# Appendix A – Key Statistics

# V. Appendixes

Se	lec	ted	Sta	tist	ics

Dollars in millions	For the year ended December				er :	31
	2003		2002			2001
Bank Insurance Fund						
Financial Results						
Revenue	\$ 1,626	\$	1,796		\$	1,997
Operating Expenses	805		821			786
Insurance Losses and Expenses	(921)		(70)			1,774
Net Income/(Loss)	1,742		1,045			(563)
Comprehensive Income/(Loss)	1,732		1,611			(536)
Insurance Fund Balance	\$ 33,782	\$	32,050		\$	30,439
Fund as a Percentage of Insured Deposits	1.31%		1.27%			1.26%
Selected Statistics						
Total BIF - Member Institutions	8,043 🔻		8,171			8,326
Problem Institutions	103		124			90
Total Assets of Problem Institutions	\$ 29,371	\$	34,000		\$	32,000
Institution Failures	3		10			3
Total Assets of Current Year Failed Institutions	\$ 1,097	\$	2,508		\$	54
Number of Active Failed Institution Receiverships	31		37			36

# Savings Association Insurance Fund

Financial Results			
Revenue	\$ 547	\$ 589	\$ 733
Operating Expenses	130	124	102
Insurance Losses and Expenses	(83)	(155)	462
Net Income	500	620	169
Comprehensive Income	493	812	176
Insurance Fund Balance	\$ 12,240	\$ 11,747	\$ 10,935
Fund as a Percentage of Insured Deposits	1.40%	1.37%	1.36%

# Selected Statistics

		_		
Total SAIF - Member Institutions	1,194		1,244	1,287
Problem Institutions	13		24	24
Total Assets of Problem Institutions	\$ 933	\$	8,000	\$ 8,000
Institution Failures	0		1	1
Total Assets of Current Year Failed Institutions	\$ 0	\$	50	\$ 2,180
Number of Active Failed Institution Receiverships	2		3	3

▼ As of September 30, 2003.

- Commercial banks and savings institutions. Does not include U.S. branches of foreign banks.
- Savings institutions and commercial banks.

Number and Deposits of BIF-Insured Banks Closed Because of Financial Difficulties, 1934 through 2003
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Dollars in Thousands

203         3         -         3         903,504         -         903,504           2001         13         -         13         2,112,90         -         2,143,01           1999         7         -         6         313,950         -         313,950           1999         7         -         7         1,28,151         -         1,28,151           1997         1         -         1         2,8000         -         2,8000           1997         1         -         1         2,8000         -         2,8000           1998         5         -         5         1,82,280         -         1,82,280           1993         41         -         41         3,13,21,77         -         3,13,21,77         -         3,13,21,77           1992         120         10         10         41,160,98         4,251,60         -         2,429,507         3,36,76,73         3,373,73,73           1999         2,260         -         2,27,133         -         41,420,301         -         44,49,73,100         -         44,215,00         -         42,950,302         14,420,301         -         44,49,73,100         -		inks	posits of Insured Ba	De	anks	Number of Insured Ba		
2003         3         -         3         903,504         -         903,504           2001         13         -         13         2.12,90,0         -         2.14,90,0         -         2.14,90,0         -         1.14,90,0         -         1.14,90,0         -         1.14,90,0         -         1.14,90,0         -         1.14,90,0         -         1.14,90,0         -         1.14,90,0         -         1.14,90,0         -         1.14,90,0         -         2.14,90,0         -         2.14,90,0         -         2.26,40,0         -         2.26,40,0         -         2.26,40,0         -         2.26,40,0         -         2.26,40,0         -         1.22,17,7         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,77         -         3.13,21,	Assets	Disbursements	Disbursements	Total	Disbursements	Disbursements	Total	Year
2022         10         -         10         2.12/501         -         2.12/501           2000         6         -         6         311/501         -         315/576           1998         3         -         3         335/576         -         335/576           1997         1         -         1         28/600         -         28/600           1998         5         -         5         168/220         -         325/576           1998         6         -         6         632/700         -         325/576           1999         10         10         10         41/32/688         -         35/576           1999         12/4         -         12/24         57/57/53         -         53/57/73           1990         12/24         -         12/24         53/57/73         -         32/49/31           1998         20/6         -         20/6         24/97/307         -         42/97/307           1998         20/6         -         20/6         24/97/307         -         42/97/307           1998         20/6         -         12/2         29/7/37         -         2/4/97/307 </th <th>\$ 258,418,418</th> <th>\$ 213,425,025</th> <th>\$ 4,298,814</th> <th>\$ 217,723,839</th> <th>2,094</th> <th>19</th> <th>2,113</th> <th>Total</th>	\$ 258,418,418	\$ 213,425,025	\$ 4,298,814	\$ 217,723,839	2,094	19	2,113	Total
2001         3         49,06          439,06          439,06           0000         -         -         319,00           319,00           319,00           319,00	1,096,724					-		
9999         7         -         7         1.2.66, 151         -         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 5, 7, 7         -         33, 7, 7         -         33, 7, 7         -         33, 7, 7         -         33, 7, 7         -         33, 7, 7         -         33, 7, 7         -         33, 7, 7         -         33, 7, 7         -         33, 7, 7         -         33, 7         -         33, 7         -         33, 7         -         33, 7         -         33, 7         -         33, 7         -         33, 7         -         33, 7         -         33, 7         -         33, 7         -         13, 7         1, 7         1, 1, 1, 1, 1, 2, 1, 1, 1, 1, 1, 1, 1, 2, 1, 1, 1, 1, 1, 1, 2, 1, 1, 1, 1, 1, 1, 1, 2, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	2,507,565 54,470		-			_		
998         33          33         335,076          235,076           996         55          5         166,228          6,62,700          2,800          2,800          1,82,717          3,33,717           1,4,37,300           2,491,503           2,491,503           2,491,503           3,421,504           3,421,504           3,421,504           3,	378,088		-			-		
9965-6148/228-168/228997131121,23,488-1,22,48899341-413,132,1773,132,1779921201011041,160,9984,257,66736,092,231998266-26624,201-44,170,098999266-26624,211,00-4,217,163999266-26624,211,00-6,211,500998260-26624,211,00-6,211,500997138-1386,411,00-6,211,500998138-1386,411,00-6,211,500996138-1386,411,00-6,211,500996138-1208,059,441-8,059,44199110-103,28,020-2,285,16299348-485,441,649-5,441,66899479-708,154-8,541,54995133-1339,574-3,26,0209987-784,154-84,15499910-1010,069-10,07699987-784,154-84,1549976-6205,008-205,03897613-13-1339,174 <td< td=""><td>1,423,819 370,400</td><td></td><td>_</td><td></td><td></td><td>-</td><td></td><td></td></td<>	1,423,819 370,400		_			-		
996         6         -         6         632,700         -         632,700           993         13         1         -         1236,488         -         1338,417           993         120         100         1114         4115,977         -         3,132,177           990         126         -         148         144,133300         -         144,33301           990         163         -         2260         24,005,501         -         24,005,511           988         200         -         2260         24,005,502         -         24,005,511           988         120         -         1184         -         184         -         24,005,511           986         120         -         120         8,05,441         -         8,05,441,000           981         10         -         120         8,05,441         -         8,05,441,000           981         10         -         10         3,86,102         -         2,83,162           981         10         -         10         3,86,102         -         16,80,402           989         10         -         10         216,300         <	25,921		-			-		997
9993         13         1         12         1.236,488         -         1.236,488           9903         141         -         411         3.132,177         4.257,667         3.833,231           9904         168         -         168         114,473,300         -         53.731,763           9909         168         -         168         14.473,300         -         24.931,302           9909         206         -         200         24.931,302         -         24.931,302           989         200         -         200         24.931,302         -         24.931,302           986         138         -         138         4.671,100         -         24.931,302           981         70         -         709         2.883,162         -         2.883,162           982         42         -         48         5.441,608         -         5.441,608           981         100         -         100         3.826,022         -         3.826,022           981         10         -         10         3.826,022         -         3.826,022           981         10         -         10         2.4680	182,502		-			-		
992         120         10         110         41,150,898         4,257,667         30,893,231           990         166         -         124         5,375,1763         -         51,751,763           990         166         -         124         5,375,1763         -         14,473,300           989         2006         -         200         24,931,302         -         24,931,302           988         2000         -         130         6,471,100         -         6,411,101           986         139         -         130         6,471,100         -         6,411,101           984         70         -         170         2883,162         -         9,908,379           981         10         -         42         9,908,379         -         9,908,379           981         10         -         10         110,666         -         10,666           976         10         -         10         216,300         -         226,508           977         6         -         0         205,208         -         205,708           977         6         -         10         246,800         -	753,024 1,392,140		_			- 1		
990         124         -         124         53,751,763         -         63,751,763           989         206         -         24090,551         -         24,090,551         -         24,090,551           987         184         -         184         6,281,500         -         6,241,000           986         138         -         138         6,471,100         -         6,281,000           985         120         -         120         8,059,411         -         8,069,411           986         138         -         138         6,471,100         -         6,281,000           987         120         -         120         8,059,411         -         8,069,411           988         48         -         42         9,003,79         -         -         5,441,666           970         10         -         10         3,260,020         -         3,260,020           978         7         -         -         7         854,154         -         10,020           977         6         -         -         6         205,208         -         10,025,38           977         6         - </td <td>3,539,373</td> <td></td> <td>-</td> <td></td> <td></td> <td>-</td> <td></td> <td></td>	3,539,373		-			-		
990         168         -         168         14,473,300         -         14,473,300           989         206         -         226         24,931,302         -         24,931,302           987         184         -         184         6,815,500         -         6,621,300           986         133         -         138         6,471,100         -         6,471,100           984         79         -         79         2,833,162         -         2,833,162           981         10         -         48         5,441,068         -         2,833,162           982         42         -         42         9,908,379         -         9,908,379           981         10         -         10         3,826,022         -         2,838,162           977         10         -         10         10,666         -         2,838,162           977         13         -         10         10,666         -         3,95,74           973         13         -         13         3,95,74         -         3,95,74           974         6         -         46         1,57,856         -         1,20,88	44,197,009 63,119,870		4,257,667			- 10		
988         200          240         24.931,302          24.991,302           986         138          138         6,471,100          6,281,500           986         120          120         8,059,441          6,881,502           984         79          79         2,383,162          2,883,162           982         42         -         48         5,441,406          2,883,162           981         10          10         3,28,0022          2,883,162           981         10          10         3,28,0022          2,16,300           987         17          110,464          110,464           977         6          6         205,028          286,203           976         13          13         3,39,574          389,574          286,406           977         6          6         132,058          12,058           973         4         -         4         10,5783	15,660,800		-			-		
987         184         -         184         6.281,500         -         6.281,500           986         138         -         138         6.471,100         -         6.471,100           985         120         -         120         8.059,441         -         8.059,441           983         48         -         42         9.093,379         -         5.441,608           981         10         -         10         3.826,022         -         3.826,022           980         10         -         10         3.826,022         -         3.826,022           980         10         -         10         110,696         -         110,696           977         7         -         7         854,154         -         120,608           977         6         -         6         205,208         -         205,208           973         6         -         6         207,208         -         205,208           973         6         -         6         971,296         -         205,208           973         6         -         6         971,296         -         20,2348	29,168,596		-			-		
986         138         -         138         6.471.100         -         6.471.100           985         79         -         79         2.883.162         -         2.883.162           984         -         48         5.441.608         -         2.883.162         -           982         48         -         48         5.441.608         -         9.908.379           982         10         -         10         3.826.022         -         9.908.379           980         10         -         10         3.16.082.022         -         3.826.022           970         10         -         10         110.696         -         110.696           977         6         -         6         205.208         -         205.208           975         13         -         13         3.9574         -         3.9574           974         4         -         4         1.578.832         -         1.357.832           975         13         -         13         2.947.926         -         20.480           973         6         -         6         971.296         -         20.480	35,697,789 6,850,700		_			_		
984         79          79         2.883,162          2.883,162           982         48          48         5.441,008         -         5.441,009           982         40         -         42         9.908,77         -         9.908,77           981         10         -         10         3.826,022         -         3.826,022           980         100         -         100         216,300         -         216,300           979         10         -         10         3.826,022         -         126,300           976         16         -         10         216,300         -         205,708           977         6         -         6         205,708         -         205,708           975         13         -         13         339,574         -         395,74           974         4         -         4         1,578,832         -         1,578,832           973         6         -         6         912,058         -         1,578,832           970         7         -         7         54,806         -         2,2,648	6,991,600	6,471,100	-	6,471,100	138	-	138	986
983         483          488         5.441.008          5.441.008           991         4.0          4.2         9.908.379          3.885.022          3.885.022           991         10          10         3.265.022          3.885.022           979         10          10         3.685.022          3.885.023           979         10          10         3.685.022          3.885.023           976         6          6         205.208          6.84.859           975         13          13         339.74          339.574           973         4         -         4         1.575.832          132.058           971         6          6         132.068          132.058           971         6          7         4.03.06         -         22.52.08           972         -         7         7         3.20.58          132.058           971         5         3         -         7	8,741,268 3,276,411					_		
981         10          10         3.82.022          3.82.022           980         10          10         110.696          110.696           979         10          10         110.696          10.696           977         6          6         205.208          205.208           976         13          13         339.574          339.574           974         4         -         4         1.575.832          1.575.832           973         6          6         971.296         -         20.480           972         1          1         20.480         -         20.480           971         6         -         6         132.058         -         132.058           970         7         -         7         54.306         -         44.0134           968         3         -         7         103.523         -         103.523           964         7         -         7         23.444         -         23.444           962	7,026,923		-			-		
980         10          10         216.300          216.300           979         10          7         854.154          854.154           976         16          16         864.859          864.859           976         13          13         339.574          864.859           976         13          16         864.859          864.859           971         4         -         6         971.862          1.575.852           973         6          6         971.862          972.926           972         6          6         971.862          1.575.852           974         4          6         132.058          133.058           970         7          7         7.41.866          133.058           976         4          10.05.23         -         103.523         -         103.523           976         7          7         7.23.438         -         23.438	11,632,415		-			-		
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	4,859,060 236,164		_			_		
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	132,988		_		10	_	10	
77616 $864,859$ - $864,859$ $775$ 13-13 $339,574$ - $339,574$ $774$ 4-1,575,832- $1,575,832$ $773$ 6-6 $971,296$ - $20,480$ $771$ 6-6 $132,058$ - $132,058$ $772$ 1-1 $20,480$ - $20,480$ $771$ 6-9 $40,134$ - $40,134$ $771$ 6-7 $48,066$ - $40,134$ $771$ 6-7 $10,573$ - $20,480$ $771$ 6-7 $10,1878$ - $22,524$ $776,80,06$ -7- $70,0523$ - $10,878$ $766,77$ -7 $23,444$ - $22,3444$ - $766,780$ -7 $23,444$ - $23,448$ $766,77$ -7 $23,444$ - $23,444$ $766,783$ - $30,113$ $30,11$ $30,11$ $761,153$ -1 $6,930$ - $8,936$ $764,273$ -2 $23,444$ - $4,930$ $764,273$ -2 $23,444$ - $4,930$ $764,273$ $23,444$ $1,163$ $764,274$ - $22,933$ - $11,330$ $765,33$ -11,330- $11,330$ $765,44$ -2 $29,986$ - $3,408$ $765,$	994,035		-			-		
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	232,612 1,039,293					_		
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	419, 950		-		13	-	13	
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	3,822,596		-			-		
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	1,309,675 22,054		_			_		
9699-940,134-40,1349683-3 $22,524$ - $22,524$ 96744-4 $10,878$ - $10,373$ 9667-7 $103,523$ - $103,523$ 9655-5 $43,861$ - $43,861$ 9647-2 $23,444$ - $23,438$ 9632-2 $23,444$ - $23,438$ 9645-5 $8,936$ - $8,936$ 965110 $3,011$ 009615-5 $8,936$ - $8,936$ 9601-4 $8,240$ - $8,240$ 9793-2 $11,330$ - $11,330$ 9584-4 $8,240$ - $8,240$ 957211 $11,247$ $10,084$ $1,163$ 9565-5 $11,953$ - $11,953$ 958422 $44,711$ $26,449$ $8,262$ 9572-2 $3,170$ - $3,170$ 9555-5 $11,953$ - $11,953$ 9542-2 $3,170$ - $3,170$ 9555-3 $3,170$ - $3,478$ 9564-4 $5,513$ - $5,513$ 9574-1 $4$ </td <td>196,520</td> <td>132,058</td> <td>-</td> <td>132,058</td> <td></td> <td>-</td> <td></td> <td>971</td>	196,520	132,058	-	132,058		-		971
9683-3 $22,524$ - $22,524$ 9674-410,878-10,8789667-7103,523-103,5239655-543,861-43,8619647-723,438-23,4389632-223,444-23,4449621103,0113,01109615-58,936-8,9369601-16,930-6,9309593-32,593-2,5939584-48,240-8,24095721111,24710,0841,1639562-511,953-11,9539542-2998-99895342-23,408-9542-23,408-3,408955-5-3,170-3,1709512-23,408-3,4089523-33,170-3,40894951-15,695-5,5139483-3,408-5,69594815,695-5,6959481,915-<	62,147 43,572		_			_		
966         7         -         7         103,523         -         103,523           965         5         -         5         43,861         -         43,861           964         7         -         7         23,438         -         23,444           963         2         -         2         23,444         -         23,444           962         1         1         0         3,011         3,011         0           961         5          1         6,930         -         8,936           960         1         -         1         6,930         -         2,593           958         3         -         3         2,593         -         2,593           958         4         -         4         8,240         -         8,240           957         2         1         1         1,1,247         10,084         1,163           956         2         -         2         11,953         -         11,953           954         2         -         2         4,4711         2,444,711         2,444,94         8,242           952         3 </td <td>25,154</td> <td></td> <td>-</td> <td></td> <td></td> <td>-</td> <td>3</td> <td></td>	25,154		-			-	3	
965         5         -         5         43,861         -         43,861           964         7         -         7         23,438         -         23,438           963         2         -         2         23,434         -         23,434           962         1         1         0         3,011         3,011         0           961         5         -         5         8,936         -         8,936           960         1         -         1         6,930         -         2,593           959         3         -         3         2,593         -         2,593           957         2         1         1         1,247         10,084         1,163           956         2         -         2         11,330         -         11,353           955         5         -         5         11,953         -         11,953           951         2         -         2         44,711         26,449         18,262           952         3         -         3         3,170         -         3,170           953         4         2 <t< td=""><td>11,993</td><td></td><td>-</td><td></td><td></td><td>-</td><td></td><td></td></t<>	11,993		-			-		
964         7         -         7         23,438         -         23,444           963         2         -         2         23,444         -         23,444           962         1         1         0         3,011         3,011         0           961         5         -         5         8,936         -         8,936           960         1         -         1         6,930         -         6,930           959         3         -         3         2,593         -         2,593           958         4         -         4         8,240         -         8,240           957         2         1         1         11,247         10,084         1,163           956         2         -         2         11,330         -         11,953           954         2         -         2         998         -         998           953         4         2         2         44,711         26,449         18,262           950         4         -         4         5,513         -         5,513           951         2         -         2 <td>120,647 58,750</td> <td></td> <td>_</td> <td></td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td>_</td> <td></td> <td></td>	120,647 58,750		_		· · · · · · · · · · · · · · · · · · ·	_		
962         1         1         0         3,011         3,011         0           961         5         -         5         8,936         -         8,936         -         8,936         -         9,936         -         6,930         -         6,930         -         6,930         -         6,930         -         2,593         -         2,593         -         2,593         -         2,593         -         2,593         -         2,593         -         2,593         -         2,593         -         2,593         -         2,593         -         2,593         -         2,593         -         11,330         -         11,330         -         11,330         -         11,330         -         11,330         -         11,330         -         11,953         -         11,953         -         11,953         -         11,953         -         11,953         -         11,953         -         11,953         -         11,953         -         11,953         -         11,953         -         11,953         -         11,953         -         11,953         -         3,970         -         3,170         -         3,408         -	25,849	23,438	-	23,438		-		964
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	26,179 N/A		3.011			- 1		
959         3         -         2,593         -         2,593           958         4         -         4         8,240         -         8,240           957         2         1         11,247         10,084         1,163           956         2         -         2         11,330         -         11,330           955         5         -         2         11,953         -         11,953           954         2         -         2         998         -         998           953         4         2         2         44,711         26,449         8,262           952         3         -         3         3,170         -         3,170           951         2         -         4         5,513         -         5,513           950         4         -         4         6,665         1,190         5,475           949         5         1         4         6,665         1,190         5,475           948         3         -         3         10,674         -         10,674           947         5         -         1         3,47	9,820		-		5	-	5	
958         4          4         8,240          8,240           957         2         1         1         11,247         10,084         1,163           956         2          2         11,330          11,953           955         -         5         11,953          11,953          11,953           954         2         -         2         998          998         -         11,953           955         3         4         2         2         44,711         26,449         18,262           952         3          2         3,408         -         3,170           951         2         -         2         3,408         -         3,408           950         4         -         4         5,513         -         5,513           949         5         1         4         6,665         1,190         5,475           948         3         -         1         3,47         -         10,674           947         5         -         5,695         -         5,695         -	7,506		-			-		
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	2,858 8,905		_			_		
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$	1,253	1,163	10,084	11,247		1		957
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	12,914 11,985		_			_		
952         3         -         3         3,170         -         3,170           951         2         -         2         3,408         -         3,408           950         4         -         4         5,513         -         5,513           949         5         1         4         6,665         1,190         5,475           948         3         -         3         10,674         -         10,674           947         5         -         5         7,040         -         7,040           946         1         -         1         347         -         347           945         11         -         1         5,695         -         5,695           944         2         -         2         1,915         -         1,915           943         5         -         5         12,525         -         12,525           942         20         -         20         19,185         -         19,185           941         15         -         15         29,717         -         29,717	1,138		-			-		
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	18,811		26,449			2		
950         4         -         4         5,513         -         5,513           949         5         1         4         6,665         1,190         5,475           948         3         -         3         10,674         -         10,674           947         5         5         -         5         7,040         -         7,040           946         1         -         1         347         -         347           945         11         -         1         347         -         347           945         12         -         2         1,915         -         1,915           944         2         -         20         1,915         -         1,2525           943         5         -         20         19,185         -         19,185           941         15         -         15         29,717         -         29,717	2,388 3,050		_			_		
948         3         -         3         10,674         -         10,674           947         5         -         5         7,040         -         7,040           946         1         -         1         347         -         347           945         1         -         1         5,695         -         5,695           944         2         -         2         1,915         -         1,915           943         5         -         5         12,525         -         1,2525           942         20         -         20         19,185         -         19,185           941         15         -         15         29,717         -         29,717	4,005	5,513		5,513	4	_	4	950
947         5         -         5         7,040         -         7,040           946         1         -         1         347         -         347           945         1         -         1         5,695         -         5,695           944         2         -         2         1,915         -         1,915           943         5         -         5         12,525         -         12,525           942         20         -         20         19,185         -         19,185           941         15         -         15         29,717         -         29,717	4,886 10,360		1,190			1		
946         1         -         1         347         -         347           945         1         -         1         5,695         -         5,695           944         2         -         2         1,915         -         1,915           943         5         -         5         12,525         -         12,525           942         20         -         20         19,185         -         19,185           941         15         -         15         29,717         -         29,717	6,798		_			_		
944         2         -         2         1,915         -         1,915           943         5         -         5         12,525         -         12,525           942         200         -         200         19,185         -         19,185           941         15         -         15         29,717         -         29,717	351	347	-	347	1	-	1	946
943         5         -         5         12,525         -         12,525           942         20         -         20         19,185         -         19,185           941         15         -         15         29,717         -         29,717	6,392 2,098		_			_		
941 15 – 15 29,717 – 29,717	14,058	12,525		12,525	5	-	5	943
	22,254 34,804					_		
74V 4.0 - 14743U - 14743U	161,898	142,430		142,430	43		43	940
939 60 – 60 157,772 – 157,772	181,514	157,772	-	157,772	60	-	60	939
938 74 – 74 59,684 – 59,684 937 77 2 75 33,677 328 33,349	69,513 40,370					-		
936 69 – 69 27,508 – 27,508	31,941				69	2 –	69	
935         26         1         25         13,405         85         13,320           934         9         -         9         1,968         -         1,968	17,242 2,661	13,320	85	13,405		1		

 1934
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 1,968
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 Does not include institutions that received FDIC assistance and were not closed. Also does not include institutions insured by the Savings Association Insurance Fund (SAIF), which was established by the Financial Institutions Reform, Recovery, and Enforcement Act of 1989.

# Recoveries and Losses by the Bank Insurance Fund on Disbursements for the Protection of Depositors, 1934 through 2003

Dollars in Thousands

		housands	All Cases <sup>1</sup>			Deposit Payoff Cases <sup>2</sup>						
Year	Number of Banks	Disbursements	Recoveries	Estimated Additional Recoveries	Estimated Losses	Number of Banks	Disbursements	Recoveries	Estimated Additional Recoveries	Estimated Losses		
Total	2,224	111,307,051	72,294,084	512,972	38,499,995	608	16,142,756	11,227,291	162,109	4,753,356		
<b>2003</b> 2002 2001 2000 1999 1998 1997	<b>3</b> 10 3 6 7 3 1	887,703 2,031,376 48,676 268,730 1,244,453 286,594 25,546	<b>654,705</b> 1,235,284 40,165 230,174 416,848 53,152 20,520	<b>129,617</b> 236,344 2,721 9,725 118,926 3,167 0	<b>103,381</b> 559,748 5,790 28,831 708,679 230,275 5,026	0 5 0 0 0 0 0	<b>0</b> 1,585,246 0 0 0 0 0 0	<b>0</b> 998,412 0 0 0 0 0	<b>0</b> 162,054 0 0 0 0 0	0 424,780 0 0 0 0		
1996 1995 1994 1993 1992 1991 1990	5 6 13 41 122 127 169	169,386 609,045 1,224,769 1,797,302 14,172,884 21,412,652 10,816,599	130,729 524,515 1,045,686 1,150,863 10,502,090 15,271,553 8,040,376	0 58 32 198 1,711 5,015 1,975	38,657 84,472 179,051 646,241 3,669,083 6,136,084 2,774,248	0 0 5 25 21 20	0 0 261,203 1,890,869 1,468,407 2,182,580	0 0 159,268 1,398,731 1,000,733 1,648,969	0 0 0 0 0 0	0 0 101,935 492,138 467,674 533,611		
1989 1988 1987 1986 1985 1984 1983	207 280 203 145 120 80 48	11,445,829 12,163,006 5,037,871 4,790,969 2,920,687 7,696,215 3,807,082	5,244,819 5,244,866 3,015,160 3,015,252 1,913,452 6,056,061 2,400,044	3,428 0 55 0 0 0 0 0	6,197,582 6,918,140 2,022,656 1,775,717 1,007,235 1,640,154 1,407,038	32 36 51 40 29 16 9	2,116,556 1,252,160 2,103,792 1,155,981 523,789 791,838 148,423	1,262,140 822,612 1,400,945 739,659 411,175 699,483 122,484	0 55 0 0 0 0	854,416 429,548 702,792 416,322 112,614 92,355 25,939		
1982 1981 1980 1979 1978 1977 1976	42 10 11 10 7 6 17	2,275,150 888,999 152,355 90,489 548,568 26,650 599,397	1,106,579 107,221 121,675 74,372 512,927 20,654 561,532	0 0 0 0 0 0 0	1,168,571 781,778 30,680 16,117 35,641 5,996 37,865	7 2 3 3 1 0 3	277,240 35,736 13,732 9,936 817 0 11,416	206,247 34,598 11,427 9,003 613 0 9,660	0 0 0 0 0 0 0	70,993 1,138 2,305 933 204 0 1,756		
1975 1974 1973 1972 1971 1970 1969	13 5 6 2 7 7 7 9	332,046 2,403,277 435,238 16,189 171,646 51,566 42,072	292,431 2,259,633 368,852 14,501 171,430 51,294 41,910	0 0 0 0 0 0 0	39,615 143,644 66,386 1,688 216 272 162	3 0 3 1 5 4 4	25,918 0 16,771 16,189 53,767 29,265 7,596	25,849 0 16,771 14,501 53,574 28,993 7,513	0 0 0 0 0 0 0	69 0 1,688 193 272 83		
1968 1967 1966 1965 1964 1963 1962	3 4 7 5 7 2 0	6,476 8,097 10,020 11,479 13,712 19,172 0	6,464 7,087 9,541 10,816 12,171 18,886 0	0 0 0 0 0 0	12 1,010 479 663 1,541 286 0	0 4 1 3 7 2 0	0 8,097 735 10,908 13,712 19,172 0	0 7,087 735 10,391 12,171 18,886 0	0 0 0 0 0 0	0 1,010 0 517 1,541 286 0		
1961 1960 1959 1958 1957 1956 1955	5 1 3 4 1 2 5	6,201 4,765 1,835 3,051 1,031 3,499 7,315	4,700 4,765 1,738 3,023 1,031 3,286 7,085	0 0 0 0 0 0 0	1,501 0 97 28 0 213 230	5 1 3 3 1 1 4	6,201 4,765 1,835 2,796 1,031 2,795 4,438	4,700 4,765 1,738 2,768 1,031 2,582 4,208	0 0 0 0 0 0	1,501 0 97 28 0 213 230		
1954 1953 1952 1951 1950 1949 1948	2 2 3 2 4 4 3	1,029 5,359 1,525 1,986 4,404 2,685 3,150	771 5,359 733 1,986 3,019 2,316 2,509	0 0 0 0 0 0 0	258 0 792 0 1,385 369 641	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0		
1947 1946 1945 1944 1943 1942 1941	5 1 2 5 20 15	2,038 274 1,845 1,532 7,230 11,684 25,061	1,979 274 1,845 1,492 7,107 10,996 24,470	0 0 0 0 0 0 0	59 0 40 123 688 591	0 0 1 4 6 8	0 0 404 5,500 1,612 12,278	0 0 364 5,377 1,320 12,065	0 0 0 0 0 0	0 0 40 123 292 213		
1940 1939 1938 1937 1936 1935 1934	43 60 74 75 69 25 9	87,899 81,828 34,394 20,204 15,206 9,108 941	84,103 74,676 31,969 16,532 12,873 6,423 734	0 0 0 0 0 0 0 0	3,796 7,152 2,425 3,672 2,333 2,685 207	19 32 50 50 42 24 9	4,895 26,196 9,092 12,365 7,735 6,026 941	4,313 20,399 7,908 9,718 6,397 4,274 734	0 0 0 0 0 0 0	582 5,797 1,184 2,647 1,338 1,752 207		

continued on next page

# Recoveries and Losses by the Bank Insurance Fund on Disbursements for the Protection of Depositors, 1934 through 2003 (continued)

Dollars in Thousands

		Deposit	Assumption C	ases		Assistance Transactions <sup>1</sup>						
Year	Number of Banks	Disbursements	Recoveries	Estimated Additional Recoveries	Estimated Losses	Number of Banks	Disbursements	Recoveries	Estimated Additional Recoveries	Estimated Losses		
Total	1,475	83,533,939	54,866,918	350,863	28,316,158	141	11,630,356	6,199,875	0	5,430,481		
<b>2003</b> 2002 2001 2000 1999	<b>3</b> 5 3 6 7	<b>887,703</b> 446,130 48,676 268,730 1,244,453	<b>654,705</b> 236,872 40,165 230,174 416,848	<b>129,617</b> 74,290 2,721 9,725 118,926	<b>103,381</b> 134,968 5,790 28,831 708,679	<b>0</b> 0 0 0	<b>0</b> 0 0 0	<b>0</b> 0 0 0	<b>0</b> 0 0 0	<b>0</b> 0 0 0		
1998 1997	3 1	286,594 25,546	53,152 20,520	3,167	230,275 5,026	0	0 0	0 0	0 0	0		
1996 1995 1994 1993 1992 1991 1990	5 6 13 36 95 103 148	169,386 609,045 1,224,769 1,536,099 12,280,529 19,938,128 8,629,084	130,729 524,515 1,045,686 991,595 9,102,123 14,267,727 6,388,810	0 58 32 198 1,711 5,015 1,975	38,657 84,472 179,051 544,306 3,176,695 5,665,386 2,238,299	0 0 0 2 3 1	0 0 1,486 6,117 4,935	0 0 1,236 3,093 2,597	0 0 0 0 0 0 0	0 0 250 3,024 2,338		
1989 1988 1987 1986 1985 1985 1984 1983	174 164 133 98 87 62 35	9,326,725 9,180,495 2,773,202 3,476,140 1,631,166 1,373,198 2,893,969	3,982,427 4,232,545 1,613,502 2,209,924 1,095,601 941,674 1,850,553	3,428 0 0 0 0 0 0 0 0	5,340,870 4,947,950 1,159,700 1,266,216 535,565 431,524 1,043,416	1 80 19 7 4 2 4	2,548 1,730,351 160,877 158,848 765,732 5,531,179 764,690	252 189,709 713 65,669 406,676 4,414,904 427,007	0 0 0 0 0 0 0	2,296 1,540,642 160,164 93,179 359,056 1,116,275 337,683		
1982 1981 1980 1979 1978 1977 1976	25 5 7 6 6 13	268,372 79,208 138,623 80,553 547,751 26,650 587,981	213,578 71,358 110,248 65,369 512,314 20,654 551,872	0 0 0 0 0 0 0	54,794 7,850 28,375 15,184 35,437 5,996 36,109	10 3 1 0 0 0 1	1,729,538 774,055 0 0 0 0 0 0	686,754 1,265 0 0 0 0 0 0	0 0 0 0 0 0 0	1,042,784 772,790 0 0 0 0 0 0		
1975 1974 1973 1972 1971 1970 1969	10 4 3 0 1 3 5	306,128 2,403,277 418,467 0 117,879 22,301 34,476	266,582 2,259,633 352,081 0 117,856 22,301 34,397	0 0 0 0 0 0	39,546 143,644 66,386 0 23 0 79	0 1 1 1 0 0		0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0		
1968 1967 1966 1965 1964 1963 1962	3 0 6 2 0 0 0	6,476 0 9,285 571 0 0 0	6,464 0 8,806 425 0 0 0	0 0 0 0 0 0	12 0 479 146 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0		
1961 1960 1959 1958 1957 1956 1955	0 0 1 0 1 1	0 0 255 0 704 2,877	0 0 255 0 704 2,877	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0		
1954 1953 1952 1951 1950 1949 1948	2 2 3 2 4 4 3	1,029 5,359 1,525 1,986 4,404 2,685 3,150	771 5,359 733 1,886 3,019 2,316 2,509	0 0 0 0 0 0 0	258 0 792 0 1,385 369 641	0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0		
1947 1946 1945 1944 1943 1942 1942	5 1 1 1 1 1 14 7	2,038 274 1,845 1,128 1,730 10,072 12,783	1,979 274 1,845 1,128 1,730 9,676 12,405	0 0 0 0 0 0 0	59 0 0 0 396 378	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0		
1940 1939 1938 1937 1936 1935 1934	24 28 24 25 27 1 0	83,004 55,632 25,302 7,839 7,471 3,082 0	79,790 54,277 24,061 6,814 6,476 2,149 0	0 0 0 0 0 0	3,214 1,355 1,241 1,025 995 933 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0		

<sup>1</sup> Totals do not include dollar amounts for the five open bank assistance transactions between 1971 and 1980. Excludes eight transactions prior to 1962 that required no disbursements. Also, disbursements, recoveries, and estimated additional recoveries do not include working capital advances to and repayments by receiverships.

<sup>2</sup> Includes insured deposit transfer cases.

Note: Beginning with the 1997 Annual Report the number of banks in the Assistance Transactions column for 1988 was changed from 21 to 80 and the number of banks in the All Cases column was changed from 221 to 280 to reflect that one assistance transaction encompassed 60 institutions. Also, certain 1982, 1983, 1989 and 1992 resolutions previously reported in either the Deposit Payoff or Deposit Assumption categories were reclassified.

# Income and Expenses, Bank Insurance Fund, from Beginning of Operations, September 11, 1933, through December 31, 2003

Dollars in Millions

			Income					Expenses and L	osses	
Year	Total	Assessment Income	Assessment Credits	Investment and Other Sources	Effective Assessment Rate <sup>1</sup>	Total	Provision for Losses	Administrative and Operating Expenses <sup>2</sup>	Interest and Other Insur. Expenses	Net Income/ (Loss)
Total	\$ 87,129.1	\$ 53,424.8	\$ 6,709.1	\$ 40,413.4		\$ 54,148.9	\$ 36,192.5	\$ 10,966.1	\$ 6,996.3	\$ 32,980.2
<b>2003</b>	<b>1,626.0</b>	<b>80.2</b>	<b>0.0</b>	\$ 1,545.8	0.0020%	<b>(115.7)</b>	(928.5)	<b>805.5</b>	<b>7.3</b>	<b>1,741.7</b>
2002	1,795.9	84.0	0.0	1,711.9	0.0022%	750.6	(87.0)	821.1	16.5	1,045.3
2001	1,996.7	47.8	0.0	1,948.9	0.0014%	2,559.4	1,756.3	785.9	17.2	(562.7)
2000	1,905.9	45.1	0.0	1,860.8	0.0014%	645.2	(153.0)	772.9	25.3	1,260.7
1999	1,815.6	33.3	0.0	1,782.3	0.0011%	1,922.0	1,168.7	730.4	22.9	(106.4)
1998	2,000.3	21.7	0.0	1,978.6	0.0008%	691.5	(37.7)	697.6	31.6	1,308.8
1997	1,615.6	24.7	0.0	1,590.9	0.0008%	177.3	(503.7)	605.2	75.8	1,438.3
1996	1,655.3	72.7	0.0	1,582.6	0.0024%	254.6	(325.2)	505.3	74.5	1,400.7
1995	4,089.1	2,906.9	0.0	1,182.2	0.1240%	483.2	(33.2)	470.6	45.8	3,605.9
1994	6,467.0	5,590.6	0.0	876.4	0.2360%	(2,259.1)	(2,873.4)	423,2	191.1	8,726.1
1993	6,430.8	5,784.3	0.0	646.5	0.2440%	(6,791.4)	(7,677.4)	388.5	497.5	13,222.2
1992	6,301.5	5,587.8	0.0	713.7	0.2300%	(625.8)	(2,259.7)	570.8 <sup>3</sup>	1,063.1	6,927.3
1991	5,790.0	5,160.5	0.0	629.5	0.2125%	16,862.3	15,476.2	284.1	1,102.0	(11,072.3)
1990	3,838.3	2,855.3	0.0	983.0	0.1200%	13,003.3	12,133.1	219.6	650.6	(9,165.0)
1989	3,494.6	1,885.0	0.0	1609.6	0.0833%	4,346.2	3,811.3	213.9	321.0	(851.6)
1988	3,347.7	1,773.0	0.0	1,574.7	0.0833%	7,588.4	6,298.3	223.9	1,066.2	(4,240.7)
1987	3,319.4	1,696.0	0.0	1,623.4	0.0833%	3,270.9	2,996.9	204.9	69.1	48.5
1986	3,260.1	1,516.9	0.0	1,743.2	0.0833%	2,963.7	2,827.7	180.3	(44.3)	296.4
1985	3,385.4	1,433.4	0.0	1,952.0	0.0833%	1,957.9	1,569.0	179.2	209.7	1,427.5
1984	3,099.5	1,321.5	0.0	1,778.0	0.0830%	1,999.2	1,633.4	151.2	214.6	1,100.3
1983	2,628.1	1,214.9	164.0	1,577.2	0.0714%	969.9	675.1	135.7	159.1	1,658.2
1982	2,524.6	1,108.9	96.2	1,511.9	0.0769%	999.8	126.4	129.9	743.5	1,524.8
1981	2,074.7	1,039.0	117.1	1,152.8	0.0714%	848.1	320.4	127.2	400.5	1,226.6
1980	1,310.4	951.9	521.1	879.6	0.0370%	83.6	(38.1)	118.2	3.5	1,226.8
1979	1,090.4	881.0	524.6	734.0	0.0333%	93.7	(17.2)	106.8	4.1	996.7
1978	952.1	810.1	443.1	585.1	0.0385%	148.9	36.5	103.3	9.1	803.2
1977	837.8	731.3	411.9	518.4	0.0370%	113.6	20.8	89.3	3.5	724.2
1976	764.9	676.1	379.6	468.4	0.0370%	212.3	28.0	180.4 <sup>4</sup>	3.9	552.6
1975 1974 1973 1972 1971 1970 1969	689.3 668.1 561.0 467.0 415.3 382.7 335.8	641.3 587.4 529.4 468.8 417.2 369.3 364.2	362.4 285.4 283.4 280.3 241.4 210.0 220.2	410.4 366.1 315.0 278.5 239.5 223.4 191.8	0.0357% 0.0435% 0.0385% 0.0333% 0.0345% 0.0345% 0.0357% 0.0333%	97.5 159.2 108.2 59.7 60.3 46.0 34.5	27.6 97.9 52.5 10.1 13.4 3.8 1.0	67.7 59.2 54.4 49.6 46.9 42.2 33.5	2.2 2.1 1.3 6.0⁵ 0.0 0.0 0.0	591.8 508.9 452.8 407.3 355.0 336.7 301.3
1968	295.0	334.5	202.1	162.6	0.0333%	29.1	0.1	29.0	0.0	265.9
1967	263.0	303.1	182.4	142.3	0.0333%	27.3	2.9	24.4	0.0	235.7
1966	241.0	284.3	172.6	129.3	0.0323%	19.9	0.1	19.8	0.0	221.1
1965	214.6	260.5	158.3	112.4	0.0323%	22.9	5.2	17.7	0.0	191.7
1964	197.1	238.2	145.2	104.1	0.0323%	18.4	2.9	15.5	0.0	178.7
1963	181.9	220.6	136.4	97.7	0.0313%	15.1	0.7	14.4	0.0	166.8
1962	161.1	203.4	126.9	84.6	0.0313%	13.8	0.1	13.7	0.0	147.3

continued on next page

# Income and Expenses, Bank Insurance Fund, from Beginning of Operations, September 11, 1933, through December 31, 2003 (continued)

Dollars in Millions

			Income			Expenses and Losses					
Year	Total	Assessment Income	Assessment Credits	Investment and Other Sources	Effective Assessment Rate <sup>1</sup>	Total	Provision for Losses	Administrative and Operating Expenses <sup>2</sup>	Interest and Other Insur. Expenses	Net Income/ (Loss)	
Total	\$ 87,129.1	\$ 53,424.8	\$ 6,709.1	\$ 40,413.4		\$ 54,148.9	\$ 36,192.5	\$ 10,966.1	\$ 6,996.3	\$ 32,980.2	
1961 1960 1959 1958 1957 1956 1955	147.3 144.6 136.5 126.8 117.3 111.9 105.8	188.9 180.4 178.2 166.8 159.3 155.5 151.5	115.5 100.8 99.6 93.0 90.2 87.3 85.4	73.9 65.0 57.9 53.0 48.2 43.7 39.7	0.0323% 0.0370% 0.0370% 0.0357% 0.0357% 0.0370% 0.0370%	14.8 12.5 12.1 11.6 9.7 9.4 9.0	1.6 0.1 0.2 0.0 0.1 0.3 0.3	13.2 12.4 11.9 11.6 9.6 9.1 8.7	0.0 0.0 0.0 0.0 0.0 0.0 0.0	132.5 132.1 124.4 115.2 107.6 102.5 96.8	
1954 1953 1952 1951 1950 1949 1948	99.7 94.2 88.6 83.5 84.8 151.1 145.6	144.2 138.7 131.0 124.3 122.9 122.7 119.3	81.8 78.5 73.7 70.0 68.7 0.0 0.0	37.3 34.0 31.3 29.2 30.6 28.4 26.3	0.0357% 0.0357% 0.0370% 0.0370% 0.0370% 0.0833% 0.0833%	7.8 7.3 7.8 6.6 7.8 6.4 7.0	0.1 0.1 0.8 0.0 1.4 0.3 0.7	7.7 7.2 7.0 6.6 6.4 6.1 6.3	0.0 0.0 0.0 0.0 0.0 0.0 0.0	91.9 86.9 80.8 76.9 77.0 144.7 138.6	
1947 1946 1945 1944 1943 1942 1941	157.5 130.7 121.0 99.3 86.6 69.1 62.0	114.4 107.0 93.7 80.9 70.0 56.5 51.4	0.0 0.0 0.0 0.0 0.0 0.0 0.0	43.1 23.7 27.3 18.4 16.6 12.6 10.6	0.0833% 0.0833% 0.0833% 0.0833% 0.0833% 0.0833% 0.0833%	9.9 10.0 9.4 9.3 9.8 10.1 10.1	0.1 0.1 0.1 0.2 0.5 0.6	9.8 9.9 9.3 9.2 9.6 9.6 9.5	0.0 0.0 0.0 0.0 0.0 0.0 0.0	147.6 120.7 111.6 90.0 76.8 59.0 51.9	
1940 1939 1938 1937 1936 1935 1933/4	55.9 51.2 47.7 48.2 43.8 20.8 7.0	46.2 40.7 38.3 38.8 35.6 11.5 0.0	0.0 0.0 0.0 0.0 0.0 0.0 0.0	9.7 10.5 9.4 9.4 8.2 9.3 7.0	0.0833% 0.0833% 0.0833% 0.0833% 0.0833% 0.0833% 0.0833% N/A	12.9 16.4 11.3 12.2 10.9 11.3 10.0	3.5 7.2 2.5 3.7 2.6 2.8 0.2	9.4 9.2 8.8 8.5 8.3 8.5 9.8	0.0 0.0 0.0 0.0 0.0 0.0 0.0	43.0 34.8 36.4 36.0 32.9 9.5 (3.0)	

<sup>1</sup> The effective rates from 1950 through 1984 vary from the statutory rate of 0.0833 percent due to assessment credits provided in those years. The statutory rate increased to 0.12 percent in 1990 and to a minimum of 0.15 percent in 1991. The effective rates in 1991 and 1992 vary because the FDIC exercised new authority to increase assessments above the statutory rate when needed. Beginning in 1993, the effective rate is based on a risk-related premium system under which institutions pay assessments in the range of 0.23 percent to 0.31 percent. In May 1995, the BIF reached the mandatory recapitalization level of 1.25%. As a result, the assessment rate was reduced to 4.4 cents per \$100 of insured deposits and assessment premiums totaling \$1.5 billion were refunded in September 1995.

<sup>2</sup> These expenses, which are presented as operating expenses in the Statements of Income and Fund Balance, pertain to the FDIC in its corporate capacity only and **do not** include costs that are charged to the failed bank receiverships that are managed by the FDIC. The receivership expenses are presented as part of the "Receivables from Bank Resolutions, net" line on the Balance Sheets. The narrative and graph presented in the "Corporate Planning and Budget" section of this report (next page) show the aggregate (corporate and receivership) expension of the FDIC.

<sup>3</sup> Includes \$210 million for the cumulative effect of an accounting change for certain postretirement benefits.

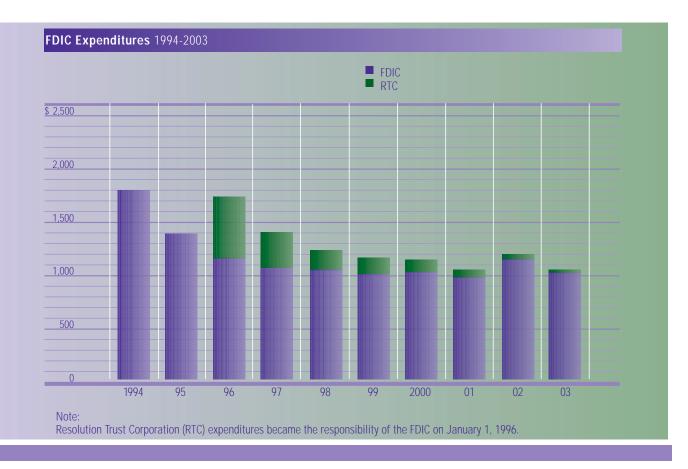
<sup>4</sup> Includes \$105.6 million net loss on government securities.

 $^{5}\,$  This amount represents interest and other insurance expenses from 1933 to 1972.

<sup>6</sup> Includes the aggregate amount of \$80.6 million of interest paid on Capital Stock between 1933 and 1948.

### **Corporate Planning and Budget**

Dollars in Millions



The FDIC's Strategic Plan and Annual Performance Plan provide the basis for annual planning and budgeting for needed resources. The 2003 aggregate budget (for corporate, receivership and investment spending) was \$1.1 billion, while actual expenditures for the year were \$1.04 billion, about \$154 million less than 2002 expenditures.

Over the past 10 years, the FDIC's expenditures have varied in response to workload. During the past decade, expenditures generally declined due to decreasing resolution and receivership activity, although they temporarily increased in 1996 in conjunction with the absorption of the Resolution Trust Corporation (RTC) and its residual operations and workload. Total expenditures increased in 2002 due to an increase in receivership-related expenses.

The largest component of FDIC spending is for the costs associated with staffing. Staffing decreased by just over 2 percent in 2003, from 5,430 employees at the beginning of the year to 5,311 at the end of the year.

	1
Estimated Insured Deposits and the Bank Insurance Fund, December 31,1934, through Septem	ber 30, 2003

			Deposits in Insured Ba	Insurance Fund as a Percentage of			
Year <sup>2</sup>	Insurance Coverage	Total Domestic Deposits	Estimated Insured Deposits <sup>3</sup>	Percentage of Insured Deposits	Deposit Insurance Fund	Total Domestic Deposits	Estimated Insured Deposits
2003	\$ 100,000	\$ 4,090,423	\$ 2,547,889	62.3	\$ 33,461.8	0.82	1.31
2002	100,000	\$ 3,867,096	2,527,948	65.4	32,050.3	0.83	1.27
2001 2000	100,000	3,584,610 3,326,745	2,408,878 2,301,604	67.2 69.2	30,438.8 30,975.2	0.85 0.93	1.26 1.35
1999	100,000	3,038,385	2,157,536	71.0	29,414.2	0.97	1.36
1998 1997	100,000	2,996,396 2,785,990	2,141,268 2,055,874	71.5 73.8	29,612.3 28,292.5	0.99	1.38 1.38
1996	100,000	2,642,107	2,007,447	76.0	26,854.4	1.02	1.34
1995	100,000	2,575,966	1,952,543	75.8	25,453.7	0.99	1.34
1994	100,000	2,463,813	1,896,060	77.0	21,847.8	0.89	1.15
1993 1992	100,000	2,493,636 2,512,278	1,906,885 1.945,623	76.5 77.4	13,121.6 (100.6)	0.53 (0.00)	0.69 (0.01)
1991	100,000	2,520,074	1,957,722	77.7	(7,027.9)	(0.28)	(0.36)
1990	100,000	2,540,930	1,929,612	75.9	4,044.5	0.16	0.21
1989	100,000	2,465,922	1,873,837	76.0	13,209.5	0.54	0.70
1988 1987	100,000	2,330,768 2,201,549	1,750,259 1,658,802	75.1 75.3	14,061.1 18,301.8	0.60 0.83	0.80 1.10
1986	100,000	2,167,596	1,634,302	75.4	18,253.3	0.84	1.12
1985	100,000	1,974,512	1,503,393	76.1	17,956.9	0.91	1.19
1984 1983	100,000	1,806,520 1,690,576	1,389,874 1,268,332	76.9 75.0	16,529.4 15,429.1	0.92 0.91	1.19 1.22
1982	100,000	1,544,697	1,134,221	73.4	13,770.9	0.89	1.21
1981	100,000	1,409,322	988,898	70.2	12,246.1	0.87	1.24
1980 1979	100,000 40,000	1,324,463 1,226,943	948,717 808,555	71.6 65.9	11,019.5 9,792.7	0.83 0.80	1.16 1.21
1978	40,000	1,145,835	760,706	66.4	8,796.0	0.77	1.16
1977	40,000	1,050,435	692,533	65.9	7,992.8	0.76	1.15
1976	40,000	941,923	628,263	66.7	7,268.8	0.77	1.16
1975 1974	40,000 40,000	875,985 833,277	569,101 520,309	65.0 62.5	6,716.0 6,124.2	0.77 0.73	1.18 1.18
1973	20,000	766,509	465,600	60.7	5,615.3	0.73	1.21
1972	20,000	697,480	419,756	60.2	5,158.7	0.74	1.23
1971 1970	20,000 20,000	610,685 545,198	374,568 349,581	61.3 64.1	4,739.9 4,379.6	0.78 0.80	1.27 1.25
1969	20,000	495,858	313,085	63.1	4,051.1	0.82	1.29
1968	15,000	491,513	296,701	60.2	3,749.2	0.76	1.26
1967 1966	15,000 15,000	448,709 401,096	261,149 234,150	58.2 58.4	3,485.5 3,252.0	0.78 0.81	1.33 1.39
1965	10,000	377,400	209,690	55.6	3,036.3	0.80	1.45
1964	10,000	348,981	191,787	55.0	2,844.7	0.82	1.48
1963 1962	10,000 10,000	313,304 297,548	177,381 170,210	56.6 57.2	2,667.9 2,502.0	0.85 0.84	1.50 1.47
1961	10,000	281,304	160,309	57.0	2,353.8	0.84	1.47
1960	10,000	260,495	149,684	57.5	2,222.2	0.85	1.48
1959 1958	10,000	247,589 242,445	142,131 137,698	57.4 56.8	2,089.8 1,965.4	0.84	1.47 1.43
1957	10,000	225,507	127,055	56.3	1,850.5	0.81	1.46
1956	10,000	219,393	121,008	55.2	1,742.1	0.79	1.44
1955	10,000	212,226	116,380	54.8	1,639.6	0.77	1.41
1954 1953	10,000 10,000	203,195 193,466	10,973	54.6 54.6	1,542.7 1,450.7	0.76 0.75	1.39 1.37
1952	10,000	188,142	101,841	54.1	1,363.5	0.72	1.34
1951	10,000	178,540	96,713	54.2 54.4	1,282.2	0.72	1.33
1950 1949	10,000 5,000	167,818 156,786	91,359 76,589	54.4 48.8	1,243.9 1,203.9	0.74 0.77	1.36 1.57
1948	5,000	153,454	75,320	49.1	1,065.9	0.69	1.42
1947	5,000	154,096	76,254	49.5	1,006.1	0.65	1.32
1946 1945	5,000	148,458 157,174	73,759 67,021	49.7 42.4	1,058.5 929.2	0.71 0.59	1.44 1.39
1944	5,000	134,662	56,398	41.9	804.3	0.60	1.43
1943	5,000	111,650	48,440	43.4	703.1	0.63	1.45
1942 1941	5,000	89,869 71,209	32,837 28,249	36.5 39.7	616.9 553.5	0.69 0.78	1.88 1.96
1940	5,000	65,288	26,638	40.8	496.0	0.76	1.86
1939	5,000	57,485	24,650	42.9	452.7	0.79	1.84
1938 1937	5,000 5,000	50,791 48,228	23,121 22,557	45.5 46.8	420.5 383.1	0.83 0.79	1.82 1.70
1936	5,000	50,220	22,337	44.4	343.4	0.68	1.54
1935	5,000	45,125	20,158	44.7	306.0 291.7	0.68	1.52 1.61

 $^{1\,}$  For 2003, the numbers are as of September 30, and prior years reflect December 31.

2 Starting in 1990, deposits in insured banks exclude those deposits held by Bank Insurance Fund members that are insured by the Savings Association Insurance Fund and include those deposits held by Savings Association Insurance Fund members that are insured by the Bank Insurance Fund.

<sup>3</sup> Estimated insured deposits reflect deposit information as reported in the fourth quarter FDIC Quarterly Banking Profile. Before 1991, insured deposits were estimated using percentages determined from the June 30 Call Reports.

<sup>4</sup> Initial coverage was \$2,500 from January 1 to June 30, 1934.

# Income and Expenses, Savings Association Insurance Fund, by Year, from Beginning of Operations, August 9, 1989, through December 31, 2003

Dollars in Thousands

		Incom	e			Ex	penses and Los	ses		
Year	Total	Assessment Income	Investment and Other Sources	Effective Assessment Rate	Total	Provision for Losses	Interest and Other Insurance Expenses	Administrative and Operating Expenses	Funding Transfer from the FSLIC Resolut. Fund	Net Income/ (Loss)
Total	\$ 13,341,739	\$ 8,642,583	\$ 4,699,156		\$ 1,515,460	\$ 468,750	\$ 29,905	\$ 1,016,805	\$ 139,498	\$ 11,965,777
<b>2003</b> 2002 2001 2000 1999	<b>547,260</b> 588,821 733,121 664,080 600,995	<b>14,594</b> 23,783 35,402 19,237 15,116	<b>532,666</b> 565,038 697,719 644,843 585,879	0.001% 0.003% 0.004% 0.002% 0.002%	<b>47,200</b> (31,380) 564,083 300,018 124,156	<b>(82,489)</b> (156,494) 443,103 180,805 30,648	<b>105</b> 751 19,389 8,293 626	<b>129,584</b> 124,363 101,591 110,920 92,882	<b>0</b> 0 0 0	<b>500,060</b> 620,201 169,038 364,062 476,839
1998 1997 1996 1995 1994	583,859 549,912 5,501,684 1,139,916 1,215,289	15,352 13,914 5,221,560 970,027 1,132,102	568,507 535,998 280,124 169,889 83,187	0.002% 0.004% 0.204% 0.234% 0.244%	116,629 69,986 (28,890) (281,216) 434,303	31,992 (1,879) (91,636) (321,000) 414,000	9 0 128 0 0	84,628 71,865 62,618 39,784 20,303	0 0 0 0 0	467,230 479,926 5,530,574 1,421,132 780,986
1993 1992 1991 1990 1989	923,516 178,643 96,446 18,195 2	897,692 172,079 93,530 18,195 0	25,824 6,564 2,916 0 2	0.250% 0.230% 0.230% 0.208% 0.208%	46,814 28,982 63,085 56,088 5,602	16,531 (14,945) 20,114 0 0	0 (5) 609 0 0	30,283 43,932 42,362 56,088 5,602	0 35,446 42,362 56,088 5,602	876,702 185,107 75,723 18,195 2

### FDIC-Insured Institutions Closed During 2003

Name and Location	Bank Class	Number of Deposit Accounts	Total Assets	Total Deposits	FDIC Disbursements	Estimated Loss <sup>1</sup>	Date of Closing or Acquisition	Receiver/ Assuming Bank and Location
Bank Insurance Fund								
Insured Deposit Transfer								
First National Bank of Blanchardville Blanchardville, WI	N	3,635	\$ 35,460	\$ 28,901	\$ 28,313	\$ 9,245	05.09.03	The Park Bank Madison, W
Purchase and Assumption - Insi	ured Deposi	its						
Pulaski Savings Bank Philadelphia, PA	SB	1,800	\$ 8,976	\$ 9,506	\$ 9,506	\$ 1,096	11.14.03	Earthstar Bank Southampton, PA
Insured Deposit Transfer - Asse	t Purchase							
Southern Pacific Bank Torrance, CA	NM	18,804	\$ 1,052,288	\$ 865,097	\$ 851,385	\$ 93,040	02.07.03	Beal Bank, S.S.B. Plano, TX

a member of the Federal Reserve System

<sup>1</sup>Estimated losses are as of December 31, 2003. Estimated losses are routinely adjusted with updated information from new appraisals and asset sales, which ultimately affect the asset values and projected recoveries.

# Estimated Insured Deposits and the Savings Association Insurance Fund, December 31, 1989, through September 30, 2003<sup>1</sup>

			Deposits in Insured Ins	Insurance Fund as a	a Percentage of		
Year <sup>2</sup>	Insurance Coverage	Total Domestic Deposits	Estimated Insured Deposits <sup>3</sup>	Percentage of Insured Deposits	Deposit Insurance Fund	Total Domestic Deposits	Estimated Insured Deposits
<b>2003</b>	<b>\$ 100,000</b>	<b>\$ 1,054,730</b>	<b>\$ 867,562</b>	<b>82.3</b>	<b>\$ 12,185.9</b>	<b>1.16</b>	<b>1.40</b>
2002	100,000	990,231	860,351	86.9	11,746.7	1.19	1.37
2001	100,000	897,278	801,849	89.4	10,935.0	1.22	1.36
2000	100,000	822,610	752,756	91.5	10,758.6	1.31	1.43
1999	100,000	764,359	711,345	93.1	10,280.7	1.35	1.45
1998	100,000	751,413	708,959	94.4	9,839.8	1.31	1.39
1997	100,000	721,503	690,132	95.7	9,368.3	1.30	1.36
1996	100,000	708,749	683,090	96.4	8,888.4	1.25	1.30
1995	100,000	742,547	711,017	95.8	3,357.8	0.45	0.47
1994	100,000	720,823	692,626	96.1	1,936.7	0.27	0.28
1993	100,000	726,473	695,158	95.7	1,155.7	0.16	0.17
1992	100,000	760,902	729,458	95.9	279.0	0.04	0.04
1991	100,000	810,664	776,351	95.8	93.9	0.01	0.01
1990	100,000	874,738	830,028	94.9	18.2	0.00	0.00
1989	100,000	948,144	882,920	93.1	0.0	0.00	0.00

<sup>1</sup> For 2003, the numbers are as of September 30, and prior years reflect December 31.

<sup>2</sup> Starting in 1990, deposits in insured institutions exclude those deposits held by Savings Association Insurance Fund members that are insured by the Bank Insurance Fund and include those deposits held by Bank Insurance Fund members that are insured by the Savings Association Insurance Fund.

3 Estimated insured deposits reflect deposits information as reported in the fourth quarter FDIC Quarterly Banking Profile. Before 1991, insured deposits were estimated using percentages determined from the June 30 Call Reports.

# Number, Assets, Deposits, Losses, and Loss to Funds of Insured Thrifts Taken Over or Closed Because of Financial Difficulties, 1989 through 2003<sup>1</sup>

Dollars	in Thousands				
Year <sup>2</sup>	Total	Assets	Deposits	Estimated Receivership Loss <sup>3</sup>	Loss to Funds
Total	753	397,372,197	320,172,767	75,203,470	82,140,242
<b>2003</b> 2002 2001 2000 1999	<b>0</b> 1 1 1	0 50,246 2,179,783 29,530 62,956	0 50,542 1,670,802 28,583 63,427	0 0 436,000 1,322 1,194	0 0 436,000 1,322 1,194
1998 1997 1996 1995 1994	0 0 1 2 2	0 0 32,576 423,819 136,815	0 0 32,745 414,692 127,508	0 0 21,921 28,192 11,472	0 0 21,921 27,784 16,277
1993 1992 1991 1990 1989 <sup>5</sup>	10 59 144 213 318	7,178,794 44,196,946 78,898,704 129,662,398 134,519,630	5,708,253 34,773,224 65,173,122 98,963,960 113,165,909	269,720 3,122,533 8,422,180 16,030,346 46,858,590	67,536 3,676,761 9,026,510 19,225,966 49,638,971

<sup>1</sup> Prior to July 1, 1995, all thrift closings were the responsibility of the Resolution Trust Corporation (RTC). Since the RTC was terminated on December 31, 1995, and all assets and liabilities transferred to the FSLIC Resolution Fund (FRF), all the results of the thrift closing activity from 1989 through 1995 are now reflected on FRF's books. The Savings Association Insurance Fund (SAIF) became responsible for all thrifts closed after June 30, 1995; there have been only five such failures. Additionally, SAIF was appointed receiver of one thrift (Heartland FSLA) on October 8, 1993, because, at that time, RTC's authority to resolve FSLIC-insured thrifts had not yet been extended by the RTC Completion Act.

<sup>2</sup> Year is the year of failure, not the year of resolution.

<sup>3</sup> The estimated losses represent the projected loss at the fund level from receiverships for unreimbursed subrogated claims of the FRF/SAIF and unpaid advances to receiverships from the FRF.

<sup>4</sup> The Loss to Funds represents the total resolution cost of the failed thrifts in the SAIF and FRF-RTC funds, which includes corporate revenue and expense items such as interest expense on Federal Financing Bank debt, interest expense on escrowed funds, and interest revenue on advances to receiverships, in addition to the estimated losses for receiverships.

<sup>5</sup> Total for 1989 excludes nine failures of the former FSLIC.

	2003	2002	2001
Deposit Insurance	141	112	133
Approved	140	112	133
Denied	1	0	(
New Branches	1,227	1,285	1,010
Approved	1,227	1,285	1,010
Denied	0	0	(
Viergers	304	201	266
Approved	304	201	266
Denied	0	0	(
Requests for Consent to Serve®	369	295	23
Approved	368	295	23
Section 19	13	12	10
Section 32	355	283	212
Denied	1	0	(
Section 19	0	0	(
Section 32	1	0	(
Notices of Change in Control	30	31	2
Letters of Intent Not to Disapprove	30	31	2
Disapproved	0	0	(
Brokered Deposit Waivers	28	33	2
Approved	28	33	2
Denied	0	0	(
Savings Association Activities	56	69	70
Approved	56	69	70
Denied	0	0	(
State Bank Activities/Investments	19	26	29
Approved	19	26	29
Denied	0	0	(
Conversions of Mutual Institutions	7	4	2
Non-Objection	7	4	L
Objection	0	0	(

EDIA

• Under Section 19 of the Federal Deposit Insurance Act, an insured institution must receive FDIC approval before employing a person convicted of dishonesty or breach of trust. Under Section 32, the FDIC must approve any change of directors or senior executive officers at a state nonmember bank that is not in compliance with capital requirements or is otherwise in troubled condition.

Amendments to Part 303 of the FDIC Rules and Regulations changed FDIC oversight responsibility in October 1998.

Section 24 of the FDI Act, in general, precludes an insured state bank from engaging in an activity not permissible for a national bank and requires notices be filed with the FDIC.

Compliance, Enforcement and Other Related I			
	2003	2002	2001
Total Number of Actions Initiated by the FDIC	174	162	144
Termination of Insurance			
Involuntary Termination			
Sec. 8a For Violations, Unsafe/Unsound Practices or Cond	lition <b>0</b>	0	С
Voluntary Termination		0	0
Sec.8a By Order Upon Request	0 5	0 7	0
Sec.8p No Deposits Sec.8q Deposits Assumed	э 12	7	4
	12	/	C
Sec. 8b Cease-and-Desist Actions			
Notices of Charges Issued	2	4	3
Consent Orders	33	44	33
Sec. 8e Removal/Prohibition of Director or Officer			
Notices of Intention to Remove/Prohibit	4	4	4
Consent Orders	31	15	11
Sec. 8g Suspension/Removal When Charged With Crime	0	0	0
Civil Money Penalties Issued			
Sec.7a Call Report Penalties	0	1	4
Sec.8i Civil Money Penalties	55	65	71
Sec. 10c Orders of Investigation	20	7	7
Sec. 19 Denials of Service After Criminal Conviction	0	0	C
Sec. 32 Notices Disapproving Officer/Director's Request for R	eview 1	0	0
Truth in Lending Act Reimbursement Actions	_	_	_
Denials of Requests for Relief	0	0	1
Grants of Relief	0	0	C
Banks Making Reimbursement	96	106	189
Suspicious Activity Reports (Open and closed institutions)	62,179	42,123	28,750
Other Actions Not Listed	11	8	0
Two actions included Sec.8 (c) temporary orders.			

Two actions included Sec.8 (c) temporary orders.
 These actions do not constitute the initiation of a formal enforcement action and, therefore, are not included in the total number of actions initiated.

On December 9, 2003, the U.S.Senate confirmed Thomas J. Curry, Commissioner of Banks for the Massachusetts Division of Banks, to be a member of the Board of Directors of the FDIC for a six-year term. On January 12, 2004, Mr. Curry was sworn in and the FDIC has a full five-member Board. for the first time since September 1998.

## Appendix B-More About the FDIC

### **FDIC Board of Directors**

Donald E. Powell, Chairman (seated), John M. Reich, John D. Hawke, Jr., James E. Gilleran (standing, left to right)



#### Donald E. Powell

Don Powell was sworn in as the 18th Chairman of the FDIC in August 2001. During his tenure he has worked to maintain the FDIC's reputation of excellence while positioning the organization to meet the needs of a rapidly evolving banking industry.

Prior to being named Chairman of the FDIC by President George W. Bush, Mr. Powell – a life-long Texan – was President and CEO of The First National Bank of Amarillo, where he started his banking career in 1971. In addition to his professional experience as a banker, Mr. Powell has served on numerous boards at universities, civic associations, hospitals and charities.

Of note, Mr. Powell has served as the Chairman of the Board of Regents of the Texas A&M University System, which has more than 90,000 students, the Chairman of the Amarillo Chamber of Commerce, and currently serves on the Advisory Board of the George Bush School of Government and Public Service. Mr. Powell has also served on the Board of many other nonprofit, public and community organizations, including the United Way, the Harrington Regional Medical Center, the City of Amarillo Housing Board, and a number of other educational institutions.

He received his B.S. in economics from West Texas State University and is a graduate of The Southwestern Graduate School of Banking at Southern Methodist University.

#### John M. Reich

Mr. Reich became Vice Chairman of the FDIC Board of Directors on November 15, 2002, and has served as a Board member since January 16, 2001. Following Chairman Donna Tanoue's resignation in July 2001 and until Mr. Powell took office in August 2001, Mr. Reich was Acting Chairman of the FDIC.

Mr. Reich enjoyed a 23-year career as a community banker in Illinois and Florida, the last 10 years of which were as President and CEO of the National Bank of Sarasota, Sarasota, FL.

Before joining the FDIC, Mr. Reich served for 12 years on the staff of U.S. Senator Connie Mack (R-FL). From 1998 through 2000, he was Senator Mack's Chief of Staff, directing and overseeing all of the Senator's offices and committee activities, including the Senate Banking Committee.

Mr. Reich's substantial community service includes serving as Chairman of the Board of Trustees of a public hospital facility in Ft. Myers, FL, and Chairman of the Board of Directors of the Sarasota Family YMCA. He has also served as a Board member for a number of civic organizations, and was active for many years in youth baseball programs.

Mr. Reich holds a B.S. degree from Southern Illinois University and an M.B.A. from the University of South Florida. He is also a graduate of Louisiana State University's School of Banking of the South.

### John D. Hawke, Jr.

Mr. Hawke was sworn in as the 28th Comptroller of the Currency on December 8, 1998. After serving 10 months under a recess appointment, he was sworn in for a full five-year term on October 13, 1999. As Comptroller, Mr. Hawke serves as an FDIC Board member.

Prior to his appointment as Comptroller, Mr. Hawke served for three and a half years as Under Secretary of the Treasury for Domestic Finance. Before joining Treasury, Mr. Hawke was a senior partner at the Washington, DC, law firm of Arnold & Porter, where he began as an associate in 1962. While there, he headed the financial institutions practice, and from 1987 to 1995, served as the firm's Chairman. In 1975, he left the firm to serve as General Counsel to the Board of Governors of the Federal Reserve System, returning in 1978.

Mr. Hawke graduated from Yale University in 1954 with a B.A. in English. From 1955 to 1957, he served on active duty with the U.S. Air Force. After graduating in 1960 from Columbia University School of Law, where he was Editor-in-Chief of the Columbia Law Review, Mr. Hawke was a law clerk for Judge E. Barrett Prettyman on the U.S. Court of Appeals for the District of Columbia Circuit. From 1961 to 1962, he served as counsel to the Select Subcommittee on Education in the House of Representatives.

From 1970 to 1987, Mr. Hawke taught courses on federal regulation of banking at Georgetown University Law Center. He has also taught courses on bank acquisitions and financial regulation, and served as the Chairman of the Board of Advisors of the Morin Center for Banking Law Studies in Boston. Mr. Hawke has written extensively on matters relating to the regulation of financial institutions.

#### James E. Gilleran

Mr. Gilleran became Director of the Office of Thrift Supervision (OTS) on December 7, 2001. As OTS Director, Mr. Gilleran is also an FDIC Board member.

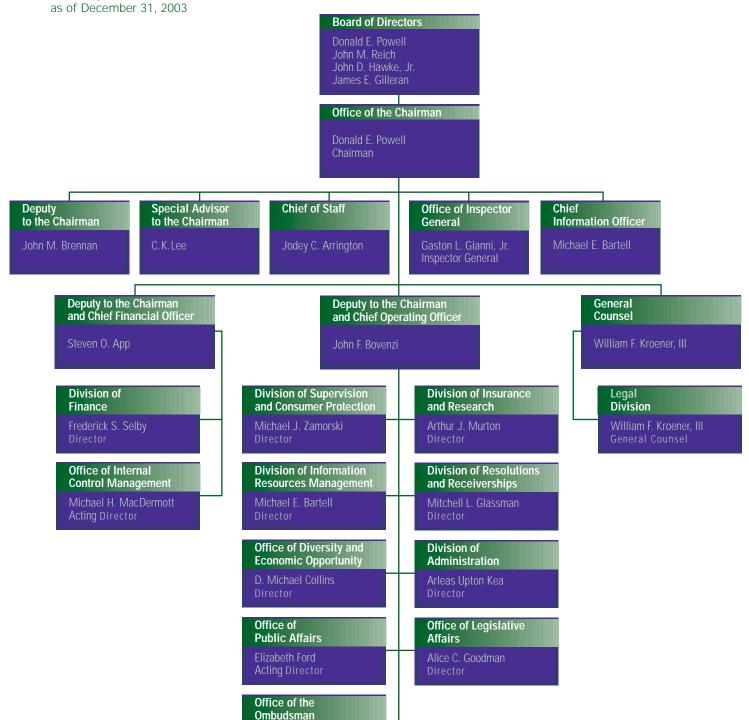
Mr. Gilleran was Chairman and CEO of the Bank of San Francisco from October 1994 until December 2000. From 1989 to 1994, he was the California State Banking Superintendent. He served as Chairman of the Conference of State Bank Supervisors (CSBS) from 1993 to 1994, and was a member of the CSBS's Bankers Advisory Council until 2000.

Prior to his service as the California Banking Superintendent, Mr. Gilleran was managing partner of the Northern California practice of the public accounting firm KPMG Peat Marwick. Before serving as managing partner, he was in charge of KPMG's banking practice in the western region of the U.S. He was with KPMG from 1958 through 1987.

Mr. Gilleran has also been involved in a number of educational, civic and charitable organizations, including serving as Chairman of both the American Red Cross of the San Francisco Bay Area and the Metropolitan YMCA.

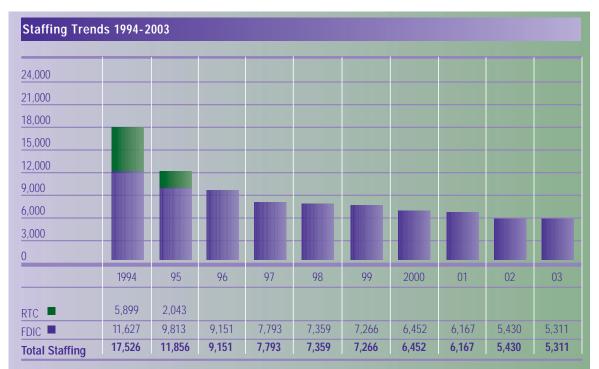
Mr. Gilleran is a certified public accountant and a member of the American Institute of CPAs. He graduated from Pace University in 1955, and received his law degree from Northwestern California University in 1996.

# FDIC Organization Chart/Officials



Cottrell L. Webster

# **Corporate Staffing**



Note:

All staffing totals reflect year-end balances.

The Resolution Trust Corporation (RTC) was fully staffed with FDIC employees and, until February 1992, the RTC was managed by the FDIC Board of Directors. Upon the RTC's sunset at year-end 1995, all of its remaining workload and employees were transferred to the FDIC.

	Total		Washington		Regiona	Regional/Field	
	2003	2002	2003	2002	2003	2002	
Executive Offices	41	45	40	44	1	1	
Division of Supervision and Consumer Protection	2,797	2,811	188	176	2,609	2,635	
Division of Resolutions and Receiverships	520	522	100	111	420	411	
Legal Division	506	524	315	317	191	207	
Division of Finance	205	229	205	229	0	0	
Division of Information Resources Management	391	412	331	349	60	63	
Division of Insurance and Research	186	187	156	157	30	30	
Division of Administration <sup>*</sup>	424	475	281	321	143	154	
Office of Inspector General	150	158	107	114	43	44	
Office of Diversity and Economic Opportunity	33	34	33	34	0	0	
Office of the Ombudsman	18	16	15	13	3	3	
Office of Internal Control Management	14	17	14	17	0	0	
Corporate University*	26	0	26	0	0	0	
Total	5,311	5,430	1.811	1.882	3,500	3,548	

• Includes the Offices of the Chairman, Vice Chairman, Director (Appointive), Chief Operating Officer, Chief Financial Officer, Chief Information Officer, Legislative Affairs, and Public Affairs.

Corporate University was established on February 3, 2003. The Corporate training function was previously in the Division of Administration.

### **Sources of Information**

#### Home Page on the Internet

### www.fdic.gov

A wide range of banking, consumer and financial information is available on the FDIC's Internet home page. This includes the FDIC's Electronic Deposit Insurance Estimator, "EDIE," which estimates an individual's deposit insurance coverage; the Institution Directory, financial profiles of FDIC-insured institutions; Community Reinvestment Act evaluations and ratings for institutions supervised by the FDIC; Call Reports, banks' reports of condition and income; and Money Smart, a training program to help adults outside the financial mainstream enhance their money management skills and create positive banking relationships. Readers also can access a variety of consumer pamphlets, FDIC press releases, speeches and other updates on the agency's activities, as well as corporate databases and customized reports of FDIC and banking industry information.

# FDIC Call Center Phone: 877-275-3342 (877-ASK FDIC) 202-736-0000 Hearing

Impaired: 800-925-4618

The FDIC Call Center in Washington, DC, is the primary telephone point of contact for general questions from the banking community and the public. The Call Center directly, or in concert with other FDIC subject matter experts, responds to questions about deposit insurance and other consumer issues and concerns, as well as questions about FDIC programs and activities. The Call Center also makes referrals to other federal and state agencies as needed. Hours of operation are 8:00 a.m. to 8:00 p.m. Eastern Time. Information is also available in Spanish. Recorded information about deposit insurance and other topics is available 24 hours a day at the same telephone number.

# Public Information Center 801 17th Street, NW Room 100 Washington, DC 20434 Phone: 877-275-3342 (877-ASK FDIC) 202-416-6940 Fax: 202-416-2076 E-mail: publicinfo@fdic.gov

FDIC publications, press releases, speeches and Congressional testimony, directives to financial institutions, policy manuals and other documents are available on request or by subscription through the Public Information Center. These documents include the *Quarterly Banking Profile, Statistics on Banking, Summary of Deposits* and a variety of consumer pamphlets.

# Office of the Ombudsman 550 17th Street, NW Washington, DC 20429 Phone: 877-275-3342 (877-ASK FDIC) Fax: 202-942-3040, or 202-942-3041

E-mail: ombudsman@fdic.gov

The Office of the Ombudsman responds to inquiries about the FDIC in a fair, impartial and timely manner. It researches questions and complaints from bankers and the public. The office also recommends ways to improve FDIC operations, regulations and customer service.

#### **Regional and Area Offices**

Atlanta Regional Office		
10 Tenth Street, NE Suite 800 Atlanta, Georgia 30309 (678) 916-2200		
Alabama Florida Georgia North Carolina South Carolina	Virginia West Virginia	
Kansas City R	egional Office	

2345 Grand Boulevard Kansas City, Missouri 64108 (816) 234-8000

lowa Kansas Minnesota Missouri Nebraska

North Dakota South Dakota

# **Chicago Regional Office**

500 West Monroe Street Suite 3500 Chicago, Illinois 60661 (312) 382-7500

Illinois Indiana Kentucky Michigan Ohio

# **New York Regional Office**

20 Exchange Place New York, New York 10005 (917) 320-2500

Delaware Maryland New Jersey New York Pennsylvania

Puerto Rico District of Columbia Virgin Islands

Wisconsin

**Boston Area Office** 15 Braintree Hill Office Park Suite 100 Braintree, Massachusetts 02184 (781) 794-5500

Connecticut Maine Massachusetts New Hampshire Rhode Island Vermont

## **Dallas Regional Office**

1910 Pacific Avenue Suite 1900 Dallas, Texas 75201 (214) 754-0098

Colorado New Mexico Oklahoma Texas

### Memphis Area Office 5100 Poplar Avenue Suite 1900

Memphis, Tennessee 38137 (901) 685-1603

Arkansas Louisiana Mississippi Tennessee

#### San Francisco Regional Office

25 Ecker Street Suite 2300 San Francisco, California 94105 (415) 546-0160

Alaska	Montana
Arizona	Nevada
California	Oregon
Guam	Utah
Hawaii	Washington
Idaho	Wyoming
luano	vvyonning

# Appendix C – Office of Inspector General's Assessment of the Management and Performance Challenges Facing the FDIC

The following chart shows the FDIC's most significant management and performance challenges as identified by the Office of Inspector General (OIG):

	Challenge	Brief Description
1	Adequacy of Corporate Governance in Insured Depository Institutions	Corporate governance is generally defined as the fulfillment of the broad stewardship responsibilities entrusted to the Board of Directors, Officers, and external and internal auditors of a corporation. A number of well-publicized announcements of business failures, including financial institution failures, have raised questions about the credibility of accounting practices and oversight in the United States. These recent events have increased public concern regarding the adequacy of corporate governance and, in part, prompted passage of the Sarbanes-Oxley Act of 2002. The public's confidence in the nation's financial system can be shaken by deficiencies in the adequacy of corporate governance in insured depository institutions.
2	Protection of Consumer Interests	The FDIC's mission is to maintain public confidence in the nation's financial system. The availability of deposit insurance to protect consumer interests is a very visible way in which the FDIC accomplishes this mission. However, the FDIC also serves as an advocate for consumers through its oversight of a variety of statutory and regulatory requirements aimed at protecting consumers from unfair and unscrupulous banking practices. The FDIC is legislatively mandated to enforce various statutes and regulations regarding consumer protection and civil rights with respect to state-chartered, nonmember banks and to encourage community investment initiatives by these institutions.
3	Management and Analysis of Risks to the Insurance Funds	A primary goal of the FDIC under its insurance program is to ensure that its deposit insurance funds do not require resuscitation by the U.S. Treasury. Achieving this goal is a considerable challenge, given that the FDIC directly supervises only a portion of the insured depository institutions. The identification of risks to non-FDIC supervised institutions requires effective communication and coordination with the other federal banking agencies. The FDIC engages in an ongoing process of proactively identifying risks to the deposit insurance funds and adjusting the risk-based deposit insurance premiums charged to the institutions.
4	Effectiveness of Resolution and Receivership Activities	One of the FDIC's most important corporate responsibilities is planning and efficiently handling the franchise marketing of failing FDIC-insured institutions and providing prompt, responsive and efficient resolution of failed financial institutions. These activities maintain confidence and stability in our financial system.
5	Management of Human Capital	Human capital issues pose significant elements of risk that interweave all the management and performance challenges facing the FDIC. The Corporation must work to fill key vacancies in a timely manner, engage in careful succession planning, and continue to conserve and replenish the institutional knowledge and expertise that has guided the organization over the past years.

# Appendix C – Office of Inspector General's Assessment of the Management and Performance Challenges Facing the FDIC (continued)

	Challenge	Brief Description
6	Management and Security of Information Technology (IT) Resources	Information technology (IT) continues to play an increasingly greater role in every aspect of the FDIC's mission. As corporate employees carry out the FDIC's principal business lines of insuring deposits, examining and supervising financial institutions, and managing receiverships, they rely on information and corresponding technology as an essential resource. Information and analysis on banking, financial services and the economy form the basis for the development of public policies and promote public understanding and confidence in the nation's financial system. IT is a critical resource that must be safeguarded.
7	Security of Critical Infrastructure	To effectively protect critical infrastructure, the FDIC's challenge in this area is to implement measures to mitigate risks, plan for and manage emergencies through effective contingency and continuity planning, coordinate protective measures with other agencies, determine resource and organization requirements, and engage in education and awareness activities.
8	Management of Major Projects	The FDIC has engaged in several multi-million dollar projects, such as the New Financial Environment, Central Data Repository, and Seidman Center Phase II Construction. Without effective project management, the FDIC runs the risk that corporate requirements and user needs may not be met in a timely, cost-effective manner.
9	Assessment of Corporate Performance	The Corporation has made significant progress in implementing the Government Performance and Results Act of 1993 and needs to continue to address the challenges of developing more outcome-oriented performance measures, linking performance goals and budgetary resources, implementing processes to verify and validate reported performance data, and addressing crosscutting issues and programs that affect other federal financial institution regulatory agencies.
10	Cost Containment and Procurement Integrity	As steward for the Bank Insurance Fund and Savings Association Insurance Fund, the FDIC seeks ways to limit the use of those funds. Therefore the Corporation must continue to identify and implement measures to contain and reduce costs, either through more careful spending or assessing and making changes in business processes to increase efficiency. The Corporation has taken a number of steps to strengthen internal control and effective oversight. However, the OIG's work in this area continues to show that further improvements are necessary to reduce risks such as the consideration of contractor security in acquisition planning, incorporation of information security requirements in FDIC contracts, oversight of contractor security practices, and compliance with billing guidelines.

# Glossary of Acronyms

<b>A</b> AFS	Available-for-Sale
B BIF	Bank Insurance Fund
C CAMELS CDR CFO CFOA CIRC CRA	Capital, Assets, Management, Earnings, Liquidity, Sensitivity Central Data Repository Chief Financial Officer Chief Financial Officers Act of 1990 Capital Investment Review Committee Community Reinvestment Act
F FBIIC FDIC FFIEC FFMIA FinCEN FMFIA FSLIC FRF	Financial and Banking Information Infrastructure Committee Federal Deposit Insurance Corporation Federal Financial Institutions Examination Council Federal Financial Management Improvement Act of 1996 Financial Crimes Enforcement Network Federal Managers' Financial Integrity Act of 1982 Federal Savings and Loan Insurance Corporation FSLIC Resolution Fund
<b>G</b> GAAP GAO GPRA	Generally Accepted Accounting Principles U.S. General Accounting Office Government Performance and Results Act of 1993
IT	Information Technology
LIDI	Large Insured Depository Institutions
M MERIT MOU	Maximum Efficiency, Risk-Focused, Institution Targeted Memorandum of Understanding
<b>O</b> IG	Office of Inspector General
R RIS RTC	Research Information System Resolution Trust Corporation
<b>S</b> SAIF	Savings Association Insurance Fund

Federal Deposit Insurance



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