

# A mystery

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□ WHAT IS

□ ECSS?

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# Did you think INXS?

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# Or excess?

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- Takeru Kobayashi of Japan downed 49 frankfurters Monday to win his fifth hot-dog eating title



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# It's neither of those

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□ So what is

□ ECSS?

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# Enterprise Customer Service Solution



A better way to serve EPA  
customers at a lower cost

**November 2007**

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# Topics

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- Introduction
- Enterprise Customer Service Solution
  - Awards
  - Situation before implementation
  - Requirements
  - Implementation time line
  - Working Capital Fund
  - Ongoing activities
  - Email alert service
  - Issues
  - Vision

Questions and Comments

# ECSS - FAQ

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## □ Award Winner

- 2005 EPA Outstanding Web Achievement Award -ECSS cross-program team was selected for developing an agencywide information system that provides “better service ... and saves substantial resources needed to respond to public inquiries.”
- 2006 Federal Computer Week “Government Choice Award”
- 2006 EPA CIO Innovation Award

# ECSS-FAQ – situation before

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- 90,000+ email inquiries per month received by EPA offices (EPA's Homepage alone received 2,000-3,000 inquiries/month)
- Hotlines received additional inquiries (RCRA/SUPERFUND and SDW Hotlines each receive 8000+ inquiries/month)
- Comments cover a broad range of technical problems, environmental topics and EPA program issues



# Situation before ECSS-FAQ

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- At enterprise level, no way to
  - comprehensively track, analyze or share the information in replies
  - identify gaps and overlaps in the information, or
  - to guarantee consistent and timely responses
- No feedback loop to revise Web sites in response to inquiries and comments
- No consistency among programs' and regions' feedback processes - some manual, some automated, and some hybrid – and tracking systems for responses

# ECSS-FAQ requirements

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- ❑ Ensures that all incoming inquiries/comments via email, web forms, calls, and other electronic communications are effectively routed, managed, tracked, answered and measured
- ❑ Easy to use for Web visitors
- ❑ Easy to administer for personnel of varying skill levels in disparate program offices and regions
- ❑ Allows for centralizing some features while leaving others with program/Region offices

# ECSS-FAQ requirements

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## □ Knowledgebase

- Central repository of functional expertise is “central nervous system” of support center environment
- Self-service knowledgebase is the first source of answers - so many inquiries are never sent
- Learns from every customer interaction
- Fully integrated across all communication channels

# ECSS-FAQ time line

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- ❑ ECSS piloted in six offices 2003-2005 using software vendor judged most capable - RightNow Technologies
- ❑ Pilot demonstrated immediate success – 70-80% reduction in e-mail and web form inquiries
- ❑ In March 2005 WCF Board approved ECSS-FAQ as an FY06 service
- ❑ In October 2005 all six pilot offices ordered the new service
- ❑ June 2006 – EnergyStar initiated service
- ❑ December 2006 – both divisions in OAR/Office of Radiation and Indoor Air become customers
- ❑ Sept 2007 – Climate Change Div (OAR) joins

# Working Capital Fund service costs

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- ❑ Customers order service “ES” based on # of admin (internal) users, verified by # of page requests and FAQs
- ❑ New customers pay a one-time setup fee to establish interface, business rules & FAQs.
- ❑ “ES” service charge begins when FAQ page goes live.
- ❑ EPA Offices are able to control expenses by limiting # of users and # of FAQs

# Working Capital Fund service costs

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- Customers order service “ES” based on # of admin (internal) users, verified by # of page requests and FAQs
  - FY 08 Costs
    - Small \$13,800 per year (1-5 users)
    - Medium \$30,000 per year (6-15 users)
    - Large \$74,000 per year (15+ users)
- New customers will have one-time costs, \$8-10K, to establish interface, business rules & FAQ
- “ES” service charge begins when FAQ page goes live.
- EPA Offices will be able to control expenses by limiting # of users and # of FAQs

# Why Your EPA Office Should Do This

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## **Cost savings + better service**

Fundamentally changes the quality and cost structure of customer service

- Higher quality service
- 50 - 70% email reduction
- 10 - 30% call reduction

### □ Actual EPA Cost Savings

Home page – \$170K per year

Superfund- \$130K per year

Wastes - \$693K per year (eliminated call center)

# Why Your EPA Office Should Do This

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## Join the family:

### *Other Federal agencies using RightNow (over 60 total)*

- Social Security Administration
- Veterans Benefit Administration
- Federal Aviation Administration
- GSA ([www.usa.gov](http://www.usa.gov))

### □ Corporate customers

US Airways

Motorola

Black & Decker

Toshiba

Maxtor





# Ongoing activities

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- ❑ Support current customers
  - ❑ Monthly technical meetings
  - ❑ Periodic management meetings
- ❑ Outreach to potential customers
- ❑ Negotiate and process WCF service orders

# ECSS - Email Alert Service

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- Increases Web site visitors
- Allows users to subscribe to Web page changes
- Subscribers manage their own profiles & receive only topics of interest
- Pew: Web users are five times more likely on a given day to check email than to visit even one government Web site.

# ECSS - Email Alert Service

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- ECSS-EAS available through WCF at 4 pricing levels based on office size
- Five customers in FY 07
  - Office of Public Affairs
  - Radiation Protection Division (OAR/ORIA)
  - Healthy Schools program (OA/OCHP)
  - ORD Science Newsletter
  - Report on the Environment (OEI/ORD)

# ECSS - Email Alert Service

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## □ Costs

- Small office A (to 300K page req)- \$5562/yr
- Small office B (to 600K) – \$9888/yr
- Medium (to 1.95M) – \$18293/yr
- Large (above 1.95M) - \$24473/yr

- Vendor is GovDelivery.com (other federal customers include entire Labor Dept Site, Food Safety and Inspection Service (USDA) and State Dept recruiting)

# Issues

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- Topics
  - Using topic structure already developed
- Central knowledgebase management
  - Established a central administrator
- Conflicting responses
  - Solve through existing Web Governance structure

# Vision

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- Outstanding customer service for anyone who contacts EPA, at a lower cost
- ECSS really becomes an “enterprise” solution
  - Expanded central knowledgebase administration covering all program offices and regions
  - Toll-free “Call EPA” center established using same knowledgebase
  - Improved EPA Web sites based on customer inquiries
  - Centrally financed

# Links to customer sites

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## **Office of Environmental Education**

- <http://www.epa.gov/kids/ask.htm>
- <http://www.epa.gov/highschool/contact.htm>
- <http://www.epa.gov/students/comments.htm>
- <http://www.epa.gov/teachers/comments.htm>

## **Superfund**

- <http://www.epa.gov/superfund/contacts/index.htm>

## **EPA Homepage**

- <http://www.epa.gov/epahome/comments.htm> (Comments or Questions)

# ECSS References

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## □ FAQ

- OAR/ORIA – Glenna Shields, 202-343-6203; Jim Long, 202-343-9433
- Superfund – Dave Reynolds, 703-603-8895
- Solid Waste – Gail Hansen, 703-308-0463
- Env. Education – Karen Reshkin, 312-353-6353
- OEI (home page)– Sam Boltik, 202-566-0577
- Drinking Water – Harriet Hubbard, 202-564-4621
- EnergyStar – Karen Schneider, 202-343-9752
- TRI – Rebecca Moser, 202-566-0252
- Climate Change Div (OAR) – Mausami Desai, 202-343-9381
- Fuels Program (OAR) – Scott Christian, 202-343-9498

## □ EAS

- OPA – Jeffrey Levy, 202-564-9727
- OAR – Glenna Shields, 202-343-6203
- OCHP Healthy Schools – Bob Axelrad, 202-343-9315
- ORD Science Newsletter – Bob Cassell, 202-564-3326
- OEI/ORD Report on the Env. – Suzanne Annand, 202-566-0639





# Contact information

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**Enterprise Customer Service Solution**

**EPA/OEI/OIAA**

**Information Access Division**

**Tom Maloney (202) 566-0671**

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# Links to customer sites

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## □ Office of Solid Waste

- <http://www.epa.gov/epaoswer/osw/comments.htm> (RCRA FAQs Database)

## □ Safe Drinking Water

- <http://safewater.custhelp.com/cgi-bin/safewater.cfg/php/enduser/entry.php>

## □ Office of Air and Radiation

### ■ ORIA/RPD

- <http://radiation.custhelp.com/cgi-bin/radiation.cfg/php/enduser/entry.php>

### ■ ORIA/IED

- [http://iaq.custhelp.com/cgi-bin/iaq.cfg/php/enduser/std\\_alp.php](http://iaq.custhelp.com/cgi-bin/iaq.cfg/php/enduser/std_alp.php)

### ■ OAP/PPD/EnergyStar

- [http://energystar.custhelp.com/cgi-bin/energystar.cfg/php/enduser/std\\_alp.php](http://energystar.custhelp.com/cgi-bin/energystar.cfg/php/enduser/std_alp.php)

### ■ OTAQ/Fuels Program

- [http://fuelsprograms.custhelp.com/cgi-bin/fuelsprograms.cfg/php/enduser/std\\_alp.php](http://fuelsprograms.custhelp.com/cgi-bin/fuelsprograms.cfg/php/enduser/std_alp.php)