

JANUARY FEBRUARY MARCH  
WINTER 2001

# QUARTERLY

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## INTERVIEW with CHAIRMAN FRIEDMAN



**RICHARD L. FRIEDMAN** of Cambridge, Massachusetts became Chairman of the National Capital Planning Commission in December 2000. Mr. Friedman is president and CEO of Carpenter & Company, Inc., a national real estate and investment firm. In a recent interview with the *Quarterly*, Chairman Friedman shared his thoughts on his new position.

**Q: You are a successful developer credited with highly acclaimed projects around the country. What in your background has particularly prepared you for this job?**

**A:** It is not one particular thing; it is 35 years of experience working on public/private projects. In the early 1960s I started out working on retail store leasing and expansion projects, some of them in Washington, D.C. In the 1970s we went on to develop office buildings on complicated urban sites and it was during this time that I worked with the Boston Redevelopment Authority on a major bank headquarters building. My first hotel project was a Hyatt Regency in Cambridge, Massachusetts where we collaborated closely with the Massachusetts Institute of Technology and numerous community groups. Since then my company has developed many major urban projects such as the Charles Square Hotel Complex; Fan Pier, a Boston waterfront development; and projects at Logan Airport; as well as numerous retail complexes around the country.

Nearly all of our work has been on high-profile urban projects. We have not typically been suburban developers. Carpenter & Company has worked in difficult urban environments, with tough zoning requirements and active citizen groups and I've always enjoyed confronting good, tough regulators. For example, I participated in about 300 public meetings when we were building a hotel in Harvard Square. We like to work in places where it is hard to work since in the end, the filter of good regulation causes projects to be better and the bad ones not to get built.

On a personal level, I have philanthropic interests focused on providing opportunities for minority students. I am co-founder of the Steppingstone Foundation that helps African American and Hispanic students get a better education. I also have served as a trustee of several arts organizations.

**Q: What are your priorities for the Commission?**

**A:** First, I want to make full use of the legal mandate that NCPC has. The Commission actually has a broader and more powerful authority than it has used in the past. I want to be an activist chairman and make NCPC a strong player in the Washington area.

The priorities are simple: How do we make Washington the best city in the world? This is the greatest country in the world so its capital

should be the greatest city in the world. We need to bring more life and vitality to the city; there should be more street life and nightlife. We need to move people through the entire city, and we must improve our transportation systems and the pedestrian experience.



"I WANT TO BE AN ACTIVIST CHAIRMAN AND MAKE NCPC A STRONG PLAYER IN THE WASHINGTON AREA."

Washington could use some more innovative architecture. Architecturally, it is a conservative city. Without being jarringly modern, we should encourage a more diverse architectural statement, not necessarily in the Monumental Core but in the city as a whole. I think the Thurgood Marshall Federal Judiciary Building next to Union Station by I.M. Pei is fabulous. Just the other day I visited Senator Moynihan who is at the Woodrow Wilson International Center for Scholars. His offices are in the Ronald Reagan Building, and that is a wonderful space. We need to be careful that regulation and citizen activism don't stifle architectural creativity; there can be over control of the development process.

**Q: You have recently established an interagency task force to look at the impact of security installations on the city's urban design. Why do you think this is so important?**

**A:** We must make people feel that their country is safe, that America is open, that we are a free and democratic society. The Founding Fathers and Washington's great early planners did not have to think about terrorism. While we do need to be concerned about terrorism, we must also respect the city and its history. Issues move fast in America; we need to have a sense of history about the city and not have our urban planning respond to this week's or last week's crisis. I sometimes think that fear and too much focus on terrorism can actually encourage the bad guys. We should handle our security needs in a way that permits people to continue to feel special about Washington. Americans and visitors should be in awe of the city's history, its majesty, and its beauty.

**Q: Some in Washington see a tension between the symbolic, monumental city and the city of local residents and neighborhoods. Do you see such a tension?**

**A:** It's not good enough to have a beautiful Monumental Core. The whole city—the whole region—has to work. We should have the lowest crime rate, the best school system, the cleanest streets, the best urban planning. This is Washington and we want the rest of the world to see this as a big city that works. This is the Nation's Capital and it should be a model for the country and the world.

It's interesting that so many members of Congress and high government officials who come to Washington from other parts of the country end up staying here after they leave office. Like so many others, they end up liking the city. It's everybody's hometown.

# FEDERAL PLANNING CONFERENCE

The National Capital Planning Commission, in collaboration with the Metropolitan Washington Council of Governments (MwCOG), ushered in the New Year with a planning conference at the Ronald Reagan Building and International Trade Center. Entitled "Federal Planning, Urban Revitalization, and Smart Growth in the National Capital Region," the January 8 conference brought together planning officials from around the region to foster communication that results in smart planning.

NCPC Chairman Richard Friedman and MwCOG President Phil Mendelson kicked off the conference by describing the role of their respective agencies in regional planning. The central concept behind NCPC's long-range vision plan—the Legacy Plan—is the recentering of monumental Washington on the Capitol Building, creating opportunities for new museums, memorials, and public buildings in all quadrants of the city. President Mendelson highlighted COG's Transportation Vision, which articulates eight policy goals that emphasize transportation access, interconnectivity, and coordination, and protection of environmental quality. The Commission's and Council's history of working together towards shared goals offers a good example of the coordination that the conference sought to promote.

In his keynote address, Benjamin Forgey, Architecture Critic for *The Washington Post*, pointed to the unique challenge area planners face in attempting to bring about regional sharing of resources and responsibilities. At the same time, Forgey cited some of the area's successful planning endeavors, such as its Metrorail system, and expressed Washington's potential for entering into a special time in its history.

Jay Fisette, Chairman of the Arlington County Board, expertly moderated the plenary session of the conference, in which key policy makers discussed the impact of

federal planning decisions on local and regional jurisdictions. With representatives from the D.C. Office of Planning, the General Services Administration, the Department of Defense, the National Park Service, and the National Capital Planning Commission, this lively discussion examined the major themes of the conference through past and present examples of smart and not-so-smart planning.

Following lunch in the Reagan Building's atrium, conference participants were able to attend one of four breakout sessions. All participants then reconvened in the main conference area to relate the outcome of each session:

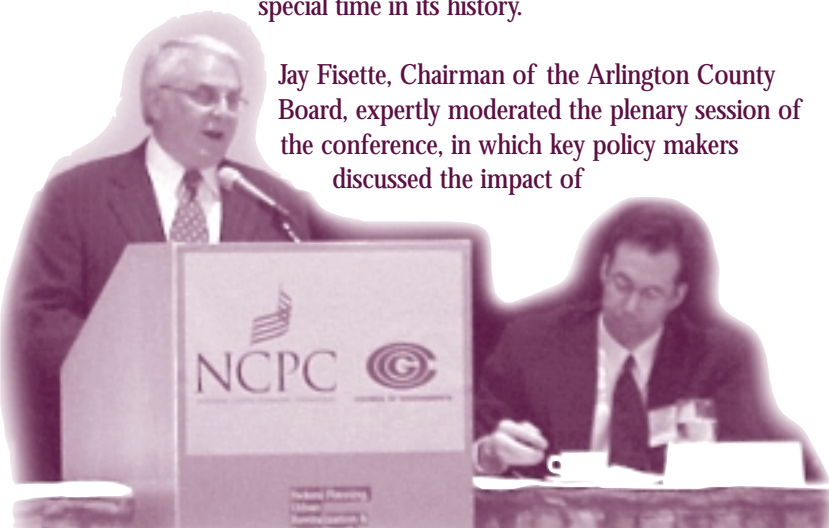
## 1) Federal Facility Locations and Rehabilitation Decisions

William Lawson of NCPC led panelists from Arlington County, the General Services Administration, the D.C. Office of Planning, and George Mason University in discussing how existing and future federal facility locations affect the surrounding area and the region. Federal employment distribution is one factor that affects economic growth, but the extent of its impact must be examined more thoroughly.

## 2) Strategies to Preserve and Revitalize Waterfronts in the District and Region

Robert Nieweg of the National Trust for Historic Preservation led representatives from the Park Service, the D.C. Office of Planning, Prince William County, the U.S. Naval District Washington, and the Maryland-National Capital Park and Planning Commission in a discussion about the various planning efforts that are focusing on waterfront development and revitalization. Panelists emphasized the significance of waterfronts, with their ties to the past and their potential to serve as major stimulators of economic growth in surrounding areas. *Continued on page 9*

NCPC CHAIRMAN RICHARD FRIEDMAN AND JAY FISETTE, CHAIRMAN OF COG'S METROPOLITAN DEVELOPMENT COMMITTEE, HELP OPEN THE JOINTLY SPONSORED PLANNING CONFERENCE.



# PROCEEDINGS

## Woodrow Wilson Bridge Replacement *City of Alexandria, VA and Prince George's County, MD* March 1, 2001

The first stage of the Woodrow Wilson Bridge Replacement commenced in the fall of 2000 with the start of dredging and laying foundations in the Potomac River. In its latest review of the project, the Commission approved preliminary site and building plans for the:

- Urban deck overpass at Washington Street.
- Improvements to Jones Point Park in Alexandria, Virginia.
- Development of the new Potomac River Waterfront Community Park at Rosalie Island on the Maryland side of the river, just south of the existing bridge.

Plans for the urban deck overpass, which is comprised of 2.25 acres encompassing the overpass for Washington Street above Interstate Route 95, are part of a mitigation effort to minimize any potential adverse effects of the new bridge. Included in the design of the overpass are: bike path connections to the Mount Vernon Trail, Jones Point Park, and the U.S. Route One bike path; a bike and walkway connection to Freedmen's Cemetery and Church Street; reconstruction of Washington Street to include four vehicle traffic lanes; pedestrian sidewalks on the east and west sides of the overpass; and the extension of the Washington Street streetscape to the Mount Vernon Parkway bridge over Hunting Creek.

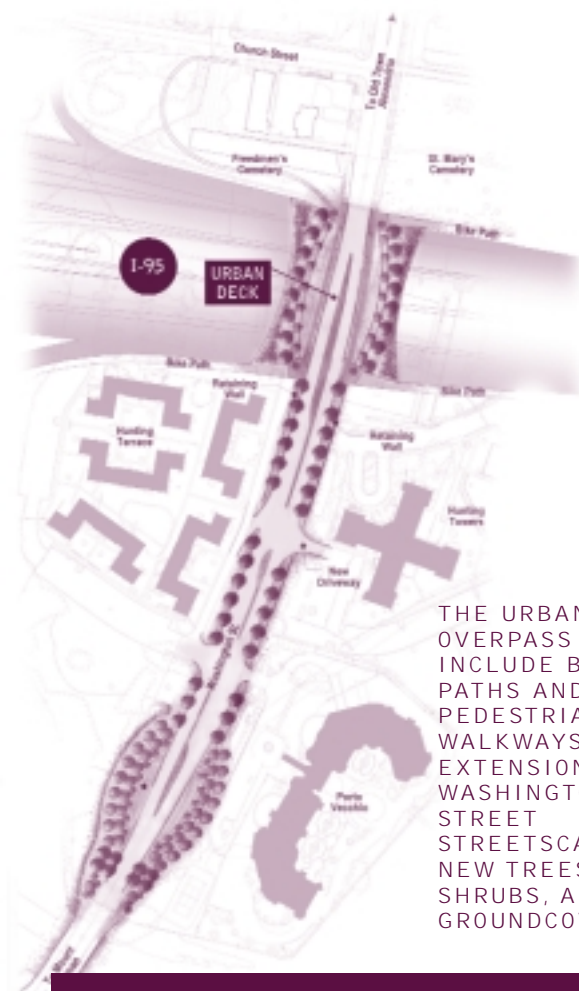
In accordance with mitigation plans, Jones Point Park will be enhanced as an active recreational facility with historic interpretations and park and shoreline improvements. Preliminary design plans are comprised of several features, including special provisions for recreation areas; the designation of a forest conservation zone; and attention to park access for pedestrians, bicyclists, and motorists.

In keeping with the natural conditions of Rosalie Island, the Potomac River Waterfront Community Park will be enhanced as a passive recreational facility. Plans include a pedestrian deck above the

This issue of the Quarterly summarizes actions taken at the Commission meetings on January 4, February 1, and March 1, 2001. Additional information on individual projects may be obtained by contacting the National Capital Planning Commission, 401 9th Street, NW, North Lobby, Suite 500, Washington, D.C. 20576 or by calling 202-482-7200. Visit [www.ncpc.gov](http://www.ncpc.gov) for more news about Commission activities.

Beltway on the island with seating areas, interpretive information, and landscape planting. A path system for bicyclists and pedestrians—with connections to the Potomac Heritage Trail, National Harbor, Wilson Bridge, and the Mount Vernon Trail—will connect the north and south sides of Rosalie Island. A restroom and maintenance building with lavatory facilities, a water fountain, and bicycle racks will be located just off the path.

In the preparation of subsequent plans, the Commission asked that the Federal Highway Administration provide more design information on the visual graphics and signage to be used on the urban deck and in the Potomac River Community Park. Details on noise barriers, as they relate to the three amenity areas, should also be provided.



THE URBAN DECK OVERPASS WILL INCLUDE BIKE PATHS AND PEDESTRIAN WALKWAYS AND AN EXTENSION OF THE WASHINGTON STREET STREETScape WITH NEW TREES, SHRUBS, AND GROUNDcover.



# PROCEEDINGS

## New York Avenue Metrorail Station

*Washington, D.C.*

*February 1, 2001*

The Washington Metropolitan Area Transit Authority (WMATA) is proposing a new metrorail station—the New York Avenue station—on the Red Line, between Union Station and the Rhode Island Avenue station. The new station, which will be built near the intersection of Florida Avenue and 2nd Street in Northeast D.C., is part of a public-private partnership designed to promote increased economic development in the surrounding area. The Commission approved preliminary site and building plans for the new station structure and concept plans for the station entrance pavilion, the traction power substation, and the Metropolitan Branch Trail for that station.

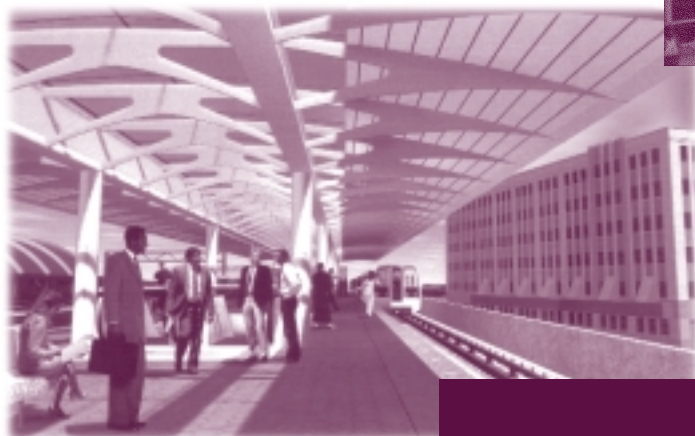
The preliminary proposal includes the station structure and associated elements: the platform canopy, entrance canopy, and mezzanine. The proposed station will have a center platform with a standard 600-foot length and two new tracks will be built west of the existing inbound track—this approach will minimize impacts to existing metrorail operations during construction. The contemporary design for the platform canopy makes extensive use of skylights, resulting in an overall sense of light and airiness. For consistency and entrance identity, the entrance canopy will be designed to match the platform canopy. The mezzanine of the new station will be compatible with both canopies through the design of its façade, which will utilize clear glass and stainless steel.

A NEW OPEN-RIBBED CANOPY WILL DISTINGUISH THE NEW YORK AVENUE STATION.

The conceptual proposal includes various station features, such as a landscaped entrance plaza that connects the station to Florida Avenue. Provisions have been made for an optional entrance at the south end of the station in the vicinity of M Street. In addition, conceptual plans address the Washington Metropolitan Branch Trail, a 12-foot-wide bicycle and pedestrian pathway that runs from Silver Spring, Maryland to Union Station in the District, as it relates to the new station. WMATA assumes responsibility over any portions of the Trail that fall within the project limits.

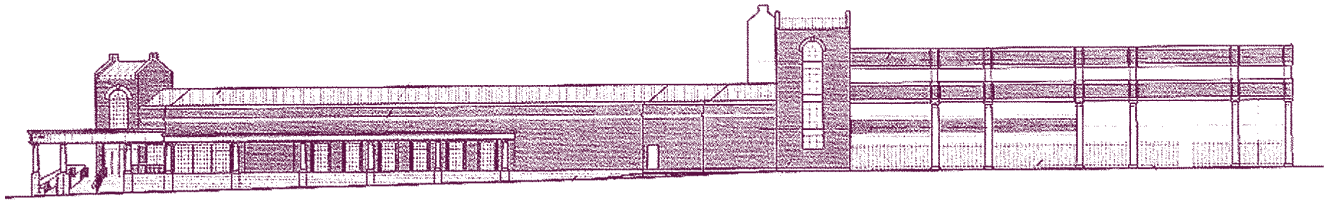
In its approval, the Commission made several recommendations to WMATA. While additional traction power supply will be necessary to support a station at this location, the Commission suggested that WMATA pursue various solutions that would provide adequate power without the need to construct a new substation. WMATA should also continue to evaluate the accommodation of retail space at the new station in an effort to promote an active pedestrian environment and to enhance the station's visibility. In preparing the final design, a second entrance in the vicinity of M Street should be considered. Finally, WMATA should continue its coordination with the District Department of Public Works and Office of Planning and with the Coalition for the Metropolitan Branch Trail.

GLASS-FRONTED RETAIL SPACE WILL HELP ATTRACT PEDESTRIAN TRAFFIC.



## OTHER COMMISSION ACTIONS

THE MAIN ENTRANCE FAÇADE OF  
THE FAIRFAX POST OFFICE.



### ALDIE MAIN POST OFFICE, 39469 JOHN MOSBY HIGHWAY, LOUDOUN COUNTY, VA

The Commission approved the location and program for a new structure that will serve as the main post office for Aldie and the surrounding area. One of the Commission's requests—as preliminary site and building plans are prepared—is that the Postal Service provide an appropriate landscape design and fully evaluate the project with the assistance of Loudoun County. (3/1/01)

### ARLINGTON POSTAL FACILITY, 1010 NORTH HIGHLAND STREET, ARLINGTON, VA

The Commission approved final site and building plans for a new postal facility in the Clarendon neighborhood of Arlington. The new building will serve primarily as a carrier facility and will contain a self-service center with vending machines, weighing scales, and drop boxes. The first floor will also contain post office boxes and non-postal retail space. (2/1/01)

### FAIRFAX MAIN POST OFFICE, 10660 PAGE AVENUE AND JUDICIAL DRIVE, FAIRFAX, VA

The Commission approved preliminary site and building plans for a new Fairfax Main Post Office. The new facility's design coordinates in appearance and scale with nearby county government buildings. Once the new post office is available, the Postal Service will vacate the structure it currently leases on Chain Bridge Road in Fairfax City. (3/1/01)

### GLENN DALE MAIN POST OFFICE, PRINCE GEORGE'S COUNTY, MD

The Commission approved the location and program for the replacement Glenn Dale Main Post Office, located at Prospect Hill Road, near Glenn Dale

Boulevard. It is understood that the Postal Service will preserve existing trees where they may constitute perimeter buffering and that the architectural theme of the building facades will complement other public use buildings in the corridor. (1/4/01)

### INTERNAL REVENUE SERVICE HEADQUARTERS BUILDING, 1111 CONSTITUTION AVENUE, NW, WASHINGTON, D.C.

The Commission approved preliminary and final building plans for window rehabilitation at the Internal Revenue Service Building Headquarters. Improvements include the repair and repainting of the windows and, as an additional security measure at the historic building, a shatter-resistant film will be applied to the windows' interior. (2/1/01)

### THE PENTAGON, ARLINGTON COUNTY, VA

The Commission approved preliminary and final site and building plans for the relocation of the Pentagon Metro Entrance Facility. In an effort to increase perimeter security against threats to the Pentagon Building and its occupants, the proposal relocates the existing bus loop to a distance of 280 feet from the building's face. The proposal also closes three escalators and one elevator, which currently enter the building directly from the metrorail station. (3/1/01)

### WEST BETHESDA BRANCH CARRIER ANNEX, 10421 MOTOR CITY DRIVE, MONTGOMERY COUNTY, MD

The Commission approved preliminary and final site and building plans for a new carrier annex in Bethesda. An existing, two-story structure would be used to develop the proposed facility for full customer service to the Bethesda area. (3/1/01)

## THE COMMISSION COMMENTED ON THE FOLLOWING:

### AMENDMENT TO THE ZONING MAP OF D.C., A PORTION OF LOTS 1 AND 131/182 IN SQUARE 3854

The Commission concluded that the proposed Zoning Map Amendment would not adversely affect the identified federal interests and would not be inconsistent with the Federal Elements of the *Comprehensive Plan for the National Capital*. The zoning amendment would facilitate the assemblage of properties that would be used to build a retail shopping center. (2/1/01)

### PROPOSED REVITALIZATION PLAN, WASHINGTON, D.C.

The Commission found that the National Capital Revitalization Corporation's (NCRC) Proposed Revitalization Plan is a major first step in realizing the city's and the federal government's long-term goals of ensuring a strong economic base in the National Capital. The Commission commended NCRC for using the *Comprehensive Plan for the National Capital* to help guide its development decisions and was encouraged by NCRC's emphasis on coordinating its activities with those of the D.C. Office of Planning and the National Capital Planning Commission. In commenting on the Proposed Revitalization Plan, which contains a good general summary of the major strategies and processes that will guide NCRC's work in the future, the Commission made some recommendations to NCRC as it continues to finalize its plan. (1/4/01)

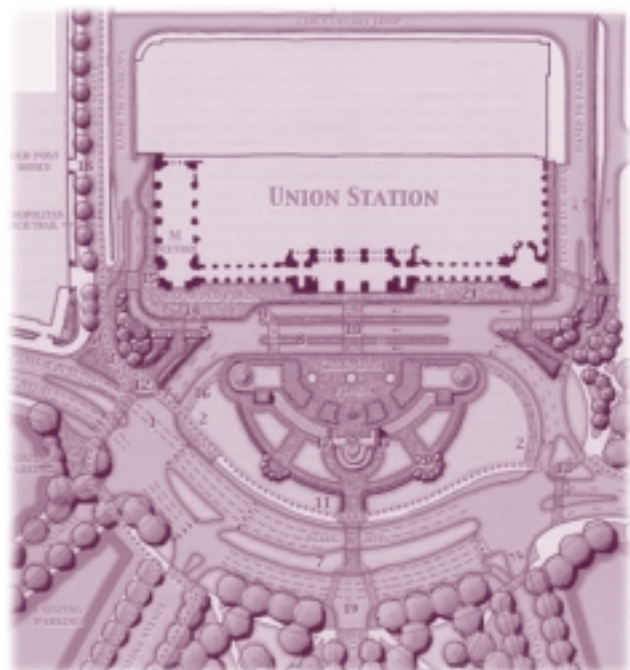
### SQUARE 209: P, Q, 14TH AND 15TH STREETS, NW, WASHINGTON, D.C.

The Commission reported that the proposed closing of a portion of a public alley and the establishment of an easement in Square 209 would not have a negative impact on federal interests in the National Capital. The alley closing will accommodate the renovation of and the addition to an existing building, which will be used for residential units. The proposed easement will allow for continued public use of the alley. (1/4/01)

### UNION STATION, MASSACHUSETTS AVENUE AND FIRST STREET, NE, WASHINGTON, D.C.

In its review of the Union Station Redevelopment Corporation's (USRC) Access and Circulation Study, the Commission agreed with the study's general findings. Because the report did not include a federal environmental review and evaluation, however, the Commission could not select one preferred improvement concept. The Commission provided comments for USRC to consider during the continued planning process. (2/1/01)

PROPOSED RECONFIGURATION OF THE ROADWAYS IN FRONT OF UNION STATION WILL IMPROVE PEDESTRIAN AND VEHICLE ACCESS.





### 3) Effects of Federal Development on Transportation Investment

Mayor John Mason from the City of Fairfax led panelists from the Department of Transportation, the Council of Governments, the National Institutes of Health, and the Washington Metropolitan Area Transit Authority in a discussion about methods of encouraging public transportation use. Panelists addressed the problems of adhering to guidelines that call for federal offices to be located within 1,500 feet of Metro stations when topographic or other conditions make such access difficult.

### 4) Enhancement of Connected Open Space and Preservation of Natural and Cultural Resources

Mayor Kathryn Porter from the City of Takoma Park led panelists from the Fairfax County Park Authority, the National Park Service, Fort Belvoir, and the Maryland-National Capital Park and Planning Commission in a discussion about open space planning efforts throughout the region. Panelists stressed that open space planning should be given a higher priority, both regionally and federally.

The conference was an excellent opportunity for NCPC to hear from its local and regional partners about their Smart Growth and revitalization issues as well as for us to articulate the Commission's role and objectives in regional planning. On the heels of this conference, NCPC and COG have been finalizing a joint resolution to review and reaffirm regional and interagency policies and practices in order to promote Smart Growth and sustainable development in the region. We hope to capitalize on the progress made at the conference by strengthening partnerships in a way that will enhance the quality of life in the National Capital Region.

To obtain a copy of the conference summary, please contact Mary Chin at 202-482-7206.

BENJAMIN FORGEY,  
ARCHITECTURE CRITIC  
FOR THE WASHINGTON  
POST AND KEYNOTE  
SPEAKER AT THE  
FEDERAL PLANNING  
CONFERENCE.



## DELEGATED ACTIONS

### ON BEHALF OF THE COMMISSION, THE ACTING EXECUTIVE DIRECTOR APPROVED:

The revised final site plan for a new main post office building in Damascus, Maryland. The new post office will be located on a 2.5-acre site, directly north of the Damascus Centre shopping complex. (12/21/00)

Revised final building plans for the Satellite Fire Station at Davidson Airfield, Fort Belvoir, Virginia. Modifications include changes to the roof design and building material. (12/21/00)

Preliminary and final site development plans for new and additional identification signs for the Intelsat Building in the International Center at Van Ness Street and Connecticut Avenue, NW, Washington, D.C. (1/25/01)

Preliminary and final site and building plans for a Power Plant East Expansion on the National Institutes of Health's Bethesda Campus, Maryland. (1/25/01)

Preliminary and final site and building plans for the Squadron Operations Facility, Andrews Air Force Base, Camp Springs, Maryland. (1/25/01)

Preliminary and final site and building plans for the addition to the Sibley Memorial Hospital Radiation Oncology Department, NW, Washington, D.C. (1/25/01)

Preliminary and final site and building plans for the East Wing, Habitat Addition and Renovations to Building 103, National Institutes of Health Animal Center, Poolesville, Montgomery County, Maryland. (2/23/01)

Preliminary and final site and building plans for Building 422 (Storage Building) at the National Institute of Standards and Technology, Gaithersburg, Montgomery County, Maryland. (2/23/01)

Preliminary and final site and building plans for the Addition to Building 49 (Primate Imaging Facility), National Institutes of Health, Bethesda Campus, Montgomery County, Maryland. (2/23/01)

Preliminary and final site and building plans for the Addition to Building 10 (Nuclear Resonance Center), National Institutes of Health, Bethesda Campus, Montgomery County, Maryland. (2/23/01)



THE DENTZEL CAROUSEL AT GLEN ECHO PARK.

Preliminary and final site and building plans for the rehabilitation of the Spanish Ballroom at Glen Echo Park, Montgomery County, Maryland. (2/23/01)

## THE ACTING EXECUTIVE DIRECTOR CONCLUDED THAT:

The proposed text amendment to the Downtown Development Regulations to allow Lots 36, 37, 42, and 806 in Square 377 to be included in Housing Priority Area C would not adversely affect federal interests, nor be inconsistent with the Federal Elements of the *Comprehensive Plan for the National Capital*. (2/23/01)

The proposed map amendment to change the zoning of Square 516, Lots 29, 30, and 62 from HR/C-2-C to DD/C-2-C would not adversely affect federal interests, nor be inconsistent with the Federal Elements of the *Comprehensive Plan for the National Capital*. (2/23/01)



### ADOPTION OF COMPREHENSIVE PLAN ELEMENT

On February 1, 2001, the Commission adopted the revised Parks, Open Space, and Natural Features Element of the *Comprehensive Plan for the National Capital*. The revision incorporates several of the Commission's recent planning initiatives, such as its vision plan, *Extending the Legacy: Planning America's Capital for the 21st Century*, and its current work on a master plan for future memorials and museums. The revised element also reflects the open space impacts of the Commemorative Works Act and recommends policies affecting the placement of antennas and towers on federal property. Throughout the public comment period, which ran for more than five months and included a public meeting in October 2000, Commission staff included many suggestions from members of the public. Work on other Comprehensive Plan Elements is underway.



NCPC EXECUTIVE DIRECTOR  
PATRICIA E. GALLAGHER, AICP

The Commission welcomes Patricia Gallagher as its new Executive Director. Ms. Gallagher comes to her new position from the City of Chicago Department of Planning and Development where she has been serving as Deputy Commissioner of Strategic Planning, managing research, planning and policy analysis to guide land use and development. She has also worked as the Department's Assistant Commissioner for Open Space Planning, managing the Chicago River Development Plan, which created new parks, trails, and boat access along Chicago's inland waterways. Previously, as a Principal with P. Gallagher & Associates in Chicago, Ms. Gallagher provided consulting services in urban planning, development, and communications for public agencies, private business organizations, urban planning and architectural firms, civic organizations, and neighborhood groups. Ms. Gallagher earned her B.A. in Public Administration and Urban Studies from Elmhurst College and her M.A. in Public Policy Analysis from Northwestern University. A Harvard University Loeb Fellow in 1999-2000, Ms. Gallagher has authored more than a dozen professional planning publications.

# COMMISSION NOTES

On February 8, the Commission held a Hail and Farewell reception to honor its new Chairman, Richard L. Friedman and its former Chairman, Harvey B. Gantt. The event was also an opportunity to thank departing Executive Director Reginald Griffith for his 27 years of service. The 300 guests who attended the event toured NCPC's new office space at 401 9th Street, where a model of the Commission's Legacy Plan—a plan for the National Capital in the next 50 to 100 years—is now on display.

On January 11, 2001, NCPC held a special meeting to hear public testimony on the draft Memorials and Museums Master Plan. This master plan, which will change the way future memorials and museums are located and developed in the Nation's Capital, was released by the Joint Task Force on Memorials in December 2000. At the January meeting, representatives of the Task Force—comprised of members from the National Capital Planning Commission, the Commission of Fine Arts, and the National Capital Memorial Commission—heard comments and recommendations from more than twenty citizens about its proposed plan. In response to public requests, the comment period on the draft plan was extended until the beginning of March. The Task Force expects to release the final plan in the summer of 2001.

On February 28, 2001, Acting Executive Director William R. Lawson led a program at the National Building Museum entitled, "The Federal Approach to Smart Growth." Mr. Lawson was joined by Craig King, Project Management Executive, National Capital Region, General Services Administration; and John Parsons, Associate Regional Director, Lands, Resources, and Planning, National Capital Region,



OUTGOING CHAIRMAN HARVEY GANTT THANKS HIS COMMISSIONERS AT A FAREWELL EVENT.

National Park Service. The panel discussed how federal planning decisions can influence Smart Growth policies adopted by local jurisdictions and encourage concentrated federal development that can be supported by existing infrastructure. NCPC and its federal planning partners look forward to continued smart planning in the National Capital Region.

Along with the new administration, NCPC welcomes three new ex-officio members to its Commission: Gale A. Norton, Secretary of the Interior; Donald H. Rumsfeld, Secretary of Defense; and Thurman M. Davis, Sr., Acting Administrator of General Services. The Commission also welcomes the following Commission Alternates: Denny Galvin, Acting Director of the National Park Service, Alternate to Secretary Norton; Craig King, Project Management Executive, National Capital Region, General Services Administration, Alternate to Acting Administrator Davis; and Nathaniel F. Wienecke, Professional Staff Member on the U.S. House of Representatives Committee on Government Reform, Alternate to Congressman Dan Burton.

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The National Capital Planning Commission is the federal government's planning agency in the District of Columbia and surrounding counties in Maryland and Virginia. The Commission provides overall planning guidance for federal land and buildings in the region. It also reviews the design of federal construction projects, oversees long-range planning for future development, and monitors capital investment by federal agencies.

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**Commission Members**

Richard L. Friedman, Chairman

Robert A. Gaines

Arrington L. Dixon

Patricia Elwood

The Honorable Donald H. Rumsfeld  
Secretary of Defense

The Honorable Gale A. Norton  
Secretary of the Interior

The Honorable Thurman M. Davis, Sr.  
Acting Administrator of General Services

The Honorable Fred Thompson  
Chairman, Senate Committee on Government Reform

The Honorable Dan Burton  
Chairman, House Committee on Government Reform

The Honorable Anthony A. Williams  
Mayor of the District of Columbia

The Honorable Linda W. Cropp  
Chairman, Council of the District of Columbia

Executive Director  
Patricia E. Gallagher, AICP

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