGUARDS AND SECURITY         0         0         475         502         541         541         100.0%           LOGISTICS SUPPORT         0         0         554         1,464         1,525         1,525         100.0%           QUALITY ASSURANCE         0         0         2,550         1,975         1,949         1,949         100.0%           LABORATORY/TECHNICAL SUPPORT         0         0         6,156         2,005         436         436         100.0%           TOTAL SITE SPECIFIC as % of TOTAL         0.0%         0.0%         8.6%         2.3%         8.8%         TOTAL SITE SPECIFIC         0         0         12,302         2,845         11,426         11,426         100.0%           MANAGEMENT/INCENTIVE FEE         0         0         10,855         2,405         10,370         10,370         100.0%           TAXES         0         0         1,447         440         1,056         1,056         100.0%           LDRD / PDRD / SDRD         0         0         0         0         0         0         0         0         0	MAINTENANCE	0	0	7,239	6,546	6,318	6,318	100.0%
LOGISTICS SUPPORT         0         0         554         1,464         1,525         1,525         100.0%           QUALITY ASSURANCE         0         0         2,550         1,975         1,949         1,949         100.0%           LABORATORY/TECHNICAL SUPPORT         0         0         6,156         2,005         436         436         100.0%           TOTAL SITE SPECIFIC as % of TOTAL         0.0%         8.6%         2.3%         8.8%         1           TOTAL SITE SPECIFIC         0         0         12,302         2,845         11,426         100.0%           MANAGEMENT/INCENTIVE FEE         0         0         10,855         2,405         10,370         10,370         100.0%           TAXES         0         0         1,447         440         1,056         1,056         100.0%           LDRD / PDRD / SDRD         0         0         0         0         0         0         0         0         0	UTILITIES	0	0	416	527	1,498	1,498	
QUALITY ASSURANCE       0       0       2,550       1,975       1,949       1,949       100.0%         LABORATORY/TECHNICAL SUPPORT       0       0       6,156       2,005       436       436       100.0%         TOTAL SITE SPECIFIC as % of TOTAL       0.0%       0.0%       8.6%       2.3%       8.8%         TOTAL SITE SPECIFIC       0       0       12,302       2,845       11,426       11,426       100.0%         MANAGEMENT/INCENTIVE FEE       0       0       10,855       2,405       10,370       10,370       100.0%         TAXES       0       0       1,447       440       1,056       1,056       100.0%         LDRD / PDRD / SDRD       0       0       0       0       0       0       0       0       0       0	SAFEGUARDS AND SECURITY	0	0				541	
LABORATORY/TECHNICAL SUPPORT       0       0       6,156       2,005       436       436       100.0%         TOTAL SITE SPECIFIC as % of TOTAL       0.0%       0.0%       8.6%       2.3%       8.8%       TOTAL SITE SPECIFIC       0       0       12,302       2,845       11,426       11,426       100.0%         MANAGEMENT/INCENTIVE FEE       0       0       10,855       2,405       10,370       10,370       100.0%         TAXES       0       0       1,447       440       1,056       1,056       100.0%         LDRD / PDRD / SDRD       0<		0					<i></i>	
TOTAL SITE SPECIFIC as % of TOTAL         0.0%         0.0%         8.6%         2.3%         8.8%           TOTAL SITE SPECIFIC         0         0         12,302         2,845         11,426         11,426         100.0%           MANAGEMENT/INCENTIVE FEE         0         0         10,855         2,405         10,370         10,370         100.0%           TAXES         0         0         1,447         440         1,056         1,056         100.0%           LDRD / PDRD / SDRD         0         0         0         0         0         0         0         0				· ·	· ·		<i>'</i>	
TOTAL SITE SPECIFIC       0       0       12,302       2,845       11,426       11,426       100.0%         MANAGEMENT/INCENTIVE FEE       0       0       10,855       2,405       10,370       10,370       100.0%         TAXES       0       0       1,447       440       1,056       1,056       100.0%         LDRD / PDRD / SDRD       0	LABORATORY/TECHNICAL SUPPORT	0	0	6,156	2,005	436	436	100.0%
MANAGEMENT/INCENTIVE FEE       0       0       10,855       2,405       10,370       10,370       100.0%         TAXES       0       0       1,447       440       1,056       1,056       100.0%         LDRD / PDRD / SDRD       0       0       0       0       0       0       0	TOTAL SITE SPECIFIC as % of TOTAL	0.0%	0.0%	8.6%	2.3%	8.8%		
TAXES 0 0 1,447 440 1,056 1,056 100.0% LDRD / PDRD / SDRD 0 0 0 0 0 0 0.0%	TOTAL SITE SPECIFIC	0	0	12,302	2,845	11,426	11,426	100.0%
LDRD / PDRD / SDRD 0 0 0 0 0 0.0%	MANAGEMENT/INCENTIVE FEE	0	0	10,855	2,405	10,370	10,370	100.0%
	TAXES	0	0	1,447	440	1,056	1,056	100.0%
47	LDRD / PDRD / SDRD			0	0	0	0	0.0%
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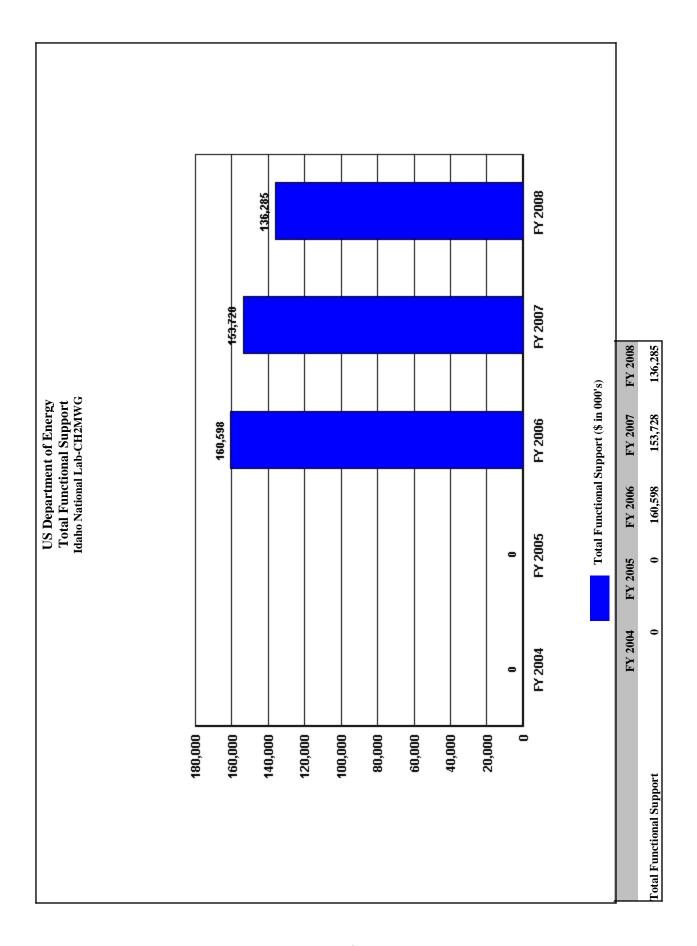


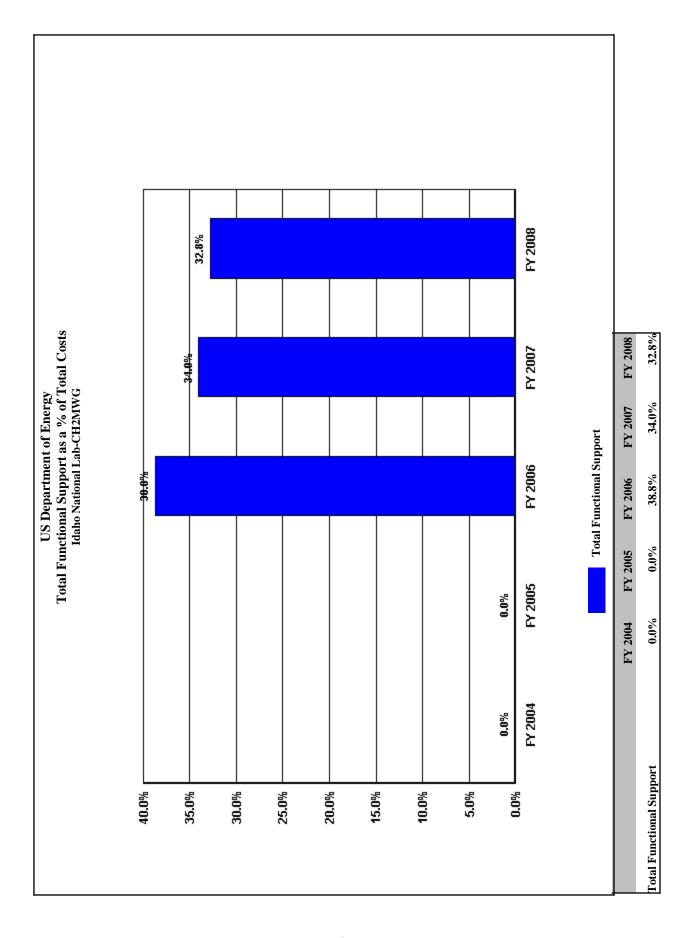


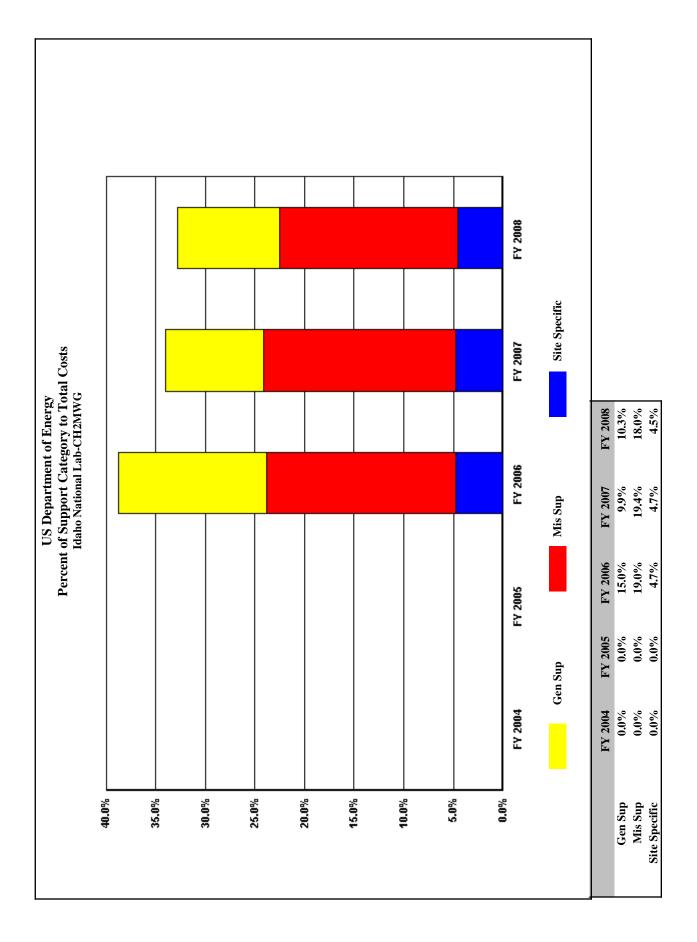


# Trends in Total Support Cost by Functional Categories Idaho National Lab-CH2MWG (\$000) FY 2008

Total Costs	FY 2004	FY 2005	FY 2006 414,375	FY 2007 451,700	FY 2008 415,303	\$ Change 2004 To FY 2008 415,303	% Change 2004 To FY 2008 100.0%
Capital Construction	0	0	34,975	68,406	75,510	75,510	100.0%
<b>Total Costs Less Construction</b>	0	0	379,400	383,294	339,793	339,793	100.0%
Total Support Costs	0	0	160,598	153,728	136,285	136,285	100.0%
Mission Direct Operation	0	0	218,802	229,566	203,508	203,508	100.0%
Mission Direct Operation as % of Total Cost	0.0%	0.0%	52.8%	50.8%	49.0%		
Capital Construction as % of Total Cost	0.0%	0.0%	8.4%	15.1%	18.2%		
<b>Total Support Cost as % of Total Cost</b>	0.0%	0.0%	38.8%	34.0%	32.8%		
Total	0.0%	0.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	0.0%	0.0%	38.8%	34.0%	32.8%		
TOTAL SUPPORT COST	0	0	160,598	153,728	136,285	136,285	100.0%
TOTAL GENERAL SUPPORT as % of TOTAL	0.0%	0.0%	15.0%	9.9%	10.3%		
TOTAL GENERAL SUPPORT	0	0	62,064	44,713	42,748	42,748	100.0%
EXECUTIVE DIRECTION	0	0	1,724	1,888	1,273	1,273	100.0%
HUMAN RESOURCES	0	0	2,863	3,464	3,426	3,426	100.0%
CFO	0	0	3,610	5,362	3,343	3,343	100.0%
PROCUREMENT	0	0	979	1,334	1,046	1,046	100.0%
LEGAL	0	0	1,553	1,272	1,439	1,439	100.0%
CENTRAL ADMIN SERVICES	0	0	9,585	7,581	7,508	7,508	100.0%
PROGRAM/PROJECT CONTROL	0	0	16,915	7,433	3,767	3,767	100.0%
INFORMATION OUTREACH	0	0	562	652	545	545	100.0%
INFORMATION SERVICES	0	0	10,122	13,164	15,249	15,249	100.0%
OTHER	0	0	14,151	2,563	5,152	5,152	100.0%
TOTAL MISSION SUPPORT as % of TOTAL	0.0%	0.0%	19.0%	19.4%	18.0%		
TOTAL MISSION SUPPORT	0	0	78,883	87,741	74,688	74,688	100.0%
ENVIRONMENTAL	0	0	8,687	17,896	11,729	11,729	100.0%
SAFETY AND HEALTH	0	0	19,502	25,460	20,319	20,319	100.0%
FACILITIES MANAGEMENT	0	0	7,168	9,790	8,880	8,880	100.0%
MAINTENANCE	0	0	12,838	10,439	11,102	11,102	100.0%
UTILITIES	0	0	8,441	8,370	7,707	7,707	100.0%
SAFEGUARDS AND SECURITY	0	0	535	285	373	373	100.0%
LOGISTICS SUPPORT	0	0	6,748	7,467	7,062	7,062	100.0%
QUALITY ASSURANCE	0	0	11,528	4,462	4,727	4,727	100.0%
LABORATORY/TECHNICAL SUPPORT	0	0	3,436	3,572	2,789	2,789	100.0%
TOTAL SITE SPECIFIC as % of TOTAL	0.0%	0.0%	4.7%	4.7%	4.5%		
TOTAL SITE SPECIFIC	0	0	19,651	21,274	18,849	18,849	100.0%
MANAGEMENT/INCENTIVE FEE	0	0	17,101	18,773	15,936	15,936	100.0%
TAXES	0	0	2,550	2,501	2,913	2,913	100.0%
LDRD / PDRD / SDRD	0	. 0	0	0	0	0	0.0%
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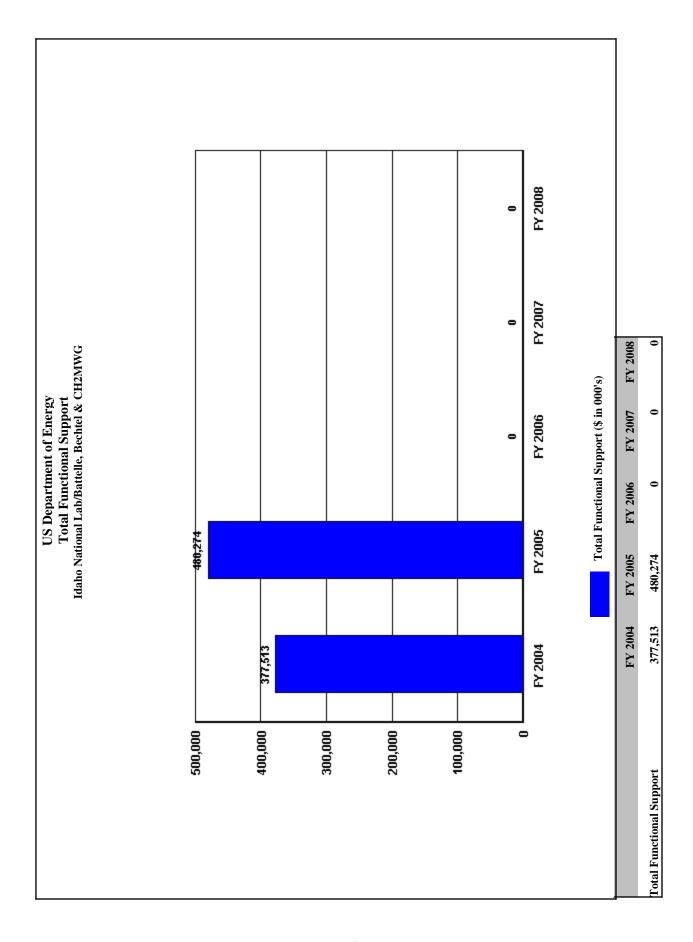


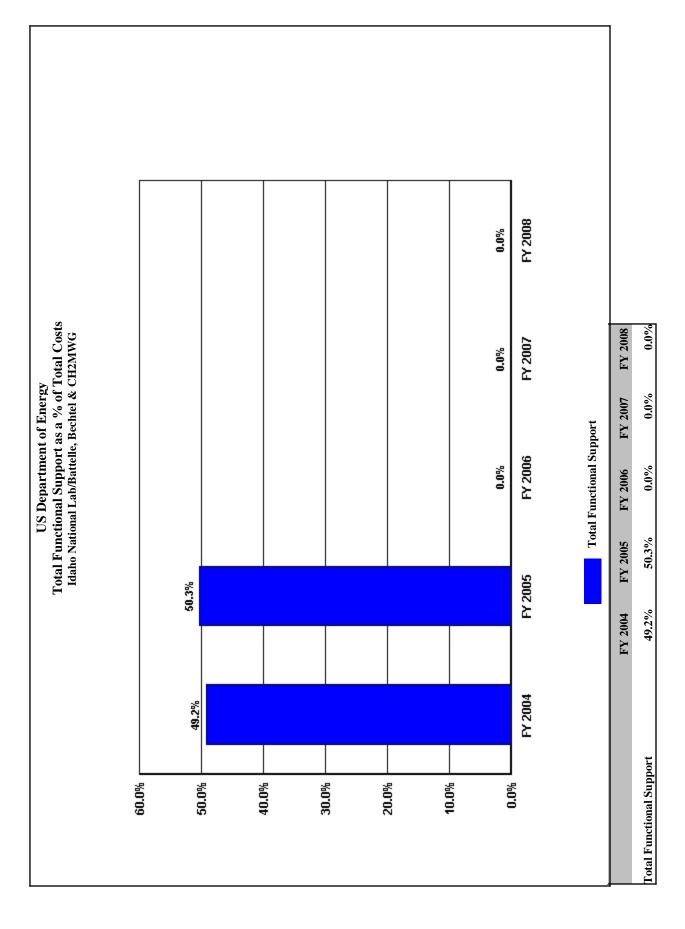


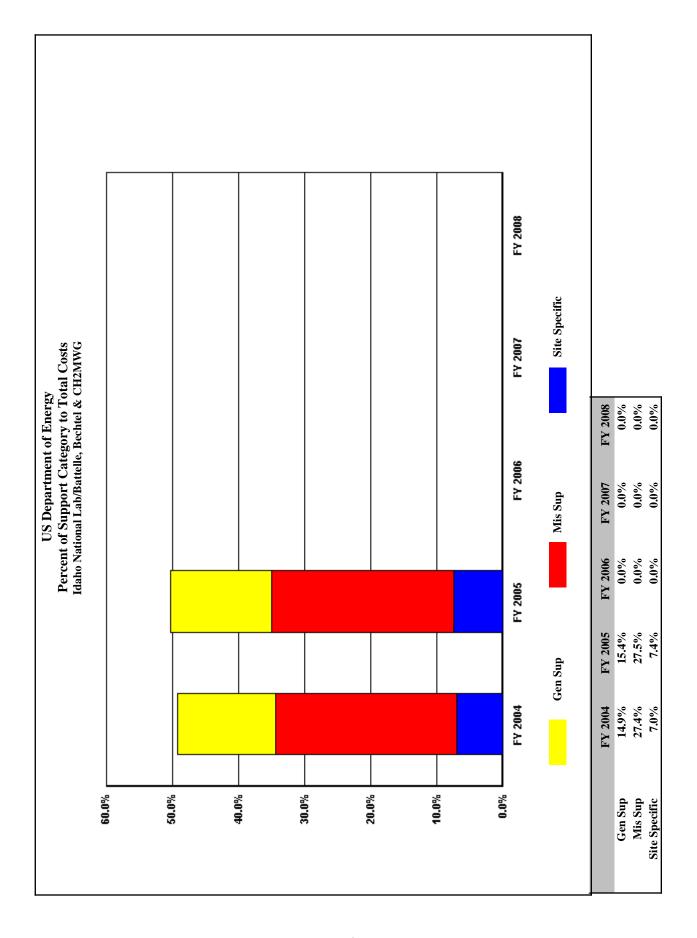


# Trends in Total Support Cost by Functional Categories Idaho National Lab/Battelle, Bechtel & CH2MWG (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs	766,686	954,705	0	0	0	-766,686	-100.0%
<b>Capital Construction</b>	16,005	14,457	0	0	0	-16,005	-100.0%
Total Costs Less Construction	750,681	940,248	0	0	0	-750,681	-100.0%
Total Support Costs	377,513	480,274	0	0	0	-377,513	-100.0%
<b>Mission Direct Operation</b>	373,168	459,974	0	0	0	-373,168	-100.0%
Mission Direct Operation as % of Total Cost	48.7%	48.2%	0.0%	0.0%	0.0%		
Capital Construction as % of Total Cost	2.1%	1.5%	0.0%	0.0%	0.0%		
<b>Total Support Cost as % of Total Cost</b>	49.2%	50.3%	0.0%	0.0%	0.0%		
Total	100.0%	100.0%	0.0%	0.0%	0.0%		
TOTAL SUPPORT COST as % of TOTAL COST	49.2%	50.3%	0.0%	0.0%	0.0%		
TOTAL SUPPORT COST	377,513	480,274	0	0	0	-377,513	-100.0%
TOTAL GENERAL SUPPORT as % of TOTAL	14.9%	15.4%	0.0%	0.0%	0.0%		
TOTAL GENERAL SUPPORT	113,929	146,599	0	0	0	-113,929	-100.0%
EXECUTIVE DIRECTION	13,071	15,978	0	0	0	-13,071	-100.0%
HUMAN RESOURCES	9,392	13,897	0	0	0	-9,392	-100.0%
СГО	7,008	11,322	0	0	0	-7,008	-100.0%
PROCUREMENT	8,656	9,941	0	0	0	-8,656	-100.0%
LEGAL	4,702	4,082	0	0	0	-4,702	-100.0%
CENTRAL ADMIN SERVICES	16,328	20,110	0	0	0	-16,328	-100.0%
PROGRAM/PROJECT CONTROL	12,502	15,072	0	0	0	-12,502	-100.0%
INFORMATION OUTREACH	6,809	8,539	0	0	0	-6,809	-100.0%
INFORMATION SERVICES	35,311	46,953	0	0	0	-35,311	-100.0%
OTHER	150	705	0	0	0	-150	-100.0%
TOTAL MISSION SUPPORT as % of TOTAL	27.4%	27.5%	0.0%	0.0%	0.0%		
TOTAL MISSION SUPPORT	210,246	262,936	0	0	0	-210,246	-100.0%
ENVIRONMENTAL	2,420	6,000	0	0	0	-2,420	-100.0%
SAFETY AND HEALTH	58,985	66,995	0	0	0	-58,985	-100.0%
FACILITIES MANAGEMENT	25,759	29,560	0	0	0	-25,759	-100.0%
MAINTENANCE	52,181	67,937	0	0	0	-52,181	-100.0%
UTILITIES	15,185	20,722	0	0	0	-15,185	-100.0%
SAFEGUARDS AND SECURITY	30,067	35,937	0	0	0	-30,067	-100.0%
LOGISTICS SUPPORT	12,544	13,723	0	0	0	-12,544	-100.0%
QUALITY ASSURANCE	11,379	12,926	0	0	0	-11,379	-100.0%
LABORATORY/TECHNICAL SUPPORT	1,726	9,136	0	0	0	-1,726	-100.0%
TOTAL SITE SPECIFIC as % of TOTAL	7.0%	7.4%	0.0%	0.0%	0.0%		
TOTAL SITE SPECIFIC	53,338	70,739	0	0	0	-53,338	-100.0%
MANAGEMENT/INCENTIVE FEE	38,109	51,655	0	0	0	-38,109	-100.0%
TAXES	4,350	3,371	0	0	0	-4,350	-100.0%
LDRD / PDRD / SDRD	10,879	15,713	0	0	0	-10,879	-100.0%
	5	5					

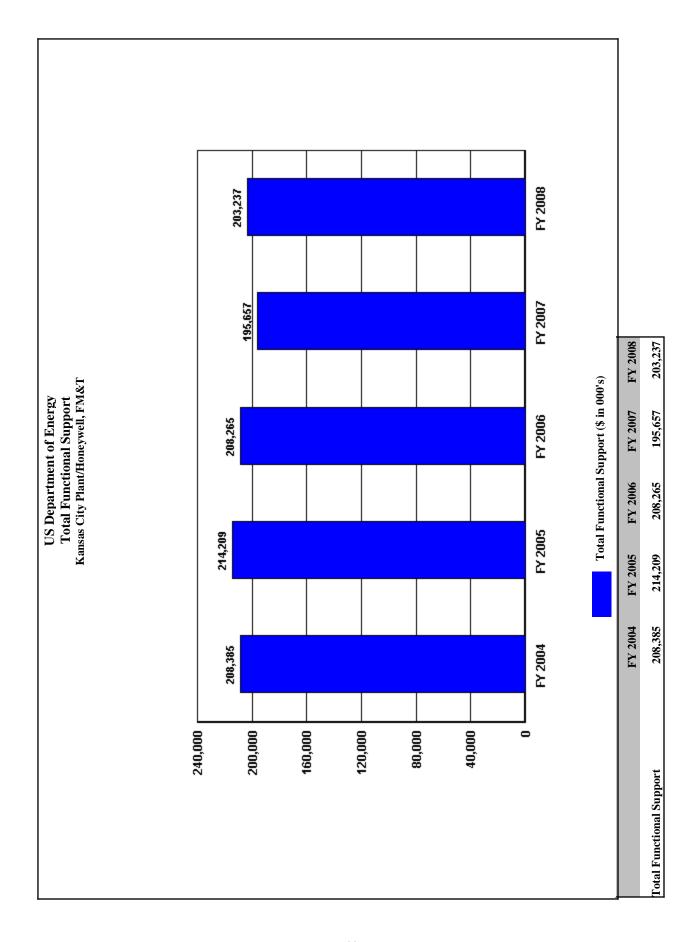


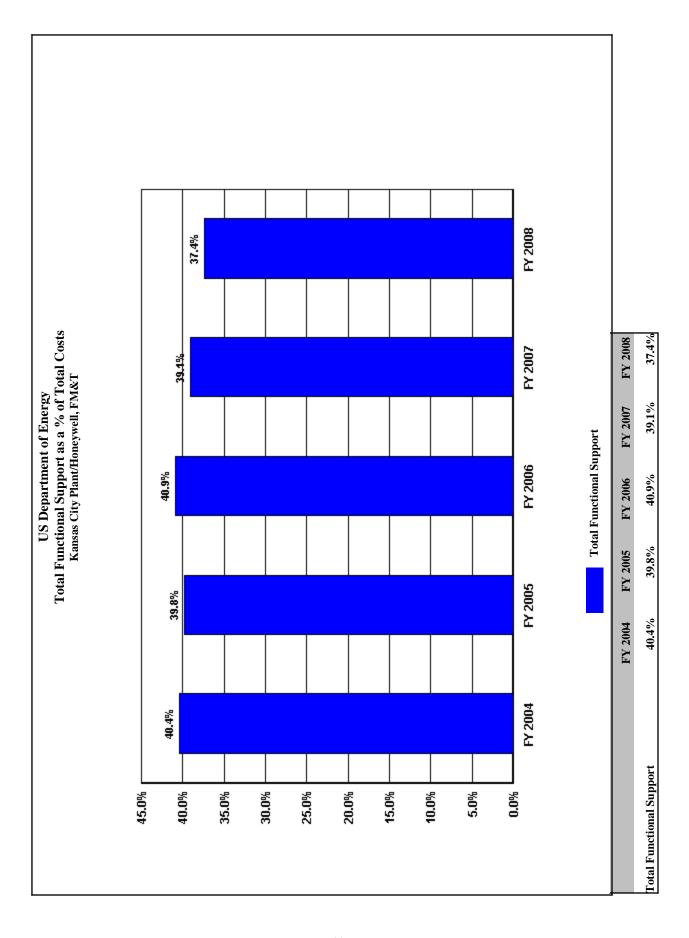


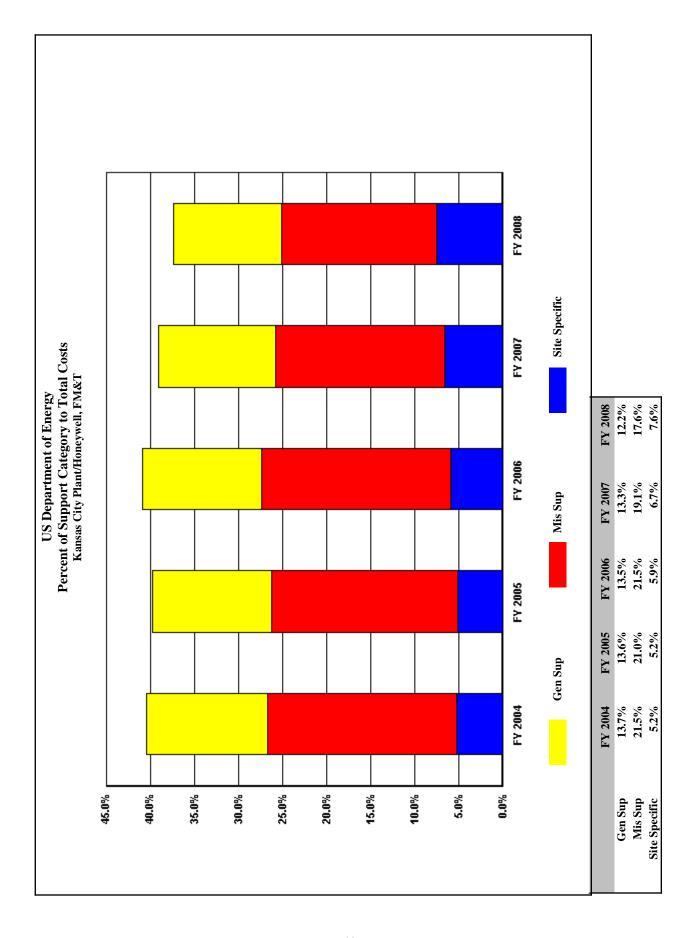


# Trends in Total Support Cost by Functional Categories Kansas City Plant/Honeywell, FM&T (\$000) FY 2008

Total Costs	FY 2004 515,898	FY 2005 538,395	FY 2006 509,716	FY 2007 501,007	FY 2008 543,813	\$ Change 2004 To FY 2008 27,915	% Change 2004 To FY 2008 5.4%
Capital Construction	58,710	39,207	20,060	10,760	13,207	-45,503	-77.5%
Total Costs Less Construction	457,188	499,188	489,656	490,247	530,606	73,418	16.1%
Total Support Costs	208,385	214,209	208,265	195,657	203,237	-5,148	-2.5%
Mission Direct Operation	248,803	284,979	281,391	294,590	327,369	78,566	31.6%
Mission Direct Operation as % of Total Cost	48.2%	52.9%	55.2%	58.8%	60.2%		
Capital Construction as % of Total Cost	11.4%	7.3%	3.9%	2.1%	2.4%		
<b>Total Support Cost as % of Total Cost</b>	40.4%	39.8%	40.9%	39.1%	37.4%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	40.4%	39.8%	40.9%	39.1%	37.4%		
TOTAL SUPPORT COST	208,385	214,209	208,265	195,657	203,237	-5,148	-2.5%
TOTAL GENERAL SUPPORT as % of TOTAL	13.7%	13.6%	13.5%	13.3%	12.2%	4 222	
TOTAL GENERAL SUPPORT	70,893	73,135	68,919	66,629	66,560	-4,333	-6.1%
EXECUTIVE DIRECTION	5,942	6,178	5,065	4,927	5,294	-648	-10.9%
HUMAN RESOURCES	3,625	3,734	3,495	2,967	3,143	-482	-13.3%
CFO	5,834	6,045	6,414	5,415	5,040	-794	-13.6%
PROCUREMENT	6,769	6,483	7,558	6,877	7,088	319	4.7%
LEGAL	1,040	1,135	925	1,343	1,122	82	7.9%
CENTRAL ADMIN SERVICES	268	274	288	0	411	143	53.4%
PROGRAM/PROJECT CONTROL	8,581	8,786	8,688	10,092	11,481	2,900	33.8%
INFORMATION OUTREACH	3,494	4,399	4,742	3,692	2,835	-659	-18.9%
INFORMATION SERVICES	35,340	35,690	31,703	29,795	29,885	-5,455	-15.4%
OTHER	0	411	41	1,521	261	261	100.0%
TOTAL MISSION SUPPORT as % of TOTAL	21.5%	21.0%	21.5%	19.1%	17.6%	4.5000	
TOTAL MISSION SUPPORT	110,680	113,319	109,405	95,664	95,581	-15,099	-13.6%
ENVIRONMENTAL	5,311	4,855	4,889	4,524	4,898	-413	-7.8%
SAFETY AND HEALTH	5,645	5,427	5,131	4,620	3,515	-2,130	-37.7%
FACILITIES MANAGEMENT	10,014	11,715	12,587	10,635	12,172	2,158	21.5%
MAINTENANCE	43,477	43,158	37,573	31,226	29,273	-14,204	-32.7%
UTILITIES	13,127	14,347	14,761	13,217	14,693	1,566	11.9%
SAFEGUARDS AND SECURITY	11,592	11,331	11,516	9,871	9,094	-2,498	-21.5%
LOGISTICS SUPPORT	7,726	7,951	7,741	8,353	8,185	459	5.9%
QUALITY ASSURANCE	9,450	9,463	9,577	9,586	9,587	137	1.4%
LABORATORY/TECHNICAL SUPPORT	4,338	5,072	5,630	3,632	4,164	-174	-4.0%
TOTAL SITE SPECIFIC as % of TOTAL	5.2%	5.2%	5.9%	6.7%	7.6%		
TOTAL SITE SPECIFIC	26,812	27,755	29,941	33,364	41,096	14,284	53.3%
MANAGEMENT/INCENTIVE FEE	23,458	23,866	26,690	29,044	37,419	13,961	59.5%
TAXES	1,228	2,206	2,307	2,487	2,350	1,122	91.4%
LDRD / PDRD / SDRD	2,126	1,683	944	1,833	1,327	-799	-37.6%
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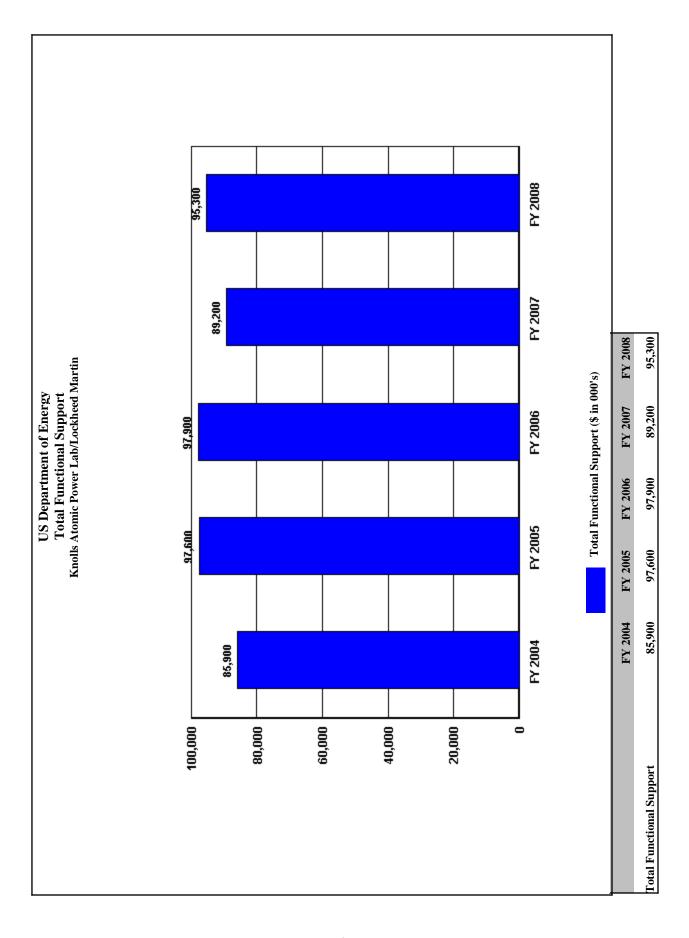


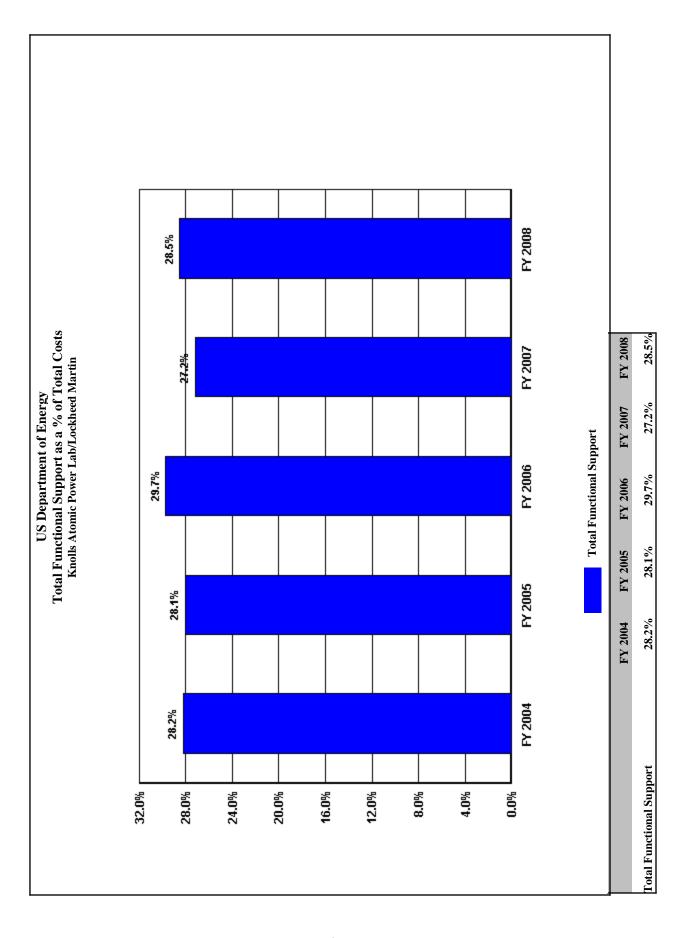


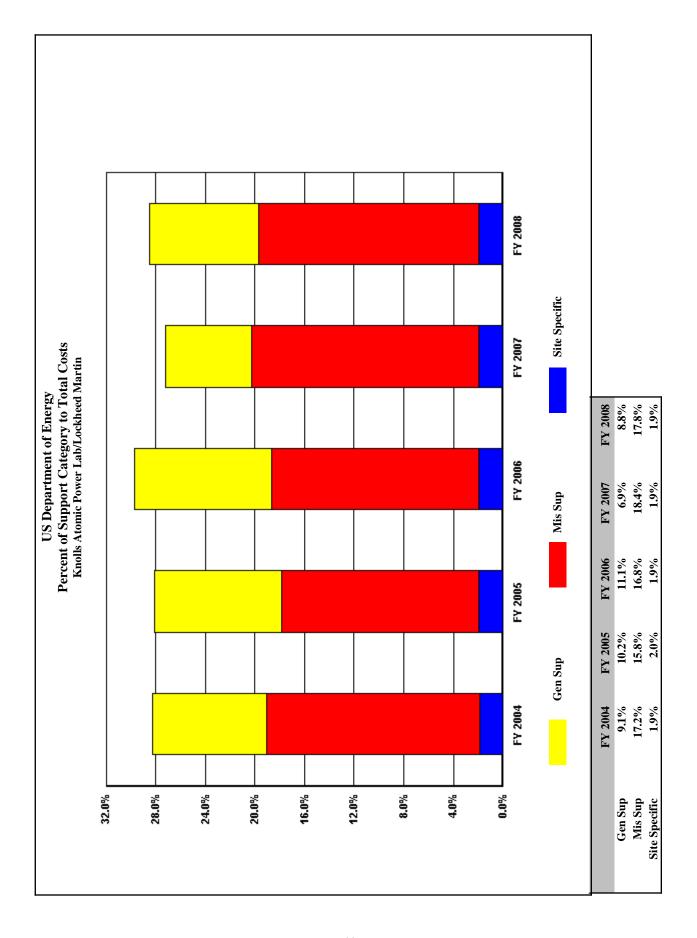


# Trends in Total Support Cost by Functional Categories Knolls Atomic Power Lab/Lockheed Martin (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs	304,300	347,700	329,300	328,000	334,100	29,800	9.8%
Capital Construction	17,300	19,300	25,700	20,200	26,400	9,100	52.6%
Total Costs Less Construction	287,000	328,400	303,600	307,800	307,700	20,700	7.2%
Total Support Costs	85,900	97,600	97,900	89,200	95,300	9,400	10.9%
Mission Direct Operation	201,100	230,800	205,700	218,600	212,400	- 11,300	5.6%
Mission Direct Operation as % of Total Cost Capital Construction as % of Total Cost	66.1% 5.7%	66.4% 5.6%	62.5% 7.8%	66.6% 6.2%	63.6% 7.9%		
Total Support Cost as % of Total Cost	28.2%	28.1%	29.7%	27.2%	28.5%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	28.2%	28.1%	29.7%	27.2%	28.5%		
TOTAL SUPPORT COST	85,900	97,600	97,900	89,200	95,300	9,400	10.9%
TOTAL GENERAL SUPPORT as % of TOTAL	9.1%	10.2%	11.1%	6.9%	8.8%		
TOTAL GENERAL SUPPORT	27,800	35,600	36,400	22,700	29,400	1,600	5.8%
EXECUTIVE DIRECTION	3,200	3,000	2,300	2,500	2,800	-400	-12.5%
HUMAN RESOURCES	4,300	6,100	4,900	4,000	4,800	500	11.6%
СБО	4,000	3,300	3,300	3,000	2,900	-1,100	-27.5%
PROCUREMENT	1,900	2,400	2,000	1,900	2,000	100	5.3%
LEGAL	200	300	200	200	800	600	300.0%
CENTRAL ADMIN SERVICES	1,600	1,500	1,000	1,300	1,900	300	18.8%
PROGRAM/PROJECT CONTROL	500	700	800	600	800	300	60.0%
INFORMATION OUTREACH	0	0	0	0	0	0	0.0%
INFORMATION SERVICES	12,100	13,800	14,300	13,500	13,400	1,300	10.7%
OTHER	0	4,500	7,600	-4,300	0	0	0.0%
TOTAL MISSION SUPPORT as % of TOTAL	17.2%	15.8%	16.8%	18.4%	17.8%		
TOTAL MISSION SUPPORT	52,300	55,100	55,200	60,200	59,500	7,200	13.8%
ENVIRONMENTAL	5,900	7,600	8,800	7,600	7,100	1,200	20.3%
SAFETY AND HEALTH	11,600	12,000	11,500	12,200	11,600	0	0.0%
FACILITIES MANAGEMENT	5,500	5,200	4,500	4,700	3,100	-2,400	-43.6%
MAINTENANCE	12,700	13,100	11,100	16,000	16,700	4,000	31.5%
UTILITIES	2,900	3,000	4,100	3,700	5,000	2,100	72.4%
SAFEGUARDS AND SECURITY	8,400	9,100	9,200	9,600	9,600	1,200	14.3%
LOGISTICS SUPPORT	2,200	2,900	3,600	3,700	3,800	1,600	72.7%
QUALITY ASSURANCE	3,100	2,200	2,400	2,700	2,600	-500	-16.1%
LABORATORY/TECHNICAL SUPPORT	0	0	0	0	0	0	0.0%
TOTAL SITE SPECIFIC as % of TOTAL	1.9%	2.0%	1.9%	1.9%	1.9%		
TOTAL SITE SPECIFIC	5,800	6,900	6,300	6,300	6,400	600	10.3%
MANAGEMENT/INCENTIVE FEE	5,200	5,400	5,100	5,300	5,200	0	0.0%
TAXES	600	1,500	1,200	1,000	1,200	600	100.0%
LDRD / PDRD / SDRD	0	0	0	0	0	0	0.0%
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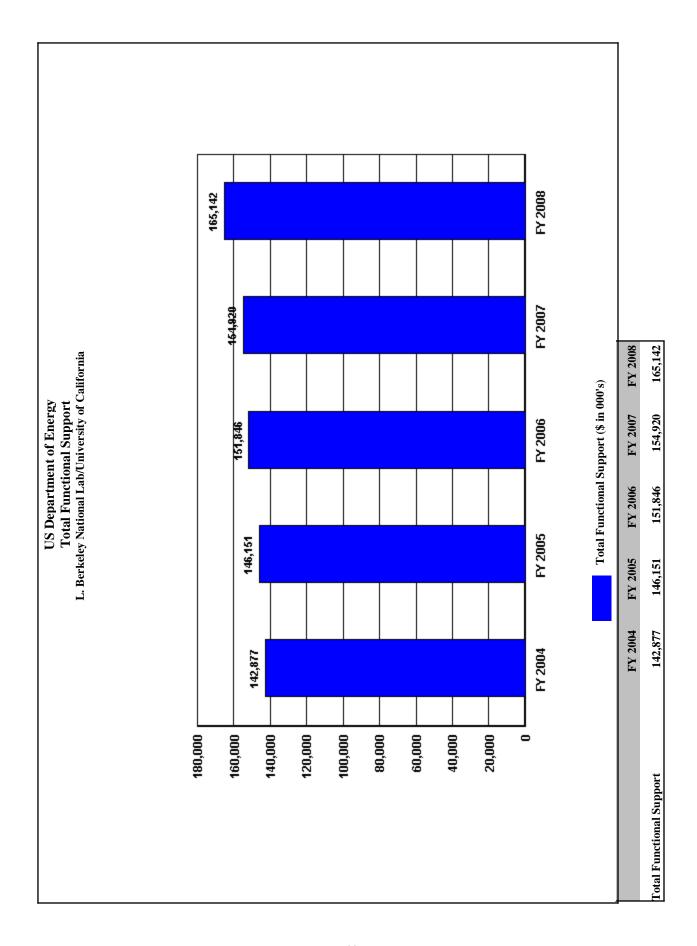


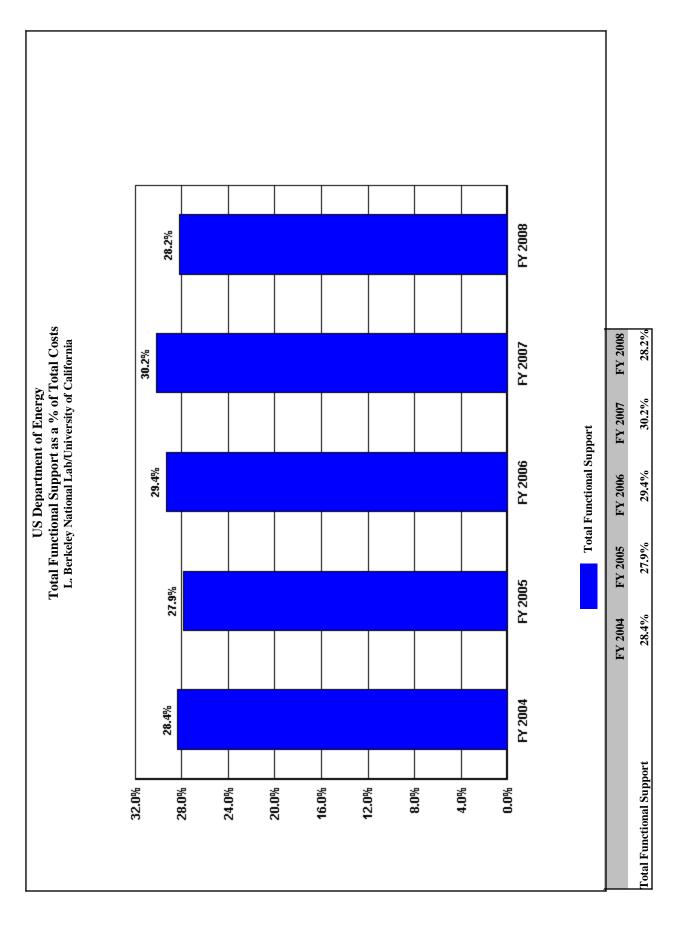


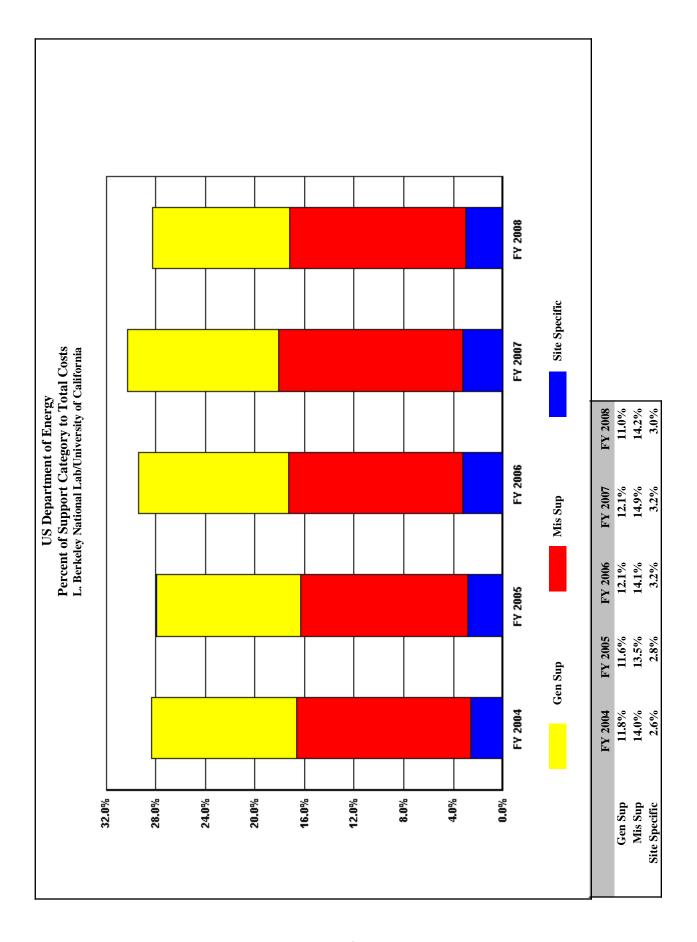


# Trends in Total Support Cost by Functional Categories L. Berkeley National Lab/University of California (\$000) FY 2008

Total Costs	FY 2004 503,724	FY 2005 523,738	FY 2006 517,155	FY 2007 512,388	FY 2008 585,063	\$ Change 2004 To FY 2008 81,339	% Change 2004 To FY 2008 16.1%
Capital Construction	59,006	82,227	55,552	42,873	59,889	883	1.5%
Total Costs Less Construction	444,718	441,511	461,603	469,515	525,174	80,456	18.1%
Total Support Costs	142,877	146,151	151,846	154,920	165,142	22,265	15.6%
<b>Mission Direct Operation</b>	301,841	295,360	309,757	314,595	360,032	58,191	19.3%
Mission Direct Operation as % of Total Cost	59.9%	56.4%	59.9%	61.4%	61.5%		
Capital Construction as % of Total Cost	11.7%	15.7%	10.7%	8.4%	10.2%		
<b>Total Support Cost as % of Total Cost</b>	28.4%	27.9%	29.4%	30.2%	28.2%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	28.4%	27.9%	29.4%	30.2%	28.2%		
TOTAL SUPPORT COST	142,877	146,151	151,846	154,920	165,142	22,265	15.6%
TOTAL GENERAL SUPPORT as % of TOTAL	11.8%	11.6%	12.1%	12.1%	11.0%	F 154	
TOTAL GENERAL SUPPORT	59,236	60,715	62,427	62,216	64,390	5,154	8.7%
EXECUTIVE DIRECTION	9,409	8,658	7,586	6,659	7,418	-1,991	-21.2%
HUMAN RESOURCES	5,278	5,178	4,477	5,248	5,218	-60	-1.1%
CFO	6,622	7,625	8,537	8,429	9,179	2,557	38.6%
PROCUREMENT	6,035	6,004	5,699	6,753	6,726	691	11.4%
LEGAL	1,763	2,407	2,437	2,228	3,076	1,313	74.5%
CENTRAL ADMIN SERVICES	5,066	4,341	4,325	3,182	3,365	-1,701	-33.6%
PROGRAM/PROJECT CONTROL	0	0	0	0	0	0	0.0%
INFORMATION OUTREACH	3,393	3,288	3,246	3,502	3,556	163	4.8%
INFORMATION SERVICES	20,871	21,605	23,800	24,125	25,090	4,219	20.2%
OTHER	799	1,609	2,320	2,090	762	-37	-4.6%
TOTAL MISSION SUPPORT as % of TOTAL	14.0%	13.5%	14.1%	14.9%	14.2%		
TOTAL MISSION SUPPORT	70,611	70,585	72,837	76,139	83,123	12,512	17.7%
ENVIRONMENTAL	4,658	4,724	4,422	4,291	5,804	1,146	24.6%
SAFETY AND HEALTH	7,734	7,970	8,617	10,409	13,289	5,555	71.8%
FACILITIES MANAGEMENT	16,534	18,225	18,416	17,396	17,429	895	5.4%
MAINTENANCE	19,443	17,351	17,849	18,940	20,665	1,222	6.3%
UTILITIES	6,817	6,422	6,134	8,277	8,511	1,694	24.8%
SAFEGUARDS AND SECURITY	3,652	3,486	3,973	3,487	3,823	171	4.7%
LOGISTICS SUPPORT	4,304	4,282	4,397	4,357	5,128	824	19.1%
QUALITY ASSURANCE	93	368	888	1,198	1,373	1,280	1,376.3%
LABORATORY/TECHNICAL SUPPORT	7,376	7,757	8,141	7,784	7,101	-275	-3.7%
TOTAL SITE SPECIFIC as % of TOTAL	2.6%	2.8%	3.2%	3.2%	3.0%		
TOTAL SITE SPECIFIC	13,030	14,851	16,582	16,565	17,629	4,599	35.3%
MANAGEMENT/INCENTIVE FEE	2,947	3,695	4,482	6,276	5,915	2,968	100.7%
TAXES	484	313	342	271	305	-179	-37.0%
LDRD / PDRD / SDRD	9,599	10,843	11,758	10,018	11,409	1,810	18.9%
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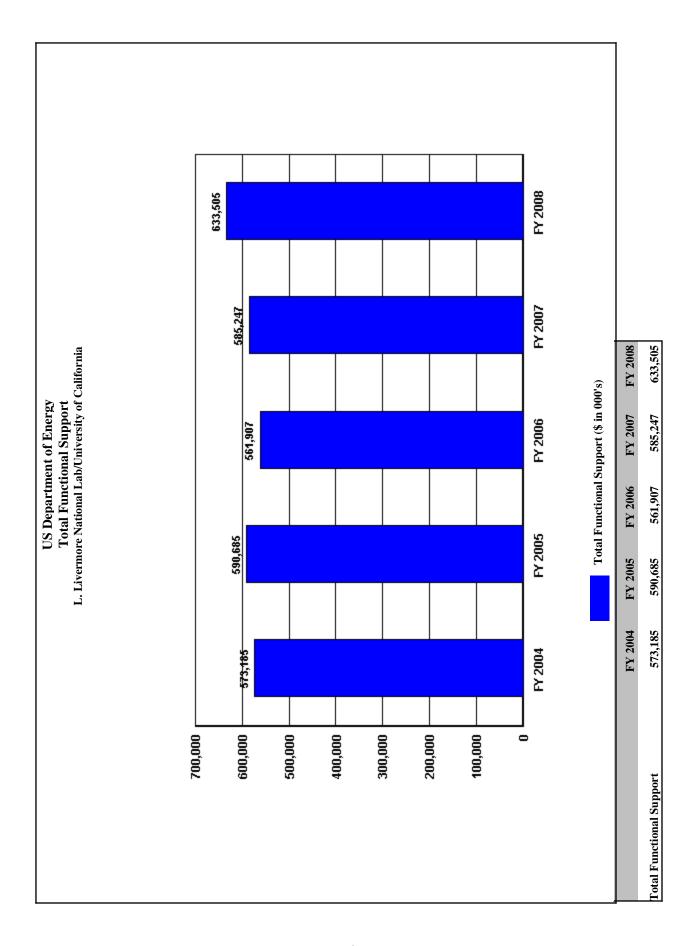


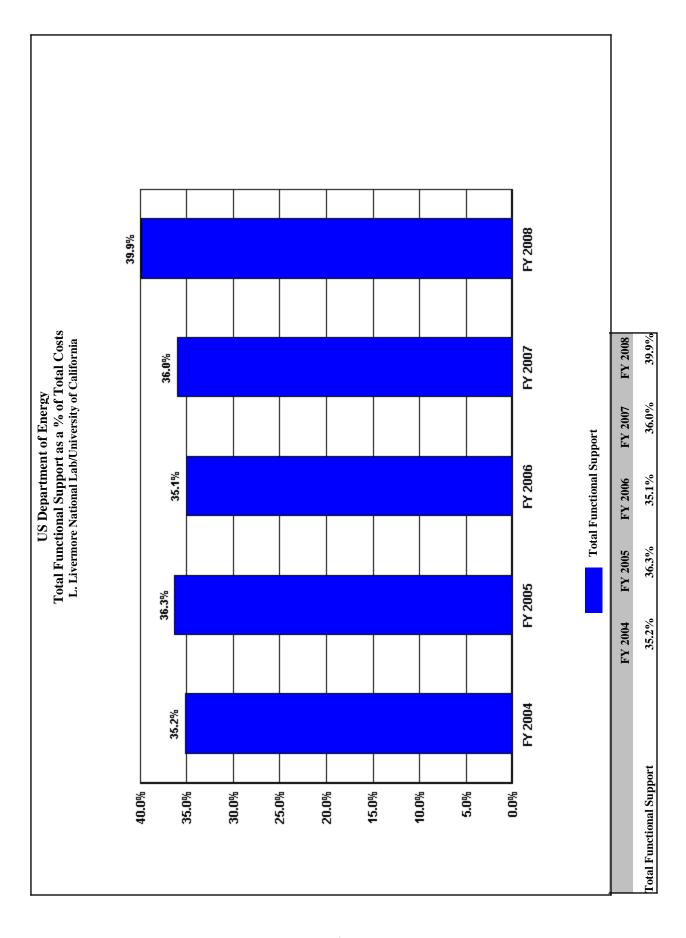


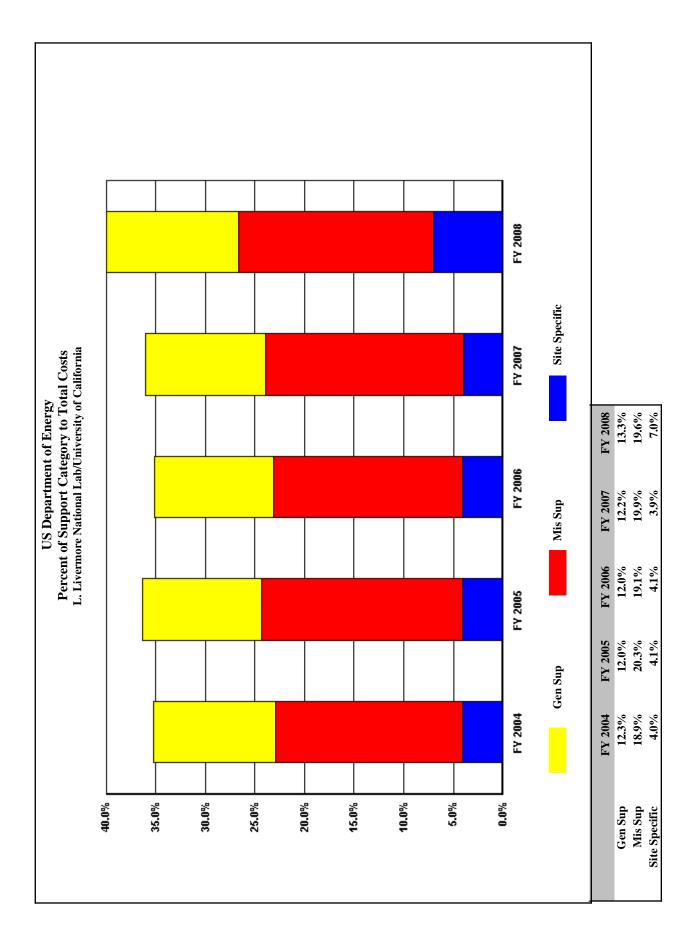


# Trends in Total Support Cost by Functional Categories L. Livermore National Lab/University of California (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs	1,629,678	1,625,780	1,600,696	1,623,639	1,586,882	-42,796	-2.6%
Capital Construction  Total Costs Less Construction	1,508,309	1,509,676	1,410,615	1,466,576	1,432,426	-75,883	27.3% -5.0%
Total Support Costs	573,185	590,685	561,907	585,247	633,505	60,320	10.5%
Mission Direct Operation	935,124	918,991	848,708	881,329	798,921	-136,203	-14.6%
Mission Direct Operation as % of Total Cost	57.4%	56.5%	53.0%	54.3%	50.3%	•	
Capital Construction as % of Total Cost	7.4%	7.1%	11.9%	9.7%	9.7%		
Total Support Cost as % of Total Cost	35.2%	36.3%	35.1%	36.0%	39.9%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	35.2%	36.3%	35.1%	36.0%	39.9%		
TOTAL SUPPORT COST	573,185	590,685	561,907	585,247	633,505	60,320	10.5%
TOTAL GENERAL SUPPORT as % of TOTAL	12.3%	12.0%	12.0%	12.2%	13.3%		
TOTAL GENERAL SUPPORT	199,725	194,613	191,783	197,634	210,852	11,127	5.6%
EXECUTIVE DIRECTION	19,320	17,658	18,535	18,517	21,897	2,577	13.3%
HUMAN RESOURCES	19,685	19,382	18,246	19,394	18,865	-820	-4.2%
CFO	7,315	7,714	7,964	8,660	11,528	4,213	57.6%
PROCUREMENT	16,145	16,628	15,063	14,800	16,635	490	3.0%
LEGAL	3,221	3,166	3,154	3,433	3,670	449	13.9%
CENTRAL ADMIN SERVICES	21,071	22,646	20,453	19,323	22,444	1,373	6.5%
PROGRAM/PROJECT CONTROL	3,254	3,320	3,182	5,716	7,509	4,255	130.8%
INFORMATION OUTREACH	18,912	18,178	19,146	20,542	20,113	1,201	6.4%
INFORMATION SERVICES	74,373	80,708	81,714	85,254	82,240	7,867	10.6%
OTHER	16,429	5,213	4,326	1,995	5,951	-10,478	-63.8%
TOTAL MISSION SUPPORT as % of TOTAL	18.9%	20.3%	19.1%	19.9%	19.6%		
TOTAL MISSION SUPPORT	307,599	329,657	305,100	323,833	311,631	4,032	1.3%
ENVIRONMENTAL	24,612	23,572	18,250	21,167	15,517	-9,095	-37.0%
SAFETY AND HEALTH	48,923	50,255	55,055	60,370	51,299	2,376	4.9%
FACILITIES MANAGEMENT	60,131	61,882	52,755	61,392	47,978	-12,153	-20.2%
MAINTENANCE	65,484	73,564	51,718	47,613	37,686	-27,798	-42.5%
UTILITIES	16,030	21,403	32,741	34,660	37,344	21,314	133.0%
SAFEGUARDS AND SECURITY	60,026	62,551	59,081	61,399	74,067	14,041	23.4%
LOGISTICS SUPPORT	9,835	9,815	10,244	12,186	9,940	105	1.1%
QUALITY ASSURANCE	4,930	5,912	6,262	6,954	4,105	-825	-16.7%
LABORATORY/TECHNICAL SUPPORT	17,628	20,703	18,994	18,092	33,695	16,067	91.1%
TOTAL SITE SPECIFIC as % of TOTAL	4.0%	4.1%	4.1%	3.9%	7.0%		
TOTAL SITE SPECIFIC	65,861	66,415	65,024	63,780	111,022	45,161	68.6%
MANAGEMENT/INCENTIVE FEE	13,419	13,701	13,888	13,991	54,031	40,612	302.6%
TAXES	314	414	263	275	10,348	10,034	3,195.5%
LDRD / PDRD / SDRD	52,128	52,300	50,873	49,514	46,643	-5,485	-10.5%

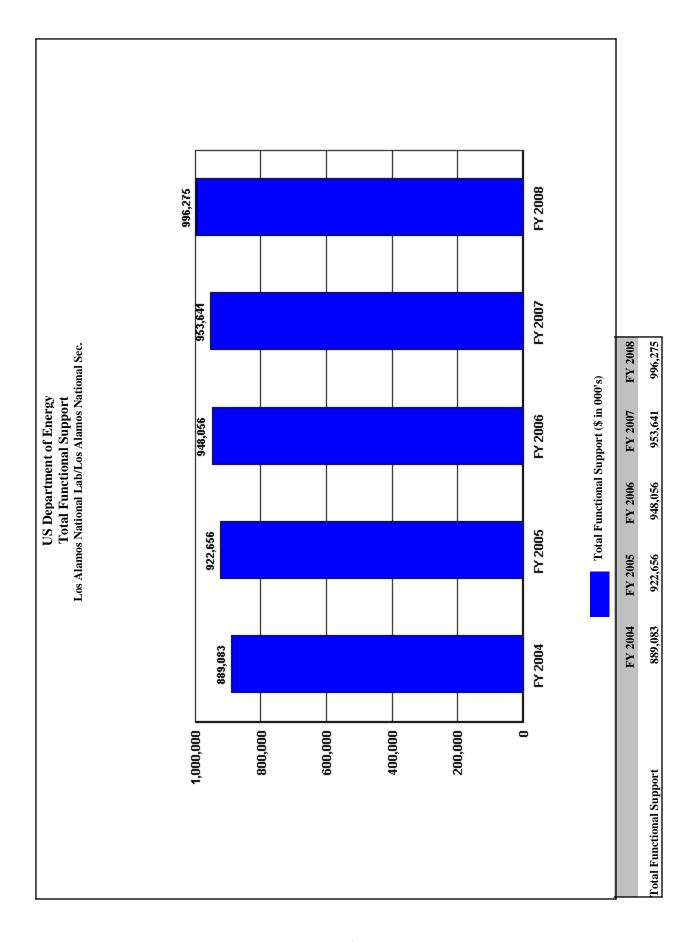


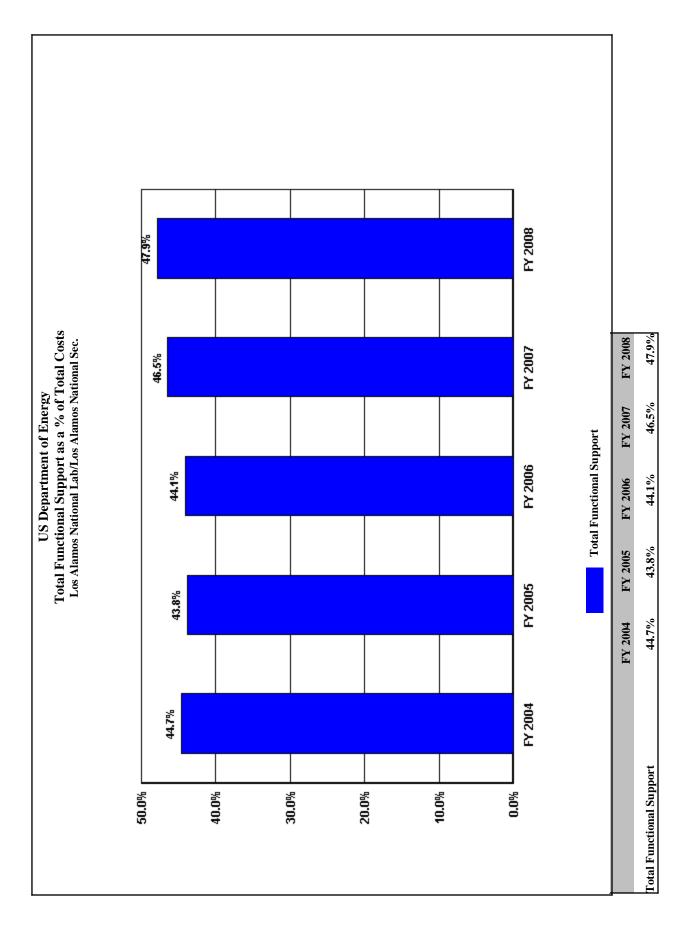


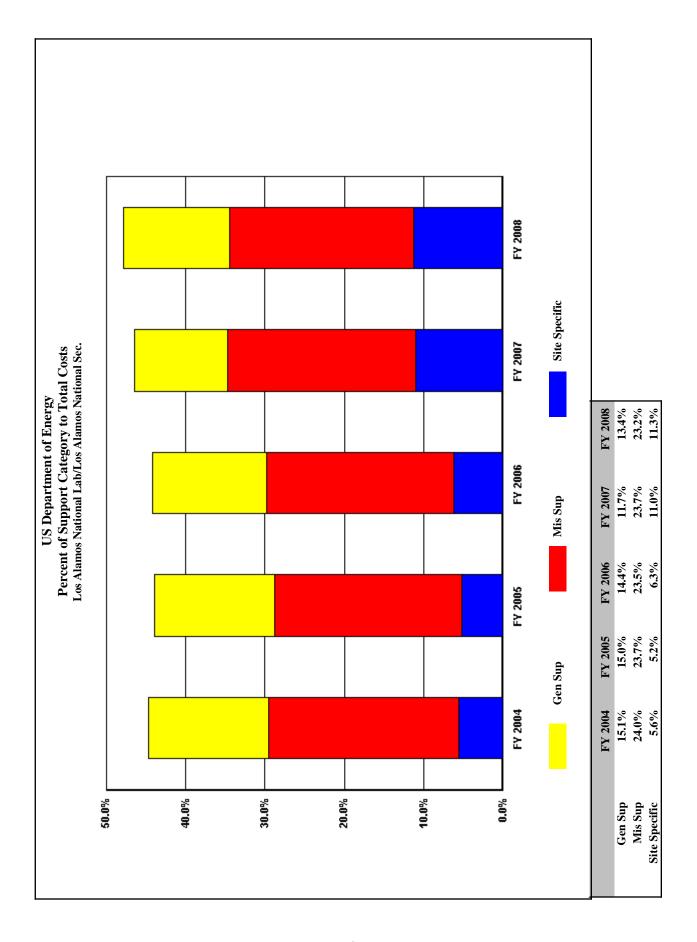


## Trends in Total Support Cost by Functional Categories Los Alamos National Lab/Los Alamos National Sec. (\$000) FY 2008

Total Costs	FY 2004 1,989,615	FY 2005 2,104,479	FY 2006 2,147,997	FY 2007 2,052,786	FY 2008 2,081,792	\$ Change 2004 To FY 2008 92,177	% Change 2004 To FY 2008 4.6%
Capital Construction	155,439	192,522	176,616	206,823	228,498	73,059	47.0%
<b>Total Costs Less Construction</b>	1,834,176	1,911,957	1,971,381	1,845,963	1,853,294	19,118	1.0%
Total Support Costs	889,083	922,656	948,056	953,641	996,275	107,192	12.1%
<b>Mission Direct Operation</b>	945,093	989,301	1,023,325	892,322	857,019	-88,074	-9.3%
Mission Direct Operation as % of Total Cost	47.5%	47.0%	47.6%	43.5%	41.2%		
Capital Construction as % of Total Cost	7.8%	9.1%	8.2%	10.1%	11.0%		
Total Support Cost as % of Total Cost	44.7%	43.8%	44.1%	46.5%	47.9%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	44.7%	43.8%	44.1%	46.5%	47.9%		
TOTAL SUPPORT COST	889,083	922,656	948,056	953,641	996,275	107,192	12.1%
TOTAL GENERAL SUPPORT as % of TOTAL	15.1%	15.0%	14.4%	11.7%	13.4%	<b>44 4 4 4</b>	
TOTAL GENERAL SUPPORT	300,813	315,966	308,872	241,096	279,053	-21,760	-7.2%
EXECUTIVE DIRECTION	26,984	19,489	21,417	10,884	8,083	-18,901	-70.0%
HUMAN RESOURCES	20,669	22,250	22,827	19,193	22,543	1,874	9.1%
СБО	11,636	14,614	14,740	10,813	16,063	4,427	38.0%
PROCUREMENT	20,831	22,353	18,497	16,938	16,099	-4,732	-22.7%
LEGAL	9,161	10,857	9,434	8,565	9,653	492	5.4%
CENTRAL ADMIN SERVICES	26,261	25,967	23,271	27,444	30,925	4,664	17.8%
PROGRAM/PROJECT CONTROL	15,627	17,544	14,096	28,124	26,440	10,813	69.2%
INFORMATION OUTREACH	19,653	18,781	33,516	27,743	27,117	7,464	38.0%
INFORMATION SERVICES	141,741	148,165	146,939	91,392	95,284	-46,457	-32.8%
OTHER	8,250	15,946	4,135	0	26,846	18,596	225.4%
TOTAL MISSION SUPPORT as % of TOTAL	24.0%	23.7%	23.5%	23.7%	23.2%		
TOTAL MISSION SUPPORT	477,570	497,897	504,667	486,609	482,827	5,257	1.1%
ENVIRONMENTAL	21,873	27,373	23,132	23,503	19,880	-1,993	-9.1%
SAFETY AND HEALTH	79,530	93,009	80,995	94,495	90,891	11,361	14.3%
FACILITIES MANAGEMENT	105,828	96,693	84,811	76,931	63,662	-42,166	-39.8%
MAINTENANCE	57,124	56,184	74,762	89,882	96,396	39,272	68.7%
UTILITIES	65,869	63,632	65,018	58,568	65,739	-130	-0.2%
SAFEGUARDS AND SECURITY	102,620	118,199	118,466	95,093	99,429	-3,191	-3.1%
LOGISTICS SUPPORT	13,476	11,747	11,958	15,112	15,522	2,046	15.2%
QUALITY ASSURANCE	26,457	24,974	38,243	31,115	30,966	4,509	17.0%
LABORATORY/TECHNICAL SUPPORT	4,793	6,086	7,282	1,910	342	-4,451	-92.9%
TOTAL SITE SPECIFIC as % of TOTAL	5.6%	5.2%	6.3%	11.0%	11.3%		
TOTAL SITE SPECIFIC	110,700	108,793	134,517	225,936	234,395	123,695	111.7%
MANAGEMENT/INCENTIVE FEE	22,790	19,448	32,616	72,035	74,333	51,543	226.2%
TAXES	0	0	15,477	76,508	86,482	86,482	100.0%
LDRD / PDRD / SDRD	87,910	89,345	86,424	77,393	73,580	-14,330	-16.3%
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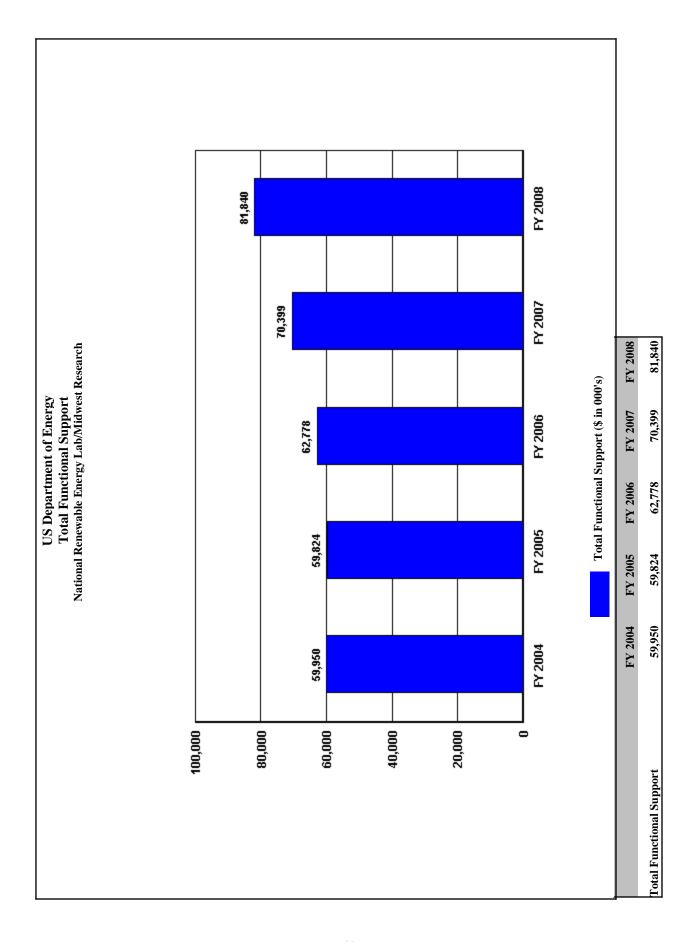


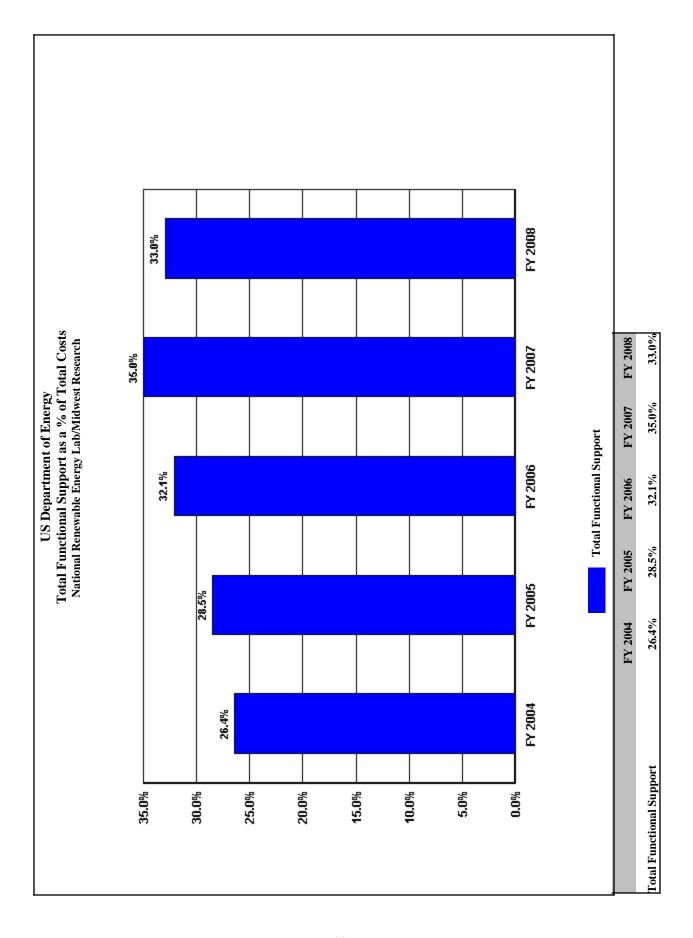


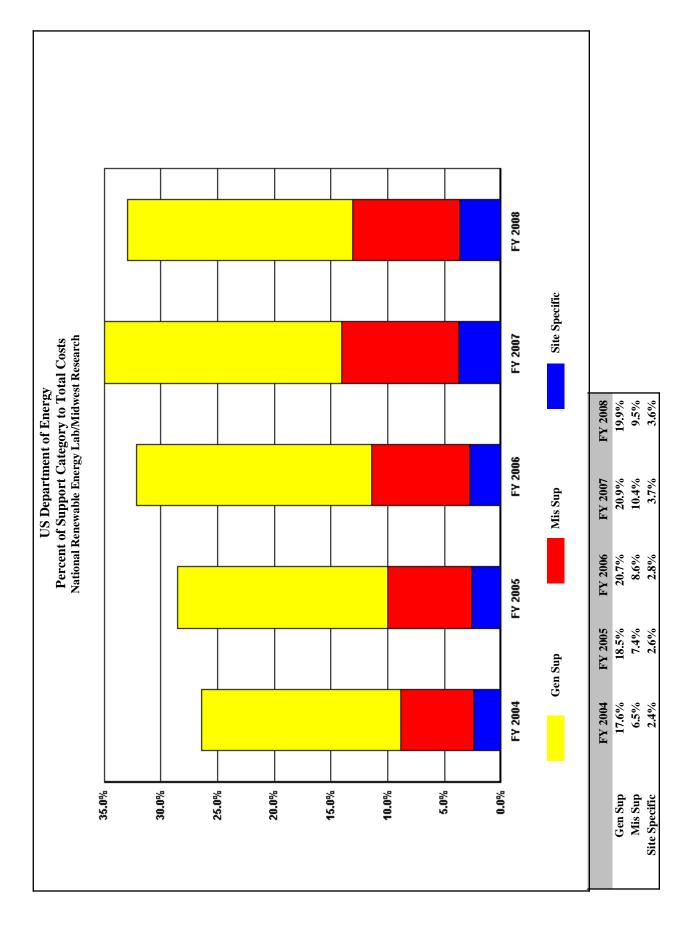


## Trends in Total Support Cost by Functional Categories National Renewable Energy Lab/Midwest Research (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
<b>Total Costs</b>	226,879	209,985	195,604	201,390	248,266	21,387	9.4%
Capital Construction	11,563	14,314	18,117	9,955	18,940	7,377	63.8%
Total Costs Less Construction	215,316	195,671	177,487	191,435	229,326	14,010	6.5%
Total Support Costs	59,950	59,824	62,778	70,399	81,840	21,890	36.5%
<b>Mission Direct Operation</b>	155,366	135,847	114,709	121,036	147,486	-7,880	-5.1%
Mission Direct Operation as % of Total Cost	68.5%	64.7%	58.6%	60.1%	59.4%		
Capital Construction as % of Total Cost	5.1%	6.8%	9.3%	4.9%	7.6%		
<b>Total Support Cost as % of Total Cost</b>	26.4%	28.5%	32.1%	35.0%	33.0%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	26.4%	28.5%	32.1%	35.0%	33.0%		
TOTAL SUPPORT COST	59,950	59,824	62,778	70,399	81,840	21,890	36.5%
TOTAL GENERAL SUPPORT as % of TOTAL	17.6%	18.5%	20.7%	20.9%	19.9%		
TOTAL GENERAL SUPPORT	39,837	38,797	40,453	42,041	49,293	9,456	23.7%
EXECUTIVE DIRECTION	4,055	4,495	5,565	5,382	4,889	834	20.6%
HUMAN RESOURCES	1,895	1,969	1,976	3,245	4,434	2,539	134.0%
CFO	2,225	2,380	2,396	3,254	3,592	1,367	61.4%
PROCUREMENT	2,754	2,892	2,591	2,662	3,533	779	28.3%
LEGAL	1,435	1,513	1,568	1,917	2,178	743	51.8%
CENTRAL ADMIN SERVICES	2,599	2,551	2,390	2,111	2,605	6	0.2%
PROGRAM/PROJECT CONTROL	1,455	1,380	1,499	931	901	-554	-38.1%
INFORMATION OUTREACH	11,656	11,290	10,772	12,075	13,902	2,246	19.3%
INFORMATION SERVICES	9,419	8,226	9,609	10,336	13,124	3,705	39.3%
OTHER	2,344	2,101	2,087	128	135	-2,209	-94.2%
TOTAL MISSION SUPPORT as % of TOTAL	6.5%	7.4%	8.6%	10.4%	9.5%		
TOTAL MISSION SUPPORT	14,683	15,567	16,890	20,912	23,584	8,901	60.6%
ENVIRONMENTAL	0	41	417	50	38	38	100.0%
SAFETY AND HEALTH	1,157	1,230	1,915	2,315	2,845	1,688	145.9%
FACILITIES MANAGEMENT	6,852	6,980	6,764	9,840	10,249	3,397	49.6%
MAINTENANCE	2,971	3,047	2,794	2,726	3,298	327	11.0%
UTILITIES	1,222	1,524	1,934	1,920	2,487	1,265	103.5%
SAFEGUARDS AND SECURITY	1,164	1,246	1,420	2,444	2,646	1,482	127.3%
LOGISTICS SUPPORT	524	538	886	852	1,092	568	108.4%
QUALITY ASSURANCE	508	715	504	580	588	80	15.7%
LABORATORY/TECHNICAL SUPPORT	285	246	256	185	341	56	19.6%
TOTAL SITE SPECIFIC as % of TOTAL	2.4%	2.6%	2.8%	3.7%	3.6%		
TOTAL SITE SPECIFIC	5,430	5,460	5,435	7,446	8,963	3,533	65.1%
MANAGEMENT/INCENTIVE FEE	5,430	5,460	5,435	5,418	5,856	426	7.8%
TAXES	0	0	0	0	0	0	0.0%
LDRD / PDRD / SDRD	0	0	0	2,028	3,107	3,107	100.0%
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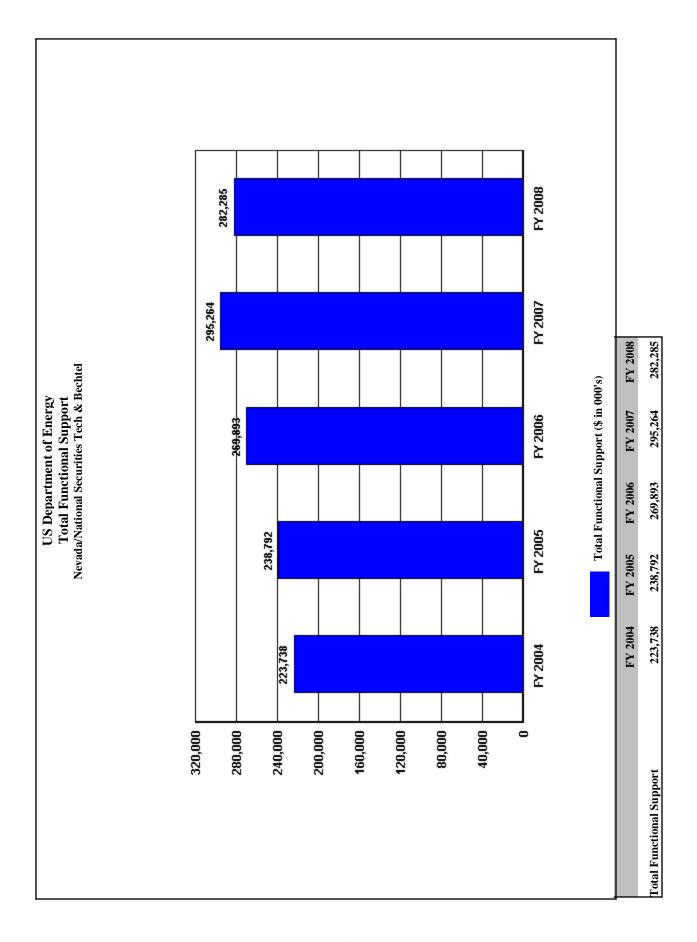


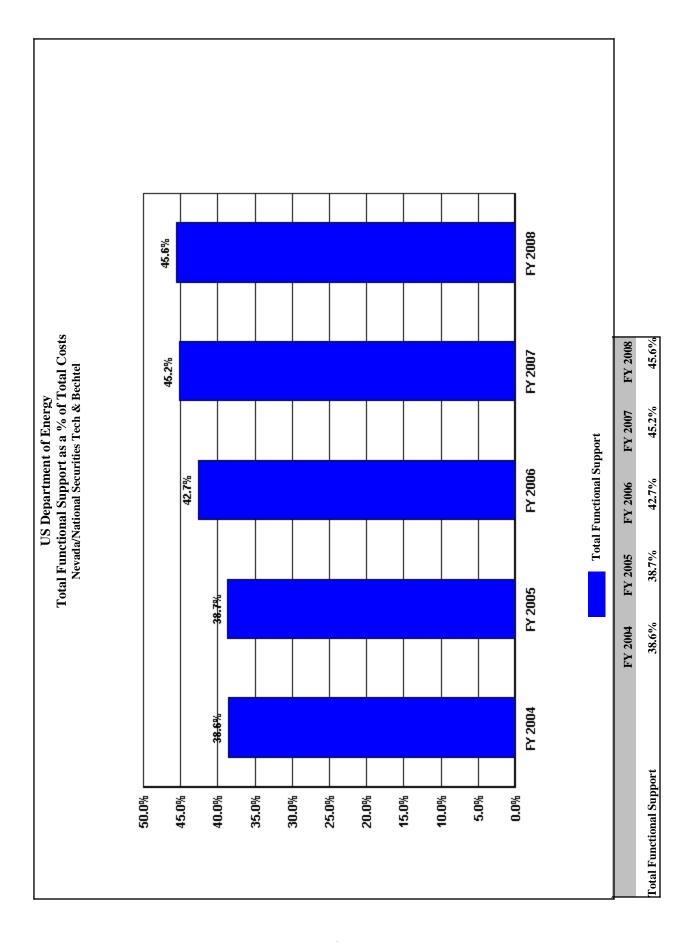


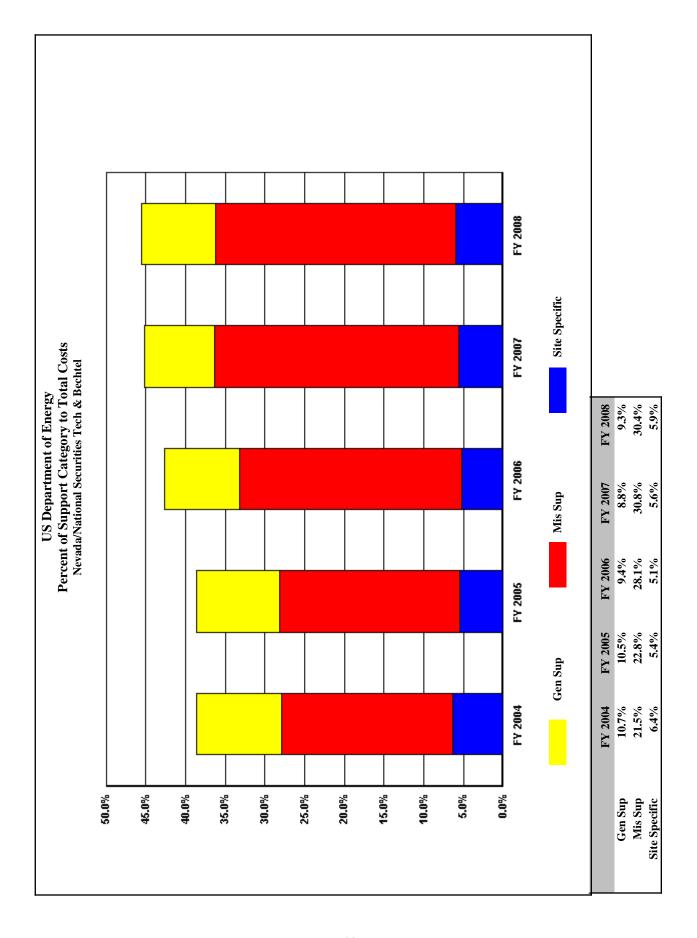


## Trends in Total Support Cost by Functional Categories Nevada/National Securities Tech & Bechtel (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs	579,641	617,831	632,638	653,275	619,110	39,469	6.8%
Capital Construction	33,186	23,944	25,069	31,145	29,089	-4,097	-12.3%
Total Costs Less Construction	546,455	593,887	607,569	622,130	590,021	43,566	8.0%
Total Support Costs	223,738	238,792	269,893	295,264	282,285	58,547	26.2%
<b>Mission Direct Operation</b>	322,717	355,095	337,676	326,866	307,736	-14,981	-4.6%
Mission Direct Operation as % of Total Cost	55.7%	57.5%	53.4%	50.0%	49.7%		
Capital Construction as % of Total Cost	5.7%	3.9%	4.0%	4.8%	4.7%		
<b>Total Support Cost as % of Total Cost</b>	38.6%	38.7%	42.7%	45.2%	45.6%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	38.6%	38.7%	42.7%	45.2%	45.6%		
TOTAL SUPPORT COST	223,738	238,792	269,893	295,264	282,285	58,547	26.2%
TOTAL GENERAL SUPPORT as % of TOTAL	10.7%	10.5%	9.4%	8.8%	9.3%		
TOTAL GENERAL SUPPORT	61,883	64,719	59,613	57,520	57,867	-4,016	-6.5%
EXECUTIVE DIRECTION	4,489	4,594	2,726	2,823	2,381	-2,108	-47.0%
HUMAN RESOURCES	3,553	4,357	4,462	4,647	4,732	1,179	33.2%
CFO	4,678	4,851	4,769	4,946	4,985	307	6.6%
PROCUREMENT	3,331	4,297	3,534	3,137	3,191	-140	-4.2%
LEGAL	1,272	982	751	948	884	-388	-30.5%
CENTRAL ADMIN SERVICES	9,332	9,517	7,134	5,856	5,946	-3,386	-36.3%
PROGRAM/PROJECT CONTROL	5,127	5,998	8,075	7,094	7,878	2,751	53.7%
INFORMATION OUTREACH	2,667	2,593	2,477	2,574	616	-2,051	-76.9%
INFORMATION SERVICES	24,916	24,062	23,303	23,561	24,616	-300	-1.2%
OTHER	2,518	3,468	2,382	1,934	2,638	120	4.8%
TOTAL MISSION SUPPORT as % of TOTAL	21.5%	22.8%	28.1%	30.8%	30.4%		
TOTAL MISSION SUPPORT	124,846	140,689	177,792	201,471	187,918	63,072	50.5%
ENVIRONMENTAL	1,097	1,380	3,234	3,603	5,136	4,039	368.2%
SAFETY AND HEALTH	20,489	22,158	22,902	23,347	22,784	2,295	11.2%
FACILITIES MANAGEMENT	11,898	11,470	11,572	11,685	11,350	-548	-4.6%
MAINTENANCE	23,528	24,422	33,061	33,118	29,745	6,217	26.4%
UTILITIES	11,989	13,316	14,291	14,760	13,401	1,412	11.8%
SAFEGUARDS AND SECURITY	30,356	41,818	52,850	61,544	61,459	31,103	102.5%
LOGISTICS SUPPORT	12,359	12,721	13,254	12,885	12,759	400	3.2%
QUALITY ASSURANCE	4,879	5,436	5,758	5,994	3,986	-893	-18.3%
LABORATORY/TECHNICAL SUPPORT	8,251	7,968	20,870	34,535	27,298	19,047	230.8%
TOTAL SITE SPECIFIC as % of TOTAL	6.4%	5.4%	5.1%	5.6%	5.9%		
TOTAL SITE SPECIFIC	37,009	33,384	32,488	36,273	36,500	-509	-1.4%
MANAGEMENT/INCENTIVE FEE	25,539	21,321	20,913	25,000	26,534	995	3.9%
TAXES	6,872	7,182	7,199	7,232	6,241	-631	-9.2%
LDRD / PDRD / SDRD	4,598	4,881	4,376	4,041	3,725	-873	-19.0%
	8	3					

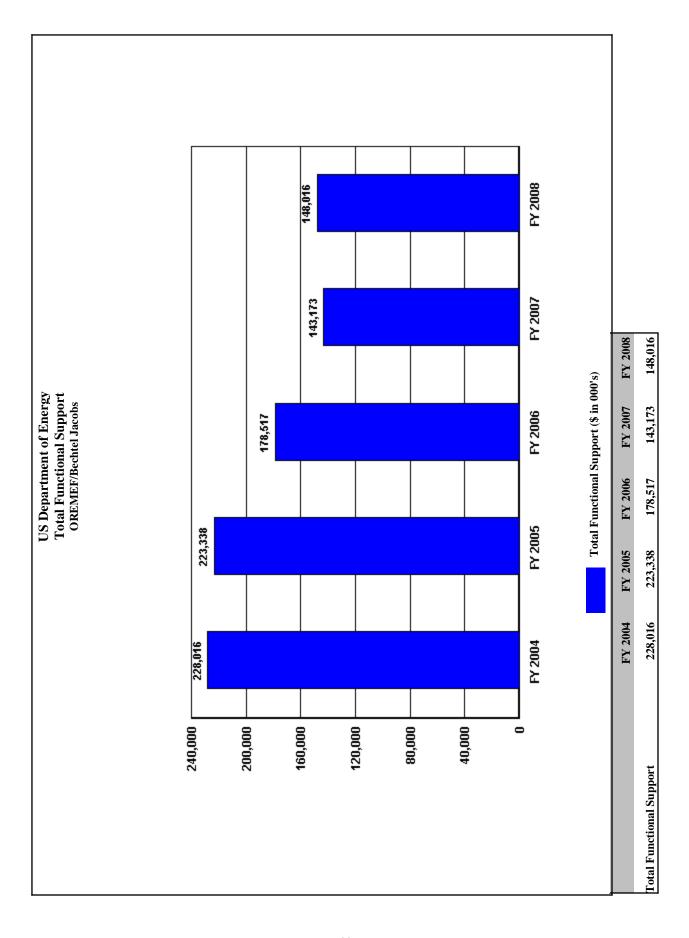


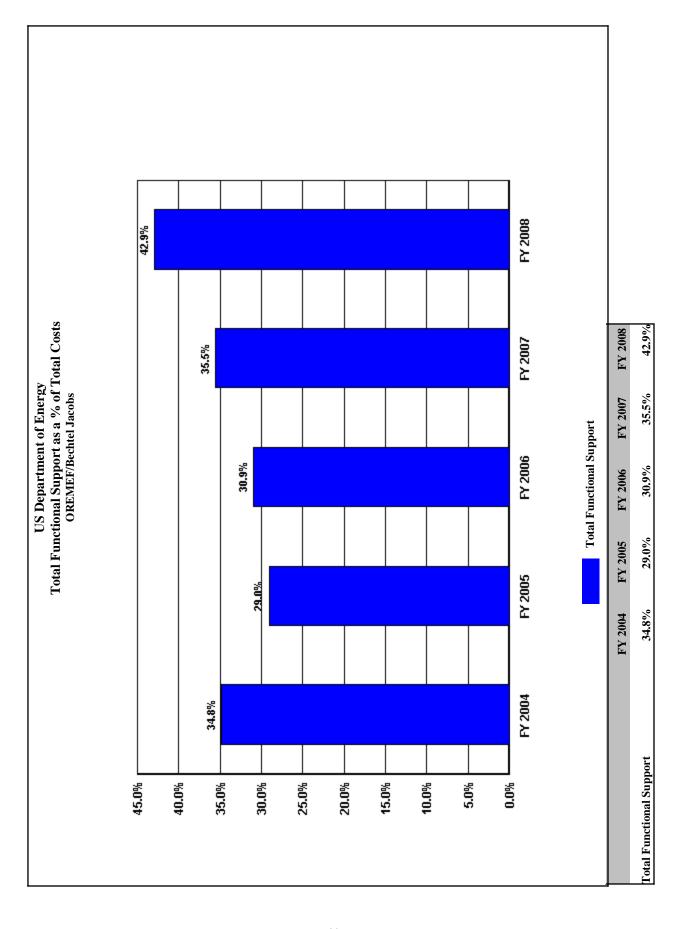


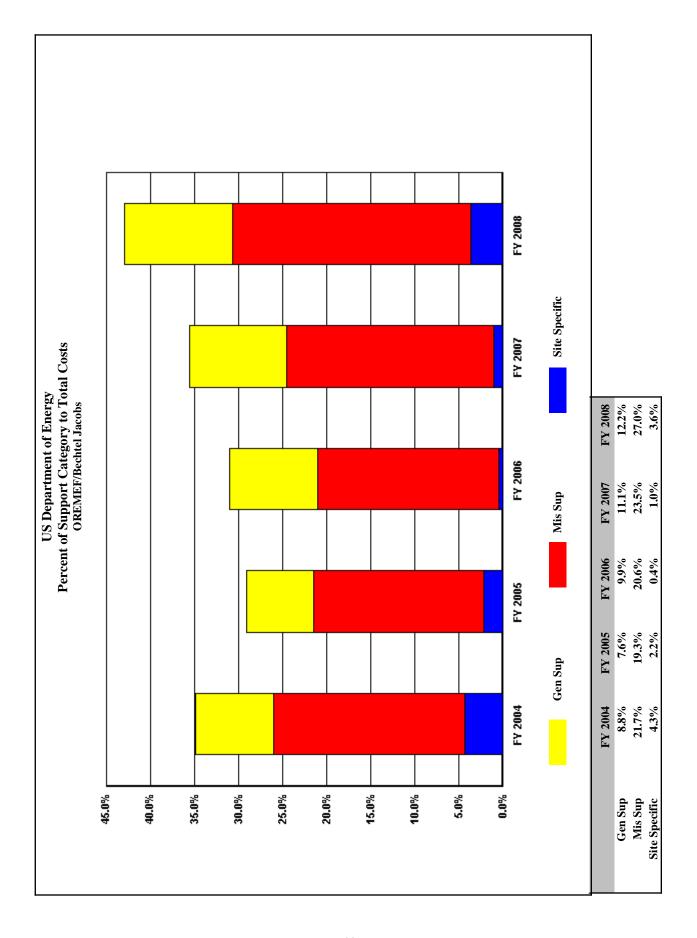


## Trends in Total Support Cost by Functional Categories OREMEF/Bechtel Jacobs (\$000) FY 2008

Total Coust Construction		FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs Less Construction							-309,733	-47.3%
Total Support Costs   228,016   223,388   178,517   143,173   148,016   -80,000   -35,174	Capital Construction	33,306	43,948	14,060	9,164	•	•	
Mission Direct Operation   393,521   501,769   384,252   250,481   192,290   -201,231   -51,1%	Total Costs Less Construction	621,537	725,107	562,769	393,654	340,306	-281,231	-45.2%
Missian Direct Operation as % of Total Cost   Capital Construction as % of Total Cost   S.1%   S.7%   S.2%   S.2%   S.5%   1.4%	Total Support Costs	228,016	223,338	178,517	143,173	148,016	-80,000	-35.1%
Total Support Cost as % of Total Cost   34.8%   29.9%   30.0%   35.5%   42.9%	<b>Mission Direct Operation</b>	393,521	501,769	384,252	250,481	192,290	-201,231	-51.1%
Total Support Cost as % of Total Cost   34.8%   29.9%   30.9%   35.5%   42.9%	•							
TOTAL SUPPORT COST as % of TOTAL COST   34.8%   29.0%   30.9%   35.5%   42.9%   42.9%	Capital Construction as % of Total Cost	5.1%	5.7%	2.4%	2.3%	1.4%		
TOTAL SUPPORT COST as % of TOTAL COST 228,016 29,0% 30,9% 35,5% 42,9% TOTAL SUPPORT COST 228,016 223,338 178,517 143,173 148,016 -80,000 -35,1% TOTAL GENERAL SUPPORT as % of TOTAL 8,8% 7.6% 9.9% 11,1% 12,2% 44,539 42,169 -15,409 -26,9% EXECUTIVE DIRECTION 3,971 3,187 2,748 1,805 -2,060 -1,911 -48,1% 143,173 148,016 -80,000 -35,1% 143,000 1,	Total Support Cost as % of Total Cost	34.8%	29.0%	30.9%	35.5%	42.9%		
TOTAL SUPPORT COST  TOTAL GENERAL SUPPORT as % of TOTAL  SS, 65	Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL GENERAL SUPPORT   57,659   58,157   57,192   44,539   42,169   -15,490   -26,9%							-80,000	-35.1%
EXECUTIVE DIRECTION   3,971   3,187   2,748   1,805   2,060   -1,911   -48,194     HUMAN RESOURCES   7,661   9,327   10,752   9,866   9,641   1,980   25,896     CFO	TOTAL GENERAL SUPPORT as % of TOTAL	8.8%	7.6%		11.1%	12.2%		
HUMAN RESOURCES	TOTAL GENERAL SUPPORT	57,659	58,157	57,192	44,539	42,169	-15,490	-26.9%
CFO         4,225         4,071         3,797         3,438         2,948         -1,277         -30.2%           PROCUREMENT         6,923         6,769         5,150         3,703         3,013         -3,910         -56.5%           LEGAL         1,318         1,572         2,357         2,501         1,759         441         33.5%           CENTRAL ADMIN SERVICES         7,299         7,684         4,116         3,743         3,895         -3,404         -46.6%         PROGRAM/PROJECT CONTROL         8,891         9,685         7,758         5,929         5,324         -3,567         -40.1%         INFORMATION OUTREACH         1,303         875         1,172         696         527         -776         -5,6%         INFORMATION SERVICES         16,062         14,985         13,462         10,339         10,896         -5,166         -32,2%         OTHER         6         2         5,880         2,519         2,106         2,100         35,000,0%           TOTAL MISSION SUPPORT as % of TOTAL         21,7%         19,3%         20,6%         23,5%         27,0%           TOTAL MISSION SUPPORT         141,921         148,299         118,794         94,486         93,339         -48,582         -34,2%	EXECUTIVE DIRECTION	3,971	3,187	2,748	1,805	2,060	-1,911	-48.1%
PROCUREMENT 6.923 6,769 5,150 3,703 3,013 -3,910 -56.5%  LEGAL 1,318 1,572 2,357 2,501 1,759 441 33.5%  CENTRAL ADMIN SERVICES 7,299 7,684 4,116 3,743 3,895 -3,404 -46.6%  PROGRAM/PROJECT CONTROL 8,891 9,685 7,758 5,929 5,324 -3,567 -40.1% INFORMATION OUTREACH 1,303 875 1,172 696 5,27 -776 -59.6% INFORMATION SERVICES 16,062 14,985 13,462 10,339 10,896 5-1,66 -32.2% OTHER 6 2 5,880 2,519 2,106 2,100 35,000.0%  TOTAL MISSION SUPPORT as % of TOTAL 21,7% 19,3% 20,6% 23,5% 27,0%  TOTAL MISSION SUPPORT 141,921 148,299 118,794 94,486 93,339 -48,582 -34,2%  ENVIRONMENTAL 7,323 4,686 4,237 3,494 3,331 -3,992 -54,5% SAFETY AND HEALTH 56,040 63,749 54,103 38,453 35,917 -20,123 -35,9%  ENVIRONMENTAL 3,046 6,532 5,344 4,172 3,847 801 26,3% MAINTENANCE 13,400 10,610 5,644 4,139 4,346 9,054 -67,6%  UTILITIES 17,602 19,956 19,326 17,688 18,249 647 3,7% SAFEGUARDS AND SECURITY 37,674 34,332 21,834 20,164 21,141 -16,533 -43,9%  SAFEGUARDS AND SECURITY 1,757 2,075 2,309 1,902 1,947 190 10,8%  QUALITY ASSURANCE 4,770 5,298 4,932 3,733 3,523 -1,247 -26,1%  LABORATORY/TECHNICAL SUPPORT 309 1,061 1,065 741 1,038 729 235,9%  TOTAL SITE SPECIFIC as % of TOTAL 4,3% 2,2% 0,4% 1,00% 3,6%  TOTAL SITE SPECIFIC as % of TOTAL 4,3% 2,2% 0,4% 1,00% 3,6%  TOTAL SITE SPECIFIC as % of TOTAL 4,3% 2,2% 0,4% 1,00% 3,6%  TOTAL SITE SPECIFIC as % of TOTAL 4,3% 2,2% 0,4% 1,00% 3,6%  TOTAL SITE SPECIFIC 28,436 16,882 2,531 4,148 12,508 -15,928 -56,0%  MANAGEMENT/INCENTIVE FEE 7,651 15,877 1,213 3,292 11,698 -15,928 -56,0%  MANAGEMENT/INCENTIVE FEE 7,651 15,877 1,213 3,292 11,698 -15,928 -56,0%  MANAGEMENT/INCENTIVE FEE 7,651 15,877 1,213 3,292 11,698 -15,928 -55,0%  LDRD / PDRD / SDRD 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	HUMAN RESOURCES	7,661	9,327	10,752	9,866	9,641	1,980	25.8%
LEGAL         1,318         1,572         2,357         2,501         1,759         441         33.5%           CENTRAL ADMIN SERVICES         7,299         7,684         4,116         3,743         3,895         -3,404         -46.6%           PROGRAM/PROJECT CONTROL         8,891         9,685         7,758         5,929         5,324         -3,567         -40.1%           INFORMATION OUTREACH         1,303         875         1,172         696         527         -776         -59.6%           INFORMATION SERVICES         16,062         14,985         13,462         10,339         10,896         -5,166         -32.2%           OTHER         6         2         5,880         2,519         2,106         2,100         35,000.0%           TOTAL MISSION SUPPORT as % of TOTAL         21.7%         19.3%         20.6%         23.5%         27.0%           TOTAL MISSION SUPPORT as % of TOTAL         21.7%         19.3%         20.6%         23.5%         27.0%           TOTAL MISSION SUPPORT as % of TOTAL         21.7%         19.3%         20.6%         23.5%         27.0%           TOTAL MISSION SUPPORT as % of TOTAL         21.49         14.921         148,299         118.794         94,86	CFO		4,071	3,797	3,438	2,948		-30.2%
CENTRAL ADMIN SERVICES         7,299         7,684         4,116         3,743         3,895         -3,404         -46,6%           PROGRAM/PROJECT CONTROL         8,891         9,685         7,758         5,929         5,324         -3,567         -40,1%           INFORMATION OUTREACH         1,303         875         1,172         696         527         -776         -59,6%           INFORMATION SERVICES         16,062         14,985         13,462         10,339         10,896         -5,166         -32,2%           OTHER         6         2         5,880         2,519         2,106         2,100         35,000,0%           TOTAL MISSION SUPPORT as % of TOTAL         21,7%         19,3%         20,6%         23,5%         27,0%           ENVIRONMENTAL         7,323         4,686         4,237         3,494         3,331         -3,992         -54,5%           SAFETY AND HEALTH         56,040         63,749         54,103         38,453         35,917         -20,123         -35,9%           FACILITIES MANAGEMENT         3,046         6,532         5,344         4,112         3,847         801         26,3%           MAINTENANCE         13,400         10,610         5,644		6,923	6,769	5,150				
PROGRAM/PROJECT CONTROL         8.891         9.685         7.758         5.929         5.324         -3.567         -40.1%           INFORMATION OUTREACH         1.303         875         1.172         696         527         -776         -59.6%           INFORMATION SERVICES         16.062         14.985         13.462         10.339         10.896         -5.166         -32.2%           OTHER         6         2         5.880         2.519         2.106         2,100         35,000.0%           TOTAL MISSION SUPPORT         141,921         148,299         118,794         94,486         93,339         -48,582         -34.2%           ENVIRONMENTAL         7,323         4,686         4,237         3,494         3,331         -3,992         -54.5%           SAFETY AND HEALTH         56,040         63,749         54,103         38,453         35,917         -20,123         -35.9%           FACILITIES MANAGEMENT         3,046         6,532         5,344         4,172         3,847         801         26,3%           MAINTENANCE         13,400         10,610         5,644         4,139         4,346         -9,054         -67,6%           SAFEGUARDS AND SECURITY         37,674         34,								
INFORMATION OUTREACH								
INFORMATION SERVICES   16,062   14,985   13,462   10,339   10,896   -5,166   -32.2%								
OTHER         6         2         5,880         2,519         2,106         2,100         35,000.0%           TOTAL MISSION SUPPORT as % of TOTAL TOTAL MISSION SUPPORT         121,7%         19,3%         20,6%         23,5%         27,0%								
TOTAL MISSION SUPPORT as % of TOTAL TOTAL MISSION SUPPORT  141,921 148,299 118,794 94,486 93,339 -48,582 -34,2%  ENVIRONMENTAL 7,323 4,686 4,237 3,494 3,331 -3,992 -54,5% SAFETY AND HEALTH 56,040 63,749 54,103 38,453 35,917 -20,123 -35,9% FACILITIES MANAGEMENT 3,046 6,532 5,344 4,172 3,847 801 26,3% MAINTENANCE 13,400 10,610 5,644 4,139 4,346 -9,054 -67,6% UTILITIES 17,602 19,956 19,326 17,688 18,249 647 3.7% SAFEGUARDS AND SECURITY 37,674 34,332 21,834 20,164 21,141 -16,533 -43,9% LOGISTICS SUPPORT 1,757 2,075 2,309 1,902 1,947 190 10.8% QUALITY ASSURANCE 4,770 5,298 4,932 3,733 3,523 -1,247 -26,1% LABORATORY/TECHNICAL SUPPORT 309 1,061 1,065 741 1,038 729 235,9%  TOTAL SITE SPECIFIC as % of TOTAL 4,3% 2,2% 0,4% 1,0% 3,6% TOTAL SITE SPECIFIC 28,436 16,882 2,531 4,148 12,508 -15,928 -56,0% MANAGEMENT/INCENTIVE FEE 27,651 15,877 1,213 3,292 11,698 -15,953 -57,7% TAXES 785 1,005 1,318 856 810 25 3,2% LDRD / PDRD / SDRD								
TOTAL MISSION SUPPORT         141,921         148,299         118,794         94,486         93,339         -48,582         -34,2%           ENVIRONMENTAL         7,323         4,686         4,237         3,494         3,331         -3,992         -54,5%           SAFETY AND HEALTH         56,040         63,749         54,103         38,453         35,917         -20,123         -35,9%           FACILITIES MANAGEMENT         3,046         6,532         5,344         4,172         3,847         801         26,3%           MAINTENANCE         13,400         10,610         5,644         4,139         4,346         -9,054         -67,6%           UTILITIES         17,602         19,956         19,326         17,688         18,249         647         3.7%           SAFEGUARDS AND SECURITY         37,674         34,332         21,834         20,164         21,141         -16,533         -43,9%           LOGISTICS SUPPORT         1,757         2,075         2,309         1,902         1,947         190         10.8%           QUALITY ASSURANCE         4,770         5,298         4,932         3,733         3,523         -1,247         -26.1%           LABORATORY/TECHNICAL SUPPORT         309	Office	Ü	-	2,000	2,019	2,100	2,100	22,000.070
SAFETY AND HEALTH         56,040         63,749         54,103         38,453         35,917         -20,123         -35.9%           FACILITIES MANAGEMENT         3,046         6,532         5,344         4,172         3,847         801         26,3%           MAINTENANCE         13,400         10,610         5,644         4,139         4,346         -9,054         -67.6%           UTILITIES         17,602         19,956         19,326         17,688         18,249         647         3.7%           SAFEGUARDS AND SECURITY         37,674         34,332         21,834         20,164         21,141         -16,533         -43.9%           LOGISTICS SUPPORT         1,757         2,075         2,309         1,902         1,947         190         10.8%           QUALITY ASSURANCE         4,770         5,298         4,932         3,733         3,523         -1,247         -26,1%           LABORATORY/TECHNICAL SUPPORT         309         1,061         1,065         741         1,038         729         235,9%           TOTAL SITE SPECIFIC as % of TOTAL         4,3%         2.2%         0.4%         1.0%         3.6%           TOTAL SITE SPECIFIC as % of TOTAL         4,3%         2.2%							-48,582	-34.2%
FACILITIES MANAGEMENT         3,046         6,532         5,344         4,172         3,847         801         26,3%           MAINTENANCE         13,400         10,610         5,644         4,139         4,346         -9,054         -67,6%           UTILITIES         17,602         19,956         19,326         17,688         18,249         647         3.7%           SAFEGUARDS AND SECURITY         37,674         34,332         21,834         20,164         21,141         -16,533         -43.9%           LOGISTICS SUPPORT         1,757         2,075         2,309         1,902         1,947         190         10.8%           QUALITY ASSURANCE         4,770         5,298         4,932         3,733         3,523         -1,247         -26.1%           LABORATORY/TECHNICAL SUPPORT         309         1,061         1,065         741         1,038         729         235.9%           TOTAL SITE SPECIFIC as % of TOTAL         4,3%         2.2%         0,4%         1.0%         3.6%           TOTAL SITE SPECIFIC         28,436         16,882         2,531         4,148         12,508         -15,928         -56.0%           MANAGEMENT/INCENTIVE FEE         27,651 <td< th=""><th>ENVIRONMENTAL</th><td>7,323</td><td>4,686</td><td>4,237</td><td>3,494</td><td>3,331</td><td>-3,992</td><td>-54.5%</td></td<>	ENVIRONMENTAL	7,323	4,686	4,237	3,494	3,331	-3,992	-54.5%
MAINTENANCE         13,400         10,610         5,644         4,139         4,346         -9,054         -67.6%           UTILITIES         17,602         19,956         19,326         17,688         18,249         647         3.7%           SAFEGUARDS AND SECURITY         37,674         34,332         21,834         20,164         21,141         -16,533         -43.9%           LOGISTICS SUPPORT         1,757         2,075         2,309         1,902         1,947         190         10.8%           QUALITY ASSURANCE         4,770         5,298         4,932         3,733         3,523         -1,247         -26.1%           LABORATORY/TECHNICAL SUPPORT         309         1,061         1,065         741         1,038         729         235.9%           TOTAL SITE SPECIFIC as % of TOTAL         4,3%         2.2%         0.4%         1.0%         3.6%           TOTAL SITE SPECIFIC         28,436         16,882         2,531         4,148         12,508         -15,928         -56.0%           MANAGEMENT/INCENTIVE FEE         27,651         15,877         1,213         3,292         11,698         -15,953         -57.7%           TAXES         785         1,005         1,318	SAFETY AND HEALTH	56,040	63,749	54,103	38,453	35,917	-20,123	-35.9%
UTILITIES       17,602       19,956       19,956       19,326       17,688       18,249       647       3.7%         SAFEGUARDS AND SECURITY       37,674       34,332       21,834       20,164       21,141       -16,533       -43.9%         LOGISTICS SUPPORT       1,757       2,075       2,309       1,902       1,947       190       10.8%         QUALITY ASSURANCE       4,770       5,298       4,932       3,733       3,523       -1,247       -26.1%         LABORATORY/TECHNICAL SUPPORT       309       1,061       1,065       741       1,038       729       235.9%         TOTAL SITE SPECIFIC as % of TOTAL       4.3%       2.2%       0.4%       1.0%       3.6%       -15,928       -56.0%         MANAGEMENT/INCENTIVE FEE       27,651       15,877       1,213       3,292       11,698       -15,953       -57.7%         TAXES       785       1,005       1,318       856       810       25       3.2%         LDRD / PDRD / SDRD       0       0       0       0       0       0       0       0       0       0	FACILITIES MANAGEMENT	3,046	6,532	5,344	4,172	3,847	801	26.3%
SAFEGUARDS AND SECURITY         37,674         34,332         21,834         20,164         21,141         -16,533         -43.9%           LOGISTICS SUPPORT         1,757         2,075         2,309         1,902         1,947         190         10.8%           QUALITY ASSURANCE         4,770         5,298         4,932         3,733         3,523         -1,247         -26.1%           LABORATORY/TECHNICAL SUPPORT         309         1,061         1,065         741         1,038         729         235.9%           TOTAL SITE SPECIFIC as % of TOTAL         4.3%         2.2%         0.4%         1.0%         3.6%         TOTAL SITE SPECIFIC         28,436         16,882         2,531         4,148         12,508         -15,928         -56.0%           MANAGEMENT/INCENTIVE FEE         27,651         15,877         1,213         3,292         11,698         -15,953         -57.7%           TAXES         785         1,005         1,318         856         810         25         3,2%           LDRD / PDRD / SDRD         0         0         0         0         0         0         0         0	MAINTENANCE	13,400	10,610	5,644	4,139	4,346	-9,054	-67.6%
LOGISTICS SUPPORT       1,757       2,075       2,309       1,902       1,947       190       10.8%         QUALITY ASSURANCE       4,770       5,298       4,932       3,733       3,523       -1,247       -26.1%         LABORATORY/TECHNICAL SUPPORT       309       1,061       1,065       741       1,038       729       235.9%         TOTAL SITE SPECIFIC as % of TOTAL       4.3%       2.2%       0.4%       1.0%       3.6%         TOTAL SITE SPECIFIC       28,436       16,882       2,531       4,148       12,508       -15,928       -56.0%         MANAGEMENT/INCENTIVE FEE       27,651       15,877       1,213       3,292       11,698       -15,953       -57.7%         TAXES       785       1,005       1,318       856       810       25       3.2%         LDRD / PDRD / SDRD       0       0       0       0       0       0       0       0       0	UTILITIES	17,602	19,956	19,326	17,688	18,249	647	3.7%
QUALITY ASSURANCE       4,770       5,298       4,932       3,733       3,523       -1,247       -26.1%         LABORATORY/TECHNICAL SUPPORT       309       1,061       1,065       741       1,038       729       235.9%         TOTAL SITE SPECIFIC as % of TOTAL       4.3%       2.2%       0.4%       1.0%       3.6%         TOTAL SITE SPECIFIC       28,436       16,882       2,531       4,148       12,508       -15,928       -56.0%         MANAGEMENT/INCENTIVE FEE       27,651       15,877       1,213       3,292       11,698       -15,953       -57.7%         TAXES       785       1,005       1,318       856       810       25       3.2%         LDRD / PDRD / SDRD       0       0       0       0       0       0       0       0       0	SAFEGUARDS AND SECURITY	37,674	34,332	21,834	20,164	21,141	-16,533	
LABORATORY/TECHNICAL SUPPORT       309       1,061       1,065       741       1,038       729       235.9%         TOTAL SITE SPECIFIC as % of TOTAL TOTAL SITE SPECIFIC       4.3%       2.2%       0.4%       1.0%       3.6%       3.6%       15,928       -15,928       -56.0%         MANAGEMENT/INCENTIVE FEE       27,651       15,877       1,213       3,292       11,698       -15,953       -57.7%         TAXES       785       1,005       1,318       856       810       25       3.2%         LDRD / PDRD / SDRD       0       0       0       0       0       0       0       0       0       0       0       0       0								
TOTAL SITE SPECIFIC as % of TOTAL         4.3%         2.2%         0.4%         1.0%         3.6%           TOTAL SITE SPECIFIC         28,436         16,882         2,531         4,148         12,508         -15,928         -56.0%           MANAGEMENT/INCENTIVE FEE         27,651         15,877         1,213         3,292         11,698         -15,953         -57.7%           TAXES         785         1,005         1,318         856         810         25         3.2%           LDRD / PDRD / SDRD         0         0         0         0         0         0         0         0         0	-							
TOTAL SITE SPECIFIC         28,436         16,882         2,531         4,148         12,508         -15,928         -56.0%           MANAGEMENT/INCENTIVE FEE         27,651         15,877         1,213         3,292         11,698         -15,953         -57.7%           TAXES         785         1,005         1,318         856         810         25         3.2%           LDRD / PDRD / SDRD         0         0         0         0         0         0         0         0         0	LABORATORY/TECHNICAL SUPPORT	309	1,001	1,005	/41	1,038	129	233.9%
TAXES       785       1,005       1,318       856       810       25       3.2%         LDRD / PDRD / SDRD       0       0       0       0       0       0       0       0       0							-15,928	-56.0%
LDRD / PDRD / SDRD 0 0 0 0 0 0 0.0%	MANAGEMENT/INCENTIVE FEE	27,651	15,877	1,213	3,292	11,698	-15,953	-57.7%
	TAXES	785	1,005	1,318	856	810	25	3.2%
87	LDRD / PDRD / SDRD			0	0	0	0	0.0%
		8	7					

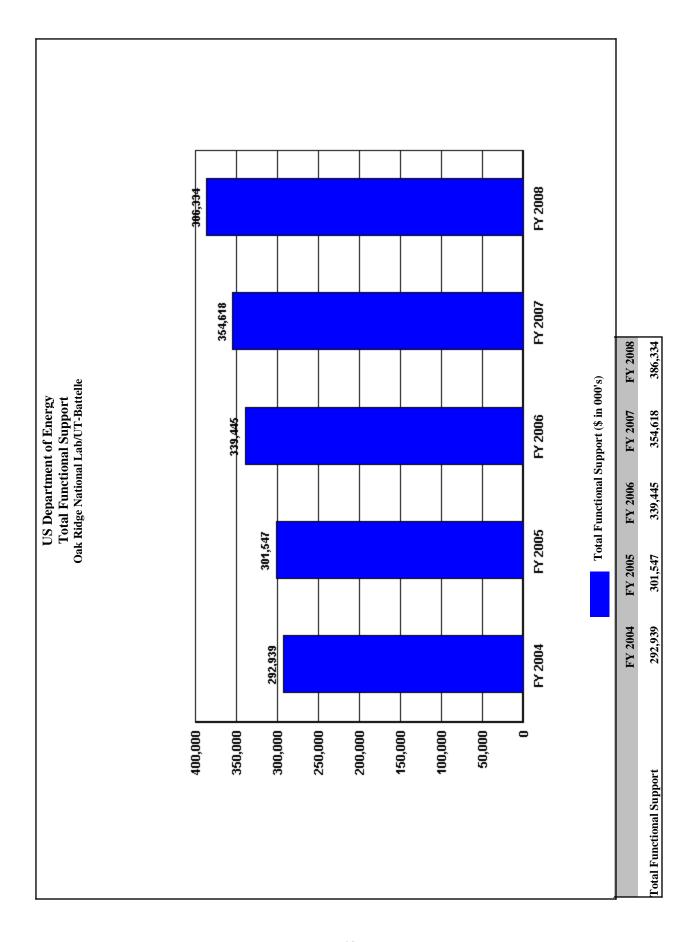


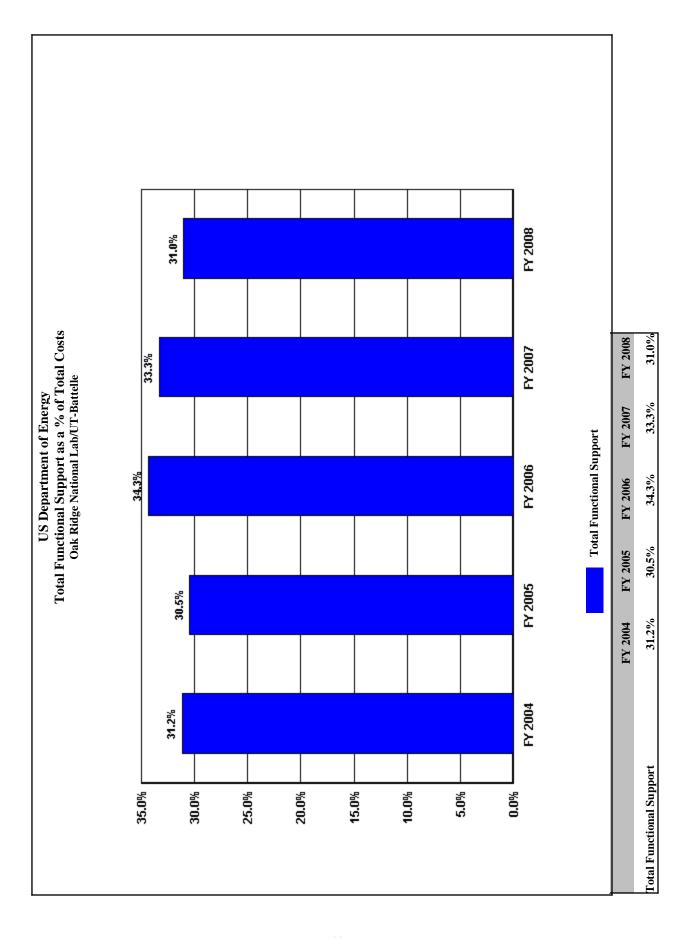


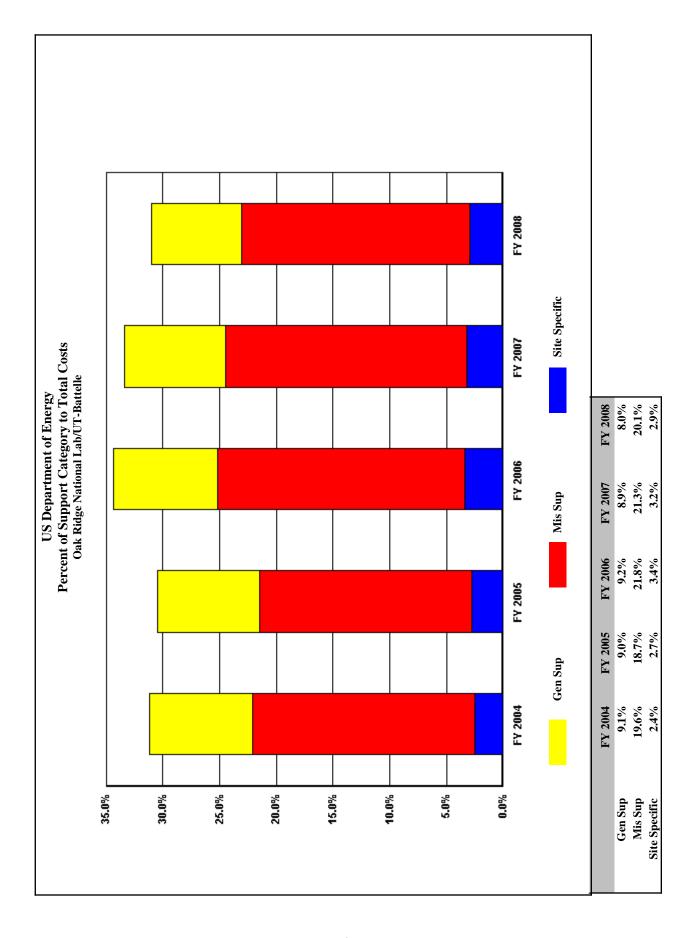


## Trends in Total Support Cost by Functional Categories Oak Ridge National Lab/UT-Battelle (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs	940,216	990,268	988,324	1,063,388	1,246,157	305,941	32.5%
Capital Construction	168,729	103,512	53,965	69,118	71,276	-97,453	-57.8%
Total Costs Less Construction	771,487	886,756	934,359	994,270	1,174,881	403,394	52.3%
Total Support Costs	292,939	301,547	339,445	354,618	386,334	93,395	31.9%
<b>Mission Direct Operation</b>	478,548	585,209	594,914	639,652	788,547	309,999	64.8%
Mission Direct Operation as % of Total Cost	50.9%	59.1%	60.2%	60.2%	63.3%		
Capital Construction as % of Total Cost	17.9%	10.5%	5.5%	6.5%	5.7%		
<b>Total Support Cost as % of Total Cost</b>	31.2%	30.5%	34.3%	33.3%	31.0%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	31.2%	30.5%	34.3%	33.3%	31.0%		
TOTAL SUPPORT COST	292,939	301,547	339,445	354,618	386,334	93,395	31.9%
TOTAL GENERAL SUPPORT as % of TOTAL	9.1%	9.0%	9.2%	8.9%	8.0%		
TOTAL GENERAL SUPPORT	85,217	89,423	90,579	94,201	99,466	14,249	16.7%
EXECUTIVE DIRECTION	12,801	13,906	13,520	14,017	15,236	2,435	19.0%
HUMAN RESOURCES	6,981	7,662	8,308	9,645	11,192	4,211	60.3%
СБО	10,731	12,016	13,133	13,996	15,592	4,861	45.3%
PROCUREMENT	5,320	5,658	6,044	6,067	7,319	1,999	37.6%
LEGAL	1,894	1,568	1,819	1,785	1,946	52	2.7%
CENTRAL ADMIN SERVICES	5,663	11,060	8,899	9,756	11,622	5,959	105.2%
PROGRAM/PROJECT CONTROL	1,354	1,136	1,224	1,258	1,462	108	8.0%
INFORMATION OUTREACH	9,935	9,228	10,717	10,320	10,614	679	6.8%
INFORMATION SERVICES	23,913	21,737	25,549	26,346	23,528	-385	-1.6%
OTHER	6,625	5,452	1,366	1,011	955	-5,670	-85.6%
TOTAL MISSION SUPPORT as % of TOTAL	19.6%	18.7%	21.8%	21.3%	20.1%		
TOTAL MISSION SUPPORT	184,725	184,932	215,695	226,431	250,241	65,516	35.5%
ENVIRONMENTAL	10,449	9,888	10,060	9,561	10,737	288	2.8%
SAFETY AND HEALTH	30,172	25,971	28,787	32,777	38,843	8,671	28.7%
FACILITIES MANAGEMENT	33,889	30,136	47,575	49,813	49,908	16,019	47.3%
MAINTENANCE	51,137	57,405	62,666	66,229	71,932	20,795	40.7%
UTILITIES	20,510	22,929	26,268	25,515	33,284	12,774	62.3%
SAFEGUARDS AND SECURITY	16,985	17,196	19,217	21,886	23,118	6,133	36.1%
LOGISTICS SUPPORT	7,421	6,572	7,300	6,844	6,941	-480	-6.5%
QUALITY ASSURANCE	4,949	4,662	5,583	4,949	4,933	-16	-0.3%
LABORATORY/TECHNICAL SUPPORT	9,213	10,173	8,239	8,857	10,545	1,332	14.5%
TOTAL SITE SPECIFIC as % of TOTAL	2.4%	2.7%	3.4%	3.2%	2.9%		
TOTAL SITE SPECIFIC	22,997	27,192	33,171	33,986	36,627	13,630	59.3%
MANAGEMENT/INCENTIVE FEE	7,043	8,184	10,700	10,987	10,479	3,436	48.8%
TAXES	1,353	1,822	2,384	2,357	2,492	1,139	84.2%
LDRD / PDRD / SDRD	14,601	17,186	20,087	20,642	23,656	9,055	62.0%
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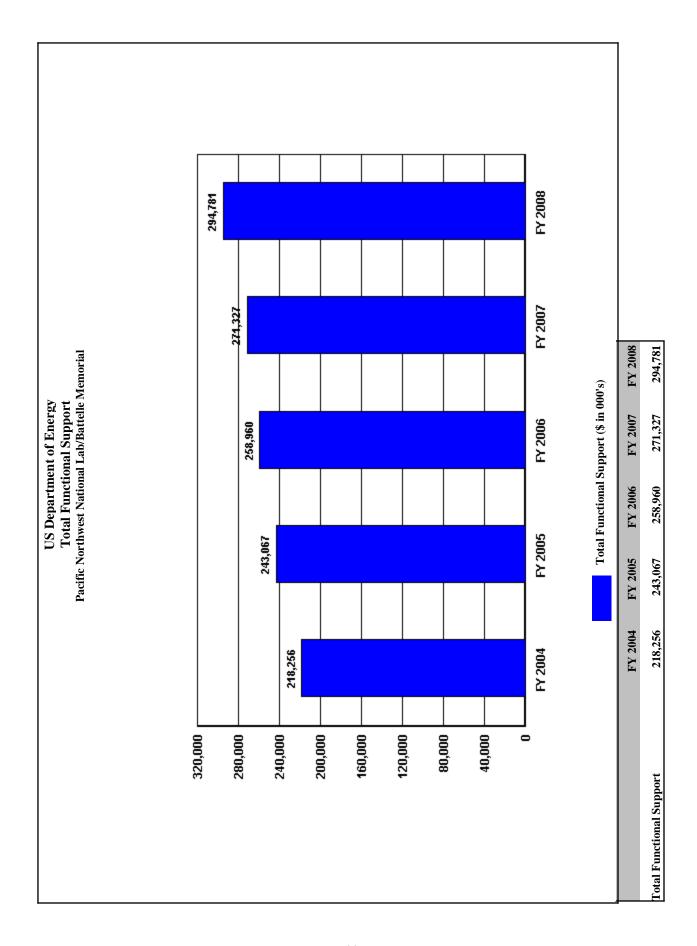


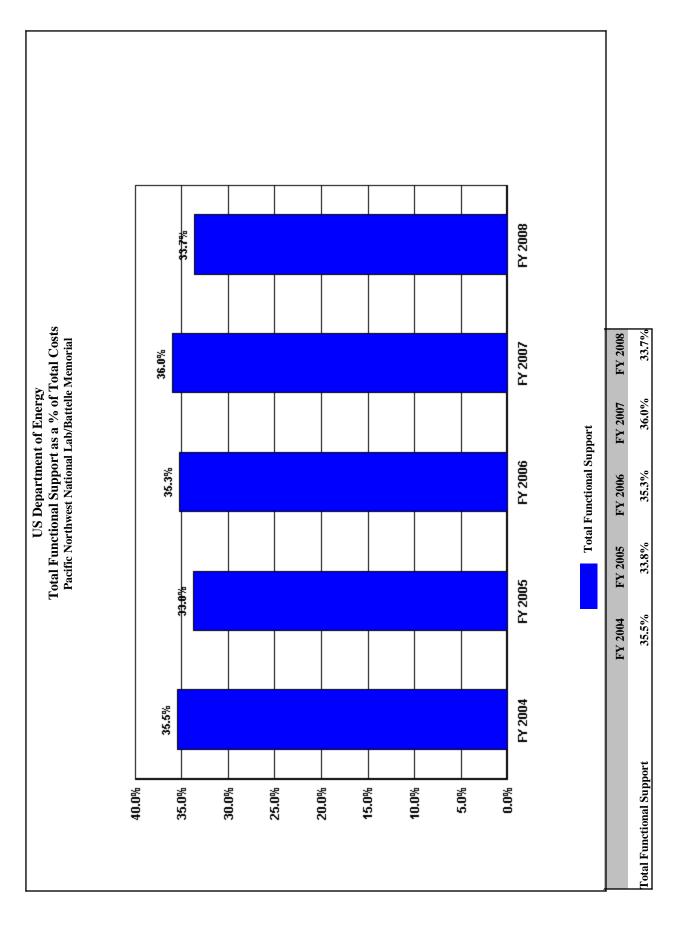


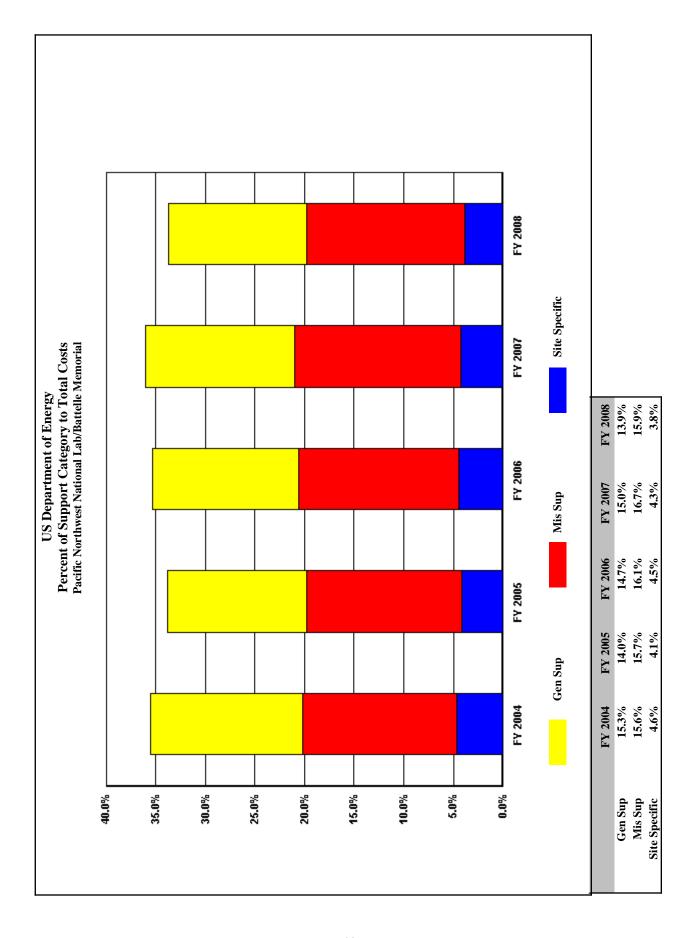


## Trends in Total Support Cost by Functional Categories Pacific Northwest National Lab/Battelle Memorial (\$000) FY 2008

Total Costs	FY 2004 614,443	FY 2005 719,778	FY 2006 734,007	FY 2007 753,274	FY 2008 874,985	\$ Change 2004 To FY 2008 260,542	% Change 2004 To FY 2008 42.4%
Capital Construction	11,563	17,901	20,931	34,685	46,094	34,531	298.6%
Total Costs Less Construction	602,880	701,877	713,076	718,589	828,891	226,011	37.5%
Total Support Costs	218,256	243,067	258,960	271,327	294,781	76,525	35.1%
<b>Mission Direct Operation</b>	384,624	458,810	454,116	447,262	534,110	149,486	38.9%
Mission Direct Operation as % of Total Cost	62.6%	63.7%	61.9%	59.4%	61.0%		
Capital Construction as % of Total Cost	1.9%	2.5%	2.9%	4.6%	5.3%		
<b>Total Support Cost as % of Total Cost</b>	35.5%	33.8%	35.3%	36.0%	33.7%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	35.5%	33.8%	35.3%	36.0%	33.7%		
TOTAL SUPPORT COST	218,256	243,067	258,960	271,327	294,781	76,525	35.1%
TOTAL GENERAL SUPPORT as % of TOTAL	15.3%	14.0%	14.7%	15.0%	13.9%		
TOTAL GENERAL SUPPORT	93,904	100,486	107,807	113,107	121,885	27,981	29.8%
EXECUTIVE DIRECTION	4,697	7,288	7,977	8,117	5,532	835	17.8%
HUMAN RESOURCES	4,887	5,353	6,224	6,207	8,338	3,451	70.6%
CFO	11,510	11,849	13,402	14,813	16,489	4,979	43.3%
PROCUREMENT	6,194	6,710	7,274	8,646	9,871	3,677	59.4%
LEGAL	890	955	1,054	1,116	1,569	679	76.3%
CENTRAL ADMIN SERVICES	6,193	5,747	6,026	7,172	7,500	1,307	21.1%
PROGRAM/PROJECT CONTROL	3,096	3,617	3,697	4,695	5,191	2,095	67.7%
INFORMATION OUTREACH	36,777	41,162	41,431	38,596	41,354	4,577	12.4%
INFORMATION SERVICES	19,660	17,805	20,722	23,745	26,041	6,381	32.5%
OTHER	0	0	0	0	0	0	0.0%
TOTAL MISSION SUPPORT as % of TOTAL	15.6%	15.7%	16.1%	16.7%	15.9%		
TOTAL MISSION SUPPORT	95,827	113,029	118,395	126,042	139,543	43,716	45.6%
ENVIRONMENTAL	4,176	3,949	4,594	5,066	5,360	1,184	28.4%
SAFETY AND HEALTH	19,385	21,936	22,425	24,673	24,257	4,872	25.1%
FACILITIES MANAGEMENT	26,851	31,403	33,544	34,680	45,262	18,411	68.6%
MAINTENANCE	11,842	13,194	14,458	13,445	15,059	3,217	27.2%
UTILITIES	6,986	6,073	7,111	7,383	7,281	295	4.2%
SAFEGUARDS AND SECURITY	11,108	17,983	16,522	20,771	18,891	7,783	70.1%
LOGISTICS SUPPORT	2,056	2,579	2,893	2,474	3,129	1,073	52.2%
QUALITY ASSURANCE	4,128	3,982	4,317	4,419	5,670	1,542	37.4%
LABORATORY/TECHNICAL SUPPORT	9,295	11,930	12,531	13,131	14,634	5,339	57.4%
TOTAL SITE SPECIFIC as % of TOTAL	4.6%	4.1%	4.5%	4.3%	3.8%		
TOTAL SITE SPECIFIC	28,525	29,552	32,758	32,178	33,353	4,828	16.9%
MANAGEMENT/INCENTIVE FEE	12,492	12,487	13,863	13,618	13,572	1,080	8.6%
TAXES	2,630	2,840	2,566	3,349	3,286	656	24.9%
LDRD / PDRD / SDRD	13,403	14,225	16,329	15,211	16,495	3,092	23.1%
	9	5					

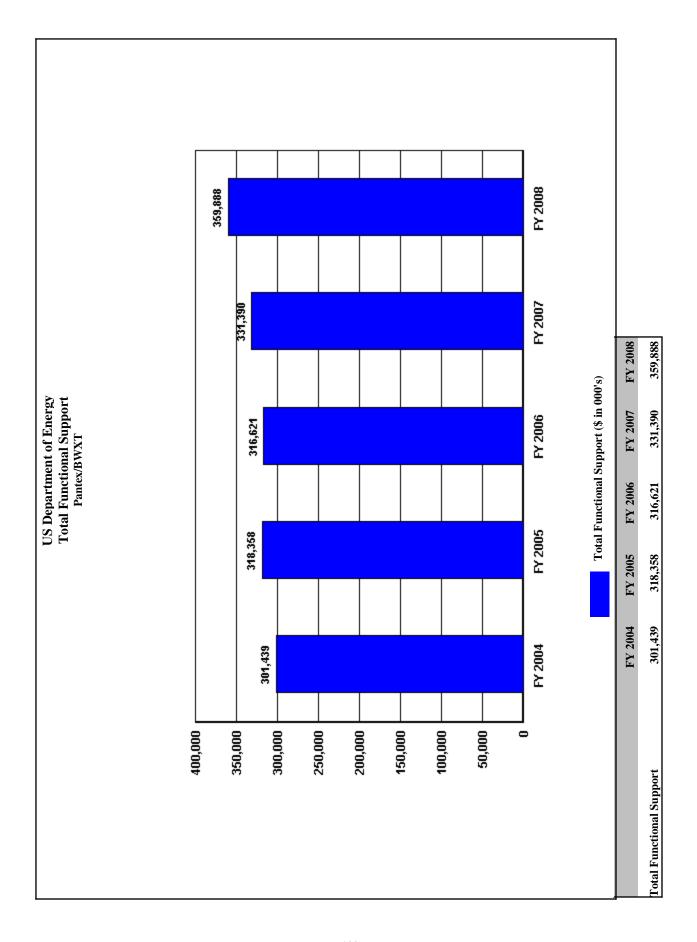


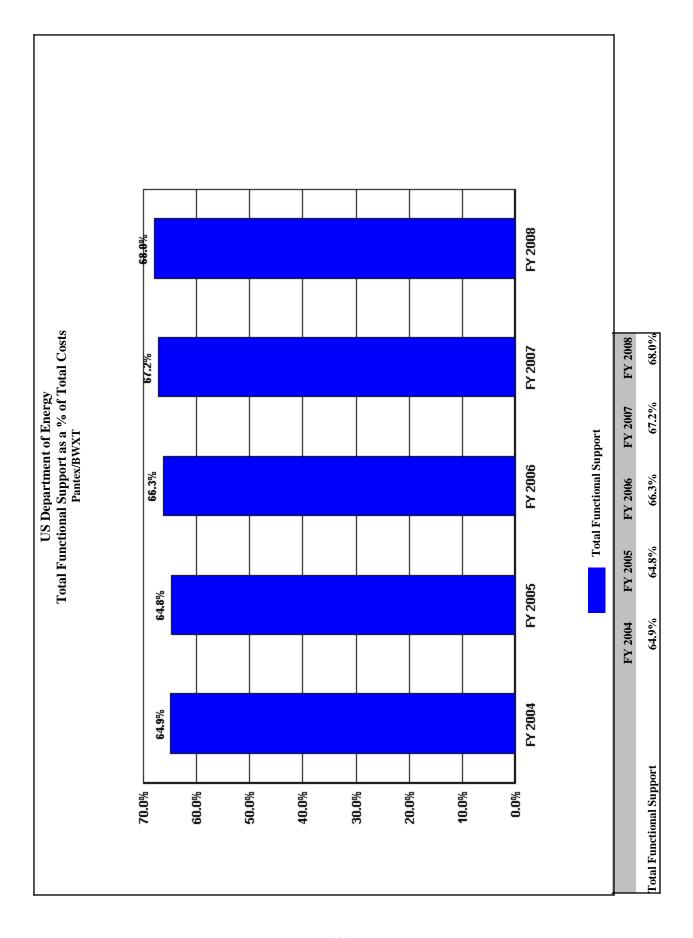


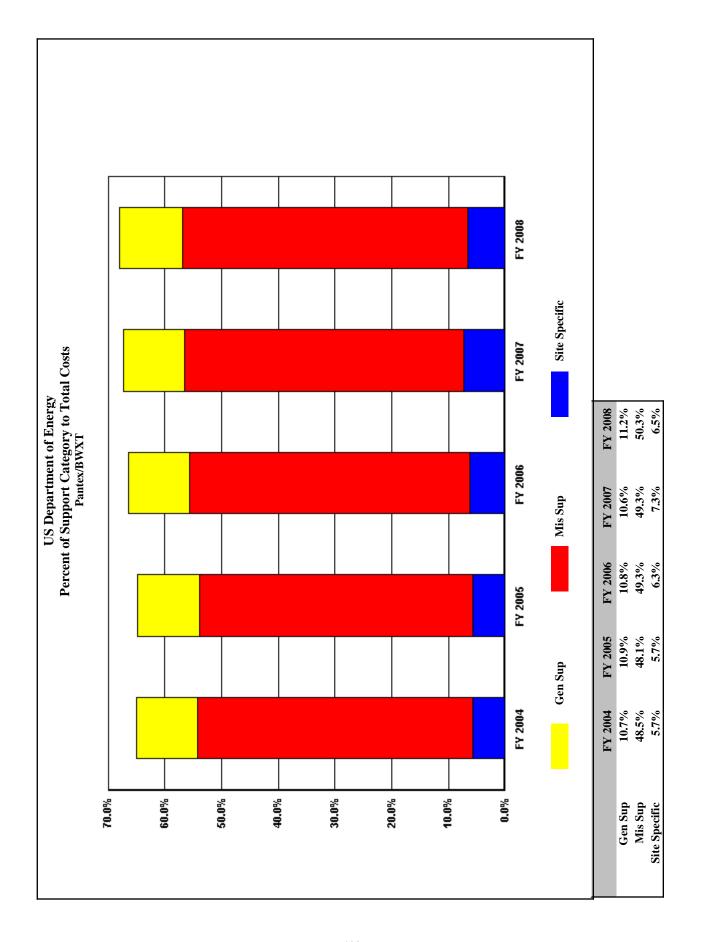


# Trends in Total Support Cost by Functional Categories Pantex/BWXT (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs	464,429	491,626	477,423	492,933	529,415	64,986	14.0%
Capital Construction	25,635	31,469	29,343	19,792	27,748	2,113	8.2%
Total Costs Less Construction	438,794	460,157	448,080	473,141	501,667	62,873	14.3%
Total Support Costs	301,439	318,358	316,621	331,390	359,888	58,449	19.4%
<b>Mission Direct Operation</b>	137,355	141,799	131,459	141,751	141,779	4,424	3.2%
Mission Direct Operation as % of Total Cost	29.6%	28.8%	27.5%	28.8%	26.8%		
Capital Construction as % of Total Cost	5.5%	6.4%	6.1%	4.0%	5.2%		
<b>Total Support Cost as % of Total Cost</b>	64.9%	64.8%	66.3%	67.2%	68.0%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	64.9%	64.8%	66.3%	67.2%	68.0%		
TOTAL SUPPORT COST	301,439	318,358	316,621	331,390	359,888	58,449	19.4%
TOTAL GENERAL SUPPORT as % of TOTAL	10.7%	10.9%	10.8%	10.6%	11.2%		
TOTAL GENERAL SUPPORT	49,619	53,552	51,405	52,474	59,128	9,509	19.2%
EXECUTIVE DIRECTION	1,259	1,243	1,555	1,413	1,305	46	3.7%
HUMAN RESOURCES	6,251	7,325	6,740	7,611	7,560	1,309	20.9%
CFO	5,276	5,526	4,876	5,029	5,122	-154	-2.9%
PROCUREMENT	4,682	4,594	4,090	4,502	3,876	-806	-17.2%
LEGAL	1,194	1,036	1,228	1,618	1,699	505	42.3%
CENTRAL ADMIN SERVICES	7,963	8,784	7,375	7,598	9,334	1,371	17.2%
PROGRAM/PROJECT CONTROL	5,911	7,996	8,177	7,822	7,138	1,227	20.8%
INFORMATION OUTREACH	1,632	1,526	1,528	1,078	1,146	-486	-29.8%
INFORMATION SERVICES	15,336	15,430	15,754	15,705	19,813	4,477	29.2%
OTHER	115	92	82	98	2,135	2,020	1,756.5%
TOTAL MISSION SUPPORT as % of TOTAL	48.5%	48.1%	49.3%	49.3%	50.3%		
TOTAL MISSION SUPPORT	225,266	236,683	235,298	242,987	266,112	40,846	18.1%
ENVIRONMENTAL	9,517	11,589	10,805	9,982	10,965	1,448	15.2%
SAFETY AND HEALTH	42,388	45,485	46,123	45,327	48,968	6,580	15.5%
FACILITIES MANAGEMENT	35,700	33,435	20,119	17,591	18,680	-17,020	-47.7%
MAINTENANCE	43,554	43,820	45,236	49,162	49,769	6,215	14.3%
UTILITIES	9,227	10,704	11,528	11,008	12,542	3,315	35.9%
SAFEGUARDS AND SECURITY	67,571	74,572	78,987	84,981	97,482	29,911	44.3%
LOGISTICS SUPPORT	7,151	7,884	9,136	9,901	9,785	2,634	36.8%
QUALITY ASSURANCE	6,235	6,333	6,755	7,543	10,758	4,523	72.5%
LABORATORY/TECHNICAL SUPPORT	3,923	2,861	6,609	7,492	7,163	3,240	82.6%
TOTAL SITE SPECIFIC as % of TOTAL	5.7%	5.7%	6.3%	7.3%	6.5%		
TOTAL SITE SPECIFIC	26,554	28,123	29,918	35,929	34,648	8,094	30.5%
MANAGEMENT/INCENTIVE FEE	23,940	25,644	27,500	32,695	33,743	9,803	40.9%
TAXES	391	1,091	888	1,787	-205	-596	-152.4%
LDRD / PDRD / SDRD	2,223	1,388	1,530	1,447	1,110	-1,113	-50.1%
	9	9					

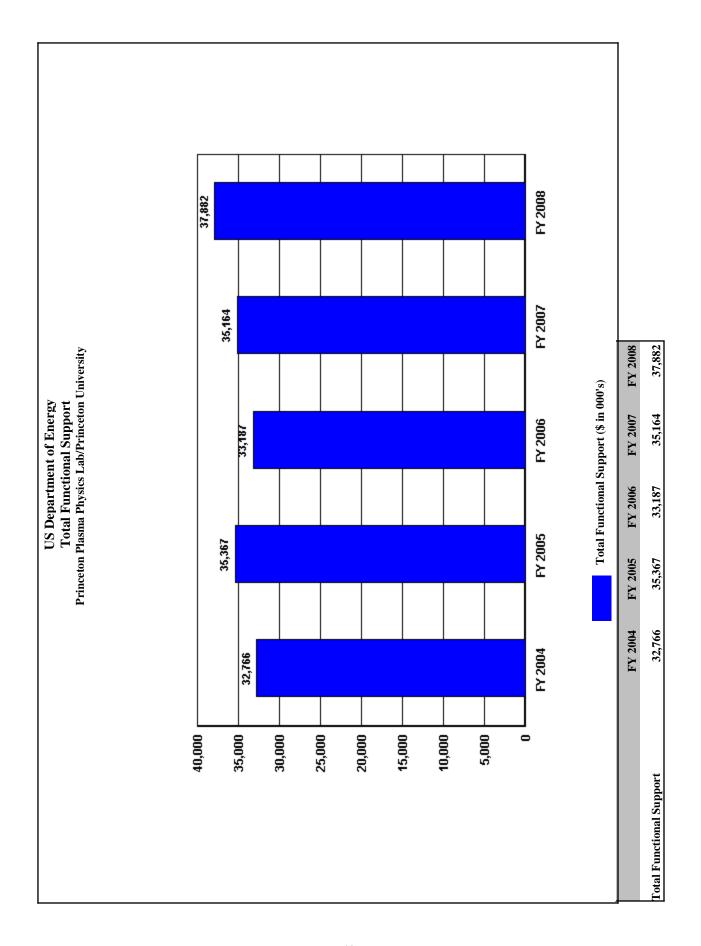


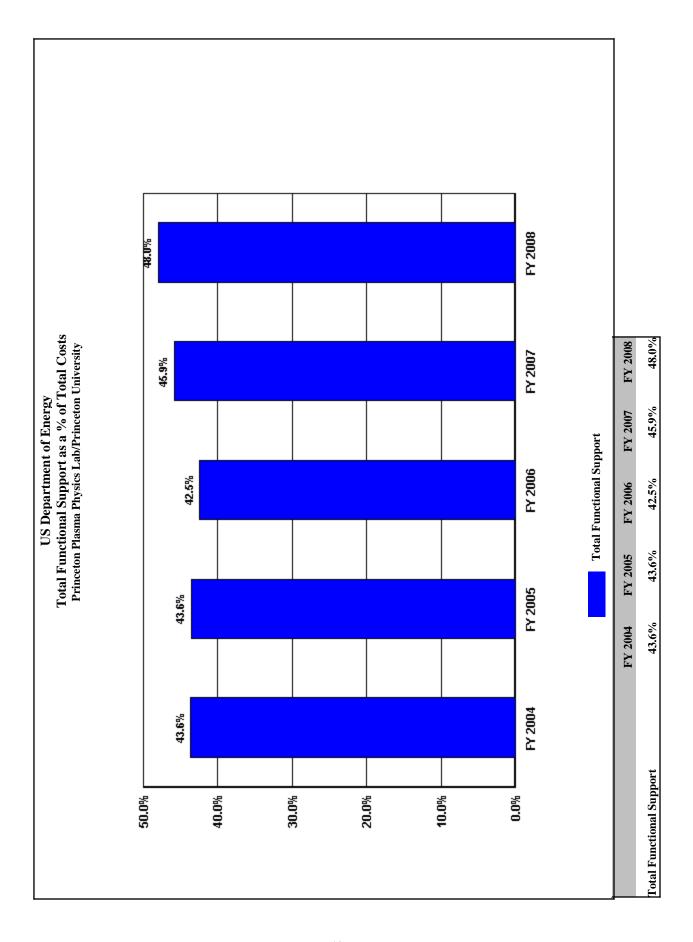


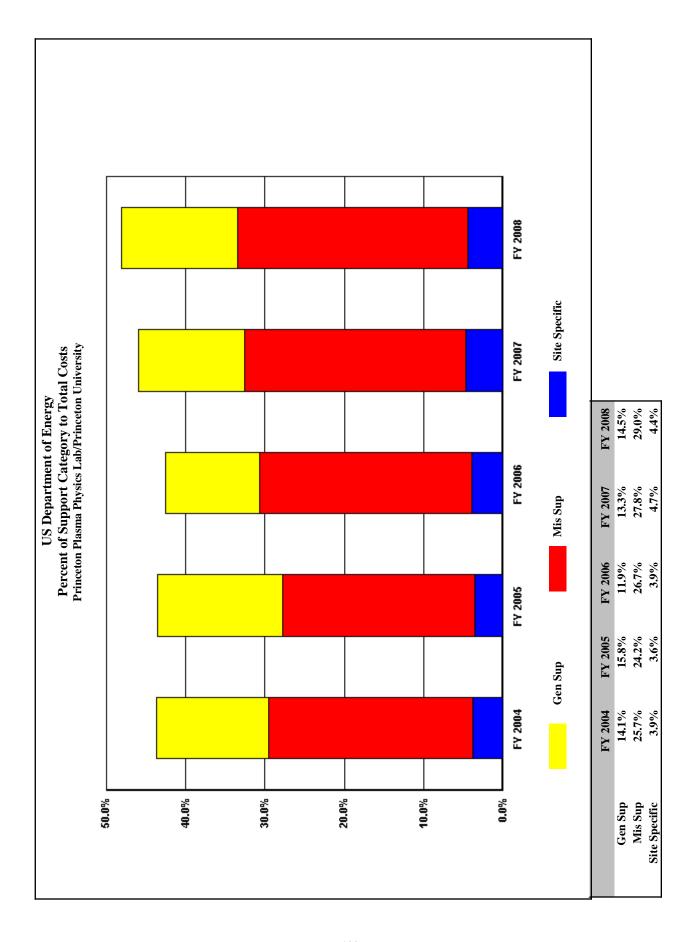


## Trends in Total Support Cost by Functional Categories Princeton Plasma Physics Lab/Princeton University (\$000) FY 2008

Total Costs         75,117         81,158         78,151         76,635         78,930         3,8           Capital Construction         12,297         16,671         16,513         15,178         14,554         2,2           Total Costs Less Construction         62,820         64,487         61,638         61,457         64,376         1,5           Total Support Costs         32,766         35,367         33,187         35,164         37,882         5,1	18.4% 66 2.5% 6 15.6%
Total Costs Less Construction 62,820 64,487 61,638 61,457 64,376 1,5	66 2.5% 6 15.6%
, , , , , , , , , , , , , , , , , , , ,	6 15.6%
Total Support Costs 32,766 35,367 33,187 35,164 37,882 5,1	
	-11.8%
Mission Direct Operation 30,054 29,120 28,451 26,293 26,494 -3,5	
Mission Direct Operation as % of Total Cost 40.0% 35.9% 36.4% 34.3% 33.6%	
Capital Construction as % of Total Cost 16.4% 20.5% 21.1% 19.8% 18.4%	
Total Support Cost as % of Total Cost 43.6% 43.6% 42.5% 45.9% 48.0%	
Total 100.0% 100.0% 100.0% 100.0% 100.0%	
TOTAL SUPPORT COST as % of TOTAL COST 43.6% 43.6% 42.5% 45.9% 48.0%	
TOTAL SUPPORT COST 32,766 35,367 33,187 35,164 37,882 5,1	.6 15.6%
TOTAL GENERAL SUPPORT as % of TOTAL 14.1% 15.8% 11.9% 13.3% 14.5%	
TOTAL GENERAL SUPPORT 10,595 12,847 9,266 10,226 11,473	8.3%
EXECUTIVE DIRECTION 809 808 824 901 1,124 3	5 38.9%
HUMAN RESOURCES 960 790 765 781 790 -1	70 -17.7%
CFO 1,405 1,307 1,253 1,272 1,293 -1	2 -8.0%
PROCUREMENT 635 648 671 693 606 .	-4.6%
LEGAL 0 0 0 11 102 1	100.0%
CENTRAL ADMIN SERVICES 203 204 232 257 240	18.2%
PROGRAM/PROJECT CONTROL 705 664 692 901 932 2	32.2%
, , , , , , , , , , , , , , , , , , , ,	3.0%
, , , , , , , , , , , , , , , , , , , ,	18.9%
OTHER 63 3,053 -625 29 -62 -1	-198.4%
TOTAL MISSION SUPPORT as % of TOTAL 25.7% 24.2% 26.7% 27.8% 29.0%	
TOTAL MISSION SUPPORT 19,271 19,620 20,871 21,311 22,925 3,6	19.0%
ENVIRONMENTAL 0 0 256 277 1,378 1,3	78 100.0%
SAFETY AND HEALTH 1,852 1,798 1,833 1,865 1,777 ·	-4.0%
FACILITIES MANAGEMENT 3,387 3,473 3,492 3,355 3,358	-0.9%
MAINTENANCE 6,461 6,699 7,241 7,847 8,177 1,7	6 26.6%
UTILITIES 3,554 3,788 3,887 3,513 4,585 1,0	
, , , , , , , , , , , , , , , , , , , ,	-3.5%
200010000011011	7 12.2%
C-1	4 -2.2%
LABORATORY/TECHNICAL SUPPORT 996 988 1,097 1,085 602 -3	-39.6%
TOTAL SITE SPECIFIC as % of TOTAL 3.9% 3.6% 3.9% 4.7% 4.4%	
TOTAL SITE SPECIFIC 2,900 2,900 3,050 3,627 3,484 5	34 20.1%
MANAGEMENT/INCENTIVE FEE 2,900 2,900 3,050 3,100 3,000 1	00 3.4%
TAXES 0 0 0 0 0	0.0%
	100.0%
103	

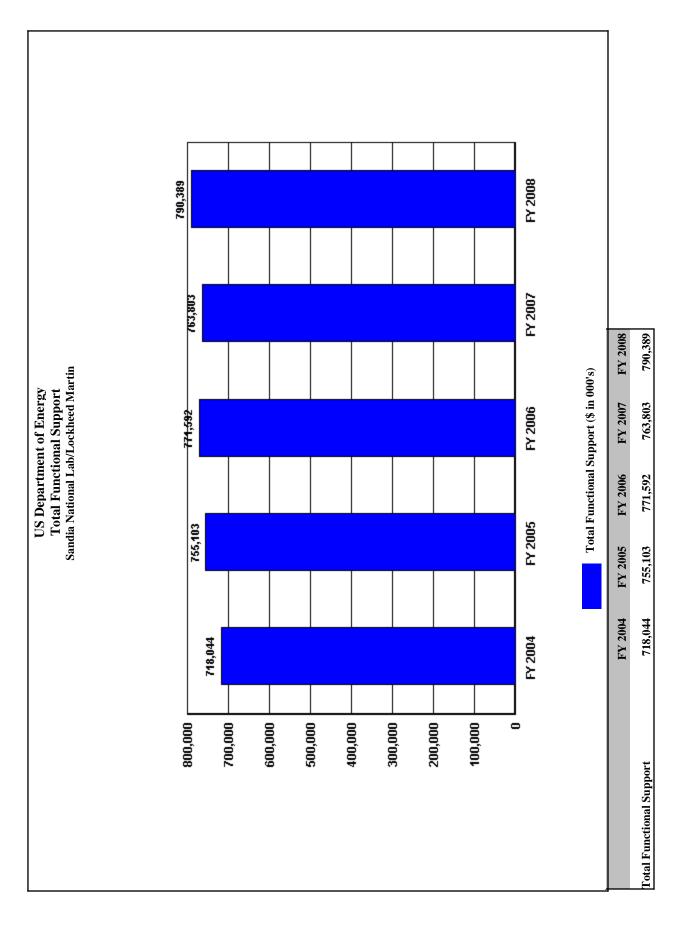


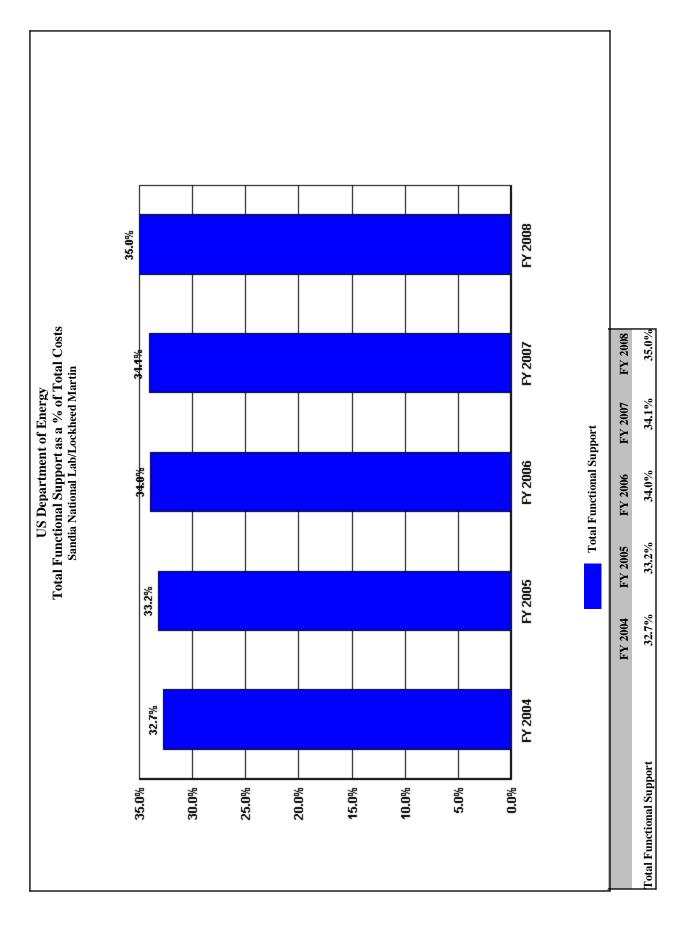


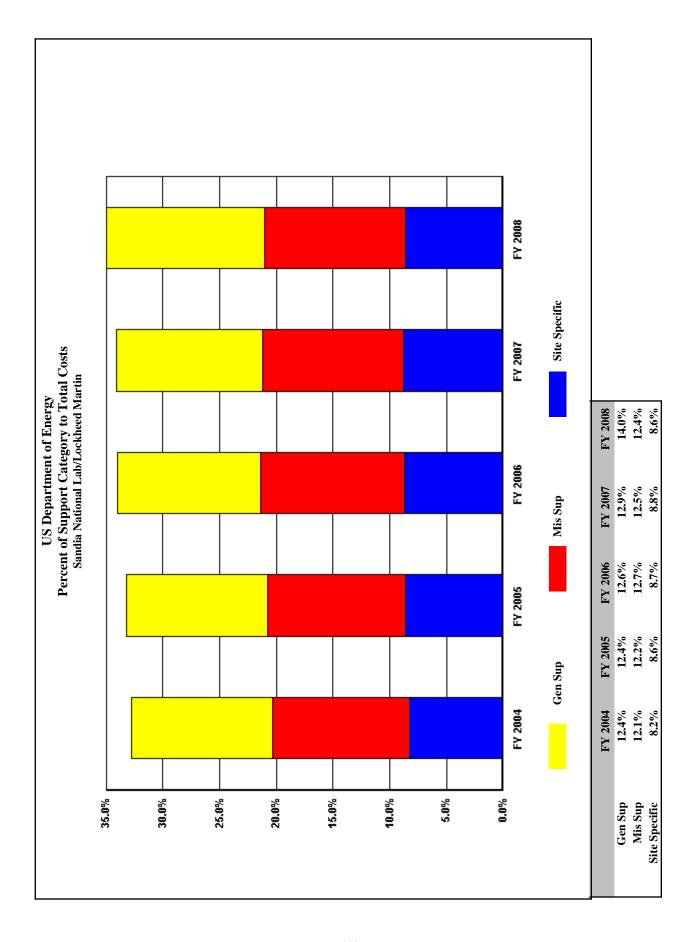


### Trends in Total Support Cost by Functional Categories Sandia National Lab/Lockheed Martin (\$000) FY 2008

	F 1 2	2000					
Total Costs	FY 2004 2,193,341	FY 2005 2,273,769	FY 2006 2,272,618	FY 2007 2,239,578	FY 2008 2,261,091	\$ Change 2004 To FY 2008 67,750	% Change 2004 To FY 2008 3.1%
Capital Construction	264,797	219,298	212,445	119,599	71,808	-192,989	-72.9%
Total Costs Less Construction	1,928,544	2,054,471	2,060,173	2,119,979	2,189,283	260,739	13.5%
Total Support Costs	718,044	755,103	771,592	763,803	790,389	72,345	10.1%
Mission Direct Operation	1,210,500	1,299,368	1,288,581	1,356,176	1,398,894	188,394	15.6%
Mission Direct Operation as % of Total Cost	55.2%	57.1%	56.7%	60.6%	61.9%	_	
Capital Construction as % of Total Cost	12.1%	9.6%	9.3%	5.3%	3.2%		
Total Support Cost as % of Total Cost	32.7%	33.2%	34.0%	34.1%	35.0%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	32.7%	33.2%	34.0%	34.1%	35.0%		
TOTAL SUPPORT COST	718,044	755,103	771,592	763,803	790,389	72,345	10.1%
TOTAL GENERAL SUPPORT as % of TOTAL	12.4%	12.4%	12.6%	12.9%	14.0%		
TOTAL GENERAL SUPPORT	272,516	282,871	286,403	288,357	315,560	43,044	15.8%
EXECUTIVE DIRECTION	23,574	24,124	24,311	24,511	26,910	3,336	14.2%
HUMAN RESOURCES	28,412	29,143	30,707	25,947	21,668	-6,744	-23.7%
CFO	10,431	11,006	11,563	11,693	9,258	-1,173	-11.2%
PROCUREMENT	14,728	15,638	17,311	16,859	14,628	-100	-0.7%
LEGAL	5,315	6,043	6,777	9,265	8,630	3,315	62.4%
CENTRAL ADMIN SERVICES	15,745	15,953	15,552	14,207	13,666	-2,079	-13.2%
PROGRAM/PROJECT CONTROL	46,087	55,332	55,893	63,653	66,662	20,575	44.6%
INFORMATION OUTREACH	15,215	15,697	13,084	13,048	10,893	-4,322	-28.4%
INFORMATION SERVICES	113,066	105,703	111,657	103,299	128,623	15,557	13.8%
OTHER	-57	4,232	-452	5,875	14,622	14,679	25,752.6%
TOTAL MISSION SUPPORT as % of TOTAL	12.1%	12.2%	12.7%	12.5%	12.4%		
TOTAL MISSION SUPPORT	266,071	276,616	287,639	278,907	281,060	14,989	5.6%
ENVIRONMENTAL	1,585	1,707	11,262	7,380	19,939	18,354	1,158.0%
SAFETY AND HEALTH	32,944	39,140	50,408	54,427	44,054	11,110	33.7%
FACILITIES MANAGEMENT	95,093	102,712	74,448	74,037	63,653	-31,440	-33.1%
MAINTENANCE	37,278	37,511	46,462	50,117	63,195	25,917	69.5%
UTILITIES	19,036	21,180	25,979	25,212	24,703	5,667	29.8%
SAFEGUARDS AND SECURITY	67,242	61,118	64,373	52,309	47,997	-19,245	-28.6%
LOGISTICS SUPPORT	12,063	12,523	13,359	14,160	15,687	3,624	30.0%
QUALITY ASSURANCE	830	725	1,348	1,265	1,832	1,002	120.7%
LABORATORY/TECHNICAL SUPPORT	0	0	0	0	0	0	0.0%
TOTAL SITE SPECIFIC as % of TOTAL	8.2%	8.6%	8.7%	8.8%	8.6%		
TOTAL SITE SPECIFIC	179,457	195,616	197,550	196,539	193,769	14,312	8.0%
MANAGEMENT/INCENTIVE FEE	24,288	24,726	26,045	24,985	27,385	3,097	12.8%
TAXES	63,575	68,883	67,578	69,162	59,548	-4,027	-6.3%
LDRD / PDRD / SDRD	91,594	102,007	103,927	102,392	106,836	15,242	16.6%
	10	)7					

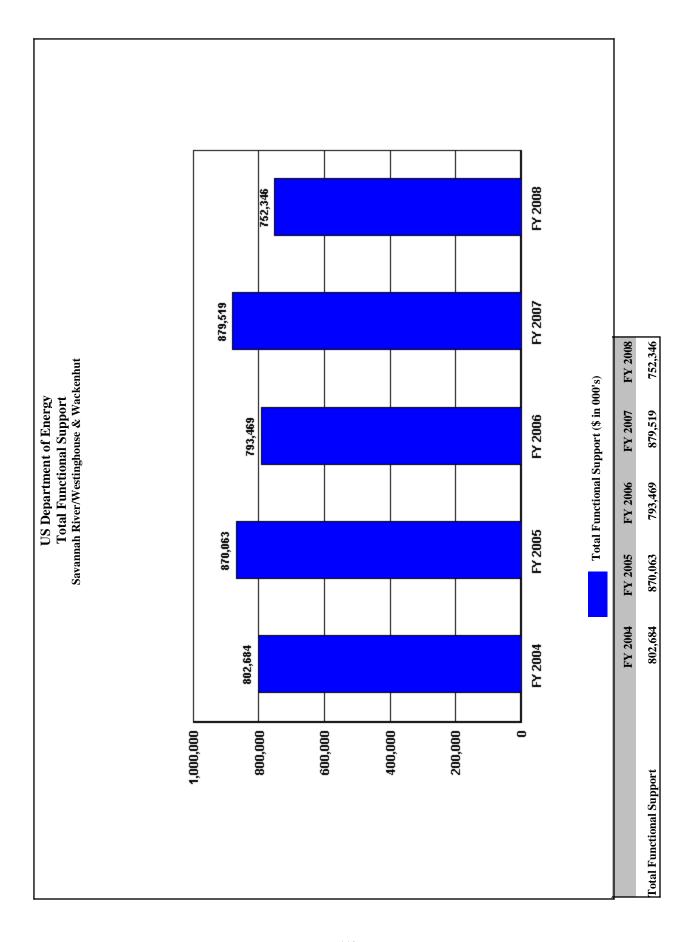


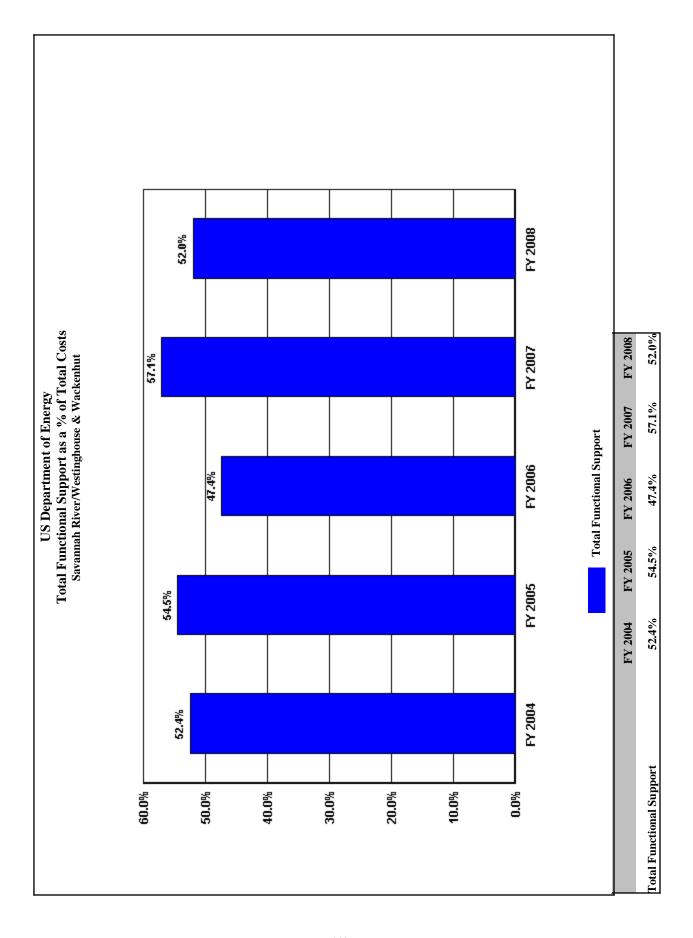


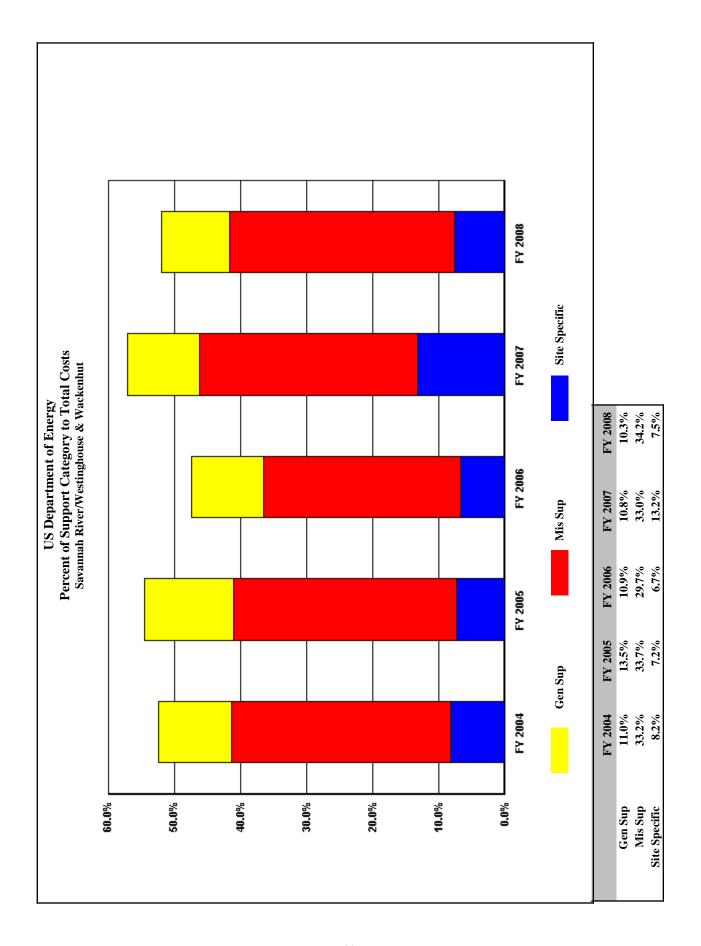


#### Trends in Total Support Cost by Functional Categories Savannah River/Westinghouse & Wackenhut (\$000) FY 2008

Total Costs Less Construction	Total Costs	FY 2004 1,531,255	FY 2005 1,597,448	FY 2006 1,675,307	FY 2007 1,541,065	FY 2008 1,447,352	\$ Change 2004 To FY 2008 -83,903	% Change 2004 To FY 2008 -5.5%
Total Support Costs   S82,684   870,863   793,469   879,519   752,346   -50,338   -6.3%	Capital Construction	104,796	68,871	71,042	63,215	33,322	-71,474	-68.2%
Mission Direct Operation	Total Costs Less Construction	1,426,459	1,528,577	1,604,265	1,477,850	1,414,030	-12,429	-0.9%
Mission Direct Operation as % of Total Cost   40.7%   41.2%   48.4%   38.8%   45.7%   42.5%   41.1%   2.3%     Total Support Cost as % of Total Cost   52.4%   54.5%   47.4%   57.1%   52.0%     Total Support Cost as % of Total Cost   52.4%   54.5%   47.4%   57.1%   52.0%     Total Support Cost as % of Total Cost   52.4%   54.5%   47.4%   57.1%   52.0%     Total Support Cost as % of Total Cost   52.4%   54.5%   47.4%   57.1%   52.0%     Total Support Cost as % of Total Cost   52.4%   54.5%   47.4%   57.1%   52.0%     Total Support Cost as % of Total Cost   68.899   215.903   182.919   167.189   148.757   -20.142   -11.9%     EXECUTIVE DIRECTION   7.095   7.361   8.036   8.306   8.869   1.774   25.0%     HIMAN RESOURCES   13.778   13.660   13.123   13.588   12.348   -1.430   -10.4%     CFO   13.205   13.353   12.517   13.193   12.848   -3.57   -2.7%     PROCUREMENT   11.711   15.158   16.331   16.336   14.956   3.245   27.7%     LEGAL   4.422   3.626   3.932   3.548   3.273   -9.99   -22.5%     CENTRAL ADMIN SERVICES   18.799   19.123   12.376   12.357   11.250   -7.549   40.2%     PROCRAMPROJECT CONTROL   37.819   41.920   36.538   35.437   31.857   4.232   -16.5%     INFORMATION OUTREACH   5.073   5.607   5.107   5.940   4.625   44.8   8.8%     INFORMATION OUTREACH   5.073   5.607   5.107   5.940   4.625   44.8   8.8%     INFORMATION OUTREACH   5.96.894   58.8724   498.265   58.8602   494.704   -13.790   -2.7%     TOTAL MISSION SUPPORT as % of TOTAL   33.2%   33.7%   29.7%   33.0%   34.2%     TOTAL MISSION SUPPORT as % of TOTAL   33.2%   33.7%   29.7%   33.0%   34.2%     TOTAL MISSION SUPPORT   4.46.57   4.4	Total Support Costs	802,684	870,063	793,469	879,519	752,346	-50,338	-6.3%
Total Support Cost as % of Total Cost   52.4%   54.5%   47.4%   57.1%   52.0%	Mission Direct Operation	623,775	658,514	810,796	598,331	661,684	37,909	6.1%
Total Support Cost as % of Total Cost	Mission Direct Operation as % of Total Cost	40.7%	41.2%	48.4%	38.8%	45.7%		
TOTAL SUPPORT COST as % of TOTAL COST   S2.4%   54.5%   47.4%   57.1%   52.0%	Capital Construction as % of Total Cost	6.8%	4.3%	4.2%	4.1%	2.3%		
TOTAL SUPPORT COST as % of TOTAL COST TOTAL SUPPORT COST 80.2684 870,063 793,469 879,519 752,246 -50,338 -6.3% TOTAL SUPPORT TOTAL SUPPORT as % of TOTAL 11.0% 13.5% 10.9% 10.5% 10.3% 10.3% 10.3% 10.3% 10.4% 10.4% 10.5% 10.	Total Support Cost as % of Total Cost	52.4%	54.5%	47.4%	57.1%	52.0%		
TOTAL SUPPORT COST  107AL GENERAL SUPPORT as % of TOTAL  110%  110	Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL GENERAL SUPPORT as % of TOTAL  TOTAL GENERAL SUPPORT  168,899  215,593  182,919  167,189  148,757  -20,142  -11,9%  EXECUTIVE DIRECTION  7,095  7,361  8,036  8,306  8,869  1,774  25,0%  HUMAN RESOURCES  13,778  13,669  13,123  13,538  12,348  -1,430  -10,4%  CFO  13,205  13,235  12,517  13,193  12,248  -357  -27,7%  PROCUREMENT  11,711  15,158  16,331  16,336  14,956  3,245  27,77%  LEGAL  4,222  3,626  3,932  3,548  3,273  -949  -22,5%  CENTRAL ADMIN SERVICES  18,799  19,123  12,376  12,357  11,250  -7,549  -40,2%  PROGRAM/PROJECT CONTROL  37,819  41,920  36,538  35,437  31,857  -6,232  16,57%  16FORMATION OUTREACH  5,073  5,607  5,107  5,040  4,625  -448  -8,87%  OTHER  TOTAL MISSION SUPPORT as % of TOTAL  33,22%  53,724  498,226  508,862  494,704  -13,799  -2,7%  ENVIRONMENTAL  24,972  21,673  18,693  21,530  18,538  24,934  -16,203  -2,37%  14,936  -2,37%  14,937  14,937  14,937  -2,7%  25,87%  SAFETY AND HEALTH  110,972  21,673  18,693  21,530  18,538  24,934  -16,203  -3,945  14,956  -3,245  -4,934  -4,704  -13,799  -2,7%  SAFETY AND HEALTH  110,972  12,6978  13,185  13,588  12,348  14,047  14,947  14,947  14,947  14,947  14,947  14,947  14,947  15,948  15,949  16,940  16,940  16,947  16,947  16,943  18,949	TOTAL SUPPORT COST as % of TOTAL COST	52.4%	54.5%	47.4%	57.1%	52.0%		
TOTAL GENERAL SUPPORT 168,899 215,593 182,919 167,189 148,757 -20,142 -11,9% EXECUTIVE DIRECTION 7,095 7,361 8,036 8,306 8,869 1,774 25,0% HUMAN RESOURCES 13,778 13,669 13,123 13,538 12,248 -1,430 -10,4% CFO 13,205 13,353 12,517 13,193 12,848 -357 -2.7% PROCUREMENT 11,711 15,158 16,331 16,336 14,956 3,245 27,7% LEGAL 4,222 3,626 3,932 3,548 3,273 9-49 -22,55% CENTRAL ADMIN SERVICES 18,799 19,123 12,376 12,375 11,250 -7,549 -40,2% PROGRAM/PROJECT CONTROL 37,819 41,920 36,538 35,437 31,587 -6,232 -16,55% INFORMATION OUTREACH 5,073 5,607 5,107 5,040 4,625 -448 8.88% OTHER 8,855 48,520 31,978 14,067 7,067 -1,818 -20,5% TOTAL MISSION SUPPORT 8,885 48,520 31,978 14,067 7,067 -1,818 -20,5% TOTAL MISSION SUPPORT 508,494 538,724 498,226 508,862 494,704 -13,790 -2,7% ENVIRONMENTAL 24,972 21,673 18,693 21,530 18,538 -6,434 -25,89% MAINTENANCE 123,801 133,417 100,6184 103,898 99,419 -24,382 -10,79% MAINTENANCE 123,801 133,417 106,184 103,898 99,419 -24,382 -19,79% UTLITIES MAPAGEMENT 41,137 39,318 28,822 26,638 24,934 -16,203 -39,94% MAINTENANCE 123,801 133,417 106,184 103,898 99,419 -24,382 -19,79% UTLITIES 45,437 46,521 51,594 46,047 50,595 5,158 11,4% SAFEGUARDS AND SECURITY 86,495 87,924 91,697 101,571 104,659 18,164 21,09% UTLITIES 123,801 133,417 106,184 103,898 99,419 -24,382 -19,79% UTLITIES 124,870 14,884 22,486 24,885 -16,406 -13,176 UTLITIES MAPAGEMENT 22,830 30,404 22,826 23,805 1,257 5,85% QUALITY ASSURANCE 24,552 24,182 21,178 22,921 19,730 -4,822 19,79% UTLITIES 125,291 115,746 112,324 20,3468 108,885 -16,406 -13,176 MANAGEMENT/INCENTIVE FEE 124,870 115,746 112,324 20,3468 108,885 -16,406 -13,176 MANAGEMENT/INCENTIVE FEE 124,870 115,746 112,324 20,3468 108,885 -16,406 -13,176 MANAGEMENT/INCENTIVE FEE 124,870 115,746 112,324 20,3468 108,885 -16,406 -13,176 MANAGEMENT/INCENTIVE FEE 124,870 10 610 691 594 173 41,115 LDRD/PDRD/SDRD 0 0 508 2,604 2,826 2,826 100,09%	TOTAL SUPPORT COST	802,684	870,063	793,469	879,519	752,346	-50,338	-6.3%
EXECUTIVE DIRECTION 7,095 7,361 8,036 8,306 8,869 1,774 25.0% HUMAN RESOURCES 13,778 13,669 13,123 13,538 12,348 -1,430 -10.43% CFO 13,205 13,353 12,517 13,193 12,848 -357 -2.7% PROCUREMENT 111,711 15,158 16,331 16,336 14,956 3,245 27.7% LEGAL 4,222 3,626 3,932 3,548 3,273 9.49 -22.5% CENTRAL ADMIN SERVICES 18,799 19,123 12,376 12,357 11,250 -7,549 -40,2% PROGRAM/PROJECT CONTROL 37,819 41,920 36,538 35,437 31,587 -6,232 -16.5% INFORMATION OUTREACH 5,073 5,607 5,107 5,040 4,625 -448 8,8% INFORMATION SERVICES 48,312 47,255 42,981 45,367 41,934 -6,378 -13,23% OTHER 8,885 48,520 31,978 14,067 7,067 -1,818 -20,5% TOTAL MISSION SUPPORT as % of TOTAL 33,2% 33,7% 29,7% 33,0% 34,2% TOTAL MISSION SUPPORT 508,494 538,724 498,226 508,862 494,704 -13,790 -2.7% ENVIRONMENTAL 24,972 21,673 18,693 21,530 18,538 -6,434 -25,5% MAINTENANCE 123,301 13,3417 106,184 103,389 99,419 -24,382 -19,7% UTILITIES 45,437 46,521 51,594 46,947 50,595 5,158 11,43% SAFEGUARDS AND SECURITY 86,495 87,924 91,607 101,571 104,659 18,164 21.0% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 19,700 -4,882 -19,6% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 19,670 -1,55% TOTAL SITE SPECIFIC as % of TOTAL 8,2% 7,2% 6,7% 13,2% 7,2% 115,746 112,324 20,3468 108,885 -16,406 -13,11% LABORATORY/TECHNICAL SUPPORT 21,282 115,746 112,324 20,3468 108,885 -16,406 -13,11% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 26,402 -2,898 9,9% TOTAL SITE SPECIFIC as % of TOTAL 8,2% 7,2% 6,7% 13,2% 2,046 2,826 2,826 100,0% LABORATORY/TECHNICAL SUPPORT 21,282 115,746 111,206 200,173 105,465 -19,405 -13,11% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 26,402 -2,898 -9,9% TOTAL SITE SPECIFIC as % of TOTAL 125,291 115,746 111,206 200,173 105,465 -19,405 -13,11% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 26,402 -2,898 -9,9% TOTAL SITE SPECIFIC as % of TOTAL 125,291 115,746 111,206 200,173 105,465 -19,405 -13,11% LABORATORY/TECHNICAL SUPPORT 0 0 0 0 508 2,604 2,826 2,826 100,00%							20.142	
HUMAN RESOURCES 13,778 13,669 13,123 13,538 12,348 -1,430 -10.4.94 CFO 13,205 13,353 12,517 13,193 12,848 -357 -2.7% PROCUREMENT 11,711 15,158 16,331 16,336 14,956 3,245 27.7% LEGAL 4,222 3,626 3,932 3,548 3,273 -949 -22.5% PROGRAM/PROJECT CONTROL 37,819 41,920 36,538 35,437 31,587 -6,232 -16.5% INFORMATION OUTREACH 5,073 5,607 5,107 5,040 4,625 -448 8.8% INFORMATION SERVICES 48,312 47,256 42,981 45,367 41,934 -6,378 -13,2% OTHER 8.885 48,520 31,978 14,067 7,067 -1,818 -20.5% TOTAL MISSION SUPPORT as % of TOTAL 33,2% 33,7% 29,7% 33,0% 34,2% TOTAL MISSION SUPPORT TOTAL MISSION SUPPORT TOTAL 110,972 126,978 130,196 135,548 127,342 16,370 14,8% SAFETY AND HEALTH 110,972 126,978 130,196 135,548 127,342 16,370 14,8% AMANGEMENT 41,137 39,318 228,822 26,638 24,934 -16,203 -39,4% MAINTENANCE 123,801 133,417 106,184 103,898 99,419 -24,382 -19.7% UTILITIES ADARGEMENT 21,380 13,3417 106,184 103,898 99,419 -24,382 -19.7% UTILITIES SAPEGUARDS AND SECURITY 86,495 87,924 91,697 101,571 104,659 18,164 21.0% LABORATORY/TECHNICAL SUPPORT 21,828 28,307 25,801 23,880 23,085 1,257 5,88% 105,485 115,744 112,324 203,468 108,885 -16,406 -13,1% LABORATORY/TECHNICAL SUPPORT 21,828 28,307 25,801 23,880 23,085 1,257 5,89% 105 115,744 112,324 203,468 108,885 -16,406 -13,1% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 26,402 -2,898 -9,9% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC 125,291 115,746 111,206 200,173 105,465 -19,405 -15,5% 13,200 10,000 10 508 2,604 2,826 2,826 100.0% 13,200 10,000 10 508 2,604 2,826 2,826 100.0% 13,200 10,000 10 508 2,604 2,826 2,826 100.0% 13,200 10,000 10 508 2,604 2,826 2,826 100.0% 13,200 10,000 10 508 2,60	TOTAL GENERAL SUPPORT	168,899	215,593	182,919	167,189	148,757	-20,142	-11.9%
CFO PROCUREMENT 11,711 15,158 16,331 12,317 13,193 12,848 -357 -2.7% PROCUREMENT 11,711 15,158 16,331 16,336 14,956 3,245 27,7% LEGAL  4,222 3,626 3,932 3,548 3,273 -949 -22,5% CENTRAL ADMIN SERVICES 18,799 19,123 12,376 11,257 11,250 -7,549 -40,2% PROGRAM/PROJECT CONTROL 37,819 41,920 36,538 35,437 31,587 -6,232 -16,5% INFORMATION OUTREACH 5,073 5,607 5,107 5,040 4,625 -448 -8,8% INFORMATION SERVICES 48,312 47,256 42,981 45,367 41,934 -6,378 -13,2% OTHER  8,885 48,520 31,978 14,067 7,067 -1,818 -20,5%  TOTAL MISSION SUPPORT as % of TOTAL 33,2% 53,744 498,226 508,862 494,704 -13,790 -2,7% ENVIRONMENTAL 24,972 21,673 18,693 21,530 18,538 -6,434 -25,8% AAFETY AND HEALTH 110,972 126,978 130,196 135,548 127,342 16,6370 14,8% MAINTENANCE 123,801 133,417 106,184 103,898 99,419 -24,382 -10,97% UTILITIES MANAGEMENT 41,137 39,318 28,822 26,638 24,934 -16,203 -39,4% MAINTENANCE 123,801 133,417 106,184 103,898 99,419 -24,382 -10,97% UTILITIES SAFEGUARDS AND SECURITY 86,495 87,924 91,697 101,571 104,659 18,164 21,0% LOGISTICS SUPPORT 21,828 28,307 25,801 23,880 23,085 1,257 5,889  100ALTY ASSURANCE 24,552 24,182 21,178 22,929 26,602 2,898 -9,9%  TOTAL SITE SPECIFIC as % of TOTAL 8,2% 7,2% 6,7% 13,2% 7,5%  TOTAL SITE SPECIFIC as % of TOTAL 8,2% 7,2% 6,7% 13,2% 7,5% 10740 -13,790 -2,7% 10741 115,746 112,324 203,468 108,885 -16,406 -13,1% LDRD / PDRD / SDRD 0 0 0 508 2,604 2,826 2,826 10,0%	EXECUTIVE DIRECTION	7,095	7,361	8,036	8,306	8,869	1,774	25.0%
PROCUREMENT  11,711  15,158  16,331  16,336  14,956  3,245  27,77%  LEGAL  4,222  3,626  3,932  3,548  3,273  949  -22,5%  CENTRAL ADMIN SERVICES  18,799  19,123  12,376  12,357  11,250  -7,549  -40,2%  PROGRAM/PROJECT CONTROL  37,819  41,920  36,538  35,437  31,587  -6,232  -16,5%  INFORMATION OUTREACH  5,073  5,607  5,107  5,040  4,625  -448  -8,8%  1NFORMATION SERVICES  48,312  47,256  42,981  45,367  41,934  -6,378  -13,2%  OTHER  8,885  48,520  31,978  14,067  7,067  -1,818  -20,5%  TOTAL MISSION SUPPORT as % of TOTAL  33,2%  533,7%  29,7%  33,0%  34,2%  TOTAL MISSION SUPPORT  508,494  538,724  498,226  508,862  494,704  -13,790  -2,7%  ENVIRONMENTAL  24,972  21,673  18,693  21,530  18,538  -6,434  -25,8%  SAFETY AND HEALTH  110,972  126,978  130,196  135,548  127,342  16,370  14,8%  FACILITIES MANAGEMENT  41,137  39,318  28,822  26,638  24,934  -16,203  -39,4%  MAINTENANCE  123,801  133,417  106,184  103,898  99,419  -24,382  -19,7%  UTILITIES  45,437  46,521  51,594  46,947  50,595  5,158  11,4%  SAFEGUARDS AND SECURITY  21,828  28,307  25,801  23,802  23,085  1,257  5,8%  QUALTIY ASSURANCE  24,552  24,182  21,178  22,921  19,730  4,822  -19,6%  10TAL SITE SPECIFIC as % of TOTAL  8,2%  7,2%  6,7%  11,206  20,173  105,465  -19,405  -15,5%  TOTAL SITE SPECIFIC as % of TOTAL  8,2%  7,2%  6,7%  11,206  20,173  105,465  -19,405  -15,5%  TAXES  421  0  610  691  594  173  41,174  115,746  112,026  2,826  2,826  10,00%	HUMAN RESOURCES		· · · · · · · · · · · · · · · · · · ·	· ·	· ·	· ·	· ·	-10.4%
LEGAL       4,222       3,626       3,932       3,548       3,273       -949       -22.5%         CENTRAL ADMIN SERVICES       18,799       19,123       12,376       12,357       11,250       -7,549       -40.2%         PROGRAM/PROJECT CONTROL       37,819       41,920       36,538       35,437       31,587       -6,232       -16,5%         INFORMATION OUTREACH       5,073       5,607       5,107       5,040       4,625       -448       -8.8%         INFORMATION SERVICES       48,312       47,256       42,981       45,367       41,934       -6,378       -13,2%         OTHER       8,885       48,520       31,978       14,067       7,067       -1,818       -20,5%         TOTAL MISSION SUPPORT as % of TOTAL         33,2%       33,7%       29,7%       33,0%       34,2%         TOTAL MISSION SUPPORT       508,494       538,724       498,226       508,862       494,704       -13,790       -2,7%         ENVIRONMENTAL       24,972       21,673       18,693       21,530       18,538       -6,434       -25,8%         SAFETY AND HEALTH       110,972       126,678       130,196       135,548       127,342       16,370       14,8%			· · · · · · · · · · · · · · · · · · ·	· ·	· ·	,		-2.7%
CENTRAL ADMIN SERVICES         18,799         19,123         12,376         12,357         11,250         -7,549         -40,229           PROGRAM/PROJECT CONTROL         37,819         41,920         36,538         35,437         31,587         -6,232         -16,5%           INFORMATION OUTREACH         5,073         5,607         5,107         5,040         4,625         -448         -8,8%           INFORMATION SERVICES         48,312         47,256         42,981         45,367         41,934         -6,378         -13,2%           OTHER         8,885         48,520         31,978         14,067         7,067         -1,818         -20,5%           TOTAL MISSION SUPPORT as % of TOTAL         33,2%         33,7%         29,7%         33,0%         34,2%           TOTAL MISSION SUPPORT         508,494         538,724         498,226         508,862         494,704         -13,790         -2,7%           ENVIRONMENTAL         24,972         21,673         18,693         21,530         18,538         -6,434         -25,8%           SAFETY AND HEALTH         110,972         12,673         18,693         21,530         18,538         -6,434         -25,8%           SAFETY AND HEALTH <td< td=""><td></td><td></td><td></td><td>· ·</td><td></td><td>· ·</td><td><i>'</i></td><td></td></td<>				· ·		· ·	<i>'</i>	
PROGRAM/PROJECT CONTROL  37,819 41,920 36,538 35,437 31,587 -6,232 -16,5% INFORMATION OUTREACH 5,073 5,607 5,107 5,040 4,625 -448 -8.8% INFORMATION SERVICES 48,312 47,256 42,981 45,367 41,934 -6,378 -13,2% OTHER  8,885 48,520 31,978 14,067 7,067 -1,818 -20,5% TOTAL MISSION SUPPORT as % of TOTAL TOTAL MISSION SUPPORT as % of TOTAL 24,972 21,673 18,693 21,530 18,538 -6,434 -25,8% SAFETY AND HEALTH 110,972 126,978 130,196 135,548 127,342 16,370 14,8% FACILITIES MANAGEMENT 41,137 39,318 28,822 26,638 24,934 -16,203 -39,4% MAINTENANCE 123,801 133,417 106,184 103,898 99,419 -24,382 -19,7% UTILITIES SAFEGUARDS AND SECURITY 86,495 87,924 91,697 101,571 104,659 18,164 21,0% LOGISTICS SUPPORT 21,828 28,307 25,801 23,880 23,085 1,257 5,8% QUALITY ASSURANCE 24,552 24,182 21,178 22,921 19,730 -4,822 -19,6% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 26,402 -2,898 -9,9% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC as % of TOTAL 15,5% TAXES 421 0 610 691 594 173 41.1% LDRD / PDRD / SDRD  0 0 508 2,604 2,826 2,826 100.0%			· · · · · · · · · · · · · · · · · · ·	· ·	· ·	,		
INFORMATION OUTREACH   5,073   5,607   5,107   5,040   4,625   -448   -8.8%     INFORMATION SERVICES   48,312   47,256   42,981   45,367   41,934   -6,378   -13,2%     OTHER   8,885   48,520   31,978   14,067   7,067   -1,818   -20,5%    TOTAL MISSION SUPPORT as % of TOTAL   33,2%   33,7%   29,7%   33,0%   34,2%     TOTAL MISSION SUPPORT   508,494   538,724   498,226   508,862   494,704   -13,790   -2,7%     ENVIRONMENTAL   24,972   21,673   18,693   21,530   18,538   -6,434   -25,8%     SAFETY AND HEALTH   110,972   126,978   130,196   135,548   127,342   16,370   14,8%     FACILITIES MANAGEMENT   41,137   39,318   28,822   26,638   24,934   -16,203   39,4%     MAINTENANCE   123,801   133,417   106,184   103,898   99,419   -24,382   -19,7%     UTILITIES   45,437   46,521   51,594   46,947   50,595   5,158   11,4%     SAFEGUARDS AND SECURITY   86,495   87,924   91,697   101,571   104,659   18,164   21,0%     LOGISTICS SUPPORT   21,828   28,307   25,801   23,880   23,085   1,257   5,8%     QUALITY ASSURANCE   24,552   24,182   21,178   22,921   19,730   -4,822   -19,6%     LABORATORY/TECHNICAL SUPPORT   29,300   30,404   24,061   25,929   26,402   -2,898   -9,9%    TOTAL SITE SPECIFIC as % of TOTAL   8,2%   7,2%   6,7%   13,2%   7,5%     TOTAL SITE SPECIFIC as % of TOTAL   8,2%   7,2%   6,7%   13,2%   7,5%     TOTAL SITE SPECIFIC as % of TOTAL   8,2%   7,2%   6,7%   13,2%   7,5%     TOTAL SITE SPECIFIC   125,291   115,746   111,206   200,173   105,465   -19,405   -15,5%    TAXES   421   0   610   691   594   173   41,1%     LDRD / PDRD / SDRD   0   508   2,604   2,826   2,826   100.0%     LDRD / PDRD / SDRD   0   508   2,604   2,826   2,826   100.0%     LDRD / PDRD / SDRD   0   508   2,604   2,826   2,826   100.0%     LDRD / PDRD / SDRD   0   508   2,604   2,826   2,826   100.0%     LDRD / PDRD / SDRD   0   508   2,604   2,826   2,826   100.0%     LDRD / PDRD / SDRD   0   508   2,604   2,826   2,826   100.0%     LDRD / PDRD / SDRD   0   508   2,604   2,826   2,826   100.0%     LDRD / PDRD / SDRD   2,826   2,82				· ·	· ·	· ·	<i>'</i>	
INFORMATION SERVICES		· ·	· · · · · · · · · · · · · · · · · · ·	· ·		· ·	<i>'</i>	
OTHER 8,885 48,520 31,978 14,067 7,067 -1,818 -20.5%  TOTAL MISSION SUPPORT as % of TOTAL 33.2% 33.7% 29.7% 33.0% 34.2%  TOTAL MISSION SUPPORT 508,494 538,724 498,226 508,862 494,704 -13,790 -2.7%  ENVIRONMENTAL 24,972 21,673 18,693 21,530 18,538 -6,434 -25.8% SAFETY AND HEALTH 110,972 126,978 130,196 135,548 127,342 16,370 14.8% FACILITIES MANAGEMENT 41,137 39,318 28,822 26,638 24,934 -16,203 -39,4% MAINTENANCE 123,801 133,417 106,184 103,898 99,419 -24,382 -19,7% UTILITIES 45,437 46,521 51,594 46,947 50,595 5,158 11.4% SAFEGUARDS AND SECURITY 86,495 87,924 91,697 101,571 104,659 18,164 21.0% LOGISTICS SUPPORT 21,828 28,307 25,801 23,880 23,085 1,257 5.8% QUALITY ASSURANCE 24,552 24,182 21,178 22,921 19,730 -4,822 -19.6% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 26,402 -2,898 -9.9% TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13.2% 7.5% TOTAL SITE SPECIFIC 125,291 115,746 1112,324 203,468 108,885 -16,406 -13,1% MANAGEMENT/INCENTIVE FEE 124,870 115,746 1112,324 203,468 108,885 -16,406 -13,1% LDRD / PDRD / SDRD 0 0 508 2,604 2,826 2,826 100.0%			· · · · · · · · · · · · · · · · · · ·	· ·	· ·	,		
TOTAL MISSION SUPPORT as % of TOTAL TOTAL MISSION SUPPORT  508,494  538,724  498,226  508,862  494,704  -13,790  -2.7%  ENVIRONMENTAL  24,972  21,673  18,693  21,530  18,538  -6,434  -25,8%  SAFETY AND HEALTH  110,972  126,978  130,196  135,548  127,342  16,370  14,8%  FACILITIES MANAGEMENT  41,137  39,318  28,822  26,638  24,934  -16,203  -39,4%  MAINTENANCE  123,801  133,417  106,184  103,898  99,419  -24,382  -19,7%  UTILITIES  45,437  46,521  51,594  46,947  50,595  5,158  11,4%  SAFEGUARDS AND SECURITY  86,495  87,924  91,697  101,571  104,659  18,164  21.0%  LOGISTICS SUPPORT  21,828  28,307  25,801  23,880  23,085  1,257  5.8%  QUALITY ASSURANCE  24,552  24,182  21,178  22,921  19,730  -4,822  -19,6%  LABORATORY/TECHNICAL SUPPORT  29,300  30,404  24,061  25,929  26,402  -2,898  -9,9%  TOTAL SITE SPECIFIC as % of TOTAL  8.2%  7.2%  6.7%  6.7%  112,324  203,468  108,885  -16,406  -13.1%  MANAGEMENT/INCENTIVE FEE  124,870  115,746  111,206  200,173  105,465  -19,405  -15,5%  TAXES  421  0  610  691  594  173  41.1%  LDRD / PDRD / SDRD			· · · · · · · · · · · · · · · · · · ·		· ·	,	<i>'</i>	
TOTAL MISSION SUPPORT 508,494 538,724 498,226 508,862 494,704 -13,790 -2.7%  ENVIRONMENTAL 24,972 21,673 18,693 21,530 18,538 -6,434 -25.8%  SAFETY AND HEALTH 110,972 126,978 130,196 135,548 127,342 16,370 14.8%  FACILITIES MANAGEMENT 41,137 39,318 28,822 26,638 24,934 -16,203 -39.4%  MAINTENANCE 123,801 133,417 106,184 103,898 99,419 -24,382 -19.7%  UTILITIES 45,437 46,521 51,594 46,947 50,595 5,158 11.4%  SAFEGUARDS AND SECURITY 86,495 87,924 91,697 101,571 104,659 18,164 21.0%  LOGISTICS SUPPORT 21,828 28,307 25,801 23,880 23,085 1,257 5.8%  QUALITY ASSURANCE 24,552 24,182 21,178 22,921 19,730 -4,822 -19.6%  LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 26,402 -2,898 -9.9%  TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13.2% 7.5%  TOTAL SITE SPECIFIC as % of TOTAL 125,291 115,746 111,206 200,173 105,465 -19,405 -15,5%  TAXES 421 0 610 691 594 173 41,1%  LDRD / PDRD / SDRD 0 0 508 2,604 2,826 2,826 100.0%		ŕ	•	ŕ	ŕ	,	,	
ENVIRONMENTAL 24,972 21,673 18,693 21,530 18,538 -6,434 -25.8% SAFETY AND HEALTH 110,972 126,978 130,196 135,548 127,342 16,370 14.8% FACILITIES MANAGEMENT 41,137 39,318 28,822 26,638 24,934 -16,203 -39,4% MAINTENANCE 123,801 133,417 106,184 103,898 99,419 -24,382 -19,7% UTILITIES 45,437 46,521 51,594 46,947 50,595 5,158 11.4% SAFEGUARDS AND SECURITY 86,495 87,924 91,697 101,571 104,659 18,164 21.0% LOGISTICS SUPPORT 21,828 28,307 25,801 23,880 23,085 1,257 5.8% QUALITY ASSURANCE 24,552 24,182 21,178 22,921 19,730 -4,822 -19,6% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 26,402 -2,898 -9,9% TOTAL SITE SPECIFIC 8 % of TOTAL 8.2% 7.2% 6.7% 13.2% 7.5% TOTAL SITE SPECIFIC 125,291 115,746 1112,324 203,468 108,885 -16,406 -13.1% MANAGEMENT/INCENTIVE FEE 124,870 115,746 1112,06 200,173 105,465 -19,405 -15.5% TAXES 421 0 610 691 594 173 41.1% LDRD / PDRD / SDRD 0 0 508 2,604 2,826 2,826 100.0%		33.2%	33.7%		33.0%	34.2%		
SAFETY AND HEALTH  110,972 126,978 130,196 135,548 127,342 16,370 14.8% FACILITIES MANAGEMENT 41,137 39,318 28,822 26,638 24,934 -16,203 -39,4% MAINTENANCE 123,801 133,417 106,184 103,898 99,419 -24,382 -19,7% UTILITIES 45,437 46,521 51,594 46,947 50,595 5,158 11.4% SAFEGUARDS AND SECURITY 86,495 87,924 91,697 101,571 104,659 18,164 21.0% LOGISTICS SUPPORT 21,828 28,307 25,801 23,880 23,085 1,257 5.8% QUALITY ASSURANCE 24,552 24,182 21,178 22,921 19,730 -4,822 -19,6% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 26,402 -2,898 -9,9%  TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13,2% 7.5% TOTAL SITE SPECIFIC 125,291 115,746 112,324 203,468 108,885 -16,406 -13,1% MANAGEMENT/INCENTIVE FEE 124,870 115,746 111,206 200,173 105,465 -19,405 -15,5% TAXES 421 0 610 691 594 173 41.1% LDRD / PDRD / SDRD	TOTAL MISSION SUPPORT	508,494	538,724	498,226	508,862	494,704	-13,790	-2.7%
FACILITIES MANAGEMENT  41,137  39,318  28,822  26,638  24,934  -16,203  -39,4%  MAINTENANCE  123,801  133,417  106,184  103,898  99,419  -24,382  -19,7%  UTILITIES  45,437  46,521  51,594  46,947  50,595  5,158  11.4%  SAFEGUARDS AND SECURITY  86,495  87,924  91,697  101,571  104,659  18,164  21.0%  LOGISTICS SUPPORT  21,828  28,307  25,801  23,880  23,085  1,257  5.8%  QUALITY ASSURANCE  24,552  24,182  21,178  22,921  19,730  -4,822  -19,6%  LABORATORY/TECHNICAL SUPPORT  29,300  30,404  24,061  25,929  26,402  -2,898  -9.9%  TOTAL SITE SPECIFIC as % of TOTAL  8.2%  7.2%  6.7%  13,2%  7.5%  TOTAL SITE SPECIFIC  125,291  115,746  112,324  203,468  108,885  -16,406  -13,1%  MANAGEMENT/INCENTIVE FEE  124,870  115,746  111,206  200,173  105,465  -19,405  -15,5%  TAXES  421  0  610  691  594  173  41.1%  LDRD / PDRD / SDRD	ENVIRONMENTAL	24,972	21,673	18,693	21,530	18,538	-6,434	-25.8%
MAINTENANCE       123,801       133,417       106,184       103,898       99,419       -24,382       -19.7%         UTILITIES       45,437       46,521       51,594       46,947       50,595       5,158       11.4%         SAFEGUARDS AND SECURITY       86,495       87,924       91,697       101,571       104,659       18,164       21.0%         LOGISTICS SUPPORT       21,828       28,307       25,801       23,880       23,085       1,257       5.8%         QUALITY ASSURANCE       24,552       24,182       21,178       22,921       19,730       -4,822       -19.6%         LABORATORY/TECHNICAL SUPPORT       29,300       30,404       24,061       25,929       26,402       -2,898       -9.9%         TOTAL SITE SPECIFIC as % of TOTAL       8.2%       7.2%       6.7%       13.2%       7.5%         TOTAL SITE SPECIFIC as % of TOTAL       125,291       115,746       112,324       203,468       108,885       -16,406       -13.1%         MANAGEMENT/INCENTIVE FEE       124,870       115,746       111,206       200,173       105,465       -19,405       -15.5%         TAXES       421       0       610       691       594 <t< td=""><td>SAFETY AND HEALTH</td><td>110,972</td><td>126,978</td><td>130,196</td><td>135,548</td><td>127,342</td><td>16,370</td><td>14.8%</td></t<>	SAFETY AND HEALTH	110,972	126,978	130,196	135,548	127,342	16,370	14.8%
UTILITIES       45,437       46,521       51,594       46,947       50,595       5,158       11.4%         SAFEGUARDS AND SECURITY       86,495       87,924       91,697       101,571       104,659       18,164       21.0%         LOGISTICS SUPPORT       21,828       28,307       25,801       23,880       23,085       1,257       5.8%         QUALITY ASSURANCE       24,552       24,182       21,178       22,921       19,730       -4,822       -19.6%         LABORATORY/TECHNICAL SUPPORT       29,300       30,404       24,061       25,929       26,402       -2,898       -9.9%         TOTAL SITE SPECIFIC as % of TOTAL       8.2%       7.2%       6.7%       13.2%       7.5%         TOTAL SITE SPECIFIC       125,291       115,746       112,324       203,468       108,885       -16,406       -13.1%         MANAGEMENT/INCENTIVE FEE       124,870       115,746       111,206       200,173       105,465       -19,405       -15.5%         TAXES       421       0       610       691       594       173       41.1%         LDRD / PDRD / SDRD       0       0       508       2,604       2,826       2,826       100.0%	FACILITIES MANAGEMENT	41,137	39,318	28,822	26,638	24,934	-16,203	-39.4%
SAFEGUARDS AND SECURITY       86,495       87,924       91,697       101,571       104,659       18,164       21.0%         LOGISTICS SUPPORT       21,828       28,307       25,801       23,880       23,085       1,257       5.8%         QUALITY ASSURANCE       24,552       24,182       21,178       22,921       19,730       -4,822       -19.6%         LABORATORY/TECHNICAL SUPPORT       29,300       30,404       24,061       25,929       26,402       -2,898       -9.9%         TOTAL SITE SPECIFIC as % of TOTAL         TOTAL SITE SPECIFIC       125,291       115,746       112,324       203,468       108,885       -16,406       -13.1%         MANAGEMENT/INCENTIVE FEE       124,870       115,746       111,206       200,173       105,465       -19,405       -15.5%         TAXES       421       0       610       691       594       173       41.1%         LDRD / PDRD / SDRD       0       0       508       2,604       2,826       2,826       100.0%	MAINTENANCE	123,801	133,417	106,184	103,898	99,419	-24,382	-19.7%
LOGISTICS SUPPORT  21,828 28,307 25,801 23,880 23,085 1,257 5.8% QUALITY ASSURANCE 24,552 24,182 21,178 22,921 19,730 -4,822 -19.6% LABORATORY/TECHNICAL SUPPORT 29,300 30,404 24,061 25,929 26,402 -2,898 -9.9%  TOTAL SITE SPECIFIC as % of TOTAL 8.2% 7.2% 6.7% 13.2% 7.5%  TOTAL SITE SPECIFIC 125,291 115,746 112,324 203,468 108,885 -16,406 -13.1%  MANAGEMENT/INCENTIVE FEE 124,870 115,746 111,206 200,173 105,465 -19,405 -15.5% TAXES 421 0 610 691 594 173 41.1% LDRD / PDRD / SDRD 0 0 508 2,604 2,826 2,826 100.0%	UTILITIES	45,437	46,521	51,594	46,947	50,595	5,158	11.4%
QUALITY ASSURANCE       24,552       24,182       21,178       22,921       19,730       -4,822       -19.6%         LABORATORY/TECHNICAL SUPPORT       29,300       30,404       24,061       25,929       26,402       -2,898       -9.9%         TOTAL SITE SPECIFIC as % of TOTAL         TOTAL SITE SPECIFIC       125,291       115,746       112,324       203,468       108,885       -16,406       -13.1%         MANAGEMENT/INCENTIVE FEE       124,870       115,746       111,206       200,173       105,465       -19,405       -15.5%         TAXES       421       0       610       691       594       173       41.1%         LDRD / PDRD / SDRD       0       0       508       2,604       2,826       2,826       100.0%			· · · · · · · · · · · · · · · · · · ·	· ·	101,571	<i>'</i>		21.0%
LABORATORY/TECHNICAL SUPPORT       29,300       30,404       24,061       25,929       26,402       -2,898       -9.9%         TOTAL SITE SPECIFIC as % of TOTAL TOTAL SITE SPECIFIC       8.2%       7.2%       6.7%       13.2%       7.5%       10,406       -13,1%         MANAGEMENT/INCENTIVE FEE       124,870       115,746       111,206       200,173       105,465       -19,405       -15.5%         TAXES       421       0       610       691       594       173       41.1%         LDRD / PDRD / SDRD       0       0       508       2,604       2,826       2,826       100.0%					· ·			5.8%
TOTAL SITE SPECIFIC as % of TOTAL       8.2%       7.2%       6.7%       13.2%       7.5%         TOTAL SITE SPECIFIC       125,291       115,746       112,324       203,468       108,885       -16,406       -13.1%         MANAGEMENT/INCENTIVE FEE       124,870       115,746       111,206       200,173       105,465       -19,405       -15.5%         TAXES       421       0       610       691       594       173       41.1%         LDRD / PDRD / SDRD       0       0       508       2,604       2,826       2,826       100.0%			· · · · · · · · · · · · · · · · · · ·	· ·	· ·	,	<i>'</i>	
TOTAL SITE SPECIFIC       125,291       115,746       112,324       203,468       108,885       -16,406       -13.1%         MANAGEMENT/INCENTIVE FEE       124,870       115,746       111,206       200,173       105,465       -19,405       -15.5%         TAXES       421       0       610       691       594       173       41.1%         LDRD / PDRD / SDRD       0       0       508       2,604       2,826       2,826       100.0%	LABORATORY/TECHNICAL SUPPORT	29,300	30,404	24,061	25,929	26,402	-2,898	-9.9%
TOTAL SITE SPECIFIC       125,291       115,746       112,324       203,468       108,885       -16,406       -13.1%         MANAGEMENT/INCENTIVE FEE       124,870       115,746       111,206       200,173       105,465       -19,405       -15.5%         TAXES       421       0       610       691       594       173       41.1%         LDRD / PDRD / SDRD       0       0       508       2,604       2,826       2,826       100.0%	TOTAL SITE SPECIFIC as % of TOTAL	8.2%	7.2%	6.7%	13.2%	7.5%		
TAXES       421       0       610       691       594       173       41.1%         LDRD / PDRD / SDRD       0       0       508       2,604       2,826       2,826       100.0%		125,291	115,746	112,324	203,468	108,885	-16,406	-13.1%
LDRD / PDRD / SDRD 0 0 508 2,604 2,826 2,826 100.0%	MANAGEMENT/INCENTIVE FEE	124,870	115,746	111,206	200,173	105,465	-19,405	-15.5%
	TAXES	421	0	610	691	594	173	41.1%
111	LDRD / PDRD / SDRD			508	2,604	2,826	2,826	100.0%
		11	11					

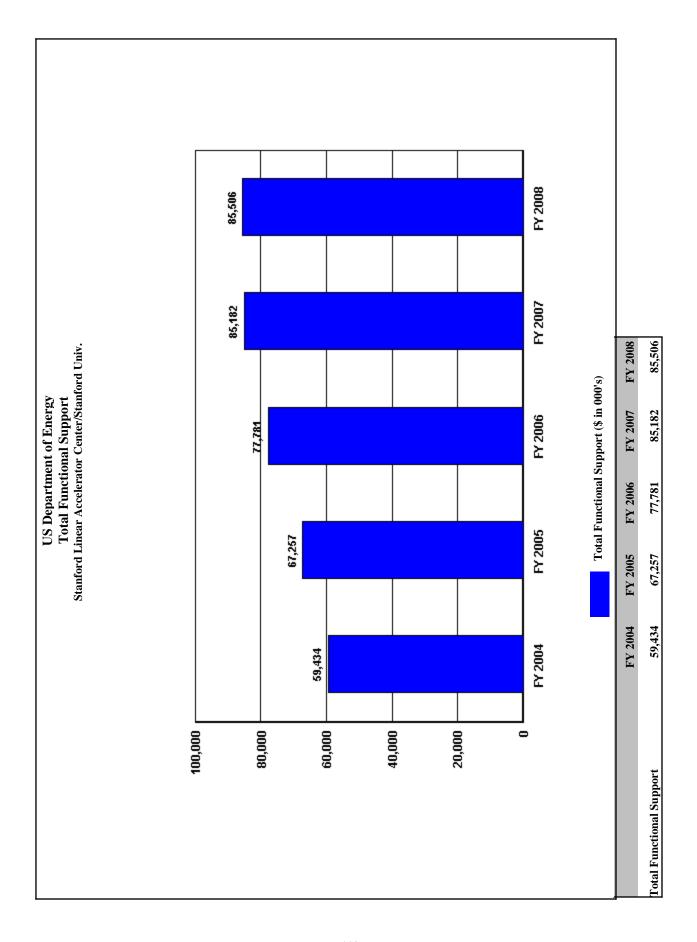


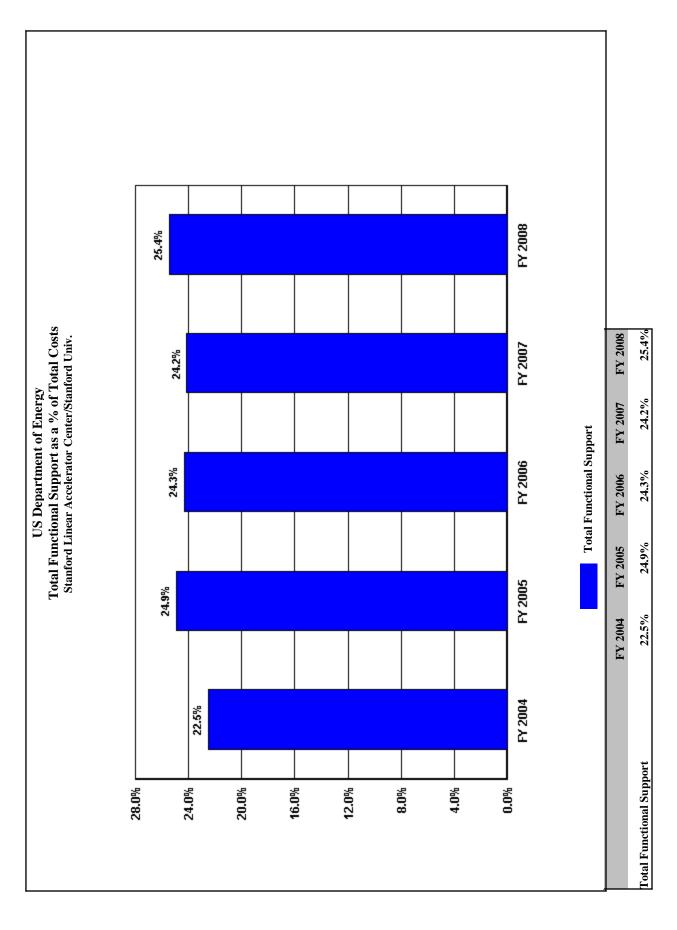


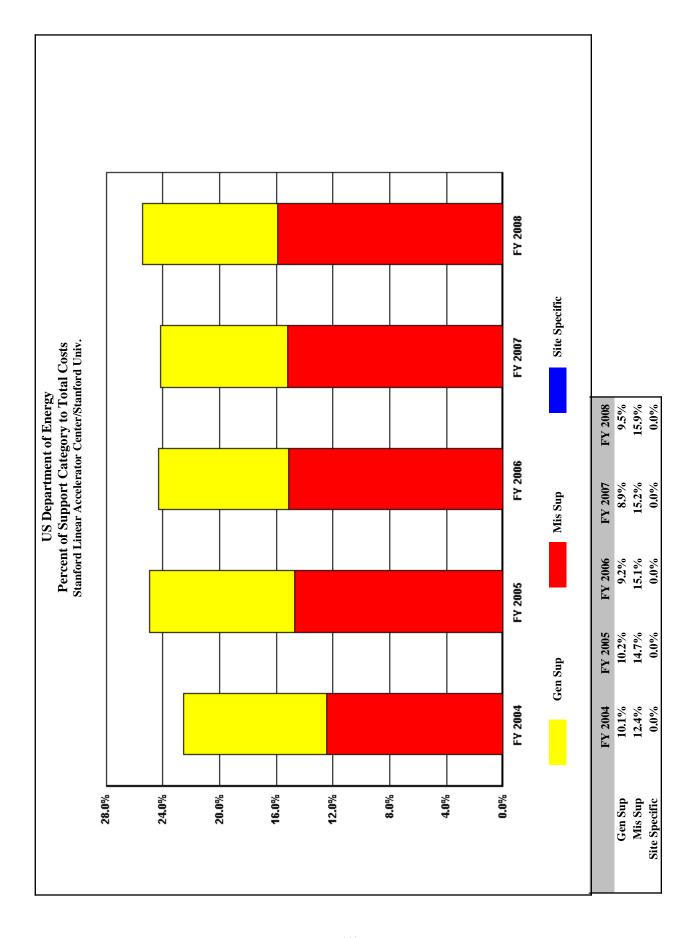


#### Trends in Total Support Cost by Functional Categories Stanford Linear Accelerator Center/Stanford Univ. (\$000) FY 2008

Total Costs Less Construction   200,738   204,545   222,588   244,739   244,829   44,091   22.0%	Total Costs	FY 2004 263,766	FY 2005 269,840	FY 2006 319,781	FY 2007 352,698	FY 2008 336,100	\$ Change 2004 To FY 2008 72,334	% Change 2004 To FY 2008 27.4%
Total Support Costs	Capital Construction	63,028	65,295	97,193	107,959	91,271	28,243	44.8%
Mission Direct Operation	Total Costs Less Construction	200,738	204,545	222,588	244,739	244,829	44,091	22.0%
Mission Direct Operation as % of Total Cost   23.9%   34.53%   45.2%   47.4%   27.4%   24.9%   24.2%   30.4%   30.6%   27.2%	Total Support Costs	59,434	67,257	77,781	85,182	85,506	26,072	43.9%
Total Support Cost as % of Total Cost   22.5%   24.9%   24.3%   24.2%   25.4%	Mission Direct Operation	141,304	137,288	144,807	159,557	159,323	18,019	12.8%
Total Support Cost as % of Total Cost   22.5%   24.9%   24.3%   24.2%   25.4%	Mission Direct Operation as % of Total Cost	53.6%	50.9%	45.3%	45.2%	47.4%		
Total   100.0%   10	Capital Construction as % of Total Cost	23.9%	24.2%	30.4%	30.6%	27.2%		
TOTAL SUPPORT COST as % of TOTAL COST	<b>Total Support Cost as % of Total Cost</b>	22.5%	24.9%	24.3%	24.2%	25.4%		
TOTAL SUPPORT COST  TOTAL GENERAL SUPPORT as % of TOTAL  10.19% 10.29% 9.29% 8.99% 9.59%  TOTAL GENERAL SUPPORT  26,693 27,626 29,436 31,546 31,991 5.298 19.89%  EXECUTIVE DIRECTION 2.898 3.013 3.442 3.174 3.688 790 27.39%  HUMAN RESOURCES 2.455 2.555 2.739 2.573 2.959 504 20.59%  CFO 4.565 5.087 5.084 5.287 4.899 334 7.33%  PROCUREMENT 1.802 1.980 2.192 2.425 2.556 754 41.89%  PROCUREMENT 1.802 1.980 2.192 2.425 2.556 754 41.89%  CENTRAL ADMIN SERVICES 730 768 868 908 756 26 3.69%  PROGRAMPROJECT CONTROL 1.259 1.075 1.149 1.339 1.516 257 20.49%  INFORMATION OUTREACH 3.123 3.147 3.396 3.747 3.257 134 4.39%  INFORMATION SERVICES 6.404 6.289 6.250 7.421 7.347 9.43 14.79%  OTHER 3.355 3.638 4.243 4.557 4.891 1.536 45.89%  TOTAL MISSION SUPPORT as % of TOTAL 12.49% 14.79% 15.19% 15.29%  ENVIRONMENTAL 3.559 2.876 3.403 3.372 3.558 -1 0.09%  SAFETY AND HEALTH 5.775 7.609 8.305 8.887 9.703 3.928 68.09%  FACILITIES MANAGEMENT 2.182 2.334 3.316 4.558 4.871 2.689 12.229%  MAINTENANCE 7.040 7.097 10.341 12.928 13.365 6.325 89.89%  UTILITIES MANAGEMENT 3.095 2.775 2.609 8.305 8.887 9.703 3.928 68.09%  SAFEGUARDS AND SECURITY 2.023 2.121 2.115 2.373 2.321 2.98 14.79%  LABORATORY/TECHNICAL SUPPORT 3.005 2.779 2.607 3.014 3.194 189 6.39%  QUALITY ASSURANCE 1.93 1.94 2.04 3.07 3.70 1.77 9.179  LABORATORY/TECHNICAL SUPPORT 1.000 0.000 0.000 0.0000  MANAGEMENTAL 0.005 0.005 0.000 0.000 0.0000  MANAGEMENTINCENTIVE FEE 0.000 0.005 0.005 0.005  MANAGEMENTINCENTIVE FEE 0.000 0.005 0.005 0.005  LODO 0.00	Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL GENERAL SUPPORT as % of TOTAL  TOTAL GENERAL SUPPORT  26,693  27,626  29,436  31,546  31,991  5,298  19,8%  EXECUTIVE DIRECTION  2,898  3,013  3,442  3,174  3,688  790  27,394  HUMAN RESOURCES  2,455  2,555  2,739  2,573  2,575  3,489  3,473  3,573  1,419  1,339  1,516  2,577  2,679  2,741  1,747	TOTAL SUPPORT COST as % of TOTAL COST	22.5%	24.9%	24.3%	24.2%	25.4%		
TOTAL GENERAL SUPPORT  26,693  27,626  29,436  31,546  31,991  5,298  19,8%  EXECUTIVE DIRECTION  2,898  3,013  3,442  3,174  3,688  790  27,3%  HUMAN RESOURCES  2,485  2,585  2,799  2,573  2,959  504  20,5%  CFO  4,565  5,057  5,054  5,287  4,809  334  7,3%  PROCUREMENT  1,802  1,980  2,192  2,425  2,556  754  41,8%  LEGAL  102  104  103  115  112  20  19,6%  CENTRAL ADMIN SERVICES  730  768  868  908  756  26  3,465  PROGRAM/PROJECT CONTROL  1,259  1,075  1,149  1,339  1,516  257  20,4%  INFORMATION OUTREACH  3,123  3,147  3,396  3,747  3,257  134  4,3%  OTHER  3,355  3,638  4,243  4,557  4,891  1,536  4,58%  TOTAL MISSION SUPPORT as % of TOTAL  12,4%  14,7%  15,1%  15,2%  15,2%  15,9%  TOTAL MISSION SUPPORT  32,741  39,631  48,345  53,636  53,515  20,774  63,4%  ENVIRONMENTAL  3,559  2,876  3,403  3,372  3,558  -1  0,0%  MAINTENANCE  7,040  7,040  7,040  7,041  7,047  1,041  1,179  1,179  1,199	TOTAL SUPPORT COST	59,434	67,257	77,781	85,182	85,506	26,072	43.9%
EXECUTIVE DIRECTION   2,898   3,013   3,442   3,174   3,688   790   27,3%     HUMAN RESOURCES   2,455   2,555   2,739   2,573   2,959   504   20,5%     CFO   4,565   5,057   5,054   5,287   4,899   334   7,3%     PROCUREMENT   1,802   1,980   2,192   2,425   2,556   754   41,8%     LEGAL   102   104   103   115   122   20   19,6%     CENTRAL ADMIN SERVICES   730   768   868   908   756   26   3,6%     PROGRAM/PROJECT CONTROL   1,259   1,075   1,149   1,339   1,516   257   20,4%     INFORMATION OUTREACH   3,123   3,147   3,396   3,747   3,257   134   4,3%     INFORMATION SERVICES   6,404   6,289   6,250   7,421   7,347   943   14,7%     OTHER   3,355   3,638   4,243   4,557   4,891   1,536   45,8%    TOTAL MISSION SUPPORT as % of TOTAL   12,4%   14,7%   15,1%   15,2%   15,9%    TOTAL MISSION SUPPORT   3,2741   39,631   48,345   53,636   53,515   20,774   63,4%     ENVIRONMENTAL   3,575   7,609   8,305   8,887   9,703   3,928   68,0%     FACILITIES MANAGEMENT   2,182   2,334   3,316   4,588   4,571   2,689   123,2%     MAINTENANCE   7,040   7,097   10,341   1,292   13,365   6,325   89,8%     UTILITIES   8,964   14,641   17,994   18,197   16,133   7,169   80,0%     SAFECUARDS AND SECURITY   2,023   2,121   2,115   2,373   2,321   298   14,7%     LOGISTICS SUPPORT   3,005   2,759   2,667   3,014   3,194   189   6,3%     QUALITY ASSURANCE   193   194   204   307   370   177   91,7%     LABORATORY/TECHNICAL SUPPORT   0 0 0 0 0 0 0 0 0 0.0%    TOTAL SITE SPECIFIC   0 0 0 0 0 0 0 0 0 0 0.0%    MANAGEMENTINCENTIVE FEE   0 0 0 0 0 0 0 0 0 0 0.0%    MANAGEMENT/NCENTIVE FEE   0 0 0 0 0 0 0 0 0 0 0 0.0%    LDRD / PDRD / SDRD   0 0 0 0 0 0 0 0 0 0 0.0%    LDRD / PDRD / SDRD   0 0 0 0 0 0 0 0 0 0 0.0%    LDRD / PDRD / SDRD   0 0 0 0 0 0 0 0 0 0 0 0.0%    LDRD / PDRD / SDRD   0 0 0 0 0 0 0 0 0 0 0 0.0%    LDRD / PDRD / SDRD   0 0 0 0 0 0 0 0 0 0 0 0.0%    LDRD / PDRD / SDRD   0 0 0 0 0 0 0 0 0 0 0 0 0.0%    LDRD / PDRD / SDRD   0 0 0 0 0 0 0 0 0 0 0 0 0.0%    LDRD / PDRD / SDRD   2,476 / 3,474 / 3,474 / 3,675 / 3,474 / 3,474	TOTAL GENERAL SUPPORT as % of TOTAL	10.1%	10.2%		8.9%	9.5%		
HUMAN RESOURCES  2.455 2.555 2.739 2.573 2.959 504 20.5% CFO 4.565 5.057 5.054 5.287 4.899 334 7.3% PROCUREMENT 1.802 1.980 2.192 2.425 2.556 754 41.8% LEGAL 102 104 103 115 122 20 19.6% CENTRAL ADMIN SERVICES 730 768 868 908 756 26 3.6% PROGRAM/PROJECT CONTROL 1.259 1.075 1.149 1.339 1.516 257 20.4% INFORMATION OUTREACH 3.123 3.147 3.396 3.747 3.257 134 4.3% INFORMATION SERVICES 6.404 6.289 6.250 7.421 7.347 943 14.7% OTHER 3.355 3.638 4.243 4.557 4.891 1.536 45.8%  TOTAL MISSION SUPPORT as % of TOTAL 12.4% 14.7% 15.1% 15.2% 15.9% TOTAL MISSION SUPPORT 3.2741 39.631 48.345 53.636 53.515 20.774 63.4% ENVIRONMENTAL 3.559 2.876 3.403 3.372 3.558 -1 0.0% SAFETY AND HEALTH 5.775 7.609 8.305 8.87 9.703 3.928 68.0% MAINTENANCE 7.040 7.097 10.341 12.928 13.365 6.325 89.8% UTILITIES MANAGEMENT 2.182 2.334 3.316 4.558 4.871 2.689 123.2% MAINTENANCE 7.040 7.097 10.341 12.928 13.365 6.325 89.8% UTILITIES SAPEGUARDS AND SECURITY 2.023 2.121 2.115 2.373 2.321 298 14.7% LOGISTICS SUPPORT 3.005 2.759 2.667 3.014 3.194 189 6.3% UTILITIES MANAGEMENT 0.00 0 0 0 0 0 0 0.0%  TOTAL SITE SPECIFIC as % of TOTAL 0.0% 0.0% 0.0%  UNIVERSAL 1.00% 0.0% 0.0% 0.0% 0.0%  TOTAL SITE SPECIFIC as % of TOTAL 0.0% 0.0% 0.0% 0.0% UNIVERSAL 1.00% 0.0% 0.0% 0.0% UNIVERSAL 0.0% 0.0% 0.0% UNIVERSAL 0.0% 0.0% 0.0% 0.0% UNIVERSAL 0.0% 0.0% 0.0% UN	TOTAL GENERAL SUPPORT	26,693	27,626	29,436	31,546	31,991	5,298	19.8%
CFO         4,565         5,057         5,054         5,287         4,899         334         7,3%           PROCUREMENT         1,802         1,980         2,192         2,425         2,556         754         41.8%           LEGAL         102         104         103         115         122         20         19.6%           CENTRAL ADMIN SERVICES         730         768         868         908         756         26         3.6%           PROGRAM/PROJECT CONTROL         1,259         1,075         1,149         1,339         1,516         257         20.4%           INFORMATION OUTREACH         3,123         3,147         3,396         3,747         3,257         134         4,3%           INFORMATION SERVICES         6,404         6,289         6,250         7,421         7,347         943         14,7%           OTHER         3,355         3,638         4,243         4,557         4,891         1,536         45.8%           TOTAL MISSION SUPPORT as % of TOTAL         12,4%         14,7%         15,1%         15,2%         15,9%           TOTAL MISSION SUPPORT         32,741         39,631         48,345         53,636         53,515         20,774 <td< td=""><td>EXECUTIVE DIRECTION</td><td>2,898</td><td>3,013</td><td>3,442</td><td>3,174</td><td>3,688</td><td>790</td><td>27.3%</td></td<>	EXECUTIVE DIRECTION	2,898	3,013	3,442	3,174	3,688	790	27.3%
PROCUREMENT LEGAL 102 104 103 115 122 20 19.6% CENTRAL ADMIN SERVICES 730 768 868 908 756 26 3.6% PROGRAM/PROJECT CONTROL 1,259 1,075 1,149 1,339 1,516 257 20.4% INFORMATION OUTREACH 3,123 3,147 3,396 3,747 3,257 134 4,3% INFORMATION SERVICES 6,404 6,289 6,250 7,421 7,347 943 11,736 OTHER 3,355 3,638 4,243 4,557 4,891 1,536 45.8%  TOTAL MISSION SUPPORT as % of TOTAL 12.4% 14.7% 15.1% 15.2% 15.9% TOTAL MISSION SUPPORT 32,741 39,631 48,345 53,636 53,515 20,774 63,4% ENVIRONMENTAL 3,559 2,876 3,403 3,372 3,558 -1 0,0% SAFETY AND HEALTH 5,775 7,609 8,305 8,887 9,703 3,928 66,0% FACILITIES MANAGEMENT 2,182 2,334 3,316 4,558 4,871 2,689 123,2% MAINTENANCE 7,040 7,097 10,341 12,928 13,365 6,325 89,8% UTILITIES 8,964 14,641 17,994 18,197 16,133 7,169 80,0% SAFEGUARDS AND SECURITY 2,023 2,121 2,115 2,373 2,321 298 14,7% LOGISTICS SUPPORT 3,005 2,759 2,667 3,014 3,194 189 6,3% QUALITY ASSURANCE 193 194 204 307 370 177 91.7% LABORATORY/TECHNICAL SUPPORT 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	HUMAN RESOURCES	2,455	2,555	2,739	2,573	2,959	504	20.5%
LEGAL         102         104         103         115         122         20         19.6%           CENTRAL ADMIN SERVICES         730         768         868         908         756         26         3.6%           PROGRAM/PROJECT CONTROL         1,259         1,075         1,149         1,339         1,516         257         20.4%           INFORMATION OUTREACH         3,123         3,147         3,396         3,747         3,257         134         4,3%           INFORMATION SERVICES         6,404         6,289         6,250         7,421         7,347         943         14.7%           OTHER         3,355         3,638         4,243         4,557         4,891         1,536         45.8%           TOTAL MISSION SUPPORT as % of TOTAL         12,4%         14.7%         15.1%         15.2%         15.9%           TOTAL MISSION SUPPORT         32,741         39,631         48,345         53,636         53,515         20,774         63.4%           ENVIRONMENTAL         3,559         2,876         3,403         3,372         3,558         -1         0.0%           SAFETY AND HEALTH         5,775         7,609         8,305         8,887         9,703         3,928	CFO	4,565	5,057	5,054	5,287	4,899	334	7.3%
CENTRAL ADMIN SERVICES         730         768         868         908         756         26         3.6%           PROGRAM/PROJECT CONTROL         1,259         1,075         1,149         1,339         1,516         257         20.4%           INFORMATION OUTREACH         3,123         3,147         3,396         3,747         3,257         134         4.3%           INFORMATION SERVICES         6,404         6,289         6,250         7,421         7,347         943         14.7%           OTHER         3,355         3,638         4,243         4,557         4,891         1,536         45.8%           TOTAL MISSION SUPPORT as % of TOTAL         12,4%         14,7%         15,1%         15,2%         15,9%           TOTAL MISSION SUPPORT         32,741         39,631         48,345         53,636         53,515         20,774         63,4%           ENVIRONMENTAL         3,559         2,876         3,403         3,372         3,558         -1         0.0%           SAFETY AND HEALTH         5,775         7,609         8,305         8,887         9,703         3,928         68.0%           FACILITIES MANAGEMENT         2,182         2,334         3,316         4,558	PROCUREMENT	1,802	1,980	2,192	2,425	2,556	754	41.8%
PROGRAMPROJECT CONTROL  1,259 1,075 1,149 1,339 1,516 257 20,4% INFORMATION OUTREACH 3,123 3,147 3,396 3,747 3,257 134 4,3% INFORMATION SERVICES 6,404 6,289 6,250 7,421 7,347 943 14,7% OTHER 3,355 3,638 4,243 4,557 4,891 1,536 45,8%  TOTAL MISSION SUPPORT as % of TOTAL 12,4% 14,7% 15,1% 15,2% 15,9% TOTAL MISSION SUPPORT as % of TOTAL 32,741 39,631 48,345 53,636 53,515 20,774 63,4% ENVIRONMENTAL 3,559 2,876 3,403 3,372 3,558 -1 0,0% SAFETY AND HEALTH 5,775 7,609 8,305 8,887 9,703 3,928 68,0% FACILITIES MANAGEMENT 2,182 2,334 4,3316 4,558 4,871 2,689 123,2% MAINTENANCE 7,040 7,097 10,341 12,928 13,365 6,325 89,8% UTILITIES 8,964 14,641 17,994 18,197 16,133 7,169 80,0% SAFEGUARDS AND SECURITY 2,023 2,121 2,115 2,373 2,321 298 14,7% LOGISTICS SUPPORT 3,005 2,759 2,667 3,014 3,194 189 6,3% QUALITY ASSURANCE 193 194 204 307 370 177 91,7% LABORATORY/TECHNICAL SUPPORT 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	LEGAL	102	104	103	115		20	19.6%
INFORMATION OUTREACH   3,123   3,147   3,396   3,747   3,257   134   4,3%     INFORMATION SERVICES   6,404   6,289   6,250   7,421   7,347   943   14.7%     OTHER   3,355   3,638   4,243   4,557   4,891   1,536   45.8%      TOTAL MISSION SUPPORT as % of TOTAL   12.4%   14.7%   15.1%   15.2%   15.9%     TOTAL MISSION SUPPORT   32,741   39,631   48,345   53,636   53,515   20,774   63.4%     ENVIRONMENTAL   3,559   2,876   3,403   3,372   3,558   -1   0.0%     SAFETY AND HEALTH   5,775   7,609   8,305   8,887   9,703   3,928   68.0%     FACILITIES MANAGEMENT   2,182   2,334   3,316   4,558   4,871   2,689   123.2%     MAINTENANCE   7,040   7,097   10,341   12,928   13,365   6,325   89.8%     UTILITIES   8,964   14,641   17,994   18,197   16,133   7,169   80.0%     SAFEGUARDS AND SECURITY   2,023   2,121   2,115   2,373   2,321   298   14.7%     LOGISTICS SUPPORT   3,005   2,759   2,667   3,014   3,194   189   6.3%     QUALITY ASSURANCE   193   194   204   307   370   177   91.7%     LABORATORY/TECHNICAL SUPPORT   0 0 0 0 0 0 0 0 0 0.0%    **TOTAL SITE SPECIFIC as % of TOTAL   0.0%   0.0%   0.0%   0.0%     TOTAL SITE SPECIFIC as % of TOTAL   0.0%   0.0%   0.0%   0.0%     TOTAL SITE SPECIFIC as % of TOTAL   0.0%   0.0%   0.0%   0.0%     TOTAL SITE SPECIFIC as % of TOTAL   0.0%   0.0%   0.0%   0.0%     TOTAL SITE SPECIFIC as % of TOTAL   0.0%   0.0%   0.0%   0.0%     TOTAL SITE SPECIFIC as % of TOTAL   0.0%   0.0%   0.0%   0.0%     LDRD / PDRD / SDRD   0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	CENTRAL ADMIN SERVICES	730	768	868	908	756	26	3.6%
INFORMATION SERVICES   6,404   6,289   6,250   7,421   7,347   943   14.7%     OTHER   3,355   3,638   4,243   4,557   4,891   1,536   45.8%     TOTAL MISSION SUPPORT as % of TOTAL   12.4%   14.7%   15.1%   15.2%   15.9%     TOTAL MISSION SUPPORT   32,741   39,631   48,345   53,636   53,515   20,774   63.4%     ENVIRONMENTAL   3,559   2,876   3,403   3,372   3,558   -1   0.0%     SAFETY AND HEALTH   5,775   7,609   8,305   8,887   9,703   3,928   68.0%     FACILITIES MANAGEMENT   2,182   2,334   3,316   4,558   4,871   2,689   123.2%     MAINTENANCE   7,040   7,097   10,341   12,928   13,365   6,325   89.8%     UTILITIES   8,964   14,641   17,994   18,197   16,133   7,169   80.0%     SAFEGUARDS AND SECURITY   2,023   2,121   2,115   2,373   2,321   298   14.7%     LOGISTICS SUPPORT   3,005   2,759   2,667   3,014   3,194   189   6.3%     QUALITY ASSURANCE   193   194   204   307   370   177   91.7%     LABORATORY/TECHNICAL SUPPORT   0   0   0   0   0   0   0.0%    TOTAL SITE SPECIFIC as % of TOTAL   0.0%   0.0%   0.0%   0.0%    TOTAL SITE SPECIFIC as % of TOTAL   0.0%   0.0%   0.0%   0.0%    TOTAL SITE SPECIFIC as % of TOTAL   0.0%   0.0%   0.0%   0.0%    TAXES   0   0   0   0   0   0   0   0   0.0%    LDRD / PDRD / SDRD   0   0   0   0   0   0   0   0.0%    LDRD / PDRD / SDRD   0   0   0   0   0   0   0   0.0%    LDRD / PDRD / SDRD   0   0   0   0   0   0   0   0   0.0%    LDRD / PDRD / SDRD   0   0   0   0   0   0   0   0   0	PROGRAM/PROJECT CONTROL	1,259	1,075	1,149	1,339	1,516	257	20.4%
OTHER         3,355         3,638         4,243         4,557         4,891         1,536         45.8%           TOTAL MISSION SUPPORT as % of TOTAL         12,4%         14,7%         15,1%         15,2%         15,9%           TOTAL MISSION SUPPORT         32,741         39,631         48,345         53,636         53,515         20,774         63,4%           ENVIRONMENTAL         3,559         2,876         3,403         3,372         3,558         -1         0,0%           SAFETY AND HEALTH         5,775         7,609         8,305         8,887         9,703         3,928         68,0%           FACILITIES MANAGEMENT         2,182         2,334         3,316         4,558         4,871         2,689         123,2%           MAINTENANCE         7,040         7,097         10,341         12,928         13,365         6,325         89,8%           UTILITIES         8,964         14,641         17,994         18,197         16,133         7,169         80,0%           SAFEGUARDS AND SECURITY         2,023         2,121         2,115         2,373         2,321         298         14,7%           LOGISTICS SUPPORT         3,005         2,759         2,667         3,014         <	INFORMATION OUTREACH	ŕ		3,396	3,747	3,257		
TOTAL MISSION SUPPORT as % of TOTAL         12.4%         14.7%         15.1%         15.2%         15.9%           TOTAL MISSION SUPPORT         32,741         39,631         48,345         53,636         53,515         20,774         63.4%           ENVIRONMENTAL         3,559         2,876         3,403         3,372         3,558         -1         0.0%           SAFETY AND HEALTH         5,775         7,609         8,305         8,887         9,703         3,928         68.0%           FACILITIES MANAGEMENT         2,182         2,334         3,316         4,558         4,871         2,689         123.2%           MAINTENANCE         7,040         7,097         10,341         12,928         13,365         6,325         89.8%           UTILITIES         8,964         14,641         17,994         18,197         16,133         7,169         80.0%           SAFEGUARDS AND SECURITY         2,023         2,121         2,115         2,373         2,321         298         14.7%           LOGISTICS SUPPORT         3,005         2,759         2,667         3,014         3,194         189         6.3%           QUALITY ASSURANCE         193         194         204         307	INFORMATION SERVICES	ŕ	6,289	· ·	· ·	· · · · · · · · · · · · · · · · · · ·	943	
TOTAL MISSION SUPPORT         32,741         39,631         48,345         53,636         53,515         20,774         63.4%           ENVIRONMENTAL         3,559         2,876         3,403         3,372         3,558         -1         0.0%           SAFETY AND HEALTH         5,775         7,609         8,305         8,887         9,703         3,928         68.0%           FACILITIES MANAGEMENT         2,182         2,334         3,316         4,558         4,871         2,689         123.2%           MAINTENANCE         7,040         7,097         10,341         12,928         13,365         6,325         89.8%           UTILITIES         8,964         14,641         17,994         18,197         16,133         7,169         80.0%           SAFEGUARDS AND SECURITY         2,023         2,121         2,115         2,373         2,321         298         14.7%           LOGISTICS SUPPORT         3,005         2,759         2,667         3,014         3,194         189         6.3%           QUALITY ASSURANCE         193         194         204         307         370         177         91.7%           LABORATORY/TECHNICAL SUPPORT         0         0         0	OTHER	3,355	3,638	4,243	4,557	4,891	1,536	45.8%
ENVIRONMENTAL 3,559 2,876 3,403 3,372 3,558 -1 0.0% SAFETY AND HEALTH 5,775 7,609 8,305 8,887 9,703 3,928 68.0% FACILITIES MANAGEMENT 2,182 2,334 3,316 4,558 4,871 2,689 123.2% MAINTENANCE 7,040 7,097 10,341 12,928 13,365 6,325 89.8% UTILITIES 8,964 14,641 17,994 18,197 16,133 7,169 80.0% SAFEGUARDS AND SECURITY 2,023 2,121 2,115 2,373 2,321 298 14.7% LOGISTICS SUPPORT 3,005 2,759 2,667 3,014 3,194 189 6.3% QUALITY ASSURANCE 193 194 204 307 370 177 91.7% LABORATORY/TECHNICAL SUPPORT 0 0 0 0 0 0 0 0 0 0.0%   **TOTAL SITE SPECIFIC as % of TOTAL 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% TOTAL SITE SPECIFIC 5 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			14.7%		15.2%			
SAFETY AND HEALTH       5,775       7,609       8,305       8,887       9,703       3,928       68.0%         FACILITIES MANAGEMENT       2,182       2,334       3,316       4,558       4,871       2,689       123.2%         MAINTENANCE       7,040       7,097       10,341       12,928       13,365       6,325       89.8%         UTILITIES       8,964       14,641       17,994       18,197       16,133       7,169       80.0%         SAFEGUARDS AND SECURITY       2,023       2,121       2,115       2,373       2,321       298       14.7%         LOGISTICS SUPPORT       3,005       2,759       2,667       3,014       3,194       189       6.3%         QUALITY ASSURANCE       193       194       204       307       370       177       91.7%         LABORATORY/TECHNICAL SUPPORT       0       0       0       0       0       0       0       0         TOTAL SITE SPECIFIC as % of TOTAL       0.0%       0.0%       0.0%       0.0%       0.0%       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0 <t< td=""><td>TOTAL MISSION SUPPORT</td><td>32,741</td><td>39,631</td><td>48,345</td><td>53,636</td><td>53,515</td><td>20,774</td><td>63.4%</td></t<>	TOTAL MISSION SUPPORT	32,741	39,631	48,345	53,636	53,515	20,774	63.4%
FACILITIES MANAGEMENT         2,182         2,334         3,316         4,558         4,871         2,689         123.2%           MAINTENANCE         7,040         7,097         10,341         12,928         13,365         6,325         89.8%           UTILITIES         8,964         14,641         17,994         18,197         16,133         7,169         80.0%           SAFEGUARDS AND SECURITY         2,023         2,121         2,115         2,373         2,321         298         14.7%           LOGISTICS SUPPORT         3,005         2,759         2,667         3,014         3,194         189         6,3%           QUALITY ASSURANCE         193         194         204         307         370         177         91.7%           LABORATORY/TECHNICAL SUPPORT         0         <	ENVIRONMENTAL	3,559	2,876	3,403	3,372	3,558	-1	0.0%
MAINTENANCE         7,040         7,097         10,341         12,928         13,365         6,325         89.8%           UTILITIES         8,964         14,641         17,994         18,197         16,133         7,169         80.0%           SAFEGUARDS AND SECURITY         2,023         2,121         2,115         2,373         2,321         298         14.7%           LOGISTICS SUPPORT         3,005         2,759         2,667         3,014         3,194         189         6.3%           QUALITY ASSURANCE         193         194         204         307         370         177         91.7%           LABORATORY/TECHNICAL SUPPORT         0	SAFETY AND HEALTH	5,775	7,609	8,305	8,887	9,703	3,928	68.0%
UTILITIES         8,964         14,641         17,994         18,197         16,133         7,169         80.0%           SAFEGUARDS AND SECURITY         2,023         2,121         2,115         2,373         2,321         298         14.7%           LOGISTICS SUPPORT         3,005         2,759         2,667         3,014         3,194         189         6,3%           QUALITY ASSURANCE         193         194         204         307         370         177         91.7%           LABORATORY/TECHNICAL SUPPORT         0         0         0         0         0         0         0         0         0         0         0.0%           TOTAL SITE SPECIFIC as % of TOTAL         0.0%	FACILITIES MANAGEMENT	2,182	2,334	3,316	4,558	4,871	2,689	123.2%
SAFEGUARDS AND SECURITY       2,023       2,121       2,115       2,373       2,321       298       14.7%         LOGISTICS SUPPORT       3,005       2,759       2,667       3,014       3,194       189       6.3%         QUALITY ASSURANCE       193       194       204       307       370       177       91.7%         LABORATORY/TECHNICAL SUPPORT       0	MAINTENANCE	7,040	7,097	10,341	12,928	13,365	6,325	89.8%
LOGISTICS SUPPORT       3,005       2,759       2,667       3,014       3,194       189       6.3%         QUALITY ASSURANCE       193       194       204       307       370       177       91.7%         LABORATORY/TECHNICAL SUPPORT       0	UTILITIES	8,964	14,641	17,994	18,197	16,133	7,169	80.0%
QUALITY ASSURANCE       193       194       204       307       370       177       91.7%         LABORATORY/TECHNICAL SUPPORT       0 <td< td=""><td>SAFEGUARDS AND SECURITY</td><td>2,023</td><td>2,121</td><td>2,115</td><td>2,373</td><td>2,321</td><td>298</td><td>14.7%</td></td<>	SAFEGUARDS AND SECURITY	2,023	2,121	2,115	2,373	2,321	298	14.7%
LABORATORY/TECHNICAL SUPPORT       0 <th< td=""><td>LOGISTICS SUPPORT</td><td>3,005</td><td>2,759</td><td>2,667</td><td>3,014</td><td>3,194</td><td>189</td><td>6.3%</td></th<>	LOGISTICS SUPPORT	3,005	2,759	2,667	3,014	3,194	189	6.3%
TOTAL SITE SPECIFIC as % of TOTAL         0.0%         0.0%         0.0%         0.0%           TOTAL SITE SPECIFIC         0 <td></td> <td>193</td> <td>194</td> <td>204</td> <td>307</td> <td>370</td> <td>177</td> <td></td>		193	194	204	307	370	177	
TOTAL SITE SPECIFIC         0         0         0         0         0         0         0         0.0%           MANAGEMENT/INCENTIVE FEE         0 </td <td>LABORATORY/TECHNICAL SUPPORT</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0.0%</td>	LABORATORY/TECHNICAL SUPPORT	0	0	0	0	0	0	0.0%
MANAGEMENT/INCENTIVE FEE       0 </td <td>TOTAL SITE SPECIFIC as % of TOTAL</td> <td>0.0%</td> <td>0.0%</td> <td>0.0%</td> <td>0.0%</td> <td>0.0%</td> <td></td> <td></td>	TOTAL SITE SPECIFIC as % of TOTAL	0.0%	0.0%	0.0%	0.0%	0.0%		
TAXES 0 0 0 0 0 0 0.0% LDRD / PDRD / SDRD 0 0 0 0 0 0.0%	TOTAL SITE SPECIFIC	0	0	0	0	0	0	0.0%
LDRD / PDRD / SDRD 0 0 0 0 0.0%	MANAGEMENT/INCENTIVE FEE	0	0	0	0	0	0	0.0%
	TAXES	0	0	0	0	0	0	0.0%
115	LDRD / PDRD / SDRD			0	0	0	0	0.0%
		1	15					

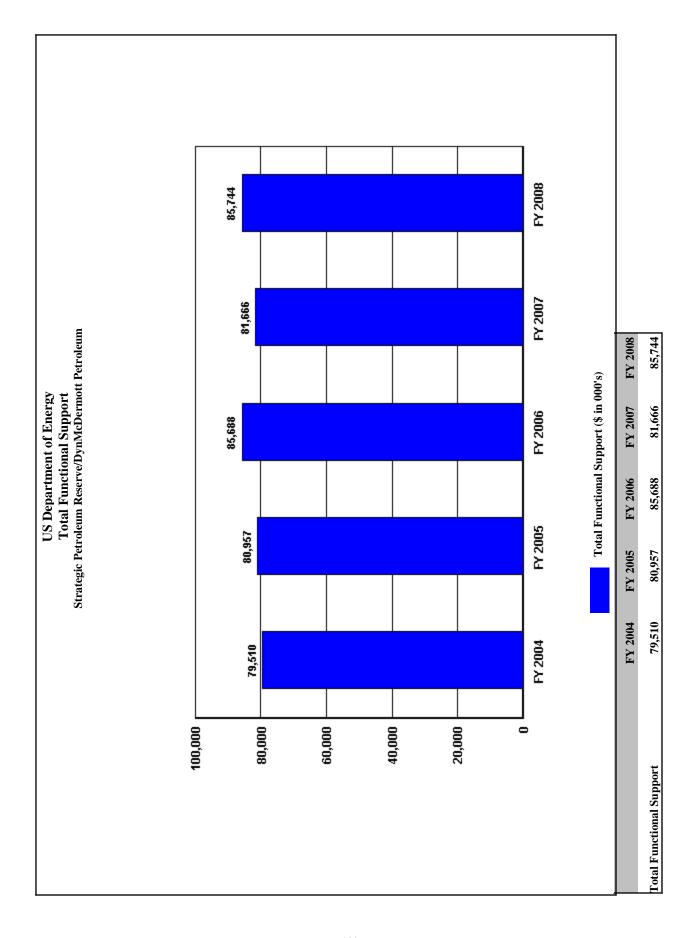


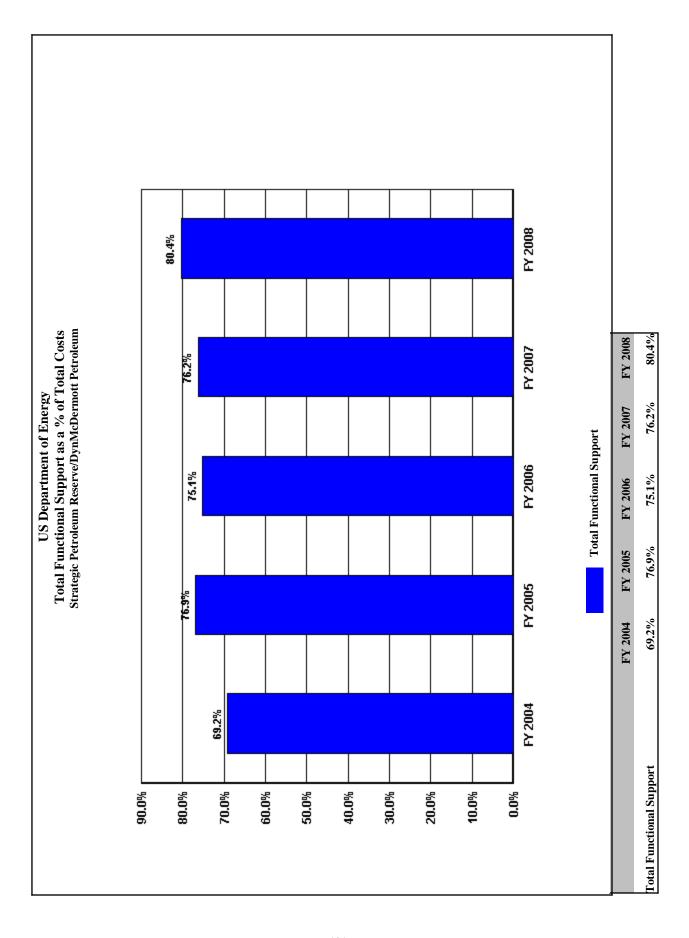


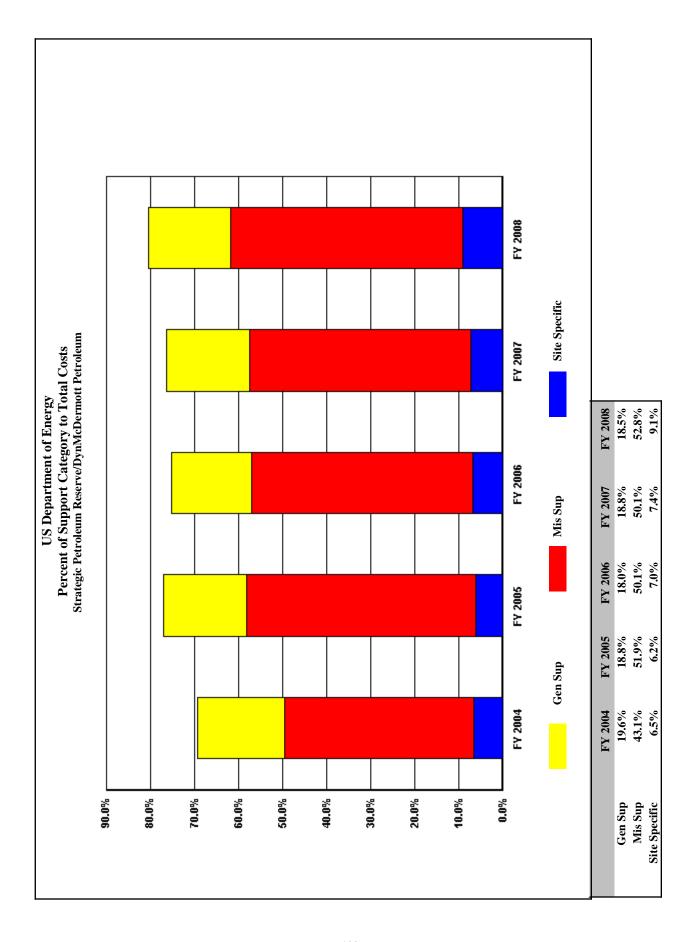


#### Trends in Total Support Cost by Functional Categories Strategic Petroleum Reserve/DynMcDermott Petroleum (\$000) FY 2008

Total Costs	FY 2004 114,956	FY 2005 105,331	FY 2006 114,064	FY 2007 107,143	FY 2008 106,690	\$ Change 2004 To FY 2008 -8,266	% Change 2004 To FY 2008 -7.2%
Capital Construction	0	0	0	0	0	0	0.0%
<b>Total Costs Less Construction</b>	114,956	105,331	114,064	107,143	106,690	-8,266	-7.2%
Total Support Costs	79,510	80,957	85,688	81,666	85,744	6,234	7.8%
<b>Mission Direct Operation</b>	35,446	24,374	28,376	25,477	20,946	-14,500	-40.9%
Mission Direct Operation as % of Total Cost	30.8%	23.1%	24.9%	23.8%	19.6%		
Capital Construction as % of Total Cost	0.0%	0.0%	0.0%	0.0%	0.0%		
<b>Total Support Cost as % of Total Cost</b>	69.2%	76.9%	75.1%	76.2%	80.4%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	69.2%	76.9%	75.1%	76.2%	80.4%		
TOTAL SUPPORT COST	79,510	80,957	85,688	81,666	85,744	6,234	7.8%
TOTAL GENERAL SUPPORT as % of TOTAL	19.6%	18.8%	18.0%	18.8%	18.5%		
TOTAL GENERAL SUPPORT	22,496	19,803	20,579	20,093	19,739	-2,757	-12.3%
EXECUTIVE DIRECTION	357	325	383	330	293	-64	-17.9%
HUMAN RESOURCES	1,159	1,657	1,512	1,902	2,498	1,339	115.5%
СГО	1,737	1,811	1,719	1,743	1,642	-95	-5.5%
PROCUREMENT	1,495	1,503	1,478	1,460	1,211	-284	-19.0%
LEGAL	657	418	612	974	1,305	648	98.6%
CENTRAL ADMIN SERVICES	610	572	617	553	357	-253	-41.5%
PROGRAM/PROJECT CONTROL	4,516	4,040	3,604	3,866	3,406	-1,110	-24.6%
INFORMATION OUTREACH	1,927	842	825	812	617	-1,310	-68.0%
INFORMATION SERVICES	10,038	8,599	9,750	8,453	8,391	-1,647	-16.4%
OTHER	0	36	79	0	19	19	100.0%
TOTAL MISSION SUPPORT as % of TOTAL	43.1%	51.9%	50.1%	50.1%	52.8%		
TOTAL MISSION SUPPORT	49,516	54,654	57,167	53,683	56,300	6,784	13.7%
ENVIRONMENTAL	2,203	2,386	2,335	2,288	2,443	240	10.9%
SAFETY AND HEALTH	2,499	2,915	3,158	2,665	3,159	660	26.4%
FACILITIES MANAGEMENT	1,158	728	849	1,139	1,111	-47	-4.1%
MAINTENANCE	20,473	22,012	22,241	22,447	23,736	3,263	15.9%
UTILITIES	2,975	5,416	6,149	3,471	3,748	773	26.0%
SAFEGUARDS AND SECURITY	16,904	17,928	19,266	18,878	19,127	2,223	13.2%
LOGISTICS SUPPORT	2,197	2,171	2,113	1,816	1,958	-239	-10.9%
QUALITY ASSURANCE	1,107	1,098	1,056	979	1,018	-89	-8.0%
LABORATORY/TECHNICAL SUPPORT	0	0	0	0	0	0	0.0%
TOTAL SITE SPECIFIC as % of TOTAL	6.5%	6.2%	7.0%	7.4%	9.1%		
TOTAL SITE SPECIFIC	7,498	6,500	7,942	7,890	9,705	2,207	29.4%
MANAGEMENT/INCENTIVE FEE	7,295	6,203	7,693	7,524	9,234	1,939	26.6%
TAXES	203	297	249	366	471	268	132.0%
LDRD / PDRD / SDRD	<b>0</b> 1°	19	0	0	0	0	0.0%

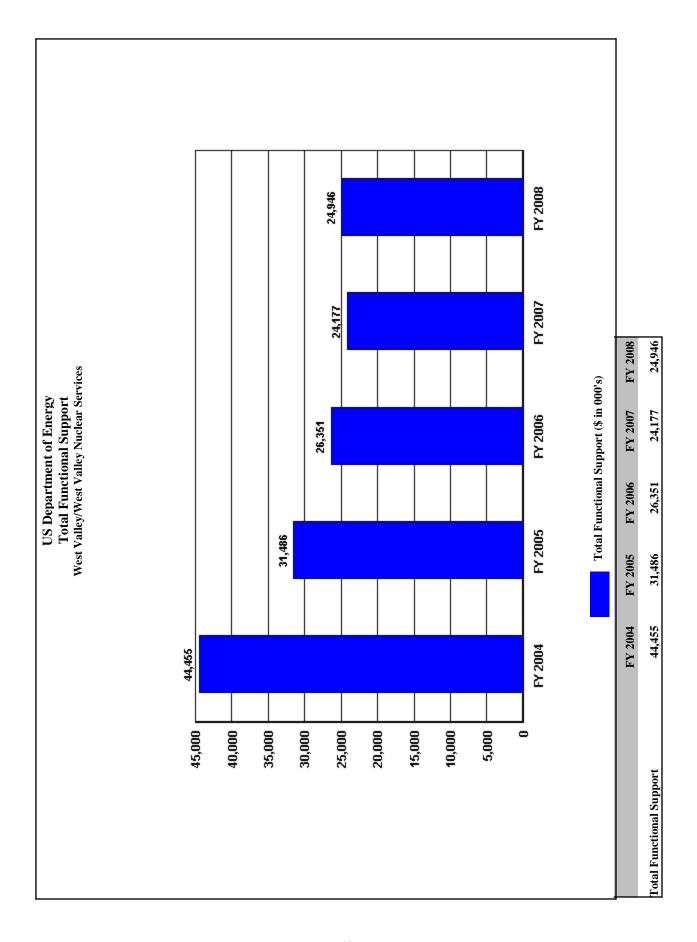


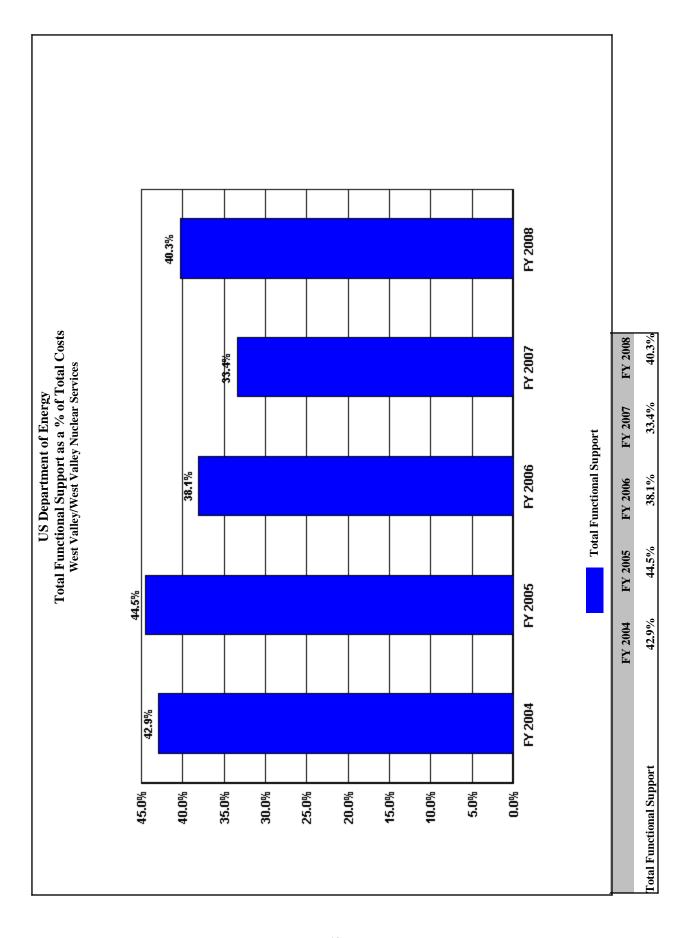


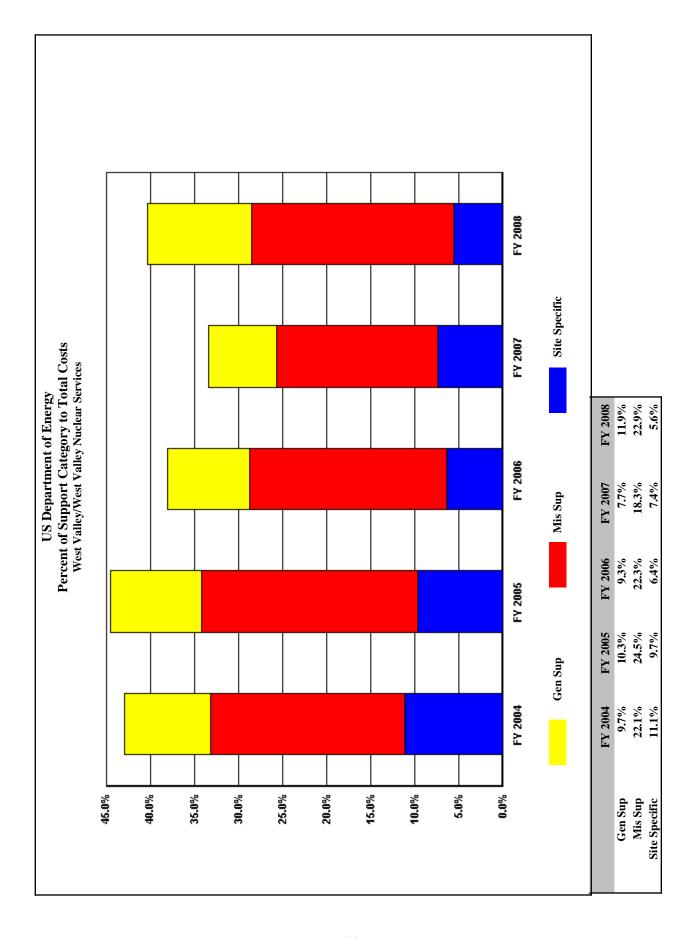


## Trends in Total Support Cost by Functional Categories West Valley/West Valley Nuclear Services (\$000) FY 2008

Total Costs	FY 2004 103,586 0	FY 2005 70,786 0	FY 2006 69,247	FY 2007 72,376 0	FY 2008 61,844 0	\$ Change 2004 To FY 2008 -41,742	% Change 2004 To FY 2008 -40.3% 0.0%
Capital Construction	103,586	70,786	69,247	72,376	61,844	-41,742	-40.3%
Total Costs Less Construction	44,455	31,486	26,351	24,177	24,946	-19,509	-43.9%
Total Support Costs	,		,	,		,	
Mission Direct Operation	59,131	39,300	42,896	48,199	36,898	-22,233	-37.6%
Mission Direct Operation as % of Total Cost Capital Construction as % of Total Cost	57.1% 0.0%	55.5% 0.0%	61.9% 0.0%	66.6% 0.0%	59.7% 0.0%		
	42.9%	44.5%	38.1%	33.4%	40.3%		
Total Support Cost as % of Total Cost			100.0%				
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	42.9%	44.5%	38.1%	33.4%	40.3%		
TOTAL SUPPORT COST	44,455	31,486	26,351	24,177	24,946	-19,509	-43.9%
TOTAL GENERAL SUPPORT as % of TOTAL	9.7%	10.3%	9.3%	7.7%	11.9%	2 505	
TOTAL GENERAL SUPPORT	10,060	7,296	6,473	5,586	7,355	-2,705	-26.9%
EXECUTIVE DIRECTION	468	371	461	387	351	-117	-25.0%
HUMAN RESOURCES	1,538	952	646	452	829	-709	-46.1%
CFO	1,193	934	1,189	1,196	1,312	119	10.0%
PROCUREMENT	1,002	834	733	366	479	-523	-52.2%
LEGAL	244	162	164	137	128	-116	-47.5%
CENTRAL ADMIN SERVICES	653	604	528	427	510	-143	-21.9%
PROGRAM/PROJECT CONTROL	1,237	766	484	347	775	-462	-37.3%
INFORMATION OUTREACH	1,453	955	722	714	804	-649	-44.7%
INFORMATION SERVICES	2,272	1,718	1,546	1,560	2,167	-105	-4.6%
OTHER	0	0	0	0	0	0	0.0%
TOTAL MISSION SUPPORT as % of TOTAL	22.1%	24.5%	22.3%	18.3%	22.9%		
TOTAL MISSION SUPPORT	22,903	17,331	15,462	13,245	14,152	-8,751	-38.2%
ENVIRONMENTAL	1,485	1,047	1,050	1,053	1,035	-450	-30.3%
SAFETY AND HEALTH	7,621	5,620	4,756	3,818	3,714	-3,907	-51.3%
FACILITIES MANAGEMENT	1,353	1,110	1,261	1,038	1,408	55	4.1%
MAINTENANCE	4,717	3,703	3,190	2,745	2,473	-2,244	-47.6%
UTILITIES	2,074	2,052	1,919	1,702	1,789	-285	-13.7%
SAFEGUARDS AND SECURITY	1,591	1,104	1,073	1,147	1,583	-8	-0.5%
LOGISTICS SUPPORT	1,177	730	658	484	650	-527	-44.8%
QUALITY ASSURANCE	895	709	574	549	519	-376	-42.0%
LABORATORY/TECHNICAL SUPPORT	1,990	1,256	981	709	981	-1,009	-50.7%
TOTAL SITE SPECIFIC as % of TOTAL	11.1%	9.7%	6.4%	7.4%	5.6%		
TOTAL SITE SPECIFIC	11,492	6,859	4,416	5,346	3,439	-8,053	-70.1%
MANAGEMENT/INCENTIVE FEE	11,478	6,859	4,416	5,346	3,439	-8,039	-70.0%
TAXES	14	0	0	0	0	-14	-100.0%
LDRD / PDRD / SDRD	0 12	23	0	0	0	0	0.0%

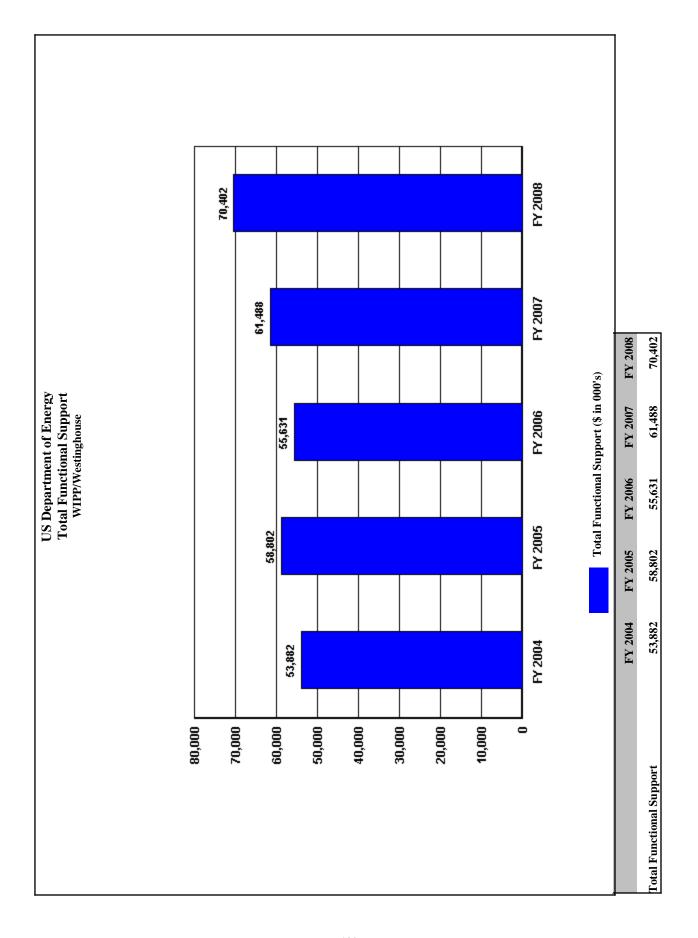


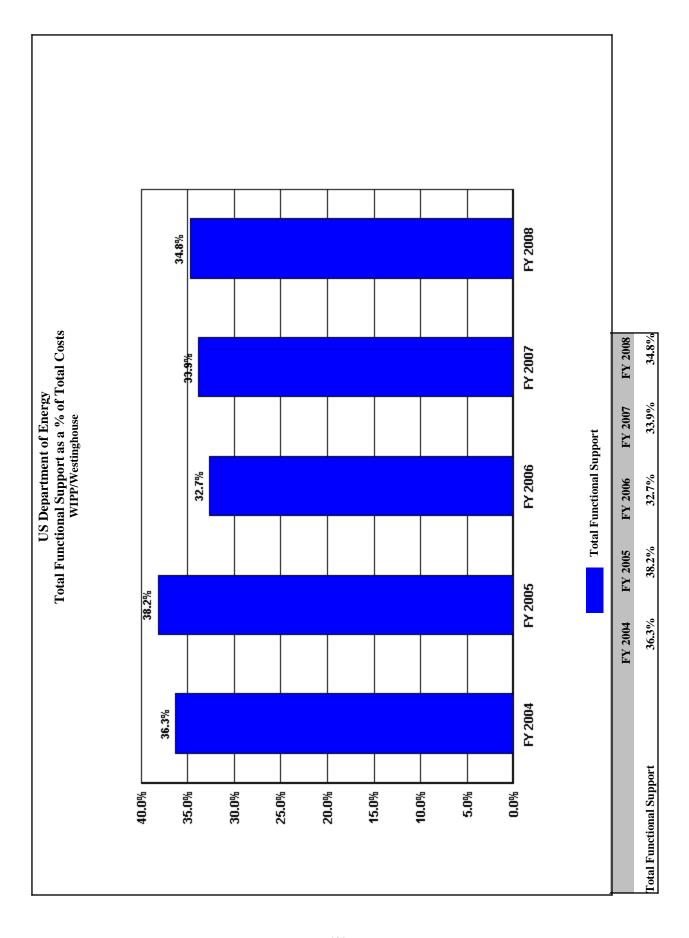


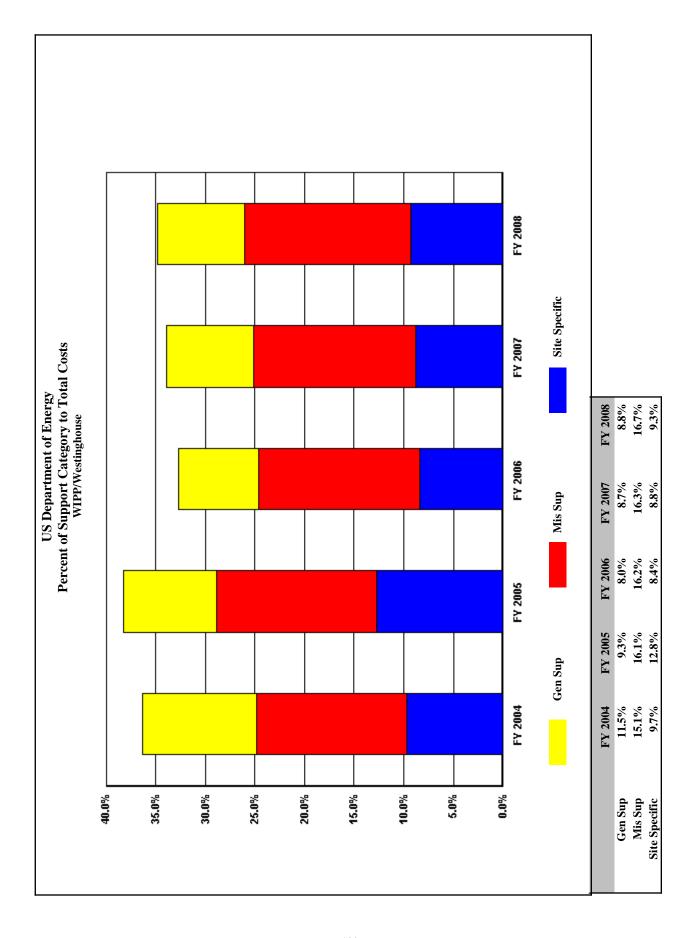


# Trends in Total Support Cost by Functional Categories WIPP/Westinghouse (\$000) FY 2008

Total Costs Less Construction	Total Costs	FY 2004 148,344	FY 2005 153,927	FY 2006 170,356	FY 2007 181,582	FY 2008 202,488	\$ Change 2004 To FY 2008 54,144	% Change 2004 To FY 2008 36.5%
Total Support Costs	Capital Construction	419	2,293	2,175	2,247	5,523	5,104	1,218.1%
Mission Direct Operation	Total Costs Less Construction	147,925	151,634	168,181	179,335	196,965	49,040	33.2%
Mission Direct Operation as % of Total Cost   0.3%   1.5%   1.3%   1.2%   2.7	Total Support Costs	53,882	58,802	55,631	61,488	70,402	16,520	30.7%
Total Support Cost as % of Total Cost   36.3%   38.2%   33.27%   33.9%   34.8%	Mission Direct Operation	94,043	92,832	112,550	117,847	126,563	32,520	34.6%
Total Support Cost as % of Total Cost   100.0%	Mission Direct Operation as % of Total Cost	63.4%	60.3%	66.1%	64.9%	62.5%		
TOTAL SUPPORT COST as % of TOTAL COST TOTAL SUPPORT COST   36.3%   38.2%   32.7%   33.9%   34.8%   TOTAL SUPPORT COST   53.882   58.802   55.631   61.488   70.402   16.520   30.7°  TOTAL GENERAL SUPPORT   17.102   14.354   13.632   15.880   17.763   661   3.9°  EXECUTIVE DIRECTION   679   476   2.032   2.085   2.766   2.087   307.4   HUMAN RESOURCES   2.404   2.2688   2.408   2.745   3.210   270   92.2   CFO   1.970   1.456   1.359   1.650   1.881   89   4.5   PROCUREMENT   1.005   1.079   957   1.070   1.126   121   12.0   LEGAL   909   915   802   717   669   2.40   2.64   CENTRAL ADMIN SERVICES   2.561   1.772   1.581   1.965   2.095   466   1.82   PROGRAM/PROJECT CONTROL   2.149   1.661   1.125   1.334   1.617   532   2.48   OTHER   220   0   0   0   0   0   0   0   2.20   100.0    TOTAL MISSION SUPPORT   2.2357   2.4801   2.7663   2.9563   33.784   11.427   51.12   ENVIRONMENTAL   1.645   1.686   2.388   3.128   3.147   1.502   91.3   SAFETY AND HEALTH   5.563   5.308   4.950   6.179   9.329   3.966   7.40   MANTENBANCE   6.612   8.054   10.193   8.426   8.829   2.217   3.55   UTILITIES   730   1.207   1.424   1.249   1.411   681   93.3   SAFEGUARDS AND SECURITY   3.007   3.532   3.986   4.479   4.162   1.155   3.84   UTILITIES   730   1.207   1.424   1.249   1.411   681   93.3   SAFEGUARDS AND SECURITY   3.007   3.532   3.986   4.479   4.162   1.155   3.84   UTILITIES   730   1.207   1.424   1.249   1.411   681   93.3   SAFEGUARDS AND SECURITY   3.007   3.532   3.986   4.479   4.162   1.155   3.84   UTILITIES   730   1.207   1.424   1.249   1.411   681   93.3   SAFEGUARDS AND SECURITY   3.007   3.532   3.986   4.479   4.162   1.155   3.84   UTILITIES   730   1.207   1.424   1.249   1.411   681   93.3   SAFEGUARDS AND SECURITY   3.007   3.532   3.986   4.479   4.162   1.155   3.84   UTILITIES   730   1.207   1.424   1.249   1.411   681   93.3   SAFEGUARDS AND SECURITY   3.007   3.532   3.986   4.479   4.162   1.155   3.84   UTILITIES   730   1.207   1.424   1.429   1.411   681   93.3   SAFEGUARDS AND SECUR	Capital Construction as % of Total Cost	0.3%	1.5%	1.3%	1.2%	2.7%		
TOTAL SUPPORT COST as % of TOTAL COST	Total Support Cost as % of Total Cost	36.3%	38.2%	32.7%	33.9%	34.8%		
TOTAL SUPPORT COST  TOTAL GENERAL SUPPORT as % of TOTAL  11.5%  9.3%  8.8%  TOTAL GENERAL SUPPORT as % of TOTAL  11.5%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.6%  11.15  11.6%  11.15  11.6%  11.15  11.15  11.15  11.15  11.15  11.16  11.17  11.13  11.15  1	Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST  TOTAL SUPPORT as % of TOTAL  11.5%  9.3%  8.002  55,631  61,488  70,402  16,520  30,75  TOTAL GENERAL SUPPORT as % of TOTAL  11.5%  9.3%  8.8%  8.8%  15,880  17,763  661  3.9*  EXECUTIVE DIRECTION  679  476  2.032  2.085  2.766  2.087  307.4*  HUMAN RESOURCES  2.940  2.668  2.408  2.745  3.210  270  9.2  CFO  1.970  1.456  1.979  1.079  9.57  1.070  1.456  1.159  1.070  1.160  1.126  1.121  1.20  2.081  2.095  2.096  2.095  2.095  2.095  2.095  2.095  2.095  2.095  2.095  2.096  2.095  2.	TOTAL SUPPORT COST as % of TOTAL COST	36.3%	38.2%	32.7%	33.9%	34.8%		
TOTAL GENERAL SUPPORT 17,102 14,354 13,632 15,880 17,763 661 3.99  EXECUTIVE DIRECTION 679 476 2,032 2,085 2,766 2,087 307,4  HUMAN RESOURCES 2,940 2,668 2,408 2,745 3,210 270 9.2  CFO 1,970 1,456 1,359 1,650 1,881 -89 -4.5  PROCUREMENT 1,005 1,079 9.57 1,070 1,126 121 12.0  LEGAL 990 915 802 717 669 -240 -26.4  CENTRAL ADMIN SERVICES 2,561 1,772 1,581 1,965 2,095 -466 -18.2  PROGRAM/PROJECT CONTROL 2,149 1,661 1,125 1,334 1,617 -532 -24.8  INFORMATION OUTREACH 1,271 1,133 900 987 1,115 -155 -12.3  INFORMATION SERVICES 3,3,98 3,194 2,468 3,327 3,284 -114 -3.4  OTHER 220 0 0 0 0 0 0 -220 -100.0  TOTAL MISSION SUPPORT 22,357 24,801 27,663 29,563 33,784 11,427 51,19  ENVIRONMENTAL 1,645 1,686 2,338 3,128 3,147 1,502 91.3  SAFETY AND HEALTH 5,363 5,308 4,950 6,179 9,329 3,966 74.0  FACILITIES MANAGEMENT 1,245 1,315 1,255 2,070 2,871 1,626 130.6  MAINTENANCE 6,612 8,054 10,193 8,426 8,829 2,217 33.5  UTILITIES (1,24) 1,414 1,624 1,141 6,81 9,33  SAFEGUARDS AND SECURITY 3,007 3,532 3,986 4,479 4,162 1,155 38.4  LOGISTICS SUPPORT 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TOTAL SUPPORT COST	53,882	58,802		61,488	70,402	16,520	30.7%
EXECUTIVE DIRECTION 679 476 2,032 2,085 2,766 2,087 307.4 HUMAN RESOURCES 2,940 2,668 2,408 2,745 3,210 270 9.2 CFO 1,970 1,456 1,359 1,650 1,881 49 -4.5 PROCUREMENT 1,005 1,079 957 1,070 1,126 121 12.0 LEGAL 909 915 802 717 669 -2-40 -2-6.4 CENTRAL ADMIN SERVICES 2,561 1,772 1,581 1,965 2,095 -466 -18.2 PROGRAM/PROJECT CONTROL 2,149 1,661 1,125 1,334 1,617 -5-32 -2-4.8 INFORMATION OUTREACH 1,271 1,133 900 987 1,115 -1-56 -12.3 INFORMATION SERVICES 3,398 3,194 2,468 3,327 3,284 -114 -3.4 OTHER 220 0 0 0 0 0 0 0 -220 -100.0  TOTAL MISSION SUPPORT as % of TOTAL 15.1% 16.1% 16.2% 16.3% 16.7% TOTAL MISSION SUPPORT BS % of TOTAL 1.545 1,466 2,338 3,128 3,147 1,502 91.3 SAFETY AND HEALTH 5,363 5,308 4,950 6,179 9,329 3,966 74.0 FACILITIES MANAGEMENT 1,245 1,315 1,255 2,070 2,871 1,626 130.6 MAINTENNANCE 6,612 8,054 10,193 8,426 8,829 2,217 33.5 UTILITIES 3,307 3,532 3,986 4,479 4,162 1,155 33.4 LOGISTICS SUPPORT 1,046 1,198 1,107 1,197 1,214 168 16.1 QUALITY ASSURANCE 2,709 2,501 2,410 2,835 2,821 112 4.1 LABORATORY/TECHNICAL SUPPORT 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TOTAL GENERAL SUPPORT as % of TOTAL	11.5%	9.3%	8.0%	8.7%	8.8%		
HUMAN RESOURCES 2,940 2,668 2,408 2,745 3,210 270 9.2 CFO 1,970 1,456 1,359 1,650 1,881 89 4.5 PROCUREMENT 1,005 1,079 957 1,070 1,126 121 12.0 LEGAL 909 915 802 717 669 -240 -26.4 CENTRAL ADMIN SERVICES 2,561 1,772 1,581 1,965 2,095 4-66 1,8.2 PROGRAM/PROJECT CONTROL 2,149 1,661 1,125 1,334 1,617 -532 -24.8 INFORMATION OUTREACH 1,271 1,133 900 987 1,115 -156 -12.3 INFORMATION SERVICES 3,398 3,194 2,468 3,327 3,284 -114 -3.4 OTHER 220 0 0 0 0 0 -220 -100.0  TOTAL MISSION SUPPORT as % of TOTAL 15.1% 16.1% 16.2% 16.3% 16.7% TOTAL MISSION SUPPORT 22,357 24,801 27,663 29,563 33,784 11,427 51.1 ENVIRONMENTAL 1,645 1,686 2,338 3,128 3,147 1,502 91,3 SAFETY AND HEALTH 5,363 5,308 4,950 6,179 9,329 3,966 74.0 FACILITIES MANAGEMENT 1,245 1,315 1,255 2,070 2,871 1,626 130,6 MAINTENANCE 6,612 8,054 10,193 8,426 8,829 2,217 33.5 UTILITIES 730 1,207 1,424 1,249 1,411 681 93.3 SAFEGUARDS AND SECURITY 3,007 3,532 3,986 4,479 4,162 1,155 38.4 LOGISTICS SUPPORT 1,046 1,198 1,107 1,197 1,214 168 16.1 QUALITY ASSURANCE 2,709 2,501 2,410 2,835 2,821 1112 4,17 QUALITY ASSURANCE 2,709 2,501 2,410 2,835 2,821 1112 4,17 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,894 14,336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,897 14,336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,897 14,336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,897 14,336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,897 14,336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,407 14,336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,407 14,336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,407 14,336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,407 14,336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,407 14,4336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,407 14,4336 16,045 18,855 4,432 30,79 TOTAL SITE SPECIFIC 3,707 10,000 10 0 0 0 0 0 0 0 0 0 0 0 0 0	TOTAL GENERAL SUPPORT	17,102	14,354	13,632	15,880	17,763	661	3.9%
CFO         1,970         1,456         1,359         1,650         1.881         .89         .4.5           PROCUREMENT         1,005         1,079         957         1,070         1,126         121         12.0           LEGAL         909         915         802         717         669         -240         -264           CENTRAL ADMIN SERVICES         2,561         1,772         1,581         1,965         2,095         -466         -18.2           PROGRAM/PROJECT CONTROL         2,149         1,661         1,125         1,334         1,617         -532         -24.8           INFORMATION OUTREACH         1,271         1,133         900         987         1,115         -156         -12.3           INFORMATION SERVICES         3,398         3,194         2,468         3,327         3,284         -114         -3.4           OTHER         220         0         0         0         0         -220         -100.0           TOTAL MISSION SUPPORT         22,357         24,801         27,663         29,563         33,784         11,427         51,19           ENVIRONMENTAL         1,645         1,686         2,338         3,128         3,147         1,502<	EXECUTIVE DIRECTION	679	476	2,032	2,085	2,766	2,087	307.4%
PROCUREMENT	HUMAN RESOURCES	2,940	2,668	2,408	2,745	3,210	270	9.2%
LEGAL         909         915         802         717         669         -240         -26.4           CENTRAL ADMIN SERVICES         2,561         1,772         1,581         1,965         2,095         -466         -18.2           PROGRAM/PROJECT CONTROL         2,149         1,661         1,125         1,334         1,617         -532         -24.8°           INFORMATION OUTREACH         1,271         1,133         900         987         1,115         -156         -12.3°           INFORMATION SERVICES         3,398         3,194         2,468         3,327         3,284         -114         -3.4°           OTHER         220         0         0         0         0         -220         -100.0°           TOTAL MISSION SUPPORT as % of TOTAL         15.1%         16.1%         16.2%         16.3%         16.7%           TOTAL MISSION SUPPORT         22,357         24,801         27.663         29,563         33,784         11,427         51.1°           ENVIRONMENTAL         1,645         1,686         2,338         3,128         3,147         1,502         91.3°           SAFETY AND HEALTH         5,363         5,308         4,950         6,179	СБО	1,970	1,456	1,359	1,650	1,881	-89	-4.5%
CENTRAL ADMIN SERVICES         2,561         1,772         1,581         1,965         2,095         -466         -18.2           PROGRAM/PROJECT CONTROL         2,149         1,661         1,125         1,334         1,617         -532         -24.8           INFORMATION OUTREACH         1,271         1,133         900         987         1,115         -156         -12.3           INFORMATION SERVICES         3,398         3,194         2,468         3,327         3,284         -114         -3.4           OTHER         220         0         0         0         0         -220         -100.0           TOTAL MISSION SUPPORT as % of TOTAL         15.1%         16.1%         16.2%         16.3%         16.7%           TOTAL MISSION SUPPORT         22,357         24,801         27,663         29,563         33,784         11,427         51.1%           ENVIRONMENTAL         1,645         1,686         2,338         3,128         3,147         1,502         91.3           SAFETY AND HEALTH         5,363         5,308         4,950         6,179         9,329         3,966         74.0           FACILITIES MANAGEMENT         1,245         1,315         1,255         2,	PROCUREMENT	1,005	1,079	957	1,070	1,126	121	12.0%
PROGRAM/PROJECT CONTROL 2,149 1,661 1,125 1,334 1,617 -532 -24.8 INFORMATION OUTREACH 1,271 1,133 900 987 1,115 -156 -12.3 INFORMATION SERVICES 3,398 3,194 2,468 3,327 3,284 -114 -3.4 OTHER 220 0 0 0 0 1 0 0 -220 -100.0  TOTAL MISSION SUPPORT as % of TOTAL 22,357 24,801 27,663 29,563 33,784 11,427 51.1° ENVIRONMENTAL 1,645 1,645 1,686 2,338 3,128 3,147 1,502 91.3 SAFETY AND HEALTH 5,363 5,308 4,950 6,179 9,329 3,966 74.0  MAINTENANCE 6,612 8,054 10,193 8,426 8,829 2,217 33.5 UTILITIES 730 1,207 1,424 1,249 1,411 681 93.3 SAFEGUARDS AND SECURITY 3,007 3,532 3,986 4,479 4,162 1,155 38.4 LOGISTICS SUPPORT 1,046 1,198 1,107 1,197 1,214 168 16.1° QUALITY ASSURANCE 2,709 2,501 2,410 2,835 2,821 112 4.1° TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,8% 8,4% 8,8% 9,3% TOTAL SITE SPECIFIC as % of TOTAL 9,7% 12,8% 8,4% 8,8% 9,3% TOTAL SITE SPECIFIC as % of TOTAL 14,423 19,647 14,315 7,179 9,689 10,087 1,216 13.7 TAXES 5,552 5,332 7,157 6,356 8,768 3,216 57.9 LDRD / PDRD / SDRD	LEGAL	909	915	802	717	669	-240	-26.4%
INFORMATION OUTREACH   1,271   1,133   900   987   1,115   -156   -12,3	CENTRAL ADMIN SERVICES	2,561	1,772	1,581	1,965	2,095	-466	-18.2%
INFORMATION SERVICES   3,398   3,194   2,468   3,327   3,284   -114   -3.4	PROGRAM/PROJECT CONTROL	2,149	1,661	1,125	1,334	1,617	-532	-24.8%
OTHER         220         0         0         0         0         -220         -100.0°           TOTAL MISSION SUPPORT as % of TOTAL         15.1%         16.1%         16.2%         16.3%         16.7%           TOTAL MISSION SUPPORT         22,357         24,801         27,663         29,563         33,784         11,427         51.1%           ENVIRONMENTAL         1,645         1,686         2,338         3,128         3,147         1,502         91.3°           SAFETY AND HEALTH         5,363         5,308         4,950         6,179         9,329         3,966         74.0°           FACILITIES MANAGEMENT         1,245         1,315         1,255         2,070         2,871         1,626         130.6°           MAINTENANCE         6,612         8,054         10,193         8,426         8,829         2,217         33.5°           UTILITIES         730         1,207         1,424         1,249         1,411         681         93.3°           SAFEGUARDS AND SECURITY         3,007         3,532         3,986         4,479         4,162         1,155         38.4           LOGISTICS SUPPORT         1,046         1,198         1,107         1,197         1,214	INFORMATION OUTREACH	1,271	1,133	900	987	1,115	-156	-12.3%
TOTAL MISSION SUPPORT as % of TOTAL  TOTAL MISSION SUPPORT  22,357  24,801  27,663  29,563  33,784  11,427  51,19  ENVIRONMENTAL  1,645  1,686  2,338  3,128  3,147  1,502  91,33  SAFETY AND HEALTH  5,363  5,308  4,950  6,179  9,329  3,966  74,00  FACILITIES MANAGEMENT  1,245  1,315  1,255  2,070  2,871  1,626  10,636  MAINTENANCE  6,612  8,054  10,193  8,426  8,829  2,217  33,57  UTILITIES  730  1,207  1,424  1,249  1,411  681  93,33  SAFEGUARDS AND SECURITY  3,007  3,532  3,986  4,479  4,162  1,155  38.4  LOGISTICS SUPPORT  1,046  1,198  1,107  1,197  1,214  168  16.11  QUALITY ASSURANCE  2,709  2,501  2,410  2,835  2,821  112  4.11  LABORATORY/TECHNICAL SUPPORT  0  0  0  0  0  0  0  0  0  0  0  0  0	INFORMATION SERVICES	3,398	3,194	2,468	3,327	3,284	-114	-3.4%
TOTAL MISSION SUPPORT  22,357  24,801  27,663  29,563  33,784  11,427  51.19  ENVIRONMENTAL  1,645  1,686  2,338  3,128  3,147  1,502  91.37  SAFETY AND HEALTH  5,363  5,308  4,950  6,179  9,329  3,966  74.00  FACILITIES MANAGEMENT  1,245  1,315  1,255  2,070  2,871  1,626  130.66  MAINTENANCE  6,612  8,054  10,193  8,426  8,829  2,217  33.57  UTILITIES  730  1,207  1,424  1,249  1,411  681  93.31  SAFEGUARDS AND SECURITY  3,007  3,532  3,986  4,479  4,162  1,155  38.44  LOGISTICS SUPPORT  1,046  1,198  1,107  1,197  1,214  168  16.11  QUALITY ASSURANCE  2,709  2,501  2,410  2,835  2,821  112  4.11  LABORATORY/TECHNICAL SUPPORT  0  0  0  0  0  0  0  0  0  0  0  0  0	OTHER	220	0	0	0	0	-220	-100.0%
ENVIRONMENTAL 1,645 1,686 2,338 3,128 3,147 1,502 91.3 SAFETY AND HEALTH 5,363 5,308 4,950 6,179 9,329 3,966 74.0 FACILITIES MANAGEMENT 1,245 1,315 1,255 2,070 2,871 1,626 130.6 MAINTENANCE 6,612 8,054 10,193 8,426 8,829 2,217 33.5 UTILITIES 730 1,207 1,424 1,249 1,411 681 93.3 SAFEGUARDS AND SECURITY 3,007 3,532 3,986 4,479 4,162 1,155 38.4 LOGISTICS SUPPORT 1,046 1,198 1,107 1,197 1,214 168 16.1 QUALITY ASSURANCE 2,709 2,501 2,410 2,835 2,821 112 4.1 LABORATORY/TECHNICAL SUPPORT 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TOTAL MISSION SUPPORT as % of TOTAL	15.1%	16.1%	16.2%	16.3%	16.7%		
SAFETY AND HEALTH       5,363       5,308       4,950       6,179       9,329       3,966       74.00         FACILITIES MANAGEMENT       1,245       1,315       1,255       2,070       2,871       1,626       130.6         MAINTENANCE       6,612       8,054       10,193       8,426       8,829       2,217       33.5         UTILITIES       730       1,207       1,424       1,249       1,411       681       93.3         SAFEGUARDS AND SECURITY       3,007       3,532       3,986       4,479       4,162       1,155       38.4*         LOGISTICS SUPPORT       1,046       1,198       1,107       1,197       1,214       168       16.1*         QUALITY ASSURANCE       2,709       2,501       2,410       2,835       2,821       112       4.1*         LABORATORY/TECHNICAL SUPPORT       0       <	TOTAL MISSION SUPPORT	22,357	24,801	27,663	29,563	33,784	11,427	51.1%
FACILITIES MANAGEMENT       1,245       1,315       1,255       2,070       2,871       1,626       130.6         MAINTENANCE       6,612       8,054       10,193       8,426       8,829       2,217       33.5         UTILITIES       730       1,207       1,424       1,249       1,411       681       93.3         SAFEGUARDS AND SECURITY       3,007       3,532       3,986       4,479       4,162       1,155       38.4         LOGISTICS SUPPORT       1,046       1,198       1,107       1,197       1,214       168       16.1         QUALITY ASSURANCE       2,709       2,501       2,410       2,835       2,821       112       4.1         LABORATORY/TECHNICAL SUPPORT       0	ENVIRONMENTAL	1,645	1,686	2,338	3,128	3,147	1,502	91.3%
MAINTENANCE       6,612       8,054       10,193       8,426       8,829       2,217       33.5         UTILITIES       730       1,207       1,424       1,249       1,411       681       93.3'         SAFEGUARDS AND SECURITY       3,007       3,532       3,986       4,479       4,162       1,155       38.4'         LOGISTICS SUPPORT       1,046       1,198       1,107       1,197       1,214       168       16.1'         QUALITY ASSURANCE       2,709       2,501       2,410       2,835       2,821       112       4.1'         LABORATORY/TECHNICAL SUPPORT       0	SAFETY AND HEALTH	5,363	5,308	4,950	6,179	9,329	3,966	74.0%
UTILITIES       730       1,207       1,424       1,249       1,411       681       93.3'         SAFEGUARDS AND SECURITY       3,007       3,532       3,986       4,479       4,162       1,155       38.4'         LOGISTICS SUPPORT       1,046       1,198       1,107       1,197       1,214       168       16.1'         QUALITY ASSURANCE       2,709       2,501       2,410       2,835       2,821       112       4.1'         LABORATORY/TECHNICAL SUPPORT       0	FACILITIES MANAGEMENT	1,245	1,315	1,255	2,070	2,871	1,626	130.6%
SAFEGUARDS AND SECURITY       3,007       3,532       3,986       4,479       4,162       1,155       38.4*         LOGISTICS SUPPORT       1,046       1,198       1,107       1,197       1,214       168       16.1*         QUALITY ASSURANCE       2,709       2,501       2,410       2,835       2,821       112       4.1*         LABORATORY/TECHNICAL SUPPORT       0	MAINTENANCE	6,612	8,054	10,193	8,426	8,829	2,217	33.5%
LOGISTICS SUPPORT       1,046       1,198       1,107       1,197       1,214       168       16.11         QUALITY ASSURANCE       2,709       2,501       2,410       2,835       2,821       112       4.11         LABORATORY/TECHNICAL SUPPORT       0       <	UTILITIES	730	1,207	1,424	1,249	1,411	681	93.3%
QUALITY ASSURANCE       2,709       2,501       2,410       2,835       2,821       112       4.11         LABORATORY/TECHNICAL SUPPORT       0	SAFEGUARDS AND SECURITY	3,007	3,532	3,986	4,479	4,162	1,155	38.4%
LABORATORY/TECHNICAL SUPPORT       0 <th< td=""><td>LOGISTICS SUPPORT</td><td>1,046</td><td>1,198</td><td>1,107</td><td>1,197</td><td>1,214</td><td>168</td><td>16.1%</td></th<>	LOGISTICS SUPPORT	1,046	1,198	1,107	1,197	1,214	168	16.1%
TOTAL SITE SPECIFIC as % of TOTAL       9.7%       12.8%       8.4%       8.8%       9.3%         TOTAL SITE SPECIFIC       14,423       19,647       14,336       16,045       18,855       4,432       30.79         MANAGEMENT/INCENTIVE FEE       8,871       14,315       7,179       9,689       10,087       1,216       13.79         TAXES       5,552       5,332       7,157       6,356       8,768       3,216       57.99         LDRD / PDRD / SDRD       0       0       0       0       0       0       0       0	QUALITY ASSURANCE	2,709	2,501	2,410	2,835	2,821	112	4.1%
TOTAL SITE SPECIFIC       14,423       19,647       14,336       16,045       18,855       4,432       30.79         MANAGEMENT/INCENTIVE FEE       8,871       14,315       7,179       9,689       10,087       1,216       13.79         TAXES       5,552       5,332       7,157       6,356       8,768       3,216       57.99         LDRD / PDRD / SDRD       0       0       0       0       0       0       0       0	LABORATORY/TECHNICAL SUPPORT	0	0	0	0	0	0	0.0%
MANAGEMENT/INCENTIVE FEE       8,871       14,315       7,179       9,689       10,087       1,216       13.79         TAXES       5,552       5,332       7,157       6,356       8,768       3,216       57.99         LDRD / PDRD / SDRD       0       0       0       0       0       0       0       0       0	TOTAL SITE SPECIFIC as % of TOTAL	9.7%	12.8%	8.4%	8.8%	9.3%		
TAXES       5,552       5,332       7,157       6,356       8,768       3,216       57.9°         LDRD / PDRD / SDRD       0	TOTAL SITE SPECIFIC	14,423	19,647	14,336	16,045	18,855	4,432	30.7%
LDRD / PDRD / SDRD 0 0 0 0 0 0.0	MANAGEMENT/INCENTIVE FEE	8,871	14,315	7,179	9,689	10,087	1,216	13.7%
	TAXES	5,552	5,332	7,157	6,356	8,768	3,216	57.9%
	LDRD / PDRD / SDRD			0	0	0	0	0.0%
127		12	21					

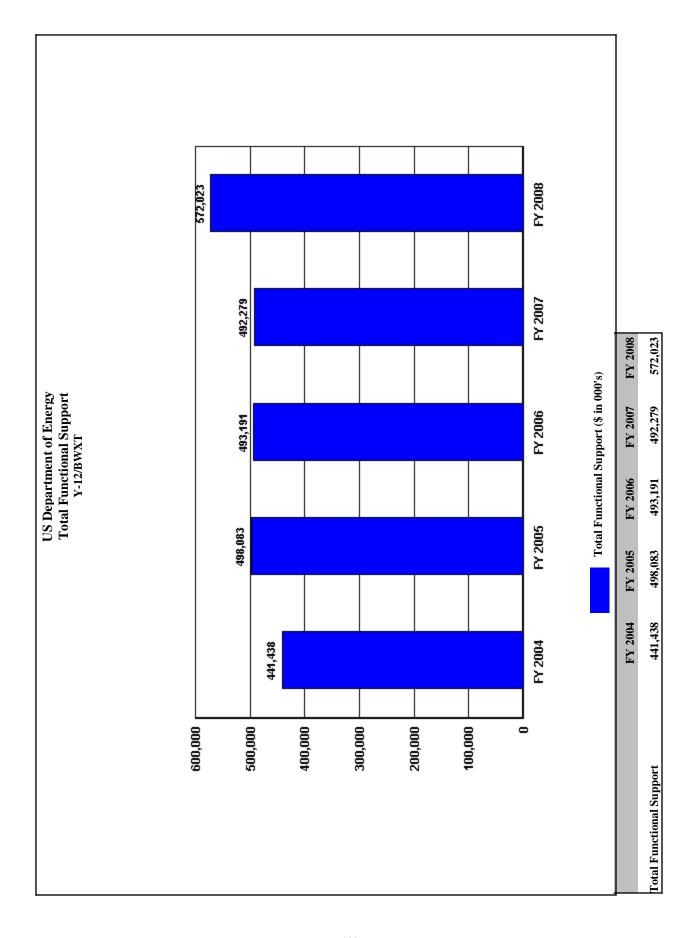


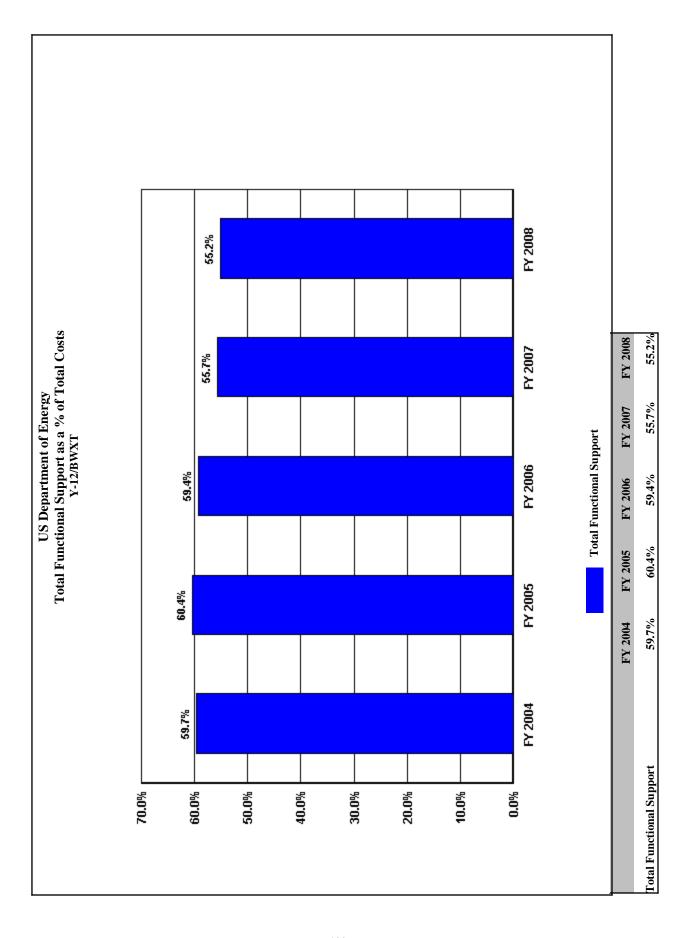


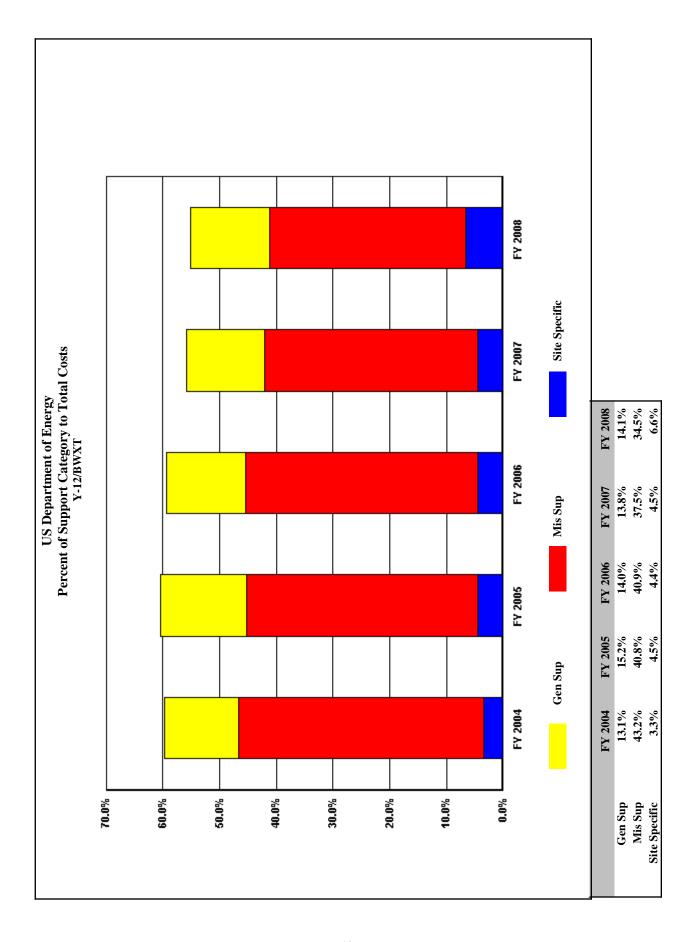


#### Trends in Total Support Cost by Functional Categories Y-12/BWXT (\$000) FY 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	\$ Change 2004 To FY 2008	% Change 2004 To FY 2008
Total Costs	739,880	823,985	830,873	883,300	1,036,888	297,008	40.1%
Capital Construction	75,863	97,529	96,821	138,091	170,424	94,561	124.6%
Total Costs Less Construction	664,017	726,456	734,052	745,209	866,464	202,447	30.5%
Total Support Costs	441,438	498,083	493,191	492,279	572,023	130,585	29.6%
<b>Mission Direct Operation</b>	222,579	228,373	240,861	252,930	294,441	71,862	32.3%
<b>Mission Direct Operation as % of Total Cost</b>	30.1%	27.7%	29.0%	28.6%	28.4%		
Capital Construction as % of Total Cost	10.3%	11.8%	11.7%	15.6%	16.4%		
<b>Total Support Cost as % of Total Cost</b>	59.7%	60.4%	59.4%	55.7%	55.2%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	59.7%	60.4%	59.4%	55.7%	55.2%		
TOTAL SUPPORT COST	441,438	498,083	493,191	492,279	572,023	130,585	29.6%
TOTAL GENERAL SUPPORT as % of TOTAL	13.1%	15.2%	14.0%	13.8%	14.1%		
TOTAL GENERAL SUPPORT	96,766	125,423	116,359	121,478	146,143	49,377	51.0%
EXECUTIVE DIRECTION	2,437	6,493	9,114	9,131	8,383	5,946	244.0%
HUMAN RESOURCES	16,787	23,907	16,300	14,554	12,647	-4,140	-24.7%
CFO	9,543	9,331	8,655	8,873	8,024	-1,519	-15.9%
PROCUREMENT	5,613	7,428	5,210	5,021	5,557	-56	-1.0%
LEGAL	2,901	3,801	4,495	4,709	3,390	489	16.9%
CENTRAL ADMIN SERVICES	12,977	11,581	11,825	11,671	10,854	-2,123	-16.4%
PROGRAM/PROJECT CONTROL	19,657	21,265	21,217	14,534	18,098	-1,559	-7.9%
INFORMATION OUTREACH	2,463	3,447	4,559	8,435	6,213	3,750	152.3%
INFORMATION SERVICES	24,752	37,005	24,267	31,533	29,373	4,621	18.7%
OTHER	-364	1,165	10,717	13,017	43,604	43,968	12,079.1%
TOTAL MISSION SUPPORT as % of TOTAL	43.2%	40.8%	40.9%	37.5%	34.5%		
TOTAL MISSION SUPPORT	319,970	335,843	340,196	331,370	357,880	37,910	11.8%
ENVIRONMENTAL	7,191	9,743	9,359	9,821	15,791	8,600	119.6%
SAFETY AND HEALTH	52,232	44,860	46,048	47,170	47,967	-4,265	-8.2%
FACILITIES MANAGEMENT	16,963	20,970	21,977	18,226	25,057	8,094	47.7%
MAINTENANCE	83,915	82,168	78,585	73,328	81,543	-2,372	-2.8%
UTILITIES	41,918	41,981	42,283	38,521	41,413	-505	-1.2%
SAFEGUARDS AND SECURITY	85,050	98,509	107,251	110,068	117,949	32,899	38.7%
LOGISTICS SUPPORT	5,562	7,266	5,757	7,691	5,595	33	0.6%
QUALITY ASSURANCE	12,227	11,195	11,329	10,096	7,499	-4,728	-38.7%
LABORATORY/TECHNICAL SUPPORT	14,912	19,151	17,607	16,449	15,066	154	1.0%
TOTAL SITE SPECIFIC as % of TOTAL	3.3%	4.5%	4.4%	4.5%	6.6%		
TOTAL SITE SPECIFIC	24,702	36,817	36,636	39,431	68,000	43,298	175.3%
MANAGEMENT/INCENTIVE FEE	20,691	29,450	31,300	32,000	58,471	37,780	182.6%
TAXES	10	2,263	1,465	3,891	4,636	4,626	46,260.0%
LDRD / PDRD / SDRD	4,001	5,104	3,871	3,540	4,893	892	22.3%

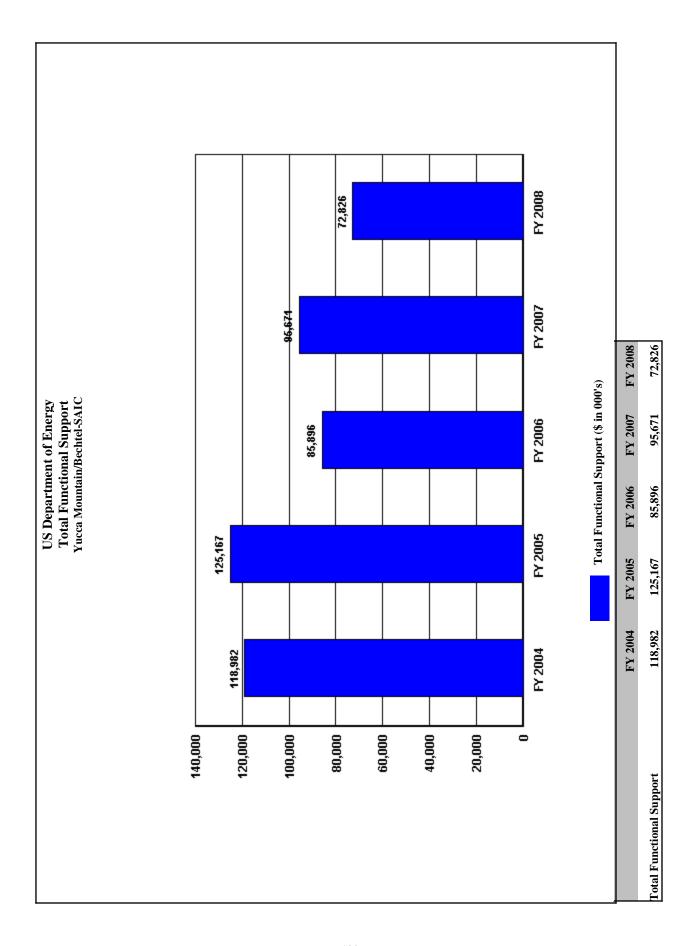


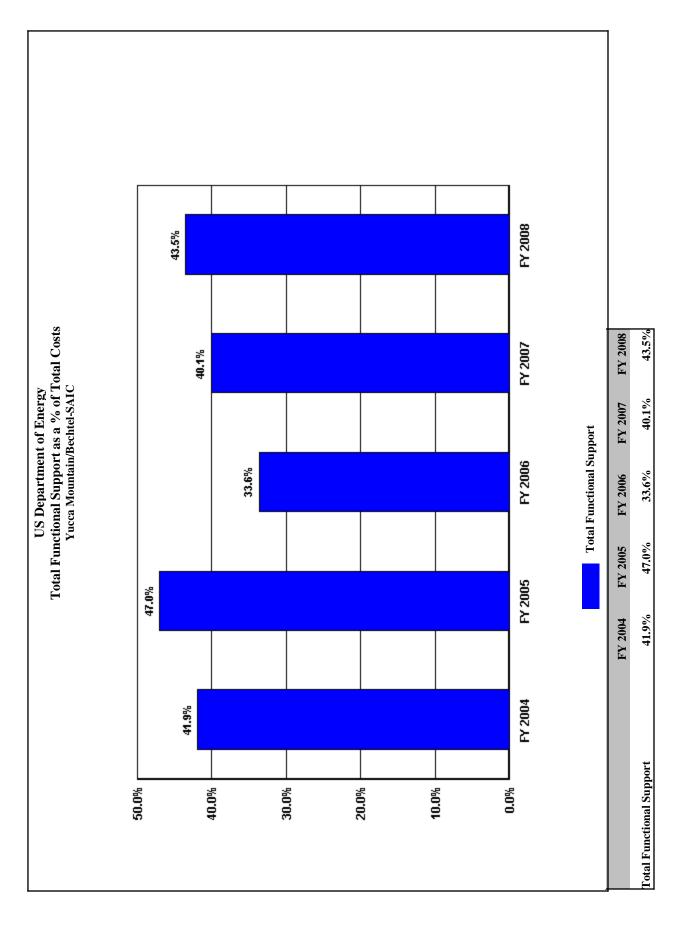


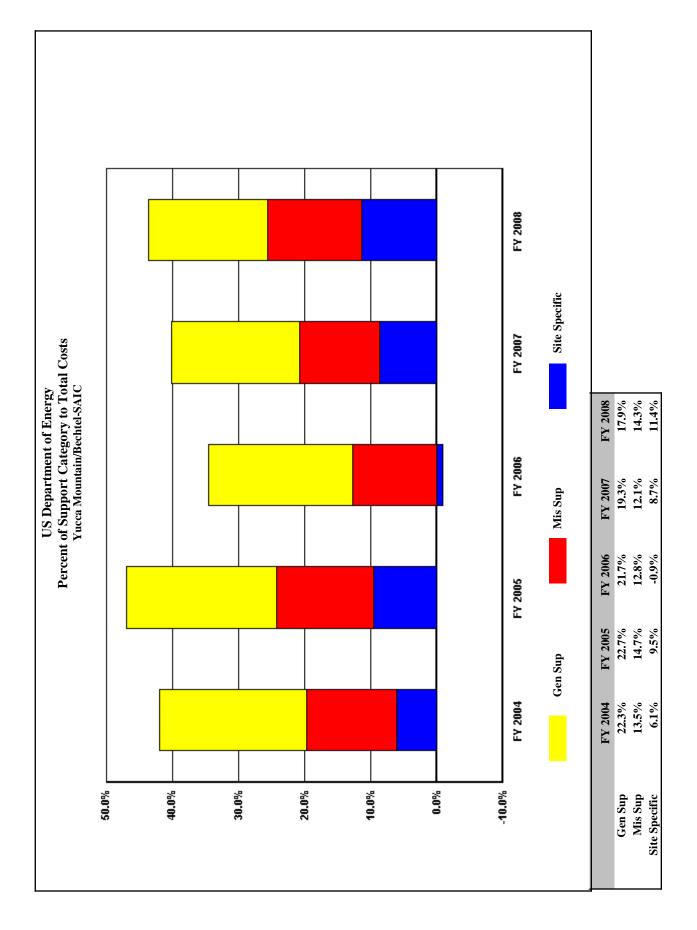


#### Trends in Total Support Cost by Functional Categories Yucca Mountain/Bechtel-SAIC (\$000) FY 2008

Total Costs	FY 2004 283,928 2,022	FY 2005 266,446 162	FY 2006 255,572 2,365	FY 2007 238,612 1,025	FY 2008 167,325 0	\$ Change 2004 To FY 2008 -116,603 -2,022	% Change 2004 To FY 2008 -41.1% -100.0%
Capital Construction			· ·			•	
Total Costs Less Construction	281,906	266,284	253,207	237,587	167,325	-114,581	-40.6%
Total Support Costs	118,982	125,167	85,896	95,671	72,826	-46,156	-38.8%
Mission Direct Operation	162,924	141,117	167,311	141,916	94,499	-68,425	-42.0%
Mission Direct Operation as % of Total Cost	57.4%	53.0%	65.5%	59.5%	56.5%		
Capital Construction as % of Total Cost	0.7%	0.1%	0.9%	0.4%	0.0%		
<b>Total Support Cost as % of Total Cost</b>	41.9%	47.0%	33.6%	40.1%	43.5%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%		
TOTAL SUPPORT COST as % of TOTAL COST	41.9%	47.0%	33.6%	40.1%	43.5%		
TOTAL SUPPORT COST	118,982	125,167	85,896	95,671	72,826	-46,156	-38.8%
TOTAL GENERAL SUPPORT as % of TOTAL	22.3%	22.7%	21.7%	19.3%	17.9%		
TOTAL GENERAL SUPPORT	63,290	60,550	55,547	46,088	29,919	-33,371	-52.7%
EXECUTIVE DIRECTION	7,069	7,000	5,174	6,783	4,792	-2,277	-32.2%
HUMAN RESOURCES	5,784	5,374	4,691	6,780	3,650	-2,134	-36.9%
CFO	3,138	2,895	2,689	2,482	1,962	-1,176	-37.5%
PROCUREMENT	2,789	2,698	2,856	2,715	1,649	-1,140	-40.9%
LEGAL	1,592	6,411	5,875	1,885	575	-1,017	-63.9%
CENTRAL ADMIN SERVICES	12,445	9,926	8,272	6,986	3,787	-8,658	-69.6%
PROGRAM/PROJECT CONTROL	5,284	3,986	3,406	3,043	1,883	-3,401	-64.4%
INFORMATION OUTREACH	3,586	3,178	2,403	2,391	1,699	-1,887	-52.6%
INFORMATION SERVICES	20,651	16,738	18,056	12,107	7,989	-12,662	-61.3%
OTHER	952	2,344	2,125	916	1,933	981	103.0%
TOTAL MISSION SUPPORT as % of TOTAL	13.5%	14.7%	12.8%	12.1%	14.3%		
TOTAL MISSION SUPPORT	38,444	39,267	32,587	28,891	23,862	-14,582	-37.9%
ENVIRONMENTAL	3,900	3,312	3,472	2,700	1,952	-1,948	-49.9%
SAFETY AND HEALTH	4,903	5,310	6,536	4,025	2,315	-2,588	-52.8%
FACILITIES MANAGEMENT	11,456	9,333	8,291	9,970	8,025	-3,431	-29.9%
MAINTENANCE	5,281	6,729	7	1,272	449	-4,832	-91.5%
UTILITIES	690	697	1,476	1,551	1,014	324	47.0%
SAFEGUARDS AND SECURITY	694	2,172	2,099	2,274	4,974	4,280	616.7%
LOGISTICS SUPPORT	2,210	2,803	3,128	1,622	1,015	-1,195	-54.1%
QUALITY ASSURANCE	9,310	8,911	7,562	5,477	4,118	-5,192	-55.8%
LABORATORY/TECHNICAL SUPPORT	0	0	16	0	0	0	0.0%
TOTAL SITE SPECIFIC as % of TOTAL	6.1%	9.5%	-0.9%	8.7%	11.4%		
TOTAL SITE SPECIFIC	17,248	25,350	-2,238	20,692	19,045	1,797	10.4%
MANAGEMENT/INCENTIVE FEE	17,102	25,248	-2,327	20,650	18,924	1,822	10.7%
TAXES	146	102	89	42	121	-25	-17.1%
LDRD / PDRD / SDRD	0	0	0	0	0	0	0.0%
	13	35					







## **APPENDIX A - DEFINITIONS**

\* Signifies the definition has been revised since the FY 2005 report.

#### A. General Terms

- \*Capital/construction Prime capital and construction cost related to Line Items,
   Capital Equipment and General Plant Projects. This includes the cost of Institutional
   General Plant Projects and Capital Equipment that are paid for with indirect funds.
   All identifiable support cost should be included in the appropriate general support,
   mission support or site specific categories.
- 2. \*Functional Support Cost: The Department's major sites are funded from multiple appropriations and programs. These appropriations and programs represent the Department's missions as defined by Congress. There are many activities necessary that provide support to carry out these core missions. The cost of these activities is assigned to programs either directly or indirectly. Once charged or assigned they are usually absorbed into the cost of the mission activity and are not uniquely identified in the financial systems. Functional Support cost is intended to capture these costs at their point of origin, prior to any distributions, and provide visibility for management.

For reported Functional Support Cost purposes the Department has defined the following categories and subcategories:

- General Support: Executive Direction, Human Resources, CFO, Procurement, Legal, Central Administrative Services, Program/Project Planning & Control, Information Outreach, Information Services and Other.
- Mission Support: Environmental, Safety and Health; Facilities Management; Maintenance; Utilities; Safeguards and Security; Logistic Support; Quality Assurance; and Laboratory/Technical Support.
- Site-Specific: Management/Award Fee/Incentive Fee, Taxes and LDRD/PDRD/SDRD.

#### Functional support cost attributes:

- Determined in accordance with these definitions.
- Determined without regard to funding source.
- Determined without regard to Cost Accounting Standards (CAS) classification of indirect or direct. May be defined as indirect or direct in CAS Disclosure Statement.

- Determined prior to overhead distributions so costs are prime (direct labor, direct material and other direct costs).
- Costs are usually assigned to more than one program.
- Represent activities necessary to complete mission, but are not mission activities.
- Crosscuts costs by programmatic budget reporting classification as recorded in DOE financial systems. Functional Support cost and Mission Direct cost together at each site should equal the contractor's total cost. However, there are some sites that combine two contractors' costs into one report (such as the inclusion of a security contract), or sites where DOE pays the security costs but has the prime contractor included it in their functional cost report. In these cases the reported costs will be higher. All Functional Support and Mission Direct costs together should equal the total DOE contractor cost with those exceptions.
- Includes the cost of work performed for and charged to other DOE sites. In other words, the performing site includes the cost of doing the work for other DOE sites in their functional cost report. The site having the work done does not include the cost.
- **3.** General Support: Represents cost categories which would exist regardless of the specific mission.
- **4.** \*Mission Direct: For purposes of reporting, Mission Direct cost is all the costs that do not meet any of the "support" definitions provided in this guidance. These are generally prime costs (direct labor, direct material and other direct costs) incurred to directly accomplish the Department's mission. These represent activities that may be funded directly or indirectly.
- **5.** <u>Mission Support</u>: Represents support cost categories that exist solely due to the unique mission being accomplished.
- **6.** <u>Site Specific</u>: Represents cost categories not defined as general support, mission support or construction.
- 7. \*Support Cost By Functional Activity (SCFA) System: This system is used to collect and report Functional Support Cost. The web address for the SCFA is <a href="https://scfa.doe.gov">https://scfa.doe.gov</a>. Your computer or workstation must have access through DOE-Net, the DOE Firewall. A user can request a password and user-ID at the web site.
- **8.** <u>Total Cost</u>: Includes Mission Direct, Construction and Functional Support Costs and is equal to total program costs.

# **B.** All 22 Support Cost Categories

# **General Support**

- 1. Executive Direction Includes costs normally associated with the executive level of management. Examples of activities in this account may be the Laboratory Director, President and other top level management and immediate staff (Secretary, Special Assistants, etc.), Science Advisors and Deputy Directors, Vice Presidents, etc. This category also includes Total Quality Management (TQM) type activities, such as the development and administration of Total Quality Improvement Plans, cost savings and reengineering programs administration, etc.; and institutional/strategic planning, including development and control, and any site specific development. All other management/supervisor activities, including related incidental costs, should be reported in the appropriate support/mission category.
- 2. <u>Human Resources</u> Includes costs associated with recruiting, wage and salary administration, equal employment opportunity and diversity activities, benefits administration, employee concerns programs, central training development services (job specific training development curriculum should be included in the specific category to which it applies), industrial relations, personnel records, employee claims, adjudications, grievances, arbitration, educational programs providing for undergraduate and graduate course work and other personnel services.
- 3. <u>Chief Financial Officer</u> Includes costs associated with activities of a financial nature, such as general accounting, payroll, travel accounting, funds control, cost accounting, financial systems management and non-project/program specific budget coordination and control, such as indirects and internal audit.
- **4. Procurement** Includes costs associated with activities related to make/buy decisions, contracting, purchasing, contract administration (including prime) and acquisition of resources to conduct activities, as well as to conduct audit and cost/price analysis activities.
- 5. <u>Legal</u> Includes costs associated with legal counsel support and litigation support. Includes outside legal support and ethics functions.
- **6.** \*Central Administrative Services Includes costs associated with travel reservation support, food service, printing and graphic support services including cost-per-copy contracts (convenience copiers), records management, and all library-related activities. Also includes clerical support pool costs, but does not include the cost of secretarial and clerical positions that are permanent in nature and directly support another category or mission direct. These should be included in the respective category (or mission direct) they support, even if they are considered in a secretarial or clerical pool.

- 7. \*Program/Project Planning & Control Includes cost associated with support and execution of program/project budgeting, funding requests, baseline control and preparation (including planning, scheduling, coordination, change control, cost estimating, and program specific reporting and analysis). Also includes master scheduling, project management system administration, and baseline pricing and validation efforts. This category does not include actual program/project management functions. This type of cost should be reported in the specific mission or support categories it is related to.
- 8. \*Information/Outreach Activities Cost associated with media communication, public relations, technology transfer, business development, technical information management, educational programs, employee outreach program, stakeholder-related outreach, activities contributing to the development of the local/regional economy, and other information or outreach activities such as HBCU (Historically Black Colleges and Universities) and other University-related activities, including stakeholder agencies and Washington, D.C., liaison activities. This category includes:

#### **Information Outreach Activities:**

**Public Relations/Information** – includes all cost associated with activities which provide non-technical information about the M&O Contractor and its activities to the general public, news media, etc.

**Technology Transfer/Business Development** – Includes all cost associated with activities that encourage the further development of promising technologies; disseminate information to appropriate researchers, organizations, industry, governmental bodies and other institutions; and other activities that assist in affecting the introduction of technologies into the marketplace.

**Technical Information Management** – Includes all cost associated with activities to develop and make available technical information.

**Employee Outreach Programs** – Includes all cost associated with activities by employees utilizing their technical expertise for the benefit of external stakeholders. **Other Information Outreach Activities** – Includes all cost associated with other outreach activities that are not defined above.

**Stakeholder-Related Outreach** – Community relations and education programs to promote enhanced understanding of the site by local and State stakeholders.

9. <u>Information Services</u> - Costs associated with Automated Data Processing (ADP) services (central computer facilities and service organizations including business and scientific), communications (mail, both electronic and hard copy including postage, subcontracted delivery services, etc.), networking (groups of computers that communicate with each other, share peripherals and access remote hosts or other networks) and telecommunications services (communication by electronic submission of impulses over telephone/optic lines including cell phones). Includes pagers and related systems, but not the maintenance of these systems. Also includes computer

leases. Does not include computer bill-out rates in any other functional category. This category includes systems analysts/programmers; however, specific systems management and administrative costs for various business and scientific systems should be included in their respective functional categories. (Note: Dedicated scientific activities, experiments, analysis, etc., should be included in the appropriate category. Also computer hardware maintenance activities are to be reported within the maintenance category.)

10. \*Other - Cost which is not identified in another functional cost category. This includes legal settlements (excluding attorney fees), workforce restructuring activities (severance, benefits and outplacement services), general company liability insurance expenditures, contractor transition cost and legacy workers' compensation cost. Specifically identify significant cost activities and provide footnotes.

# **Mission Support**

11. \*Environmental - (Note: only the "Permitting" section of this definition changed.)
Includes costs associated with the development, implementation and maintenance of effluent controls, environmental monitoring and surveillance, permitting, auditing and evaluation to assure environmental compliance and pollution prevention. These activities, performed on a routine basis, are necessary to maintain compliance with Federal, State and local regulations, as well as applicable DOE Orders and directives. This category does not include actual waste storage or cleanup activities. The category includes:

<u>Effluent and Environmental Monitoring and Surveillance</u> - Monitoring activities include data base monitoring as required by DOE directive or compliance monitoring as required by the environmental regulatory authorities, such as air and water monitoring. (Note: Actual sample analysis should be included in Laboratory Support or Other Technical Support Activities.)

<u>Permitting</u> - Includes activities involved in the preparation, certification and maintenance of environmental permits and permit applications. Also includes those activities involved in reporting the results of environmental monitoring, analysis and evaluation. These activities are necessary to obtain permits from regulatory agencies regarding plant releases, discharges and/or material storage. (Note: Environmental Impact Statement costs and related activities are to be included in the appropriate category they support.)

<u>Auditing and Evaluation</u> - These audits are done as a routine mechanism to ensure environmental compliance with internal and external directives, including the National Environmental Policy Act (NEPA). Encompasses costs associated with implementation of the Environmental, Safety and Health Compliance Assessment activities (such as related "Tiger Team" activities). Also includes the development of performance objectives and environmental auditing procedures.

Non-Environmental Management Waste Management - The Non-EM Waste Management functional area includes those activities addressing the treatment, storage and disposal of wastes. Activities include characterization and certification of waste to ensure its proper treatment or disposal; waste handling and temporary storage activities, such as operation of 90-day satellite accumulation areas for the storage of hazardous waste; operation and management of all waste treatment and disposal systems; and final disposal of all wastes.

12. \*Safety & Health - Costs associated with safety and health programs, such as emergency preparedness, fire protection, industrial hygiene, industrial safety, occupational medical services, nuclear safety, work smart programs, radiation protection, transportation safety (does not include traffic management functions – include this item in logistics) and management oversight. This category excludes remediation which is included in mission direct. Further definitions are as follows:

Emergency Preparedness – Emergency Preparedness includes all those activities that are intended to provide personnel with a special capability to respond to incidents and accidents, excluding fire protection activities described in the next section. Activities in this area include maintenance inspection of emergency facilities and equipment; emergency response team; personnel training; developing and implementing drills and exercises; purchase of self-help supplies; maintaining and updating emergency management and self-help plans based on site specific safety analyses; coordination with State and local authorities and Federal Agencies. This area excludes plant and equipment that are part of safety systems relied upon to prevent or mitigate accidents (HVAC process monitors, facility egress signs and equipment, etc.), as they are addressed in Industrial Safety or Nuclear Safety.

<u>Fire Protection</u> – Fire Protection includes all those activities that are intended to prevent, detect, alert and suppress fires. Activities in this area include inspection and testing of fire prevention, detection (e.g., alarm systems) and suppression systems; fire fighting and emergency response, loss prevention; operation of ambulances and fire fighting equipment; testing and inspection of fire protection equipment and alarm systems; flammable and explosive material control; Federal, state and local certification and training, such as the National Fire Protection Association certification; review of construction and design plans for fire hazards; dispatch centers and mutual aid agreements with local authorities. This area excludes those fire protection activities and/or systems that are solely for the benefit or protection of nuclear systems, storage areas and/or processes (e.g., glove box inerting systems). These excluded activities are to be included in Nuclear Safety.

<u>Industrial Hygiene (IH)</u> – Industrial Hygiene includes all those activities that are intended to provide protection to workers from physical and chemical hazards. IH is concerned with recognizing, evaluating and controlling hazards for solvents, carcinogens, non-ionizing radiation, asbestos, beryllium, heat stress, noise and ventilation systems. Activities in this area include interpreting regulations and policy, developing engineering and administrative controls, performing inspections and

assessments, sharing best practices and lessons learned, reengineering tasks, identifying hazardous materials (but not removal of), and written and verbal communication of real and perceived hazards. Include radiological and non-radiological laundry services. Exclude medical surveillance and employee medical records, which are covered in Occupational Medical Services. Exclude exposure of workers to radioactivity which is covered in Radiation Protection (note that non-ionizing radiation is included).

**Industrial Safety (IS)** – Industrial Safety includes all those activities that are intended for the protection of workers from physical trauma in the areas of electrical safety; laser protection; ergonomics; machinery and machine guarding; personnel protection from slips, trips and falls; compressed gas and pressure system safety; hoisting, rigging and material handling; lockout/tag-out; confined space controls; platform man-lift and scaffolding usage; safe surfaces for walling and working; cutting, welding and boring safety; hand and portable power tool safety; explosives and hazardous material handling, storage and use; construction safety; firearms safety; and facility egress. Activities in this area include interpreting regulations and policy, developing engineering and administrative controls, performing inspections and assessments, sharing best practices and lessons learned, and conducting accident investigations. Include Personnel Protection Equipment (PPE) such as hard hats, gloves, safety glasses, safety shoes, noise protection and respirators. Include the purchase and installation of physical plant and equipment that are part of industrial safety systems relied upon to prevent or mitigate accidents (e.g., HVAC process monitors, facility egress signs and equipment, etc.)

Occupational Medical Services — Occupational Medical Services includes all those activities that are intended to ensure that workers are physically and psychologically capable of performing their assigned work duties and protected from hazards that may result in adverse health effects. Activities in this area include providing a comprehensive occupational medical program, including employee health examinations for pre-placement and qualification, periodic, return to work, fitness for duty and termination examinations; eye examinations; diagnosis and treatment of occupational illnesses and injuries; employee health counseling (employee assistance program and wellness); maintenance of medical records; emergency medical treatment and triage; specialized medical equipment; and immunization programs.

<u>Nuclear Safety</u> – Nuclear Safety includes activities that are intended to maintain criticality safety and nuclear operations safety. Activities in this area include control of systems and parameters within sub critical limits, and use of systems, procedure, equipment, analyses, programs, and personnel to ensure safe nuclear reactor and nuclear non-reactor operations. Include fire protection activities and/or systems that are solely for the benefit or protection of nuclear systems, storage areas and/or processes (e.g., glove box inerting systems).

<u>Radiation Protection</u> – Radiation Protection includes all those activities that are intended to control exposures of workers and the public to radioactivity. Activities in

this area include interpreting regulations and policy; developing engineering and administrative controls and procedures; performing inspections and assessments; sharing best practices and lessons learned; conducting event investigations; personnel dosimetry; bioassay and ALARA (As Low As Reasonably Achievable) programs; creating and maintaining radiation exposure records; and responding to exposure of workers to radioactive contamination. Also includes verifying effectiveness of engineered controls, such as control equipment for radiation sources; interlocks, instrumentation, and shielding for radiation-generating devices; control of paths for inhalation or ingestion of radiation; equipment used to minimize or mitigate external exposure; fixed and portable instrumentation for radiation detection and measurement; and contamination control.

<u>Transportation Safety</u> – Transportation Safety includes all those activities that are intended to ensure safe packaging and transportation. Activities in this area include packaging certification; coordination of intra-building and on-site movements and transfers; off-site and international shipments; transportation (including marking and labeling) of material; maintenance inspection of transportation equipment; testing and technology of transportation operators; aviation safety; motor vehicle safety; water craft safety; and rail safety.

Management and Oversight – Management and Oversight includes all those activities that are intended to coordinate, direct, integrate and control Safety and Health (S&H) activities across multiple areas. Activities in this area include S&H documentation and document control activities; configuration management; providing training, S&H performance trending, analyses and lessons learned feedback; corrective action tracking; S&H self-assessment activities; dedicated internal S&H personnel; coordination and communication with DOE, State and local authorities; internal audits and surveillance; external S&H program reviews; operational readiness reviews; and performance and documentation of comprehensive safety analyses. Nuclear safety analyses are included in Nuclear Safety. Program elements such as quality assurance, management systems, oversight and physical infrastructure are inherent to all areas and are intended to be accounted for in the specific areas.

13. \*Facilities Management - Cost associated with efforts that either create or improve property plant and equipment, and do not meet the capitalization criteria; or support activities that create or improve property, plant and equipment. Facilities management activities add to existing property, plant and equipment or extend the life of existing property, plant and equipment. This is distinct from maintenance activities. Maintenance activities only sustain existing property, plant and equipment in a usable condition and do not result in increasing capabilities of existing property, plant or equipment. Examples of activities in this category are: facilities remodeling, facilities utilization analysis, modification and upgrade analysis, facilities planning and condition determinations, and lease and rental of real property. Rents and leases of other than real property are included in the appropriate category. Facilities Management includes engineering activities such as HVAC systems, electrical

mechanical activities, and repair and maintenance analysis if they extend the current useful life or result in improvements beyond existing capabilities.

14. \*Maintenance - Includes the cost of actual work incurred to sustain or continue the functionality of property, plant and equipment. It includes all phases of maintenance: preventive maintenance, predictive maintenance and corrective maintenance. This category includes all maintenance activities regardless of source of funds. (Note: All maintenance is included even though it is recognized these costs are incurred in support of other support and mission categories.) Maintenance activities include:

<u>Preventive Maintenance</u> - includes all those systematically planned and scheduled actions performed for the purpose of preventing equipment, system or facility failure.

<u>Predictive Maintenance</u> - includes actions necessary to monitor, find trends and analyze parameters associated with equipment, systems or facilities that are indicative of decreasing performance or impending failure.

<u>Corrective Maintenance</u> - The repair of failed or malfunctioning equipment, system or facility to restore the intended function or design condition. This maintenance does not result in significant extension of expected useful life. Includes asbestos removal and material replacement.

#### **Facilities Maintenance**

Cost to perform activities that sustain or continue existing functionality of real property. These are not activities that increase functionality or extend useful life. Costs that increase functionality or that extend useful life are treated in accordance with the capital assets accounting requirements. Maintenance functions include supervision, planning and scheduling, and storage and staging of materials and supplies. All phases of maintenance are included: preventive, predictive and corrective maintenance. Major functions also included in this category are the cost of janitorial services, pest control and other services to keep these facilities usable.

#### **General Maintenance**

Costs to perform activities that sustain or continue existing functionality of all other property and equipment not included in facilities maintenance. These are not activities that increase functionality or extend useful life. Costs that increase functionality or that extend useful life are treated in accordance with the capital assets accounting requirements. Examples of functions included in this category are: maintenance on production and process equipment/machines; computer hardware and network maintenance; maintenance of roads and grounds; maintenance of utilities; calibration, care, repair and storage of equipment used in monitoring, or the actual performance of, maintenance work; and planning and scheduling, and storage and staging of materials and supplies.

**15.** <u>Utilities</u> - Costs include utility-related engineering associated with labor, operating plants and equipment, contract services for fuel, water treatment chemicals, or

support needed to provide electric power, heat, steam, chilled water, potable water, process gases and sanitary waste disposal to support business and research. This element includes all costs associated with contract services in support of utilities, such as fuel, water treatment chemicals and control systems (also include energy management related activities). Utilities include:

<u>Central Steam Facility</u> - Includes the fuel handling and storage facilities, all assigned personnel and the main steam distribution system.

<u>Central Chilled Water Facility</u> - Includes all assigned personnel and the main chilled water distribution system.

<u>Water Supply System</u> - Includes wells, treatment facilities, storage tanks, the main distribution system and all assigned personnel.

<u>Sanitary Waste Disposal System</u> - Includes the main collection system, refuse collection (internal as well as contracted services), treatment facilities and all assigned personnel.

<u>Electrical Power</u> - Distribution system including main substations and high-voltage distribution systems, and all assigned personnel, as well as all electricity purchases.

16. Safeguards and Security – Includes all costs associated with the development and implementation of a Safeguards and Security Program to protect nuclear materials, nuclear weapons, classified information and government property from theft, sabotage, espionage, or other acts that may cause adverse impacts on national security or to the health and safety of the public and employees. Specifically includes the following:

<u>Program Direction</u> - Includes all persons and operating costs for program management; vulnerability assessment; safeguards and security alarming process; professional development and training; inspections, surveys, assessments, facility approval (including Foreign Ownership, Control or Influence), tests and evaluations; policy oversight and administration and technology development oversight and program management, associated with the Safeguards and Security Program.

<u>Protective Forces</u> - Includes all personnel and operating costs associated with Protective Forces. This includes such things as salaries, overtime, benefits, travel, materials and supplies, uniforms, equipment, facilities, vehicles, helicopters, training, communications, federal and contractor management and oversight of protective forces.

<u>Physical Security Protection Systems</u> - Includes all personnel and operating costs associated with designing, installing, performance testing, contraband detection, alarm communications and control, intrusion detection and assessment, barriers and

access denial, entry and egress control, and vital components tampering and monitoring.

<u>Transportation</u> - All security-related transportation costs for transport of special nuclear materials, weapons and other classified material. Includes such costs as personnel, equipment, facilities security upgrades to vehicles and communications. Transportation costs associated with off-site shipment of wastes should be included in the Mission Category.

<u>Information Security</u> - Includes all personnel and operating costs associated with classified documents and material, classification, unclassified controlled nuclear information, security infractions, computer security, technical surveillance countermeasures and operations security.

<u>Material Control and Accountability (MC&A)</u> - Includes all personnel and operating costs associated with control and accountability of special nuclear materials (SNM), nuclear weapons, test devices and weapons components. Includes MC&A access areas, surveillance, containment, detection, assessment, testing, transfers, verifications and measurements, inventories, reconciliation and statistical analyses.

**Research & Development** - Includes all personnel and operating costs associated with research and development of physical security, information security, personnel security, material control and accountability, integrated systems, vulnerability assessment methods, technology application and tests and technology transfer to users or potential vendors.

<u>Personnel Security</u> - Includes initial investigations, reinvestigations, adjudication, security education, personnel security assurance program, visitor control, national agency checks and administrative review activities.

<u>Cyber Security</u> - Includes management of unclassified and classified data, information technology security assets, cyber information systems, including information technical utilities which include grid research, threat assessments, wireless networks, performance measures, risk management, configuration management, certification/accreditation, training, network monitoring and intrusion detection systems.

- 17. <u>Logistics Support</u> Costs associated with shipping, receiving, transportation (excluding maintenance which is included in the Maintenance category), warehousing, motor pools, office equipment pools, property management and excessing activities; routine inventory write-offs and other logistic support activities. (Note: Final disposal costs for radiological/hazardous waste shipments are a Mission Direct cost.)
- **18. Quality Assurance** Costs associated with all quality assurance, reliability and regulatory activities. Included in this category are costs for quality engineering and

inspection services, quality assurance audits, occurrence reporting (such as the Occurrence Reporting and Processing System), development of quality program plans, operational readiness review coordination and other activities related to ensuring the quality assurance of site operations and facilities. This does not include costs incurred for weapons stockpile certification.

19. <u>Laboratory/Tech Support</u> - Measurement and testing conducted within the context of sampling, field investigations, analytical chemistry and other similar studies. Includes the cost of other technical support services/activities, such as non-destructive assay, electronics services, machine shops, etc.

# Site Specific

- **20.** Management/Award Fee/Incentive Fee The management allowance is an amount paid to not-for-profit educational institutions for the equivalent of home or corporate office general and accounting expenses. The award and incentive fee is a fee that is paid to a contractor based on performance and includes shared savings incentive payments (such as cost savings incentives).
- **21.** <u>Taxes</u> Includes State and municipal taxes, as well as "payments in lieu of taxes." Does not include taxes that are payroll related.
- 22. <u>Laboratory Directed Research and Development (LDRD)</u>; <u>Plant Directed Research</u>, <u>Development and Demonstration Program (PDRD)</u>; and <u>Site Directed Research</u>, <u>Development and Demonstration Program (SDRD)</u> LDRD portion reflects costs incurred in accordance with DOE Order 413.2A for the purpose of pursuing new and innovative scientific concepts of benefit to the DOE. Excludes allocations of overhead. The PDRD and SDRD portions reflect costs incurred in accordance with the legislative authority for these activities.

# APPENDIX B - ALL 29 SUBMITTING SITES & CONTRACTORS FY 2008 SUPPORT COST BY FUNCTIONAL ACTIVITY REPORT

Ames Laboratory/Iowa State

Argonne National Laboratory/University of Chicago

Bettis Atomic Power Laboratory/Bechtel

Brookhaven National Laboratory/Brookhaven Science Associates

Fermi National Accelerator Laboratory/University Research Association

Hanford/Fluor Daniel & Bechtel

Idaho National Lab/Battelle Energy Alliance

Idaho National Lab/Bechtel BWXT

Idaho National Lab/CH2MWG

Kansas City/Honeywell, FM&T

Knolls Atomic Power Laboratory/Lockheed Martin

Los Alamos National Laboratory/Los Alamos National Security

Lawrence Berkeley National Laboratory/University of California

Lawrence Livermore National Laboratory/University of California

National Renewable Energy Laboratory/Midwest Research Institute

Nevada/ National Securities Technology

Oak Ridge Environmental Management & Enrichment Facility/Bechtel Jacobs

Oak Ridge National Laboratory/UT-Battelle, LLC

Pacific Northwest National Laboratory/Batelle Memorial Institute

Pantex/BWXT

Princeton Plasma Physics Laboratory/Princeton University

Sandia National Laboratory/Lockheed Martin

Savannah River/Westinghouse & Wackenhut

Stanford Linear Accelerator Center/Stanford University

Strategic Petroleum Reserve/DynMcDermott Petroleum operations

WIPP/Westinghouse

West Valley/West Valley Nuclear Services

Yucca Mountain/Bechtel-SAIC

Y12/BWXT