



OFFICE OF THE UNDER SECRETARY OF DEFENSE  
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WASHINGTON, DC 20301-3000

NOV 10 2005

ACQUISITION  
TECHNOLOGY  
AND LOGISTICS

MEMORANDUM FOR TECHNICAL DIRECTOR, AUDIT FOLLOWUP &  
GAO AFFAIRS, OFFICE OF THE INSPECTOR  
GENERAL, DEPARTMENT OF DEFENSE

*jr* THROUGH: DIRECTOR, ACQUISITION RESOURCES AND ANALYSIS *CWR 11/10/05*  
SUBJECT: Followup on GAO Report No. GAO-03-695, "Military  
OPERATIONS: Contractors Provide Vital Services to Deployed  
Forces but Are not Adequately Addressed in DoD Plans," June 24,  
2003, (OSD Case No. 350239)

This is in response to your September 26, 2005, memorandum requesting the status of actions taken on subject report. The following is provided as an update:

***Information Requested on Recommendation 1:***

Comments from your office stated that a review of contractor services supporting deployed forces is pending, waiting for final procedures to be issued by the Under Secretary of Defense for Personnel Readiness, which are expected to be completed by June 2005. Please discuss whether the procedures have been issued and if the review is ongoing or completed. If completed, please provide support documentation covering the results of the review. If not, please explain and provide an estimated completion date.

**DoD Response:**

OUSD(P&R/Civilian Personnel Policy(CPP)) has not yet completed development of the necessary procedures. We expect the procedures to be completed by January 2006.

***Information Requested on Recommendation 2:***

Comments from your office stated that the Office of the Under Secretary of Defense for Personnel and Readiness expects to have procedures to monitor the implementation of DoD Instruction 3020.37 completed by June 2005. Have the procedures been developed? If so, please provide a copy of the procedures. If not, please explain and provide an estimated completion date.



**DoD Response:**

OUSD(P&R/CP) has not yet completed development of the necessary procedures. We expect the procedures to be completed by January 2006.

***Information Requested on Recommendation 3:***

Comments from your office to the draft report stated that the draft DoD Directive and a draft DoD Instruction, which will provide guidance in the areas identified in the recommendation, were undergoing final coordination and should be finalized by June 2005. Have the directive and instruction been finalized? If so, please provide a copy of the guidance highlighting the requirements from the recommendation, as well as a copy of any procedures that the Services developed to implement the DoD guidance. If not, please explain and provide an estimated completion date.

**DoD Response:**

The DoD Instruction 3020.41, Contractor Personnel Authorized to Accompany the U.S. Armed Forces (attached), was issued October 3, 2005. A copy may be found at <http://www.dtic.mil/whs/directives/corres/html/302041.htm>. This instruction combined the draft instruction and directive. The new instruction provides guidance in all the areas identified in the recommendation.

***Information requested on Recommendation 4:***

Comments from your office stated that a final DFARS rule is awaiting OMB clearance prior to publication and that the estimated completion date is June 2005. Has the DFARS rule received OMB clearance, and has the DFARS been amended and published? If so, please provide a copy of the guidance highlighting the requirements from the recommendation. If not, please explain and provide an estimated completion date.

**DoD Response:**

The DFARS rule was published in May 5, 2005 and became effective June 6, 2005 (available at <http://www.acq.osd.mil/dpap/dars/dfars/changenotice/docs/20050505%20files/summary050505.htm>). We are working on further amendments to the DFARS to be consistent with the new DODI. The draft interim rule is attached. We estimate that this will be completed by December 2005. We are also working on a draft FAR interim rule (FAR Case 2005-011 attached). The estimated publication date of the interim rule is January 2006.

***Information requested on Recommendation 5:***

Comments from your office stated that the Defense Acquisition University is partnering with the Army to develop a comprehensive training plan for all military personnel who will be involved with dealing with contractor that accompany deployed forces, that the training plan will be completed by June 2005, and the resulting courses updates will be completed by June 2006. Please provide copies of any the training plan and discuss the

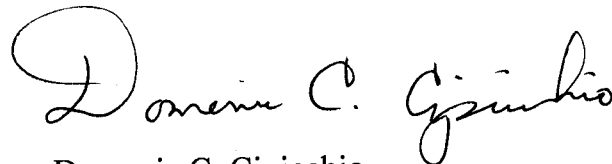
ongoing action to develop the resulting courses and course updates and an estimated completion date.

**DoD Response:**

At the request of Army Acquisition Support Center (ASC), Defense Procurement and Acquisition Policy, and DUSD(L&MR), the Defense Acquisition University submitted a Continuous Learning Training Proposal to the Contracting Functional Integrated Process Team to develop a Contractors Accompanying the Force Continuous Learning Module (CLM). Targeted for operational personnel, contracting officers, and logisticians, the course will include, role of commanders and others in contracting for logistics and other services in contingency operations, development and documentation of requirements, ensuring that contractor support is performed in a cost effective manner, assessing contractor performance, information on the limits of commanders' authority vis-à-vis contractors and, roles and responsibilities of the Defense Contract Management Agency and other oversight agencies. This CLM is currently ranked number one for development in FY 2006.

In the area of performance support, the Defense Systems Management College (DSMC) is preparing an ACQ 403 Defense Acquisition Executive Overview Workshop (DAEOW) at the request of the Military Deputy for Budget, Assistant Secretary of the Army (Financial Management and Comptroller). This DAEOW will concentrate on Contingency Operations and Contractors Accompanying the Force and be presented to a group, or groups, of Army General Officers and Senior Executives.

If you have any questions, please contact Lt Col Nannette Benitez at 703-695-8567 or via e-mail at [nannette.benitez@osd.mil](mailto:nannette.benitez@osd.mil).



Domenic C. Cipicchio  
Acting Director, Defense Procurement  
and Acquisition Policy

Attachments:  
As stated