

USAEC



**INCENTIVE PROGRAMS
FOR IMPLEMENTING
ENVIRONMENTAL MANAGEMENT SYSTEMS**

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14. ABSTRACT Many state environmental agencies are under the same pressures as Army installations and have been required to do more with less. Implementation of an Environmental Management Systems (EMS) is becoming more and more recognized by federal and state agencies, as a key indicator of a facility's commitment and ability to satisfy regulatory requirements. As a result, a great variety of incentive programs have been instituted in recent years to encourage and reward organizations that implement an EMS. The report provides a summary of federal and state incentive programs that formally recognize and promote the implementation of an EMS. The regulatory flexibility and public recognition offered by these incentives programs can directly support the Army's strategy for the environment by helping to strengthen Army operations and reducing our overall environmental footprint. Participation in these programs can minimize impacts, eliminate unnecessary compliance burdens, increase operational flexibility and reduce total ownership costs.					
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TABLE OF CONTENTS

1.0 PURPOSE..... 2

2.0 BACKGROUND 2

3.0 RESULTS..... 2

4.0 U.S. ENVIRONMENTAL PROTECTION AGENCY PROGRAMS..... 4

5.0 STATE INCENTIVE PROGRAMS 7

 ARIZONA 7

 CALIFORNIA..... 8

 COLORADO..... 9

 DELAWARE 10

 GEORGIA 11

 IDAHO..... 12

 ILLINOIS 13

 IOWA..... 14

 KANSAS..... 15

 KENTUCKY..... 17

 LOUISIANA..... 18

 MAINE..... 19

 MASSACHUSETTS 21

 MICHIGAN 22

 MINNESOTA..... 23

 MISSOURI 24

 NEW JERSEY..... 26

 NEW MEXICO..... 27

 NEW YORK..... 28

 NORTH CAROLINA 30

 OREGON 31

 SOUTH CAROLINA 33

 TENNESSEE 35

 TEXAS 36

 UTAH 38

 VERMONT 39

 VIRGINIA 40

 WASHINGTON 41

 WISCONSIN 43

INCENTIVE PROGRAMS FOR IMPLEMENTING ENVIRONMENTAL MANAGEMENT SYSTEMS

1.0 PURPOSE

The U.S. Army Environmental Center (USAEC) undertook this study to identify federal and state regulatory and non-regulatory incentives that may be available to Army installations as a result of implementing an Environmental Management System (EMS).

2.0 BACKGROUND

The U.S. Environmental Protection Agency (EPA) and state environmental agencies frequently offer regulatory and non-regulatory incentives to encourage participation in non-mandatory programs and initiatives that serve some declared public policy. Although Executive Order 13148 requires federal agencies to implement an EMS at "appropriate" facilities; at this time there are no other federal or state statutes or rules that establish an enforceable requirement to implement an EMS. Nonetheless, implementation of an EMS is becoming increasingly recognized by federal and state agencies as a key indicator of a facility's commitment and ability to satisfy regulatory requirements. As a result, a variety of incentive programs have been instituted in recent years to encourage and reward EMS implementation. This study identifies and summarizes those programs.

The study posed the following questions regarding the availability of EMS programs:

- What incentive programs are available at the federal/EPA level?
- What incentive programs are available at the state level?
- Are there any program restrictions that would prevent federal facilities from participating in any of the identified programs (e.g., is there a general prohibition for DoD facilities; are "government agencies" excluded from participation)?

Entities researched are the EPA, all fifty states, the District of Columbia, and the U.S. territory of Puerto Rico. The U.S. territories of American Samoa, Guam, Northern Marianas and the Virgin Islands were not addressed.

3.0 RESULTS

There are two national programs administered by the EPA: the National Performance Track Program and the Action Plan for Promoting the Use of Environmental Management Systems. Twenty-nine states have implemented incentive programs of various kinds, and twenty-three states and territories have not.

States With Some Form of EMS Incentive Program

Arizona	Louisiana	Oregon
California	Maine	South Carolina
Colorado	Massachusetts	Tennessee
Delaware	Michigan	Texas
Georgia	Minnesota	Utah
Idaho	Missouri	Vermont
Illinois	New Jersey	Virginia
Iowa	New Mexico	Washington
Kansas	New York	Wisconsin
Kentucky	North Carolina	

States Without Some Form of EMS Incentive Program

Alabama*	Indiana	Ohio
Alaska	Maryland	Oklahoma
Arkansas	Mississippi	Pennsylvania
Connecticut**	Montana	Puerto Rico
District of Columbia	Nebraska	Rhode Island
Florida	Nevada	South Dakota
Hawaii	New Hampshire	West Virginia
	North Dakota	Wyoming

* Alabama is working to develop an outreach program to encourage and assist businesses to develop EMSs.

** Connecticut had developed an EMS Pilot Program, but the program was never implemented.

Incentive programs vary significantly, and represent a range of regulatory and non-regulatory elements, which can be classified into the following general categories:

- Reduced frequency of monitoring or reporting;
- Increased priority for expedited review of permit applications;
- Eligibility for consolidated or streamlined reporting;
- Public recognition;
- Alternative schedules for routine compliance inspections;
- Alternative record-keeping and reporting systems; and
- EMS and compliance assistance.

The regulatory flexibility and public recognition offered by these incentives programs can directly support the Army's Strategy For The Environment by helping to strengthen Army operations and reducing our overall environmental footprint. Participation in these programs can minimize impacts, eliminate unnecessary compliance burdens, increase operational flexibility and reduce total ownership costs. These programs can also strengthen existing relationships with our communities, and foster new partnerships to achieve sustained environmental stewardship and a ready military force. These

initiatives offer a chance to enhance well-being, not only for our soldiers, but also for civilians, families, neighbors and communities.

It is important to note that EMS incentive programs have developed rapidly over the past several years. They can be expected to be adopted by still more states, and to evolve over time after they have been implemented. This report is a snapshot, and may well become outdated within a short time span.

The following pages provide, by political entity, a summary of the incentive programs identified and examined. Installations are encouraged to monitor state EMS Web sites and other information sources to stay current with developments in their particular states.

4.0 U.S. ENVIRONMENTAL PROTECTION AGENCY PROGRAMS

PROGRAM TITLE:	Action Plan for Promoting the Use of Environmental Management Systems (EMS)
PROGRAM TYPE:	Environmental Management System plan
ADMINISTERED BY:	U.S. Environmental Protection Agency
COVERED REGION:	Nationwide program
GENERAL PROGRAM DESCRIPTION:	Action Plan lays out a plan to support wider adoption of EMSs across a range of organizations and settings; promote excellence in the practice of EMSs inside and outside EPA; and integrate EMSs more fully into EPA programs and activities.
INCENTIVES OFFERED:	Not an incentives program. Instead the Action Plan lays out ways in which EPA will continue to develop tools and support other organizations committed to implementing EMSs. EPA will focus its efforts on developing tools and other resources that can be broadly used, but are not readily available or would be expensive to develop or procure, especially for smaller organizations. Such tools might include training programs, best management practice guidance, and compliance and pollution prevention program modules. EPA will also establish an EMS Resource Center to provide a single dissemination point for these tools and resources. The EMS Resource Center will link existing networks of EMS assistance resources and serve as a clearinghouse of EMS information. It will be designed to supplement - but not duplicate - the functions of other public and private EMS assistance providers, including federal and state small business technical assistance centers and the Department of Commerce's manufacturing extension centers.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	N/A
PROGRAM POC:	Shana Harbour Office of Policy, Economics, and Innovation (202) 566-2959 Harbour.shana@epa.gov
PROGRAM WEB SITE:	http://www.epa.gov/ems/position/action.htm
AIR QUALITY SPECIFICS:	
ADDITIONAL NOTES:	In light of their growing use and potential for the effectiveness of EMSs in several industry settings, EPA has developed and tested EMSs for specific sectors, including local governments, metal finishing, and screen printing. EPA has promoted EMSs through several voluntary partnership programs, such as Design for the Environment, and EPA has incorporated EMS requirements in enforcement settlement agreements. Most recently EPA launched the National Performance

	<p>Track Program -- which has a strong EMS as a required core element -- to reward and recognize good environmental performers. These and other activities have provided practical, valuable experience, and they are the basis for EPA's recent commitment to promote EMS use. EPA will collaborate with other partners, including state and local governments, other federal agencies, academia, and industry, as appropriate. EPA will make its efforts transparent to all interested parties, and will seek public input before making any policy decisions based on the results from its work.</p>
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PROGRAM TITLE:	National Environmental Performance Track
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	U.S. Environmental Protection Agency
COVERED REGION:	Nationwide program
GENERAL PROGRAM DESCRIPTION:	Provides recognition, regulatory flexibility, and other incentives that promote high levels of environmental performance and provides a learning network where best management practices can be shared. Encourages continuous environmental improvement through the use of EMS, fosters public outreach, community involvement, and performance measurement.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Recognition of environmental accomplishments; 2. Networking; 3. Low priority for routine inspections; and 4. Regulatory and administrative incentives.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Available to U.S. facilities of all types, sizes, and complexity, public or private, manufacturing or service oriented.
PROGRAM POC:	Performance Track Information Center (888) 339-PTRK
PROGRAM WEB SITE:	http://www.epa.gov/performancetrack/index.htm
AIR QUALITY SPECIFICS:	Includes incentives specific to air emissions reduction
ADDITIONAL NOTES:	State Program Web site http://www.epa.gov/performancetrack/states/programs.htm

5.0 STATE INCENTIVE PROGRAMS

ARIZONA

PROGRAM TITLE:	Arizona Performance Track
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Arizona Department of Environmental Quality (ADEQ)
COVERED REGION:	Statewide program
GENERAL PROGRAM DESCRIPTION:	Arizona Performance Track is a program to encourage and reward businesses that are good environmental stewards. The program is based on the premise that the government should complement existing programs with new tools and strategies that not only protect people and the environment, but also capture opportunities for reducing cost and spurring technological innovation.
INCENTIVES OFFERED:	Companies participating in the Arizona Performance Track program will receive benefits in recognition of their commitment to environmental protection. Among the incentives for participation: reduced inspection frequency, advance notice before an NOC (Notice of Opportunity to Correct) or NOV (Notice of Violation) is issued, flexibility of permit conditions, consolidation and reduction of reporting requirements, multi-media inspections and permitting, annual meetings with ADEQ executives, participation in pilot projects and the development of future incentives and recognition on ADEQ's Web site.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Members must have a record of compliance with environmental laws, be in compliance with all applicable environmental requirements, and commit to maintaining the level of compliance needed to qualify for the program.
PROGRAM POC:	Arizona Performance Track Coordinator (602) 771-2328 azpt@azdeq.gov
PROGRAM WEB SITE:	http://www.azdeq.gov/function/about/track.html
AIR QUALITY SPECIFICS:	Members will receive benefits from the air quality departments in Maricopa County, Pima County, and Pinal County.
ADDITIONAL NOTES:	To be eligible to participate in the program, a company must, among other things: <ol style="list-style-type: none"> 1. Have a history of compliance, including no criminal violations in the previous five years and no significant civil violations in the past three years. 2. Have a comprehensive EMS and conduct inspections according to an ADEQ-approved checklist. 3. Have a pollution prevention program, engage in community outreach, commit to purchase products and services with low environmental impacts, and provide preferred-vendor status to other Performance Track members.

CALIFORNIA

PROGRAM TITLE:	Governor's Environmental and Economic Leadership Awards Program (GEELA)
PROGRAM TYPE:	Governor's award program
ADMINISTERED BY:	California Environmental Protection Agency and Resources Agency
COVERED REGION:	Statewide program
GENERAL PROGRAM DESCRIPTION:	The annual Governor's Environmental and Economic Leadership Award Program is administered by the California Environmental Protection Agency and Resources Agency, in partnership with the State and Consumer Services Agency. This is the State of California's highest and most prestigious environmental honor. The program recognizes individuals, organizations, and businesses that have demonstrated exceptional leadership and made notable contributions in conserving California's precious resources, protecting and enhancing the environment, and building public-private partnerships.
INCENTIVES OFFERED:	Not an incentives program. Awards are presented in seven categories: Children's Environmental Education, Watershed and Ecosystem Restoration, Sustainable Practices, Environmental-Economic Partnerships, Land Use, Technology Innovation, and Sustainable Facilities. The Sustainable Practices award is given to pioneering efforts to integrate sound environmental values into management decisions and practices, in the long term
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Competition is open to all California residents, businesses, nonprofit organizations, professional and trade associations, communities, state and local government entities, tribes, and federal agencies operating in California.
PROGRAM POC:	Andrea Lewis Assistant Secretary (916) 322-7179 geela@ceres.ca.gov
PROGRAM WEB SITE:	http://www.calepa.ca.gov/awards/geela/default.htm
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Anyone wishing to apply for, or nominate an individual, organization, or business must complete an application. Awards will be presented for voluntary achievements, but are deemed ineligible if they are the result of mitigation, litigation, or required by legislation.

COLORADO

PROGRAM TITLE:	Environmental Leadership Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Colorado Department of Public Health and the Environment
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Offers benefits and incentives to members that voluntarily go beyond compliance with state and federal regulations and are committed to continual environmental improvement.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Dual membership in the EPA's Performance Track and recognition at the state and/or federal level; 2. Use of the Colorado Environmental Leadership logo; 3. Reduced inspection frequency; 4. Reduced administrative requirements; 5. Higher priority on responding to questions and providing expertise; 6. Active partnership with the Department of Public Health and Environment; 7. Networking opportunities with other program members; Technical and program assistance available from the program, including assistance with press releases, and other media communication; 8. Increased performance through use of an EMS and continual improvement requirements; 9. Move toward implementing principles of sustainable development; 10. Opportunities to participate in training opportunities and conferences; and 11. Increased public relations.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	For businesses and organizations that have an operational EMS and set continual environmental improvement goals, application can be made to the Environmental Leadership level of the program.
PROGRAM POC:	Phyllis Woodford Administrator (303) 692-3477 cdphe.ppelp@state.co.us
PROGRAM WEB SITE:	http://www.cdphe.state.co.us/el/elp/elphom.asp
AIR QUALITY SPECIFICS:	Improvement of air quality is a recognizable environmental impact that may make organization eligible for membership.
ADDITIONAL NOTES:	Gold Level membership requires that a fully operational, facility-specific EMS be in place and must have been in place for at least one full cycle. The complete list of requirements that must be met can be found at http://www.cdphe.state.co.us/el/elp/goldlevel.html .

DELAWARE

PROGRAM TITLE:	Principles for Responsible Industry in Delaware (PRIDE)
PROGRAM TYPE:	Governor's award program
ADMINISTERED BY:	State of Delaware, Governor's Office
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Principles for Responsible Industry in Delaware are a voluntary set of standards that are used to recognize facilities for excellent operations and to provide guidance on operating principles for all Delaware's manufacturers. The principles include: managing through systems approaches; community involvement; valuing and protecting workers; protecting the environment and the community; and conserving energy. Companies that sign on to the principles will make commitments to actions implementing them, and submit annual reports on their commitments.
INCENTIVES OFFERED:	All companies that sign up with commitments will receive recognition by the Governor. Benefits may be provided to companies that achieve substantial accomplishments under their commitments and maintain excellent compliance records. Benefits will be offered on a case by case basis depending upon the level of commitment and achievement and the company's compliance record. Benefits may include such things as fast track and/or flexible permitting, reduced inspection schedules, awards, etc.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Adopting the principles is voluntary. A commitment shall be made at the facility level, by the facility manager, although commitment from top corporate management is highly encouraged.
PROGRAM POC:	Patty Bistany Office Manager (302) 577-3210 patricia.bistany@state.de.us
PROGRAM WEB SITE:	http://www.state.de.us/governor/pride/index.shtml
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Benefits begin following submission and review of the first annual report by the facility. Benefits may be rescinded if a company does not maintain an excellent compliance record or fails to make progress under their commitments.

GEORGIA

PROGRAM TITLE:	Environmental Management Systems Pilot Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Georgia Department of Natural Resources, Pollution Prevention Assistance Division (P ² AD)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	While EMS requirements are not specifically identified in program material, the material implies that an EMS must already be in place and fully operational for participation since participation requirements include providing information to interested parties on how the EMS is working and how it was successfully implemented. The program application also includes a section dedicated to requesting information on the EMS that is already in place. There are four levels of participation: White (general), Yellow, Red, and Blue (highest achievement).
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Regulatory flexibility; 2. Alignment with EPA Performance Track; 3. Access to top environmental regulators; 4. Use of Partner logo for marketing purposes; 5. Recognition on P²AD's Web site, in its newsletter, and at P²AD Partner events; 6. Photo opportunity with P²AD at your business, opportunities to tour Blue Ribbon Partner businesses, and improved community relations; 7. Networking opportunities with other partners; 8. Press releases announcing partnership and possible visibility in local, regional or national media, including the trade publications of your choice; 9. Presentation by P²AD about your environmental program at the local civic event of your choice; and 10. Possible financial incentives for implementing innovative pollution prevention programs (as resources permit).
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Categories for eligible organizations include military installations. Participation is limited to state owned facilities such as Army National Guard (ARNG) and Air National Guard (ANG) organizations. U.S. Army Southern Regional Environmental Office is a general (White) level partner.
PROGRAM POC:	Bob Donahue Director, Pollution Prevention Assistance Division (404) 651-5126 info@p2ad.org
PROGRAM WEB SITE:	http://www.state.ga.us/dnr/p2ad/ppl.html
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Eligibility criteria vary by business sector and participation level.

IDAHO

PROGRAM TITLE:	GEMStars
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Governor's Pollution Prevention Advisory Committee
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Program provides pollution prevention education and public recognition to businesses, agricultural operations, governmental agencies, school districts and others. It is broken into three tiers, an initial tier, a middle tier, and the highest tier. Although not geared directly towards EMS implementation, many of the practices discussed will be part of a well-implemented EMS.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Hand-etched, display plaque made of recycled glass; 2. Certificate signed by the Governor; 3. Recognition in all media and promotional activities conducted by the GEMStars program; 4. Permission to use the GEMStars logo for advertising purposes; 5. Positive public image by helping protect Idaho's environment; and 6. Networking and sharing of information.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any entity, whether subject to regulations or not, who is willing to implement pollution prevention measures and be a role model for Idaho is encouraged to apply for this program. IDARNG and Mountain Home Air Force Base (AFB) already participate.
PROGRAM POC:	Idaho GEMStars Office (208) 364-4038 gemstars@idahogemstars.org
PROGRAM WEB SITE:	http://www.idahogemstars.org/
AIR QUALITY SPECIFICS:	One of the many measures participants can agree to adopt in order to qualify for membership includes committing to a reduction of air emissions.
ADDITIONAL NOTES:	Eligibility criteria vary by tier level.

ILLINOIS

PROGRAM TITLE:	Regulatory Innovation Pilot Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Illinois Environmental Protection Agency
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	This voluntary program creates an opportunity for the agency to enter into agreements with persons regulated under the Illinois Environmental Protection Act to implement "innovative environmental measures." In this manner, Illinois EPA hopes to develop and try out better ways of achieving environmental protection.
INCENTIVES OFFERED:	Environmental Management System Agreements (EMSAs) operate in lieu of all applicable requirements under Illinois law and regulations that are identified in these agreements. Self-permitting for process and equipment modifications and custom reporting and/or recordkeeping is also a potential incentive.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	To be eligible, participants must be in good standing; that is, not currently subject to enforcement or has a history of violations. Participants must not have failed to renew any permit, submit any required application, or paid any required fee or penalty to the state as well.
PROGRAM POC:	N/A
PROGRAM WEB SITE:	http://www.p2pays.org/ref/32/31062.htm
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	This program is now inactive. The statutory authority for this program can be found in Section 52.3-1,2,3,4 of the Illinois Environmental Protection Act, which can be found at http://www.ipcb.state.il.us/SLR/TheEnvironmentalProtectionAct.asp .

IOWA

PROGRAM TITLE:	Strategic Goals Program (SGP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Iowa Department of Natural Resources
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Iowa Strategic Goals Program is a free, voluntary, multi-stakeholder program that offers participants opportunities for improved communication with one another. Using existing resources, the program provides a more systematic means of disseminating information, identifying opportunities and tools, and addressing systemic issues relating to improved environmental performance within the metal finishing industry. Furthermore, it offers opportunities for metal finishers' environmental accomplishments to be recognized.
INCENTIVES OFFERED:	<p>Silver level participants can receive:</p> <ol style="list-style-type: none"> 1. Plaque upon achieving Silver Level; 2. Reduced monitoring by Publicly Owned Treatment Works (POTW) to federal minimum levels; 3. Assistance in identifying opportunities for facility-wide air permits; 4. Assistance in identifying and applying for low interest loans; 5. Assistance in identifying and applying for pollution prevention tax exemptions; and 6. Participants in Cedar Rapids will receive a letter of recognition. <p>In addition to the above benefits, Gold level participants are eligible for one year of low priority on scheduled compliance inspections.</p>
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	This program is open to companies engaged in metal finishing and plating, and government agencies with responsibilities relating to metal finishing operations. It is also open to other entities — technical and financial assistance providers, and environmental and community groups — that can contribute to the achievement of the program's goals.
PROGRAM POC:	Wayne Gieselman Iowa DNR contact (515) 281-5817 wayne.gieselman@dnr.state.ia.us
PROGRAM WEB SITE:	http://www.iowadnr.com/waste/p2/strategic.html
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	There are three levels of participation: Gold, Silver and Bronze. Participants at the Silver and Gold levels must have an EMS in place and meet a certain percentage of the SGP goals.

KANSAS

PROGRAM TITLE:	Environmental Auditing and Voluntary Disclosure
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Kansas Department of Health and Environment
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Environmental Auditing, under K.S.A. (Kansas Statutes Annotated) 2000 Supp. 60-3332, <i>et seq.</i> allows for information collected during a voluntary evaluation undertaken by the owner or operator of a facility to be considered privileged based on specified criteria. This means that the audit report, those documents prepared as a result of the environmental evaluation, is not admissible as evidence in any legal action. In addition, K.S.A. 2000 Supp. 60-3332, <i>et seq.</i> encourages the development of an EMS and specifies criteria that the EMS must meet (see additional notes).
INCENTIVES OFFERED:	This program not only provides for audit privilege, it also directs courts or hearing officers to consider whether an entity has implemented an EMS when determining penalties for violations of environmental laws. If a system has been implemented, the court or hearing officer may choose not to impose a penalty, or to reduce the size of the penalty.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any facility subject to Kansas environmental regulations is eligible.
PROGRAM POC:	Dr. Ron Hammerschmidt Director, Division of Environment (785) 296-1535 rhammers@kdhe.state.ks.us
PROGRAM WEB SITE:	http://www.kdhe.state.ks.us/pdf/doe/eavd.pdf
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	The EMS must meet the following: <ol style="list-style-type: none"> 1. It regularly takes steps to prevent and remedy noncompliance. 2. It has the support of senior management. 3. It implements policies and procedures emphasizing the importance of compliance with environmental laws. 4. It ensures the policies and procedures are effectively communicated to all individuals whose activities affect compliance with environmental laws. 5. It specifies high-level and operations management that has responsibility to oversee compliance with the policies and procedures. 6. It provides for regular review of compliance status including prevention and remedy of noncompliance.

KANSAS

PROGRAM TITLE:	Pollution Prevention Award
PROGRAM TYPE:	Award program
ADMINISTERED BY:	Kansas Department of Health and Environment
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Kansas Department of Health and Environment's Pollution Prevention Program annually recognizes individuals, communities or community groups, businesses and industries who have made a significant impact in protecting our environment by preventing pollution. Opportunities for preventing pollution occur in all sectors of economic life - industry, agriculture, energy, and/or the design and use of consumer products.
INCENTIVES OFFERED:	Awards are presented during a recognition luncheon. Awards are presented for projects or programs that demonstrated successful compliance assurance, source reduction, energy and natural resources conservation resulting from the implementation of an EMS.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any Kansas business, industry, community or community group, school, organization, or individual is eligible to apply for pollution prevention awards. Fort Riley was an award winner in 2004.
PROGRAM POC:	Cathy Colglazier Program Coordinator (800) 357-6087 ccolglaz@kdhe.state.ks.us .
PROGRAM WEB SITE:	http://www.kdhe.state.ks.us/sbcs/p2_pollution_prevention_awards.html
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	In order to determine the success of the project, the project must have been implemented at least six months prior to the application. The project must exceed required pollution controls; therefore, submitted projects should be voluntary efforts to manage industrial and environmental concerns.

KENTUCKY

PROGRAM TITLE:	Environmental Leadership Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Kentucky Pollution Prevention Center
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Program is currently under development. According to the Kentucky Pollution Prevention Center's legislative mandate the program must be implemented and once done MAY include the incentives listed below. The Kentucky Pollution Prevention Center does offer a one-of-a-kind resource to assist in setting up an EMS. Mentor Alliance members from some of the region's top companies, institutions and military installations help develop and implement an ISO 14001-aligned EMS. Mentors share their know-how, procedures, forms, and EMS documentation, which is invaluable, and can save tremendous amounts of time and energy when developing an EMS.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Public recognition of a facility for meeting "state-of-the-art" standards for environmental leadership; 2. Accelerated review of a facility's applications for permits, permit renewals, and permit modifications; 3. "Green product" labeling for products produced by a facility; 4. Compliance credit given in later enforcement action taken against a facility; 5. Reduced frequency of monitoring or reporting by a facility; consolidation of requirements into one permit; and reduction or elimination of fees paid to the cabinet for permits, releases of toxic chemicals, or generation of hazardous waste; 6. Access to the cabinet ombudsman who will assist in cutting "red tape"; and 7. Offset of voluntary actions against future regulatory requirements.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Participation eligibility requirements are unclear since the program has yet to be implemented.
PROGRAM POC:	Ken O'Hara Pollution Prevention Specialist (502) 852-3129 ken.ohara@louisville.edu
PROGRAM WEB SITE:	http://www.kppc.org/
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	As of late July 2005 the program was not yet in place.

LOUISIANA

PROGRAM TITLE:	Louisiana Environmental Leadership Program (LaELP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Financial support for the program is provided by the Louisiana Department of Environmental Quality (LDEQ)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Voluntary program sponsored by professional, environmental, industrial, and municipal associations.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. The Secretary of the LDEQ will acknowledge participation by letter with an acknowledgment certificate; 2. Participate in periodic meetings, conferences and seminars sponsored by the Leadership Program to explore various pollution prevention (P2) opportunities and other environmental management issues; and 3. Participate in the annual Governor's Awards for Outstanding Achievement in Pollution Prevention and Community Environmental Outreach. Awardees are recognized at a highly publicized ceremony hosted by the Governor.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any industrial facility, federal facility, or parish/municipal governmental unit committed to improving the quality of LA's environment through P2 is eligible to join the program as a participating member. Naval Air Station/Joint Reserve Base - New Orleans and Barksdale AFB are currently participating members of the program.
PROGRAM POC:	Hall Bohlinger Director, LDEQ (225) 219-3965 hall.bohlinger@la.gov
PROGRAM WEB SITE:	http://www.deq.state.la.us/assistance/elp/elpinfo.htm
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Interested facilities must complete an enrollment form and send it with a letter indicating a desire to join and support the guiding principles: (1) Minimize adverse impacts on human health and the environment during policy, regulatory and business decisions; (2) Have internal management systems to encourage continuous improvements in environmental performance; (3) Use waste management hierarchy (source reduction, recycling, treatment, and disposal) as guidance for managing environmental issues/optimizing process controls; and (4) Be proactive in communicating with stakeholders regarding environmental matters/concerns.

MAINE

PROGRAM TITLE:	EMS Incentive Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Maine Department of Environmental Protection (DEP)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Developed under a law that became effective 11 August 2000, called "An Act to Encourage Environmental Management Systems." Incentives are not automatic, they must be requested by the participating facility and detailed documentation regarding how criteria for the incentives have been met must be provided for the incentive to be considered.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Alternative schedules for routine compliance inspections; 2. Alternative recordkeeping and reporting systems that provide equal or improved public access to information and do not result in any reduction in content or quality of information; and 3. Public recognition by DEP.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any entity subject to regulation by DEP to improve and expand their environmental performance and compliance through the development and implementation of EMSs that, at a minimum, conform to ISO 14001; comply with all applicable environmental laws, rules and regulations; and prevent and reduce pollution.
PROGRAM POC:	Peter Cooke Program Manager (207) 287-7100 peter.cooke@maine.gov
PROGRAM WEB SITE:	http://www.state.me.us/dep/oia/p2/ems.htm
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	To be eligible for incentives a facility must have developed and implemented an EMS certified by an accredited 3rd-party certification body as conforming to ISO 14001. Upon completion of this certification, the incentives may be available at a facility that has: (1) demonstrated full compliance with all applicable state and federal environmental laws, rules, regulations, licenses and permits during two calendar years; (2) demonstrated improved environmental performance during two calendar years that resulted in pollution prevention and reduction; (3) offered the public an opportunity to participate in the development of proposed incentives; and (4) offered the DEP an opportunity to participate in at least one EMS 3rd-party surveillance audit during two calendar years prior to the period for which the entity is seeking an incentive.

MAINE

PROGRAM TITLE:	Smart Tracks for Exceptional Performers and Upward Performers (STEP-UP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Maine Department of Environmental Protection (DEP)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Envisioned to provide steps businesses can follow to become environmentally sustainable and to become leaders in the business community. The program is agreement-based, with both the DEP and the business committing to new ways of achieving business and environmental goals. The program is a flexible means for a business to reach environmentally sustainable levels of performance. The DEP recognizes that business needs and environmental objectives will be different for each company. As such, the DEP will work with a business to negotiate an agreement that describes a unique relationship that will facilitate environmental sustainability.
INCENTIVES OFFERED:	Recognition, relationship, mentoring, and alternative recordkeeping/reporting type incentives are offered at all three participation levels. Specific incentives include: compliance assistance, electronic reporting capability, EMS/ISO technical assistance, energy auditing, penalty forbearance, performance auditing training, designated DEP point of contact, and Smart Production technical assistance.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	The program focuses on businesses, but does not exclude military installations.
PROGRAM POC:	Dawn Gallagher Commissioner (207) 287-2812 dawn.r.gallagher@maine.gov
PROGRAM WEB SITE:	http://www.state.me.us/dep/oc/stepup/
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Consists of three progressive tracks: the first will help businesses incorporate the basic tools needed to progress toward sustainable environmental practices; the second encourages businesses with the basic tools in place to further integrate Smart Production into their operations; and the third is for businesses who commit to achieve specific sustainability goals during the period of an agreement and who have already demonstrated commitment to Smart Production.

MASSACHUSETTS

PROGRAM TITLE:	Environmental Stewardship Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Executive Office of Environmental Affairs
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	An innovative approach for encouraging environmental improvement through pollution prevention and resource conservation. The purpose of the Program is to encourage Massachusetts manufacturers and other regulated entities to become superior environmental performers by going beyond the requirements of environmental regulation as they strive toward sustainability.
INCENTIVES OFFERED:	<p>Variety of regulatory and non-regulatory incentives. Compliance incentives may include:</p> <ol style="list-style-type: none"> 1. Recognition opportunities; 2. Reduced priority for inspections; 3. Increased priority for expedited review of permit applications; and 4. Eligibility for consolidated or streamlined reporting. <p>Program is also exploring ways to provide facilities with various financial incentives. In addition, facilities will have the option of fulfilling their toxics use reduction (TUR) planning through their EMS and will receive an extension for the filing of their TUR Plan Update.</p>
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any public or private facility in the state that meets the entrance criteria is eligible to apply. Includes site-specific facilities that are manufacturers, businesses, universities, health care facilities, state agencies, and municipalities.
PROGRAM POC:	David Lutes Program Manager (617) 626-1049 David.Lutes@state.ma.us
PROGRAM WEB SITE:	http://www.mass.gov/ota/support/MESP.htm
AIR QUALITY SPECIFICS:	A list of seven categories of environmental impacts from which applicants can choose to demonstrate progress includes: water use, energy use, toxics use, air emissions, discharges to water, solid waste generation/recycling, and product stewardship/material use.
ADDITIONAL NOTES:	Currently, the Environmental Stewardship Program is geared to facilities that have already begun to improve their environmental performance through an EMS and are ready to further reduce their environmental impact.

MICHIGAN

PROGRAM TITLE:	Clean Corporate Citizen (C3)								
PROGRAM TYPE:	Environmental Management System incentive program								
ADMINISTERED BY:	Michigan Department of Environmental Quality (DEQ)								
COVERED REGION:	Statewide								
GENERAL PROGRAM DESCRIPTION:	The C3 Program allows regulated establishments that have demonstrated strong environmental performance and a commitment to continual environmental improvement to be eligible for benefits including expedited permit reviews and fewer monitoring and reporting requirements.								
INCENTIVES OFFERED:	In addition to the positive public recognition and marketplace advantages, C3s also qualify for benefits that allow permitting flexibility, shorten the waiting period to receive necessary permits, and reduce monitoring and reporting oversight. Currently, there are benefits available in four program areas: air permitting, groundwater discharges, surface water discharges, and underground storage tanks.								
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Eligibility for military facilities is unclear. Web site states that the program accepts applications from Michigan companies, institutions and local units of government, both large and small. No mention of federal facility applicability and there are no military facilities currently participating in the program.								
PROGRAM POC:	<table border="0"> <tr> <td>Kelie Bond</td> <td>Valerie Haan</td> </tr> <tr> <td>Program Contact</td> <td>Program Contact</td> </tr> <tr> <td>(517) 241-7969</td> <td>(571) 241-0231</td> </tr> <tr> <td>bondk@michigan.gov</td> <td>haanv@michigan.gov</td> </tr> </table>	Kelie Bond	Valerie Haan	Program Contact	Program Contact	(517) 241-7969	(571) 241-0231	bondk@michigan.gov	haanv@michigan.gov
Kelie Bond	Valerie Haan								
Program Contact	Program Contact								
(517) 241-7969	(571) 241-0231								
bondk@michigan.gov	haanv@michigan.gov								
PROGRAM WEB SITE:	http://www.michigan.gov/deq/0,1607,7-135-3307_3666_4134---,00.html								
AIR QUALITY SPECIFICS:	<p>One of the four program areas offering incentives is air permitting. Specific incentives for air emission reduction:</p> <ol style="list-style-type: none"> 1. Permittee may request a waiver to commence construction and/or operation of a process or process equipment while air use permit is under review; 2. Permit to install response (or publication of public notice) due from DEQ within 30 days of receiving a completed application; and 3. Permittee may request that DEQ issue a plant-wide applicability limit permit that establishes an emissions cap for one or more pollutants at a facility thus allowing changes without a permit to install. 								
ADDITIONAL NOTES:	The C3 program requires performance in three significant areas: environmental management (including an EMS in place), pollution prevention, and environmental compliance.								

MINNESOTA

PROGRAM TITLE:	Environmental Innovations
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Minnesota Pollution Control Agency
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	<p>Minnesota Pollution Control Agency (MPCA) has agreed that a regulated company may use its EMS as a stand-in for the pollution prevention plan required under Minnesota Statute 115D.07 (the Minnesota Toxic Pollution Prevention Act).</p> <p>Experimental changes in permitting and compliance relationships - under a state/EPA agreement to facilitate innovations, MPCA is working with a low-risk, high-performing partner to test whether a company's use of an EMS and third-party EMS audits can produce performance and reduce the need for direct government oversight.</p>
INCENTIVES OFFERED:	<p>Environmental auditing benefits - Minnesota's audit law (Minnesota Statute. 114C.22) was amended in 1999 to allow companies with functional EMSs (mirroring EPA policy) to submit EMS findings examining part or all of their environmental requirements and receives the benefits (e.g., regulatory variances) of participating in the Environmental Audit Program.</p> <p>MPCA has a policy of no routine inspections for National Performance Track members.</p>
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	These innovative programs are available to regulated facilities.
PROGRAM POC:	<p>Al Innes Policy and Planning (651) 296-7330 alister.innes@pca.state.mn.us</p>
PROGRAM WEB SITE:	http://www.pca.state.mn.us/hot/envinnovations.html
AIR QUALITY SPECIFICS:	To provide a regulatory incentive to establish a qualifying EMS, a Flexible EMS Air Permit offers relief from minor and moderate permit amendment application requirements, and from some recordkeeping and reporting requirements.
ADDITIONAL NOTES:	The EMS must conform to the ISO 14001 standard to be eligible for the Flexible EMS Air Permit.

MISSOURI

PROGRAM TITLE:	Missouri Environmental Management Partnership
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Missouri Department of Natural Resources
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Voluntary program is designed to benefit businesses, organizations, communities and Missouri's natural resources. The partnership has been developed to encourage businesses, local governments, state agencies, educational institutions and other organizations to improve their environmental performance by developing and implementing an EMS.
INCENTIVES OFFERED:	Recognition incentives as well as Permitting Incentives such as: <ol style="list-style-type: none"> 1. Expedited permitting, 2. Reduction or elimination of permit requirements duplicated by the EMS, 3. Reporting streamlining and scheduling, 4. Flexibility in permitting new technology, and 5. Cooperative permit considerations. <p>Also offers mitigation for self-reported violations (resolving self-reported noncompliance through conference, conciliation, and persuasion).</p>
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Entry is voluntary – an organization may withdraw at any time. Organizations with EMS programs already in place are also eligible to participate. Does not appear to exclude any specific type or size of organization.
PROGRAM POC:	Environmental Assistance Office (800) 361-4827 or (573) 526-6627
PROGRAM WEB SITE:	http://www.dnr.mo.gov/oac/memp-ems.htm
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Generally recognized EMS criteria will be required of all applicants to include regulatory compliance and broader environmental goals. Applicants will commit to continual improvement through performance-based objectives and targets, periodic reviews, and evaluation of their environmental performances.

MISSOURI

PROGRAM TITLE:	Governor's Pollution Prevention Award
PROGRAM TYPE:	Governor's award program
ADMINISTERED BY:	Missouri Chamber of Commerce, Missouri Department of Natural Resources
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Governor's Environmental Excellence and Pollution Prevention Awards honor businesses, organizations and communities that have shown outstanding commitment to improve Missouri's environment. Submitted programs must be voluntary efforts to manage industrial and environmental concerns.
INCENTIVES OFFERED:	Specific awards are awarded for Pollution Prevention (including "significant reduction of releases to air") and EMS (for "for projects or programs that demonstrate successful compliance assurance, source reduction, and energy and natural resources conservation resulting from the implementation of an environmental management system").
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Businesses, organizations and communities that have shown outstanding commitment to improve Missouri's environment are eligible.
PROGRAM POC:	Michael Grote Award Administrator (573) 634-3511
PROGRAM WEB SITE:	http://www.mochamber.org/moccdocs/Environmental/Pollutionprevention.pdf
AIR QUALITY SPECIFICS:	Pollution Prevention awards may be given to programs for "significant reduction of releases to air".
ADDITIONAL NOTES:	The program must have been implemented in Missouri within the past three years. The program (submitting the application for award) must also exceed required pollution controls.

NEW JERSEY

PROGRAM TITLE:	Silver Track Program for Environmental Performance
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	New Jersey Department of Environmental Protection (NJDEP)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Designed to provide a moderate level of operational flexibility and permitting assistance to those facilities that meet the eligibility criteria and can commit to "going beyond" standard regulatory compliance.
INCENTIVES OFFERED:	Participants would be offered the following incentives from the NJDEP: <ol style="list-style-type: none"> 1. Public recognition, 2. Single point of contact within the NJDEP, and 3. Expedited permit processing and consolidated reporting.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Military facilities are eligible for this program. NJARNG-177th at Egg Harbor already participates as does the Naval Air Engineering Station at Lakehurst.
PROGRAM POC:	Michael DiGiore Manager (609) 777-0518
PROGRAM WEB SITE:	http://www.state.nj.us/dep/opppc/silver.html
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Currently, the Department is not accepting applications for the Silver Track Program.

NEW MEXICO

PROGRAM TITLE:	The Green Zia Environmental Excellence Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	New Mexico Environment Department
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Public recognition and technical assistance program that acknowledges and supports businesses and/or organizations with a vision and desire to move towards environmental excellence and long-term environmental and economic sustainability. Participants can enter the program at any one of three levels—Commitment, Achievement, or Excellence. Levels are designed to engage businesses at all stages of EMS implementation, and to encourage progressively higher system development.
INCENTIVES OFFERED:	Incentives include: <ol style="list-style-type: none"> 1. Independent assessment of organization's environmental performance; 2. Materials on how to reach new levels of environmental excellence; 3. Learning to improve efficiency and productivity by adopting proactive environmental management techniques; and 4. Achieving morale-boosting recognition and awards and enhance competitive position
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any organization that operates in the State of New Mexico can apply to the Green Zia Environmental Excellence Program. Military facilities already participating include Cannon and Kirtland AFBs. Fort Bliss has taken the training for the Green Zia Program in NM and intends to get involved shortly.
PROGRAM POC:	Michael Vattano Green Zia Coordinator (505) 827-0677 green_zia@nmenv.state.nm.us
PROGRAM WEB SITE:	http://www.nmenv.state.nm.us/Green_Zia_website/index.html
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Participants can enter the program at any one of three levels - Commitment, Achievement, or Excellence. The levels are designed to engage businesses at all stages of EMS implementation, and to encourage progressively higher system development.

NEW YORK

PROGRAM TITLE:	New York State's Annual Environmental Excellence Awards (formerly New York State Governor's Awards for Pollution Prevention)
PROGRAM TYPE:	Governors award program
ADMINISTERED BY:	New York State Department of Environmental Conservation
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	This awards program will honor businesses, non-governmental organizations, government/municipalities and individuals that have made outstanding efforts through their excellence in innovative practices, sustainable practices, or through the establishment of partnerships that find constructive solutions to environmental challenges. Although not geared directly towards EMS implementation, many of the practices discussed will be part of a well-implemented EMS.
INCENTIVES OFFERED:	Awards ceremony. Recognition incentives only.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Eligible applicant categories do include "government/municipalities (local, state, and federal)" groups.
PROGRAM POC:	Michelle Hinman Awards coordinator (518) 402-9469 mjhinman@gw.dec.state.ny.us
PROGRAM WEB SITE:	http://www.dec.state.ny.us/website/ppu/eea/
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Applicants must be in good standing with the Environmental Conservation Law. The environmentally beneficial project must go beyond regulatory requirements.

NEW YORK

PROGRAM TITLE:	New York Environmental Leaders
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	New York State Department of Environmental Conservation
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The goal of New York Environmental Leaders is to motivate businesses and organizations in New York to voluntarily implement EMSs, by providing recognition and incentives to organizations that are able to demonstrate, and provide future commitment to improved environmental performance.
INCENTIVES OFFERED:	The New York Environmental Leaders Program provides recognition and incentives that are proportionate to the organization's existing level of performance and overall commitment to improving their performance. This program is currently under development.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	New York businesses and organizations are eligible.
PROGRAM POC:	Michelle Hinman Pollution Prevention staff (518) 402-9469 mjhinman@gw.dec.state.ny.us
PROGRAM WEB SITE:	http://www.dec.state.ny.us/website/ppu/nyel/index.html
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	The criteria for businesses and organizations seeking recognition in New York Environmental Leaders include: <ol style="list-style-type: none"> 1. Commitment to compliance, 2. Establishment of a functional EMS, 3. Demonstrated success in improving environmental performance, and 4. Commitment to continually improve environmental performance.

NORTH CAROLINA

PROGRAM TITLE:	North Carolina Environmental Stewardship Initiative
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	North Carolina Department of Environment and Natural Resources (DENR)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Environmental Stewardship Initiative is designed to promote and encourage superior environmental performance by North Carolina's regulated community. This voluntary program establishes incentives to stimulate the development and implementation of programs that use pollution prevention (P2) and innovative approaches to meet and go beyond regulatory requirements. This program seeks to reduce the impact on the environment beyond measures required by any permit or rule, producing a better environment, conserving natural resources and resulting in long-term economic benefits.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Technical assistance on developing an EMS, P2 approaches, environment management and treatment technologies, and achieving and maintaining compliance with local, state and federal regulations; 2. Specialized training; 3. Networking opportunities; 4. Access to Environmental Stewardship mentors; 5. Recognition of program participation; 6. Coverage by EPA and DENR self-reporting policies; 7. Single point of contact within DENR; 8. Established time frames for permit decisions; and 9. Other benefits as deemed appropriate.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any site-specific regulated organization whose activities impact the environment is eligible to participate. Fort Bragg has been an Environmental Partner in the program since 2002. Cherry Point U.S. Naval Air Depot Facility was recognized as an Environmental Steward in 2005.
PROGRAM POC:	John Burke Environmental Engineer (336) 249-1480
PROGRAM WEB SITE:	http://www.p2pays.org/esi/
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	The program is comprised of three levels of participation with varying requirements (Environmental Steward is the highest level). All participating organizations must agree to report annually on progress toward environmental performance goals, reductions in environmental emissions or discharges of releases, solid and hazardous waste disposal, use of energy and water, and any reportable non-compliance events.

OREGON

PROGRAM TITLE:	Green Permits
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Oregon Department of Environmental Quality (ORDEQ)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	<p>The Oregon Green Permits program rewards facilities that go the extra mile to reduce their impacts on the environment and encourages:</p> <ol style="list-style-type: none"> 1. Creative solutions to environmental issues; 2. Systematic approaches to environmental management; and 3. Meaningful involvement of those interested in a facility's environmental performance. <p>There are two basic types of Green Permits: a Green Environmental Management System (GEMS) Permit and a Custom Waiver Permit. Facilities that request a GEMS permit must develop and implement an EMS. Although facilities seeking a Custom Waiver Permit do not need to develop or implement an EMS, they do need to demonstrate the ability to review, monitor, assess and manage environmental impacts related to the waiver.</p>
INCENTIVES OFFERED:	<p>Possible incentives for GEMS Participant facilities include:</p> <ol style="list-style-type: none"> 1. Technical assistance; 2. Consolidated reporting and reporting modifications; 3. Extended permit intervals; 4. Expedited permit approvals; 5. Single point of agency contact; 6. Enforcement discretion; and 7. Public recognition. <p>The only incentive associated with the Custom Waiver is the waiver itself. Facilities with a Custom Waiver Permit are not eligible for the formal public recognition or other incentives provided to GEMS permit holders.</p>
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	The 173rd Fighter Wing unit of the ORANG currently participates.
PROGRAM POC:	<p>Joni Hammond Eastern Region contact (541) 278-4610</p> <p>Keith Andersen Western Region contact (541) 686-7838 x 246</p> <p>Cory Ann Wind Northwest Region contact (503) 229-5567</p>
PROGRAM WEB SITE:	http://www.deq.state.or.us/programs/greenpermits/index.htm
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	The program is primarily self-funded using a cost recovery process and that ORDEQ estimates that a medium-sized manufacturing facility of average complexity with a well-

	developed EMS may be required to pay \$5,000 to \$10,000 to process and maintain a GEMS Permit. Initially, applicants are required to include \$5,000 with their application for the program to cover review costs.
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SOUTH CAROLINA

PROGRAM TITLE:	South Carolina Environmental Excellence Program (SCEEP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	University of South Carolina
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Voluntary program for companies committed to continuous environmental improvement in order to protect and preserve the state's environment. Purpose is to encourage companies to become environmental leaders by making a voluntary commitment to promote and practice pollution prevention; energy and other resource conservation; and to strive for continuous environmental improvement
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Public recognition; 2. Participation in and membership on the Environmental Excellence Council; 3. Opportunities for regulatory flexibility on identified issues; 4. Eligibility for awards such as the SC Energy Office special energy conservation awards and the Governor's Pollution Prevention Awards; and 5. Opportunities for other environmental activities including corporate mentoring, technology transfer assistance and information exchanges
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	<p>Any SC organization, company or facility committed to reducing its waste streams through P2 activities, and/or through reducing energy or other resource consumption with the goal of improving SC's environment is eligible.</p> <p>"Facility" is defined to mean any site, manufacturing or natural resource management operation, or any business or municipal activity that is regulated under any provision of the state's environmental laws. Military sites already participating in the program include Naval Weapons Station – Charleston and AFB – Charleston.</p>
PROGRAM POC:	Christine Steagall (803) 777-7463 steagall@.sc.edu
PROGRAM WEB SITE:	http://www.iopa.sc.edu/sceep/About_Us/about_us.htm
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	A company or facility must either submit documentation of registration, certification, or active participation in a national, regional, or state recognized program or project (e.g. ISO 14001, American Textile Manufacturers Institute's Encouraging Environmental Excellence initiative, Chemical Manufacturers' Association Responsible Care program, American Forest and Paper Association's Environmental Health and Safety

	Principles); or submit an environmental excellence plan signed by the company's corporate officer or by the facility's plant manager.
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TENNESSEE

PROGRAM TITLE:	Tennessee Pollution Prevention Partnership (TP3)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Tennessee Department of Environment and Conservation
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	This partnership program designed to help all citizens from all walks of life do their part for Tennessee's environment. It enlarges the P2 influence through mentoring others, being involved in community activities, and implementing other green activities. Although not geared directly towards EMS implementation, many of the practices discussed will be part of a well-implemented EMS.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Members will be part of a statewide network that will allow them to share ideas and make contacts with like-minded households, schools, government agencies, organizations, businesses, and industries. 2. Members will receive information on upcoming pollution prevention events, seminars, and projects. 3. Members will gain priority for events with limited seating. 4. Recognition and appreciation incentives are also included for participants.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Anyone can be a member of TP3. Households, schools, government agencies, organizations, businesses, and industries are all encouraged to participate. Does not appear to limit participation of military facilities; however no DoD facilities are currently participating in the program.
PROGRAM POC:	Karen Grubbs (615) 532-0463 or (800) 734-3619 Pollution.prevention@state.tn.us
PROGRAM WEB SITE:	http://www.state.tn.us/environment/ea/tp3/
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Requirements vary by participation level. Four membership levels are available: Prospect -- Shows interest in protecting the environment by signing up for TP3. Pledge -- Commits to positive environmental action by pledging to initiate simple pollution prevention practices; Partner -- Develops a five-project TP3 P2 plan that will prevent pollution of air, land, and water while conserving natural resources, and completes one P2 project with a success story; and Performer -- Completes all five P2 projects with success stories that detail measurable improvements.

TEXAS

PROGRAM TITLE:	Clean Texas, Cleaner World		
PROGRAM TYPE:	Environmental Management System incentive program		
ADMINISTERED BY:	Texas Commission on Environmental Quality (TCEQ)		
COVERED REGION:	Statewide		
GENERAL PROGRAM DESCRIPTION:	Voluntary environmental leadership program to protect air, water, and land resources in Texas. Although not geared directly towards EMS implementation, many of the practices discussed will be part of a well-implemented EMS. Texas Environmental Management System Program is part of the Clean Texas program.		
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. All participating members earn recognition, networking opportunities and technical assistance. Members joining at the Leader levels have access to regulatory benefits, such as: Modification of state or federal regulatory requirements that do not change emission or discharge limits; 2. Adjustment to methods or frequency in scheduling and conducting compliance inspections; 3. Ten-percent credit on compliance history score; 4. Exemption from pollution prevention planning under the Waste Reduction Policy Act; 5. Accelerated access to TCEQ program information; 6. Single point of contact at TCEQ for innovative activities; 7. Onsite technical assistance; 8. Recognition for your efforts and use of the Clean Texas, Cleaner World logo; and 9. Organization-specific incentives. 		
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	All types of organizations – industries, businesses, local governments, schools, universities, military bases, and nonprofit organizations – who want to make a commitment to improving the environment, can become a member of Clean Texas. Fort Hood is an existing member and Dyess AFB became a Partner in 2004.		
PROGRAM POC:	<table style="width: 100%; border: none;"> <tr> <td style="width: 50%;">Kelly Coleman (512) 239-5171 rob@cleantexas.org</td> <td style="width: 50%;">Larissa Peter (512) 239-3766 Larissa@cleantexas.org</td> </tr> </table>	Kelly Coleman (512) 239-5171 rob@cleantexas.org	Larissa Peter (512) 239-3766 Larissa@cleantexas.org
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PROGRAM WEB SITE:	http://www.cleantexas.org		
AIR QUALITY SPECIFICS:	N/A		
ADDITIONAL NOTES:	<p>The three membership levels are:</p> <p><u>Advocate</u> - for organizations that support Clean Texas, Cleaner World through their activities, but do not operate from a specific physical entity or facility.</p> <p><u>Partner</u> - for any size entity that operates from a facility or has territorial limits</p> <p><u>Lone Star and National Leaders</u> - for any size entity that operates from a facility and wants to go the extra mile.</p>		

TEXAS

PROGRAM TITLE:	Texas Environmental Management System Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Texas Commission on Environmental Quality (TCEQ)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Texas EMS program provides incentives for regulated entities that adopt and implement a results-based EMS. To receive incentives, regulated entities must have an EMS approved by the TCEQ either through a TCEQ audit or through an approved third party audit.
INCENTIVES OFFERED:	Variety of regulatory and non-regulatory incentives (e.g., recognition) offered and can be reviewed at: http://www.tnrcc.state.tx.us/exec/sbea/ems/incentives.html Low priority for routine inspections is an incentive offered for Leader level partners.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	The Texas EMS Program has substantial participation from military installations. Most of this participation was generated through discussions at the Texas Environmental Partnering Meetings (TXEP).
PROGRAM POC:	EMS Coordinator (512) 239-3100
PROGRAM WEB SITE:	http://www.abouttexasems.org
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	There are two levels of program participation: <u>Basic</u> – state based recognition and regulatory incentives. <u>Leader</u> – state and federal recognition and regulatory incentives.

UTAH

PROGRAM TITLE:	Clean Utah!								
PROGRAM TYPE:	Environmental Management System incentive program								
ADMINISTERED BY:	Utah Department of Environmental Quality (UT DEQ)								
COVERED REGION:	Statewide								
GENERAL PROGRAM DESCRIPTION:	Voluntary program designed to recognize and reward facilities or entities that are willing to take steps, beyond those required by rule or statute, to prevent or reduce pollution. The Utah EMS program provides technical assistance for regulated entities that want to implement a results-based EMS.								
INCENTIVES OFFERED:	<p>Program is divided into three tiers (Entry, Partner, and Leader). Requirements, recognition and incentives are tier-based. All participants are eligible to participate in publicity and an annual meeting with UT DEQ policy leaders. Incentives for Tiers Two (Partner) and Three (Leader) will be negotiated, based on site-specific conditions and the ability of the UT DEQ program to provide them. Incentives may include:</p> <ol style="list-style-type: none"> 1. Selected permit enhancements; 2. Facility-specific incentives; 3. Recommendation for a reduced percentage or higher priority on loan funds. (This incentive is conditional, based on the approval of the appropriate Board); 4. Reduced oversight and/or low inspection priority; and/or 5. Self audit. 								
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any facility or entity governed by applicable federal, state, or local environmental regulations is eligible to participate provided they: (1) Have not been in Significant Noncompliance, had a High Priority Violation, had a Severity Level I, II, or III Violation, or the equivalent violation for one year or three in three years; (2) Have not had any criminal violations of environmental regulations for the past five years and are not currently the focus of an environmental criminal investigation; and (3) Have no other open or unresolved violations. Toole Army Depot is an Entry Level Participant.								
PROGRAM POC:	<table style="width: 100%; border: none;"> <tr> <td style="width: 50%;">Renette Anderson</td> <td style="width: 50%;">Sonja Wallace</td> </tr> <tr> <td>Program contact</td> <td>EMS contact</td> </tr> <tr> <td>(801) 536-4478</td> <td>(801) 536-4477</td> </tr> <tr> <td>renetteanderson@utah.gov</td> <td>swallace@utah.gov</td> </tr> </table>	Renette Anderson	Sonja Wallace	Program contact	EMS contact	(801) 536-4478	(801) 536-4477	renetteanderson@utah.gov	swallace@utah.gov
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Program contact	EMS contact								
(801) 536-4478	(801) 536-4477								
renetteanderson@utah.gov	swallace@utah.gov								
PROGRAM WEB SITE:	http://www.deq.utah.gov/cleanutah/								
AIR QUALITY SPECIFICS:	N/A								
ADDITIONAL NOTES:	To receive incentives, regulated entities must apply to the program and have an EMS approved by Utah DEQ, either through a Utah DEQ audit or through an approved third party audit.								

VERMONT

PROGRAM TITLE:	Vermont Business Environmental Partnership
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Vermont Department of Environmental Conservation
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Vermont Business Environmental Partnership is a voluntary, environmental assistance and business recognition program offered by the Environmental Assistance Office of the Vermont Department of Environmental Conservation and the Vermont Small Business Development Center. The Partnership joins efforts of the public and private sectors to achieve environmental and economic goals simultaneously. The goals of the Partnership are to achieve greater environmental and economic performance and to promote public recognition of environmental excellence. Vermont small businesses joining the Partnership go beyond compliance with existing environmental regulations using P2 strategies and many components of an EMS.
INCENTIVES OFFERED:	Benefits from participation in the Vermont Business Environmental Partnership may vary according to the type of business, but generally include a certificate, a window emblem, and statewide recognition on the Web page and in promotional materials. In addition to the above, Environmental Leaders receive recognition at the annual Governor's Awards for Environmental Excellence in Pollution Prevention held at the Statehouse.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	All Vermont businesses, both manufacturing and service providers, are encouraged to join the Vermont Business Environmental Partnership.
PROGRAM POC:	Chad Cliburn Waste Reduction Specialist (802) 241-3487 or (800) 974-9559 chad.cliburn@state.vt.us
PROGRAM WEB SITE:	http://www.anr.state.vt.us/dec/ead/vbep/index.htm
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	The Vermont Business Environmental Partnership recognizes businesses as Environmental Partners when they achieve a set of eight environmental standards. Once Environmental Partner status is attained, those wishing even greater recognition can satisfy additional, more rigorous standards to achieve status as an Environmental Leader. Such designation reflects a commitment to pollution prevention, regulatory compliance, and exemplary environmental management.

VIRGINIA

PROGRAM TITLE:	Virginia Environmental Excellence Program (VEEP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Virginia Department of Environmental Quality
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Environmental Enterprise (E2) level of participation is for those organizations that are interested in beginning or are in the early stages of implementing an environmental management system. The Exemplary Environmental Enterprise (E3) level of participation is for those organizations with a fully implemented environmental management system, pollution prevention programs and demonstrated performance.
INCENTIVES OFFERED:	Virginia regulatory flexibility that includes but is not limited to: changes to monitoring and reporting requirements and schedules; streamlined submission requirements for permit renewals; the ability to make certain operational changes without prior approval; and other changes that would not increase a facility's impact on the environment. Water and waste permit fee discounts are also available for VEEP facilities.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any Virginia organization that impacts the environment through its facility's operations, activities, processes, location, etc. is eligible to participate in the Virginia Environmental Excellence Program. This includes, but is not limited to, manufacturers, commercial establishments, federal/state/local government agencies, schools, non-governmental organizations, and small businesses.
PROGRAM POC:	Sharon Baxter (804) 698-4344 skbaxter@deq.state.va.us
PROGRAM WEB SITE:	http://www.deq.state.va.us/veep/
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	VEEP participation requires a "record of sustained compliance".

WASHINGTON

PROGRAM TITLE:	Washington Environmental Excellence Program (WA EEP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Washington State Department of Ecology
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Washington State Legislature authorized the Environmental Excellence Program during its 1997 session. The program's purpose is to allow businesses, industry associations, or local governments (called sponsors) to explore innovative ways to protect human health and the environment, by improving operating efficiency. Although not geared directly towards EMS implementation, many of the practices discussed will be part of a well-implemented EMS.
INCENTIVES OFFERED:	Incentives offered by participation are not explained in the WA EEP Web site material.
DoD ELIGIBILITY/PARTICIPANT EXAMPLES:	Similar to Oregon's Green Permits, appears to be self-regulatory cost-recovery program. The law gives the regulating agency discretion to collect a fee from the sponsor, to pay the agency's direct and indirect (unfunded) costs of processing an Environmental Excellence Program agreement; and the agency's costs of providing individualized monitoring can also be recovered. The regulating agency may impose any additional fees established by terms of the agreement.
PROGRAM POC:	John Williams (360) 407-6968 jowi461@ecy.wa.gov
PROGRAM WEB SITE:	http://www.ecy.wa.gov/services/eepa/
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	A set of principles define the program's requirements.

WASHINGTON

PROGRAM TITLE:	EMS Alternative to P2 Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Washington State Department of Ecology
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	A facility required to prepare a Pollution Prevention Plan or Five-Year Plan Update under provisions of Revised Code of Washington (RCW) 70.95C may meet these requirements by submitting a written application describing how its EMS meets the P2 criteria. Relevant policies and procedures may simply be referenced in the application, although narrative examples of how the EMS meets the criteria are helpful.
INCENTIVES OFFERED:	A facility may submit an application to have an existing and successful EMS used as an alternative to having to develop a standard Pollution Prevention Plan per RCW 70.95C and Washington Administrative Code 173-307.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	This alternative is intended for facilities that already have a successfully proven EMS in operation.
PROGRAM POC:	Hazardous Waste and Toxics Reduction Program (360) 407-6700
PROGRAM WEB SITE:	http://www.ecy.wa.gov/programs/hwtr/p2/p3_ems.html
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Participating facilities must follow a set of pollution prevention criteria in order to receive approval for the EMS Alternative. It is important to distinguish between these criteria and an EMS. These criteria do not by themselves represent an EMS. Rather, they are key components of an EMS, which if adequately documented to the State Department of Ecology, will be accepted from a facility in lieu of Pollution Prevention Plan or Five-Year Plan Update.

WISCONSIN

PROGRAM TITLE:	Environmental Cooperation Pilot Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Wisconsin Department of Natural Resources (WI DNR)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Environmental Cooperation Pilot Program (ECPP) gives environmentally responsible companies the flexibility they need to achieve superior environmental performance. ECPP participants were carefully selected on the basis of their project proposals and strong environmental records. The WI DNR hopes to expand the pilot program concept to include more businesses in the future, possibly through Green Tier.
INCENTIVES OFFERED:	"Current environmental regulations can sometimes prevent companies from developing innovative approaches to waste reduction and pollution prevention. The pilot program affords participating businesses some latitude and assistance in pursuing these innovative efforts." Specifics on incentives are not provided.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Participants are selected by the WI DNR.
PROGRAM POC:	Mark McDermid Cooperative Environmental Assistance Bureau Director (608) 267-3125 mcderm@dnr.state.wi.us
PROGRAM WEB SITE:	http://www.dnr.state.wi.us/org/caer/cea/ecpp/index.htm
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	Companies must meet the conditions specified in the negotiated agreement.

WISCONSIN

PROGRAM TITLE:	Green Tier
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Wisconsin Department of Natural Resources (WI DNR)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Green Tier is building on the successes of the Environmental Cooperation Pilot Program to provide more flexibility. Green Tier can establish facility-wide or company-wide environmental performance requirements, allowing businesses more flexibility in managing their individual emissions units. Permitting is streamlined to reduce administrative burdens and promote overall environmental and economic gains. Green Tier is based on a collaborative system of contracts and charters crafted jointly by participating businesses and the WI DNR. These contracts and charters streamline environmental requirements in many cases and encourage new environmental technologies.
INCENTIVES OFFERED:	While most companies have achieved consistent compliance with regulatory requirements, the ongoing cost of compliance is increasing with the advent of new regulations, monitoring and reporting requirements. Green Tier will save time, reduce costs, encourage innovation, contain liability and adapt to market demands.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Currently identifying companies, organizations and communities that would like to be among the first participants in this innovative program.
PROGRAM POC:	Mark McDermid Cooperative Environmental Assistance Bureau Director (608) 267-3125 mcderm@dnr.state.wi.us
PROGRAM WEB SITE:	http://dnr.wi.gov/org/caer/cea/environmental/index.htm
AIR QUALITY SPECIFICS:	N/A
ADDITIONAL NOTES:	WI DNR is now identifying companies, organizations, and communities that would like to be among the first participants in this innovative program.