



**USAID Grant Agreement
No. 624-005-05.01.**

**Accord de Subvention de l'USAID
No. 624-005-05.01.**

**A MILLENIUM CHALLENGE
ACCOUNT THRESHOLD COUNTRY
PROGRAM**

**PROGRAMME SEUIL DU
MILLENNIUM CHALLENGE
ACCOUNT**

**STRATEGIC OBJECTIVE GRANT
AGREEMENT**

**ACCORD DE SUBVENTION
D'OBJECTIF STRATEGIQUE**

BETWEEN

ENTRE

THE UNITED STATES OF AMERICA

LES ETATS-UNIS D'AMERIQUE

AND

ET

**THE GOUVERNMENT OF BURKINA
FASO**

**LE GOUVERNEMENT DU BURKINA-
FASO**

**TO IMPROVE ACCESS TO, AND THE
QUALITY OF, BASIC EDUCATION
FOR GIRLS**

**POUR PROMOUVOIR L'ACCESS A
ET LA QUALITE DE L'EDUCATION DE
BASE CHEZ LES JEUNES FILLES**

*July 22, 2005
Ouagadougou, Burkina Faso*

USAID Grant Agreement No. 624-005-05.01

Millennium Challenge Account Threshold Program
STRATEGIC OBJECTIVE GRANT AGREEMENT
BETWEEN THE
UNITED STATES OF AMERICA
AND
BURKINA FASO
TO
PROMOTE PRIMARY EDUCATION FOR GIRLS

Millennium Challenge Account Threshold Program

Strategic Objective Grant Agreement

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Millennium Challenge Account Threshold Program

STRATEGIC OBJECTIVE GRANT AGREEMENT

Dated: July 22, 2005

Between:

The United States of America, acting through the United States Agency for International Development ("USAID")

and

The Government of Burkina Faso, acting through the Ministry of Finance and Budget (hereinafter referred to as the "Grantee")

Article 1: Purpose; Term

Section 1.1. Purpose. The purpose of this Strategic Objective Grant Agreement ("Agreement") is to set out the understanding of the parties named above (the "Parties") about the Strategic Objective described below.

Section 1.2. Term. This Agreement shall become effective on the date hereof (the "Effective Date"). The term of this Agreement shall commence on the Effective Date and shall continue up to the date that is nine (9) months after the Completion Date, unless otherwise earlier terminated in accordance with Section 8.1.

Article 2: Strategic Objective and Results

Section 2.1. Strategic Objective. The strategic objective ("Strategic Objective" or "Objective") is to promote girls' primary education in the following 10 provinces of Burkina Faso: Banwa, Gnagna, Komandjari, Namentenga, Oudalan, Sanmentenga, Seno, Soum, Tapoa, and Yagha (collectively, the "Target Areas").

This Section 2.1 may not be changed except by formal written amendment to this Agreement by the Authorized Representatives.

Section 2.2. Results. In order to achieve the Objective, the Parties agree to work together to achieve the following results (each a "Result" and collectively, the "Results"): (1) Increased girls' enrollment rates in primary schools in the Target Areas and (2) Increased girls' attendance rates in the primary schools in the Target Areas. This Section may not be changed except by formal written amendment to this Agreement by the Authorized Representatives.

Section 2.3. Annex 1, Amplified Description. Annex 1, attached, hereto, forms part of this Agreement and amplifies the above Objective and Results. Within the limits of the above definitions of the Objective in Section 2.1 and the Results in Section 2.2, Annex 1 may be changed only by written agreement of the Authorized Representatives, without formal amendment of this Agreement.

Article 3: Contributions of the Parties

Section 3.1. USAID Contribution. *The Grant.* To help achieve the Objective set forth in this Agreement, USAID, hereby grants, subject to the terms and conditions set forth herein, and pursuant to the Foreign Assistance Act of 1961, as amended, and Section 616 of the Millennium Challenge Act of 2003 (codified at 22 U.S.C. §7701, 7715), to the Grantee an amount not to exceed Twelve Million Nine Hundred Thousand United States ("U.S.") Dollars (\$12,900,000) (the "Grant").

Section 3.2. Grantee Contribution. The Grantee shall provide or cause to be provided all funds, in addition to those provided by USAID and any other donor identified in Annex 1, and all other resources required to complete, on or before the Completion Date, all activities necessary to achieve the Results. Grantee support shall include, but shall not be limited to, all teacher salaries and organizational costs associated with achieving the Results, as well as school kits and health and nutrition supplements. A complete description of the Grantee's contribution is set forth in Section V.A of Annex 1.

Article 4: Completion Date

(a) The Completion Date, July 22, 2007, or such other date as the Parties and MCC may agree to in writing, is the date by which the Parties estimate that all the activities necessary to achieve the Objective and Results will be completed.

(b) Except as USAID may otherwise agree to in writing, USAID will not issue or approve documentation which would authorize disbursement of the Grant for services performed or goods furnished after the Completion Date.

(c) Requests for disbursement, accompanied by necessary supporting documentation prescribed in Implementation Letters, are to be received by USAID no later than nine (9) months following the Completion Date, or such other period as USAID agrees to in writing. After such period, USAID, at any time or times, may give notice in writing to the Grantee and reduce the amount of the Grant by all or any part thereof for which requests for disbursement, accompanied by necessary supporting documentation prescribed in Implementation Letters, were not received before the expiration of such period.

Article 5: Conditions Precedent to Disbursement

Section 5.1. First Disbursement. Prior to the first disbursement of the Grant, or prior to the issuance by USAID of documentation pursuant to which such disbursement will be made, the Grantee will, except as the Parties may otherwise agree in writing, furnish to USAID in form and substance satisfactory to USAID:

(a) The Primary Implementation Letter referred to in Section III of Annex 1 shall have been duly executed and delivered by the Authorized Representatives, and shall be in full force and effect;

(b) A legal opinion of counsel to the Ministry of Foreign Affairs of Burkina Faso, or other legal counsel acceptable to USAID, that this Agreement has been duly authorized or ratified by, and executed on behalf of the Grantee, and that it constitutes a valid and legally binding obligation of the Grantee, in accordance with all of its terms; and

(c) A statement in the name of the person holding or acting in the office of the Grantee specified in Section 7.2, and of any Additional Representatives of the Parties, together with a specimen signature of each person specified in such statement.

Section 5.2. Notification. USAID will promptly notify the Grantee when USAID has determined that a condition precedent has been met.

Section 5.3. Terminal Dates for Conditions Precedent. The terminal date for meeting the conditions specified in Section 5.1 is sixty (60) days from the date of this Agreement or such later date as USAID may agree to in writing. If the conditions precedent in Section 5.1 have not been met by the above terminal date, USAID may terminate this Agreement by written notice to the Grantee.

Article 6: Covenants

Each Party shall comply with all of its covenants and obligations set forth in this Agreement, including Annex 1 and Annex 2, any Implementation Letters and any supplemental agreements executed between the Parties or between a Party and a third party relating to, in connection with, or in furtherance of, this Agreement or the achievement of the Results and the Objective.

Article 7: Miscellaneous

Section 7.1. Financial Disbursement. The Parties agree that the activities contemplated under this Agreement will be undertaken in conformity with United States Government, including USAID and MCC, policies and procedures, and that USAID shall disburse all funds under this agreement to Implementing Partners (as defined in Annex 1) consistent with these policies and procedures.

Section 7.2. Communications. Any notice, request, document, or other communication submitted by either Party to the other under this Agreement shall be (a) in writing or by telegram, telefax or cable, and (b) deemed duly given or sent when delivered to such Party at the following address:

To USAID:

Mail Address:
Mission Director
United States Agency for International Development
West Africa Regional Program
E45/3 Independence Avenue
PO Box 1630 Accra, Ghana

Alternate address for cables:
Telefax: 233-21-770-101/231-940

To the Grantee:

Mail Address:
Minister
Ministry of Finance and Budget
04BP 423
Ouagadougou 04, Burkina Faso

Alternate address for cables:
Telefax: 226-50-31-27-15

All such communications shall be in English unless the Parties otherwise agree in writing. Other addresses may be substituted for the above upon the giving of prior notice to the other Party.

Section 7.3. Representatives. For all purposes relevant to this Agreement, the Grantee will be represented by the individual holding or acting in the Office of Minister of Finance and Budget, and USAID will be represented by the individual holding or acting in the Office of Mission Director, USAID/WARP (the "Authorized Representatives"). Each of the Authorized Representatives, by written notice, may designate additional representatives ("Additional Representatives") for all purposes except signing this Agreement, signing formal amendments to the Agreement or exercising the power under Section 2.3 to change Annex 1. The names of the Authorized Representatives and the Additional Representatives of the Grantee, with specimen signatures, will be provided to USAID, and USAID may accept as duly authorized any instrument signed by such representatives in implementation of this Agreement, until receipt of written notice of revocation of their authority.

Section 7.4. Standard Provisions Annex. A "Standard Provisions Annex" (Annex 2) is attached to and forms part of this Agreement.

Section 7.5. Language of Agreement. This Agreement is prepared in both English and French. In the event of ambiguity or conflict between the two versions, the English language version shall control.

Section 7.6. Amendments. Unless otherwise specified herein, the Parties may amend this Agreement only by a formal written amendment signed by the Authorized Representatives.

Article 8: Suspension and Termination

Section 8.1. Either Party may terminate this Agreement in its entirety by giving the other Party 30 days' written notice. USAID also may terminate this Agreement in part by giving the Grantee 30 days' written notice, and suspend this Agreement in whole or in part upon giving the Grantee written notice. In addition, USAID may terminate this Agreement in whole or in part, upon giving the Grantee written notice, if (i) the Grantee fails to comply with any provision of this Agreement, (ii) an event occurs that USAID determines makes it improbable that the Objective or Results of the Agreement or the assistance program will be attained or that the Grantee will be able to perform its obligations under this Agreement, or (iii) any disbursement or use of funds in the manner herein contemplated would be in violation of the legislation governing USAID whether now or hereafter in effect.

Section 8.2. Except for payment which the Parties are committed to make pursuant to non-cancelable commitments entered into with third parties prior to such suspension or termination, suspension or termination of this entire Agreement or part thereof will suspend (for the period of the suspension) or terminate, as applicable, any obligation of the Parties to provide financial or other resources to the Agreement, or to the suspended or terminated portion of the Agreement, as applicable. Any portion of this Agreement which is not suspended or terminated shall remain in full force and effect.

Section 8.3 In addition, upon such full or partial suspension or termination, USAID may, at USAID's expense, direct that title to goods financed under the Agreement, or under the applicable portion of the Agreement, be transferred to USAID if the goods are in a deliverable state.

IN WITNESS WHEREOF, the United States of America and the Grantee, each acting through its duly Authorized Representatives, have caused this Agreement to be signed in their names and delivered as of the day and year first above written.

UNITED STATES OF AMERICA	BURKINA FASO
By: _____ / s / _____	By: _____ / s / _____
Name: Dr. Cheema Jatinder	Name: Hon. Jean Baptiste M.P. Compaoré
Title: Mission Director	Title: Minister of Finance and Budget
Agency: USAID/WARP	

ACKNOWLEDGED AND APPROVED BY:

By: _____ / s / _____
Name: Paul V. Applegarth
Title: Chief Executive Officer
Agency: Millennium Challenge Corporation

ANNEX 1 AMPLIFIED DESCRIPTION

I. INTRODUCTION

This Annex 1 describes the activities to be undertaken and the results to be achieved with the funds obligated under this Agreement. Nothing in this Annex 1 shall be construed as amending any of the definitions or terms of the Agreement.

II. BACKGROUND

On November 8, 2004, MCC selected Burkina Faso as eligible to receive Threshold Country Program assistance for the purpose of assisting Burkina Faso in its efforts to become eligible for Millennium Challenge Account (“MCA”) assistance.

In a letter of intent dated March 7, 2005 (the “Letter of Intent”), the Government of Burkina Faso (the “Government”) expressed its desire to qualify for MCA assistance. The Letter of Intent set out the Government’s strategies for promoting girls’ education in Burkina Faso. These strategies are within the context of its poverty reduction efforts and within the framework of a comprehensive program of primary school education aimed at improving the performance of Burkina Faso’s education sector.

Subsequently, MCC invited Burkina Faso to submit a Threshold Country Plan (“TCP”). The Government submitted its TCP on June 21, 2005. On July 6, 2005, the Board of Directors of MCC approved the Government’s TCP.

The TCP is a pilot program that demonstrates the Government’s commitment to improve girls’ primary education completion rates in Burkina Faso. As further described in the TCP, the Government has already put in place laws, reforms and other measures aimed at improving and promoting girls’ primary education in Burkina Faso. The Government’s stated national goal is to achieve a 65% gross enrollment rate for girls in primary schools and a 60% girls’ primary school completion rate by 2010. The Government believes that the implementation of the TCP pursuant to and in accordance with this Agreement will accelerate the achievement of this goal by targeting provinces that have historically achieved the lowest girls’ primary school completion rates. This program will enable the Government to measure the impact of various types of interventions on girls’ primary school enrollment and attendance rates and, if effectively implemented and evaluated, these interventions will form the basis for practical solutions that will be utilized by the Government in its broader, country-wide effort to improve girls’ primary school completion rates.

III. STRATEGIC OBJECTIVE; RESULTS TO BE ACHIEVED; ACTIVITIES

The Strategic Objective of this Agreement is to promote girls’ primary school education within the Target Areas. The Target Areas currently have the lowest girls’ primary school completion rates in Burkina Faso.

In order to achieve the Objective, the following Results must be achieved: (1) increased girls’ enrollment rates in primary schools in the Target Areas and (2) increased girls’ attendance rates in primary schools in the Target Areas.

Specific and further details on targets, indicators and outputs for each activity shall be set forth in an initial Implementation Letter defined as the “Primary Implementation Letter” signed

by both Parties. No funds shall be disbursed until this Primary Implementation Letter has been executed and delivered in accordance with Section 5.1(a) of the Agreement.

The program to be funded under this Agreement will include the following activities:

A) Construction of 'girl-friendly' educational complexes in the Target Areas, each of which shall include school lunchrooms, separate boys' and girls' latrines, a tube well, housing for teachers and playgrounds and sporting equipment.

B) Community-managed child care centers (known as *bisongos*) will be built in a to be determined number of school facilities based on an initial evaluation of their impact. The purpose of these centers is to relieve school-age girls of the burden of caring for very young children, as this is one of their most time-consuming chores. Each bisongo shall be provided with a storehouse, food supply, a female monitor/instructor and a playground.

C) A societal awareness and outreach campaign in the Target Areas addressing the benefits of girls' schooling. To remove socio-cultural constraints, a campaign of social mobilization shall be carried out, through the Integrated Communication Plan and other door-to-door outreach efforts. The Integrated Communication Plan is a new outreach approach developed by the Ministry of Basic Education and Literacy that relies essentially upon direct communication with local populations. It includes, among other things, the lobbying of influential people and opinion leaders, informative skits, video projections, games, radio discussions and broadcasts, a door-to-door campaign, and relay nodes.

The purpose of this activity is to: (a) reduce opposition to girls' enrollment rooted in erroneous and/or out-dated notions of women's roles and (b) ultimately increase girls' enrollment and retention in school. This campaign shall also be aimed at improving the level of information available to the general population (and parents) about the benefits associated with schooling in general, and especially with the schooling of girls. Outreach campaigns shall also deal with laws prohibiting sexual harassment of students and teachers. This social mobilization campaign shall be carried out by the Government (at the central, decentralized, and regional levels), non-governmental organizations and civil society (e.g., parents' and mothers' associations (*Associations des Mères Educatrices* (AME) / *Associations des Parents d'Elèves* (APE), opinion leaders, and religious leaders).

The social mobilization campaign shall initially cover thirty-three (33) communities in the Target Areas, for the first year of the program. The Government shall carefully monitor this component to assess whether there is a direct correlation between the communities receiving the social mobilization campaign and their enrollment rates for girls as compared to communities in the Target Areas that have not received the social mobilization campaign. If a positive correlation is found, this component may be expanded to the remaining ninety-nine (99) communities within the Target Areas.

D) Literacy/training of Women in the Community (*mères éducatrices*).

Literacy courses and training in micro-project management in the areas surrounding the new school facilities shall be conducted in collaboration with other donor organizations and mother/parent organizations and shall integrate modules on gender issues, children's and women's rights, the care of HIV/AIDS-infected and -affected children, and teacher training for HIV/AIDS issues. Although literacy curricula have already been developed by the Ministry of

Literacy and Non-Formal Education, the Grant may be used to provide technical assistance for curriculum revision and pedagogy.

E) Mentoring for Girls.

Mothers and parents associations shall receive support for the mentoring of girls who are having difficulties that could affect their academic performance. This mentoring is designed to be a form of attendance monitoring for girls, with the goal of reducing their drop-out rate.

F) Merit Awards for the Most Deserving Teachers.

An annual excellence award shall be established to reward the best female teachers each year. These teachers shall be selected from the newly constructed schools. The competition will be announced at the beginning of the academic year, and the criteria shall be based upon a number of pre-determined factors agreed to by all parties. These awards are intended to motivate teachers and improve their performance.

G) Teacher Training.

Teachers shall receive training in the pedagogy of gender. This training shall address such topics as violence and sexual harassment of girls and female teachers. This training shall be conducted by retired primary education inspectors who are familiar with the curriculum. The Grant may also be used to provide technical assistance for curriculum revision and pedagogy.

H) Text Books and Supplies in the New Schools.

The Grant shall be used to provide additional textbooks so that the ratio of textbooks to girls in the new schools shall be 1:1.

I) Take Home Rations.

An incentive program, in the form of take-home dry rations, is planned to ensure steady school attendance by girls. In practice, this will mean a monthly allocation of 8 kilograms of corn flour (or other grains, depending on the dietary habits of the area) for each girl, in each school, provided that she maintains a 90% attendance rate.

J) School Canteens.

Each new school is to be provided with an on-site canteen that will serve lunch to pupils. The idea of providing canteens is based on a number of studies that demonstrate that school meals are an effective way of ensuring attendance and improving academic performance.

K) Capacity-Building of Monitoring.

The Grant shall be used to provide training in evaluation skills for the staff of the Directorate for the Promotion of Girls' Education. This support would supplement the current limited efforts already being made in this area.

IV. COMMUNITY SELECTION

Communities shall be selected by a committee of members chosen by the Ministry of Basic Education and Literacy in coordination with USAID and the Implementing Partners (as defined below). Communities chosen shall be those that have the greatest potential to increase province enrollment and attendance results. Factors to be considered include the following: (i) population of school-age girls; (ii) rate of enrollment of girls; (iii) distance from the nearest school; (iv) levels of student enrollment that meet or exceed classroom capacity of the nearest school; (v) access to a secondary school; (vi) community need as determined by the Ministry for Basic Education and Literacy; and (vii) literacy rate for women.

For reasons of transparency and equity, the intervention sites will be selected at random from among the eligible communities.

V. ROLES AND RESPONSIBILITIES

A. GOVERNMENT

In connection with the implementation of the activities under this Agreement, the Government shall use its very best efforts to ensure that the Results and the Objective are achieved, as contemplated in this Agreement.

In furtherance of, but without limiting the foregoing, the Government shall: (a) pay for the annual salaries and organizational costs of the teachers assigned to these new schools; (b) expand the ongoing income-generating activities of the parent and mother organizations through community-based sub-projects to the new schools; (c) extend the Government's comprehensive Nutrition, Health, and HIV/AIDS program to the target schools in the Target Areas; (d) provide office space for staff of selected Implementing Partners (as defined below); (e) provide program monitoring; and (f) ensure budget support and replication of lessons learned to sustain program activities after the Completion Date and expand to other areas.

B. USAID

USAID shall work very closely with the Government, and specifically the Ministry of Basic Education and Literacy, to assist the Government in the successful implementation of the activities and its achievement of the Results and the Objective contemplated by this Agreement.

USAID shall enter into one or more agreements with one or more third party implementing partners (each, an "Implementing Partner") to implement the activities contemplated under this Agreement. Such agreement(s) may include grants, cooperative agreements, or contracts. The Implementing Partners may be local, United States, international or multi-national, governmental or non-governmental, organizations or persons. USAID shall select the Implementing Partners in a manner consistent with USAID regulations, policies and procedures and in consultation with representatives of the Government and MCC.

USAID/West Africa Regional Program ("WARP") shall monitor performance under such agreements and shall be charged with overseeing the performance of the Implementing Partners and progress toward achievement of results. See Section VII.

C. IMPLEMENTING PARTNERS

The Implementing Partners will be selected by USAID, consistent with USAID regulations, policies and procedures, after a review by a committee which may be comprised of one or more representatives from each of the following: United States Embassy in Burkina Faso; Ministry of Basic Education and Literacy; Millennium Challenge Corporation (“MCC”); USAID/WARP; other members of the donor education community; and a member of Burkinabe civil society, as agreed upon by both Parties. USAID shall ensure that the Implementing Partners carry out the implementation of this program in conformance with this Agreement and report directly to USAID/WARP. Each agreement between USAID and an Implementing Partner (organization) will be consistent with the Primary Implementation Letter referred to in Section III of Annex 1 and will include: a monitoring and evaluation plan, including indicators, targets and outputs; an implementation timetable (work plan); a financial plan; a budget; and a management plan.

D. MCC

USAID and the Government acknowledge and understand that MCC has charged USAID with responsibility for administering and overseeing the implementation of this Agreement under MCC principles of country ownership, accountability and emphasis on results. It is further understood that the respective roles and responsibilities of USAID and MCC as between each other in connection with the implementation and furtherance of this Agreement will be set forth in a separate memorandum of agreement to be executed by both USAID and MCC. USAID, MCC and the Government acknowledge and agree that while MCC has acknowledged and approved this Agreement, MCC shall have no rights or obligations hereunder.

VI. BUDGET PLAN

The Illustrative Budget plan (the “Illustrative Budget”) for the program is set forth below. This Illustrative Budget will be expanded upon in the Primary Implementation Letter to include both United States Government and Government of Burkina Faso contributions. Changes may be made to the Illustrative Budget in writing by Authorized Representatives without formal amendment to the Agreement, if such changes do not cause USAID's contribution to exceed the amount specified in Section 3.1 of the Agreement.

VII. MONITORING AND EVALUATION

Program monitoring and evaluation will be based on quantitative as well as qualitative evaluations, and shall be carried out by the Ministry of Basic Education and Literacy with technical assistance provided under this Agreement by a USAID technical team.

Achievement of the Results and the Strategic Objective shall be measured based upon the following performance indicators:

- Enrollment Rate Result:
 - i) For each new school, an expected enrollment of 25 girls per year in the primary school who otherwise would not have been enrolled in school; and
 - ii) In each of the 10 provinces, a 3 % increase in the enrollment rate for girls in primary schools as of the Completion Date.
- Attendance Rate Result:

- (i) In the new schools, a minimum attendance rate of 86% among female students each year.

Enrollment shall be monitored on an annual basis and attendance shall be monitored on a monthly basis. USAID will retain a project management specialist to be based in the United States Embassy in Ouagadougou to oversee the daily implementation of the program. In addition, a cognizant technical officer (CTO) from USAID/WARP will be assigned to provide oversight of the program. The CTO will make site visits to Burkina Faso each quarter, and as otherwise required, to ensure proper oversight and smooth implementation of the program. Other members of the WARP staff may provide additional technical assistance as needed.

Additionally, the Government shall monitor all outputs (including, but not limited to, school construction schedule, bisongo/child-care center construction schedule, literacy training, etc.) to ensure that performance is consistent with this Agreement, the budget and the financial plan.

MCC may at its own expense, perform, or may hire an outside expert to perform, independent evaluations of the outputs, Results, and Objective from time to time.

ILLUSTRATIVE BUDGET

The budget is estimated at US \$12,900,000, of which US \$1,815,000 is for management expenses. Construction costs account for US \$8,848,000, and policy-related activities account for US \$1,689,000. The cost of internal evaluation and monthly monitoring and evaluation is estimated at US \$548,000. This is an illustrative budget, as the details regarding management cost will be available only at the time when the Implementing Partner(s) is selected. Details on budget line items will be further developed at the time of awarding the agreement to the Implementing Partners; *provided* that, these items, when taken together, shall in no event exceed the aggregate amount of the Grant.

Description	Amount
Total program cost:	\$12,900,000
1. Management	\$1,815,000
2. Construction	\$8,848,000
3. Policies	\$1,689,000
4. Internal Evaluation/Monitoring/Audit	\$548,000

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Standard Provisions

Article A: Definitions and Implementation Letters.

Section A.1. Definitions. As used in this Annex, the "Agreement" refers to the Strategic Objective Grant Agreement, including Annex 1 thereto, to which this Annex is attached and of which this Annex forms a part. Capitalized terms used and not otherwise defined in this Annex have the same meaning or reference as in the Agreement.

Section A.2. Implementation Letters. To assist the Grantee in the implementation of the Agreement, USAID, from time to time, will furnish additional information about matters stated in this Agreement. The Parties may also issue jointly agreed-upon Implementation Letters to confirm and record their mutual understanding on aspects of the implementation of this Agreement. Implementation Letters can also be issued to record revisions or exceptions which are permitted by the Agreement.

Article B: General Covenants.

Section B.1. Consultation. The Parties will cooperate to assure that the Objective and Results of this Agreement will be accomplished. To this end, the Parties, at the request of either, will exchange views on progress towards the Objective and Results, the performance of obligations under this Agreement, the performance of any consultants, contractors, or suppliers engaged under the Agreement, and other matters relating to the Agreement.

Section B.2. Execution of Agreement. The Grantee will:

(a) Carry out the Agreement or cause it to be carried out with due diligence and efficiency, in conformity with sound technical, financial, and management practices, and in conformity with those documents, plans, specifications, contracts, schedules, or other arrangements, and with any modifications therein, approved by USAID pursuant to this Agreement; and

(b) Provide qualified and experienced management for, and train such staff as may be appropriate for the maintenance and operation of activities financed under the Agreement, and, as applicable for continuing activities, cause those activities to be operated and maintained in such manner as to assure the continuing and successful achievement of the Objective and Results of the Agreement.

Section B.3. Utilization of Goods and Services.

(a) Any goods and services financed under this Agreement, unless otherwise agreed in writing by USAID, will be devoted to the Agreement until the completion or termination of the Agreement, and thereafter (as well as during any period of suspension of the

Agreement) will be used to further the Objective of the Agreement and as USAID may direct in Implementation Letters.

(b) Goods or services financed under this Agreement, except as USAID may otherwise agree in writing, will not be used to promote or assist a foreign aid project or activity associated with or financed by a country not included in USAID Geographic Code 935 as in effect at the time of such use.

Section B.4. Taxation.

(a) General Exemption. The Agreement and the assistance thereunder are free from any taxes imposed under laws in effect in the territory of the Grantee.

(b) Except as provided otherwise in this provision, the General Exemption in subsection (a) applies to, but is not limited to (1) any activity, contract, grant or other implementing agreement financed by USAID under this Agreement; (2) any transaction or supplies, equipment, materials, property or other goods (hereinafter collectively "goods") under (1) above; (3) any contractor, grantee, or other organization carrying out activities financed by USAID under this Agreement; (4) any employee of such organizations; and (5) any individual contractor or grantee carrying out activities financed by USAID under this Agreement.

(c) Except as provided otherwise in this provision, the General Exemption in subsection (a) applies to, but is not limited to, the following taxes:

(1) Exemption 1. Customs duties, tariffs, import taxes, or other levies on the importation, use and re-exportation of goods or the personal belongings and effects (including personally-owned automobiles) for the personal use of non-national individuals or their family members.

Exemption 1 includes, but is not limited to, all charges based on the value of such imported goods, but does not include service charges directly related to services performed to transfer goods or cargo.

(2) Exemption 2. Taxes on the income, profits or property of all (i) non-national organizations of any type, (ii) non-national employees of national and non-national organizations, or (iii) non-national individual contractors and grantees. Exemption 2 includes income and social security taxes of all types and all taxes on the property, personal or real, owned by such non-national organizations or persons. The term "national" refers to organizations established under the laws of the Grantee and citizens of the Grantee, other than permanent resident aliens in the United States.

(3) Exemption 3. Taxes levied on the last transaction for the purchase of goods or services financed by USAID under this Agreement, including sales taxes, value-added taxes (VAT), or taxes on purchases or rentals of real or personal property. The term "last transaction" refers to the last transaction by which the goods or services were purchased for use in the activities financed by USAID under this Agreement.

(d) If a tax has been levied and paid contrary to the provisions of an exemption, USAID may, in its discretion, (1) require the Grantee to refund to USAID or to others as USAID may direct the amount of such tax with funds other than those provided under the Agreement, or (2) offset the amount of such tax from amounts to be disbursed under this or any other agreement between the Parties.

(e) In the event of a disagreement about the application of an exemption, the Parties agree to promptly meet and resolve such matters, guided by the principle that the assistance furnished by USAID is free from direct taxation, so that all of the assistance furnished by USAID will contribute directly to the economic development of the country of the Grantee.

Section B.5, Reports and Information, Agreement Books and Records, Audits, and Inspections.

(a) Reports and Information. The Grantee shall furnish USAID accounting records and such other information and reports relating to the Agreement as USAID may reasonably request.

(b) Grantee Agreement Books and Records. The Grantee shall maintain accounting books, records, documents and other evidence relating to the Agreement, adequate to show, without limitation, all costs incurred by the Grantee under the Agreement, the receipt and use of goods and services acquired under the Agreement by the Grantee, agreed-upon cost sharing requirements, the nature and extent of solicitations of prospective suppliers of goods and services acquired by the Grantee, the basis of award of Grantee contracts and orders, and the overall progress of the Agreement toward completion ("Agreement books and records"). The Grantee shall maintain Agreement books and records in accordance with generally accepted accounting principles prevailing in the United States, or at the Grantee's option, with approval by USAID, other accounting principles, such as those (1) prescribed by the International Accounting Standards Committee (an affiliate of the International Federation of Accountants) or (2) prevailing in the country of the Grantee. Agreement books and records shall be maintained for at least three years after the date of last disbursement by USAID or for such longer period, if any, required to resolve any litigation, claims or audit findings.

(c) Grantee Audit. If \$300,000 or more of USAID funds are expended directly by the Grantee in its fiscal year under the Agreement, the Grantee shall have financial audits made of the expenditures in accordance with the following terms, except as the Parties may otherwise agree in writing:

(1) With USAID approval, the Grantee shall use its Supreme Audit Institution or select an independent auditor in accordance with the "Guidelines for Financial Audits Contracted by Foreign Recipients" issued by the USAID Inspector General ("Guidelines"), and the audits shall be performed in accordance with the "Guidelines"; and

(2) The audit shall determine whether the receipt and expenditure of the funds provided under the Agreement are presented in accordance with generally accepted accounting principles agreed to in section (b) above and whether the Grantee has complied with the terms of the Agreement. Each audit shall be completed no later than nine months after the close of the Grantee's year under audit.

(d) Sub-recipient Audits. The Grantee, except as the Parties may otherwise agree in writing, shall submit to USAID, in form and substance satisfactory to USAID, a plan for the audit of the expenditures of "covered" sub-recipients, as defined below, that receive funds under this Agreement pursuant to a direct contract or agreement with the Grantee.

(1) A "covered" sub-recipient is one who expends \$300,000 or more in its fiscal year in "USAID awards" (i.e., as recipients of USAID cost reimbursable contracts, grants or cooperative agreements and as sub-recipients under USAID strategic objective and other grant agreements with foreign governments).

(2) The plan shall describe the methodology to be used by the Grantee to satisfy its audit responsibilities for covered sub-recipients. The Grantee may satisfy such audit responsibilities by relying on independent audits of the sub-recipients; expanding the scope of the independent financial audit of the Grantee to encompass testing of sub-recipients' accounts; or a combination of these procedures.

(3) The plan shall identify the funds made available to covered sub-recipients that will be covered by audits conducted in accordance with other audit provisions that would satisfy the Grantee's audit responsibilities. (A nonprofit organization organized in the United States is required to arrange for its own audits. A for-profit contractor organized in the United States that has a direct contract with USAID is audited by the cognizant U.S. Government Agency. A private voluntary organization organized outside the United States with a direct grant from USAID is required to arrange for its own audits. A host-country contractor should be audited by the Grantee's auditing agency.)

(4) The Grantee shall ensure that covered sub-recipients under direct contracts or agreements with the Grantee take appropriate and timely corrective actions; consider whether sub-recipients' audits necessitate adjustment of its own records; and require each such sub-recipient to permit independent auditors to have access to records and financial statements as necessary.

(e) Audit Reports. The Grantee shall furnish or cause to be furnished to USAID an audit report for each audit arranged for by the Grantee in accordance with this Section within 30 days after completion of the audit and no later than nine months after the end of the period under audit.

(f) Other Covered Sub-recipients. For "covered" sub-recipients who receive funds under the Agreement pursuant to direct contracts or agreements with USAID, USAID will include appropriate audit requirements in such contracts or agreements and will, on

behalf of the Grantee, conduct the follow-up activities with regard to the audit reports furnished pursuant to such requirements.

(g) Cost of Audits. Subject to USAID approval in writing, costs of audits performed in accordance with the terms of this Section may be charged to the Agreement.

(h) Audit by USAID. USAID retains the right to perform the audits required under this Agreement on behalf of the Grantee by utilizing funds under the Agreement or other resources available to USAID for this purpose, conduct a financial review, or otherwise ensure accountability of organizations expending USAID funds regardless of the audit requirement.

(i) Opportunity to Audit or Inspect. The Grantee shall afford authorized representatives of USAID the opportunity at all reasonable times to audit or inspect activities financed under the Agreement, the utilization of goods and services financed by USAID, and books, records and other documents relating to the Agreement.

(j) Sub-recipient Books and Records. The Grantee will incorporate paragraphs (a), (b), (d), (e), (g), (h) and (i) of this provision into all sub-agreements with non-U.S. organizations which meet the \$300,000 threshold of paragraph (c) of this provision. Sub-agreements with non-U.S. organizations, which do not meet the \$300,000 threshold, shall, at a minimum, incorporate paragraphs (h) and (i) of this provision. Sub-agreements with U.S. organizations shall state that the U.S. organization is subject to the audit requirements contained in OMB Circular A-133.

Section B.6. Completeness of Information. The Grantee confirms:

(a) that the facts and circumstances of which it has informed USAID, or caused USAID to be informed, in the course of reaching agreement with USAID on the Agreement, are accurate and complete, and include all facts and circumstances that might materially affect the Agreement and the discharge of responsibilities under this Agreement; and

(b) that it will inform USAID in timely fashion of any subsequent facts and circumstances that might materially affect, or that it is reasonable to believe might so affect, the Agreement or the discharge of responsibilities under this Agreement.

Section B.7. Other Payments. Grantee affirms that no payments have been or will be received by any official of the Grantee in connection with the procurement of goods or services financed under the Agreement, except fees, taxes, or similar payments legally established in the country of the Grantee.

Section B.8. Information and Marking. The Grantee will give appropriate publicity to the Agreement as a program to which the United States has contributed, identify Agreement activity sites, and mark goods financed by USAID, as described in Implementation Letters.

Article C: Procurement Provisions.

Section C.1. Source and Origin.

(a) Disbursements under this Agreement will be used exclusively to finance the costs of goods and services required for the Agreement having, with respect to goods, their source and origin and, with respect to the suppliers of goods and services, their nationality, in countries included in Geographic Code 935 as in effect at the time orders are placed or contracts entered into for such goods or services, except as USAID may otherwise agree in writing and as follows:

(1) Ocean transportation costs shall be financed under the Agreement only on vessels under flag registry of countries included in Geographic Code 935. Also see Section C.6 on use of U.S. flag vessels.

(2) The country of the Grantee is an eligible source for marine insurance.

(b) The source and origin of ocean and air shipping will be deemed to be the ocean vessel's or aircraft's country of registry at the time of shipment.

(c) Provisions concerning restricted and ineligible goods and services may be provided in an Implementation Letter.

(d) Transportation by air of property or persons financed under this agreement will be on carriers holding United States certification, to the extent service by such carriers is available under the Fly America Act. This requirement may be further described by USAID in Implementation Letters.

Section C.2. Eligibility Date. No goods or services may be financed under the Agreement which are procured pursuant to orders or contracts firmly placed or entered into prior to the date of this Agreement, except as the Parties may otherwise agree in writing.

Section C.3. Plans, Specifications and Contracts. In order for there to be mutual agreement on the following matters, and except as the Parties may otherwise agree in writing:

(a) The Grantee will furnish to USAID upon preparation:

(1) Any plans, specifications, procurement or construction schedules, contracts, or other documentation between the Grantee and third parties, relating to goods or services to be financed under the Agreement, including documentation relating to the prequalification and selection of contractors and to the solicitation of bids and proposals. Material modifications in such documentation will likewise be furnished USAID on preparation; and

(2) Such documentation will also be furnished to USAID, upon preparation, relating to any goods or services, which, though not financed under the Agreement, are deemed by USAID to be of major importance to the Agreement. Aspects of the Agreement involving matters under this subsection (a) (2) will be identified in Implementation Letters.

(b) Documents related to the prequalification of contractors, and to the solicitation of bids or proposals for goods and services financed under the Agreement will be approved by USAID in writing prior to their issuance, and their terms will include United States standards and measurements;

(c) Contracts and contractors financed under the Agreement for engineering and other professional services, for construction services, and for such other services, equipment, or materials as may be specified in Implementation Letters, will be approved by USAID in writing prior to execution of the contract. Material modifications in such contracts will also be approved in writing by USAID prior to execution; and

(d) Consulting firms used by the Grantee for the Agreement but not financed under the Agreement, the scope of their services and such of their personnel assigned to activities financed under the Agreement as USAID may specify, and construction contractors used by the Grantee for the Agreement but not financed under the Agreement, shall be acceptable to USAID.

Section C.4. Reasonable Price. No more than reasonable prices will be paid for any goods or services financed, in whole or in part, under the Agreement. Such items will be procured on a fair and, to the maximum extent practicable, competitive basis.

Section C.5. Notification to Potential Suppliers. To permit all United States firms to have the opportunity to participate in furnishing goods and services to be financed under the Agreement, the Grantee will furnish to USAID such information with regard thereto, and at such times, as USAID may request in Implementation Letters.

Section C.6. Shipping/Transportation

(a) In addition to the requirements in Section C.1(a), costs of ocean or air transportation and related delivery services may not be financed under the Grant, if the costs are for transportation under an ocean vessel or air charter which has not received prior USAID approval.

(b) Unless USAID determines that privately owned United States-flag commercial ocean vessels are not available at fair and reasonable rates for such vessels, or otherwise agrees in writing:

(1) at least fifty percent (50%) of the gross tonnage of all goods (computed separately for dry bulk carriers, dry cargo liners and tankers) financed by USAID which may be transported on ocean vessels will be transported on privately owned United States-flag commercial vessels; and

(2) at least fifty percent (50%) of the gross freight revenue generated by all shipments financed by USAID and transported to the territory of the Grantee on dry cargo liners shall be paid to or for the benefit of privately owned United States-flag commercial vessels. Compliance with the requirements of (1) and (2) of this subsection must be achieved with respect to both any cargo transported from U.S. ports and any cargo transported from non-U.S. ports, computed separately.

Section C.7. Insurance.

(a) Marine insurance on goods financed by USAID which are to be transported to the territory of the Grantee may be financed under this Agreement provided (1) such insurance is placed at the most advantageous competitive rate; (2) such insurance is placed in a country which is authorized under Section C.1(a); and (3) claims thereunder are payable in U.S. dollars or any freely convertible currency unless USAID agrees otherwise in writing.

If the Grantee (or the government of the Grantee), by statute, decree, rule, regulation, or practice discriminates with respect to USAID-financed procurement against any marine insurance company authorized to do business in any State of the United States, then all goods shipped to the territory of the Grantee financed by USAID hereunder shall be insured against marine risks and such insurance shall be placed in the United States with a company or companies authorized to do marine insurance business in the United States.

(b) Except as USAID may otherwise agree in writing, the Grantee will insure, or cause to be insured, goods financed under the Agreement imported for the Agreement against risks incident to their transit to the point of their use under the Agreement; such insurance will be issued on terms and conditions consistent with sound commercial practice and will insure the full value of the goods. Any indemnification received by the Grantee under such insurance will be used to replace or repair any material damage or any loss of the goods insured or will be used to reimburse the Grantee for the replacement or repair of such goods. Any such replacement will be of source and origin of countries listed in USAID Geographic Code 935 as in effect at the time of replacement and, except as the Parties may agree in writing, will be otherwise subject to the provisions of the Agreement.

Section C.8. U.S. Government-Owned Excess Property. The Grantee agrees that wherever practicable, United States Government-owned excess personal property, in lieu of new items financed under the Grant, should be utilized. Funds under the Agreement may be used to finance the costs of obtaining such property.

Article D. Disbursements. No disbursements to the Grantee are contemplated under this Agreement. Should disbursements to the Grantee be required, disbursements will be made through such means as the Parties agree to in writing or as set forth in Annex 1.

Section D.1. Rate of Exchange. If funds provided under the Agreement are introduced into the territory of the Grantee by USAID or any public or private agency for purposes of carrying out the obligations of USAID hereunder, the Grantee will make such arrangements as may be necessary so that such funds may be converted into local currency at the highest rate of exchange which, at the time the conversion is made, is not unlawful in the country of the Grantee to any person for any purpose.

Article E: Remedies.

Section E.1. Refunds.

(a) In the case of any disbursement which is not supported by valid documentation in accordance with this Agreement, or which is not made or used in accordance with this Agreement, or which was for goods or services not used in accordance with this Agreement, USAID, notwithstanding the availability or exercise of any other remedies under this Agreement, may require the Grantee to refund the amount of such disbursement in U.S. Dollars to USAID within sixty (60) days after receipt of a request therefore.

(b) If the failure of Grantee to comply with any of its obligations under this Agreement has the result that goods or services financed or supported under the Agreement are not used effectively in accordance with this Agreement, USAID may require the Grantee to refund all or any part of the amount of the disbursements under this Agreement for or in connection with such goods or services in U.S. Dollars to USAID within sixty (60) days after receipt of a request therefore.

(c) The right under subsections (a) or (b) to require a refund of a disbursement will continue, notwithstanding any other provision of this Agreement, for three years from the date of the last disbursement under this Agreement.

(d) (1) Any refunds under subsections (a) or (b), or (2) any refund to USAID from a contractor, supplier, bank or other third party with respect to goods or services financed under the Agreement, which refund relates to an unreasonable price for or erroneous invoicing of goods or services, or to goods that did not conform to specifications, or to services that were inadequate, will (A) be made available first for the Agreement, to the extent justified, and (B) the remainder, if any, will be applied to reduce the amount of the Grant.

(e) Any interest or other earnings on funds disbursed by USAID to the Grantee under this Agreement prior to the authorized use of such funds for the Agreement will be returned to USAID in U.S. Dollars by the Grantee, unless USAID otherwise agrees in writing.

Section E.2. Non-waiver of Remedies. No delay in exercising any right or remedy accruing to a Party in connection with its financing under this Agreement will be construed as a waiver of such right or remedy.

Section E.3. Assignment. The Grantee agrees upon request, to execute an assignment to USAID of any cause of action which may accrue to the Grantee in connection with or arising out of the contractual performance or breach of performance by a party to a direct U.S. Dollar contract which USAID financed in whole or in part out of funds granted by USAID under this Agreement.

Accord de Subvention de l'USAID no. 624-005-05.01

PROGRAMME SEUIL DU MILLENNIUM CHALLENGE ACCOUNT

ACCORD DE SUBVENTION D'OBJECTIF STRATEGIQUE

-
ENTRE

LES ETATS-UNIS D'AMERIQUE

ET

LE GOUVERNEMENT DU BURKINA-FASO

POUR PROMOUVOIR L'EDUCATION DE BASE CHEZ LES JEUNES FILLES

**Programme Seuil du Millennium Challenge Account
Accord de Subvention d'Objectif Stratégique**

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**Programme Seuil du Millennium Challenge Account
ACCORD DE SUBVENTION D'OBJECTIF STRATEGIQUE**

Daté du 22 juillet 2005

Entre :

Les Etats-Unis d'Amérique, représenté par l'Agence des Etats-Unis pour le Développement International ("USAID")

Et

Le Gouvernement du Burkina Faso, représenté par le Ministère des Finances et du Budget ("le Bénéficiaire")

Article 1 : But et Echéance

Section 1.1. But : Le but de cet Accord de Subvention d'Objectif Stratégique est de définir l'entente entre les parties ci-dessus nommées ("les Parties") au sujet de l'Objectif Stratégique ci-après présente.

Section 1.2. Echéance : Cet Accord entrera en vigueur dès sa signature ("la date d'entrée en vigueur") et prendra aussitôt effet. Cet Accord prendra fin neuf (9) mois après la date d'achèvement des travaux, à moins d'être arrêté plus tôt conformément à la section 8.1.

Article 2 : L'Objectif Stratégique et les Résultats

Section 2.1. L'Objectif Stratégique : L'objectif stratégique ("l'Objectif Stratégique") veut promouvoir l'éducation de base des jeunes filles dans les 10 provinces suivantes du Burkina Faso : Banwa, Gnagna, Komandjari, Namentenga, Oudalan, Sanmentenga, Seno, Soum, Tapoa et Yagha (" les Zones Cibles ").

Cette section 2.1 ne peut pas être changée que par un amendement officiel écrit de cet Accord par les Représentants Autorisés.

Section 2.2. Les Résultats : Afin de faciliter la réalisation de l'Objectif, les Parties s'accordent à travailler ensemble pour atteindre les résultats suivants (individuellement " Résultat" et collectivement " les Résultats") : (1) le taux d'inscription accru des jeunes filles dans les écoles primaires des Zones Cibles et (2) le taux de présence accru des jeunes filles dans les écoles primaires des Zones Cibles.

Cette Section 2.2 et les indicateurs de performance énoncés dans l'Annexe 1 ne peuvent être changés que par un amendement officiel écrit de cet Accord par les Représentants Autorisés.

Section 2.3. Annexe 1, Description Détaillée : L'annexe 1, ci-jointe, fait partie de cet Accord et explique plus amplement l'Objectif et les Résultats. Dans les limites des définitions sus-citées de l'Objectif dans la Section 2.1, les Résultats de la Section 2.2, l'Annexe 1, peuvent être modifiés par un accord écrit des représentants autorisés des parties, sans toutefois un amendement officiel de cet Accord.

Article 3 : Contributions des Parties

Section 3.1. La Contribution de l'USAID. La Subvention : Afin de faciliter la réalisation de l'Objectif défini dans cet Accord, l'USAID, par le présent acte, adhérant aux termes et conditions de ceci et conformément à l'Acte d'Aide Etrangère de 1961, ainsi amendé et la Section 616 de l'Acte du Millennium Challenge Corporation de 2003 (codifié à 22 U.S.C. §7701, 7715), accordant au Bénéficiaire une somme pas plus élevée que Douze millions neuf cent mille Dollars américain (12.900.000 \$) de (" Subvention").

Section 3.2. La Contribution du Bénéficiaire : Le Bénéficiaire fournira ou fera fournir tous les fonds, en plus de ceux fournis par l' USAID et d'autres bailleurs identifiés dans l'Annexe 1, et toutes autres ressources nécessaires, durant ou avant la fin des travaux, pour l'exécution de toutes les activités nécessaires à la réalisation des Résultats. L'appui du bénéficiaire comprendra, mais ne sera pas limité aux salaires de tous les enseignants et les dépenses organisationnelles liées à la réalisation des Résultats, il comprendra les fournitures scolaires et les suppléments de nutrition et de santé. Une description complète de la contribution du Bénéficiaire est énoncée dans la Section 5.a de l'Annexe 1.

Article 4 : Date d'achèvement

(a) La Date d'achèvement est le 22 juillet, 2007 ou toute autre date qui fera l'objet d'un accord commun par écrit convenue entre les Parties est celle où les parties estiment que toutes les activités nécessaires à la réalisation de l'objectif et des résultats du programme seront achevées.

(b) Sauf si l'USAID y consent par écrit, l'USAID ne va délivrer ni approuver aucun document qui autoriserait l'avance des fonds de la subvention pour des services rendus ou des biens fournis après la date d'achèvement.

(c) Les demandes de déboursement, accompagnées d'un document d'appui nécessaire prescrit dans les Lettres d'Exécution, sont à recevoir par l'USAID dans un délai de neuf mois après la date d'achèvement ou après toute autre période à laquelle l'USAID aura consenti par écrit. Passée cette période, l'USAID peut, à tout moment, le notifier au bénéficiaire et réduire le montant de la subvention d'une façon générale ou dans un secteur particulier où les demandes de décaissement faites avec documentation d'appui nécessaire prescrite dans les lettres d'exécution n'ont pas été reçues avant l'expiration de la période.

Article 5: Conditions Préalables au décaissement

Section 5.1: Première avance: Avant la première avance dans le cadre de cet Accord, ou l'émission par l'USAID d'une documentation par laquelle le décaissement peut être effectué, le Bénéficiaire, à moins que les Parties n'en conviennent autrement par écrit, fournira à l'USAID, en forme et substance satisfaisantes pour l'USAID les suivants :

(a) La Lettre d'Exécution à laquelle il est fait référence dans la section 3 de l'annexe 1 aura été dûment exécutée et délivrée par les Représentants Autorisés et sera en vigueur;

(b) Un avis juridique du Ministère des Affaires Etrangères du Burkina Faso ou tout autre avis juridique acceptable par l'USAID que le présent Accord a été dûment autorisé ou ratifié par, et mis en œuvre au nom du Bénéficiaire, et qu'il constitue une obligation valide et légale pour le Bénéficiaire en conformité avec tous ses termes ; et

(c) Une déclaration du nom de la personne qui détient le titre ou agit au titre du Bénéficiaire spécifié à la Section 7.2, et de tous représentants supplémentaires, avec le spécimen de signature de chaque personne désignée dans la déclaration.

Section 5.2: Notification : L'USAID donnera promptement notification au Bénéficiaire lorsque l'USAID aura déterminé qu'une condition préalable a été remplie.

Section 5.3: Dates Finales pour les Conditions Préalables : La date finale pour remplir les conditions spécifiées à la Section 5.1 est de 60 jours à compter de la date de signature du présent Accord ou toute date ultérieure convenue avec l'USAID par écrit avant ou après la date finale établie ci-dessus. Si les conditions préalables à la Section 5.1 n'ont pas été remplies à la date finale établie plus haut, l'USAID peut, à tout moment, résilier cet Accord par notification écrite au Bénéficiaire

Article 6 : Conventions.

Chaque partie se conformera à toutes les conventions et obligations définies dans cet Accord, y compris l'Annexe 1 et l'Annexe 2, toutes Lettres d'exécution et Accords supplémentaires signés entre les parties ou entre une partie et une troisième partie associée, en connexion avec, ou pour la continuation de cet Accord ou de la réalisation des Résultats ou de l'Objectif.

Article 7: Divers

Section 7.1: Décaissement Financier : Les parties sont convenues que les activités envisagées dans le cadre cet accord seront entrepris conformément aux politiques et procédures du Gouvernement des Etats-Unis, y compris l'USAID et le MCC et que l'USAID décaissera tous les fonds de cet accord aux Partenaires d'Exécution (comme défini en annexe 2) conformément à ces politiques et procédures.

Section 7.2 : Communication : Toute notification, requête, document ou autre communication soumise par l'une des Parties à l'autre dans le cadre de cet Accord sera faite par écrit et sera considérée comme dûment remise ou envoyée lorsqu'elle aura été délivrée à cette dernière en mains propres, par courrier postal ou télécopie à l'adresse suivante :

Adresse:
Mission Director
Agence des Etats-Unis pour Développement International
Programme Régional pour l'Afrique l'Ouest
E45/3 Independence Avenue
P.O. Box 1630 Accra, Ghana

Adresse supplémentaire pour télécopies:
Télécopie : 233-21-770-101/231-940

Bénéficiaire:
Adresse:
Ministre
Ministère des Finances et du Budget
Ouagadougou, Burkina Faso

Adresse supplémentaire pour les télécopies :
Télécopie: 226-50-31-27-15

Toutes les communications de l'USAID seront rédigées en Anglais à moins que les parties ne se mettent d'accord par écrit pour une autre langue. D'autres adresses pourront être substituées à celles mentionnées ci-dessus sur notification écrite à l'autre partie.

Section 7.3. Représentants : Aux fins de la signature du présent Accord et de tout amendement relatif, le bénéficiaire sera représenté par la personne détentrice du titre ou agissant au titre du Ministre des Finances et du Budget; l'USAID sera représenté par la personne détentrice du titre ou agissant au titre du Directeur de Mission de l'USAID/WARP (les « Représentants Autorisés »). Chacun des Représentants Autorisés, par écrit, peut désigner des représentants supplémentaires (« Représentants Supplémentaires ») à toutes fins excepté la signature de cet accord, la signature officielle des amendements portés à cet accord ou l'exercice de pouvoir sous la Section 2.3 portant modification de l'Annexe 1. Les noms des Représentants « Autorisés » et « supplémentaires » du bénéficiaire, avec des spécimens de signatures, seront fournis à l'USAID, et l'USAID sera en droit d'accepter n'importe quel instrument signé par de tels Représentants dans l'exécution de cet Accord, jusqu'à révocation par notification écrite de leurs autorités.

Section 7.4: Annexe des Dispositions Générales : Une «Annexe des Dispositions Générales» (Annexe 2) est rattachée et fait partie du présent Accord.

Section 7.5 : Langue de l'Accord : Le présent Accord est préparé en Anglais et en Français. En cas d'ambiguïté ou de conflit entre les deux versions, la version anglaise prévaudra.

Section 7.6. Amendements: Sauf indication contraire, les parties ne peuvent amender ce document que par un amendement officiel écrit signé par les Représentants Autorisés.

Article 8 : Suspension

Section 8.1. L'une ou l'autre partie peut mettre fin à cet Accord en entier en donnant à l'autre partie un préavis écrit de 30 jours. L'USAID aussi peut mettre fin à cet Accord en partie en donnant au bénéficiaire un préavis écrit de 30 jours et suspendre cet Accord en entier ou en partie après notification au bénéficiaire par écrit. En outre, l'USAID peut mettre un terme à cet Accord en entier ou en partie, après notification par écrit au bénéficiaire, si (i) le bénéficiaire ne respecte pas toutes les dispositions définies dans l'Accord ; (ii) un événement se produit et l'USAID détermine que la réalisation de l'objectif et les résultats de cet accord ou encore le programme d'assistance devient improbable ou que le bénéficiaire ne pourra plus satisfaire à toutes les obligations définies dans cet accord ou (iii) tout décaissement ou toute utilisation de fonds de manière susceptible de violer les lois régissant l'USAID soit maintenant ou dans l'avenir.

Section 8.2. Sauf pour des paiements que toutes les parties sont tenues de faire conformément aux engagements non révocables signés avec une tierce partie et qui sont antérieurs à une quelconque suspension ou résiliation, une suspension ou une résiliation de cet accord dans sa totalité ou en partie va automatiquement suspendre (pour la période de suspension) ou mettre fin, comme cela se doit, à tout engagement des parties à fournir un soutien financier ou toutes autres ressources définies dans l'accord ou concernant la section suspendue ou résiliée de l'accord. Toute partie de cet Accord qui n'est pas suspendue ou résiliée restera en vigueur.

Section 8.3. En outre, à partir d'une telle suspension ou d'une telle résiliation en totalité ou en partie, l'USAID peut à ses propres frais récupérer les biens financés dans le cadre de cet accord ou sous une partie applicable de cet accord si les dits biens sont encore en état de livraison.

EN FOI DE QUOI, les Etats-Unis d'Amérique et le Bénéficiaire, chacun agissant par l'intermédiaire de ses Représentants dûment Autorisés, ont signé le présent Accord en leurs noms et l'ont fait remettre au jour et année indiqués ci-dessus.

LES ETATS-UNIS D'AMÉRIQUE

USAID/WARP

Par : 

Nom: Dr. Cheema-Jafinder

Titre: Mission Director

BURKINA FASO

Par : 

Nom : M. Jean-Baptiste M.P. Campaoré

Titre : Ministre des Finances et du Budget

MCC

Par : 

Nom: Paul V. Applegarth

Titre: Chief Executive Officer

L'ANNEXE 1 DESCRIPTION DETAILLÉE

I. INTRODUCTION

L'Annexe 1 décrit les activités à entreprendre et les résultats à obtenir avec les fonds commis sous cet accord. Rien dans cette Annexe 1 ne sera interprété comme modifiant une définition ou des termes de l'Accord.

II. CONTEXTE

Le 8 novembre 2004, le MCC a choisi le Burkina Faso comme éligible à l'aide du Programme Seuil afin d'aider le Burkina Faso dans ses efforts pour être éligible au Millenium Challenge Account ("MCA").

Dans une lettre d'intention datée du 7 mars 2005 ("la Lettre d'Intention"), le Gouvernement de Burkina Faso ("le Gouvernement") a exprimé son désir d'éligibilité à l'aide du MCA.

Le but de la lettre d'Intention est d'énoncer les stratégies du Gouvernement pour la promotion de l'éducation des jeunes filles au Burkina Faso. Ces stratégies rentrent dans le contexte de son effort de réduction de la pauvreté et dans le cadre d'un programme complet d'éducation de base visant l'amélioration des résultats au niveau du secteur de l'Education au Burkina Faso.

Par la suite, le MCC a invité le Burkina Faso à soumettre un Programme de Pays Seuil (PPS). Le Gouvernement du Burkina a soumis son PPS le 21 Juin 2005. Le 6 juillet 2005, le Conseil d'Administration du MCC a approuvé le PPS du Gouvernement Burkinabé.

Le PPS est un programme pilote qui démontre un engagement du Gouvernement à améliorer le taux d'achèvement de l'éducation de base des jeunes filles au Burkina Faso. Comme décrit plus loin dans le PPS, le Gouvernement a déjà mis en place des lois, des réformes et d'autres mesures visant à améliorer et promouvoir l'éducation primaire des jeunes filles au Burkina Faso. L'objectif National que s'est fixé le Gouvernement est de réaliser d'ici 2010 un taux d'inscription brut de 65 % pour les jeunes filles dans les écoles primaires et un taux d'achèvement de l'école primaire des jeunes filles de 60 %. Le Gouvernement croit que la mise en oeuvre du PPS conformément à cet Accord accélérera l'accomplissement de cet objectif en visant les provinces dont les taux d'achèvement d'école primaire des jeunes filles sont les plus bas. Ce programme permettra au Gouvernement de mesurer l'impact des divers types d'interventions sur les taux d'inscription et de présence à l'école primaire des jeunes filles et, si efficacement mises en oeuvre et évaluées, ces interventions formeront la fondation de solutions pratiques qui seront divulguées par le Gouvernement à l'échelle nationale pour améliorer le taux d'achèvement de l'école primaire des jeunes filles.

III. OBJECTIF STRATÉGIQUE; RÉSULTATS ESCOMPTES; ACTIVITÉS

L'Objectif Stratégique de cet Accord est de promouvoir l'éducation à l'école primaire des jeunes filles dans les Zones Cibles. Ces Zones Cibles ont actuellement les taux d'achèvement de l'école primaire des jeunes filles les plus bas au Burkina Faso.

Pour réaliser l'Objectif, les Résultats suivants doivent être réalisés : (1) le taux d'inscription de jeunes filles accru dans les écoles primaires des Zones Cibles et (2) le taux de présence des jeunes filles accru dans les écoles primaires des Zones Cibles.

Des détails spécifiques sur les objectifs, indicateurs et résultats de chaque activité seront clairement élaborés dans la « Lettre d'Exécution » (Comme défini ci-dessous) qui sera signée par les deux parties, selon les dispositions établies par le MCC et l'USAID. Aucun fonds ne sera décaissé avant qu'une Lettre d'Exécution ne soit élaborée et soumise conformément à la section 5.1 (a) de cet Accord.

Le Programme à financer dans le cadre de cet Accord comprendra les activités suivantes :

- A) Construction de complexes éducatifs 'amis des jeunes filles' dans les Zones Cibles.
- B) Des garderies d'enfants à gestion communautaire (Ecoles *bisongos*) seront construites dans un certain nombre, à déterminer, de complexes scolaires. Ces garderies ont pour but de décharger les jeunes filles en âge de scolarisation du fardeau de la garde des plus petits enfants, ceci étant une de leurs corvées les plus contraignantes. Chaque école Bisongo sera dotée de magasins, provisions alimentaires, une monitrice/institutrice et un terrain de jeux.
- C) Une conscientisation sociale une campagne de sensibilisation dans les zones Cibles informant des bénéficiaires de la scolarisation des jeunes filles. Pour amoindrir les contraintes socioculturelles, une campagne de mobilisation sociale sera effectuée grâce au Plan de Communication Intégré et d'autres campagnes porte-à-porte. Le Plan de Communication Intégré est une nouvelle approche développée par le Ministère de l'Éducation de Base et de l'Alphabétisation qui est essentiellement basé sur la communication directe avec les populations locales. Il inclut, parmi d'autres choses, le plaidoyer des gens influents et des leaders d'opinion, des parodies informatives, des projections vidéo, des jeux, des discussions et émissions radiophoniques, une campagne de porte-à-porte et des noeuds de relais.

Le but de cette activité est de : (a) réduire l'opposition à l'inscription des filles enracinée dans les notions fausses et/ou démodées du rôle des femmes et (b) augmenter en fin de compte l'inscription des jeunes filles et la rétention à l'école. Cette campagne sera aussi destinée à l'amélioration du niveau d'information disponible à la population (et aux parents) sur les bénéficiaires associés aux études en général et aux études des jeunes filles en particulier. Les campagnes de sensibilisation traiteront aussi des lois interdisant le harcèlement sexuel des élèves et des enseignants.

Cette campagne de mobilisation sociale sera effectuée par le Gouvernement (au niveau central, décentralisé et régional), des organisations non gouvernementales et la société civile (par exemple les associations des parents et mères (*Associations des Mères Educatrices* (AME) / *Associations des Parents d'Elèves* (APE) les leaders d'opinion et des leaders religieux).

La campagne de mobilisation sociale couvrira initialement trente-trois (33) communautés dans les Zones Cibles, au cours de la première année du programme. Le Gouvernement, contrôlera soigneusement ce composant pour évaluer s'il y a une corrélation directe entre les communautés recevant la campagne de mobilisation sociale et leurs taux d'inscription des jeunes filles en comparaison aux communautés cibles qui n'ont pas reçu la campagne de mobilisation sociale. Si une corrélation positive est trouvée, ce composant peut être étendu aux quatre-vingt-dix-neuf (99) autres communautés des Zones Cibles.

- D) Alphabétisation/formation de femmes dans la communauté (*mères éducatrices*).

Des Cours d'alphabétisation et de formation dans la gestion des microprojets dans les environs des nouveaux complexes scolaires. Cette alphabétisation et des activités de formation

seront menées en collaboration avec d'autres organisations de bailleurs de fonds et des organisations de mères/parents et intégreront des modules sur des questions de genre, des droits de l'enfant et de la femme, le soin des enfants infectés et affectés par le VIH/SIDA et la formation d'enseignants sur le VIH/SIDA. Bien que les programmes d'alphabétisation aient déjà été développés par le Ministère de l'Alphabétisation et de l'Éducation non formelle, la Subvention peut être utilisée pour fournir l'assistance technique pour la révision des programmes d'étude et la pédagogie.

E) Parrainage jeunes des filles.

Les AME recevront un soutien pour parrainer les jeunes filles qui rencontrent des difficultés pouvant affecter leurs performances scolaires. Ce parrainage est conçu comme une forme du suivi de la fréquentation des filles et vise à réduire leur taux d'abandon.

F) Programme incitatif pour les enseignants

Un prix d'excellence sera instauré pour récompenser les meilleures enseignantes chaque année dans la zone du programme. La compétition sera annoncée en début d'année scolaire, et les critères définis à l'avance.

Ces prix sont destinés à motiver les enseignants et améliorer leur performance.

G) Formation des enseignants.

Les enseignants vont être formés dans la pédagogie du genre. Le curriculum comprendra des éléments sur les violences et le harcèlement sexuel contre les filles et les enseignantes. Cette formation se fera sous la direction des inspecteurs de l'enseignement de base à la retraite ayant une maîtrise du curriculum. La Subvention peut aussi être utilisée pour apporter l'assistance technique nécessaire pour réviser le curriculum et la pédagogie.

H) Manuels et fournitures scolaires dans les nouvelles écoles.

La Subvention sera utilisée pour fournir des manuels complémentaires pour que la proportion de manuels aux jeunes filles dans les nouvelles écoles soit *1 sur 1*.

I) Rations sèches à emporter pour les filles

Il est prévu un programme d'incitation pour une fréquentation assidue des filles sous forme de rations sèches à emporter. En pratique, il sera alloué à chaque fille 8 kg de farine de maïs (ou d'autres céréales selon les habitudes alimentaires de la zone) par mois sous condition d'un taux de fréquentation de 90 %.

J) Cantines Scolaires.

Chaque nouvelle école va être dotée d'une cantine endogène pour fournir le déjeuner aux élèves. La dotation en cantines s'appuie sur un certain nombre d'études qui ont montré que la provision d'un repas à l'école est un moyen efficace pour assurer la fréquentation et améliorer les performances scolaires.

K) Renforcement des capacités

La Subvention sera utilisée pour fournir la formation dans les compétences d'évaluation pour le personnel de la Direction pour la Promotion de l'Éducation des Filles. Cet appui compléterait les efforts actuels limités qui sont déjà déployés dans ce secteur.

IV. CHOIX DES COMMUNAUTÉS

Les communautés seront choisies par un comité composé de membres choisis par le Ministère d'Éducation de Base et l'Alphabétisation en coordination avec USAID et le(s) Partenaire(s) d'Exécution (comme défini ci-dessous). Les communautés choisies seront celles qui ont le plus grand potentiel afin d'augmenter le taux d'inscription et de présence à l'école dans la province. Les facteurs dont il faut tenir compte sont les suivants : (i) population de jeunes filles en âge d'aller à l'école; (ii) taux d'inscription des jeunes filles; (iii) distance de l'école la plus proche; (iv) niveau d'inscription d'élèves qui satisfont ou dépassent la capacité de salle de classe de l'école la plus proche; (v) accès à une école secondaire; (vi) seuil de pauvreté (selon MEBA en tenant compte des besoins de la communauté); et (vii) taux d'alphabétisation des femmes.

Pour les raisons de transparence et l'équité, les sites d'intervention seront choisis au hasard parmi les communautés éligibles.

V. RÔLES ET RESPONSABILITÉS

A. GOUVERNEMENT

Dans le cadre de la mise en oeuvre des activités conformément à cet Accord, le Gouvernement déploiera ses meilleurs efforts pour s'assurer que les Résultats et les Objectifs sont atteints, comme envisagé dans cet Accord.

En plus de cela, mais sans exclure le précédent, le Gouvernement devra: (a) payer les salaires annuels et les dépenses liées à l'organisation des enseignants affectés dans ces nouvelles écoles; (b) soutenir les activités génératrices de revenus des associations de parents/mères par des sous projets communautaires dans les nouvelles écoles; (c) Inclure dans les écoles sélectionnées des Zones Cibles du programme, l'ensemble des programmes du Gouvernement sur la Nutrition, la Santé et le VIH/SIDA; (d) créer un bureau pour le personnel du partenaire d'exécution sélectionné (comme défini ci-dessous); (e) suivre le programme; et (f) assurer un soutien budgétaire et la vulgarisation des leçons tirées pour soutenir les activités du programme même après sa fin les diffuser dans d'autres zones.

B. USAID

L'USAID travaillera très étroitement avec le Gouvernement et spécifiquement avec le Ministère de l'Éducation de Base et de l'Alphabétisation, pour assister le Gouvernement dans la mise en oeuvre efficace des activités en vue d'atteindre les résultats envisagés dans cet accord.

L'USAID entrera dans un ou plusieurs accords avec un ou plusieurs tiers partenaires d'exécution ('Partenaire d'Exécution') pour mettre en oeuvre les activités envisagées conformément à cet Accord. Un/ De tel (s) accord (s) peut/peuvent inclure une subvention, un accord de coopération

ou un contrat. Le(s) tiers partenaire(s) d'exécution peut être des organisations ou des personnes locales, des Etats-Unis, internationales ou multinationales, gouvernementales ou non gouvernementales. L'USAID choisira les partenaires d'exécution conformément aux règlements, à la politique, aux procédures de l'USAID et en consultation avec les représentants du Gouvernement et du MCC.

L' USAID/Programme Régional pour l'Afrique de l'Ouest (WARP) évaluera la performance de chaque accord et sera chargé de superviser la performance du (des) partenaire (s) d'exécution ainsi que le progrès vers l'accomplissement des résultats. Voir Section VII.

C. PARTENAIRES D'EXÉCUTION

Les partenaires d'exécution seront choisis par l'USAID, conformément aux règlements, à la politique et aux procédures de l'USAID, après une revue par un comité qui pourrait être composé d'un ou plusieurs représentants de Ambassade des Etats-Unis au Burkina Faso, du Ministère de l'Éducation de Base et de l'Alphabétisation; de USAID/WARP; d'autres membres de la communauté des bailleurs de fonds de l'éducation et un membre de la société civile Burkinabé comme convenues par les deux Parties. L'USAID s'assurera que les Partenaires d'Exécution effectuent la mise en oeuvre de cette initiative en conformité avec les termes de cet Accord et reportent directement à l'USAID/WARP. Chaque Accord entre USAID et un partenaire d'exécution (organisation) sera conforme à la Lettre d'Exécution initiale dont fait référence la Section 3 de l'Annexe 1 et comprendra : un plan de suivi et d'évaluation comprenant les indicateurs, les cibles, les résultats escomptés ; un calendrier d'exécution (Plan de travail), un plan financier, un budget et un plan de gestion.

D. MCC

L'USAID et le Gouvernement reconnaissent et comprennent que le MCC a chargé USAID de la responsabilité d'administrer et de suivre la mise en oeuvre de cet accord sous les principes d'appartenance d'un pays du MCC, la responsabilité et l'accent seront mis sur l'atteinte des résultats. Il est également compris que les rôles et responsabilités respectifs de l'USAID et du MCC entre eux dans le cadre de l'exécution et de la poursuite de cet Accord feront l'objet d'un Mémoire d'Accord séparé entre l'USAID et le MCC. L'USAID, le MCC et le Bénéficiaire reconnaissent et conviennent que bien Le MCC a approuvé cet accord, le MCC n'aura aucun droit ou engagement s'y rapportant.

VI. PLAN BUDGETAIRE

Le plan Budgétaire Illustratif (le « Budget Illustratif ») pour le programme est détaillé dans la table ci-dessous. Ce Budget Illustratif sera expliqué dans la Lettre d'Exécution initiale et comportera les contributions d'aussi bien le Gouvernement des Etats-Unis que le Gouvernement de Burkina Faso. Des changements peuvent être faits au Plan Budgétaire par écrit par les représentants autorisés des Parties sans amendement formel à l'Accord, si de tels changements n'entraînent pas l'augmentation de la contribution de l'USAID de manière à excéder la somme indiquée dans la Section 3.1 de l'Accord.

VII. SUIVI ET ÉVALUATION

Le suivi et l'évaluation du programme seront basés sur des évaluations aussi bien quantitatives que qualitatives et seront effectués par le Ministère de l'Éducation de Base et de l'Alphabétisation

avec l'assistance technique fournie conformément à cet Accord par une équipe technique de l'USAID.

L'accomplissement des résultats et l'Objectif Stratégique sera basé sur la mesure des indicateurs de performance suivants :

- Taux d'Inscription:
 - 1) Pour chaque nouvelle école, une inscription escomptée de 25 jeunes filles préalablement non inscrites par an à l'école primaire ; et
 - 2) Dans chacune des 10 provinces, une augmentation de 3% du taux d'inscription des jeunes filles à l'école primaire à partir de la date d'achèvement.
- Taux de Présence
 - 1) Aux nouvelles écoles, un taux de présence minimal de 86 % des élèves chaque année.

L'inscription sera évaluée sur une base annuelle et la présence sur une base mensuelle. L'USAID recrutera un gestionnaire de programme basé à l'Ambassade des Etats-Unis à Ouagadougou pour suivre l'exécution quotidienne du programme. Par ailleurs un officier technique, Cognizant Technical Officer (CTO) sera chargé de superviser cette personne à partir du bureau de USAID/WARP Accra, Ghana. Ce CTO effectuera une visite de suivi trimestrielle, si nécessaire plus, pour s'assurer de l'exécution correcte et non interrompue du programme. D'autres membres du personnel de WARP peuvent fournir de l'assistance technique supplémentaire si nécessaire.

De plus, le Gouvernement suivra toutes les réalisations (y compris, mais pas seulement le programme de construction d'écoles et de garderies «école bisongo», la formation en alphabétisation, etc.) pour s'assurer que la performance est conforme aux termes de cet Accord, au budget et au plan financier.

Le MCC peut à ses propres frais, exécuter, ou peut embaucher un expert extérieur pour entreprendre les évaluations indépendantes des réalisations, des Résultats et l'Objectif de temps en temps.

BUDGET DETAILLE

Le budget est estimé à 12.900.000 dollars américains, dont 10.537.000 \$ sont pour la construction et les activités du programme et 1.815.000 \$ sont pour des dépenses de gestion. Les Coûts de construction représentent 8.848.000 \$ et Les activités concernant la politique représentent 1.689.000 \$. Les coûts de l'évaluation interne, du suivi mensuel, du contrôle et de l'évaluation sont évalués à 548.000 \$ au cours des deux ans du programme. Ceci est un budget illustratif dans la mesure où les détails concernant les coûts de gestion ne seront seulement disponibles que lorsque les partenaires d'exécution seront sélectionnés. Le détail des lignes budgétaires sera développé en profondeur au moment de l'attribution de l'Accord aux partenaires d'exécution, pourvu que ces lignes budgétaires ne dépassent en aucun cas le montant total de la subvention.

Description	Montant (en US\$)
1. 2. Coût total du programme	12.900.000
3. Gestion	1.815.000
4. Construction	8.848.000
5. Politiques	1.689.000
6. Évaluation/contrôle Interne	548.000