# 2006 Federal Human Capital Survey Department of Health and Human Services - Other Trend Report Number of Surveys Returned: 116

This is a summary-by-question of your department's/agency's/subagency's response to the 2006 Federal Human Capital Survey, compared to your 2004 and/or 2002 results. This summary displays results by Positive, Neutral, Negative, and where applicable, Do Not Know or No Basis to Judge responses. As shown below, for each response scale, two responses are categorized as "Positive", one response is categorized as "Neutral", and two responses are categorized as "Negative".

Positive R	esponses	Neutral Responses	Negative Responses		Do Not Know/No Basis to Judge
Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	
Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Do Not Know
Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	
Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	No Basis to Judge
Very Good	Good	Fair	Poor	Very Poor	

Detailed survey results for your department or agency are available on a private Website maintained by OPM. Your agency has already identified personnel who will have access to this Website.

Thank you for your support of the Federal Human Capital Survey.

## **Personal Work Experiences**

## 01 The people I work with cooperate to get the job done.

	Positive	Neutral	Negative	
* 2006 HHS - Other	83.3%	9.1%	7.6%	
2004 HHS - Other	84.8%	7.3%	7.9%	
2002 HHS - Other	79.1%	10.8%	10.1%	

02 I am given a real opportunity to improve my skills in my organization.

	Positive	Neutral	Negative	
* 2006 HHS - Other	59.3%	19.6%	21.1%	
2004 HHS - Other	56.1%	20.5%	23.4%	
2002 HHS - Other	48.3%	23.7%	28.1%	

03 I have enough information to do my job well.

		Positive	Neutral	Negative	
*	2006 HHS - Other	68.1%	16.6%	15.3%	
	2004 HHS - Other	66.5%	18.0%	15.5%	
	2002 HHS - Other	71.3%	15.2%	13.5%	

04 I feel encouraged to come up with new and better ways of doing things.

	Positive	Neutral	Negative	
* 2006 HHS - Other	58.5%	19.4%	22.1%	
2004 HHS - Other	56.7%	19.1%	24.2%	
2002 HHS - Other	51.5%	21.8%	26.6%	

# 05 My work gives me a feeling of personal accomplishment.

	Positive	Neutral	Negative	
* 2006 HHS - Other	69.4%	15.7%	14.9%	
2004 HHS - Other	66.2%	17.8%	16.0%	
2002 HHS - Other	66.3%	14.8%	18.9%	

\* 2006 HHS Program Support Center, Administration On Aging, Substance Abuse and Mental Health Services Administration, Agency for Healthcare Research and Quality, Health Resources and Services Administration, and Administration for Children and Families were combined with HHS–Other for comparison to 2004 and 2002 HHS–Other results. Page 1 of 14

# **Personal Work Experiences**

# 06 I like the kind of work I do.

-	Positive	Neutral	Negative	
* 2006 HHS - Other	77.8%	14.1%	8.0%	
2004 HHS - Other	79.5%	13.4%	7.1%	
2002 HHS - Other	74.2%	15.4%	10.4%	

### 07 I have trust and confidence in my supervisor.

	Positive	Neutral	Negative	
* 2006 HHS - Other	64.9%	17.0%	18.2%	
2004 HHS - Other	N/A	N/A	N/A	
2002 HHS - Other	N/A	N/A	N/A	

## 08 I recommend my organization as a good place to work.

		Positive	Neutral	Negative	
*	2006 HHS - Other	52.0%	24.5%	23.6%	
	2004 HHS - Other	50.5%	22.9%	26.7%	
	2002 HHS - Other	48.3%	20.6%	30.8%	

09 Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	Positive	Neutral	Negative	
* 2006 HHS - Other	67.9%	19.2%	12.9%	
2004 HHS - Other	63.9%	19.8%	16.3%	
2002 HHS - Other	62.1%	21.7%	16.2%	

#### 10 How would you rate the overall quality of work done by your work group?

•	1 2 0		0 1			
			Positive	Neutral	Negative	
2006 HHS - Other			83.0%	13.5%	3.5%	
2004 HHS - Other			82.8%	12.2%	4.9%	
2002 HHS - Other			83.1%	11.9%	5.0%	
	2006 HHS - Other 2004 HHS - Other	2006 HHS - Other 2004 HHS - Other	2006 HHS - Other 2004 HHS - Other	Positive           2006 HHS - Other         83.0%           2004 HHS - Other         82.8%	Positive         Neutral           2006 HHS - Other         83.0%         13.5%           2004 HHS - Other         82.8%         12.2%	Positive         Neutral         Negative           2006 HHS - Other         83.0%         13.5%         3.5%           2004 HHS - Other         82.8%         12.2%         4.9%

11 2	The workforce has th	e iob-relevan	t knowledge and	d skills necessarv	to accomplish or	ganizational goals.
------	----------------------	---------------	-----------------	--------------------	------------------	---------------------

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	65.8%	17.1%	15.8%	1.4%
2004 HHS - Other	67.2%	18.1%	13.2%	1.6%
2002 HHS - Other	69.3%	10.6%	18.9%	1.2%

12 My supervisor supports my need to balance work and family issues.

		Positive	Neutral	Negative	Don't Know
* 20	006 HHS - Other	80.9%	10.2%	7.6%	1.3%
20	004 HHS - Other	78.1%	11.5%	9.4%	1.0%
20	002 HHS - Other	78.6%	9.9%	11.2%	0.3%

13 Supervisors/team leaders in my work unit provide employees with the opportunities to demonstrate their leadership skills.

		Positive	Neutral	Negative	Don't Know
* 2	006 HHS - Other	61.6%	19.1%	18.2%	1.0%
2	004 HHS - Other	58.9%	19.9%	20.6%	0.7%
2	002 HHS - Other	53.9%	19.3%	26.8%	0.0%

14 My work unit is able to recruit people with the right skills.

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	38.0%	27.4%	30.1%	4.5%
	2004 HHS - Other	41.5%	28.4%	25.6%	4.5%
	2002 HHS - Other	37.9%	23.2%	37.9%	1.0%

15 The skill level in my work unit has improved in the past year.

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	45.1%	28.6%	22.0%	4.2%
	2004 HHS - Other	50.4%	27.6%	18.7%	3.3%
	2002 HHS - Other	55.1%	18.9%	23.9%	2.1%

16 I have sufficient resources (for example, people, materials, budget) to get my job done.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	46.4%	18.4%	33.6%	1.6%
2004 HHS - Other	47.8%	19.2%	31.5%	1.5%
2002 HHS - Other	50.6%	14.0%	35.4%	0.1%

17 My workload is reasonable.

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	56.1%	16.9%	26.0%	1.0%
	2004 HHS - Other	56.7%	14.8%	27.6%	0.9%
	2002 HHS - Other	66.4%	8.1%	25.2%	0.3%

#### 18 My talents are used well in the workplace.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	55.8%	17.9%	24.7%	1.6%
2004 HHS - Other	56.0%	15.2%	28.2%	0.6%
2002 HHS - Other	54.7%	11.1%	33.9%	0.3%

\* 2006 HHS Program Support Center, Administration On Aging, Substance Abuse and Mental Health Services Administration, Agency for Healthcare Research and Quality, Health Resources and Services Administration, and Administration for Children and Families were combined with HHS–Other for comparison to 2004 and 2002 HHS–Other results.

Page 3 of 14

# **Recruitment, Development, & Retention**

19 I know how my work relates to the agency's goals and priorities.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	81.7%	11.0%	6.4%	1.0%
2004 HHS - Other	78.3%	10.7%	10.2%	0.9%
2002 HHS - Other	84.8%	6.2%	8.1%	1.0%
20 The work I do is important.				

#### Positive Neutral Negative Don't Know 2006 HHS - Other 87.0% 8.8% 3.3% 0.8% 2004 HHS - Other 86.2% 9.7% 3.6% 0.5% 4.4% 2002 HHS - Other 84.2% 11.1% 0.3%

21 Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	71.1%	14.2%	14.2%	0.5%
2004 HHS - Other	68.6%	14.6%	16.1%	0.7%
2002 HHS - Other	68.7%	12.8%	18.4%	0.1%

# **Performance Culture**

22 Promotions in my work unit are based on merit.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	34.6%	25.9%	32.8%	6.6%
2004 HHS - Other	35.0%	21.0%	36.5%	7.6%
2002 HHS - Other	36.4%	24.4%	33.4%	5.8%

23 In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	27.0%	25.7%	38.3%	9.1%
2004 HHS - Other	27.7%	26.8%	35.9%	9.6%
2002 HHS - Other	26.0%	17.6%	49.6%	6.9%

24 Employees have a feeling of personal empowerment with respect to work processes.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	39.0%	27.2%	30.9%	2.8%
2004 HHS - Other	40.4%	23.9%	31.6%	4.2%
2002 HHS - Other	32.5%	20.9%	45.6%	0.9%

25 Employees are rewarded for providing high quality products and services to customers.

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	44.2%	22.9%	29.4%	3.5%
	2004 HHS - Other	42.8%	26.3%	27.4%	3.5%
	2002 HHS - Other	40.9%	22.4%	33.5%	3.2%

#### 26 Creativity and innovation are rewarded.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	38.1%	28.1%	29.9%	4.0%
2004 HHS - Other	34.4%	29.5%	31.0%	5.2%
2002 HHS - Other	35.9%	23.4%	38.7%	2.0%

#### 27 Pay raises depend on how well employees perform their jobs.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	24.1%	28.1%	40.2%	7.7%
2004 HHS - Other	N/A	N/A	N/A	N/A
2002 HHS - Other	N/A	N/A	N/A	N/A

28 Awards in my work unit depend on how well employees perform their jobs.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	41.6%	21.5%	30.6%	6.4%
2004 HHS - Other	39.6%	23.3%	30.0%	7.0%
2002 HHS - Other	42.6%	16.8%	37.1%	3.5%

#### 29 In my work unit, differences in performance are recognized in a meaningful way.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	31.1%	28.1%	34.7%	6.1%
2004 HHS - Other	30.1%	30.0%	33.3%	6.6%
2002 HHS - Other	N/A	N/A	N/A	N/A

# **Performance Culture**

30 My performance appraisal is a fair reflection of my performance.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	65.6%	17.3%	14.6%	2.5%
2004 HHS - Other	68.1%	13.0%	17.3%	1.6%
2002 HHS - Other	66.1%	16.5%	15.7%	1.8%

31 Discussions with my supervisor/team leader about my performance are worthwhile.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	56.4%	22.5%	18.6%	2.5%
2004 HHS - Other	55.7%	20.3%	22.9%	1.2%
2002 HHS - Other	55.7%	21.2%	22.8%	0.3%

32 I am held accountable for achieving results.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	80.8%	12.8%	5.1%	1.2%
2004 HHS - Other	79.1%	12.8%	7.3%	0.9%
2002 HHS - Other	80.1%	10.0%	9.6%	0.3%

33 Supervisors/team leaders in my work unit are committed to a workforce representative of all segments of society.

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	56.4%	24.1%	13.1%	6.5%
	2004 HHS - Other	56.4%	24.3%	14.7%	4.6%
	2002 HHS - Other	60.7%	24.6%	9.7%	5.1%

34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	53.3%	25.8%	14.4%	6.5%
	2004 HHS - Other	53.6%	24.1%	17.0%	5.4%
	2002 HHS - Other	64.0%	18.2%	12.9%	4.9%

# 35 Managers/supervisors/team leaders work well with employees of different backgrounds.

<b>.</b>	1 0 00	0		
	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	60.3%	21.3%	14.9%	3.5%
2004 HHS - Other	62.1%	19.3%	15.9%	2.7%
2002 HHS - Other	62.3%	23.6%	11.4%	2.7%

## Leadership

36 I	have a high	i level o	of respect	for mv	organization's	s senior	leaders.
------	-------------	-----------	------------	--------	----------------	----------	----------

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	45.4%	24.2%	29.7%	0.7%
2004 HHS - Other	42.8%	20.6%	36.1%	0.6%
2002 HHS - Other	N/A	N/A	N/A	N/A

37 In my organization, leaders generate high levels of motivation and commitment in the workforce.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	35.1%	26.1%	37.4%	1.4%
2004 HHS - Other	32.7%	23.6%	42.0%	1.8%
2002 HHS - Other	31.9%	22.7%	45.0%	0.4%

38 My organization's leaders maintain high standards of honesty and integrity.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	42.1%	27.3%	25.6%	5.0%
2004 HHS - Other	38.0%	27.5%	30.5%	3.9%
2002 HHS - Other	40.8%	25.5%	28.2%	5.6%

39 Managers communicate the goals and priorities of the organization.

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	59.6%	20.0%	19.6%	0.9%
	2004 HHS - Other	55.4%	19.1%	25.2%	0.4%
	2002 HHS - Other	N/A	N/A	N/A	N/A

40 Managers review and evaluate the organization's progress toward meeting its goals and objectives.

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	55.9%	23.1%	15.5%	5.5%
	2004 HHS - Other	51.7%	25.5%	17.8%	5.0%
	2002 HHS - Other	63.4%	11.5%	18.9%	6.2%

41 Employees are protected from health and safety hazards on the job.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	70.7%	17.9%	8.2%	3.1%
2004 HHS - Other	66.0%	19.1%	11.3%	3.6%
2002 HHS - Other	N/A	N/A	N/A	N/A

42 My organization has prepared employees for potential security threats.

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	58.1%	21.8%	16.5%	3.6%
	2004 HHS - Other	59.2%	22.5%	14.7%	3.6%
	2002 HHS - Other	N/A	N/A	N/A	N/A

43 Complaints, disputes or grievances are resolved fairly in my work unit.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	33.0%	28.4%	21.7%	16.9%
2004 HHS - Other	30.4%	29.1%	23.4%	17.1%
2002 HHS - Other	35.6%	24.5%	29.5%	10.5%

\* 2006 HHS Program Support Center, Administration On Aging, Substance Abuse and Mental Health Services Administration, Agency for Healthcare Research and Quality, Health Resources and Services Administration, and Administration for Children and Families were combined with HHS–Other for comparison to 2004 and 2002 HHS–Other results.

Page 7 of 14

## Leadership

44 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	40.5%	24.6%	25.0%	9.9%
2004 HHS - Other	37.5%	27.1%	25.0%	10.3%
2002 HHS - Other	40.6%	19.3%	30.4%	9.7%

45 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	52.1%	21.4%	12.9%	13.5%
	2004 HHS - Other	51.3%	21.5%	13.4%	13.8%
	2002 HHS - Other	N/A	N/A	N/A	N/A

## 46 I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	38.5%	27.3%	21.2%	13.1%
2004 HHS - Other	32.0%	28.8%	26.8%	12.5%
2002 HHS - Other	42.3%	22.8%	22.2%	12.8%

# Learning (Knowledge Management)

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	56.7%	21.7%	20.1%	1.5%
2004 HHS - Other	54.6%	19.6%	23.7%	2.2%
2002 HHS - Other	N/A	N/A	N/A	N/A

48 Supervisors/team leaders in my work unit support employee development.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	65.2%	17.1%	17.2%	0.6%
2004 HHS - Other	61.1%	18.6%	18.9%	1.3%
2002 HHS - Other	57.3%	17.0%	25.7%	0.0%

49 Employees have electronic access to learning and training programs readily available at their desk.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	76.4%	13.3%	7.3%	2.9%
2004 HHS - Other	70.1%	15.2%	12.1%	2.6%
2002 HHS - Other	62.6%	12.5%	18.9%	6.1%

## 50 My training needs are assessed.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	42.7%	26.6%	28.9%	1.9%
2004 HHS - Other	37.5%	24.2%	36.3%	2.0%
2002 HHS - Other	37.7%	23.2%	37.5%	1.6%

51 Managers promote communication among different work units (for example, about projects, goals, needed resources).

		Positive	Neutral	Negative	Don't Know
*	2006 HHS - Other	52.4%	21.1%	23.9%	2.6%
	2004 HHS - Other	49.9%	21.7%	26.5%	1.9%
	2002 HHS - Other	47.8%	20.8%	29.0%	2.5%

52 Employees in my work unit share job knowledge with each other.

	Positive	Neutral	Negative	Don't Know
* 2006 HHS - Other	70.6%	14.1%	14.6%	0.7%
2004 HHS - Other	71.6%	13.6%	14.1%	0.7%
2002 HHS - Other	68.6%	15.2%	15.7%	0.6%

53 Employees use information technology (for example, intranet, shared networks) to perform work.

		Positive	Neutral	Negative	Don't Know
* 2006 HHS - 0	Dther	89.3%	6.2%	3.9%	0.7%
2004 HHS - 0	Dther	88.8%	6.9%	3.7%	0.7%
2002 HHS - 0	Dther	N/A	N/A	N/A	N/A

110w sansfied are you with your the	olvement in decisions that affect your wo			
	Positive	Neutral	Negative	
* 2006 HHS - Other	49.0%	21.7%	29.3%	
2004 HHS - Other	48.3%	19.0%	32.7%	
2002 HHS - Other	47.5%	23.3%	29.2%	
5 How satisfied are you with the info	mation you receive from management of	n what's going	on in your organize	ation?
	Positive	Neutral	Negative	
* 2006 HHS - Other	43.4%	23.4%	33.2%	
2004 HHS - Other	41.6%	20.6%	37.9%	
2002 HHS - Other	40.6%	20.8%	38.6%	
6 How satisfied are you with the reco	gnition you receive for doing a good job?	•		
	Positive	Neutral	Negative	
* 2006 HHS - Other	50.5%	22.7%	26.9%	
2004 HHS - Other	49.9%	20.7%	29.4%	
2002 HHS - Other	44.5%	24.2%	31.3%	
7 How satisfied are you with the polic	ties and practices of your senior leaders?			
	Positive	Neutral	Negative	
* 2006 HHS - Other	36.9%	28.4%	34.6%	
2004 HHS - Other	32.8%	27.2%	40.0%	
2002 HHS - Other	N/A	N/A	N/A	
8 How satisfied are you with your on	ortunity to get a hetter igh in your organ	ization?		
8 How satisfied are you with your opp	portunity to get a better job in your organ Positive		Negative	
	Positive	Neutral	Negative	
* 2006 HHS - Other	<b>Positive</b> 31.2%	<i>Neutral</i> 30.3%	38.5%	
* 2006 HHS - Other 2004 HHS - Other	Positive           31.2%           29.1%	<i>Neutral</i> 30.3% 34.2%	38.5% 36.7%	
* 2006 HHS - Other 2004 HHS - Other 2002 HHS - Other	Positive           31.2%           29.1%           26.9%	<i>Neutral</i> 30.3%	38.5%	
* 2006 HHS - Other 2004 HHS - Other	Positive 31.2% 29.1% 26.9% ing you receive for your present job?	Neutral 30.3% 34.2% 31.2%	38.5% 36.7% 41.9%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>9 How satisfied are you with the train</li> </ul>	Positive 31.2% 29.1% 26.9% ing you receive for your present job? Positive	Neutral           30.3%           34.2%           31.2%	38.5% 36.7% 41.9% Negative	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>9 How satisfied are you with the train</li> <li>* 2006 HHS - Other</li> </ul>	Positive 31.2% 29.1% 26.9% ing you receive for your present job? Positive 46.7%	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%	38.5% 36.7% 41.9% Negative 23.5%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2006 HHS - Other</li> <li>2004 HHS - Other</li> </ul>	Positive           31.2%           29.1%           26.9%           ing you receive for your present job?           Positive           46.7%           46.1%	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%           30.4%	38.5% 36.7% 41.9% <b>Negative</b> 23.5% 23.5%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>9 How satisfied are you with the train</li> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> </ul>	Positive           31.2%           29.1%           26.9%           ing you receive for your present job?           Positive           46.7%           46.1%           52.2%	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%	38.5% 36.7% 41.9% Negative 23.5%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2006 HHS - Other</li> <li>2004 HHS - Other</li> </ul>	Positive           31.2%           29.1%           26.9%           ing you receive for your present job?           Positive           46.7%           46.1%           52.2%	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%           30.4%	38.5% 36.7% 41.9% <b>Negative</b> 23.5% 23.5%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>9 How satisfied are you with the train</li> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> </ul>	Positive           31.2%           29.1%           26.9%           ing you receive for your present job?           Positive           46.7%           46.1%           52.2%	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%           30.4%	38.5% 36.7% 41.9% <b>Negative</b> 23.5% 23.5%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>9 How satisfied are you with the train</li> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> </ul>	Positive31.2%29.1%26.9%ing you receive for your present job?Positive46.7%46.1%52.2%ed are you with your job?	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%           30.4%           30.2%	38.5% 36.7% 41.9% 23.5% 23.5% 23.5% 17.6%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>9 How satisfied are you with the train</li> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>9 Considering everything, how satisfied</li> </ul>	Positive 31.2% 29.1% 26.9% ing you receive for your present job? Positive 46.7% 46.1% 52.2% ed are you with your job? Positive	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%           30.4%           30.2%	38.5% 36.7% 41.9% 23.5% 23.5% 17.6% Negative	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2006 HHS - Other</li> </ul>	Positive           31.2%           29.1%           26.9%           ing you receive for your present job?           Positive           46.7%           46.1%           52.2%           ed are you with your job?           Positive           60.9%	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%           30.4%           30.2%           Neutral           20.2%	38.5%         36.7%         41.9%         Negative         23.5%         23.5%         17.6%         Negative         18.9%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> </ul>	Positive           31.2%           29.1%           26.9%           ing you receive for your present job?           Positive           46.7%           46.1%           52.2%           ed are you with your job?           Positive           60.9%           61.7%           61.3%	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%           30.4%           30.2%           Neutral           20.2%           18.0%	38.5%         36.7%         41.9%         Negative         23.5%         23.5%         17.6%         Negative         18.9%         20.4%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2006 HHS - Other</li> <li>2004 HHS - Other</li> </ul>	Positive           31.2%           29.1%           26.9%           ing you receive for your present job?           Positive           46.7%           46.1%           52.2%           ed are you with your job?           Positive           60.9%           61.7%           61.3%	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%           30.4%           30.2%           Neutral           20.2%           18.0%	38.5%         36.7%         41.9%         Negative         23.5%         23.5%         17.6%         Negative         18.9%         20.4%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2006 HHS - Other</li> <li>2004 HHS - Other</li> </ul>	Positive         31.2%         29.1%         26.9%         ing you receive for your present job?         Positive         46.7%         46.1%         52.2%         ed are you with your job?         60.9%         61.3%         ed are you with your pay?	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%           30.4%           30.2%           Neutral           20.2%           18.0%           18.9%	38.5%         36.7%         41.9%         Negative         23.5%         23.5%         17.6%         Negative         18.9%         20.4%         19.9%	
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> <li>2002 HHS - Other</li> </ul>	Positive         31.2%         29.1%         26.9%         ing you receive for your present job?         Positive         46.7%         46.7%         46.7%         46.7%         60.9%         Positive         60.9%         61.7%         61.3%         ed are you with your pay?         Positive	Neutral           30.3%           34.2%           31.2%           Neutral           29.8%           30.4%           30.2%           Neutral           20.2%           18.0%           18.9%	38.5%         36.7%         41.9%         Negative         23.5%         23.5%         17.6%         Negative         18.9%         20.4%         19.9%         Negative	

Agency for Healthcare Research and Quality, Health Resources and Services Administration, and Administration for Children and Families were combined with HHS–Other for comparison to 2004 and 2002 HHS–Other results.

# **Job Satisfaction**

62 Considering everything, how satisfied are you with your organization?

	Positive	Neutral	Negative	
* 2006 HHS - Other	48.4%	24.0%	27.6%	
2004 HHS - Other	46.4%	21.9%	31.7%	
2002 HHS - Other	41.6%	21.0%	37.4%	

# Satisfaction with Benefits

	Positive	Neutral	Negative	No Basis to Judge
* 2006 HHS - Other	66.7%	17.1%	7.5%	8.6%
2004 HHS - Other	71.0%	20.8%	8.3%	N/A
2002 HHS - Other	78.2%	13.3%	8.5%	N/A
4 How satisfied are you with health insurance benefits?				
	Positive	Neutral	Negative	No Basis to Judge
* 2006 HHS - Other	67.8%	14.8%	13.8%	3.5%
2004 HHS - Other	65.0%	19.8%	15.2%	N/A
2002 HHS - Other	63.9%	20.0%	16.1%	N/A
5 How satisfied are you with life insurance benefits?				
	Positive	Neutral	Negative	No Basis to Judge
* 2006 HHS - Other	59.8%	22.0%	7.2%	11.0%
2004 HHS - Other	59.2%	32.2%	8.7%	N/A
2002 HHS - Other	60.4%	31.8%	7.8%	N/A
6 How satisfied are you with long term care insurance benefits?	Positive	Neutral	Negative	No Basis to Judge
* 2006 HHS - Other	32.6%	27.8%	7.1%	32.5%
2004 HHS - Other	29.6%	61.0%	9.4%	N/A
2002 HHS - Other	27.5%	61.5%	11.0%	N/A
7 How satisfied are you with the flexible spending account (FSA) p	orogram?			
7 How satisfied are you with the flexible spending account (FSA) p	Positive	Neutral	Negative	No Basis to Judge
<ul> <li>7 How satisfied are you with the flexible spending account (FSA) p</li> <li>* 2006 HHS - Other</li> </ul>	-	<i>Neutral</i> 24.6%	<i>Negative</i> 3.4%	No Basis to Judge 31.7%
	Positive			No Basis to Judge 31.7% N/A
* 2006 HHS - Other	<i>Positive</i> 40.4%	24.6%	3.4%	31.7%
* 2006 HHS - Other 2004 HHS - Other 2002 HHS - Other	Positive 40.4% 32.9%	24.6% 60.6%	3.4% 6.5%	31.7% N/A
* 2006 HHS - Other 2004 HHS - Other 2002 HHS - Other	Positive 40.4% 32.9%	24.6% 60.6%	3.4% 6.5%	31.7% N/A
* 2006 HHS - Other 2004 HHS - Other 2002 HHS - Other	Positive           40.4%           32.9%           N/A	24.6% 60.6% N/A	3.4% 6.5% N/A	31.7% N/A
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>8 How satisfied are you with paid vacation time?</li> </ul>	Positive           40.4%           32.9%           N/A           Positive	24.6% 60.6% N/A Neutral	3.4% 6.5% N/A Negative	31.7% N/A
<ul> <li>* 2006 HHS - Other</li> <li>2004 HHS - Other</li> <li>2002 HHS - Other</li> <li>8 How satisfied are you with paid vacation time?</li> <li>* 2006 HHS - Other</li> </ul>	Positive           40.4%           32.9%           N/A           Positive           87.8%	24.6% 60.6% N/A <b>Neutral</b> 8.0%	3.4% 6.5% N/A Negative 4.3%	31.7% N/A
2004 HHS - Other 2002 HHS - Other 8 How satisfied are you with paid vacation time? * 2006 HHS - Other 2004 HHS - Other	Positive           40.4%           32.9%           N/A           Positive           87.8%           83.9%           86.5%	24.6% 60.6% N/A <b>Neutral</b> 8.0% 10.2% 6.3%	3.4% 6.5% N/A Negative 4.3% 5.8% 7.2%	31.7% N/A N/A

			1.000000000	
*	2006 HHS - Other	84.8%	9.3%	5.9%
	2004 HHS - Other	83.7%	10.9%	5.5%
	2002 HHS - Other	N/A	N/A	N/A

## Satisfaction with Benefits

70 How satisfied are you with child care subsidies?

		Positive	Neutral	Negative	No Basis to Judge
*	2006 HHS - Other	8.1%	21.4%	4.3%	66.2%
	2004 HHS - Other	15.6%	75.5%	8.9%	N/A
	2002 HHS - Other	11.6%	81.1%	7.3%	N/A

71 How satisfied are you with work/life programs (for example, health and wellness, employee assistance, eldercare, and support groups)?

	Positive	Neutral	Negative	No Basis to Judge
* 2006 HHS - Other	33.7%	24.4%	5.7%	36.2%
2004 HHS - Other	42.2%	50.2%	7.6%	N/A
2002 HHS - Other	N/A	N/A	N/A	N/A

#### 72 How satisfied are you with telework/telecommuting?

-		Positive	Neutral	Negative	No Basis to Judge
* 4	2006 HHS - Other	33.7%	17.2%	19.1%	30.1%
2	2004 HHS - Other	34.4%	42.6%	23.0%	N/A
2	2002 HHS - Other	29.2%	41.7%	29.1%	N/A

## 73 How satisfied are you with alternative work schedules?

	Positive	Neutral	Negative	No Basis to Judge
* 2006 HHS - Other	60.3%	14.0%	9.8%	15.9%
2004 HHS - Other	66.2%	22.4%	11.4%	N/A
2002 HHS - Other	66.8%	16.7%	16.5%	N/A

74. Where do you work?	
Headquarters	82%
Field	18%

Non-Supervisor	69%
Team Leader	14%
Supervisor	9%
Manager	9%
Executive	0%

70. Are you:	
Male	34%
Female	66%

77. Are you Hispanic or Latino?	
Yes	3%
No	97%

78. Are you:	
White	70%
Black or African American	23%
Native Hawaiian or Other Pacific Islander	0%
Asian	4%
American Indian or Alaska Native	1%
Two or more races (Not Hispanic or Latino)	2%

79.	What	is	vour	age	group	?
1/.	I I I UUU	~0	your	usu	SIUMP	٠

25 and under	0%
26 - 29	3%
30 - 39	10%
40 - 49	35%
50 - 59	45%
60 or older	7%

80. What is your pay category/grade?	
Federal Wage System	0%
GS 1-6	1%
GS 7-12	33%
GS 13-15	66%
Senior Executive Service	0%
Senior Level (SL) or Scientific or Professional (ST)	0%
Other	0%

81. How long have you been with the Federal Government (excluding military service)?		
Less than 1 year	0%	
1 to 3 years	3%	
4 to 5 years	9%	
6 to 10 years	16%	
11 to 20 years	46%	
More than 20 years	26%	

82. How long have you been with your current agency?		
Less than 1 year	3%	
1 to 3 years	3%	
4 to 5 years	15%	
6 to 10 years	34%	
11 to 20 years	37%	
More than 20 years	8%	

83. Are you considering leaving your organization within the next year?

No	63%
Yes, to retire	4%
Yes, to take another job in the Federal Government	26%
Yes, to take another job outside the Federal Government	3%
Yes, other	4%

# 84. I am planning to retire:

Within one year	4%
Between one and three years	<b>9%</b>
Between three and five years	15%
Five or more years	72%