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DEFENSE NUCLEAR FACILITIES SAFETY BOARD

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February 23, 1999

Dr. Robert Van Hook
Lockheed Martin Energy Systems
P.O. Box 2009
Oak Ridge, Tennessee 37831-8005

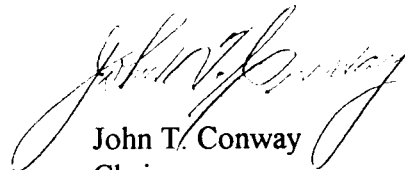
Dear Dr. Van Hook:

The Defense Nuclear Facilities Safety Board (Board) is aware of the Workshop you recently hosted on Integrated Safety Management for Lockheed corporate officers responsible for performing work for the Department of Energy at Hanford, Sandia, Nevada, Idaho and your Energy Research Laboratory. The Board understands that this initiative was aimed at sharing experiences in planning and performing hazardous work safely. It is understood the workshop was highly beneficial. Among other things it led to the identification of a number of generic matters that merited further Lockheed management attention and a Lockheed focus group was established to address them.

The Board commends Lockheed for this initiative. As you know, the Board has encouraged corporations such as yours to develop and implement a safety management approach that reflects a corporate-wide safety philosophy and safe work ethic, with adaptation to the specifics of the hazardous work done at different sites.

The benefits that Lockheed gains from such commonality in approach and the sharing of good practices among their component companies can be further advanced to the Department of Energy's benefit from your leadership of the Energy Facilities Contractors Group (EFCOG). The Board encourages you and the EFCOG to continue your efforts to achieve improved safety in the workplace.

Sincerely,



John T. Conway
Chairman

c: The Honorable Victor H. Reis
The Honorable David Michaels
Mr. Mark B. Whitaker, Jr.
Mr. R. J. Stevens