1	LEGAL SERVICES CORPORATION
	BOARD OF DIRECTORS
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3	
	MEETING OF THE
4	OPERATIONS AND REGULATIONS COMMITTEE
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6	
	Saturday, July 28, 2007
7	
	9:38 a.m.
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9	
10	Sheraton Nashville Downtown Hotel
	623 Union Street
11	Nashville, Tennessee
12	
13	COMMITTEE MEMBERS PRESENT:
14	Thomas R. Meites, Chairman
	Lillian R. BeVier
15	Jonann Chiles
	David Hall
16	Michael D. McKay
	Bernice Phillips
17	Frank B. Strickland, ex officio
18	OTHER BOARD MEMBERS PRESENT:
19	Herbert S. Garten
	Sarah M. Singleton
20	
21	Diversified Reporting Services, Inc.
	(202) 467-9200
2.2	

1	STAFF AND PUBLIC PRESENT:				
2	Helaine M. Barnett, President and ex officio				
	Patricia Batie, Manager of Board Operations and				
3	FOIA Offer				
	David L. Richardson, Treasurer and Comptroller				
4	Victor M. Fortuno, Vice President for Legal Affairs,				
	General Counsel, and Corporate Secretary				
5	Karen Sarjeant, Vice President for Programs and				
	Compliance				
6	Mattie Cohan, Senior Assistant General Counsel				
	Charles Jeffress, Chief Administrative Officer				
7	Richard (Kirt) West, Inspector General				
	Laurie Tarantowicz, Assistant Inspector General and				
8	Legal Counsel				
	Thomas Coogan, Assistant Inspector General for				
9	Investigations, Office of the Inspector General				
	Ronald (Dutch) Merryman, Assistant Inspector General				
10	for Audits, Office of Inspector General				
	Matthew Glover, Assistant Counsel to the Inspector				
11	General				
	John Constance, Director, Office of Government				
12	Relations and Public Affairs				
	Kathleen Connors, Executive Assistant, Office of				
13	Government Relations and Public Affairs				
	Linda Perle, Center for Law & Social Policy (CLASP)				
14	Don Saunders, National Legal Aid and Defenders				
	Association (NLADA)				
15	David R. Yoder, Executive Director, Legal Aid of East				
	Tennessee				
16	Debra L. House, Legal Aid of East Tennessee				
	Marilyn Hudson, member of the Board, Legal Aid of				
17	East Tennessee				
	Neil McBride, General Counsel, Legal Aid Society of				
18	Middle Tennessee				
	Harrison D. McIver, Memphis Area Legal Services				
19	Chuck Greenfield, Legal Aid Society of Hawaii				
	Alejandro Aviles, Community Outreach Coordinator,				
20	Legal Aid of Arkansas				
	Carmen Chong Gum, Outreach Coordinator,				
21	Jones Center for Families, Springdale				
22					

1	•	Approval of agenda	5
2	•	Approval of the minutes of the committee's	
		April 27, 2007 meeting	5
3		Consider and act on initiation of	
		rulemaking to adopt "lesser sanctions"	5
4		Consider and act on initiation of rulemaking to	
5		revise Part 1626 relative to eligibility of	
6		citizens of the Republic of the Marshall	
7		Islands, the Federated States of Micronesia,	
8		and the Republic of Palau	14
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9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19 .	Consider and act on adoption of 2008	
20	Grant Assurances	44
21	a. Staff report	
22	b. OIG comment	
	c. Public comment	
23 .	Presentation by the OIG on its oversight	
24	of the grantees' Independent Public	
	Accountants	86
25 .	Consider and act on locality pay issues	87
26 .	Discussion of an LSC corporate compliance	

	program	90	
1	Staff report on dormant class actions	103	
2	Consider and act on other business	105	
3	Other public comment	105	
4	Consider and act on adjournment of meeting	107	

1	P	RO	C E	E D	I N	G	S
2	CHAIRMAN ME	ITES:	Fi	ırst,	sor	ne	qe

- general remarks
- 3 about Nashville. The walking members of the board, we
- walked along the new -- maybe it's not so new -- River 4
- 5 Walk and came back through the capitol grounds.
- 6 And we came upon a statue in front of the
- 7 capital depicting a man named Carmack, C-a-r-m-a-c-k.
- And on the plinth of the statue was a portion of a 8
- speech Mr. Carmack gave to the Women's Christian 9
- Temperance Union. 10
- The speech was undated, as indeed was 11
- 12 Mr. Carmack. We have asked a local Tennessee person to
- inform us about Mr. Carmack, and I won't go into the 13
- 14 personal details, but he was unable to answer the
- 15 question directly.
- 16 He called upon another Tennessean, who has
- made a phone call. And I would hope by the end of our 17
- committee's meeting, which is approximately two hours 18
- 19 from how, that we have gotten to the bottom of what I
- 20 will call the Carmack mystery.
- 21 I now have a quorum and I will begin my
- 22 committee's meeting. This is the meeting of the

- Operations and Regulations Committee. I will entertain
- 2 a motion for approval of the agenda.
- 3 MOTION
- 4 MS. PHILLIPS: So moved.
- 5 MR. HALL: Second.
- 6 CHAIRMAN MEITES: And it is approved.
- 7 I will now entertain a motion for approval of
- 8 the minutes of our committee's meeting of April 27,
- 9 2007.
- 10 MOTION
- MR. HALL: So moved.
- 12 CHAIRMAN MEITES: Is there a second?
- MS. PHILLIPS: Second.
- 14 CHAIRMAN MEITES: And it is approved.
- We have a number of items on our agenda today,
- and we only have about an hour and 50 minutes left.
- And so I think we're going to do some pruning of the
- 18 agenda or, really, deferring.
- The first action item is consider and act on
- 20 initiation of rulemaking to adopt lesser sanctions.
- 21 Mattie, are you the presenter on this?
- MS. COHAN: Yes, I am.

- 1 CHAIRMAN MEITES: Come forward, please. And
- why doesn't the OIG person come forward as well so we
- 3 can have them both here. And if you'd both introduce
- 4 yourselves, or all three of you introduce yourselves.
- 5 MS. COHAN: For the record, I am Mattie Cohan,
- 6 senior assistant general counsel with the Office of
- 7 Legal Affairs at LSC.
- 8 CHAIRMAN MEITES: Will the other people
- 9 introduce themselves?
- 10 MS. TARANTOWICZ: For the record, I'm Laurie
- 11 Tarantowicz, OIG counsel.
- 12 MR. GLOVER: For the record, I'm Matthew
- 13 Glover, assistant OIG counsel.
- MR. FORTUNO: And Vic Fortuno, general
- 15 counsel.
- 16 CHAIRMAN MEITES: We have received -- I'm
- 17 sorry. Is anyone on the phone? Now, who is on the
- 18 phone? Tom, are you on the phone?
- 19 MS. SINGLETON: No. The people from Arkansas.
- 20 CHAIRMAN MEITES: Oh, I see it. Thank you.
- 21 Shall we have them identify themselves, the people on
- the phone?

- 1 MR. AVILES: My name is Alejandro Aviles. I
- 2 am the community outreach coordinator with Legal Aid of
- 3 Arkansas. And here with me is Carmen Chong Gum. She
- 4 is the outreach coordinator with the Jones Center for
- 5 Families in Springdale.
- 6 CHAIRMAN MEITES: All right. Anyone else?
- 7 (No response.)
- 8 CHAIRMAN MEITES: Good. We will continue.
- 9 All right. Mattie, why don't you begin?
- 10 MS. COHAN: All right. I will start, but in
- 11 the interest of time, I will try to be very brief about
- 12 some of the background information since it was in the
- information provided to you.
- 14 CHAIRMAN MEITES: Well, let me just --
- MS. COHAN: Sure.
- 16 CHAIRMAN MEITES: As I said, we received a
- staff report, a detailed staff report, and a detailed
- 18 OIG comment. Have both of these been distributed to
- 19 the public?
- MS. COHAN: The staff report has.
- 21 CHAIRMAN MEITES: And the OIG'S comment?
- MS. TARANTOWICZ: We have not.

- 1 CHAIRMAN MEITES: Has not. Let me tell you
- what my thinking is. And I want Mattie to give just a
- 3 short introduction.
- 4 Because both of these reports are detailed and
- 5 take differing views on what we should do, if anything,
- 6 about adopting a rule regarding lesser sanctions, what
- 7 I would like to do is have the OIG comments made public
- 8 and defer this item till the next board meeting, and
- 9 invite the public to comment in writing before the next
- 10 board meeting on not just the two positions advocated
- 11 by staff and the OIG, but any views that anyone in the
- 12 public might have.
- I think this would help us in designing any
- 14 rulemaking that we would contemplate. And the reason
- for this somewhat unusual procedure is because the
- 16 staff report and the OIG have very divergent views,
- 17 both of which are -- I understood them both, but I will
- 18 tell you that I think it would help us if the public
- 19 had a chance to digest these opposing views and we got
- some feedback before we started our discussion.
- 21 So Mattie, I think what would make sense is if
- 22 you'd just very briefly --

- 1 MR. FORTUNO: Before we get started,
- 2 Mr. Chairman, if I may, just one small point. I think
- 3 the OIG can certainly address the issue of their memo.
- 4 If I understand, it was pre-decisional and that's why
- 5 it wasn't distributed.
- 6 But I guess the one concern that we would want
- 7 to express on behalf of management is that the OIG's
- 8 memo does refer to an internal staff memo from a couple
- 9 of staff members to the vice president for programs.
- 10 And that's a document that's withholdable under FOIA.
- 11 So for the IG to make public their memo means
- that the internal staff memo to the vice president for
- programs would be made public as well. And I think
- 14 that we would prefer that that not be the case.
- 15 CHAIRMAN MEITES: Well, but my only interest
- is that the OIG's memo, which I thought obviously had a
- 17 lot of substance to it, also be put on the table
- 18 because it is a different perspective than
- 19 management's. Can we solve your problem, Vic, by --
- 20 MR. FORTUNO: Redacting?
- 21 CHAIRMAN MEITES: -- some modest changes in
- the issue you raised?

- 1 MR. FORTUNO: I think it's redaction of a
- 2 paragraph or so. That would certainly address our
- 3 concern about the internal memo. I don't know if the
- 4 IG has any other concerns.
- 5 MS. TARANTOWICZ: Well, I guess we'd have to
- 6 look at the --
- 7 CHAIRMAN MEITES: Laurie, I don't hear very
- 8 well. You have to --
- 9 MS. TARANTOWICZ: I'm sorry. We'd be happy to
- 10 look at the memo and see if we could redact and perhaps
- 11 summarize that paragraph in a way that meets Vic's
- 12 concerns.
- 13 CHAIRMAN MEITES: All right. You can rewrite
- 14 your memo. Whatever you want to be in the public,
- 15 that's fine. It's your memo. You write whatever you
- 16 want, keeping in mind that if there's something that
- 17 you can avoid disclosing without causing more problems,
- 18 that would be for the best.
- 19 MS. TARANTOWICZ: Right. I don't think we
- 20 have any issue with disclosing the rest of our memo.
- 21 And it's only management's concerns with regard to --
- 22 CHAIRMAN MEITES: Why don't you solve that.

- 1 MS. TARANTOWICZ: And we can work it out.
- 2 MR. FORTUNO: We will.
- 3 CHAIRMAN MEITES: I want to know how you all
- 4 make things public. What do you do? I'm not talking
- 5 about publishing in the Federal Register or anything,
- 6 just making it available to the usual suspects.
- 7 MR. FORTUNO: We can put it on our website.
- 8 CHAIRMAN MEITES: Why don't we do that. Is
- 9 that okay with my committee, that we defer that till
- 10 the next management?
- MS. PHILLIPS: Yes.
- 12 CHAIRMAN MEITES: Lillian?
- MS. BeVIER: It is okay. I had some -- a
- 14 little bit of difficulty sort of making my way through
- 15 the confrontational aspect, frankly, of the IG's memo.
- 16 And I did understand the substance, and I think maybe
- it's well put.
- 18 But this isn't -- I mean, this is not an
- 19 adversary proceeding. What we're trying to do is
- 20 figure out what the right thing to do is here. And so
- 21 I think it may well be that although it's substantively
- 22 very good that the -- for my part, I guess I would

- 1 suggest the tone might be a little less kind of
- 2 confrontational.
- 3 I understand there must be a very deep dispute
- 4 here about the assumptions and how you proceed. And
- 5 that's perfectly acceptable. The board would like to
- 6 know them, and the board would like to be able to make
- 7 the right choice about which assumption ought to govern
- 8 its rulemaking. There's no question about that.
- 9 But it's just a suggestion for the drafters,
- 10 to maybe tone it down a little.
- 11 MR. McKAY: And let me just add, before you
- 12 comment, I want to echo that comment. I of course read
- the memo, and I had to fight through what I thought was
- 14 overly contentious language. As an example,
- 15 "Management fails to explain." And another example,
- 16 "LSC management has provided no plausible
- 17 justification."
- I had to fight to remain objective because I
- 19 was put off by that tone. And so I would encourage you
- in the future to try to present your case in a more
- 21 positive way because I had to, as I say, try to -- I
- 22 had to force myself to try to move back to the

- 1 objective viewing of what you had to say because I was
- 2 so put off by the negative tone.
- 3 CHAIRMAN MEITES: Bernice?
- 4 MS. PHILLIPS: Is there another memo?
- 5 CHAIRMAN MEITES: There are two, management
- 6 and the OIG's. They're both in our book.
- 7 MS. PHILLIPS: Oh, they are? Okay.
- 8 CHAIRMAN MEITES: All right. Anything else?
- 9 MS. TARANTOWICZ: I was just going to say it
- 10 was certainly not our intention. And we'll take
- 11 another look at the language.
- 12 CHAIRMAN MEITES: Well, just take a look at
- it. It was written internally.
- MS. TARANTOWICZ: Right.
- 15 CHAIRMAN MEITES: It's not going to be public.
- 16 So if you want to look at it again.
- 17 All right. If that's acceptable to the
- 18 committee, we'll defer action on item No. 3 to the next
- meeting, which takes us to item No. 4, which is a
- fascinating item, I will tell you. I have mastered it.
- 21 MS. BeVIER: Does that mean we can postpone
- 22 it?

- 1 CHAIRMAN MEITES: So I am prepared to take on
- 2 all comers on this one. Is the gentleman from Hawaii
- 3 here? If he is, I'd ask him to come forward, introduce
- 4 yourself.
- 5 MR. GREENFIELD: Good morning. I'm Chuck
- 6 Greenfield, Executive Director of the Legal Aid Society
- 7 of Hawaii.
- 8 CHAIRMAN MEITES: Good. And I understand,
- 9 Mr. Greenfield, you have come to this meeting in
- 10 Nashville to address this particular issue. Is that
- 11 correct?
- MR. GREENFIELD: Yes, I have.
- 13 CHAIRMAN MEITES: Okay. Why don't we start
- 14 with -- Mattie, would you like to start the
- 15 presentation?
- 16 MS. COHAN: Sure. A detailed history of the
- 17 eligibility of the what I'll call FAS, Freely
- 18 Associated States -- a detailed history of FAS
- 19 eligibility for legal services was provided orally at
- 20 the last meeting and is set forth both in the
- 21 rulemaking options paper and the draft Federal Register
- 22 notice you have in front of you. Unless someone has

- any questions or wants me to repeat that background,
- 2 I'm not going to do that.
- 3 CHAIRMAN MEITES: Well, I think it would be
- 4 helpful if you did two things. One is read aloud the
- 5 words of the treaty at issue, or the act at issue; and
- 6 then review what our predecessors did in 1996. So the
- 7 pre-'96 interpretation of the act and our present
- 8 interpretation, which I believe flows from a regulation
- 9 adopted by our predecessors in 1996.
- 10 MS. COHAN: Right. The language of the
- 11 Compact of Free Association Act, which implements the
- 12 Compact, the Compact extends certain benefits that have
- been made available -- I'll back up a little bit.
- 14 Prior to the adoption of the Compact, the FAS
- 15 nations were United States territories, part of what
- 16 was known as the Trust Territories of the Pacific
- 17 Islands, stemming from World War II. With the adoption
- of the Compact, the Republic of the Marshall Islands,
- 19 the Republic of Palau, and the Federated States of
- 20 Micronesia became independent nations with a special
- 21 relationship with the United States through the
- 22 Compact, which is the Compact of Free Association,

- 1 hence the phrase Freely Associated States.
- 2 The Compact extends benefits of a number of
- 3 federal programs, including the legal services program.
- 4 And the operative language of the act states that:
- 5 "The programs of the following agencies shall be
- 6 extended to the Freely Associated States." And that
- 7 includes -- there's a list of programs, one of which is
- 8 the Legal Services Corporation.
- 9 CHAIRMAN MEITES: I believe, Mattie, that
- 10 language is found on page 66 of the board materials.
- 11 Is that correct?
- 12 MS. COHAN: Yes. "Pursuant to section 224 of
- 13 the Compact, the programs and services of " -- and then
- 14 there's a list; in the actual act there's a list and we
- 15 just excerpted out Legal Services Corporation -- "shall
- 16 be made available to the Federated States of Micronesia
- 17 and to the Marshall Islands." There was a separate
- 18 Compact covering Palau and extending the benefits of
- 19 the operative language of the Compact Act with respect
- 20 to Micronesia and the Marshall Islands also to Palau,
- 21 which is why you don't see Palau in that language. But
- 22 it's also.

- 1 So after the signing of the Compact and the
- 2 Compact Act, in 1989 the Corporation did some
- 3 rulemaking to provide that under 1626, special
- 4 eligibility, that the alien restriction stated in
- 5 appropriations act, which stemmed from 1983; there were
- 6 appropriations acts that were the first limitation on
- 7 service to aliens, which under that -- a strict reading
- 8 of that regulation would have seemed to all of a sudden
- 9 made all of these people ineligible, which --
- 10 CHAIRMAN MEITES: Let me stop you. The step
- 11 that I want to make sure my committee understands is by
- 12 virtue of the change in relationship between the United
- 13 States and these three entities, the citizens of these
- 14 three entities no longer were citizens of the United
- 15 States.
- MS. COHAN: That's correct.
- 17 CHAIRMAN MEITES: They became citizens of
- 18 these three new independent republics.
- 19 MS. COHAN: That's right. And they were
- 20 permitted under the Compact and the Act to freely
- 21 travel to, live in, and work in the United States. But
- 22 they are not citizens of the United States. They are

- 1 not green card holders. They have a different status.
- 2 CHAIRMAN MEITES: And the question is: When
- 3 they are in the United States, are they subject to the
- 4 alien restrictions since they are not citizens of the
- 5 United States? And if you look at the text on page 66,
- 6 the text says, to paraphrase, Legal Services
- 7 Corporation services shall be available not to the
- 8 citizens of the states but to the states themselves.
- 9 And the ambiguity that we have to wrestle with
- 10 is: Is the intent of the Compact to make it available
- 11 to the states, that is, to fund legal services in the
- territory of these three independent entities, or to
- 13 make the services available to the citizens of these
- 14 three entities, wherever they may be, whether in the
- territories or in the United States?
- 16 How's that for stating the issue? So far so
- 17 good? Go ahead.
- MS. COHAN: So far so good. Absolutely. I'm
- 19 sorry, I had diverged back to regulations because I
- 20 thought that's --
- 21 CHAIRMAN MEITES: Now let's hit where the
- 22 staff says we went off the track.

- 1 MS. COHAN: Back to what you wanted me to say.
- 2 So as you pointed out, since 1996, the current
- 3 regulation, which was adopted in 1996, has reflected an
- 4 interpretation of that language of the act that we
- 5 talked about that limits authority for LSC-funded
- 6 services to the states, those particular FAS states.
- 7 And citizens of those nations are eligible in the
- 8 United States only if they are otherwise eligible under
- 9 Part 1626.
- 10 The practical issue is, because of the
- 11 considerable restrictions on alien eligibility in Part
- 12 1626, almost none of them are because they have no need
- 13 to have one of those alien statuses. They don't have
- 14 to have a green card to live in the United States.
- 15 They are not refugees, you know. So most of those
- 16 people are not going to otherwise qualify.
- 17 CHAIRMAN MEITES: Hold it right there.
- 18 Although they are allowed under the Compact to live in
- the United States if they choose to?
- MS. COHAN: That's correct.
- 21 CHAIRMAN MEITES: Now, you said the alien
- 22 restrictions were adopted starting in 1983. This

- 1 Compact dates from -- is it '89?
- MS. COHAN: I believe it's -- is it '86?
- 3 CHAIRMAN MEITES: Yes, it is. What was the
- 4 status between '86 and 1996 when the Compact was in
- 5 effect and there were alien restrictions?
- 6 MS. COHAN: During that time -- well, for the
- first couple of years, the regulation did not catch up
- 8 with the legal status. In 1989, the Corporation
- 9 amended its regulation to specifically say, citizens of
- 10 these entities are eligible to receive legal assistance
- 11 provided they are otherwise eligible under the LSC Act,
- 12 financially eligible.
- 13 The Corporation made that change in 1989 to
- 14 clarify its understanding at the time that Congress had
- 15 not intended to essentially take away the eligibility
- 16 that these folks had prior to the Compact. And that
- 17 language was incorporated in 1989, and that's what
- 18 governed through 1996.
- 19 In 1996, as a result of those new statutory
- 20 restrictions, even though the issue of service to the
- 21 FAS states or FAS citizens was not at issue in the '96
- 22 restrictions, because the Corporation was doing

- 1 rulemaking at the time on that, that issue came up
- 2 through a comment and a request of the Office of
- 3 Inspector General. And I'll just quickly quote.
- 4 "The OIG suggested that both the prior rule
- 5 and the interim rule dealt with the question of special
- 6 eligibility incorrectly and urged that the final rule
- 7 refer only to the legal services programs serving
- 8 people who were citizens of those jurisdictions."
- 9 And those comments were based upon the
- 10 language of the act that we referred to yesterday,
- 11 extending that the programs and services shall be made
- 12 available to the Federated States of Micronesia and to
- 13 the Marshall Islands rather than to the citizens of the
- 14 Federated States of Micronesia and the Marshall
- 15 Islands.
- 16 The board, at the time, considered the matter,
- agreed with the OIG's interpretation, and revised
- 18 1626.10(a) accordingly. And so since that time, the
- 19 services are only available in those countries, and
- 20 citizens of those countries who happen to be outside
- 21 are only eligible if they otherwise are eligible under
- 22 Part 1626.

- 1 CHAIRMAN MEITES: So the net effect of the
- 2 1996 restrictions, if I understand it, is that since
- 3 1996, citizens of these three entities receive -- have
- 4 less access to legal services than they did either
- 5 before 1996, and indeed even before they became
- 6 republics.
- 7 MS. COHAN: That's correct, with respect to
- 8 those citizens who are not living at home, who are
- 9 living in the United States.
- 10 CHAIRMAN MEITES: So they've had a net loss by
- 11 the effect of the combination of their independence,
- the Compact, and the 1996 regulations.
- MS. COHAN: That's correct.
- 14 CHAIRMAN MEITES: Okay. What has happened
- 15 since then that caused you to bring this to our
- 16 attention?
- 17 MS. COHAN: Well, this has been an issue on
- 18 the radar of certainly Chuck and some other folks for a
- 19 while. Most recently, we had some correspondence from
- the Department of the Interior, the Office of Insular
- 21 Affairs, which is the office within Interior that has
- 22 administrative responsibilities over the Compact, the

- 1 Compact, the Compact Act, and that special relationship
- 2 between the United States and those former Trust
- 3 Territories who are now Freely Associated States.
- 4 They sent some correspondence indicating that
- 5 they believed it was fully consistent with their
- 6 understanding and implementation of the Compact and the
- 7 Compact Act that citizens of the FAS would be allowed
- 8 to access legal services from LSC programs wherever
- 9 they happened to be.
- 10 CHAIRMAN MEITES: And that's the letter that's
- 11 quoted in your memo on page 70, is it not?
- MS. COHAN: I believe it is. Yes.
- 13 CHAIRMAN MEITES: Now, do you know if the
- 14 Department of the Interior had submitted any views in
- 15 1996 when our predecessors were considering changing
- 16 the regulations?
- 17 MS. COHAN: As far as I know, they did not.
- 18 And during the course of the -- after the 2001
- 19 rulemaking that was opened up on 1626 generally, the
- 20 Corporation attempted to get some both kind of informal
- 21 and formal guidance at different points from the
- Department of the Interior and from the Department of

- 1 State asking this question directly, such guidance
- which as of that time was not forthcoming.
- 3 CHAIRMAN MEITES: So we now have the benefit
- 4 of the Department of the Interior's guidance, which our
- 5 predecessors did not have when they addressed this
- 6 issue. Is that right?
- 7 MS. COHAN: That's correct. And subsequent to
- 8 that letter, representatives of LSC staff met with
- 9 representatives from that office as well as an attorney
- 10 from the Department of State who works closely with the
- 11 Department of the Interior on the Compact and Compact
- issues, and all of them, both State and Interior,
- 13 reiterated that position.
- 14 They noted that the Compact, from both the
- U.S. and the FAS perspective, is conceived of as
- 16 essentially an aid package, and that benefits extended
- 17 to FAS citizens, even if those citizens are living in
- 18 the United States, is in fact considered aid to the
- 19 countries; that the concept of aid to the citizens is
- incorporated in the notion of the phrase "aid to the
- 21 countries."
- 22 And so their position is that LSC is well

- 1 within its authority to permit the extension of
- 2 eligibility for service from LSC grantees to FAS
- 3 citizens legally residing in the United States. They
- 4 gave us an example from a project that is also
- 5 administered, which is Pell grants, educational subsidy
- 6 grants.
- 7 The language of the act extending that program
- 8 to the FAS is similar to the language extending the LSC
- 9 program. It talks of extending the benefits of the
- 10 Pell grant program to the states, but that is also
- 11 administered in a way that the citizens are able to
- 12 access those benefits regardless of where they are.
- So they don't have to go to college in the
- 14 FAS. They can be going to college anywhere else. They
- can be FAS citizens living in the United States and
- 16 applying for the Pell grant, going to college wherever
- they're going to college. They don't have to have been
- in the FAS at the time that they received the Pell
- 19 grant to be able to get it. And I think that's a
- 20 pretty close, analogous situation.
- 21 CHAIRMAN MEITES: And as I understand it, the
- 22 staff recommendation is we begin a new rulemaking for

- 1 1626.10. And in that new rulemaking, essentially we go
- back to the pre-1996 rule. Is that correct?
- MS. COHAN: Essentially, yes.
- 4 CHAIRMAN MEITES: If there's questions for
- 5 Mattie? Otherwise I'd like to hear from the gentleman
- 6 from Hawaii.
- 7 (No response.)
- 8 CHAIRMAN MEITES: The reason I would like to
- 9 hear from you is these are far-away places. And is the
- issue of access to services from our grantees of
- 11 citizens of these three distant places a serious
- 12 problem?
- MR. GREENFIELD: Thank you, Mr. Chairman and
- 14 members of the board. It is indeed. As the director
- of the Legal Aid Society of Hawaii, we have in Hawaii
- 16 alone -- it's hard to determine, actually, how many
- 17 Marshallese, Palauans, and Micronesians there are in
- 18 Hawaii. But from Human Services statistics and other
- 19 statistics, we know there are probably in excess of
- 20 15,000 in Hawaii. Many of them are in need of legal
- 21 assistance on the very same issues that we represent
- 22 others. And it is a huge problem for us as an

- organization trying to be responsive to community
- 2 needs.
- I have a couple of prepared comments, if I
- 4 could, to go into. I stand here this
- 5 morning -- actually, sit here this morning -- with the
- 6 strong conviction that this board needs to change its
- 7 regulation immediately.
- 8 And I think the regulation should be changed
- 9 for a variety of reasons, but only because, as Mattie
- 10 said, the Interior Department Insular Affairs believes
- it is an appropriate approach under the Compact, and
- they're the administrating authority over the Compact
- 13 of Free Association between Palau and Marshalls and
- 14 Micronesia; and not only because the State Department
- 15 attorney is of the similar opinion that it is
- appropriate for Micronesians living in the United
- 17 States to receive the benefits of Legal Services
- 18 Corporation funding.
- 19 And not only because the chairs and the
- 20 ranking members of both the House and Senate committees
- 21 that oversee the Compact believe this interpretation,
- the current interpretation, is contrary to

- 1 congressional intent, and urge that Legal Services
- 2 Corporation change this immediately; and not only
- 3 because the Compacts themselves provide that legal
- 4 services is available to Micronesians.
- 5 Certainly LSC has never granted their grants
- 6 to the governments of Micronesia. In fact, the grants
- 7 have gone to Micronesian Legal Services Corporation, my
- 8 former employer. I was there for nine years. And LSC
- 9 has never approached it that way except for this
- 10 particular regulation.
- 11 And not only because LSC management is
- recommended that this change be made, and I do
- appreciate that change that Vic and Mattie and Helaine
- 14 and Karen have helped make, and a significant change,
- and I do appreciate that.
- 16 Not only because other federal agencies think
- 17 we're nuts. Let me give you an example. HUD gives us
- 18 fair housing money, and they think we ought to enforce
- 19 fair housing laws with Micronesians. And they can't
- 20 understand why we're not bringing lawsuits on behalf of
- 21 Micronesians. And so we do this dance with them to try
- 22 to say, well, we can't do it because of the other

- 1 sources of federal money. Well, we are federal money.
- We're HUD.
- 3 And so not only because of that reason, but
- 4 because legal aid really stands for something else.
- 5 Legal aid stands for the elimination of barriers, not
- 6 the creation of barriers. This regulation, the current
- 7 regulation, not the proposed -- the current regulation
- 8 creates a barrier. It says, if you're a Micronesian
- 9 living in the United States, we can't represent you.
- 10 And legal aid stands for the enforcement of
- 11 equal rights, not the enforcement of an unequal right
- or that we deny you on the basis of where you're from,
- and that legal aid stands for hope and possibilities
- 14 for our clients and our client community, not for a new
- 15 rung created by the regulation, and that legal aid
- 16 really stands for committed advocates that are willing
- 17 to fight for our rights and the rights of our client
- 18 community, not stand indifferently by while a
- 19 regulation denies them access to justice.
- 20 And as a public interest law firm, the Legal
- 21 Aid Society of Hawaii and other legal aids throughout
- 22 the country that are dealing with this issue I think

- cannot simply stand by indifferently to the needs of a
- 2 significant segment of our client community that can be
- 3 and is abused because many people know that they cannot
- 4 get legal aid.
- We've seen this in the employment sector. In
- 6 Hawaii, we've seen it with fishing vessels and owners
- 7 that have hired Micronesians that know that they can't
- 8 go to legal aid, and they have in fact underpaid them
- 9 or not paid them correctly under the contract. We see
- 10 it in other contexts.
- 11 As mentioned, there are in excess of 15,000
- 12 Micronesians living in Hawaii. There are estimated at
- least 40,000 Micronesians living in the mainland. The
- 14 board knows from the Little Rock meeting that in
- 15 Arkansas, there are 6- to 10,000 Marshallese living in
- 16 Arkansas. There's a thriving Marshallese community.
- We know in Hawaii that 20 percent of
- 18 those -- we have a huge homeless population, over 5,000
- 19 people living on the beach that are homeless. We know
- 20 that 20 percent of those that are in homeless shelters,
- 21 which are inadequate in terms of servicing the
- 22 population, over 20 percent are Micronesians.

- 1 We have a homeless project. Lawyers go out
- 2 to the homeless shelters. And we can't help the
- 3 Micronesians. We can help the others, but we have to
- 4 say, Micronesians, we can't help you.
- 5 The human toll of denying people service on
- 6 the basis of where you're from when you otherwise have
- 7 a right to be in the United States, otherwise, as
- 8 Mattie said, freely travel and freely work in the
- 9 United States, freely join the U.S. military, freely
- 10 fight and die in Iraq and Afghanistan, yet can't get
- 11 free legal aid in the United States -- the human toll
- 12 of our workers having to tell people to their face that
- we can't represent them because they're from
- 14 Micronesia -- let me just read a couple of e-mails that
- 15 I got from my staff.
- 16 This is from Robert, who's a lawyer in our
- intake unit. "I've handled thousands of initial
- 18 requests for advice and service. I dread telling those
- 19 from the Compact states that they cannot access legal
- 20 aid services. You can hear in their voices and see in
- 21 their faces hurt, confusion, and anger because they
- 22 don't understand why the policy exists. I feel

- 1 helpless because I am unable to justify the policy to
- them. After each call, I think of the opportunity
- 3 legal aid has missed to help a community member and his
- 4 family from losing essentials such as housing or public
- 5 benefits. Please change the present policy."
- 6 This comes from John, who's a paralegal and
- 7 does a lot of outreach, homeless outreach. "I have had
- 8 many come up to me for assistance, for advice and
- 9 services, and had to break the new to them that Legal
- 10 Aid Society is unable to help them due to policies that
- we have. I always get a response of why can't we help?
- 12 And I would just say, due to our policies. Sometimes
- 13 you can hear it in their voices and see it in their
- 14 reactions. They cry for help when they are turned down
- 15 for services."
- 16 This comes from Tajana, who's a paralegal in
- our intake unit, client self-help. "I hate, hate, hate
- 18 having to tell the Micronesians that come to our office
- that legal aid cannot help because they're
- 20 Micronesians. Every time I say those words, it hurts
- and makes me feel that it's wrong, that it's plain
- wrong."

- 1 And finally, Janet is one of our attorneys who
- 2 goes into homeless shelters. And Janet says,
- 3 "Unfortunately, turning Micronesians away is an all too
- 4 common and frustrating experience for me. It seems
- 5 downright discriminatory to me, to be able to help one
- 6 family with the exact same problem and not another but
- 7 for the fact that one is from Micronesia and both
- 8 families are legally allowed in the United States, are
- 9 low income and cannot afford other services, and
- deserve equal justice just as much as anyone else."
- 11 She concludes, "There would be nothing that
- 12 would make me happier in my work than to be able to
- walk into the homeless shelter on a day after your
- 14 meeting" -- she may be there today, by the way; she
- 15 comes on Saturdays and weekends -- "and tell a
- 16 struggling Micronesian person, yes, legal aid can help
- 17 you. Let's get started."
- 18 Finally, I think we should not and cannot say
- 19 to Micronesians that we can help you in Micronesia, but
- if you live in the United States, we can't help you.
- 21 We cannot and should not say to Ben Turad, a
- 22 Micronesian, that you can work for us, and we pay you

- with LSC funding, and you're valued employee, but by
- the way, if you live in the United States, we cannot
- 3 represent you because you're Micronesian. Ben is the
- 4 director of the Micronesian Legal Services Corporation.
- 5 He's been active, and their board has passed a
- 6 resolution encouraging a change. Ben has written
- 7 closing the resolution to the presidents of the
- 8 Marshalls, Palau, and Micronesia.
- 9 We cannot and should not say to Andon
- 10 Amiraich, an FSM citizen of Micronesia, that you can
- 11 volunteer for many, many years on the Micronesian Legal
- 12 Services board of directors, but if you're in the
- 13 United States and you're in need of legal aid, we can't
- 14 represent you. Judge Amiraich is the chief justice of
- 15 the Federated States of Micronesia.
- 16 We cannot and should not say to Camillo Noket,
- 17 you can work for us as many years in the managing
- 18 attorney in our Chuuk office of Micronesian Legal
- 19 Services, but if you're in the United States, we can't
- 20 represent you. Camillo is my former mentor, village
- 21 chief, and is now the chief justice of the state court
- in Chuuk state.

- 1 I urge that this committee of the board and
- 2 the board make the regulation change as quickly as
- 3 possible so that we can say to my friend Lee Richardson
- 4 in Arkansas, who has a couple files waiting on his desk
- 5 to see whether we can represent the Marshallese, that
- 6 Lee, we can go ahead. Let's go ahead. Let's take
- 7 these cases. Let's see what we can do. Then I can say
- 8 to my staff, let's quit saying no. I can say to the
- 9 number of staff that I've just represented their
- 10 comments to you that we can help Micronesians.
- 11 So I think the evidence is overwhelming. I
- would request that the board make the change as quickly
- as possible, and if it's possible, to have some sort of
- 14 a telephonic meeting immediately after the 30-day
- 15 comment period so that the board can approve in final
- 16 form this regulation.
- 17 CHAIRMAN MEITES: Thank you very much. Is
- 18 there any other public comment?
- 19 MR. AVILES: Yes. My name is Alejandro
- 20 Aviles. I'm the community outreach coordinator with
- 21 Legal Aid of Arkansas. And I'm in charge of reaching
- 22 out to the limited English proficient communities in

- 1 northwest Arkansas and throughout our program service
- 2 area.
- 3 Our offices recognizes the vulnerability of
- 4 clients with limited English proficiency, and we work
- 5 hard to prevent and resolve the consumer fraud issues.
- 6 We try to protect victims of domestic violence, and of
- 7 course along with many other civil legal problems, like
- 8 other LSC-funded organizations throughout the country.
- 9 When reaching out in northwest Arkansas, I
- 10 have found out that many of the Marshallese population
- 11 experience a barrier greater than language when
- 12 attempting to receive essential services from our
- 13 office.
- 14 CHAIRMAN MEITES: We're having trouble
- 15 hearing. Can you tell him to pick up the phone? I
- think he's speaking into a speakerphone.
- 17 MR. AVILES: I'm sorry about that.
- 18 CHAIRMAN MEITES: That's better. Go ahead.
- 19 MR. AVILES: Okay. Sorry about that. Should
- 20 I start over?
- 21 CHAIRMAN MEITES: No. Go ahead.
- 22 MR. AVILES: When reaching out in northwest

- 1 Arkansas, I found out many of the Marshallese
- 2 population experience --
- 3 CHAIRMAN MEITES: Talk a little slower. That
- 4 would help.
- 5 MR. AVILES: When reaching out in northwest
- 6 Arkansas, many in the Marshallese community experience
- 7 a barrier far greater than language when attempting to
- 8 receive essential services from our office. And here
- 9 to speak about this issue is our friend in the
- 10 community, Carmen Chong Gum, who is the Marshallese
- 11 outreach coordinator with the Jones Center for Families
- in Springdale.
- 13 MS. CHONG GUM: Thank you, Alejandro. My name
- is Carmen Chong Gum. I'm the Marshallese outreach
- 15 coordinator for Jones Center for Families in
- 16 Springdale, Arkansas. Good morning. And as
- Marshallese say (speaks Marshallese), which means love
- 18 to you. You are a rainbow.
- 19 And I'm very appreciative for the opportunity
- to be with you this morning over the phone to share
- 21 with you a little of our experiences in northwest
- 22 Arkansas, which is similar to others living in other

- 1 states, including Hawaii.
- 2 Many Marshallese have been living in Arkansas
- 3 for many years, and northwest Arkansas has the largest
- 4 number of Marshallese outside of the Marshall Islands
- 5 living in the continental United States.
- 6 As the Marshallese outreach coordinator for
- 7 the Jones Center for Families in Springdale, I have
- 8 been working with government and community leaders to
- 9 address health, legal, and education issues, among
- 10 other needs faced by the Marshallese community in
- 11 northwest Arkansas.
- 12 And working full-time now as an outreach
- 13 coordinator, I do a lot of information referral
- 14 services. And some of the issues people come in for
- 15 include legal issues. Some of these legal issues dealt
- 16 with collection agencies trying to collect for large
- medical bills; problems with landlords evicting
- 18 tenants, and tenants not knowing their rights; clients
- 19 signing contracts, and many other problems.
- 20 Many of these clients have low-paying jobs and
- 21 cannot afford private lawyers. Legal Aid of Arkansas
- is the natural choice to help our low income population

- when they are not able to afford an attorney.
- I hope the LSC board will make a decision in
- 3 favor of giving eligibility for legal aid services to
- 4 our Marshallese community living in the United States,
- 5 including people of the Federated States of Micronesia
- 6 and the Republic of Palau living in the United States
- 7 as well.
- 8 And before I end, I would like to really give
- 9 my appreciation, or we say (speaks Marshallese), first
- of all to our Legal Aid of Arkansas for listening to
- us, for listening to our challenges that we are facing.
- 12 To Executive Director Lee Richardson, Jennifer Langley,
- 13 Alejandro Aviles, the one that is right here with me
- and helping to get us be heard this morning.
- 15 And I hear that Charles Greenfield -- good
- 16 morning, Charles, and thank you for being there to help
- in explaining more about our situation in the United
- 18 States and Hawaii.
- 19 To NLADA staff. To Mr. Victor Fortuno in
- Washington, the LSC vice president and general counsel
- 21 for writing the paper, the rulemaking options paper to
- 22 better explain our situation. And to the staff of

- 1 Legal Aid of Arkansas for their valuable support in
- getting this issue on the rule in to be in your agenda
- 3 this morning.
- 4 And especially to you, Legal Services
- 5 Corporation, officers and members, for looking into
- 6 this matter. And thank you again, and may the good
- 7 Lord bless you all. (Speaks Marshallese.) Thank you
- 8 from northwest Arkansas.
- 9 CHAIRMAN MEITES: Well, thank you very much
- 10 for your comments. We were recently in Arkansas, and
- when we were there we had a briefing on this problem,
- which your comments have reminded us. Thank you very
- 13 much.
- MS. CHONG GUM: Thank you.
- 15 CHAIRMAN MEITES: Is there any other public
- 16 comment?
- 17 MS. PERLE: I'm Linda Perle from the Center
- 18 for Law and Social Policy on behalf of the National
- 19 Legal Aid and Defenders Association.
- Very briefly, we supported the 1989
- 21 interpretation. We opposed the 1996 change that was
- done in '96. We raised the issue in the negotiated

- 1 rulemaking process in I think it was 2001 that was
- 2 addressing potential changes in 1626 that Mattie
- 3 mentioned before. We've numerous conversations with
- 4 Mr. Greenfield over the past year on this issue, and we
- 5 support the change now.
- 6 CHAIRMAN MEITES: Thank you very much. Are
- 7 the people from Arkansas still on the line?
- MR. AVILES: Yes, we are.
- 9 CHAIRMAN MEITES: Yes. Could you fax us your
- 10 comments? We had some trouble hearing them. The fax
- 11 number is (202) 337-6519. Let me give you that again.
- 12 (202) 337-6519. If you could do that, it would help
- 13 the reporter make sure he gets the transcription
- 14 correctly.
- 15 All right. Comments from the committee?
- 16 David?
- 17 MOTION
- 18 MR. HALL: My comment is we need to move on
- 19 this, and to move on it immediately. In Arkansas, I
- think all of us were convinced that we needed to adopt
- 21 a change. The staff's report and the testimony we've
- had here today just confirms that even more.

- 1 So I would like to put forth a resolution that
- 2 management's recommendation of an expedited rulemaking
- 3 be adopted. And I think even the suggestion that when
- 4 the time period elapses, that we have a phone
- 5 conference call to go ahead and adopt it, if that is
- 6 something that we can do, that we do so.
- 7 I think this is a very clear issue. It makes
- 8 a lot of sense that we change the rule. And I fully
- 9 support it.
- 10 MS. PHILLIPS: I agree, David.
- MR. McKAY: Second.
- 12 CHAIRMAN MEITES: All right.
- MS. SINGLETON: Mr. Chairman?
- 14 CHAIRMAN MEITES: Please.
- 15 MS. SINGLETON: Can we confirm that that is in
- 16 fact the quickest way to get the rule changed, publish
- it, have the 30 days, and then a telephone meeting?
- 18 There's no way to do it today?
- 19 MS. COHAN: No. Not with respect -- not in
- 20 conformance with the requirements for publication and
- 21 notice that are on the Corporation from the LSC Act.
- 22 CHAIRMAN MEITES: All right. I think that we

- 1 have the benefit of information, that is, the
- 2 Department of the Interior and Department of State's
- 3 views, which our predecessors didn't. And in light of
- 4 those views, I support the motion. And I take it it's
- 5 unanimous? Is that correct?
- 6 MS. CHILES: Yes.
- 7 MS. SINGLETON: One more question.
- 8 CHAIRMAN MEITES: Please.
- 9 MS. SINGLETON: Mr. Garten suggested, could
- 10 the board vote today to approve it on the condition
- 11 that there are no objections?
- MS. COHAN: No.
- 13 CHAIRMAN MEITES: Then we will recommend to
- 14 the board, as per David's motion, that it be published
- as soon as possible; that Vic advise the chair when the
- 16 30-day period is expired, and will urge the board to
- schedule a special board meeting to consider the
- 18 adoption of the regulation. That's the sense of our
- 19 committee? Good.
- 20 All right. Thank you very much. And you and
- 21 I are both first-time visitors to Nashville, and I hope
- you had as good a time as we have.

- 1 MS. CHILES: Tom, I have one question.
- 2 CHAIRMAN MEITES: Please, Jonann.
- 3 MS. CHILES: Could the legal aid folks in
- 4 Arkansas and Hawaii, or any other state that services
- 5 these populations, go ahead and open files in
- 6 anticipation, and then --
- 7 CHAIRMAN MEITES: I don't think they can
- 8 expend any funds until we change the regulation.
- 9 MS. CHILES: It's not possible?
- 10 MS. COHAN: No. I wouldn't think so, no.
- 11 CHAIRMAN MEITES: All right. Well, thank you
- very much, and we will hope the board follows our
- 13 recommendations.
- MR. GREENFIELD: Thank you very much.
- 15 CHAIRMAN MEITES: The next item on our agenda
- is consider and act on the adoption of 2008 grant
- 17 assurances. My fellow committee members will recall
- that when we last considered grant assurances, we asked
- 19 staff to look at this from a bottoms-up perspective.
- I gather from the materials that they have
- 21 done that. And we are now looking at what the staff
- 22 believes is a new and improved version of the grant

- 1 assurances. Is that correct?
- MS. SARJEANT: That is correct.
- 3 CHAIRMAN MEITES: Why don't the people at the
- 4 table introduce themselves. And Karen, go ahead.
- 5 MS. SARJEANT: I'm Karen Sarjeant, vice
- 6 president for programs and compliance at the Legal
- 7 Services Corporation.
- 8 MS. TARANTOWICZ: Laurie Tarantowicz, OIG
- 9 counsel.
- 10 MR. FORTUNO: Vic Fortuno, general counsel.
- 11 CHAIRMAN MEITES: Go ahead.
- 12 MS. SARJEANT: The grant assurances, as you
- are aware, are used any time LSC makes grants for the
- 14 delivery of legal services to establish the appropriate
- 15 quidance for recipient programs. Each year we bring
- 16 the revised grant assurances to this committee and to
- 17 the full board for review and approval.
- As Chairman Meites mentioned, last year we
- 19 indicated to you that we were going to do a bottoms-up
- 20 review. And we have now done that, and the process was
- 21 explained in the president's report to the board.
- This was a very comprehensive, thoughtful, and

- 1 inclusive process. I do want to take the opportunity
- 2 to thank Reggie Haley of the Office of Program
- 3 Performance for the work that he put in in leading this
- 4 process and keeping us on time so that we could deliver
- 5 these to you today.
- 6 We undertook a comprehensive review of our
- 7 guidance and legal requirements. We did an assessment
- 8 of what similarly situated grant-making agencies
- 9 include in their grant assurances and certifications.
- 10 And we received input in the process and comments and
- ideas from both the Office of Inspector General, and we
- 12 received comments and ideas from the Center for Law and
- 13 Social Policy.
- 14 As part of our process, we developed a
- 15 statement of purpose which you have, I believe, on
- 16 page 79. And this guided our development of the grant
- 17 assurances. What we wanted to do was to put in place a
- 18 guidance document for ourselves so that unlike what had
- 19 happened over the years, the grant assurances had just
- 20 kind of -- we've just added on and added on. We wanted
- 21 to set some parameters for ourselves in terms of what
- should be included, when, and for what purpose.

- 1 You will see there are no new grant
- 2 assurances. What we have done is reword some,
- 3 streamline them, and we combined some of the grant
- 4 assurances. We think we have a much tighter document
- 5 now, and we think it provides the appropriate guidance
- 6 and statements of rights and responsibilities for both
- 7 LSC and grantees.
- 8 The revised grant assurances are now grouped
- 9 by subject matter. Grant assurances 1 through 6
- 10 address applicable legal requirements; 7 through 9
- 11 address programmatic requirements; 10 through 19
- 12 address access to records and information,
- 13 recordkeeping, and notification requirements; and grant
- 14 assurances 20 and 21 address the responsibility to
- assist in resolving outstanding auditor compliance
- issues and the use of the LSC logo.
- I would like to point to just a couple of
- 18 grant assurances. You will note that in No. 8, we did
- 19 expand and add to our grant assurance on technology and
- 20 the capacity that programs should have. We thought
- 21 this was very important, as we help our programs
- develop and continue to develop quality systems, that

- 1 we make sure that they are in fact taking note of the
- 2 technology requirements that are required to run a
- 3 quality program.
- And in grant assurance 9, we added some
- 5 language to clarify our expectations on support of the
- 6 statewide websites, which LSC has put substantial
- 7 dollars into through the TIG, funding the technology
- 8 initiatives grants program. We wanted to make sure
- 9 that that was going to be supported by programs.
- The grant assurances on access to records and
- information we spent quite a bit of time on.
- 12 CHAIRMAN MEITES: Which nights are those?
- MS. SARJEANT: I'm sorry, 10 through 19.
- 14 CHAIRMAN MEITES: Thank you.
- 15 MS. SARJEANT: We spent a lot of time on very
- 16 careful drafting of the language in those because these
- 17 seem to be the core of many issues. So those are what
- 18 we present to you. And it is our understanding from
- 19 review of the IG's memo that the grant assurances that
- they have comments on are Nos. 10 and 15.
- 21 We think we got them right in what we're
- 22 presenting to you. So we'd be happy to answer any

- 1 questions.
- 2 CHAIRMAN MEITES: If you would, as I remember
- 3 from the past two years, there's some kind of a time
- 4 cycle that these are on. Is that right?
- 5 MS. SARJEANT: That's correct.
- 6 CHAIRMAN MEITES: Would you fill us in on the
- 7 calendar?
- 8 MS. SARJEANT: Yes. We use these with the
- 9 2008 grants. So this July -- no, I'm sorry. Probably
- in August, the grant assurances will go up on our
- 11 electronic competitive grants process.
- 12 And as part of the application process, the
- 13 applicants will pull these down and sign them and
- 14 return them to us. So we need the committee to make a
- 15 recommendation to the full board at this meeting on our
- use of the 2008 grant assurances.
- 17 CHAIRMAN MEITES: Okay. With that as kind of
- an overview, let me ask the inspector general's office
- 19 for any comments it may have. And it has provided us
- 20 with a memo, which is found on page -- unpaged, but it
- 21 was distributed to you and you should have it. It's a
- three-page memo dated July 20, 2007.

- 1 MS. TARANTOWICZ: Thank you, Chairman Meites,
- 2 members of the committee, and members of the board. As
- 3 Karen mentioned, management did undertake a
- 4 comprehensive review of the grant assurances, and
- 5 overall we believe that they present a more streamlined
- 6 and organized approach that will likely be to the
- 7 benefit of both LSC and its grantees.
- 8 As Karen also mentioned, management provided
- 9 the OIG with the opportunity to participate in the
- 10 process and offer comments as they were going through
- 11 their internal process. And we very much appreciated
- 12 that opportunity.
- We had some differences, some suggestions that
- 14 management considered and did not accept. Some of
- 15 those we felt were within management's discretion and
- we didn't bring forward, or we didn't feel strongly
- 17 enough about to bring forward to the committee. But as
- 18 to two grant assurances, we did provide you a memo
- 19 recommending additional changes to the draft that
- 20 management provided.
- The first of those is grant assurance No. 10.
- 22 And this governs both LSC and the Comptroller General

- or GAO access to grantee information. And the
- 2 recommended changes -- the changes that we have
- 3 recommended are basically intended for clarification
- 4 purposes and to ensure that the grant assurance is
- 5 consistent with or recognizes applicable law.
- And in the memo, we've provided a redlined
- 7 version essentially -- for instance, the first
- 8 sentence, we've recommended that the grant assurance be
- 9 amended to recognize that other law may be applicable
- 10 to access to information. For example, since this
- 11 covers GAO access as well, the GAO has its own organic
- 12 legislation. And that may provide them -- I know it
- provides them authority for access to records in the
- 14 hands of federal grantees.
- 15 We also wish to clarify that although records
- are subject to the attorney-client privilege, the other
- 17 stated protections, being ethical rules, may or may not
- 18 be applicable to the request. For example, under the
- 19 LSC Act, where it specifically mentions the GAO, it
- 20 only talks about the attorney-client privilege as
- 21 restricting access. And of course, as is recognized in
- 22 grant assurance 11, LSC also has access under the

- 1 Appropriations Act, which is only restricted by the
- 2 attorney-client privilege.
- 3 The grant assurance, as drafted, required that
- 4 for records in which the grantees claim the
- 5 attorney-client privilege, that the grantees state with
- 6 specificity the documents withheld and the legal
- 7 justification. And we think it would be helpful for
- 8 the grantee to state that for all records withheld, not
- 9 just those subject to attorney-client privilege.
- 10 And finally, we recommend inclusion of the
- final sentence, which states LSC's authority to require
- that grantees disclose information if LSC determines
- 13 that the justification for withholding is inadequate
- and that LSC is entitled to the information.
- This requirement or statement was in the prior
- 16 year, 2007, grant assurances and in prior year grant
- 17 assurances. And we believe it's appropriately
- 18 retained.
- 19 CHAIRMAN MEITES: Laurie, I want to make sure
- 20 I understood your last remark. The last sentence,
- 21 which reads, "LSC may require the grantee to disclose
- 22 the information if LSC determines that the

- 1 justification for withholding is inadequate or that LSC
- is entitled to the information" -- that sentence you
- 3 would propose be added to grant assurance 10?
- 4 MS. TARANTOWICZ: That's correct.
- 5 CHAIRMAN MEITES: If I understood you
- 6 correctly, this identical sentence was in prior grant
- 7 assurances, but is not in the revised one. Is that
- 8 correct?
- 9 MS. TARANTOWICZ: That's correct.
- 10 CHAIRMAN MEITES: Thank you.
- 11 MS. SARJEANT: May I --
- 12 CHAIRMAN MEITES: Let's go through all of them
- and we'll come back.
- MS. SARJEANT: Okay.
- 15 CHAIRMAN MEITES: Go ahead. And you also had
- 16 comments on 15. Is that right?
- MS. TARANTOWICZ: Yes. On 15, we recommend
- 18 the addition of one sentence: "This grant assurance
- 19 governs notification to the OIG by grantees of possible
- 20 thefts or other losses." And we recommend inclusion of
- a sentence that the grantee agrees that it shall not
- 22 conduct its own investigation into the loss before

- 1 contacting the OIG.
- 2 This is recommended essentially to aid the OIG
- 3 in conducting its work. Unfortunately, when losses
- 4 occur, it's obviously an unfortunate situation. And we
- 5 have found that when grantees conduct their own
- 6 investigations, it can have regrettable consequences.
- 7 Grantees are not trained in criminal
- 8 investigation, and they also may be close to the
- 9 situation because the loss may occur because of
- 10 activity by a long-time trusted employee. Grantee
- 11 investigations can interfere with OIG and our law
- 12 enforcement activities.
- And even in circumstances where it's
- 14 appropriate for the grantee to undertake some
- investigation on its own, we believe it's been helpful
- 16 for the grantee to contact the OIG for consultation and
- 17 to get advice on how to go about conducting the
- investigation, whether to make a police report and
- 19 things of that nature.
- 20 The lack of this requirement has indeed had
- 21 unfortunate consequences, and we've provided an example
- in the memo, where we had a grantee who failed to

- 1 inform the OIG of the facts prior to conducting its own
- 2 investigation. It turned out to be a fairly
- 3 significant embezzlement. We're actually still looking
- 4 into the matter.
- 5 And we just this week were provided
- 6 information that it's actually more significant than we
- 7 had thought. And the grantee conducted this
- 8 investigation, hired an outside accounting firm, which
- 9 resulted in an unnecessary cost to the grantee. And
- 10 obviously, the investigation was inadequate.
- 11 CHAIRMAN MEITES: All right. Before we open
- 12 this to public comment, I think I'd like to hear the
- 13 staff's response to the OIG comments.
- 14 But let's work backwards. First the sentence
- that the OIG recommends be added to paragraph 15. Do
- 16 you have any problems with that?
- 17 MS. SARJEANT: Actually, we do. And the
- 18 reason we did not have that sentence in there is we
- 19 think it's appropriate for a grantee and a board to
- 20 take some very limited preliminary steps to determine
- 21 whether there's a reportable condition to the OIG.
- 22 And we believe that one of the things that the

- 1 Office of Inspector General could do, as opposed to
- 2 putting this blanket term in here so that they aren't
- doing any investigation, is they could provide guidance
- 4 on their website, as they do to grantees, about how far
- 5 they should go in different types of situations like
- 6 this.
- We really do think that this is something that
- 8 a program has to take some initial steps in order to
- 9 determine if they have a reportable condition. And the
- 10 IG would be in a position to say, in this guidance, in
- 11 certain situations you should this far, or maybe you
- would go that far. But it shouldn't be in a grant
- 13 condition. It should be their guidance.
- 14 CHAIRMAN MEITES: Questions from the
- 15 committee?
- MS. SINGLETON: Questions from the
- 17 not-committee?
- 18 CHAIRMAN MEITES: From the board? Let's
- 19 restrict it to 15 first, if that's okay.
- 20 MS. SINGLETON: Yes. That's what I was going
- 21 to ask about.
- 22 If the sentence said after it determines it

- 1 has a reportable condition, it agrees it will not
- 2 conduct, would you still have a problem with it?
- 3 MS. SARJEANT: Probably not. I think that
- 4 allows them to take --
- 5 CHAIRMAN MEITES: Laurie, would that protect
- 6 your interests that we acknowledge that you have to at
- 7 least make an initial determination that there's a
- 8 problem?
- 9 MS. TARANTOWICZ: Well, we thought that was
- 10 acknowledged in the first sentence, which reads,
- 11 "Discovery of any information that gives it reason to
- believe it has been the victim." So obviously there
- 13 has to be some inquiry done to make that basic
- 14 discovery of the loss.
- 15 CHAIRMAN MEITES: Well, along those lines, I
- 16 would suggest that we use something -- not Sarah's
- language, but something like that, which acknowledges
- 18 the point you've got to do some looking to decide
- 19 there's something to call you up about, but preserve
- your point that at that point they should call you. So
- 21 let me just suggest that you two work out some language
- that meets both those issues, along with what Sarah

- 1 said.
- 2 All right. Let's talk about 10, which is more
- 3 substantive. We're going to have public comment at the
- 4 end. Let's get -- go ahead.
- 5 MS. SARJEANT: On 10, we took out the -- I'm
- 6 going to start with the last sentence. We took that
- 7 out about, "LSC may require the grantee to disclose the
- 8 information." Based on applying our statement of
- 9 purpose and one which is to prevent disputes, we
- 10 thought this sentence was unnecessarily
- 11 confrontational, and so we took that out.
- We also took a look back at the 2004
- transcript of this committee, when there was a fairly
- 14 extensive discussion about the use of federal and state
- 15 rules and professional responsibility in relation to
- 16 the grant assurances.
- 17 And so the language that we propose in 10 is
- based on both our review of your transcript from 2004,
- in which there was a full discussion about the fact
- 20 that there may be broader state rules of professional
- 21 responsibility. And so we developed the language that
- we have before you.

- 1 CHAIRMAN MEITES: And what about the other
- 2 changes in paragraph 10?
- 3 MS. SARJEANT: Well, one is that that is why,
- 4 rather than saying this requirement may be subject to
- 5 the applicable rules, we covered all of them. We said
- 6 that they all apply. And then the use of the term
- 7 "appropriately," which I understand is the other change
- 8 in here, we had the language in for those records
- 9 subject to.
- 10 CHAIRMAN MEITES: So before I open it for
- 11 public comment, let me make sure I got it. The last
- 12 sentence, although it's been in previously, you felt
- 13 that it was not in the spirit of our 2004 discussion on
- 14 privilege.
- MS. SARJEANT: Yes.
- 16 CHAIRMAN MEITES: The other changes, you
- 17 believe, are that your language was all-inclusive
- 18 and -- basically, it comes down to this. You say that
- 19 this requirement is not a part of any such material
- 20 that may be properly withhold. The change proposed by
- 21 the IG is this requirement is subject to the
- 22 attorney-client privilege and may be subject to

- 1 applicable rules.
- 2 You both are essentially addressing the same
- 3 issue. One is a statement that the requirement does
- 4 not apply, and the other is the requirement may or may
- 5 not apply depending on the specifics of the situation.
- 6 That strikes me as more or less two ways of stating the
- 7 same thing, and lawyers do that a lot. I'm not saying
- 8 that I prefer one to the other. I want public comment
- 9 on this whole thing.
- 10 What about the first change, "other applicable
- law"? Does that cause the staff any problems?
- MS. SARJEANT: On that one, we felt that
- 13 because 10 is -- as I recall, 10 is in reference to
- 14 1006(b)(3). And so we thought that by referencing the
- 15 LSC Act, we had covered everything that was covered
- 16 there.
- 17 CHAIRMAN MEITES: So what about Laurie's point
- 18 that, for example, the GAO has its own access
- 19 provisions? Do you believe that your statement, under
- 20 the provisions of the LSC Act, since the LSC Act -- do
- 21 you say that incorporates things like the GAO?
- MS. SARJEANT: I think it does.

- 1 CHAIRMAN MEITES: Okay. Let me open this for
- 2 public comment. Anybody who wants to speak, come
- 3 forward.
- 4 MS. SINGLETON: I have one more question. Why
- 5 is that -- in red sentence at the end, Laurie, why is
- 6 that an "or"?
- 7 MS. TARANTOWICZ: You know, I had the same
- 8 thought when I was reading it. And I think it's an
- 9 "and."
- 10 CHAIRMAN MEITES: It should be?
- MS. SINGLETON: It seems to me it ought to be
- 12 an "and."
- MS. TARANTOWICZ: Yes. I think it is.
- 14 CHAIRMAN MEITES: We will consider it an "and"
- 15 subject to public discussion.
- 16 Okay. Public comment. Come forward and
- identify yourself.
- 18 MR. McBRIDE: I just have a brief question,
- 19 which may lead to --
- 20 CHAIRMAN MEITES: Take as long -- wait. Take
- as long as you want. My committee is on schedule.
- There is no need to rush.

- 1 MR. McBRIDE: Thank you. I'm Neil McBride,
- 2 general counsel for the Legal Aid Society of Middle
- 3 Tennessee and the Cumberlands. And I just wanted to
- 4 clarify whether this restriction in the grant assurance
- 5 suggested by the OIG would interfere with the timing of
- 6 our reporting of a loss to law enforcement.
- 7 It appears to me that the typical loss will be
- 8 someone from the outside breaking in and damaging or
- 9 stealing materials. And I just want to make sure that
- 10 this will not in any way delay our ability to report
- 11 such an event to local law enforcement.
- 12 CHAIRMAN MEITES: That's a good point. Sarah,
- does your magic language solve that problem?
- 14 MS. SINGLETON: I don't think this applies to
- 15 reporting to law enforcement at all. I don't think it
- in any way impinges on that ability. This only talks
- about you yourself conducting an investigation, as I
- 18 read this grant assurance.
- 19 MR. McBRIDE: That's just what I wanted to
- 20 clarify. Good.
- 21 CHAIRMAN MEITES: All right. Do you have any
- comments on paragraph 10?

- 1 MR. McBRIDE: No, although I should alert the
- 2 committee to the fact that I can tell you who
- 3 Mr. Carmack is when you're ready to hear.
- 4 (Laughter.)
- 5 CHAIRMAN MEITES: All right. We'll defer
- 6 that.
- 7 Ms. Perle, do you have any comments?
- 8 MR. McKAY: I think it's important we reserve
- 9 time for that.
- 10 CHAIRMAN MEITES: I'm not sure which
- 11 committee, however, so we'll hold off on that.
- 12 MS. PERLE: Again, I'm Linda Perle from Center
- for Law and Social Policy. I just wanted to say a
- 14 couple things, that I did appreciate the opportunity to
- work with the staff on streamlining these grant
- 16 assurances. I think that probably in future years we
- 17 could probably get rid of a lot more.
- 18 And there were a number of things -- well,
- 19 first of all, there were a number of suggestions that I
- 20 made that the staff did adopt, and I appreciate that.
- 21 And there were a number of things, obviously, that I
- 22 suggested that they didn't. And I'd like to continue

- 1 to work on those in the future.
- 2 But I have not seen the IG's suggestions until
- just now. I agree completely with what Karen said in
- 4 terms of the addition of the two sentences in grant
- 5 assurances 10 and 15. I have to admit that I haven't
- 6 been able to parse through all the rest of it, but my
- 7 sense is that I also agree with what Karen said with
- 8 regard to the specific pieces of the language that the
- 9 IG suggests adding.
- 10 I think generally that the staff's suggested
- 11 grant assurances work and address the problem
- 12 adequately, and there isn't any need for these changes.
- But as I said, I haven't really parsed them through in
- 14 any detail.
- 15 Throughout the rest of the regulations, there
- are a number of places where, if I had my d'ruthers, I
- 17 would make a few small changes. And they are
- 18 relatively small. But as I said, we'll work on that
- 19 next year.
- 20 CHAIRMAN MEITES: All right. I think we've
- 21 worked through paragraph 15. Let me focus on
- 22 paragraph 10. And I have a suggestion for solving the

- 1 disagreement on the second sentence.
- I propose we simply avoid this debate entirely
- 3 by ending -- using the original text -- well, using
- 4 some of both texts. So the second sentence would read,
- 5 "This requirement does not apply to any such materials
- 6 that may be properly withheld due to applicable law,"
- 7 and not debate which law is applicable, and not whether
- 8 it's attorney-client, or so on, and let our respective
- 9 counsel in another forum fight out that one.
- 10 So if that solves that problem --
- MS. TARANTOWICZ: That's okay.
- 12 CHAIRMAN MEITES: Let's go -- yes, sir?
- MR. GARTEN: I'm not a member of the
- 14 committee.
- 15 CHAIRMAN MEITES: Please.
- 16 MR. GARTEN: But you've got to consider the
- 17 rules of professional conduct.
- 18 CHAIRMAN MEITES: Well, I consider -- you
- 19 don't consider that a law?
- MR. GARTEN: No.
- 21 CHAIRMAN MEITES: How about "applicable law or
- 22 rules"?

- 1 MS. TARANTOWICZ: Yes.
- 2 CHAIRMAN MEITES: Okay. Done.
- 3 MR. GARTEN: Is it clear what rules you're
- 4 referring to?
- 5 CHAIRMAN MEITES: Herb, I clearly don't want
- 6 it clear.
- 7 (Laughter.)
- 8 MS. SINGLETON: He clearly likes fuzzy today.
- 9 CHAIRMAN MEITES: "As for other applicable
- 10 laws," which is the --
- 11 MS. SARJEANT: Can I just -- so have we done
- "law or rules"?
- 13 CHAIRMAN MEITES: Yes. As for the first
- 14 sentence, "or other applicable law," I am not a fan of
- 15 saying, look at appendix A because appendix A
- 16 references appendix C through E. I prefer "or other
- 17 applicable law" so someone doesn't have to search
- through the LSC Act to see if it's cross-referenced.
- 19 So I prefer the more general formulation, "or other
- 20 applicable law."
- 21 The one that I don't have views on and I'd
- 22 like my committee's help on is the last sentence, which

- 1 is a change. It's not a drafting finagle. It's a real
- 2 change from what we've done before. And when our
- 3 committee is asked to recommend a change, I think the
- 4 burden is on those urging us to change.
- 5 What do you all feel about that, my committee
- 6 members, on that one? Do we understand what the
- 7 difference would be if this last sentence is not
- 8 included in the regulation?
- 9 MS. BeVIER: Maybe Karen could explain that
- 10 because in a way, this sentence seems to me to be -- I
- 11 mean, I understood you to say you thought it was unduly
- 12 confrontational in the grant assurances. But what are
- 13 the options for LSC if LSC determines that the
- 14 justification for the withholding is inadequate and
- 15 that we are entitled to it? I mean, what --
- 16 MS. SARJEANT: Then -- well, if we determine
- 17 that, then we would proceed against the program anyway.
- 18 And this is just restating the obvious. And it was in
- 19 a couple of places and we took it out because it
- 20 was -- in looking at our statement of purpose, we just
- 21 didn't want to be kind of putting our thumb in the eye.
- 22 We have this already. If we determine that a

- 1 program should have given us something or they should
- 2 have disclosed the information, we have a way to get at
- 3 that, to say to them, you have to do it. It doesn't
- 4 need to be here.
- 5 MS. BeVIER: Is that in the grant assurances?
- 6 MS. SARJEANT: No. That's just in our -- what
- 7 the Act and the regulations give us. We don't need
- 8 this. We can do it.
- 9 CHAIRMAN MEITES: Well, I read it somewhat
- 10 differently. I thought this is an assertion that even
- if a grantee claims privilege, if the Corporation
- 12 rejects that claim, the grantee has agreed that it will
- 13 yield.
- 14 MS. PERLE: Right. And that -- excuse me.
- 15 CHAIRMAN MEITES: Is that what -- has that
- 16 been the position till now, that if CRLA says, we have
- documents that are privileged, and you say they are
- 18 not, CRLA has agreed in this grant assurance that it
- will then say, okay, you're right?
- MS. SARJEANT: If this is in here?
- 21 CHAIRMAN MEITES: That has been what has
- 22 happened until now, that all our grantees prospectively

- that you will be the final arbiter of attorney-client
- 2 and work product privilege and claims. I'm not
- doubting that. I'm just asking for information.
- 4 MS. SARJEANT: Right. And it seemed to us
- 5 that this should not be in here.
- 6 CHAIRMAN MEITES: Well, I've got to tell you,
- 7 if that is what your grantees are agreeing to, my, it
- 8 is such an extraordinary concession that I think it
- 9 should be in big letters.
- 10 MS. BeVIER: I think it ought to be big
- 11 letters.
- 12 CHAIRMAN MEITES: That's right. We know you
- 13 don't --
- 14 MS. SINGLETON: They might read big but not
- 15 capitals.
- 16 CHAIRMAN MEITES: People don't read capitals.
- 17 They should know that they are essentially acceding to
- 18 your determinations.
- 19 Ms. Perle?
- 20 MS. PERLE: I was going to say that I think
- 21 that it was my suggestion, or I suggested it, and maybe
- others in staff suggested, that we take that out for

- 1 that very reason because when I read this
- 2 carefully -- and I admit that over the years you don't
- 3 tend to read these things as carefully as you
- 4 should -- when I read this carefully, I said, are they
- 5 giving up the right to challenge the assertion by the
- 6 LSC staff by contract? It struck me as totally
- 7 outrageous.
- 8 CHAIRMAN MEITES: Well, let's not -- we're not
- 9 talking about wording now. We're talking about the
- 10 substance of whether, as a grant assurance, your
- grantees have historically agreed that if there's an
- 12 attorney-client, work product, or other privilege
- dispute, they are prospectively agreeing that you will
- 14 have the final decision.
- MS. PERLE: Well, you say "historically." I
- 16 don't know how long this language has been in the grant
- 17 assurances.
- 18 CHAIRMAN MEITES: Well, let's say the last two
- or three years.
- 20 MS. PERLE: Certainly in the last --
- 21 CHAIRMAN MEITES: Forget the "historically."
- MS. PERLE: Yes.

- 1 CHAIRMAN MEITES: Karen, is that the view?
- MS. SARJEANT: It was in there in 2007.
- 3 CHAIRMAN MEITES: And that's how you read it?
- 4 That's what you understood it to be?
- 5 Ms. Perle, is that something that your
- 6 grantees are going to agree to?
- 7 MS. PERLE: No. No. And that's what I'm
- 8 saying. I mean, I think that it probably -- you know,
- 9 there's the story about these grant assurances that
- 10 there's sort of more and more language accreted over
- 11 the course of many years. And the programs didn't
- necessarily pay attention. And I didn't necessarily
- pay as much attention.
- 14 CHAIRMAN MEITES: Well, now is the time
- 15 because you're about to have all of your grantees waive
- their attorney-client privilege claims.
- 17 MS. PERLE: No, no. I am totally supportive
- 18 of the position of the staff with regard to this, and
- 19 totally opposed to the position of the IG on this.
- 20 CHAIRMAN MEITES: Well, but the staff is not,
- 21 in my view, entirely on your side. I think the staff
- 22 says they're not going to tell you they can do it, but

- 1 they're going to do it.
- 2 So let's assume that the staff says, whether
- 3 this language is in here or not, they can do it. Our
- 4 view is that they should say it if they think they
- 5 should do it. The question for you is: Do you think
- 6 they should be able to do it?
- 7 MS. PERLE: I'm a little -- I mean, I think
- 8 that they can take the position that --
- 9 CHAIRMAN MEITES: No, no. This is not a
- 10 position. Your clients are signing away their right to
- 11 raise attorney-client and other work product claims.
- MS. PERLE: If this language is added.
- MS. BeVIER: It's been there.
- 14 MS. PERLE: I'm sorry. If this language is
- 15 not removed.
- 16 CHAIRMAN MEITES: Okay. So we're having a
- 17 substantive discussion --
- 18 MS. SINGLETON: No. I'm not sure that's
- 19 correct. I'm sorry. I'm not going to say that this
- 20 statement necessarily waives a grantee's right to seek
- 21 court review of a staff determination, that they waive
- 22 privilege.

- 1 CHAIRMAN MEITES: Oh, no. That's what it
- 2 says.
- 3 MS. SINGLETON: It does not say that.
- 4 MS. PERLE: I think -- I objected to the
- 5 language because I felt it could certainly be read that
- 6 way. And Mr. Meites agrees with me. And I suggested
- 7 that the language ought to be removed. I think a court
- 8 could say, well, that's not what this says, and you
- 9 haven't waived the right --
- 10 CHAIRMAN MEITES: Not after this discussion
- 11 they couldn't say it.
- MS. PERLE: Pardon me?
- 13 CHAIRMAN MEITES: Not after this discussion
- 14 they're not going to be able to say it. So anyway, you
- do not believe your grantees should be required
- 16 prospectively to agree that LSC should be the final
- 17 decider of attorney-client work product claims. Is
- 18 that correct?
- MS. PERLE: Correct.
- 20 CHAIRMAN MEITES: Okay. That's what I thought
- 21 you'd say. And the staff believes that it should be.
- 22 MS. SARJEANT: We took it out. We took it

- 1 out.
- 2 CHAIRMAN MEITES: Oh, you don't want it. And
- 3 the IG --
- 4 MS. SARJEANT: Wants it.
- 5 MS. TARANTOWICZ: Well, we obviously want it
- 6 in there. I actually didn't give it the interpretation
- 7 that you have, although I like it.
- 8 CHAIRMAN MEITES: It says -- it says --
- 9 MS. TARANTOWICZ: I know. I see your point.
- 10 We didn't -- we sort of took Sarah's view that
- 11 ultimately grantees could challenge. But we thought it
- 12 was through -- it would be through a procedure for LSC
- 13 claiming its authority, which we think is inherent in
- 14 its authorities under the LSC Act, to make the final
- 15 decision, and then take appropriate enforcement action.
- 16 And then a grantee would challenge this in the
- 17 context of enforcement action being taken, and I didn't
- 18 read this to prohibit grantees from challenging that
- 19 enforcement action on that basis.
- 20 CHAIRMAN MEITES: Okay.
- 21 MS. PERLE: I don't have it in front of me,
- 22 but I think that the protocol on access to records has

- 1 similar language to this, that basically says that LSC
- is the final determiner -- is the determiner from this
- 3 perspective of what this means, and then presumes that
- 4 the programs could challenge it later.
- 5 CHAIRMAN MEITES: Well, then, as written, it
- 6 does not -- since my reading is a possible reading as
- 7 written, it should be changed because that's not
- 8 what -- anyone reads it as a prospective waiver.
- 9 I think that it should be rewritten, and I
- 10 think it should be written to say what you all think it
- 11 said. And I think it should be in because I, for one,
- 12 misread it. And if something is subject to misreading
- 13 by someone who has no stake in it, I think it should be
- 14 clarified.
- 15 Fellow committee members?
- MR. HALL: Well, if it's going to be put in, I
- 17 think it has to be put in with some clarification about
- 18 those steps.
- 19 CHAIRMAN MEITES: Absolutely.
- 20 MR. HALL: And I don't know how that addresses
- 21 the confrontational issue. But it has to explain to
- the grantee that if they disagree with LSC, then they

- 1 can pursue legal remedies.
- 2 CHAIRMAN MEITES: Right.
- 3 MR. HALL: Because for us to impose something
- 4 that would possibly require them to be disciplined by
- 5 their bar association because they've given up
- 6 something they shouldn't have --
- 7 CHAIRMAN MEITES: And face withholding of
- 8 funds if they do. No, I agree with that.
- 9 Other committee members' comments?
- 10 MS. CHILES: I agree with Mr. Hall.
- 11 CHAIRMAN MEITES: Bernice? Mike?
- MR. McKAY: I agree.
- 13 MR. GARTEN: The first paragraph says that the
- 14 grantee is going to comply with all the requirements of
- 15 the law and regulations.
- 16 CHAIRMAN MEITES: Right.
- 17 MR. GARTEN: Which includes what they're
- 18 referring to. So why incorporate that in a grant
- assurance specifically when there's a procedure
- 20 obviously set up? I'm not familiar with it, but --
- 21 CHAIRMAN MEITES: Well, that's the question.
- 22 There was a mention of a protocol which sets out how

- 1 people challenge things. Is that true? Karen?
- MS. SARJEANT: The access protocol?
- 3 CHAIRMAN MEITES: No. If one of your grantees
- 4 disagrees with your determination of whether you have
- 5 access to documents. Is there something in writing
- 6 that describes what happens next?
- 7 MS. SARJEANT: There is.
- 8 CHAIRMAN MEITES: What is that?
- 9 MS. SARJEANT: I cannot quote it.
- 10 CHAIRMAN MEITES: Well, you don't have to.
- 11 Just tell me --
- 12 MS. SARJEANT: But it's the access to records
- 13 protocol.
- 14 MS. SINGLETON: But it's not incorporated in
- 15 the paragraph 1 or any --
- MS. SARJEANT: Yes, it is.
- MS. SINGLETON: Well, what is it called in
- 18 real life?
- MS. SARJEANT: Wait a minute. Let me
- just -- it's called -- I've got too many papers
- 21 here -- the access to records. And the one I have is
- dated January '04.

- 1 CHAIRMAN MEITES: And how is it --
- 2 MS. BeVIER: And it's referenced in the grant
- 3 assurances.
- 4 MS. SARJEANT: Because in our applicable
- 5 law -- just a minute. I'm looking for my first page.
- 6 MS. SINGLETON: Oh, it's under "Any
- 7 applicable" -- no, that's -- "Any other applicable law,
- 8 rule, regulation, policy, guidelines, instructions" --

9

- MS. SARJEANT: It's in No. 1.
- 11 MS. SINGLETON: That's it? Okay. I
- 12 guess -- okay.
- MS. SARJEANT: Now, what we didn't do, and we
- 14 did have a discussion about that, is we did not list
- 15 every --
- 16 CHAIRMAN MEITES: No. Understood.
- MS. SINGLETON: Good.
- MS. SARJEANT: -- thing in No. 1.
- 19 CHAIRMAN MEITES: All right. So you have an
- 20 existing protocol which covers the issue that I've been
- 21 chewing on. And I guess that gets back to your point:
- There's no need for the sentence because it's covered

- 1 elsewhere. Is that -- Laurie?
- MS. TARANTOWICZ: I will just mention that the
- 3 access to records protocol doesn't govern OIG access to
- 4 records.
- 5 MS. PERLE: But this paragraph doesn't cover
- 6 the OIG, either, which I --
- 7 CHAIRMAN MEITES: So you would apparently not
- 8 be affected by whatever we do with this paragraph. All
- 9 right. My committee believes it should be -- we don't
- 10 need this sentence now because we found there's a
- 11 protocol that already handles it?
- 12 MR. HALL: That's fine. My position was if
- 13 you were going to include it, you need to elaborate on
- 14 it so --
- 15 CHAIRMAN MEITES: But since there is a
- 16 protocol and the protocol is already incorporated, we
- can do without the sentence entirely.
- 18 MS. CHILES: I'd like to ask a question. Have
- 19 you examined that protocol recently? Are you happy
- with that protocol? Does it meet your needs?
- MS. SARJEANT: It does.
- 22 MS. PHILLIPS: So you can access records

- 1 through that protocol if they don't follow those steps
- 2 to get records?
- 3 MS. SARJEANT: This protocol is used by our
- 4 Office of Compliance and Enforcement on almost all of
- 5 the compliance visits that we do in terms of clarifying
- 6 with programs how we're going to access their case
- 7 files.
- 8 CHAIRMAN MEITES: Sarah?
- 9 MS. SINGLETON: I obviously am not familiar
- 10 with that protocol. But why would you need a sentence
- as specific as the last one before the red sentence,
- 12 which says for those records subject to, you have to
- identify them in writing and provide the legal
- 14 justification. I mean, is that not covered in your
- 15 protocol for document requests?
- 16 MS. SARJEANT: I think that language may very
- 17 well be specifically in here, but I'm not sure. Let me
- 18 see. I mean I do believe we require programs to
- 19 identify why they're withholding. I'd be surprised if
- it wasn't in here, but I just can't flip through this
- 21 right now.
- 22 CHAIRMAN MEITES: Well, Sarah's point is if

- it's in the protocol, it's a level of specificity,
- 2 according to your guidelines, that you would need for
- 3 this rule.
- 4 MS. SARJEANT: Except we did make a decision,
- 5 if you look at the statement of purpose, there are some
- 6 things that we did restate even though we thought they
- 7 were clear. And we have criteria for when we restate
- 8 them.
- 9 CHAIRMAN MEITES: Okay. And just in your
- view, this was something worth repeating?
- MS. SINGLETON: But you find that a fiberboard
- 12 list -- that's what I call these things you're talking
- about -- is more critical than telling a person they
- have a right to challenge the LSC's determination?
- MS. SARJEANT: I'm sorry?
- 16 MS. SINGLETON: Well, you said we're going to
- 17 repeat stuff we think is critical even though it might
- 18 exist somewhere else. And what you've said here is
- 19 we're going to repeat the fact you have to give us a
- 20 written list listing the documents you're withholding
- 21 because we think that's more critical than telling you
- 22 if you disagree with LSC's finding that you don't have

- a privilege, you have a right to object to their
- 2 enforcement action. I don't get the prioritization for
- 3 what gets included.
- 4 MS. SARJEANT: Okay. Actually, prior to -- I
- 5 have not looked at this right before coming in here. I
- 6 think this is covered under that sentence. I'm not
- 7 exactly sure whether it is or not.
- 8 So if it is covered, I think that -- I don't
- 9 think there's a program that isn't clear about the fact
- 10 that they can and will challenge if we are asking them
- 11 to breach their rules of professional responsibility or
- 12 the attorney-client privilege.
- MS. SINGLETON: But if they're not clear, they
- 14 have to give you a list.
- 15 MS. SARJEANT: That's right. They might not
- 16 be clear that they have to give us a list indicating
- 17 why they're withholding something.
- 18 CHAIRMAN MEITES: Laurie, did you have a
- 19 comment?
- MS. TARANTOWICZ: Well, just echoing what
- 21 Karen said. We have found the language in the grant
- assurance helpful to point to when we have had access

- 1 issues to remind the grantee that they have an
- obligation to provide with specificity. They can't
- just make a blanket refusal, but provide with
- 4 specificity: This is the record we're withholding and
- 5 this is the justification for the withholding.
- 6 CHAIRMAN MEITES: Well, I have a compromise to
- 7 suggest. Keep in the "For these records" sentence, but
- 8 instead of the last sentence, which I think is
- 9 ambiguous, you can put in something to the effect that
- 10 grantees that disagree or seek to challenge LSC's
- 11 position have the whatever rights or procedures set out
- somewhere, that Sarah believes that that's of equal
- importance to the thing.
- But maybe that's not a good idea.
- 15 MR. GARTEN: It's contrary to your comments
- 16 about being very specific.
- 17 CHAIRMAN MEITES: Right. Yes. You don't
- 18 want --
- 19 MR. GARTEN: I think it's a mistake.
- 20 CHAIRMAN MEITES: All right. Well, what we're
- doing is we are repeating the problem we had with the
- 22 personnel manual. We are getting ourselves in the

- 1 swamp of drafting.
- 2 MS. SINGLETON: It's fine with me, as long as
- 3 there was a rationale for putting that sentence in
- 4 about the list, that in fact the grantees are not as
- 5 familiar with that requirement or that it's helpful to
- 6 point that out to them when they try to assert a
- 7 blanket privilege. I guess I've answered too many
- 8 requests for document production.
- 9 MS. SARJEANT: It was a rational decision.
- 10 MS. SINGLETON: Yes. Right. Okay.
- 11 MS. PERLE: I just want to say, I mean, I
- 12 understand your concern and I share it to a certain
- 13 extent. But I don't have any major -- I don't think
- there's any major objection since programs who are
- familiar with the protocol know that they have to do
- 16 this anyway. So if LSC staff thinks it's helpful to
- 17 reassert it, I don't think that there's any major
- 18 objection from the field.
- 19 CHAIRMAN MEITES: Well, are there views of the
- 20 committee members as to the last sentence? Can we do
- 21 without it to avoid the ambiguity?
- 22 MS. SINGLETON: That being the red lines

- 1 suggested addition?
- 2 CHAIRMAN MEITES: Yes. Just get rid of the
- 3 last sentence.
- 4 MS. PHILLIPS: If it's covered in the --
- 5 CHAIRMAN MEITES: Right. The other document.
- 6 The protocol.
- 7 MR. HALL: I agree.
- 8 CHAIRMAN MEITES: All right. Why don't we do
- 9 that. Why don't we drop the last sentence, make the
- 10 other drafting change we talked about, and does that
- 11 complete our discussion of this? Good. Thank you very
- 12 much.
- MS. TARANTOWICZ: Thank you.
- 14 CHAIRMAN MEITES: And is that something that
- we recommend that the board approve?
- MS. SARJEANT: Yes.
- 17 CHAIRMAN MEITES: So you'll have a revised
- version for the board meeting this afternoon? Can you
- 19 do that? Just handwritten is good enough if you just
- 20 write it --
- 21 MS. SINGLETON: Just read it.
- 22 CHAIRMAN MEITES: Just write it -- or read it

- 1 aloud, the change.
- MS. SARJEANT: Later today?
- 3 CHAIRMAN MEITES: Yes. It will be this
- 4 afternoon.
- 5 Okay. Back to the agenda. We're getting
- 6 there. We're more or less on time. We're going to do
- 7 some fancy stepping here. The next item is
- 8 presentation by OIG on its oversight of grantees'
- 9 independent public accountants. Thais likely to be a
- 10 fairly substantial discussion and the inspector general
- office has offered to give us a written report of this,
- which I think would be helpful for our discussion.
- So what I propose to our committee is we ask
- 14 the IG between now and our next board meeting to give
- us a written report, and we'll this on as an agenda
- item for discussion of that report. Is that
- 17 satisfactory? Good.
- 18 MS. BeVIER: I think that's a great idea. I
- 19 hope that in the written report they will give some
- 20 real background about --
- 21 CHAIRMAN MEITES: Yes.
- 22 MS. BeVIER: -- what the obligations are and

- 1 so forth because I feel quite uninformed about what it
- 2 is that's going on.
- 3 CHAIRMAN MEITES: That's an excellent
- 4 suggestion. To give us some perspective to understand
- 5 what you're doing and why you're doing it.
- 6 Okay. Consider and act on locality pay
- 7 issues.
- 8 MR. JEFFRESS: Mr. Chairman, Charles Jeffress,
- 9 chief administrative officer. Since the board
- 10 teleconference on June 25th on this subject, the Senate
- 11 Appropriations Committee has adopted language approving
- the continuation of LSC's locality pay program.
- 13 The full Senate may not act on that
- 14 appropriation bill, though, until September or October,
- and then there will need to be a conference with the
- 16 House. Either way, we don't expect final action by the
- 17 Congress and signing by the President until some time
- in the fall.
- 19 Based on the board's vote to defer the
- locality payment for anyone whose pay would go above
- 21 the statutory cap, the July payment for locality pay
- 22 for those individuals was deferred and we're awaiting

- 1 further developments in Congress before we make any
- 2 recommendation to you on doing anything differently.
- 3 So it would be our anticipation that perhaps
- 4 at the October meeting, but perhaps not even then, we
- 5 might be ready to make a recommendation to you on how
- 6 to proceed. And we ask that you put "consider and act"
- 7 on your agenda in the event that Congress did something
- 8 in time for action to be taken. There have not been
- 9 any -- sufficient action in Congress to make a
- 10 recommendation to you, so I don't believe there's
- anything for you to act on at this time.
- 12 I would note that at the last board meeting,
- 13 Mr. Fuentes asked for some comparative salary
- 14 information for your consideration as you consider this
- 15 locality pay issue. And that has been provided to you,
- 16 a comparison to some other agencies similar to ours.
- 17 CHAIRMAN MEITES: Thank you. When is the next
- 18 disbursement of locality pay for the highly salaried
- 19 employees?
- 20 MR. JEFFRESS: They are twice a year, in
- January and July. So there's not another one
- 22 scheduled -- the July one has been deferred. That's --

- 1 CHAIRMAN MEITES: So there is no reason for
- 2 the board to act again this calendar year. Is that
- 3 correct?
- 4 MR. JEFFRESS: Certainly those folks who
- 5 expected something in July would urge the board to act
- 6 some time this calendar year.
- 7 CHAIRMAN MEITES: Well, understood. If
- 8 Congress acts, we can act. But you don't have to do
- 9 any freezes or any other actions?
- 10 MR. JEFFRESS: No further action is required.
- 11 CHAIRMAN MEITES: Any question?
- MR. STRICKLAND: One question. Charles, the
- language you're talking about in the appropriations
- 14 bill, would that operate prospectively only? Or, in
- other words, will it resolve the July question or not?
- 16 MR. JEFFRESS: The language was discussed very
- 17 carefully and intentionally with the staff of the
- 18 Appropriations Committee. And the word "continue" the
- 19 program was put in there specifically to suggest that
- it was appropriate to pay the July payment and then
- 21 continue to go forward.
- MR. STRICKLAND: Thank you.

- 1 CHAIRMAN MEITES: Fine. Thank you, Charles.
- 2 All right. The next item is discussion of an
- 3 LSC corporate compliance program. Charles?
- 4 MR. JEFFRESS: Thank you, Mr. Chairman. At
- 5 the last meeting, Mr. McKay and Mr. Meites had a
- 6 colloquy about the compliance program and the existence
- of compliance programs in other organizations. And
- 8 perhaps it would be of value to LSC to have such a
- 9 program. And you asked that this item be scheduled for
- 10 discussion at this committee meeting this time.
- In anticipation of the committee discussion,
- 12 we put together a staff task force to think about what
- 13 some of the issues might be that the board would want
- 14 to be cognizant of in the course of this discussion.
- 15 That task force has met, and I have some feedback to
- 16 you from that task force.
- 17 The task force is looking for direction from
- 18 this committee and from the board as to what direction
- 19 you would like to see LSC go in terms of a compliance
- 20 program. So the task force has said that they will
- 21 read carefully the transcript of this committee meeting
- 22 and your discussion to get some idea of what direction

- 1 you would like us to go in terms of developing a
- 2 compliance program for LSC.
- 3 The task force identified the elements of
- 4 compliance programs that exist in other organizations,
- 5 in private sector and in public sector and in nonprofit
- 6 organizations. And we offer the elements for your
- 7 consideration as you think about what kind of
- 8 compliance program makes sense for LSC.
- 9 The one thing that's common to all compliance
- 10 programs is a code of conduct, a code of conduct that
- 11 applies to employees and to members of the board of
- 12 directors. Sometimes they're different codes, but
- there is a code of conduct, perhaps one common, perhaps
- one for directors and a different one for staff.
- 15 It typically contains a statement of the
- 16 corporation's program with respect to compliance. It
- 17 contains a provision barring conflicts of interest. It
- 18 typically contains a pledge to comply with all
- 19 applicable laws, rules, and regulations.
- 20 It typically states some method of
- accountability for the code, that is, if somebody
- violates the code, what the consequences are. It

- 1 typically requires some protection of the corporation's
- 2 assets and pledge not to misuse the corporation's
- 3 assets. And it typically contains some confidentiality
- 4 provisions whereby people at the corporation who come
- 5 into possession of confidential information pledge to
- 6 keep it confidential.
- 7 Those are common to all the codes. There are
- 8 various other things that are incorporated in some
- 9 codes and not in others. For example, pledges of fair
- 10 dealing; examples of how the code might be applied in
- 11 different situations. Sometimes there are special
- 12 provisions for senior executives in terms of ethical or
- 13 conflict of interest applications, whistleblower
- 14 protections.
- 15 Sometimes the codes contain specific
- 16 provisions for boards or board committee conduct or
- 17 oversight. Sometimes they are provisions with respect
- to retaining records, maintaining records, or
- 19 provisions on anti-discrimination and anti-harassment.
- 20 But the code of conduct is a common to all of them and
- 21 central to most compliance programs in private industry
- and in the government and nonprofit world.

1	One of the very specific issues with respect
2	to the codes of conduct that the task force very much
3	would like to hear from board members on is whether the
4	code of conduct is a pledge by employees to abide by
5	all the rules and procedures, disclose any conflicts
6	which they have, or whether this code of conduct would
7	have a disclosure requirement in addition whereby
8	employees would have to disclose all their investments,
9	their family's investments, their relationships to
10	other organizations, whether members of the board would
11	have to make those kinds of disclosures.
12	Typically, in private industry, it is an honor
13	code where the employees and directors pledge to
14	disclose any such conflicts. As you know from your own
15	submissions to the U.S. Senate, in the public sector
16	there often are disclosure requirements where
17	presidentially appointed folks disclose certain things.
1.8	In the federal government, senior executives have

20 So one very significant issue, one very major 21 issue for the Corporation, is, in terms of adopting a 22 code of compliance, is there some kind of disclosure

disclosure requirements imposed upon them.

19

- 1 requirement that we should require, or should we adopt
- 2 the private sector model, which is the obligations on
- 3 the employee to disclose those kinds of potential
- 4 conflicts.
- 5 The other provisions of compliance programs
- 6 that are typically is a code of ethics, a basic code
- 7 for all staff. Usually there are additional ethical
- 8 requirements for senior executives and for board
- 9 members.
- 10 A third element of these compliance programs
- 11 is whistleblower protection, a statement of policy, and
- 12 procedures for reporting and a promise to follow up on
- 13 complaints for reporting to authorities when
- 14 appropriate.
- 15 A fourth element is the administration of the
- 16 program. Typically, someone in the corporation is
- 17 assigned responsibility as the compliance officer to
- 18 make sure that all the employees sign the pledges, that
- 19 we track those pledges, that training is provided for
- 20 employees on what the code of conduct requires, that
- 21 there are periodic audits of ourselves with respect to
- 22 whether or not we have complied.

1	And then the final element is an element of
2	board oversight. And this is another area where the
3	task force particularly is looking for some feedback
4	from this committee or from the board as to what role
5	the board would play in an LSC compliance program.
6	Some of the examples of things that are found
7	in other compliance programs which we have seen include
8	a board statement of principles for a code of conduct
9	and for a compliance program; a commitment to
10	orientation training for board members; a statement of
11	the duties and responsibilities for board members; an
12	ethics code; a code of conduct for board members; some
13	assessment of what committee structure there would be
14	on the board to oversee the compliance program; some
15	periodic assessment by the board of whether or not the
16	corporation and the board itself is performing in
17	compliance with the code; and then some policy
18	statement, at least a commitment to open communications
19	between the board and the officers and employees of the
20	corporation in terms of transparency and freedom of

But those are the elements of compliance

21

flow of information.

- 1 programs which we have found, the task force has found.
- 2 The task force had representatives from the IG's
- office, from management, from four offices within -- on
- 4 the management side. I think there are eight of us on
- 5 the task force. We've met three times and are doing a
- fair amount of research.
- 7 But we offer these elements of a program to
- 8 you for your discussion and your comments, your review,
- 9 your direction to us.
- 10 CHAIRMAN MEITES: Just before we open for
- discussion, does the LSC presently have a code of
- 12 conduct? Are any of these parts presently in place?
- 13 MR. JEFFRESS: There are elements of these in
- various places within our employee handbook. For
- instance, we have some whistleblower protections for
- 16 reporting to the IG. There are certainly in our
- 17 bylaws. There are ethical requirements for members of
- 18 the board. Senior officers, for instance, can't hold
- 19 other -- receive other compensation without the board
- 20 approval.
- 21 So there are different pieces of this
- 22 different places. But I can't say that it's all pulled

- 1 together in something that I could point to as a
- 2 compliance program or a code of conduct.
- 3 CHAIRMAN MEITES: All right. Comments from
- 4 the committee? Mike?
- 5 MR. McKAY: This sounds like a wonderful
- 6 start, and it sounds like you have a very good task
- 7 force in place. The thought occurs to me, and perhaps
- 8 you have discussed it, is that you might want to
- 9 consider, if you haven't already, reaching out to
- 10 governmental entities that have compliance programs in
- 11 place or going to folks in the private sector.
- 12 Because I've seen some outstanding compliance
- programs, and having a telephone conference with some
- of those folks, perhaps looking at some of their
- 15 programs and stealing some of their features that might
- 16 work for us. And I encourage you to do that because
- there's no reason to be reinventing the wheel when it's
- 18 been invented by other folks.
- 19 MR. JEFFRESS: We have collected copies of
- 20 programs and codes of conduct from probably hundreds of
- 21 different places to look at. We have not had any
- 22 conversations, unless some individuals on the task

- 1 force may have reached out to some other individuals.
- 2 For instance, I've gone to my counterpart at
- 3 the Corporation for Public Broadcasting and asked what
- 4 you do. So there are some conversations that have
- 5 started, but we will do more of that.
- 6 MR. McKAY: Great. And again, all the things
- 7 that you've listed I think are wonderful. One thing I
- 8 didn't hear you mention, but I encourage you to
- 9 consider, is create a vehicle that would facilitate
- 10 submissions of concerns from people confidentially.
- 11 That is, someone, even though there is a solid
- 12 whistleblower protection and so forth, they're afraid
- that something might could happen to them.
- 14 To encourage people to submit a complaint or
- 15 an observation about illegal activity or activity in
- 16 violation of our regulations confidentially, and that's
- done with a confidential box placed somewhere and/or a
- 18 confidential hotline that would come in, and I'd
- 19 encourage you to consider that as well.
- 20 I think it would reduce the likelihood of some
- 21 of the confidential communications that happened years
- ago, or anonymous letters that went outside of the

- 1 Corporation complaining about alleged irregularities
- 2 inside the Corporation. We could encourage folks to
- 3 let us know internally even though they don't want to
- 4 identify themselves. We want to be hearing from them
- 5 first rather than hearing from Congress or --
- 6 MR. JEFFRESS: Somebody else.
- 7 MR. McKAY: Yes. That's right.
- 8 CHAIRMAN MEITES: Jonann?
- 9 MS. CHILES: Yes. Based upon what you just
- 10 laid out for all of us, I'll just say that I like the
- idea of a code of conduct in the form of a pledge with
- 12 some training, some form of training. I don't know
- that the disclosure element is necessarily required.
- 14 And I would worry about stepping on the
- policies that are already laid out in the bylaws and
- the employee handbook. So I would be in favor of
- something a little more general as opposed to specific
- or as opposed to a code of conduct.
- 19 But I think it's a great idea, and you've
- obviously done a lot of work.
- 21 CHAIRMAN MEITES: Mike?
- 22 MR. McKAY: And Jonann's comment reminds me of

- one comment I wanted to make dealing with that
- 2 particular point, that is, additional disclosures.
- 3 What I have seen in those annual reports where every
- 4 employee and member of the board of directors signs it
- 5 saying, I've read the code of conduct. I promise to
- 6 adhere to it in the forthcoming year.
- 7 But there's also a provision in there that
- 8 says, and here are my disclosures of potential
- 9 conflicts -- my spouse works for this corporation or
- 10 something. Instead of requiring a list of all your
- financial interests and ownerships, you just simply
- say, here are potential or actual conflicts with the
- 13 code, and I'm listing it.
- 14 And where I've seen it happen, my wife works
- for so-and-so, I have thus recused myself from all
- discussions where we've encountered dealings with that
- 17 particular entity.
- 18 CHAIRMAN MEITES: Well, from the two comments
- 19 I've heard, I think that there is some sense that this
- 20 task force should go on to the next step. And given
- 21 the wealth of materials you have to crib from, that you
- 22 put something together in writing.

- 1 Is that the next step that we take? Lillian?
- MS. BeVIER: I think I would -- I think I
- 3 might be saying what Jonann said in a slightly
- 4 different way, and that is to be sure that -- there's a
- 5 lot of stuff we already have. And if that's just put
- 6 into this compliance program as kind of an
- 7 organizational matter, then rather than sort of saying
- 8 a compliance program plus the bylaws, the this, the
- 9 that, and so forth, we want to have it -- it's just
- 10 gathering that all together, maybe by cross-referencing
- or whatever.
- I just don't want to -- let's not just
- 13 reinvent the wheel. There seems no point in having
- 14 redundant or additional things specified in the code of
- 15 conduct.
- And as to the -- I'm not sure what your
- 17 question was about what role the board would play.
- 18 MR. JEFFRESS: I think the task force is
- 19 reluctant to tell the board which committee should have
- 20 oversight, and how the committee should exercise its
- 21 oversight, and whether the board wants to do periodic
- 22 reviews and audits, or whether the board wants its own

- 1 codes.
- MS. BeVIER: I would suggest you would --
- 3 CHAIRMAN MEITES: Why don't you address that
- 4 by in whatever you're going to draft for us, just raise
- 5 those questions for us so we know what we should be
- 6 thinking about. Does that make sense to -- Mike?
- 7 MR. McKAY: Yes. I would suggest that you
- 8 raise it as an issue and give us options. I would
- 9 encourage -- my argument to the board would be, just to
- 10 give you a hint at least where I'm coming from, is that
- 11 the board should have -- I'm confident has a very
- 12 strong interest in the subject of compliance, and that
- will be reflected in the structure that's proposed,
- 14 whether it be either a compliance committee or one of
- 15 the committees would be given the responsibility.
- 16 And the chair of that committee or the
- chairman of the board would be the point person to
- 18 communicate to the entire organization how important
- 19 compliance is because folks at the highest level of the
- 20 Corporation have indicated that importance. And that
- 21 should be reflected in the structure that we ultimately
- have got.

- 1 CHAIRMAN MEITES: Does that help, Charles, in
- where we'd like you to go for the next step?
- 3 MR. JEFFRESS: That certainly does help. I
- 4 think that was some of the feedback that the group was
- 5 interested in. The next step we would anticipate is,
- 6 obviously, continue to work. You'll probably have some
- 7 kind of status report, maybe some working papers, in
- 8 October in anticipation -- perhaps we could get a full
- 9 recommendation to you -- after further discussion in
- 10 October, a full recommendation to you in the January
- 11 meeting of the board.
- 12 CHAIRMAN MEITES: I think that schedule is
- acceptable. Why don't we proceed on that basis.
- The last action item is staff report on
- 15 dormant class actions. We have four minutes. Can we
- do it in four minutes?
- 17 MR. FORTUNO: We certainly can. You have
- 18 a memo addressing that very subject. It's dated
- 19 July 12th. It appears at page 180 of your board book.
- 20 I'm happy to answer questions about that.
- 21 But basically what it says is that there are
- four grantees of our 137 or so that have some of these

- dormant class actions. One of the four grantees has
- 2 secured counsel on a backup basis. So if the case ever
- 3 becomes active, there's counsel already in place to
- 4 take it over.
- 5 The other three grantees simply report that
- 6 they continue to seek substitute counsel, some with a
- 7 little greater success than others. But in any event,
- 8 that's the total number of programs, other than the one
- 9 with the backup counsel, that have dormant class
- 10 actions and are working on getting out of them. Nobody
- 11 has said that they're unwilling. They've simply said
- 12 that they're working on getting substitute counsel,
- which has proven to be difficult.
- 14 CHAIRMAN MEITES: And --
- MR. FORTUNO: Was that under four minutes?
- 16 CHAIRMAN MEITES: There's time for questions.
- 17 And these cases, of course, all date -- are pre-1996
- 18 cases, as we know.
- MR. FORTUNO: Yes.
- 20 CHAIRMAN MEITES: All right. And from your
- 21 report, since you are a point person on this, it sounds
- 22 to me as if you're satisfied that they understand the

- 1 importance of this.
- 2 MR. FORTUNO: Yes.
- 3 CHAIRMAN MEITES: And they understand our
- 4 position on all this?
- 5 MR. FORTUNO: They certainly seem to be. And
- 6 they've been very responsive to our requests for
- 7 updates.
- 8 CHAIRMAN MEITES: Questions? Comments?
- 9 (No response.)
- 10 CHAIRMAN MEITES: Good. Thank you very much.
- MR. FORTUNO: Thank you very much.
- 12 CHAIRMAN MEITES: All right. Any other
- business to come before our committee?
- 14 (No response.)
- 15 CHAIRMAN MEITES: More public comment? I'd
- like to invite the gentleman who has remarks on
- 17 Mr. Carmack to take a seat. He has more than a minute.
- 18 MR. McBRIDE: To be very brief, Mr. Chairman,
- 19 I should first give credit where credit is due. I
- 20 called our former director, Ashley Wiltshire, who,
- 21 despite his 40 years of residence in Nashville and an
- 22 interest in Nashville history, couldn't tell me.

- 1 But he called the eminent Southern historian,
- John Edgarton, who is, as some of you may know, the
- 3 author of several books on the civil rights movement
- 4 and the history of the South generally.
- 5 And Mr. Carmack is a lawyer admitted to the
- 6 bar in 1879, elected to Congress in 1901, where he was
- 7 known for his fiery attacks on American imperialism and
- 8 on monopolies, railroads, and liquor. For any one of
- 9 those reasons, he was defeated in 1906.
- 10 (Laughter.)
- 11 MR. McBRIDE: And after some time became
- 12 editor of the Nashville Tennessean newspaper, where he
- 13 continued his attacks on these issues in editorials,
- 14 and particularly attacked a good friend of the
- 15 then-governor, Duncan Cooper, who shot him on the
- streets of Nashville on November 9, 1908.
- 17 CHAIRMAN MEITES: Fatal shooting?
- MR. McBRIDE: Pardon?
- 19 CHAIRMAN MEITES: That was a fatal shooting?
- MR. McBRIDE: Yes.
- 21 MS. SINGLETON: Is that why the statue?
- 22 CHAIRMAN MEITES: Please, Herb.

Τ	MR. GARTEN: I still don't understand why he
2	has such a preeminent position in front of the
3	statehouse, and two ex-presidents of the United States
4	are in side yards.
5	MR. McBRIDE: Well, Ashley didn't ask that.
6	I'm sure there's another story there, which may have to
7	wait until your next meeting.
8	CHAIRMAN MEITES: Thank you very much. Our
9	committee will accept a motion to adjourn?
10	MOTION
11	MR. McKAY: So moved.
12	CHAIRMAN MEITES: Second?
13	MS. SINGLETON: Second.
14	CHAIRMAN MEITES: We're in adjournment. Thank
15	you very much.
16	(Whereupon, at 11:29 a.m., the committee was
17	adjourned.)
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