UNITED STATES PATENT AND TRADEMARK OFFICE

PATENT PUBLIC ADVISORY COMMITTEE MEETING

Alexandria, Virginia

Friday, August 8, 2008

1	PARTICIPANTS:
2	JOHN J. DOLL
3	PEGGY FOCARINO
4	ROBERT BUDENS
5	ANDREW HIRSHFIELD
6	ELIZABETH DOUGHERTY
7	ANDREW FAILE
8	LOUIS J. FOREMAN
9	MAXIMILIAN A. GRANT
10	BARRY K. HUDSON
11	STEPHEN SMITH
12	STEPHEN KEY
13	JAMES BUIZPETT
14	ANN FARSON
15	DAVID WESTERGARD
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- 2 MR. DOLL: Okay. Are we ready to
- 3 proceed? All right. So we're back on the record
- 4 on the Public Session of the Patent Public
- 5 Advisory Committee meeting for today, on Friday,
- 6 August 8. And I think the next topic on the
- 7 agenda was Pendency, Quality and Retention Updates
- 8 from Peggy Focarino, the Deputy Commissioner.
- 9 MS. FOCARINO: Does everyone have
- 10 handouts? Because I apologize, my slides weren't
- 11 loaded. Okay. So we'll just talk from the But
- 12 anyway, I just wanted to give you a look at where
- we were at the end of last year compared to where
- we were at the end of the third quarter. And as
- 15 you can see by the first bullet there, we've grown
- the backlog of applications waiting for Jackie,
- which we expected to happen.
- We have more members on board.
- 19 Actually, we are approaching probably by the end
- of the year about 6,000, just under 6,000 patent
- 21 examiners. Increasing the number of managers goes
- 22 a long way to increasing the work force. And

we've gotten approval for more group director

- positions; as a matter of fact, I've got three
- 3 vacancies right now that Steve Smith alluded to
- 4 that I'm trying to fill hopefully here within the
- 5 next few weeks and get the new directors into
- 6 place, so that will bring out almost 30 directors.
- 7 Pendency to first action, some of you, we give an
- 8 average pendency, which you can see at the bottom,
- 9 but it's always interesting to look at where we
- 10 are in the different disciplines.
- 11 And, you know, most of the areas have
- 12 grown since the end of last fiscal year, but -
- actually gotten better, I think 2600 is one of the
- actually gotten better since last year, and you
- 15 know, that's really because of the hiring place
- large amounts of hires in that area, 2600.
- 17 And the plan is for October, to actually
- take some art from 21 to 2600 and form a new
- 19 technology center. So we'll have every technology
- center, 2400, the next time we meet, and that will
- 21 be network, small cable and internet So we're
- 22 hiring examiners right now in groups from to -

technology and training them to examine - so

- 2 that's the plan.
- 3 Our target for fiscal year '08, I
- 4 believe, and correct me if I'm wrong, is 26.9
- 5 months, right, pendency to first action, or total
- 6 pendency.
- 7 MR. HUDSON: For when?
- 8 MS. FOCARINO: Pendency to first action,
- 9 26.9, is it?
- MR. HUDSON: Need glasses.
- 11 MS. FOCARINO: But I believe it is,
- 12 yeah.
- MR. SMITH: The target is 26.9.
- MS. FOCARINO: Right, 26.9. So it looks
- like we're going to make that goal, which we
- haven't made in the last couple of years, so I
- hope we continue to, you know, focus on that goal.
- 18 The next slide, you can take a look at the total
- 19 pendency, again, by discipline. Some areas have
- 20 decreased slightly from the end of last fiscal
- 21 year and others have increased.
- You notice in the mechanical area, 3700

1 has gone up. They experience a higher attrition

- 2 rate, particularly in their area. They just had
- 3 a lot of hires, too, in the last couple of years,
- 4 which is the mechanical areas aren't quite, you
- 5 know, they hadn't hired hiring or slight
- 6 decreases in hiring for quite a while. So now
- 7 because of the growth in those areas, the you
- 8 know, filings are increasing, too, so you can see
- 9 some growth in pendency there.
- 10 We talked earlier about hires and
- 11 attritions, but just to give you a look, our goal
- 12 actually was 1200 and we hired a little bit more
- 13 than that. And this year our goal, again, is
- 14 1200. We have 920 on board, and we're going to -
- it looks like we're going to make Steve, right?
- MR. SMITH: I think we're going to make
- it. As of yesterday, we project 26 short and --
- MS. FOCARINO: Right; we have 194
- 19 accepted offers waiting to start our training
- 20 academy, and so they'll come in in the next two
- 21 training academy classes. And we're getting -
- 22 continuing to get very good caliber hires, so

- we're pleased about that.
- 2 The quality, if you take a look at the
- 3 next slide, our goal last year was to have 96
- 4 percent or greater allowance from clients, and 90
- 5 percent or greater in- process. And you can see
- 6 where we finish, we exceeded our allowance
- 7 compliance rate, and we also came in at over 92
- 8 percent in-process compliance rate, so, you know,
- 9 we improved from the previous year.
- 10 And then our 2008 goal, again, 96
- 11 percent or greater in allowance compliance rate,
- and then we upped our in-process compliance rate
- to 92 percent based on the previous year's
- 14 achievement. And so in the third quarter, you can
- see that we're, again, exceeding our allowance
- 16 compliance rate and also our in-process compliance
- 17 rate. This is one with the massive hiring, you
- 18 know, all of our focus on quality initiatives and
- 19 everything, I think it's, you know, a real good
- 20 sign. And some of the other indicators that we
- 21 look at also just kind of validate to be
- 22 tracking at a similar rate.

1 And then, let's see, the third quarter

- 2 results, just basically by discipline again, I
- 3 broke it down that way so you could get a look.
- 4 And the different areas where we are in terms of
- 5 the allowance compliance rate over the in-process
- 6 compliance rate.
- 7 One particular area I think you'll hone
- 8 in on is the computer area, 21 and 2600, this has
- 9 some difficulties in our in-process work. And I
- 10 know at mid-year they put a lot of initiatives in
- 11 place to try to focus in on the problem areas, and
- that area is the area that has the greatest burden
- of hiring, you know, there's struggles there and a
- lot of new or less experienced managers, so --
- MR. GRANT: Is it your experience that
- 16 most of the in-process error rate comes from the
- 17 newer examiners?
- MS. FOCARINO: A lot of it does; but,
- 19 you know, there's a lot of one on one issues in
- these areas also, and we've done a lot of
- 21 training, and there's still some cases out there
- that we're waiting for decisions on, but that does

- 1 represent the one on one issues represent
- 2 probably a large percentage of the errors in those

- 3 areas. And then the next slide just gives you a
- 4 look of, you know, what I showed you except it
- 5 goes back earlier, to the year 2000, to kind of
- 6 show you where our error rate has been.
- 7 In 2004, right before John Doll came
- 8 into our positions, we were not making our quality
- 9 goals, and you know, got together with the group
- 10 directors and we made some decisions on some
- things that we probably need to do to take a
- 12 closer look at our following. I think, you know,
- they paid off a lot and hopefully we can continue
- 14 to keep the error rate where it is.
- MR. GRANT: And just so we the hiring
- the error rate, the heavy hiring started right
- 17 around 2005 also, right?
- MS. FOCARINO: Right, exactly. We
- 19 didn't hire much in 2003 and 2004. And then,
- 20 again, the allowance rate, we talked about that a
- 21 little earlier today, but you can see that, you
- 22 know, we were almost at 71 72 percent eight

1 years ago, and now we're down to 43.2 percent at

- the end of the third quarter, so we'll see where
- 3 that goes. You know, we were projecting I think
- 4 at 50 percent last tack on our fees, but that's
- 5 been an interesting thing to look at. A lot of
- 6 you know we have certification examiners that have
- 7 to pass this exam grade 13. It's modeled after
- 8 the patent bar exam. And when we started it in
- 9 2004, you can see what the and since that year,
- we've gotten better focused, a lot of sessions,
- 11 training sessions for examiners on the exam and
- the questions, and so we've seen an increase in
- 13 the number of examiners who are passing that exam,
- so that's really good news, too.
- Obviously, we can get examiners up to
- 16 the primary examiner level, which is more
- 17 productive, and they can train our junior
- 18 examiners and the examiners, and so that's a
- 19 good sign, too, to do that.
- 20 SPEAKER: Peggy, sorry to but can a
- 21 GS-9 get to a 13 pretty rapidly through --
- MS. FOCARINO: Well --

1 SPEAKER: -- you know, typically most

- poor performance, you've got to go like 7, 9, 11,
- 3 12, 13.
- 4 MS. FOCARINO: Right.
- 5 SPEAKER: Can they get to a 13 from like
- 6 a 9 like in two years?
- 7 MS. FOCARINO: I think it's about three.
- 8 MR. BUDENS: Two and a half, if they go
- 9 to the accelerated, can go from 9 to 11.
- 10 MS. FOCARINO: Right; because you can
- get one accelerated promotion and that's two and a
- 12 half years. Okay. And then, you know, basically
- 13 we have some high profile quality incidents that
- 14 we'd like to talk about. And I invited Drew
- 15 Hirshfield, who's one of the group directors that
- has oversight of a couple of them, but he's going
- to be talking about almost all of them.
- 18 And when he goes through these, you can
- see that there's a couple that have been ongoing
- and then one that we're just beginning to start
- and, you know, take a look at what the
- 22 participation rate would be for that. But anyway,

1 let's start with the - examination initiative.

- 2 So, Drew, do you want to talk about that?
- 3 MR. HIRSHFIELD: I've got the other
- 4 stuff.
- 5 MS. FOCARINO: Oh, okay. You thought I
- 6 was talking about okay, so I'll talk about -
- 7 There's a chart in there that shows you where the
- 8 filings have gone since we began in August, '06,
- 9 and they're increasing, so there's a number of
- 10 people that are willing to file electronically and
- 11 give us the closest mandatory interview. And so
- we had 293 applications allowed that have
- participated in this program. The average number
- of days to complete prosecution you can see is
- 15 182, which is pretty quick. And the quickest one
- that we've had that has gone through has taken --
- 17 MR. GRANT: Is that right? That must
- 18 have been one of yours, Robert.
- MR. BUDENS: I wish I could have filed.
- MR. DOLL: Actually, that was to
- 21 allowance, it was 76 days.
- MS. FOCARINO: Right.

1 MR. DOLL: To the signed patent by John

- 2 Dudas.
- 3 MS. FOCARINO: Right.
- 4 MR. DOLL: Which is still remarkably
- 5 fast.
- 6 MS. FOCARINO: Right; but just the
- 7 prosecution and closing prosecution from one of
- 8 the examiner hands it off does it go into the -
- 9 yeah, 18 days, so that's pretty good.
- 10 MR. HUDSON: It doesn't speak well for
- 11 the from that time to get it published, that
- 12 process.
- MR. DOLL: Well --
- MR. HUDSON: It has nothing to do there.
- MR. DOLL: -- well, when we get the push
- button publication, when we actually have the
- 17 tagged data, we can just push a button and it
- publishes it, but that's part of PFW also, so
- 19 you're absolutely right there. It is a little
- 20 embarrassing when you're going to allow a patent
- in 18 days and then it takes another 60 days to
- 22 get it issued.

1 MR. SMITH: It leads to --

- MS. FOCARINO: Exactly, that's what I
- 3 was thinking but we've had just under 200
- 4 patents issue, and the of this program has been
- 5 very positive, and you know, we've learned a lot
- 6 in the program about holding interviews, and so
- 7 we're working a lot on promoting interviews and
- 8 training our examiners on how to interviews
- 9 either in person or and do it before the first
- 10 action.
- 11 You know in the case, and hopefully,
- 12 you know, have a good understanding earlier from
- 13 the application. And, you know, also the I
- 14 think the claims of these applications, if you
- talk to our examiners, the claims are getting
- 16 narrower and more focused, and the applications
- 17 could have been written a little better, at least
- from the examiner's perspective, so it's been a
- 19 real good program.
- 20 MR. DOLL: Are you still on there,
- 21 Scott?
- MR. SMITH: I think he left.

1 MS. FOCARINO: I think he left, yeah.

- 2 MR. DOLL: My hunch is, he's not going
- 3 to you can explain this explaining this for a
- 4 long time.
- 5 MS. FOCARINO: Right, he'll be
- 6 explaining this for a long time.
- 7 MR. DOLL: Buy my way out.
- 8 MS. FOCARINO: Okay. The next program,
- 9 we'll turn it over to Drew, but this peer review
- 10 pilot, and I know you've read a lot about this and
- 11 heard a lot about it, but this pilot recently was
- 12 expanded to the business method, so I'll let Drew
- 13 talk a little bit about that.
- 14 MR. HIRSHFIELD: Thank you. Peer review
- 15 pilot basically gives applicants who join a chance
- to have members of the public look at their
- 17 applications and then submit prior art. They can
- have people reviewing applications in the public
- 19 and get up to ten references, they can submit it
- 20 to the Patent Office for review by the examiner.
- 21 And the hope is that the best prior art
- gets in front of the examiner, of course. And as

1 Peggy mentioned, the expansion is the business

- 2 method. Originally it was only a TC 2100 and
- 3 now it's the business methods, where you have of
- 4 literature that this program can get the best
- 5 art in front of the examiners.
- 6 MR. GRANT: What would need to be
- 7 required to change it from a voluntary program to
- 8 a program that, you know, basically was open for
- 9 the public to submit whatever they wanted to the
- 10 PTO and all applications; is that something
- 11 statutory or --
- MS. FOCARINO: Well, my legal people --
- MR. DOLL: There's a certain time period
- in which you can file comments, you can file prior
- art, and there's a very narrow window after an
- 16 application publishes, when you're you have the
- ability to submit comments. In the peer review,
- 18 applicant has to come in and specifically waive
- 19 that part of the statute so that we have the
- 20 opportunity to accept the comments.
- MS. FOCARINO: Andy can tell you.
- MR. DOLL: Oh, okay.

1 MS. FOCARINO: -- have to do with rule

- 2 199.
- 3 MR. FAILE: Yeah part of the PPAC
- 4 outreach, there was a number of comments within
- 5 the period for rule 199 two months within two
- 6 months publication. There are a number of
- 7 comments to extend that to the labor of two months
- 8 publication or the first issuance of a action.
- 9 That's not something we do that was a
- 10 suggestion --
- 11 MR. HIRSHFIELD: Examiners in cases,
- they do that they normally would otherwise, it's
- just now they also have a of getting And so
- 14 far there's been 40 first actions that have been
- completed, and out of that 40, there's six
- 16 applications that the art used, and the first
- action was solely from the public submission, the
- 18 examiner did not 15 percent of those cases.
- 19 MR. GRANT: Well, why on earth would the
- 20 applicants waive that? I mean are they just good
- 21 will and they're trying to you encouraged them
- 22 to help out on a pilot program? I mean it seems

like it would be adverse to their interest,

- 2 arguably.
- 3 MR. HIRSHFIELD: I think it's actually -
- 4 I think, you know, to have the right art and to
- 5 get the best claims that you can gives you the
- 6 most so I think that the idea is, they want to
- 7 maximize the value of the patent, and knowing all
- 8 the issues up front, it's best.
- 9 MR. DOLL: Okay, thanks.
- 10 MS. DOUGHERTY: For those applicants
- 11 that application out of turn, so for many of
- them, particularly like the computer architecture
- 13 area, their application is being --
- MR. GRANT: Thanks.
- MR. HIRSHFIELD: Out of the 40
- applications, eight of them, the art that was
- 17 used, was found by both the public and the
- 18 examiner, and the rest of those cases were about
- 19 26 cases found by the examiner and not the public.
- 20 So I think with the expansion into business
- 21 methods, where you have extensive literature,
- 22 I'll be very interested to see what happens to

1 those - and that's all on the peer review. Does

- 2 anybody have any questions?
- 3 Another pilot program, it's the first
- 4 action interview pilot program. This the idea
- of this pilot program is to put the application or
- 6 their representative and the examiner in contact
- 7 with each other very early in prosecution.
- 8 Statistics show that the allowance rate, the speed
- 9 at prosecution is much greater when they have an
- 10 early interview.
- 11 So in this situation, in this type of
- 12 program, what we have is, the examiner will do the
- 13 search, just like in they normally would in
- 14 traditional prosecution, and after they search,
- instead of sending a whole office action, they
- 16 send out a short a shortened office action. The
- 17 office action indicates the references that are
- going to be used, it'll indicate a brief
- 19 description of what the rejection would be if it
- 20 were a At that point, when the application
- 21 receives that shortened office action, they have
- 22 60 days to have an interview with the examiner.

1 And it's with hopes that you can create interview

- 2 reaching an agreement, hopefully a notice of
- 3 allowance, and of course, I neglected to say it,
- 4 but if they have an allowance at the beginning,
- 5 right away, of course but if they proceed to the
- 6 interview and you can reach an agreement on
- 7 allowance, that's the best for both worlds; if we
- 8 can't have an allowance, then at least the hopes
- 9 is that the interview will lessen any of the
- issues that should arise later on in prosecution,
- 11 you know, increase the speed at which we can
- 12 prosecute.
- So after the interview, there is -
- 14 another office action will be sent, and that
- office action can be very similar to the first
- one, it's also a short one, but it's to resolve
- any issues that came up at the beginning.
- 18 At that point in the prosecution, under
- 19 the pilot program, you're now at the equivalent
- 20 place and traditional practice as the first action
- 21 being sent out, so argue. There has been a huge
- amount of interest in these programs. We've had

over 400 applicants have joined the program. But

- 2 now we're still very early in the stages. Unlike
- 3 the peer review, this is not the applications
- aren't taken out of turn; rather, though, the
- 5 criteria for joining the program has a filing date
- 6 criteria, as well, so applications that are in the
- 7 program are those that have to be examined in the
- 8 near future. So right now we've had about 50 pre-
- 9 interview communications go out, and we're still
- 10 waiting for most of those to have interviews, so
- 11 the jury is still out on the effects of the
- 12 program.
- 13 It's being piloted in the TC 2100, in
- 14 two work groups, and will extend through the end
- of October, where people can join, obviously. The
- 16 examination will take place after October for many
- of these cases, but they can join up to October.
- 18 MR. GRANT: And, obviously, part of the
- analysis process is conducting interviews with the
- 20 examiners who are conducting the interviews with
- 21 the applicants?
- MR. HIRSHFIELD: Yes; you have a

1 pre-interview communication, that's the short

- form, then you have the interview, and it's at
- 3 that point you have 60 days to interview --
- 4 MR. GRANT: No, I mean your and the
- 5 PTO's analysis for the pilot, in addition to
- 6 looking for the data and the likelihood of -
- 7 comparative likelihood of processing on the first
- 8 you'll interview the examiners and figure out
- 9 whether they thought it was --
- 10 MR. HIRSHFIELD: Yes, right. Anybody
- 11 have any questions and the last pilot --
- MR. GRANT: I was just going to say,
- Bob, what's the view of the examiners on it, too
- 14 early to tell?
- MR. BUDENS: I think it's too early to
- 16 tell. I mean we have worked closely with
- management on this one, we actually have reached,
- 18 you know, we reached agreement pretty quickly on
- 19 going forward with the pilot because is
- 20 interested agency is.
- 21 MR. GRANT: Great.
- 22 MR. BUDENS: And I think it to be

1 perfectly blunt to some extent, I'm hoping that it

- will be an offset to the feedback from the
- 3 outreach program, and everybody wants to have
- 4 that, you know, that early first action interview.
- 5 I don't think have been done yet to get a feel
- for how much impact is going to be on the
- 7 examiner, but we are looking forward to the data.
- 8 MR. GRANT: Great.
- 9 MR. HIRSHFIELD: I think that, from my
- 10 standpoint talk to people on the outside about
- it, talk to a lot of examiners, it really seems to
- 12 be that this is truly a win win for both sides,
- 13 potentially it could be a win win, where the
- 14 examiners, you know, they want to get the quick
- resolution as well, so if they can do that,
- they're benefiting greatly, and of course, we
- don't need to talk about there are great
- 18 benefits to the people on the --
- 19 MR. GRANT: Terrific; when do you think
- 20 you guys are going to have a view of the results
- of the filing?
- MR. HIRSHFIELD: I think very shortly.

1 I - this morning, so I'm on top of, you know, when

- 2 the is taking place. We're just now getting
- 3 into the for those 50 plus applications, we're
- 4 now getting into any of these so I think we'll
- 5 see --
- 6 MR. GRANT: You think March or so,
- 7 something like that?
- 8 MR. HIRSHFIELD: I would say --
- 9 MS. FOCARINO: Before that.
- 10 MR. HIRSHFIELD: -- yeah, even before
- 11 that.
- MR. GRANT: Before that.
- MR. HIRSHFIELD: I would say much
- 14 earlier, probably within the next couple of months
- we should have sufficient data to have a good
- 16 preliminary indication.
- 17 MR. GRANT: Terrific.
- MR. HIRSHFIELD: Anything else --
- MR. GRANT: Thank you very much.
- MR. HIRSHFIELD: You're very welcome.
- 21 The last pilot that I'll discuss is the
- 22 experienced IP hire pilot. And basically the

1 intent here is to bring in candidates as new

- 2 examiners that have some extensive prosecution
- 3 experience. We would bring them in as GS-12's.
- 4 And a few minutes ago was told about how long it
- 5 takes to get to a 11 or 12. I think traditionally
- 6 it's been three years to get to the 12 depending
- 7 on the first promotion. But this would bring
- 8 people in as GS-12's.
- 9 The caveat here is that their experience
- 10 has to be something that translates directly to
- 11 the patent so we would be looking at a minimum
- of one year patent prosecution experience, but it
- 13 can't has to be certain experience that
- 14 qualifies you to be an examiner, who can come in
- 15 as a GS-12.
- We are hoping to offer a recruitment
- 17 incentive, as you can see on the handout. And the
- hope is that, you know, the pilot can begin, you
- 19 know, as early as late September, possibly with 16
- 20 candidates is what we're considering, although I
- 21 do recognize that there's potential that we
- 22 might need to go through the office. The plan is

1 to have a very condensed four week training

- 2 period. Typically right now we have a, as you
- 3 know, a seven month training period. This would
- 4 be a four week period. All of the TC's would
- 5 participate, so some of the training would be
- 6 mixed between classroom and technology specific
- 7 training in the TC.
- 8 It's considered to be a it will be a
- 9 permanent position with a one year probation as
- 10 opposed to what we now have as two years. And
- 11 because it's such a large transition, it could be
- 12 a major transition from someone coming from
- 13 private practice. We would have a mentoring
- 14 program, where current managers who have their
- 15 experience by sufficient experience would work
- directly on a one on one basis with those people
- 17 coming in.
- MR. BUDENS: Run that by me again.
- 19 MR. HIRSHFIELD: Which, the last part?
- MR. BUDENS: The last one.
- MR. HIRSHFIELD: We would have we were
- 22 hoping to have a mentoring arrangement, where

1 current managers who have prosecution experience

- or law degrees and have been on the outside would
- 3 work with resource to help them transition from
- 4 the outside to the Patent Office.
- 5 MS. FOCARINO: You know --
- 6 MR. BUDENS: I think we might have some
- 7 issues.
- 8 MS. FOCARINO: You know, Robert and I
- 9 talked about this, so he and I will be talking
- 10 about this particular pilot.
- 11 MR. GRANT: Well, you can't have any
- issues with candidates, the question is all
- 13 right.
- MS. FOCARINO: Well, you know, there are
- many other concerns. So we have a vacancy
- 16 announcement -- sit down with Robert and talk
- 17 about what his concerns might be. I understand -
- and we have I think around 66 applicants so far.
- MR. GRANT: Okay.
- 20 MS. FOCARINO: You know, it's just
- 21 something else that I think we've been talking
- 22 about trying to bring in people at a higher

1 level, hit the ground running factor that have the

- 2 experience, and you know, hopefully we can get a
- 3 chance to try it out.
- 4 MR. GRANT: Great idea.
- 5 MR. FOREMAN: How big is the potential
- 6 pool for those candidates? I mean 66, that's
- 7 quite a few.
- 8 MS. FOCARINO: Yeah.
- 9 MR. FOREMAN: But I mean that represents
- I mean how many people out there do you think
- 11 would qualify for this?
- MS. FOCARINO: You know, that's a hard
- one to say. And I know we John has heard it
- many times we don't have to have a law degree to
- 15 qualify, just prosecution experience. But, you
- 16 know, with the nation-wide work force, we can
- work something out on that, I think it's a big
- interest in different parts of the country, people
- 19 having law degrees --
- 20 MR. GRANT: -- a different lifestyle.
- 21 MS. FOCARINO: Yeah; like the job, so
- anyway.

1 MR. DOLL: We also - part-time.

- 2 MR. GRANT: Sure.
- 3 MR. DOLL: Where we do hear a lot from
- 4 attorneys who are getting ready to retire, but not
- 5 really ready to quit, say I'd love to be an
- 6 examiner, I'm not going to leave California, but
- 7 if I could work part-time, sign me up. So we
- 8 think there may be a fair number of people that
- 9 may we may be able to bring in, as Peggy said,
- 10 limited training, hit the ground running, and --
- 11 MR. GRANT: And on an incremental basis,
- 12 it could have a good impact.
- MR. DOLL: Yes; I'll be looking for your
- 14 application, Max. It may take more than a month,
- 15 but --
- MR. GRANT: A man has got to know his
- 17 limitations, so where are mine?
- MS. FOCARINO: Okay. So anyway, those
- are some of the things that we've got in the works
- 20 right now, it's a little twist on what we've been
- 21 doing, but and I'll be glad to take any
- 22 questions you might have on the data or anything

1	like that.
2	MR. GRANT: No, I've asked mine as we
3	went along. Anybody else that needs
4	participants or anybody else sitting in have any
5	questions or thoughts? Okay, thank you.
6	MR. DOLL: So we covered pendency, we
7	covered the initiative updates. Unless there's
8	any pending questions or other thoughts, I want to
9	thank you both for the input and the information.
10	And on my own personal behalf, I want to say thank
11	you for the small opportunity to contribute in a
12	small way and to learn a lot. It's been my
13	pleasure and joy to have the opportunity to learn
14	from you all over the last three years, so thank
15	you very much.
16	MS. FOCARINO: Thanks.
17	MR. DOLL: We're adjourned.
18	(Whereupon, at 3:37 p.m., the
19	PROCEEDINGS were adjourned.)
20	* * * *
21	
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1	CERTIFICATE OF NOTARY PUBLIC
2	
3	I, Carleton J. Anderson, III do hereby certify
4	that the forgoing electronic file when originally
5	transmitted was reduced to text at my direction;
6	that said transcript is a true record of the
7	proceedings therein referenced; that I am neither
8	counsel for, related to, nor employed by any of
9	the parties to the action in which these
10	proceedings were taken; and, furthermore, that I
11	am neither a relative or employee of any attorney
12	or counsel employed by the parties hereto, nor
13	financially or otherwise interested in the outcome
14	of this action.
15	/s/Carleton J. Anderson, III
16	Notary Public # 351998
17	in and for the Commonwealth of Virginia
18	
19	My Commission Expires:
20	November 30, 2008
21	
22	