



Appendix B

Cross-Cutting Programs

USDA's work often cuts across jurisdictional lines within USDA, with other Federal agencies, and with State, local, and private partners. This table lists the primary partnerships that will enable USDA to reach the outcomes in this Strategic Plan. Please note that for the purposes of this table, it is assumed that all USDA Departmental Offices support all strategic goals and management initiatives.

Cross-Cutting Programs		
Goal	USDA Primary Agencies	External Organizations
Goals 1 and 2	Foreign Agricultural Service (FAS), Farm Service Agency (FSA), Risk Management Agency (RMA), Agricultural Marketing Service (AMS), Animal & Plant Health Inspection Service (APHIS), Grain Inspection, Packers & Stockyards Administration (GIPSA), Economic Research Service (ERS), National Agricultural Statistics Service (NASS), Rural Business-Cooperative Service (RBS), ARS, CSREES	Office of the U.S. Trade Representative, Department of Commerce, State Department, Department of the Treasury, Export-Import Bank, Overseas Private Investment Corporation, World Bank, International Monetary Fund, regional development banks, producers, exporters, private industry trade groups, cooperators, State Departments of Agriculture, Department of Energy, National Aeronautics and Space Administration, U.S. Agency for International Development, Millennium Challenge Corporation, private voluntary agencies, U.S. Food and Drug Administration, Department of the Interior, land grant colleges and universities, commercial warehouse operators, commercial lenders, cooperative marketing associations and private sector insurance companies
Goal 3	Rural Development (RD)	Commercial lenders and cooperative marketing associations, rural communities
Goal 4	Department-wide	Government-wide
	APHIS	Department of Homeland Security, U.S. Customs and Border Protection, U.S. Citizenship and Immigration Services, Food and Drug Administration, U.S. Animal Health Association, National Plant Board, States and Tribal governments
	Food Safety — FSIS	Centers for Disease Control and Prevention, Food and Drug Administration, State Governments, Partnership for Food Safety Education, U.S. Department of Homeland Security, Codex Alimentarius Commission
	ERS, ARS, CSREES, NASS	Research community, colleges and universities, U.S. Department of Energy, National Science Foundation, U.S. Department of Health and Human Services, National Aeronautics and Space Administration
Goal 5	CSREES, ERS, ARS, Food & Nutrition Service (FNS), Center for Nutrition Policy and Promotion (CNPP)	State, territorial, Tribal and local agencies involved in nutrition assistance program delivery, private sector firms and organizations, private non-profit voluntary organizations, private voluntary organizations, Department of Health and Human Services, Dietary Guidelines Alliance, professional organizations, health and public interest organizations, EPA, State Department, United Nations Food and Agriculture Organization, World Bank, regional development banks, State Departments of Agriculture, Food and Drug Administration, academic institutions, research community

Cross-Cutting Programs		
Goal	USDA Primary Agencies	External Organizations
Goal 6	Natural Resources Conservation Service (NRCS), Forest Service (FS), FSA, ERS, ARS, CSREES, NASS, Hazardous Materials Management Group (HMMG)	Soil Conservation Districts, Resource Conservation and Development Councils, State agencies, Tribal governments, EPA, Bureau of Land Management, Bureau of Reclamation, Federal Emergency Management Agency, U.S. Geological Survey, National Oceanic and Atmospheric Administration, Fish and Wildlife Service, Corps of Engineers, National Park Service