2006 Federal Human Capital Survey

Department of Health and Human Services - National Institutes of Health Trend Report

Number of Surveys Returned: 4877

This is a summary-by-question of your department's/agency's/subagency's response to the 2006 Federal Human Capital Survey, compared to your 2004 and/or 2002 results. This summary displays results by Positive, Neutral, Negative, and where applicable, Do Not Know or No Basis to Judge responses. As shown below, for each response scale, two responses are categorized as "Positive", one response is categorized as "Neutral", and two responses are categorized as "Negative".

Positive R	esponses	Neutral Responses	Negative Responses		Do Not Know/No Basis to Judge
Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	
Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Do Not Know
Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	
Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	No Basis to Judge
Very Good	Good	Fair	Poor	Very Poor	

Detailed survey results for your department or agency are available on a private Website maintained by OPM. Your agency has already identified personnel who will have access to this Website.

Thank you for your support of the Federal Human Capital Survey.

The people I work with cooperate to get the job done.			
The people I work with cooperate to get the job done.	Positive	Neutral	Negative
2006 National Institutes of Health	85.2%	8.4%	6.4%
2004 National Institutes of Health	85.0%	8.5%	6.5%
2002 National Institutes of Health	81.4%	9.2%	9.4%
I am given a real opportunity to improve my skills in my or;	ganization.		
	Positive	Neutral	Negative
2006 National Institutes of Health	70.0%	15.9%	14.2%
2004 National Institutes of Health	67.7%	16.2%	16.2%
2002 National Institutes of Health	65.6%	17.3%	17.1%
I have enough information to do my job well.			
	Positive	Neutral	Negative
2006 National Institutes of Health	77.1%	13.4%	9.5%
2004 National Institutes of Health	78.4%	11.0%	10.6%
2002 National Institutes of Health	79.9%	9.3%	10.9%
I feel encouraged to come up with new and better ways of d	loing things.		
	Positive	Neutral	Negative
2006 National Institutes of Health	68.1%	16.9%	15.1%
2004 National Institutes of Health	65.6%	17.4%	17.0%
		18.1%	15.3%

05	My work gives me a feeling of personal accomp	lishment.		
		Positive	Neutral	Negative
	2006 National Institutes of Health	76.2%	14.0%	9.8%
	2004 National Institutes of Health	70.9%	15.7%	13.4%
	2002 National Institutes of Health	75.5%	11.1%	13.4%
96	I like the kind of work I do.			
		Positive	Neutral	Negative
	2006 National Institutes of Health	83.9%	11.3%	4.8%
	2004 National Institutes of Health	78.9%	15.4%	5.7%
	2002 National Institutes of Health	84.3%	9.9%	5.8%
07	I have trust and confidence in my supervisor.			
		Positive	Neutral	Negative
	2006 National Institutes of Health	70.6%	15.4%	14.1%
	2004 National Institutes of Health	N/A	N/A	N/A
	2002 National Institutes of Health	N/A	N/A	N/A
08	I recommend my organization as a good place to	o work.		
		Positive	Neutral	Negative
	2006 National Institutes of Health	67.2%	18.9%	13.9%
	2004 National Institutes of Health	64.3%	15.6%	20.1%
	2002 National Institutes of Health	67.5%	15.4%	17.2%
99	Overall, how good a job do you feel is being don	ne by your immediate supervi	sor/team lead	er?
		Positive	Neutral	Negative
	2006 National Institutes of Health	73.0%	17.0%	10.0%
	2004 National Institutes of Health	66.5%	20.8%	12.7%
		67.7%	20.6%	11.7%
	2002 National Institutes of Health			
10	2002 National Institutes of Health How would you rate the overall quality of work	done by your work group?		
10		done by your work group? Positive	Neutral	Negative
10			Neutral 10.8%	Negative 2.1%
10	How would you rate the overall quality of work	Positive		

Ke	cruitment, Development, & Retention				
1	The workforce has the job-relevant knowledge and skill	s necessary to accom	plish organiza	tional goals.	
		Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	79.6%	12.5%	7.0%	0.9%
	2004 National Institutes of Health	78.7%	12.8%	7.6%	0.8%
	2002 National Institutes of Health	80.8%	10.0%	8.5%	0.7%
2	My supervisor supports my need to balance work and fa	mily issues.			
		Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	81.0%	11.6%	6.4%	1.0%
	2004 National Institutes of Health	76.3%	14.7%	8.0%	1.0%
	2002 National Institutes of Health	82.8%	9.5%	7.1%	0.6%
3	Supervisors/team leaders in my work unit provide emple	oyees with the opport	unities to dem	onstrate their le	adership skills.
		Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	65.1%	19.0%	14.9%	1.0%
	2004 National Institutes of Health	60.0%	21.1%	17.5%	1.49
	2002 National Institutes of Health	57.3%	20.2%	22.0%	0.5%
4	My work unit is able to recruit people with the right skil	ls.			
		Positive	Neutral	Negative	Don't Knov
	2006 National Institutes of Health	55.8%	23.9%	17.6%	2.89
	2004 National Institutes of Health	56.6%	21.5%	19.3%	2.69
	2002 National Institutes of Health	56.5%	16.9%	24.1%	2.69
5	The skill level in my work unit has improved in the past	year.			
		Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	53.0%	29.7%	13.8%	3.5%
	2004 National Institutes of Health	47.7%	32.4%	17.4%	2.6%
	2002 National Institutes of Health	58.1%	21.4%	16.3%	4.3%
6	I have sufficient resources (for example, people, materi	als, budget) to get my	job done.		
		Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	Positive 60.5%	Neutral 15.6%	Negative 23.3%	
	2006 National Institutes of Health 2004 National Institutes of Health			=	0.6%
		60.5%	15.6%	23.3%	0.6% 0.2%
7	2004 National Institutes of Health	60.5% 61.7%	15.6% 15.4%	23.3% 22.7%	0.6% 0.2%
7	2004 National Institutes of Health 2002 National Institutes of Health	60.5% 61.7%	15.6% 15.4%	23.3% 22.7%	0.69 0.29 0.09
7	2004 National Institutes of Health 2002 National Institutes of Health	60.5% 61.7% 68.3%	15.6% 15.4% 9.7%	23.3% 22.7% 22.0%	0.69 0.29 0.09 Don't Know
7	2004 National Institutes of Health 2002 National Institutes of Health My workload is reasonable.	60.5% 61.7% 68.3% Positive	15.6% 15.4% 9.7% Neutral	23.3% 22.7% 22.0% Negative	0.69 0.29 0.09 Don't Know 0.59
7	2004 National Institutes of Health 2002 National Institutes of Health My workload is reasonable. 2006 National Institutes of Health	60.5% 61.7% 68.3% Positive 63.5%	15.6% 15.4% 9.7% Neutral 15.7%	23.3% 22.7% 22.0% Negative 20.3%	0.6% 0.2% 0.0% Don't Know 0.5% 0.8%
	2004 National Institutes of Health 2002 National Institutes of Health My workload is reasonable. 2006 National Institutes of Health 2004 National Institutes of Health 2002 National Institutes of Health	60.5% 61.7% 68.3% Positive 63.5% 65.7%	15.6% 15.4% 9.7% Neutral 15.7% 15.3%	23.3% 22.7% 22.0% Negative 20.3% 18.2%	0.69 0.29 0.09 Don't Knov 0.59 0.89
	2004 National Institutes of Health 2002 National Institutes of Health My workload is reasonable. 2006 National Institutes of Health 2004 National Institutes of Health	60.5% 61.7% 68.3% Positive 63.5% 65.7% 71.9%	15.6% 15.4% 9.7% Neutral 15.7% 15.3% 10.6%	23.3% 22.7% 22.0% Negative 20.3% 18.2% 17.2%	0.69 0.29 0.09 Don't Know 0.59 0.89 0.39
	2004 National Institutes of Health 2002 National Institutes of Health My workload is reasonable. 2006 National Institutes of Health 2004 National Institutes of Health 2002 National Institutes of Health My talents are used well in the workplace.	60.5% 61.7% 68.3% Positive 63.5% 65.7% 71.9%	15.6% 15.4% 9.7% Neutral 15.7% 15.3% 10.6%	23.3% 22.7% 22.0% Negative 20.3% 18.2% 17.2%	0.6% 0.2% 0.0% Don't Know 0.5% 0.8% 0.3% Don't Know
	2004 National Institutes of Health 2002 National Institutes of Health My workload is reasonable. 2006 National Institutes of Health 2004 National Institutes of Health 2002 National Institutes of Health	60.5% 61.7% 68.3% Positive 63.5% 65.7% 71.9%	15.6% 15.4% 9.7% Neutral 15.7% 15.3% 10.6%	23.3% 22.7% 22.0% Negative 20.3% 18.2% 17.2%	Don't Know 0.6% 0.2% 0.0% Don't Know 0.5% 0.8% 0.3% Don't Know 1.2% 1.4%

Recruitment, Development, & Retention

19 I know how my work relates to the agency's goals and priorities.

	Positive	Neutral	<u>Negative</u>	Don't Know
2006 National Institutes of Health	86.2%	9.0%	4.1%	0.7%
2004 National Institutes of Health	85.2%	9.7%	4.7%	0.4%
2002 National Institutes of Health	89.9%	4.7%	4.0%	1.4%

20 The work I do is important.

	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	90.8%	6.6%	2.2%	0.5%
2004 National Institutes of Health	90.0%	7.1%	2.8%	0.2%
2002 National Institutes of Health	91.6%	5.6%	2.2%	0.6%

21 Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	72.7%	14.3%	12.4%	0.7%
2004 National Institutes of Health	73.1%	13.1%	13.5%	0.2%
2002 National Institutes of Health	72.2%	12.4%	15.4%	0.0%

erformance Culture				
Promotions in my work unit are based on merit.				
	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	45.4%	24.4%	22.8%	7.3%
2004 National Institutes of Health	41.3%	24.2%	27.5%	7.0%
2002 National Institutes of Health	44.2%	21.4%	26.0%	8.4%
In my work unit, steps are taken to deal with a poor perform	ner who cannot o	r will not impi	rove.	
	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	35.1%	27.1%	27.6%	10.3%
2004 National Institutes of Health	27.5%	23.4%	37.6%	11.5%
2002 National Institutes of Health	29.3%	20.8%	38.7%	11.19
4 Employees have a feeling of personal empowerment with re	espect to work pro	cassas		
Employees have a Jeeung of personal empowerment with re	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	47.6%	26.7%	-	
2006 National Institutes of Health 2004 National Institutes of Health	44.0%	26.1%	21.8%	4.09 2.89
2002 National Institutes of Health	46.5%	20.1%	30.7%	2.07
			30.7 /6	2.17
5 Employees are rewarded for providing high quality product			37	D 4.77
	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	53.1%	22.8%	20.1%	3.9%
2004 National Institutes of Health	45.9%	21.0%	24.7%	8.49
2002 National Institutes of Health	52.5%	23.0%	19.9%	4.6%
6 Creativity and innovation are rewarded.				
	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	50.6%	25.0%	21.2%	3.3%
2004 National Institutes of Health	46.0%	23.4%	26.9%	3.7%
2002 National Institutes of Health	47.0%	25.7%	24.0%	3.3%
7 Pay raises depend on how well employees perform their job	s.			
	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	35.9%	28.4%	27.3%	8.5%
2004 National Institutes of Health	N/A	N/A	N/A	N/A
2002 National Institutes of Health	N/A	N/A	N/A	N/A
8 Awards in my work unit depend on how well employees per	form their iobs.			
	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	50.1%	21.6%	21.1%	7.2%
2004 National Institutes of Health	48.6%	19.2%	25.4%	6.9%
2002 National Institutes of Health	54.7%	17.6%	23.1%	4.6%
			20.170	1.07
9 In my work unit, differences in performance are recognized	t in a meaningful Positive	way. Neutral	Negative	Don't Know
2006 National locality tags of the table			9	
2006 National Institutes of Health	36.1%	30.2%	25.8%	7.9%
2004 National Institutes of Health	31.3%	28.0%	31.8%	8.9%
2002 National Institutes of Health	N/A	N/A	N/A	N/A

Performance	Culture
Periormance	Cilline

30 My performance appraisal is a fair reflection of my p	performance.
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	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	69.1%	18.0%	10.3%	2.6%
2004 National Institutes of Health	69.7%	15.9%	11.9%	2.5%
2002 National Institutes of Health	69.6%	16.6%	12.6%	1.3%

31 Discussions with my supervisor/team leader about my performance are worthwhile.

	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	61.6%	20.3%	15.9%	2.2%
2004 National Institutes of Health	60.9%	19.2%	18.1%	1.8%
2002 National Institutes of Health	65.0%	17.0%	15.9%	2.1%

32 I am held accountable for achieving results.

	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	84.0%	11.4%	3.9%	0.8%
2004 National Institutes of Health	85.0%	9.4%	4.9%	0.7%
2002 National Institutes of Health	81.7%	12.5%	5.1%	0.6%

33 Supervisors/team leaders in my work unit are committed to a workforce representative of all segments of society.

	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	62.8%	22.3%	8.1%	6.9%
2004 National Institutes of Health	58.3%	21.7%	10.6%	9.4%
2002 National Institutes of Health	65.5%	19.4%	8.8%	6.4%

34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	65.1%	20.5%	7.9%	6.5%
2004 National Institutes of Health	62.2%	20.4%	10.2%	7.3%
2002 National Institutes of Health	69.7%	15.2%	10.8%	4.3%

35 Managers/supervisors/team leaders work well with employees of different backgrounds.

	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	70.6%	17.7%	9.0%	2.7%
2004 National Institutes of Health	70.0%	16.2%	10.7%	3.1%
2002 National Institutes of Health	70.9%	15.2%	12.6%	1.3%

Le	adership				
36	I have a high level of respect for my organization's	s senior leaders.			
		Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	57.5%	21.5%	20.1%	0.9%
	2004 National Institutes of Health	52.2%	23.4%	24.0%	0.4%
	2002 National Institutes of Health	N/A	N/A	N/A	N/A
7	In my organization, leaders generate high levels of	f motivation and commitm	ent in the wor	kforce.	
•	in my organization, teaders generate mgn teress of	Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	45.0%	27.2%	26.3%	1.5%
	2004 National Institutes of Health	42.3%	26.3%	30.9%	0.5%
	2002 National Institutes of Health	44.2%	25.0%	30.8%	0.0%
8	My organization's leaders maintain high standard	s of honesty and integrity			
	Hay organization is reduced maintain high stantage	Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	56.9%	23.3%	15.3%	4.6%
	2004 National Institutes of Health	50.7%	25.4%	19.6%	4.4%
	2002 National Institutes of Health	57.0%	18.2%	21.1%	3.6%
9	Managers communicate the goals and priorities of	f the organization			
	Managers communicate the goals and priorities of	Positive Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	60.4%	21.8%	16.3%	1.6%
	2004 National Institutes of Health	57.4%	22.6%	19.3%	0.8%
	2002 National Institutes of Health	N/A	N/A	N/A	N/A
tn	Managers review and evaluate the organization's p	nrogress toward meeting it	s goals and of	niectives	
	nzanagors roven and cramate the organization of	Positive	Neutral	Negative Negative	Don't Know
	2006 National Institutes of Health	56.9%	24.3%	12.5%	6.4%
	2004 National Institutes of Health	55.5%	22.5%	14.3%	7.7%
	2002 National Institutes of Health	67.0%	13.2%	11.3%	8.5%
!1	Employees are protected from health and safety ho	azards on the ioh			
•	2projects are protected from neutric and sujety ne	Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	78.4%	13.4%	6.0%	2.2%
	2004 National Institutes of Health	76.1%	13.9%	8.1%	2.0%
	2002 National Institutes of Health	N/A	N/A	N/A	N/A
12	My organization has prepared employees for poten			-	
_	nzy organization has prepared employees for poten	Positive	Neutral	Negative	Don't Know
	2006 National Institutes of Health	57.8%	23.4%	13.9%	5.0%
	2006 National Institutes of Health	57.8%	23.4%	19.1%	2.8%
	2002 National Institutes of Health	N/A	N/A	N/A	N/A
12			IV/A	11/11	IN/A
3	Complaints, disputes or grievances are resolved fa		Noutral	Negative	Don't Know
	2006 National Institutes of Liesalin	Positive 40.7%	Neutral 29 29/	Negative	
	2006 National Institutes of Health	40.7%	28.3%	15.8%	15.2%
	2004 National Institutes of Health 2002 National Institutes of Health	36.6% 42.5%	28.6%	20.4%	14.4%
	ZOOZ INGUODAL HISHIOLES OF FIEARIT	47.3%	74.0%		

Leadership

44 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	<u>Positive</u>	Neutral	<u>Negative</u>	Don't Know
2006 National Institutes of Health	48.9%	23.8%	16.4%	10.8%
2004 National Institutes of Health	47.5%	22.2%	19.6%	10.7%
2002 National Institutes of Health	44.8%	23.5%	23.3%	8.5%

45 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	63.3%	16.8%	7.6%	12.4%
2004 National Institutes of Health	59.5%	16.3%	8.9%	15.3%
2002 National Institutes of Health	N/A	N/A	N/A	N/A

46 I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	Positive	Neutral	Negative	Don't Know
2006 National Institutes of Health	44.7%	25.0%	16.6%	13.7%
2004 National Institutes of Health	41.0%	23.0%	21.4%	14.7%
2002 National Institutes of Health	48.0%	20.4%	17.9%	13.7%

ning (Knowledge Management)				
pervisors/team leaders provide employees with c	onstructive suggestions to	improve their	job performanc	ce.
	Positive	Neutral	Negative	Don't Know
006 National Institutes of Health	64.3%	20.2%	13.9%	1.5%
004 National Institutes of Health	62.4%	21.5%	15.4%	0.8%
002 National Institutes of Health	N/A	N/A	N/A	N/A
upervisors/team leaders in my work unit support	employee development.			
¥ · · · · · · · · · · · · · · · · · · ·	Positive	Neutral	Negative	Don't Know
006 National Institutes of Health	72.5%	15.1%	11.7%	0.8%
004 National Institutes of Health	69.6%	17.6%	11.7%	1.19
002 National Institutes of Health	62.9%	16.6%	20.2%	0.39
mplovees have electronic access to learning and t	training programs readily	available at th	neir desk	
inprojects have excellence access to tearning and t				Don't Knov
006 National Institutes of Health			_	2.7%
				2.09
				3.5
	7 4.070	12.070	10.270	0.0
y training needs are assessed.	25. 1.1	37 . <i>1</i>	**	D 4.77
	<u>Positive</u>	<u>Neutral</u>	<u>Negative</u>	Don't Knov
006 National Institutes of Health	50.4%	26.9%	20.5%	2.29
				2.69
002 National Institutes of Health	43.9%	29.0%	25.1%	2.09
anagers promote communication among differen	nt work units (for example	, about projec	ts, goals, needed	d resources).
	Positive	Neutral	Negative	Don't Knov
006 National Institutes of Health	59.3%	21.3%	16.4%	3.09
004 National Institutes of Health	57.0%	18.9%	21.8%	2.3%
002 National Institutes of Health	53.8%	19.2%	25.6%	1.39
mployees in my work unit share job knowledge w	ith each other.			
		Neutral	Negative	Don't Knov
006 National Institutes of Health	76.8%			0.69
004 National Institutes of Health	74.7%		12.6%	0.69
002 National Institutes of Health	76.6%	9.6%	13.8%	0.0
mplayees use information technology (for examp	le intranet shared netwo	rks) to narform	n work	
mptoyees use information technology (for examp	Positive	Neutral	Negative	Don't Knov
006 National Institutes of Health			•	
	90.8%	5.8%	2.5%	0.99
004 National Institutes of Health	90.2%	5.8%	3.0%	1.09
	006 National Institutes of Health 002 National Institutes of Health 002 National Institutes of Health 004 National Institutes of Health 005 National Institutes of Health 006 National Institutes of Health 007 National Institutes of Health 008 National Institutes of Health 009 National Institutes of Health 009 National Institutes of Health 000 National Institutes of Health 001 National Institutes of Health 002 National Institutes of Health 003 National Institutes of Health 004 National Institutes of Health 005 National Institutes of Health 006 National Institutes of Health 007 National Institutes of Health 008 National Institutes of Health 009 National Institutes of Health 009 National Institutes of Health 000 National Institutes of Health 000 National Institutes of Health 000 National Institutes of Health 001 National Institutes of Health 002 National Institutes of Health 003 National Institutes of Health 004 National Institutes of Health 005 National Institutes of Health 006 National Institutes of Health 007 National Institutes of Health 008 National Institutes of Health 009 National Institutes of Health	Positive 006 National Institutes of Health 002 National Institutes of Health 005 National Institutes of Health 006 National Institutes of Health 007 National Institutes of Health 008 National Institutes of Health 009 National Institutes of Health 009 National Institutes of Health 000 National Institutes of Health 001 National Institutes of Health 002 National Institutes of Health 003 National Institutes of Health 004 National Institutes of Health 005 National Institutes of Health 006 National Institutes of Health 007 National Institutes of Health 008 National Institutes of Health 009 National Institutes of Health 000 National Institutes of Health 000 National Institutes of Health 000 National Institutes of Health 001 National Institutes of Health 002 National Institutes of Health 003 National Institutes of Health 004 National Institutes of Health 005 National Institutes of Health 006 National Institutes of Health 007 National Institutes of Health 008 National Institutes of Health 009 National Institutes of Health 000 National Institutes of Health 001 National Institutes of Health 002 National Institutes of Health 003 National Institutes of Health 004 National Institutes of Health 005 National Institutes of Health 006 National Institutes of Health 007 National Institutes of Health 008 National Institutes of Health 009 National Institutes of Health 009 National Institutes of Health 000 National Institutes of Health 001 National Institutes of Health 002 National Institutes of Health 003 National Institutes of Health 004 National Institutes of Health 005 National Institutes of Health 006 National Institutes of Health 007 National Institutes of Health 008 National Institutes of Health 009 Na	Positive Neutral	Positive Neutral Negative Neutral Negative 13.9% 10.2% 13.9% 10.2% 13.9% 10.2% 13.9% 10.2% 13.9% 10.2% 13.9% 10.2%

ob Satisfac	tion				
How satisf	fied are you with your involvement in a	decisions that affect your wo	rk?		
		Positive	Neutral	Negative	
2006 Natio	nal Institutes of Health	58.0%	20.8%	21.2%	
2004 Natio	nal Institutes of Health	53.2%	19.9%	27.0%	
2002 Natio	nal Institutes of Health	55.9%	20.9%	23.2%	
5 How satist	fied are you with the information you	receive from management on	ı what's going	on in your organization	?
·	, , ,	Positive	Neutral	Negative	
2006 Natio	nal Institutes of Health	48.9%	24.3%	26.8%	
2004 Natio	nal Institutes of Health	44.9%	23.9%	31.2%	
2002 Natio	nal Institutes of Health	48.8%	22.4%	28.8%	
6 How satisf	fied are you with the recognition you r	eceive for doing a good job?			
_		Positive	Neutral	Negative	
2006 Natio	nal Institutes of Health	57.9%	20.4%	21.8%	
	nal Institutes of Health	52.8%	20.3%	26.9%	
2002 Natio	nal Institutes of Health	55.6%	21.1%	23.3%	
7 How satist	fied are you with the policies and pract	tices of vour senior leaders?			
,	Forest Francisco	Positive	Neutral	Negative	
2006 Natio	nal Institutes of Health	46.0%	28.7%	25.4%	
	nal Institutes of Health	42.0%	28.7%	29.3%	
	nal Institutes of Health	N/A	N/A	N/A	
2 How satisf	fied are you with your opportunity to g	eet a hetter ioh in vour organ	ization?		
o 110w sausj	teu are you wan your opportunity to g	et a veuer jov in your organi Positive	Neutral	Negative	
2000 Natia	and brother of Honlib			-	
-	nal Institutes of Health	37.2%	33.1%	29.7%	
	nal Institutes of Health	32.6%	29.5%	37.9% 28.8%	
			34.070	20.070	
9 How satisf	fied are you with the training you rece		** . *	37	
		Positive	Neutral	Negative	
2006 Natio	nal Institutes of Health	61.0%	24.2%	14.8%	
	nal Institutes of Health	62.2%	24.4%	13.3%	
2002 Natio	nal Institutes of Health	62.7%	25.2%	12.1%	
0 Considerii	ng everything, how satisfied are you w	ith your job?			
		Positive	Neutral	Negative	
2006 Natio	nal Institutes of Health	69.3%	16.6%	14.1%	
2004 Natio	nal Institutes of Health	65.6%	17.7%	16.7%	
2002 Natio	nal Institutes of Health	74.0%	11.0%	15.1%	
1 Considerii	ng everything, how satisfied are you w	ith your pay?			
		Positive	Neutral	Negative	
	nal Institutes of Health	59.9%	19.0%	21.1%	
2006 Natio		33.370			
	nal Institutes of Health	59.1%	17.3%	23.6%	

Job Satisfaction

62 Considering everything, how satisfied are you with your organization?

	Positive	Neutral	Negative	
2006 National Institutes of Health	61.5%	20.6%	17.9%	
2004 National Institutes of Health	59.2%	20.3%	20.6%	
2002 National Institutes of Health	62.9%	17.1%	20.1%	

Satisfaction with					
63 How satisfied	are you with retirement benefits?				
		Positive	Neutral	Negative	No Basis to Judge
2006 National Ir	nstitutes of Health	66.0%	18.3%	8.8%	6.9%
2004 National Ir	nstitutes of Health	68.2%	21.4%	10.4%	N/A
2002 National Ir	nstitutes of Health	70.3%	19.0%	10.7%	N/A
64 How satisfied	are you with health insurance benefits?				
		Positive	Neutral	Negative	No Basis to Judge
2006 National Ir	nstitutes of Health	66.8%	15.6%	14.2%	3.4%
2004 National Ir	nstitutes of Health	64.9%	18.0%	17.1%	N/A
2002 National Ir	nstitutes of Health	61.5%	18.3%	20.2%	N/A
65 How satisfied of	are you with life insurance benefits?				
v		Positive	Neutral	Negative	No Basis to Judge
2006 National Ir	nstitutes of Health	57.5%	23.0%	8.2%	11.3%
2004 National Ir	nstitutes of Health	60.9%	29.7%	9.4%	N/A
2002 National Ir	nstitutes of Health	55.4%	35.5%	9.1%	N/A
66 How satisfied	are you with long term care insurance benef	fits?			
oo 110w sansjica (are you wan long term care insurance benef	Positive	Neutral	Negative	No Basis to Judge
2000 National I					9
	nstitutes of Health Institutes of Health	33.5%	27.2%	8.5%	30.8%
	nstitutes of Health	37.1% 23.2%	54.5% 67.5%	9.4%	N/A N/A
			07.576	9.470	IN/A
67 How satisfied	are you with the flexible spending account (
		Positive	Neutral	Negative	No Basis to Judge
2006 National Ir	nstitutes of Health	39.0%	24.1%	3.5%	33.4%
2004 National Ir	nstitutes of Health	32.9%	62.1%	5.0%	N/A
2002 National Ir	nstitutes of Health	N/A	N/A	N/A	N/A
68 How satisfied	are you with paid vacation time?				
		Positive	Neutral	Negative	
2006 National Ir	nstitutes of Health	83.9%	9.5%	6.6%	
2004 National Ir	nstitutes of Health	82.8%	10.1%	7.1%	
2002 National Ir	nstitutes of Health	84.1%	8.6%	7.2%	
69 How satisfied	are you with paid leave for illness (for exam	nle nersonal) inc	luding family	care situation	s (for example
	ption or eldercare)?	pie, personai), inc	iuding Jumily	cure situation	s (for example,
	·	Positive	Neutral	Negative	
2006 National Ir	nstitutes of Health	81.8%	11.6%	6.6%	
	nstitutes of Health	82.3%	13.3%	4.4%	
				,0	

0 How satisfied are you with child care subsidies?				
	Positive	Neutral	Negative	No Basis to Judge
2006 National Institutes of Health	8.3%	20.6%	5.9%	65.2%
2004 National Institutes of Health	11.4%	78.9%	9.7%	N/A
2002 National Institutes of Health	7.0%	80.4%	12.5%	N/A

71 How satisfied are you with work/life programs (for example, health and wellness, employee assistance, eldercare, and support

	Positive	Neutral	Negative	No Basis to Judge
2006 National Institutes of Health	30.4%	23.6%	5.3%	40.6%
2004 National Institutes of Health	39.9%	52.6%	7.4%	N/A
2002 National Institutes of Health	N/A	N/A	N/A	N/A

72 How satisfied are you with telework/telecommuting?

Satisfaction with Benefits

	Positive	Neutral	Negative	No Basis to Judge
2006 National Institutes of Health	29.6%	16.7%	15.4%	38.3%
2004 National Institutes of Health	24.3%	50.9%	24.8%	N/A
2002 National Institutes of Health	22.6%	53.2%	24.2%	N/A

73 How satisfied are you with alternative work schedules?

	Positive	Neutral	Negative	No Basis to Judge
2006 National Institutes of Health	48.8%	14.3%	10.2%	26.7%
2004 National Institutes of Health	51.9%	29.7%	18.3%	N/A
2002 National Institutes of Health	57.2%	26.0%	16.8%	N/A

Demographics 74. Where do you work? 81. How long have you been with the Federal Government (excluding military service)? **Headquarters** 60% Field 40% Less than 1 year 2% 1 to 3 years 11% 75. What is your supervisory status? 4 to 5 years 11% Non-Supervisor 58% 6 to 10 years 17% Team Leader 21% 11 to 20 years 28% Supervisor 14% More than 20 years 31% Manager 5% Executive 1% 82. How long have you been with your current agency? Less than 1 year 4% 76. Are you: 1 to 3 years 15% *37%* Male 14% 4 to 5 years **Female 63%** 6 to 10 years 21% 11 to 20 years 27% 77. Are you Hispanic or Latino? Yes 4% More than 20 years 20% No 96% 83. Are you considering leaving your organization within the next year? 78. Are you: No **67%** White 66% Yes, to retire 5% Black or African American 20% Yes, to take another job in the Federal Government 19% 0% Native Hawaiian or Other Pacific Islander Yes, to take another job outside the Federal Government 5% Asian 11% Yes, other 4% 0% American Indian or Alaska Native 2% Two or more races (Not Hispanic or Latino) 84. I am planning to retire: 3% 79. What is your age group? Within one year 25 and under 1% Between one and three years 8% 26 - 29 10% 3% Between three and five years 30 - 39 18% **79%** Five or more years 40 - 49 *32%* 50 - 59 34% 12% 60 or older 80. What is your pay category/grade? Federal Wage System 2% GS 1-6 4% GS 7-12 43% GS 13-15 44% Senior Executive Service 1% Senior Level (SL) or Scientific or Professional (ST) 1% Other 6%