Profiles of Organizations Selected for funding under the 1999 Community Development Financial Institutions Program Technical Assistance Component

Adirondack Economic Development Corporation

Location: Saranac Lake, New York

Award: \$53,000

Type: Business Loan Fund

Contact: Mr. Mac MacDevitt - (518) 891-5523

The Adirondack Economic Development Corporation (AEDC) was formed in 1984 to promote business development in the Adirondack region of New York. Economic development presents unique challenges in this rural area due in part to the pattern of land ownership in the Adirondack Park region; small business entrepreneurs also have difficulty gaining access to capital. The AEDC was created to help remedy this situation. It is currently in the process of developing a new lending program the Adirondack Community Investment Fund. The AEDC will use the TA award from the CDFI Fund for consulting training and technology.

Aliquippa Alliance for Unity & Development Inc.

Location: Aliquippa, Pennsylvania

Award: \$25,000

Type: Business Loan Fund

Contact: David H. Blenk - (724) 378-7422

Aliquippa Alliance for Unity & Development Inc. (AAUD) of Aliquippa, PA is a non-profit coalition-based community development organization incorporated in 1984. AAUD's mission is to encourage economic recovery of the Greater Aliquippa area through making loans to area businesses. The technical assistance award will be used for the acquisition of computers and loan portfolio management software; staff and board training and consulting services to conduct a market analysis and develop a strategic plan.

Audubon Partnership for Economic Development LDC

Location: New York, New York

Award: \$44,600

Type: Business Loan Fund

Contact: Mr. Walter G. Delgado - (212) 544-2470

Audubon Partnership for Economic Development LDC (APED) of New York, NY is a non-profit entity incorporated as a state-designated Local Development Corporation in 1996. APED

was established as a grass-roots organization by residents and businesses of the Washington Heights and Inwood sections of New York City. APED provides access to capital to local businesses through its Merchant Loan Fund. The technical assistance award will be used to increase staff skills in loan portfolio management and non-profit management; engage consulting services to develop a comprehensive marketing plan; and acquire loan portfolio management software.

Bethex Federal Credit Union

Location: Bronx, New York

Award: \$108,700

Type: Community Development Credit Union Contact: Sarah Starbuck - (718) 299-9100

Bethex is a federally chartered and insured credit union serving the low-income residents in the South Bronx since 1970. Since 1993 after moving to its first permanent location the credit union has expanded from 700 members with \$1 million in assets to almost 5,000 members and \$4 million in assets. Bethex was certified as a CDFI in 1996 and has received two Core awards from the Fund. Bethex is using a 1998 TA award for computer equipment in both its main office and in its new branch. The 1999 TA award will augment the computer upgrading and provide an ATM for the new branch.

CAMBA Economic Development Corporation

Location: Brooklyn, New York

Award: \$50,000

Type: Microenterprise Fund

Contact: Ms. Joanne M. Oplustil - (718) 287-2600

CAMBA Economic Development Corporation (CAMBA EDC) promotes community development through the provision of micro loans to businesses in the Flatbush section of Brooklyn, NY. It is an affiliate of CAMBA, Inc., which provides a broad array of comprehensive employment education health legal social business development and youth services to over 15,000 participants annually. CAMBA EDC will use the TA grant to upgrade and purchase new technology conduct a market analysis and for board and staff training.

Carolina Capital Investment Coporation

Location: Columbia, South Carolina

Award: \$68,500

Type: Business Loan Fund

Contact: Elliot E. Franks - (803) 737-0079

Carolina Capital Investment Corporation (CCIC) of Columbia, South Carolina is a non-profit organization formed in 1992. CCIC's purpose is to act as a development finance institution to promote the growth of productive private investment and to assist business enterprises that will contribute to the economic development of the State of South Carolina. The technical assistance

award will be used for the purchase of computer equipment; to contract consultants to develop training curricula; to conduct training of trainers' courses; and for follow-on training support.

Cascadia Revolving Fund

Location: Seattle, Washington

Award: \$50,000

Type: Business Loan Fund

Contact: Ms. Shaw Canale - (206) 447-9226

Cascadia was established in 1985 and currently supports microenterprises and small businesses through technical assistance and loans of up to \$150 000. It targets low-income people who reside in the rural communities or distressed urban areas of Washington and Oregon. Cascadia will use its technical assistance grant to develop a comprehensive strategic plan provide training for its Board members and identify and install information management systems for creating greater efficiencies in carrying out its lending activities.

CDCLI Funding Corporation

Location: Centereach, New York

Award: \$27,500

Type: Microenterprise Fund

Contact: L. Von Kuhen - (516) 471-1215

The CDCLI Funding Corporation was established in 1997 by its parent organization Community Development Corporation of LI, which is a SBA lender and also manages the Nassau-Suffolk Business Development Fund. The technical assistance award will support the CEDCLI Funding Corporation's and its parent's management of all lending activities under its control specifically by addressing the needs of staff training strategic planning and loan program marketing.

Colorado Housing Enterprises Inc.

Location: Westminster, Colorado

Award: \$46,500

Type: Housing/Facilities Loan Fund Contact: Debbie Hughes - (303) 428-1448

Colorado Housing Enterprises Inc. of Westminster, Colorado (CHE) is a non-profit corporation that makes housing loans to low-income residents in Colorado through the provision of down payment assistance and second mortgage financing. The technical assistance award will be used for consulting training and the purchase of technology.

Community Capital Works

Location: Philadelphia, Pennsylvania

Award: \$45,000

Type: Microenterprise Fund

Contact: Ms. Leslie H. Benoliel - (215) 545-3100

Community Capital Works (CCW) of Philadelphia a subsidiary of the Greater Philadelphia Urban Affairs Coalition (GPUAC) was incorporated in 1998. CCW provides microenterprise loans in a peer-lending model. CCW works with the Philadelphia Development Partnership another subsidiary of GPUAC to provide business training and technical assistance to its borrowers and potential borrowers. CCW's technical assistance award will be used to fund a variety of activities including Board and staff training; improvement of internal policies procedures and systems; development of a capitalization plan; and expansion of technological capacity.

Community Equity Investments Inc.

Location: Pensacola, Florida

Award: \$50,000

Type: Business Loan Fund

Contact: Daniel R. Horvath - (850) 595-6234

Community Equity Investments, Inc. (CEII) is a small business lender that has served Pensacola and the surrounding areas of northwest Florida since 1974. Recently it has expanded its activities into southern Alabama. Its services include microloans and gap financing for both rural and urban small businesses affordable housing development home ownership and credit counseling. The technical assistance grant will support market analysis outreach technology upgrades and staff training--helping CEII to better serve the areas into which it has recently expanded.

Community Loan Fund of Southwestern PA, Inc.

Location: Pittsburgh, Pennsylvania

Award: \$48,400

Type: Housing/Facilities Loan Fund Contact: Mark Peterson - (412) 201-2450

Community Loan Fund of Southwestern Pennsylvania (CLF) is a certified CDFI and past Awardee. Created in 1990 as a housing loan fund CLF has since expanded to community facilities lending loans and technical assistance to small businesses and a new emphasis on loans to small and medium sized manufacturing firms in Pittsburgh. While its target market is all of southwestern Pennsylvania CLF is focusing its lending on low-income communities in Pittsburgh. CLF will use the technical assistance grant for technology consulting services and staff training.

Community Ventures Corporation

Location: Lexington, Kentucky

Award: \$50,000

Type: Business Loan Fund

Contact: Kevin R. Smith - (606) 231-0054

Community Ventures Corporation (CVC) is a non-profit community-based organization dedicated to improving the quality of life for urban and rural residents of central Kentucky's Bluegrass Region. Its programs emphasize business ownership; home ownership and developing access to credit and savings. The technical assistance grant will be used by CVC to more efficiently and effectively manage its operations. Specific uses include: to track and document the impact of its activities on its target market; to review and refine its risk management and management reporting systems; to conduct board training; and to develop a marketing strategy to reach its new rural markets.

Connecticut Housing Investment Fund, Inc.

Location: Hartford, Connecticut

Award: \$50,000

Type: Housing/Facilities Loan Fund Contact: Paula C. Sampson - (860) 586-2028

The Connecticut Housing Investment Fund (CHIF) established in 1965 is dedicated to affordable housing and urban reinvestment throughout the state of Connecticut. CHIF's work in the affordable housing field falls into three areas: loan servicing, lending to individuals and nonprofit housing developers and technical counseling. The technical assistance grant will be used for technological improvements and the development of marketing materials.

Corporation for Economic Development of Harris County, Inc.

Location: Houston, Texas

Award: \$40,000

Type: Business Loan Fund

Contact: Mr. Amos M. Brown - (713) 840-8804

Corporation for Economic Development Harris County (CEDHC) is a certified CDFI founded in 1987 serving the suburban market of Harris County, TX. The organization's mission is to enhance economic development countywide by providing financial and technical assistance to entrepreneurial ventures lacking access to credit. The technical assistance grant will be used to expand the lending staff's credit and computer skills purchase computers and printers and develop a marketing and communications plan.

Covenant Community Capital Corporation

Location: Houston, Texas

Award: \$42,000

Type: Venture Capital Fund

Contact: Stephen Fairfield - (713) 676-2333

Covenant Community Capital Corporation of Houston, TX (CCCC) is a start-up non-profit that was formed by two CDCs that serve distressed neighborhoods in Houston. CCCC was created as a business lending entity to complement the real estate development and business training activities of the CDCs. The technical assistance award will be used for a computer system improvements; planning and design of an IDA program; and training for staff and board

members.

Credit Inc.

Location: Bronx, New York

Award: \$50,000

Type: Business Loan Fund

Contact: Richard Sheahan - (718) 292-3113

Credit Inc. was created in 1994 as the financing arm of the South Bronx Overall Economic Development Corporation a nonprofit that promotes small business development in the South Bronx. Credit Inc. makes loans to small and emerging businesses. The technical assistance award will enable Credit Inc. to develop a marketing plan improve its loan servicing functions and develop a strategy for attracting additional loan pool capital.

Dorchester Bay Neighborhood Loan Fund

Location: Dorchester, Massachusetts

Award: \$42,000

Type: Business Loan Fund

Contact: Mr. Cristo R. Banda - (617) 825-4200 ext.221

Dorchester Bay Neighborhood Loan Fund (DBNLF) was incorporated in 1997 to address the problems of economic disinvestment and the decline of its target market's commercial center in the high poverty area of Boston's Northern Dorchester and Eastern Roxbury neighborhoods. It is affiliated with a producer of housing affordable to the neighborhoods' low-income population. 88% of its clients are minorities and half are new immigrants mostly from the Caribbean. DBNLF will use the technical assistance for training of its board loan committee and staff members; conducting a marketing assessment; and purchasing computer equipment.

East Carolina Community Development Inc.

Location: Beaufort, North Carolina

Award: \$38.000

Type: Business Loan Fund

Contact: Mr. Thomas G. Christmann - (352) 377-9697

East Carolina Community Capital Development Inc. (ECCDI) is a non-profit organization that serves a low-income target market in rural eastern North Carolina. ECCDI was established in 1995 and does microenterprise small business and affordable housing lending. The technical assistance award will be used for new computer technology consulting services and for staff and board training.

East Harlem Business Capital Corporation

Location: New York, New York

Award: \$30,000

Type: Business Loan Fund

Contact: Elizabeth Colon - (212) 427-6590

The East Harlem Business Capital Corporation is a start-up small business lender that proposes to provide intensive technical assistance and loans to the predominantly Hispanic-owned small businesses in East Harlem. The technical assistance award will be used for training of its staff and board development of capitalization strategies market research product development and computer equipment.

East Williamsburg Valley Industrial Development Corp.

Location: Brooklyn, New York

Award: \$45,000

Type: Business Loan Fund

Contact: Ms. Nancy Lasher - (718) 388-7287 ext.161

East Williamsburg Valley Industrial Development Corporation (EWVIDCo) was established in 1982 to promote business retention business expansion and employment in the North Brooklyn industrial area. It is now initiating a small business revolving loan fund that would provide loans of \$5 000-\$50 000 for start-up and existing businesses. The technical assistance award will be used to develop loan policies and procedures develop a fundraising strategy support staff training and purchase technology in order to increase EWVIDCo's capacity to launch and effectively administer the small business loan fund.

Economic Opportunities Fund

Location: Philadelphia, Pennsylvania

Award: \$40,000

Type: Business Loan Fund

Contact: Ms. Lynne Cutler - (215) 564-5500

Economic Opportunities Fund (EOF) provides access to capital and financial services to low-income and underserved populations with a special focus on economically disadvantaged women and their families. EOF was created in April 1999 in response to unmet demand for start-up capital experienced by graduates of training programs provided by its parent company the Women's Opportunities Resource Center. The technical assistance award will be used to purchase technology enhancements support staff training develop a capitalization strategy and loan closing documents design computerized curricula and integrate the organization's database.

Fairbanks Neighborhood Housing Services Inc.

Location: Fairbanks, Alaska

Award: \$45,000

Type: Housing/Facilities Loan Fund
Contact: Ms. Rose C. Cade - (907) 451-7230

Fairbanks Neighborhood Housing Services' (NHS) primary mission is to expand affordable housing opportunities for low- and moderate-income residents in two distressed neighborhoods in the city of Fairbanks, Alaska. The technical assistance grant will be used to increase operating efficiencies through the purchase of computer equipment; conduct a market assessment; design a new loan product; and train

staff in loan underwriting.

Great Rivers Community Capital

Location: St. Louis, Missouri

Award: \$20,000

Type: Housing/Facilities Loan Fund
Contact: Mr. Robert Boyle - (314) 664-5051

Great Rivers Community Capital Inc. (GRCC) of St. Louis, MO is a start-up for-profit entity. GRCC's parent organization is the Justine Peterson Housing Reinvestment Corporation. GRCC was established to provide mortgage financing for low- to moderate-income homebuyers. The technical assistance award will be used as seed money to fund consulting services during the organizational development start-up period.

Greater Brownsville Community Development Corp.

Location: Brownsville, Texas

Award: \$56.500

Type: Multibank CDC

Contact: Mr. Don Currie - (956) 541-4955

Greater Brownsville Community Development Corporation (GBCDC) was incorporated in April of 1995 to promote develop and improve economic conditions in the four county South Texas border region. GBCDC is a for-profit multi-bank CDC that provides loans to low-income persons and non-profit organizations. The technical assistance award will be used for computer networking strategic planning target market research new loan product development and development of a capitalization strategy.

Greater New Haven Community Loan Fund Inc.

Location: New Haven, Connecticut

Award: \$45,500

Type: Business Loan Fund

Contact: Carla Weil - (203) 789-3690

The Greater New Haven Community Loan Fund (GNHCLF) was established in 1988 to provide financing to affordable housing projects in New Haven and its surrounding communities. The organization has recently expanded its focus to include working capital loans to local nonprofit organizations. GNHCLF will use the technical assistance grant for staff training an upgraded computer system and consultants to help with the development and refinement of the organization's strategic plan and future capitalization strategies.

Homesteaders Federal Credit Union

Location: New York, New York

Award: \$35,000

Type: Community Development Credit Union

Contact: Mr. Jose De La Cruz - (212) 479-3340

Homesteader's Federal Credit Union was chartered in 1987 to serve tenants of public housing in the five boroughs of New York City. Its products include savings and checking accounts and consumer loans to its members. The technical assistance grant will be used to expand its ability to help tenants become homeowners through strengthening its ability to make real estate loans and increase its technical assistance to those borrowers and potential borrowers.

Hope Unity Fund Inc.

Location: Gadsden, Alabama

Award: \$25,000

Type: Business Loan Fund

Contact: Mr. Walt J. Higgins - (205) 492-7598

Hope Unity Fund Inc. is a start-up intermediary that plans to provide financing and technical assistance to other CDFIs across Alabama particularly those serving poor rural African-American markets. The technical assistance grant will help Hope Unity Fund Inc. to begin its lending operations and provision of development services to a target market of CDFIs and CDFIs in formation.

Hopi Credit Association

Location: Keams Canyon, Arizona

Award: \$40,000

Type: Business Loan Fund

Contact: Mr. Stephen Skorupski - (520) 738-2205

Hopi Credit Association of Keams Canyon, Arizona was formed in 1952. A previous Awardee it provides loan products at competitive rates that meet the changing needs of the Hopi people. Its target market is the Hopi reservation. The Hopi Credit Association has a wide range of loan products and development services. The technical assistance award will be used for Y2K compliance and for staff and board training.

Housing and Economic Development Financial Corp.

Location: Kansas City, Missouri

Award: \$39,000

Type: Housing/Facilities Loan Fund Contact: Joseph F. Egan - (816) 472-3053

Housing and Economic Development Financial Corporation (HEDFC) of Kansas City, MO was recently created as a result of the merger of two experienced housing loan funds serving Kansas City, MO and Kansas City, Kansas. Among the activities of HEDFC are: affordable housing mortgage and rehabilitation loans multi-family housing loans and technical assistance to non-profit housing developers. The technical assistance award will be used for development of a loan pool with investments from local financial institutions; for creation of a marketing plan and

materials; and expansion of loan products addressing affordable housing for low-income families in HEDFC's target markets.

Housing Partnership Development Fund

Location: Boston, Massachusetts

Award: \$75,000

Type: Housing/Facilities Loan Fund Contact: Tom Bledsoe - (617) 946-3333

Housing Partnership Development Fund (HPDF) was recently established as the lending affiliate for the National Association of Housing Partnerships. HPDF will provide lending products such as pre-development loans bridge financing or credit enhancements and technical assistance to housing partnerships and other affordable housing providers. These housing opportunities will be offered to low-income persons in economically depressed communities across the nation. The technical assistance award will be used for the development of loan policies underwriting criteria loan product design and strategic planning.

Illinois Ventures for Community Action (IVCA)

Location: Springfield, Illinois

Award: \$27,250

Type: Business Loan Fund

Contact: Ms. Laura Smoczyk - (217) 522-4553

Illinois Ventures for Community Action (IVCA) of Springfield, IL is a non-profit consortium of 36 community action agencies throughout the state of Illinois. IVCA acts as a lender for the state's Community Service Block Grant program recipients; establishes for-profit ventures to encourage economic development; and provides technical assistance to its member organizations to assist with the development of community facilities. The technical assistance grant will be used for staff training consulting and the acquisition of computer equipment.

La Casa Federal Credit Union

Location: Newark, New Jersey

Award: \$45,000

Type: Community Development Credit Union Contact: Ricardo Soto-Lopez - (973) 485-7933

La Casa Federal Credit Union was established in 1984 by La Casa de Don Pedro a community development corporation working to improve conditions in Newark's north ward. The credit union serves predominantly low-income membership that has historically been unable to access conventional banking services. The technical assistance award will be used for the training of board and staff members the purchase of computers and related equipment and the development of a marketing plan and new financial products.

Lafayette Neighborhood Housing Services Inc.

Location: Lafayette, Indianna

Award: \$40,000

Type: Housing/Facilities Loan Fund

Contact: Patricia Stephenson - (765) 423-1284

Lafayette Neighborhood Housing Services Inc of Lafayette, Indianna provides homeownership opportunities to families earning 80% or less of Area Median Income. The technical assistance award will be used to conduct a market study; for a board and staff retreat; to acquire presentation equipment; to update computer software; and to attend lending-related training.

Lee County Employment & Economic Development Corp.

Location: Fort Myers, Florida

Award: \$45,000

Type: Business Loan Fund

Contact: Mr. Roy H. Kennix - (941) 337-2300

Lee County Employment and Economic Development Corporation (LEEDCO) of Fort Meyers Florida has been serving Fort Myers particularly its distressed Dunbar neighborhood since 1992. LEEDCO lends to small businesses that serve its target market. The technical assistance award will be used for accounting software and computers staff training and consulting services.

Lenders for Community Development

Location: San Jose, California

Award: \$42,180

Type: Multibank CDC

Contact: Mr. Eric Weaver - (408) 297-4554

Lenders for Community Development (LCD) is a for-profit multi-bank CDC that was created in 1995 to provide financing for small businesses and affordable housing in the Silicon Valley area. LCD targets companies and housing projects which benefit low income residents in the region. The technical assistance grant will strengthen some of LCDs internal technological and managerial systems help LCD determine the feasibility of developing a new child care loan product and enable LCD to develop more targeted marketing material.

Lokahi Pacific

Location: Wailuku, Maui, Hawaii

Award: \$75,000

Type: Business Loan Fund

Contact: Ms. JoAnn Ridao - (808) 242-5761

Lokahi Pacific of Maui Hawaii was established in 1970. Its mission is to improve the quality of life both economically and socially of low-income residents in Maui County. Lokahi operates a housing and community facilities loan program; a first time homebuyers down payment

assistance loan program; and a small business lending product. The technical assistance award will be used to review loan policies and procedures; conduct an assessment of loan officer and loan committee training needs; develop an action plan to complete a Small Business Market Center; and explore feasibility of expanding small business lending programs to Kauai and Hawaii islands.

Low Income Housing Fund

Location: San Francisco, California

Award: \$50,000

Type: Housing/Facilities Loan Fund
Contact: Ms. Bab Freiberg - (415) 777-9804

Low Income Housing Fund (LIHF) is a nonprofit provider of financing and technical assistance for the development of low-income housing childcare facilities and community and social service facilities. LIHF provides loans to borrowers across the nation. The technical assistance grant will be used for a system-wide information technology upgrade.

Lower East Side People's Federal Credit Union

Location: New York, New York

Award: \$66,740

Type: Community Development Credit Union Contact: Pablo Defilippi - (212) 529-8197

The Lower East Side People's Federal Credit Union is a federally insured community development credit union and a past Awardee. It has been serving low- to moderate- income people from a largely Hispanic area of Manhattan's Lower East Side since 1986. The technical assistance grant will be used for installation costs of ATM on-line processing and an audio response phone system as well as the design portion of a communications plan.

MetroAction Inc.

Location: Scranton, Pennsylvania

Award: \$37,400

Type: Microenterprise Fund

Contact: Kristine French - (570) 342-7711

MetroAction Inc. created in 1977 provides micro loans to businesses within the three counties of Luzerne Lackawanna and Monroe Pennsylvania. The microloans can be used to develop or expand profitable small businesses and ranges in amounts from \$2,500 to \$25,000. The 1999 TA award will be used to upgrade technology design new marketing material conduct a program evaluation and to train staff.

Miami-Dade County Affordable Housing Foundation Inc.

Location: Miami, Florida

Award: \$46,850

Type: Housing/Facilities Loan Fund Contact: Mr. Jose A. Pons - (305) 372-7990

The Miami-Dade Affordable Housing Foundation is a start-up non-profit corporation created in April 1999 to serve low- and moderate-income families. It provides first mortgage loans with low-interest rates and offers homebuyers pre- and post-purchase counseling. It also provides subordinated loans. The technical assistance grant will be used for staff and management training and consulting services.

Minnesota Investment Network Corporation

Location: Minneapolis, Minnesota

Award: \$42,500

Type: Venture Capital Fund

Contact: Mr. Stephen B. Mercil - (612) 672-3474

Minnesota Investment Corp. (MIN-Corp.) of Minneapolis, Minnesota is a start-up venture capital fund serving distressed rural counties and other distressed areas of the Twin Cities. MIN-Corp. makes equity investments in companies that have credible growth potential but because of their size location and stage of development are typically overlooked by traditional venture capital funds. It also organizes groups called Regional Angel Investor Networks made up of investors who are willing to share their expertise and invest their own financial resources into local companies. The technical assistance award will be used to purchase computer equipment and for training.

Mountain Association for Community Economic Development

Location: Berea, Kentucky

Award: \$50,000

Type: Business Loan Fund

Contact: Ms. Paula Bowman - (606) 986-2373

Mountain Association for Community Economic Development (MACED) of Berea Kentucky was formed in 1976 to improve the living conditions of low-income and unemployed people throughout the forty nine county Appalachian region of eastern Kentucky. MACED provides financing and technical assistance to business start-ups and expansion to its target market. The technical assistance award will be used for staff training and to purchase computer equipment.

Murex Investment Inc.

Location: Philadelphia, Pennsylvania

Award: \$50,000

Type: Venture Capital Fund

Contact: Mr. Joel Steiker - (215) 951-0300

Murex Investments Inc. (MI) of Philadelphia, Pennsylvania is a for-profit organization that is

wholly owned by Resources for Human Development a non-profit social services organization. MI was incorporated in December of 1998 and has a broad service area comprising 9 counties in the Delaware Valley of Pennsylvania and New Jersey. It provides equity investments and subordinated debt to enterprises that are owned by or will significantly benefit minorities women and low-income residents in this service area. The technical assistance award will be used for consulting services to develop a detailed capitalization strategy; analyze MI's costs of financing; develop legal documents; and develop policies and procedures.

NCP Community Development FCU

Location: Norlfolk, Virginia

Award: \$10,000

Type: Community Development Credit Union Contact: Mr. Jesse E. Fleming - (757) 543-2400

NCP is a start-up credit union that targets residents of low-income communities in the citites of Norfolk Chesapeake and Portsmouth VA. The technical assistance grant will be used to increase operating efficiencies through the acquisition of a comprehensive software package. It will also enable the volunteer staffers and key board members to receive additional training in credit union management and operations.

Neighborhood Housing Services of Provo Inc.

Location: Provo, Utah Award: \$45,000

Type: Housing/Facilities Loan Fund Contact: Linda Linstrum - (801) 375-5820

Neighborhood Housing Services of Provo Inc. (NHSP) was incorporated in 1994 and began lending in 1996 when it made three home improvement loans. NHSP has increased its lending volume and added down payment loans and first mortgages to its portfolio of loan products. It has expanded its target market to include a broader area of neighborhoods surrounding the historic downtown Provo. The technical assistance award will be used to develop a strategic plan; improve information systems; and for market research and analysis.

Neighborhood Housing Services of Richmond

Location: Richmond, Virginia

Award: \$20,000

Type: Housing/Facilities Loan Fund

Contact: Mr. Timothy W. Adams - (804) 329-2500

Neighborhood Housing Services of Richmond (NHSR) has been serving the Richmond Virginia area for the past 18 years. NHSR is a chartered member of the Neighborhood Reinvestment Corporation's NeighborWorks network. It offers a full range of services designed to assist low income families become homeowners including first and second mortgages down payment/closing cost assistance and homebuyer counseling. The technical assistance award

will be used to address its internal capacity needs in the form of technology and training.

Neighborhood Housing Services of Waco Inc.

Location: Waco, Texas Award: \$50,000

Type: Housing/Facilities Loan Fund Contact: Ebby Green - (254) 752-1647

Neighborhood Housing Services (NHS) of Waco provides affordable housing opportunities to the low-income population of McLennan County specifically two neighborhoods in the Waco Federal Empowerment Zone. NHS of Waco's three-pronged approach includes homeownership education services lending and housing development. The technical assistance grant will be used to increase the capacity of NHS of Waco's internal systems related to lending improve its self-sufficiency and enhance its ability to reach new customers.

Neighborhood Housing Srvcs of Asheville NC Inc.

Location: Asheville, North Carolina

Award: \$50,000

Type: Housing/Facilities Loan Fund

Contact: Mr. Douglas McRae - (828) 251-5054

Neighborhood Housing Services of Asheville Inc. (NHS) is a nonprofit established in 1989 to revitalize the Head of Montford Redevelopment Area through financing building and rehabilitating affordable housing. NHS serves it's target market through its Revolving Loan Program first time homebuyer loans emergency repair loans and new construction of housing for first time homebuyers. The technical assistance award will be used for board development and staff training; market analysis; technology upgrades; and design of a loan fund capitalization strategy.

North Carolina Community Development Initiative Capital Inc.

Location: Raleigh, North Carolina

Award: \$38,350

Type: Housing/Facilities Loan Fund Contact: Drew Robinson - (919) 835-6008

North Carolina Community Development Initiative Capital Inc. (Initiative Capital) is a start-up housing loan fund incorporated in April 1999. Initiative Capital serves the low-income population of North Carolina by supporting community development corporations (CDCs) through the provision of loans and technical assistance. Initiative Capital is affiliated with the North Carolina Community Development Initiative. The technical assistance grant will be used to support a market assessment and program refinement; for board and staff training; to develop a resource strategy and business plan; and to purchase new technology.

Northeast Ventures Corporation

Location: Duluth, Minnesota

Award: \$45,000

Type: Venture Capital Fund

Contact: Mr. Greg Sandbulte - (218) 722-9915

Northeast Ventures Corporation (NV) of Duluth, Minnesota is a 10-year-old for-profit venture capital fund with a non-profit subsidiary that invests in growing businesses primarily in the Iron Range region of northeastern Minnesota. NV provides equity subordinated debt and technical assistance to its target market. Its target areas include Duluth a number of small cities and a large rural region. The technical assistance award will be used for staff training and consulting services to address the development of venture capital investment strategies.

Northern Community Investment Corporation

Location: St. Johnsbury, Vermont

Award: \$50,000

Type: Business Loan Fund

Contact: Paul S. Denton - (802) 748-5101

Northern Community Investment Corporation (NCIC) has been serving a six county service area in New Hampshire and Vermont since 1975. NCIC provides microenterprise and small business loans with a focus on expanding employment opportunities in its Target Market. The technical assistance award will be used for staff training and gaining operating efficiencies through new technologies.

Northwest Ohio Development Agency

Location: Toledo, Ohio Award: \$50,000

Type: Housing/Facilities Loan Fund Contact: Lisa Rice - (419) 243-6163

Northwest Ohio Development Agency (NODA) of Toledo OH was established in May 1998 as the lending arm of the Fair Housing Opportunities of Northwest Ohio Inc. NODA's mission is to provide affordable housing loans equity investments grants and supportive financial services. The technical assistance grant will be used to engage consultants for market analysis and to develop a product development plan and for staff and board training.

Piedmont Housing Alliance

Location: Charlottesville, Virginia

Award: \$50,100

Type: Housing/Facilities Loan Fund Contact: Linda Martin - (804) 817-2436

Piedmont Housing Alliance of Charlottesville VA is a housing loan fund created to provide financing for affordable housing development and ownership in a five-county region in southern

Virginia. Piedmont accomplishes its mission by working closely with regional private and governmental housing agencies to promote regionalism and collaboration. The technical assistance award will be used for staff computer training; asset management training; market analysis research; and computer equipment.

Primary Care Development Corporation

Location: New York, New York

Award: \$41,000

Type: Housing/Facilities Loan Fund

Contact: Mr. Thomas Manning - (212) 693-1850

Primary Care Development Corporation's (PCDC) mission is to expand access to primary health care for under-served communities and populations in New York City. PCDC's clients are community health centers and other primary care providers. PCDC is frequently the sole provider of capital financing. It also provides technical assistance to its borrowers regarding development or expansion of primary care facilities. The technical assistance award will be used for consulting services and staff training.

Project Enterprise

Location: New York, NY

Award:\$50,000

Type: Microenterprise Fund

Contact: Vanessa Rudin - (212) 690-2024

Created in 1997 Project Enterprise provides microloans and equity investments based on a peer lending methodology adapted from the Grameen Bank in Bangladesh to low income entrepreneurs in Harlem and other distressed New York City neighborhoods. The 1999 TA award will be used to upgrade technology and to design its marketing materials.

Rural Development & Finance Corporation

Location: San Antonio, TX

Award:\$52,700

Type: Business Loan Fund

Contact: Ms. Gloria Guerrero - (210) 212-4552

Rural Development & Finance Corporation (RDFC) of San Antonio TX is a non-profit community development financial intermediary incorporated in 1977. RDFC's mission is to provide access to capital credit and capacity for businesses and community development projects located in distressed rural areas. RDFC obtains funds from public and private sources for re-lending to rural businesses entrepreneurs and community development corporations. The technical assistance award will be used for consulting and staff training in community development.

Rural Enteprise Development Corporation

Location: Bloomsburg, PA

Award:\$50,000

Type: Business Loan Fund

Contact: Mr. Joseph Fest - (570) 784-7003

Rural Enterprise Development Corporation (REDC) has been incorporated since 1993 and until

recently has operated primarily as a technical assistance provider. REDC has developed challenging but obtainable expectations for growth and has recently begun making loans

to

small businesses in its rural service area of Columbia County PA. In order to more expeditiously graduate from the start-up phase of CDFI development REDC will use its technical assistance grant for computer equipment development of a market analysis and marketing plan and staff and board development.

Rural Opportunities Enterprise Center Inc.

Location: Rochester, NY

Award:\$65,000

Type: Business Loan Fund

Contact: Ms. Joan Dallis - (716) 340-3388

Rural Opportunities Enterprise Center Inc. (ROEC) of Rochester NY is affiliated with Rural

Opportunities Inc. and became operational in 1997. ROEC makes loans to businesses microentreprenuers homebuyers and affiliated housing development corporations.

Lending

activity is largely focused on the rural areas of central and western New York. The technical

assistance award will be used for market analysis in expanded market areas; product and operations analysis and recommendations; design of marketing materials; computer equipment;

and staff training.

Sable Bancshares Inc.

Location: Chicago, IL

Award:\$21,250

Type: Bank/Bank Holding Company

Contact: Michael O Brown - (312) 222-6637

Sable Bancshares Inc. (Sable) is a bank holding company serving low and moderate income

residents and businesses in Chicago's west and south sides. Sable's subsidiary organizations include Community Bank of Lawndale R.E.G. Development Corporation UD&TC

and SBI Mortgage Services LLC. The 1999 TA award will be used for the development and

implementation of its new Individual Development Account program.

Salisbury Neighborhood Housing Services

Location: Salisbury, MD

Award:\$49,000

Type: Housing/Facilities Loan Fund

Contact: Cheryl M. Jones - (410) 543-4626

Salisbury Neighborhood Housing Service (SNHS) is a nonprofit corporation created in 1995. It

is a chartered member of the Neighborhood Reinvestment Corporation's NeighborWorks network. SNHS' business activities include lending for home purchase and renovation; homebuyer education and development; resident leadership development; and property development. SNHS serves neighborhoods within the city of Salisbury and other areas in Wicomico County on Maryland's Eastern Shore. The technical assistance grant will be used to

address its internal capacity needs in the form of consulting services technology and staff

and management training.

San Antonio Business Development Fund

Location: San Antonio, TX

Award:\$50,000

Type: Business Loan Fund

Contact: Gilbert Gonzalez - (210) 738-0312

San Antonio Business Development Fund (SABDF) is a for-profit CDFI created in 1994. SABDF currently manages two loan programs: a tandem loan program where the CDFI participates in a bank loan and an enhancement program where the CDFI makes a direct

loan

a

to its borrower alongside a bank in order to provide the full amount of credit a borrower needs. SABDF will use the technical assistance grant to hire consultants to put together

comprehensive community-needs assessment that will be used to improve its lending services

to entrepreneurs in the San Antonio area.

Scranton Neighborhood Housing Services Inc.

Location: Scranton, PA

Award:\$50,000

Type: Housing/Facilities Loan Fund

Contact: Mr. John W. Cosgrove - (570) 348-6717

Scranton Neighborhood Housing Services Inc. (Scranton NHS) of Scranton PA was chartered in 1981 by the Neighborhood Reinvestment Corporation as serving the needs of lower income households in the Scranton area. Scranton NHS offers first and second mortgages downpayment assistance loans and rehabilitation loans. The technical

assistance

award will be used to develop a comprehensive marketing plan; a resource development plan; a non-profit technical assistance program; and to build its underwriting capacity to lend

to non-profit affordable housing developers.

Self-Employment Loan Fund Inc. (SELF)

Location: Phoenix, AZ

Award:\$29,000

Type: Microenterprise Fund

Contact: Mr. Curtis E. Shaw - (602) 340-8834

Self-Employment Loan Fund (SELF) was established in 1984 and has operated as a microenterprise development organization. SELF provides business training courses and access to capital through peer-lending and SBA guaranteed micro loans. The technical assistance award will be used for computer equipment and consulting.

Smohomish County Private Industry Council

Location: Everett, WA

Award:\$50,000

Type: Microenterprise Fund

Contact: Ms. Emily Duncan - (425) 743-9669

DownHome Washington a program of the Snohomish County Private Industry Council (PIC) is

a one-stop microenterprise assistance center which provides training and technical assistance S.B.A. microloans and U.S.D.A. small business loans and professional marketing

assistance for specialty food producers to gain access to markets. It serves 16 counties in Washington State. The technical assistance grant will be used to cover a variety of organizational needs including product marketing staff development and technology enhancement.

Southeast Texas Comm. Dev. Financial Inst. Inc.

Location: Beaumont, TX

Award: \$25,000

Type: Housing/Facilities Loan Fund

Contact: Albert J. Price, Sr. - (409) 835-7527

Southeast Texas Community Development Financial Institution Inc.(SETCDFI) of Beaumont $\,\mathrm{TX}$

is a non-profit start-up organization incorporated in 1998. The mission of SETCDFI is

stimulate broad-based community development in a six-county area of East Texas through

financing affordable housing and business development for the benefit of the region's low-income population. The technical assistance award will be used to address SETCDFI's

capacity needs in the form of consulting services.

Southern Dallas Development Corporation

Location: Dallas, TX

Award:\$40,000

Type: Business Loan Fund

Contact: Mr. James R. Reid - (214) 428-7332

The Southern Dallas Development Corporation assists in the development and financing of

small businesses creating jobs and stimulating economic growth in Southern Dallas.

Since

its

1989 SDDC has created five lending products and has established lending partnerships with

other entities. SDDC makes loans in tandem with banks as well as higher risk loans wholly on

its own. The technical assistance award will be used to assess the feasibility of starting a community development bank as a means to generate and leverage additional capital in

target market.

Southern Development Bancorporation

Location: Arkadelphia, AR

Award:\$50,000

Type: Bank/Bank Holding Company

Contact: Tom McRae - (870) 246-3945

Southern Development Bancorporation (Southern) was formed in 1986 and has developed a

community development strategy that involves commercial lending operations work force

development and micro-lending through a nonprofit affiliate as well as fostering housing

opportunities for low income families. Arkansas Enterprise Group (AEG) the beneficiary of

the technical assistance grant is the nonprofit community development arm of Southern.

AEG

will

provides non-traditional financial services technical support and human resource development to rural small businesses community organizations and family farms. AEG

use the technical assistance grant to enhance its operations through technology improvements and staff training on loan structuring portfolio management and financial analysis.

Tampa Bay Black Business Investment Corp.

Location: Tampa, FL

Award:\$47,600

Type: Microenterprise Fund

Contact: Frances A. Townsend - (813) 274-7923

Tampa Bay Black Business Investment Corporation (TBBBIC) was incorporated in 1987.

It has

attracted bank support leveraged through the state's Florida Black Business Investment Board

established to help capitalize local black business investment corporations such as TBBIC. It

provides capital and technical assistance to African-American businesses in Hillsborough and

Pinellas Counties of Florida. The technical assistance grant will be used for computer equipment and upgrading and for staff training in asset building local community involvement

financial statement analysis and lending practices.

Technical Resources Inc.

Location: Philadelphia, PA

Award:\$39,500

Type: Venture Capital Fund

Contact: Ms. Bernadine Hawes - (215) 387-4187

Technical Resources Inc. (TRI) of Philadelphia PA has been in existence since 1971.

TRI is

developing an investment product for technology-based start-up ventures. It will be structured like a venture capital fund but will seek a bottom line of benefit to low income communities as well as financial returns. The technical assistance award will be used for training and to purchase computers and software.

TELACU Community Capital

Location: Los Angeles, CA

Award: \$75,000

Type: Business Loan Fund

Contact: Mr. Jorge Corralejo - (323) 721-1655

TELACU Community Capital (TCC) is the newly formed lending arm of TELACU a well-established multi-faceted community development corporation serving East Los Angeles.

It has been providing loans to businesses with potential for increasing employment opportunities to this distressed area since 1981. TCC will use its technical assistance award

to plan for creation of a new lending product and the expansion of its target market into other

distressed parts of Los Angeles as well as into several communities in Orange County.

The Business Loan Fund of the Palm Beaches Inc.

Location: West Palm Beach, FL

Award:\$50,000

Type: Business Loan Fund

Contact: Mr. John B. Brown - (561) 838-9027

Business Loan Fund of the Palm Beaches of West Palm Beach FL is a non-profit start-up that

provides business loans in Palm Beach County. It was incorporated in 1996 and focuses on

loans that generate new jobs in areas of high unemployment. The technical assistance grant

will be used for consulting technology and training for staff and board.

The Columbus Growth Fund Inc.

Location: Columbus, Oh

Award: \$25,000

Type: Business Loan Fund

Contact: Mr. Brad Shimp - (614) 645-8583

The Columbus Growth Fund of Columbus Ohio (CGF) is a non-profit business lender established in September 1996 to promote community development in the city of Columbus.

CGF specifically targets distressed areas in the City of Columbus including Columbus Enterprise Community and the Empowerment Zone. CGF provides working capital financing to

businesses that have difficulty obtaining credit from traditional financial institutions.

The

technical assistance award will be used to train trustees in community development lending;

evaluate CGF's legal and organizational structure; and engage consultants to assist with strategic planning.

The Housing Foundation Inc.

Location: Marion, KY

Award:\$50,000

Type: Housing/Facilities Loan Fund

Contact: Mr. Roger Dutschke - (502) 965-4259

The Housing Foundation Inc. of Lexington Kentucky is a private non-profit loan fund created

to meet the affordable housing needs of low-income residents in the Commonwealth of Kentucky. It was initially established as a charitable entity focusing on providing small grants

for home repair. The Housing Foundation also provides direct emergency financial intervention

to prevent the loss of homes. The technical assistance award will be used to purchase computer equipment; develop a capitalization plan; and train staff in loan product development

and underwriting standards and fundraising.

The Lakota Fund

Location: Kyle, SD

Award:\$47,000

Type: Microenterprise Fund

Contact: Ms. Elsie Meeks - (605) 455-2500

Members of the Oglala Sioux Tribe established the Lakota Fund a community loan fund

1985. It serves the severely economically depressed Pine Ridge Reservation. The Lakota Fund's investment area includes Jackson Shannon and Bennett counties an area that has been designated a Rural Federal Empowerment Zone by the USDA. The Lakota Fund operates several lending programs and has recently become involved in low-income

housing

in

development on the reservation. The technical assistance grant will enable the Lakota Fund to

engage in a strategic planning and reorganization process train its staff and purchase two new computers.

Timber Country Community Federal Credit Union

Location: Morton, WA

Award:\$46,000

Type: Community Development Credit Union

Contact: Ms. Diane L. Ruzicka - (360) 496-5420

Timber Country Community Federal Credit Union of Morton WA has served employees of the

timber industry in selected areas of Lewis County since 1975. Timber Country Community

Federal Credit Union was granted a community charter in 1997 but has not been able to expand its market due to limited financial and human resources. The technical assistance

award would allow it to expand membership in distressed areas of Lewis County; it would

also allow the credit union to offer share draft account mortgage loans IRAs and financial

literacy training.

Union County Economic Development Corporation

Location: Union, NJ

Award:\$50,000

Type: Microenterprise Fund

Contact: Mr. Adam Farrah - (908) 527-1166

Union County Economic Development Corporation (UCEDC) is a private non-profit corporation

established in 1977. UCEDC provides loans and secondary technical support services to small businesses throughout Union County NJ. The technical assistance grant will be used to

upgrade its computers and to provide staff training on general management financial management and business retention/expansion strategies.

Utah Microenterprise Loan Fund (UMLF)

Location: Salt Lake City, UT

Award:\$39,000

Type: Microenterprise Fund

Contact: Ms. Kathy J. Ricci - (801) 269-8408

The Utah Microenterprise Loan Fund (UMLF) was established in 1991 as a multi-bank community development corporation and is organized as a non-profit. UMLF provides microloans of up to \$10 000 to microentrepreneurs throughout Utah. The technical assistance

grant will be used for technology purchases training and development of impact assessment

methodology and marketing materials.

Vermont Development Credit Union

Location: Burlington, VT

Award:\$52,000

loans

fund

Type: Community Development Credit Union Contact: Robert Morgan - (802) 865-3404

The Vermont Development Credit Union has served low-income individuals throughout the

state of Vermont for ten years. It was an Awardee under the 1997 Core Component. The Vermont Development Credit Union provides consumer mortgage and small business

and is developing an Individual Development Account program. The technical assistance grant

will be used to upgrade office technologies provide training in organization/board development and strategic planning and obtain consulting services for social impact analysis

of its lending and design of marketing materials.

Washington Community Alliance for Self-Help

Location: Seattle, WA

Award:\$40,000

Type: Microenterprise Fund

Contact: Peter W. Rose - (206) 729-8589

Washington CASH is a non-profit microenterprise development organization founded in 1995.

It offers business training microloans business mentorship technical assistance and peer

support to Low-Income entrepreneurs. It targets its programs primarily to Low-Income women of color in Tacoma and Seattle. The technical assistance award will be used to

a variety of technical assistance activities including organizational development program

development development of a capitalization strategy and technology upgrades.

Washington Community Development Loan Fund

Location: Seattle, WA

Award:\$50,000

Type: Housing/Facilities Loan Fund

Contact: Ms. Alice Shobe - (206) 358-1010

Washington Community Development Loan Fund (WCDLF) of Seattle WA finances and

supports non-profit-sponsored housing and community development activities throughout the

state of Washington. WCDLF requires its borrowers to serve low-income households; priority

is given to projects serving at or below 50% of median income. The technical assistance award will be used for computer equipment and consulting services.

WCHR Securities Inc.

Location: Worcester, MA

Award:\$41,000

Type: Housing/Facilities Loan Fund

Contact: Mr. Steve Cook - (508) 799-0233

Worcester Community Housing Resources Securities (WCHR Securities) is a non-profit corporation. It was incorporated in June of 1994 to operate a revolving loan fund program.

WCHR Securities provides lending and financing services to low-income homebuyers and

homeowners and small business owners in Worcester County Massachusetts. WCHR will

use the technical assistance grant to address its internal capacity needs in the form of consulting services technology and staff and management training.

Western Maine Finance

is a

Location: S. Paris, ME

Award:\$50,000

Type: Business Loan Fund

Contact: Brett M. Doney - (207) 743-8830

Western Maine Finance previously named Growth Finance Corporation of Oxford Hills

business loan fund that serves new and expanding enterprises in rural western Maine. Its primary products are small business loans most of which are for start-up expansion working capital and acquisitions. The organization has also begun to make loans to non-profits and commercial real estate loans. The technical assistance grant will help Western Maine Finance make better use of available information on its markets improve marketing materials design and develop a website improve its communications technologies

and have staff trained in credit analysis and risk management.

Western Massachusetts Enterprise Fund Inc.

Location: Greenfield, MA

Award:\$50,000

Type: Microenterprise Fund

Contact: Mr. Christopher Sikes - (413) 774-4033

Western Massachusetts Enterprise Fund Inc. (WMEF) of Greenfield MA has predominantly

been engaged in micro lending since it was founded in 1990. WMEF has grown into a small

business lender serving the needs micro businesses that grow into small businesses which

have a need for greater levels of credit but are not yet of bankable size. The technical assistance grant will be used to develop a web site; for development of a marketing plan;

-site peer consultation with a CDFI; and board training and redevelopment.

Wisconsin Women's Business Initiative Corporation

Location: Milwaukee, WI

Award:\$40,000

Type: Microenterprise Fund

Contact: Ms. Carol N. Maria - (414) 263-5450

Wisconsin Women's Business Initiative Corporation (WWBIC) was established in 1989.

It is a

microenterprise development organization that provides microenterprise training technical

assistance and microloans. Among other things WWBIC also operates a SBA-sponsored Women's Business Center and a peer-lending program. WWBIC is considered to be the largest microlender in Wisconsin. The technical assistance award will be used for consulting

and technology-related capacity needs.

Women's Economic Self-Sufficiency Team

Location: Albuquerque, NM

Award:\$47,000

and

used

Type: Microenterprise Fund

Contact: Agnes Noonan - (505) 241-4758

The Women's Economic Self Sufficiency Team (WESST) was founded in 1989 and is a non-profit microenterprise and microlending organization that targets low-income women

minorities throughout New Mexico. WESST provides clients financial assistance through its

Revolving Loan Fund or by directing clients to other available resources. It also provides business consulting and technical training for start-up and existing businesses especially those with little or no formal business experience. The technical assistance grant will be

for staff development technology enhancement and program evaluation.

Women's Economic Ventures of Santa Barbara

Location: Santa Barbara, CA

Award:\$50,000

Type: Microenterprise Fund

Contact: Ms. Marsha Bailey - (805) 965-6073

Women's Economic Ventures of Santa Barbara (WEVSB) has provided microloans and business training since 1991. WEVSB was founded to promote opportunities for women achieve self-sufficiency and economic equality. 69% of its clients are low-income persons in

the southern part of Santa Barbara County. The technical assistance grant would help WEVSB expand its efforts to include a new focus on the low-income and Latino populations

of San Luis Obispo and Ventura Counties.

Women's Venture Fund Inc.

Location: New York, NY

Award:\$50,000

Type: Microenterprise Fund

Contact: Ms. Maria Semidei-Otero - (212) 732-7500

Women's Venture Fund (WVF) of New York NY is a non-profit organization founded in 1994

to serve the needs of aspiring businesswomen. Capital and technical assistance is provided

particularly to women from low-income communities. WVF also offers entrepreneurial training

courses and mentoring services to help its borrowers expand their businesses. The technical

assistance award will be used for improving the capacity of WVF's staff developing

marketing materials and improving the organization's internal systems.