



## **Helping You Help America's Heroes**

Office of Information

Directory of Services 2008



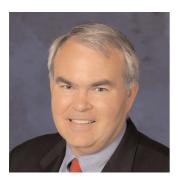
#### Introduction

Hello and welcome to the first version of the Veterans Health Administration (VHA) Office of Information (OI) Directory of Services. This directory is designed to help you find the right person for the OI service you need.

Our office is proud to serve the clinicians and allied health specialists who provide "The Best Care Anywhere" to America's veterans. We support and execute VHA's vision and mission by ensuring VA's health care systems have the capabilities and data they need to deliver the highest quality medical care to our veterans.

To achieve this goal, OI is organized into five directorates:

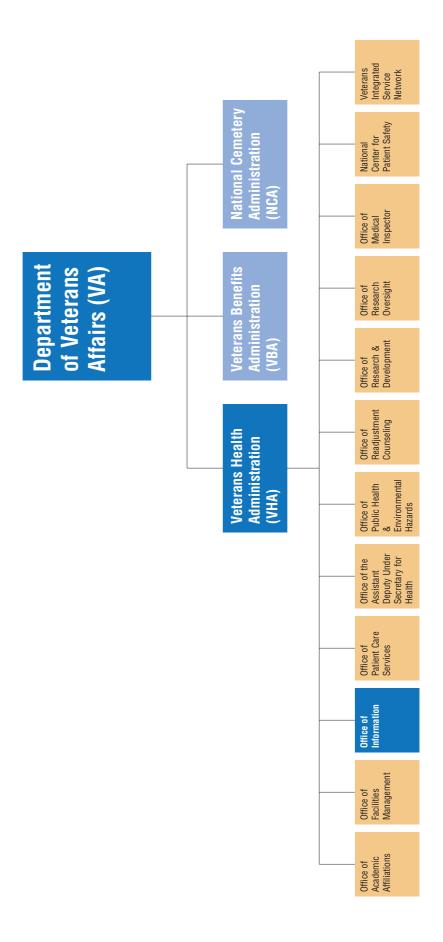
- **★ Business Operations** takes care of the business needs of the other OI directorates, allowing them to stay focused on accomplishing the mission.
- ★ The Chief Health Informatics Office (CHIO) represents the Department of Veterans Affairs (VA) on regional, national, and international health informatics initiatives. CHIO also manages several high interest clinical programs, including My Health eVet & Bar Code Expansion.
- ★ Enterprise Systems Management (ESM) works collaboratively with other OI, VHA, and VA Program Offices to develop, implement, and monitor the comprehensive portfolios of Information Technology (IT) systems used by VHA.
- ★ The Office of **Health Data and Informatics (HDI)** and its program offices focus on advancing and improving the understanding of health information and electronic health records within VHA and beyond.
- ★ The VA / DoD Health IT Sharing (HITS) Program facilitates and supports the development of critical health information sharing between VHA and the Department of Defense (DoD) Military Health System.



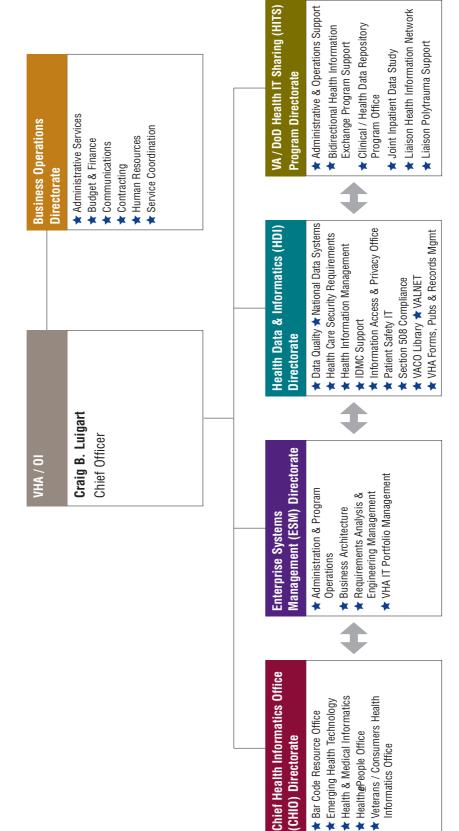
I hope you'll find this Directory of Services useful and I welcome your comments. Please send comments to Debbie.Ladwig@va.gov, my Director of Communications.

Best regards, Craig Luigart Chief Officer VHA Office of Information

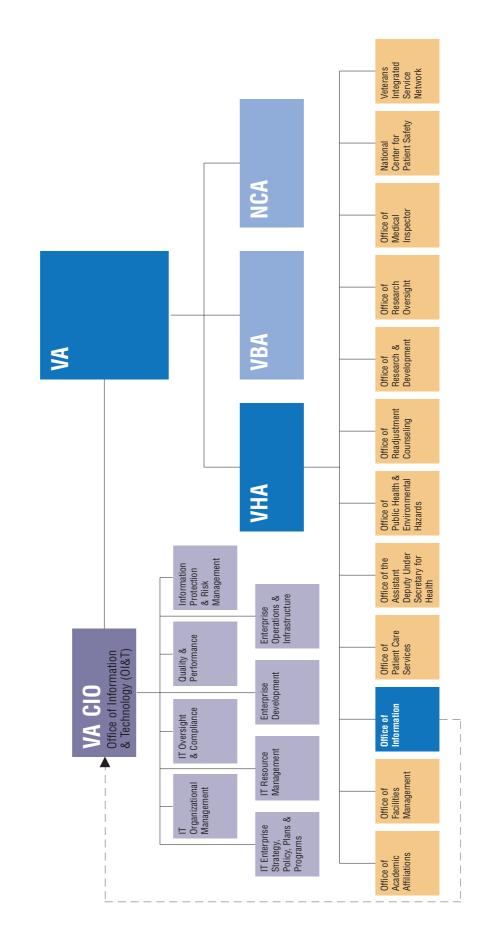
## Veterans Health Administration Core Offices



## VHA Office of Information (01) Organization



# Department of Veterans Affairs (VA) IT Structure



#### Office of Information

#### **Directory of Services**

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#### **Business Operations Directorate**

Business Operations provides direct services to staff members in the other four OI directorates: CHIO, ESM, HDI, and VA / DoD HITS.

#### Vision:

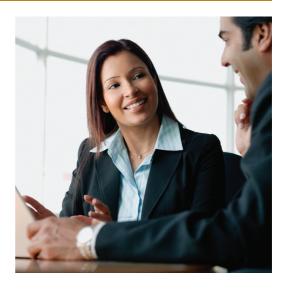
Placing our OI customers' business needs and satisfaction above all else – enabling them to facilitate the highest quality services to veterans

#### Mission:

To provide great value in business services

#### **Services Provided:**

- **★** Administrative Services
- ★ Budget & Finance
- **★** Communications
- **★** Contracting
- ★ Human Resources
- **★** Service Coordination
  - ☆ Product Effectiveness







#### **Contact Information**

<b>Director</b> , Daniel L. Marsh Deputy Director, Bill Burrow Business Operations Comm POC, Shannon Collins	202-461-5854 202-461-5850 202-461-5846
Administrative Services Director, Donna Canada	202-461-5865
Budget & Finance Director, Dennis Sather Budget Analyst, Jim Sorber Budget / Finance Analyst, Mark Williams (contractor) Budget / Finance Specialist, Daniel Luttrell Budget / Finance Specialist, Steve Ward	202-461-5851 202-461-5832 202-461-5849 202-461-5840 202-461-6053
Communications Director, Debbie Ladwig Deputy Director, Debbie Scrivner Congressional & Legislative Affairs Support, Shown Horton (contractor) ESM Comm POC, Lidiana Villones Health Data & Informatics Comm POC, Courtney Coduri Media Activities / Chief Health Informatics Office Comm POC, Stacie Rivera OI Graphics Support, Anthony Hudson (contractor) VA / DoD HITS Program Comm POC, Susan Wiedemann VistA Demonstrations / Newsletters / Business Operations Comm POC, Shannon Collins	202-461-5857 202-461-5856 202-461-6024 202-245-1895 202-461-5858 202-552-9254 202-461-6024 202-360-7138
Contracting Director, Sue Minardi Contract Administrator, Chris Clark Contract Administrator, Karen Comiskey Management Analyst, Belinda Collingbourne Management Analyst, Denise Zibura Management Analyst, Rene Patterson	518-449-0656 330-541-2568 518-449-0264 518-449-0258 518-449-0605 301-734-0391
Human Resources Director, Richard O'Neal	404-828-5365
Service Coordination Director, Manny Hernandez Deputy Director, Tracy Emmart Management Analyst, Karen Hudgins Management Analyst, Ken Holland Product Effectiveness, Jennifer Ford Project Manager, Loren Behuniak	404-235-1353 202-461-6054 727-894-4105 404-828-5518 301-801-4496 813-792-0896

#### Administrative Services

#### Services to the Office of Information:

- ★ Performs day-to-day administrative operations
  - ☆ Timekeeping
  - ☆ Small / credit card purchases
  - ☆ Travel preparation
- ★ Coordinates conference planning activities
- ★ Administers FedTraveler
- ★ Tracks business-related correspondence responses / concurrence
- ★ Ensures OI remains current with federal and departmental administrative policies, procedures, and regulations
- ★ Oversees campus management requirements
  - ☆ Completes checklists for new employees
  - ★ Facilitates VA Central Office badge provision
  - ☆ Locates space for new / existing employees
  - ☆ Federal Express coordination
  - ☆ Oversees government travel credit card
- ★ Serves as liaison with Cleveland Business Center, VA eTravel Office, and FedTraveler

#### For these services, please contact:

Leads: Donna Canada / Richard O'Neal

Email: VHA 19 OI Business Ops Admin Staff

#### Budget & Finance

#### Services to the Office of Information:

- ★ Formulates and develops OI budget
- \* Executes and tracks spending against the budget
- ★ Strategically plans for future budget needs
- ★ Prioritizes and analyzes contingency plans
- ★ Analyzes and reviews OMB 300 and Congressional budget submissions
- ★ Analyzes funding needs for VHA programs and projects

#### Services to VA / VHA:

- ★ Provides VHA's Chief Financial Officer with information and reports related to OI's funding and budget
- ★ Supports VA OI&T with reviews and funding related to VHA programs and projects
- ★ Analyzes funding requirements for VHA programs and projects in coordination with Enterprise Systems Management
- ★ Reports and tracks IT expenditures in IT appropriations

#### For these services, please contact:

Lead: Dennis Sather / Alternate: Daniel Luttrell

Email: VHA 19 OI Budget Managers

#### Communications

#### Services to the Office of Information:

- ★ Provides strategic direction, policies, and procedures for effective communication
  - ☆ Internal communication
  - ★ External communication
- ★ Ensures OI communications are clear, accurate, and consistent
  - ★ Legislative communication
  - ☆ Government Accountability Office (GAO) communication
- ★ Provides strategic communication solutions and campaigns
  - ☆ Develops products (exhibits, issue papers, web strategies, etc.)
  - ☆ Broadly distributes products / messaging
- ★ Manages a Communications Point of Contact (POC) Team
  - ☆ Matrixed to each directorate
  - ☆ Supports communications needs
  - ☆ Manages VistA demonstrations and conference strategies, speakers, etc.

#### Services to VA / VHA:

- \* Serves as liaison to VHA Office of Communication
- ★ Serves as liaison to VA Office of Congressional & Legislative Affairs
- ★ Serves as liaison to VA Office of Public & Intergovernmental Affairs

#### For these services, please contact:

**Lead:** Debbie Ladwig / Alternate: Debbie Scrivner **Email:** VHA OI Communications Points of Contact

#### Contracting

#### Services to the Office of Information:

- ★ Provides expertise and guidance on planning for future contract acquisitions
- ★ Provides guidelines on development of all relevant components for the successful acquisition of a contract
  - ☆ Statements of Work
  - ☆ Tasks and associated deliverables
  - ★ Evaluation criteria, etc.
- **★** Ensures best value acquisition
- \* Serves as liaison with Cleveland Business Center

#### Services to VA / VHA:

- ★ Supports the development of Interagency Service Agreements
- ★ Supports the development of Memoranda of Understanding with VA Medical Centers

#### For these services, please contact:

**Lead:** Sue Minardi / Alternate: Rene Patterson

Email: VHA 19 OI Contracting Support

#### **Human Resources**

#### Services to the Office of Information:

- rovides full range of human resource functions:
  - ☆ Position description preparation and coordination
  - ☆ Recruitment
  - ☆ Reassignments
  - ☆ Retirements
  - ☆ Awards
  - ☆ Training
- ★ Organizational planning
- ★ Prepares and administers future workforce and competency assessment
- ★ Coordinates annual employee survey
- ★ Ensures OI remains current and communicates federal and departmental human resource policies, procedures, and regulations

#### Services to VA / VHA:

★ Serves as liaison with VHA Office of Human Resources

#### For these services, please contact:

Leads: Richard O'Neal / Donna Canada

Email: VHA 19 OI Business Ops HR

#### Service Coordination

#### Services to the Office of Information:

- ★ Develops and manages Service Level Agreements (SLA)
  - ★ Ensures VHA operational service requirements are documented
  - ☆ Measures customer service satisfaction
- Serves as liaison to:
  - ☆ OI&T Business Relationship Management Team
  - ★ VHA field offices on unresolved IT issues
- ★ Analyzes and develops VHA mission-specific SLA requirements and Enterprise Systems Management (ESM) operations requirements
- \* Assesses impact of VHA system / application outages
  - ☆ Develops and maintains a master "outage" inventory
  - Escalates and reports on outage impacts
  - ☆ Performs root cause analysis (RCA) reviews on outages
  - ☆ Works with OI&T to resolve RCA issues

#### Services to VA / VHA:

- ★ Works closely with OI&T on SLA development and implementation
- ★ Plays an integral role in IT change control processes

#### For these services, please contact:

**Lead:** Manny Hernandez / Alternate: Tracy Emmart

**Email:** VHA OI Service Coordination

#### Service Coordination (continued)

#### **Product Effectiveness**

#### Services to the Office of Information:

- ★ Provides an independent assessment of IT products developed or purchased for VHA
  - ★ Facilitates / sponsors IT product functional reviews
  - ☆ Performs business case reviews and IT investment analyses of benefits
  - ☆ Implements customer satisfaction assessments
  - ☆ Maintains a knowledge management / lessons-learned repository to draw upon

#### Services to VA / VHA:

- ★ Works with OI&T and ESM to ensure VHA customer expectations are being met
- ★ Provides value-added services to VHA leadership on IT investments

#### For these services, please contact:

**Lead:** Jennifer Ford / Alternates: Loren Behuniak & Karen Hudgins

Email: VHA OI Product Effectiveness

## ☆☆☆☆☆

#### **Chief Health Informatics Office (CHIO) Directorate**

#### Vision:

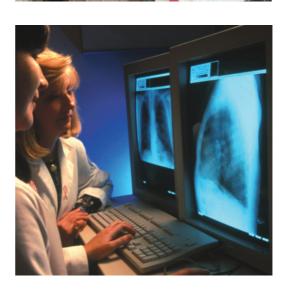
Recognized industry leaders in innovative health informatics who lead, educate, and form the basis of industry research

#### Mission:

To serve VHA clinical staff, leaders and consumers in the high interest health informatics programs, e-health initiatives, innovations and discovery, and to function as a liaison with industry partners

#### **Services Provided:**

- ★ Bar Code Resource / Expansion Management
- ★ Electronic Health Record Innovations
- ★ Emerging Health Technology
- ★ Health / Medical Informatics Training & Liaison
- ★ Liaison to Federal Health Architecture
- ★ My HealtheVet Program Management



#### **Contact Information**

Chief Health Informatics Officer, Linda Fischetti, RN (Acting) Deputy, Russell Carlson, RN Executive Assistant, Sharon Gilles Chief Health Informatics Office Comm POC, Stacie Rivera Staff Assistant, Lakeba L. Clark	301-734-0365 301-734-0582 301-734-0583 202-552-9254 301-734-0644
Bar Code Resource Office Director, Chris Tucker, RPh Administrative Officer, Rhonda Boling Nurse Consultant, Elizabeth Mims, RN	785-350-4570 785-350-4569 785-350-4696
Emerging Health Technology Office Director, Jim Demetriades Administrative Officer, Christine Wood Computer Engineer, Mike Davis Management & Program Analyst, Donna Thrailkill Program Specialist, Nancy Wilck	518-449-0627 518-449-0252 760-632-0294 518-449-0262 703-927-8880
Health & Medical Informatics Office  Management Analyst, Jason Carley  Medical Informaticist, Syed Tirmizi, MD	301-448-0107 703-988-9111
Health@People Office Director, Tim Cromwell (Acting) Stakeholder Manager, Susan Haidary VHA Indian Health Service, Clayton Curtis, MD, PhD	301-734-0417 843-513-2196 857-364-4786
Veterans / Consumers Health Informatics Office Director, Theresa Hancock (Acting) Management Analyst, Marcia Berg	301-734-0249 304-262-7651

#### Chief Health Informatics Office (CHIO) Directorate

#### Bar Code Resource Office

#### Services to the Office of Information:

- ★ Develops evidence-based approaches to improve clinical bar code systems
- ★ Promotes interoperability between clinical bar code systems and their interdependent applications
- ★ Develops best-in-breed solutions for equipment through emerging technologies and field based evaluations

#### Services to VA / VHA:

- \* Aligns clinical operations with technology solutions
- ★ Promotes a health care environment where safety is a value, not just a priority
- ★ Develops and distributes best practice models for electronic clinical bar code systems
- ★ Promotes business process requirements and standardization for clinical bar code systems
- ★ Provides centralized leadership and strategic direction for bar code clinical applications
- ★ Establishes best practices

#### For these services, please contact:

**Lead:** Chris Tucker / Alternate: Elizabeth Mims **Email:** VHA 19 OI Bar Code Resource Office

Website: vaww1.va.gov/bcmapmo

#### **Emerging Health Technology Office**

#### Services to the Office of Information:

- \* Strategies for Development of Innovation Sandbox activities.
  - ★ The Innovation Sandbox, or simply "Sandbox," is a virtual space to collaborate, innovate, and develop ideas, requirements, and products that could become VistA applications
- ★ Consults on strategy and opportunities for using emerging technologies
- \* Reviews and comments on external proposals and suggestions
- ★ Presents to internal and external VHA IT stakeholders

#### Services to VA Office of Information & Technology:

★ Consults and advises on best practices for incorporation of emerging technologies

#### Services to VA / VHA:

- ★ Identifies and consults on emerging health technologies and practices to support VA and VHA missions and goals
- reforms research and evaluation of emerging health technologies and practices
- rovides health technology information and education to the VA community
- Advocates adoption of health technologies that support VA and VHA business operations
- Collaborates with the broader health communities
- **★** Characterizes business surrounding technology opportunities
- ★ Participates in select field pilots

#### For these services, please contact:

**Lead:** Jim Demetriades / Alternate: Nancy Wilck **Email:** VHA OI Emerging Health Technologies



#### Health & Medical Informatics Office

#### Services to the Office of Information:

- ★ Develops federal health informatics education & training programs in cooperation with VHA's Employee Education System
- ★ Collaborates with leading academic centers to develop the next generation embedded evidence-based clinical decision support system

#### Services to VA / VHA:

- ★ Participates in VA / DoD Evidence Based Practice Workgroup for national clinical practice guidelines
- ★ Represents VHA at health informatics conferences, grand rounds, expert panels, and grant review boards
- ★ Demonstrates VistA functionality to external stakeholders, including international delegations
- ★ Evaluates and reviews best practice models for electronic health record (EHR) enhancements
- ★ Participates in public health informatics collaborations, i.e. bio-surveillance activities
- ★ Provides centralized leadership and strategic direction for health informatics education and training and serves as federal liaison with academic health informatics community
- ★ Coordinates VHA Medical Informatics Advanced Fellowships with the Office of Academic Affiliations and the National Library of Medicine

#### For these services, please contact:

**Lead:** Syed Tirmizi, MD / Alternate: Jason Carley

Email: VHA 19 OI Health-Medical Informatics

#### Healthe People Office

#### Services to the Office of Information:

- ★ Serves as liaison to Department of Health & Human Services (HHS) and Office of Management & Budget (OMB) for mandates, Executive Orders, and directives
- ★ Serves as liaison to Federal Health Architecture groups
- ★ Interprets health IT initiatives and priorities from HHS and other federal agencies

#### Services to VA Office of Information & Technology:

- ★ Business owner for interoperability issues that impact VA systems
- ★ Advise on VistA Office EHR and "open-source" VistA clients
- ★ Coordinates requirements for changes to VistA to meet federal mandates

#### Services to VA / VHA:

- \* Responds to external interoperability questions
- ★ Manages VHA Standards Engagement
- ★ Serves as liaison to Indian Health Service

#### For these services, please contact:

Lead: Tim Cromwell / Alternate: Clayton Curtis

**Email:** VHA OI Healthepeople

Website: vaww.chio.med.va.gov/HeP

#### Veteran / Consumer Health Informatics Office

#### Services to the Office of Information:

- ★ Provides strategic direction for My Health eVet personal health record
  - ☆ Promotes VA / DoD collaboration on personal health records
  - ☆ Provides stakeholder relationship management
  - ☆ Provides program evaluation
  - ☆ Provides meta data requirements
  - ☆ Represents My Health eVet in federal and private sector initiatives

#### Services to VA Office of Information & Technology:

- ★ Establishes stakeholder needs for requirements
- ★ Provides stakeholder relationship management

#### Services to VA / VHA:

- ★ Incorporates My Health eVet adoption into delivery of VHA health and wellness services
- ★ Leads change management for the My Health eVet Program
- ★ Manages change of new technology in clinical environment
- ★ Promotes best practices and measurements to My HealtheVet POCs
- ★ Promotes business process standardization
- ★ Collaborates with sharing partners on business requirements for My Health eVet
- ★ Provides clinically objective and relevant wellness and health information to consumers
- ★ Provides stakeholder relationship management

#### For these services, please contact:

Lead: Theresa Hancock / Alternate: Marcia Berg

**Email:** VHA 19 OI MyHealtheVet

Website: vaww1.va.gov/myhealthevet

## 

#### **Enterprise Systems Management (ESM) Directorate**

#### Vision:

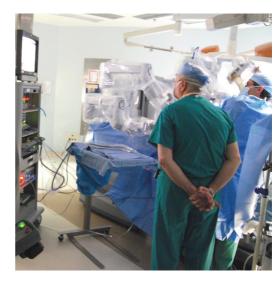
To serve as an advocate for users of the VHA Health Care system by advancing VHA strategy and goals through the use of health IT

#### Mission:

To unify and optimize VHA business capabilities and IT investments to best serve the veteran and meet VHA stakeholder needs

#### **Services Provided:**

- ★ Advisory Board / Health Information Systems Executive Board Management (HISEB)
  - ☆ Concepts
  - ☆ New Service Requests
- ★ Business Architecture
- ★ Requirement Analysis & Engineering Management
- ★ VHA IT Portfolio Management







#### **Contact Information**

Director, Susan Lloyd (Acting) Administrative Assistant, Michael Krzmarzick (contractor) Communications, Chris Santijanna (contractor) Communications, Nancy Monroe (contractor) ESM Comm POC, Lidiana Villones Executive & Operations Support, Priscilla Luera (contractor) Executive Support, Ben Allegretti (contractor) Lead Program Specialist, Justin Miller (contractor)	202-245-4013 202-245-1061 202-245-1818 301-775-1053 202-245-1895 703-927-9808 202-245-1060 202-245-1809
Administration & Program Operations Administrative Program Specialist, Julia Hadeka Lead Program Specialist, Eric Guidash Supervisory Administrative Specialist, Jane Parsons	518-449-0644 727-319-1082 202-245-1887
Triage Team Lead, Triage Team Support, Tom Kohler (contractor) Triage Team Support, Karen Nichols (contractor) Triage Team Support, Linda Jones (contractor) Triage Team Support, Pat Rodriguez (contractor)	202-245-1815 202-245-1810 202-245-1806 202-245-1816
Business Architecture Manager, Steve Taaffe Administrative Program Specialist, Rosetta Brammer Business Architecture Consultant, Satish Gattadahalli (contractor) Business Architecture Manager, William Broocke (contractor) Business Architecture SME, Ian Komorowski (contractor) Business Modeling Manager, Young Bang (contractor) Lead Architect, Bob Bishop	727-320-1930 518-449-0628 703-742-2398 240-426-5638 703-346-0043 703-989-1522 727-320-1937
Requirements Analysis & Engineering Management Manager, Chris Rhodes Administrative Program Specialist, Rose Ardia Lead Program Specialist, Linda Hebert Program Analyst, Leslie Dagen	518-596-5932 518-449-0652 727-319-1322 518-449-0673
VHA IT Portfolio Management	
Common Services Portfolio Enterprise System Manager, Jeng-Jong (J.J.) Pan Lead Portfolio Support Specialist, Patrick McGrane (contractor)	202-245-1675 202-245-1823
Health Data Systems Portfolio Enterprise Systems Manager, Travis Hoffmann (Acting) Portfolio Support, Ken Price (contractor) Portfolio Support, Lena Matternas (contractor)	202-245-1826 208-286-4621 202-245-1829
Health Provider Systems Portfolio Enterprise Systems Manager, Douglas Rosendale, M.D. (Acting) Enterprise Systems Manager, Jeff Sartori, RN Enterprise Systems Manager, Tin Wong Lead Program Specialist, Curtis Anderson Lead Program Specialist, Thomas Miller	202-368-3708 202-245-1889 202-245-1893 801-588-5078 202-245-1071
Management & Financial Systems Portfolio Enterprise Systems Manager, Eddie Piskura (Acting) Lead Program Specialist, Justin Miller	202-245-1070 202-245-1809
Registration, Eligibility & Enrollment Systems Portfolio Enterprise Systems Manager, Jay Eigenbrode Lead Program Specialist, Jackie Bridges	202-245-4009 202-245-1819

#### **Business Architecture**

#### **Business Architecture Services to VHA:**

- ★ Collaborates with user and technical communities to model business processes and perform analyses for determining process improvements
- ★ Organizes knowledge of current state and future business direction
- ★ Applies a standard set of methods and models to represent the business
- ★ Provides IT teams with the information necessary to create an IT architecture that is harmonized with the business architecture
- ★ Provides input to VHA management regarding implementation of VHA business capabilities in concert with investment and configuration management decisions
- ★ Manages the direction of the VHA business architecture and documents the relationship between it and the VA and Federal Enterprise Architectures
- ★ Provides input to VHA management regarding implementation of customer / business performance measures and improvements

#### For these services, please contact:

Primary Lead: Steve Taaffe / Alternate: Bob Bishop

Email: Steven.Taaffe@va.gov; Robert.Bishop2@va.gov

#### Requirements Analysis & Engineering Management (RAEM)

#### **RAEM Services to VA / VHA:**

- ★ Gathers, documents, analyzes, and evaluates clinical and business requirements
- ★ Analyzes and evaluates projects and programs designed to meet VHA clinical and business requirements, including analysis of costs, benefits, return on investment, cost effectiveness, and suitability for meeting the stated requirements
- ★ Interprets and assesses the impact of new or proposed Congressional legislation or Administration proposals on VHA user requirements
- ★ Provides business intelligence to support executive decision making during all stages of project and program planning, policy formulation, and decision making
- ★ Translates user requirements into functional requirements through coordination with technical resources; documents system Concepts of Operations and defines requirements for VHA enterprise architecture and compliance
- ★ Facilitates collaboration among various teams to address process improvement

#### For these services, please contact:

**Leads:** Chris Rhodes / Alternate: Linda Hebert

Email: chris.rhodes@va.gov; linda.hebert@va.gov

#### VHA IT Portfolio Management

#### Services to VA / VHA:

- ★ Works with customers to derive accurate and appropriate functional requirements
- ★ Presents business requirements for technical development and implementation to the Informatics & Data Management Committee (IDMC) to assist in prioritizing projects
- ★ Serves as a broker between VHA clinical, business, and IT communities to ensure business requirements are:
  - ☆ Identified
  - ☆ Communicated
  - ☆ Understood
  - ☆ Translated into IT investments that meet clinical and business needs

#### The five portfolios are:

- **★** Common Services
- ★ Health Data Systems
- ★ Health Provider Systems
- ★ Management & Financial Systems
- ★ Registration, Eligibility & Enrollment Systems

#### VHA IT Portfolio Management (continued)

#### Common Services (CS) Portfolio

#### CS Portfolio focuses on:

- ★ Support to VHA organizations relating to backend systems and architectures
- ★ Technical liaison
- \* Advocate for enterprise-wide management support
- ★ Cohesive support to ESM groups
- ★ Interface to project stakeholders relating to cost, schedule, and performance

#### **CS** Portfolio includes systems supporting:

- \* Archive Services, Audit Services, and Delivery Services
- ★ Organization and Person Services
- ★ Deployment Toolkit
- ★ Data Sharing, Data Transmission, and Enterprise Exception Log Service
- ★ Fat-Client Kernel Authentication & Authorization
- ★ Health eVet Web Services Client
- ★ Master Patient Index and National Provider Identifier
- ★ Enhanced VistA Legacy Infrastructure and VistA Messaging Services
- ★ BusinessWare Migration and Middleware Services
- ★ Secure Software Development and Continuity of Operations Planning
- \* Release Management and Configuration Management

#### For these services, please contact:

Lead: Jeng-Jong (J.J.) Pan / Alternate: Patrick McGrane

Email: Jeng-Jong.Pan@va.gov; Patrick.McGrane@va.gov



#### VHA IT Portfolio Management (continued)

#### Health Data Systems (HDS) Portfolio

#### HDS portfolio focuses on:

- ★ Standards and Terminology Services (STS)
- \* Repositories / Registries
- ★ Information Exchange
- ★ VA / DoD Health IT Sharing Collaboration
- ★ Home Telehealth

#### **HDS** portfolio includes systems supporting:

- ★ Collection, storage, and provision of health data to support patient care and business processes such as reimbursement
- ★ Analytical purposes, such as performance improvement and research
- ★ Exchange of health information outside VHA
- ★ Non-institutional care

#### For these services, please contact:

**Lead:** Travis Hoffmann

**Email:** travis.hoffmann@va.gov

#### VHA IT Portfolio Management (continued)

#### Health Provider Systems (HPS) Portfolio

#### HPS portfolio focuses on:

- ★ Computerized Patient Record System (CPRS)
- ★ Clinical flowsheets
- ★ Laboratory, pharmacy, radiology, and surgery departmental systems
- ★ Clinical image management services

#### **HPS** portfolio includes systems supporting:

- ★ Clinical care for care givers
- ★ Ancillary service departments such as the Office of Public Health & Environmental Hazards and the Office of Readjustment Counseling in support of Vet Centers
- ★ Supplying information to main systems, such as VistA

#### For these services, please contact:

Co-leads: Doug Rosendale, Jeff Sartori & Tin Wong

Email: douglas.rosendale@va.gov; jeffery.sartori@va.gov; edward.wong3@va.gov

#### VHA IT Portfolio Management (continued)

#### Management & Financial Systems (MFS) Portfolio

#### MFS portfolio focuses on:

- ★ Billing and patient records management solutions to internal and external users
- ★ Planning, development, and implementation of enterprise-wide management and financial projects
- ★ Supporting core VistA legacy systems
- ★ Liaison to business owners and OI&T Veterans Health IT (VHIT) for software project lifecycle

#### MFS portfolio includes systems supporting:

- ★ Integrated Funds Control, Accounting, and Procurement (IFCAP)
- ★ Strategic Asset Management (SAM) and IT Equipment Tracking
- ★ Automated Engineering Management System / Medical Equipment Reporting System
- ★ E-Contract Management System (eCMS)
- ★ Reasonable Charges, Fee Basis, Integrated Billing (IB), and Accounts Receivable (AR)
- ★ Budget Execution, Decision Support Systems (DSS), and Event Capture Extracts
- ★ Personnel and Accounting Integrated Data System (PAID)
- ★ Automated Safety Incident Surveillance Tracking System (ASISTS)
- ★ ePharmacy, eClaims, and Electronic Insurance Verification (eIV)
- ★ Common Procedure Terminology / Health Care Common Procedure Coding System
- ★ Veterans Personal Finance System (VPFS)
- ★ Revenue Source Code (RSC)

#### For these services, please contact:

**Lead:** Eddie Piskura / Alternate: Justin Miller

Email: Edward.PiskuraJr@va.gov; Justin.Miller2@va.gov

#### VHA IT Portfolio Management (continued)

#### Registration, Eligibility & Enrollment (REE) Systems Portfolio

#### **REE Portfolio focuses on:**

- ★ Strong VHA and OneVA component
- ★ OneVA building common system and demographic database supporting registration and eligibility
- ★ VHA management of companion VHA registration, enrollment and eligibility through National Health Demographic Database

#### **REE Portfolio includes systems supporting:**

- ★ Admission / Discharge / Transfer (ADT) / Registration
- ★ Automated Medical Information Exchange (AMIE) II
- ★ Compensation And Pension Record Interchange (CAPRI)
- ★ E-Gov Initiatives (e-Grants, e-Learning)
- ★ Electronic Wait List (EWL)
- ★ Enrollment System Redesign (ESR)
- ★ Enrollment Database (EDB)
- ★ Geographic Means Testing (GMT) Module
- ★ Hospital Inquiry (HINQ)
- ★ Patient Advocate Tracking System (PATS)
- ★ Primary Care Management Module (PCMM)
- ★ Identity Management, Scheduling, and Patient Care Encounter (PCE)

#### For these services, please contact:

Lead: Jay Eigenbrode / Alternate: Jackie Bridges

Email: michael.eigenbrode@va.gov; jacquelyn.bridges@va.gov



### VHA Support to Health Information Systems Executive Board (HISEB)

The HISEB provides advisory support and senior VHA leadership and oversight to facilitate and advance the functionality and operation for the five portfolios in OI

#### Services to VA / VHA:

- ★ Contributes to and monitors the development of IT program plans, budgets, and schedules
- ★ Oversees lifecycle plans that establish priorities and set goals for IT systems performance
- ★ Develops processes that support sound technical and fiscal IT investment decisions that tie to capital planning and ensure compliance with the Clinger-Cohen Act

#### For these services, please contact the portfolio lead:

#### **Common Services Portfolio:**

Lead: Jeng-Jong (J.J.) Pan Email: Jeng-Jong.Pan@va.gov

#### **Health Data Systems Portfolio:**

Lead: Travis Hoffmann Email: travis.hoffmann@va.gov

#### **Health Provider Systems Portfolio:**

Co-leads: Doug Rosendale, Jeff Sartori & Tin Wong

Email: douglas.rosendale@va.gov; jeffery.sartori@va.gov; edward.wong3@va.gov

#### **Management & Financial Systems Portfolio:**

Lead: Eddie Piskura Email: edward.piskurajr@va.gov

#### Registration, Eligibility & Enrollment Portfolio:

Lead: Jay Eigenbrode Email: michael.eigenbrode@va.gov

#### **Health Data & Informatics (HDI) Directorate**

#### Vision:

To be a nationally recognized leader in the health informatics field

#### Mission:

To support and advance quality health care delivery through quality information practices

#### **Services Provided:**

- ★ Data Quality
- ★ HDI Centralized Program Management
- ★ Health Care Security Requirements
- ★ Health Information Management
- ★ Informatics & Data Management Committee Support (IDMC)
- ★ Information Access & Privacy
- ★ National Data Systems
- ★ Patient Safety IT
- ★ Section 508 Compliance
- ★ VA Central Office Library
- ★ VA Library Network
- ★ VHA Forms, Publications & Records Management





#### **Contact Information**

Director, Gail Graham Director, Program Support Office, Barbara Bishop Health Data & Informatics Comm POC, Courtney Coduri Health Informatics Specialist, Jorge Ferrer Management Analyst, Alison Tshikosi (contractor)	202-461-5874 727-319-1337 202-461-5858 727-692-1880 202-461-5866
Data Quality Director, Beth Franchi Management Analyst, Jackie Houston Management Analyst, Sara Temlitz	414-389-4191 205-554-3449 414-389-4192
Health Care Security Requirements Director, Gail Belles C&A Security Engineers Team Lead, Paul Mancini IT Security Specialist, Matt Baum VA / DoD Data Exchange Security Liaison, Jack Michalek	518-449-0604 304-262-7368 202-461-5659 727-320-1917
Health Information Management Director, Linda Nugent HIM Specialist, Karla Porter	765-629-2330 / 760-777-1170 502-241-2822
Informatics & Data Management Committee (IDMC) Support Director, Sonya Gonzalez Management Analyst, Shawn Hurford	202-461-5836 202-461-6037
Information Access & Privacy Office Director, Stephania Putt Freedom of Information Act Officer, Clay Johnson Health Information Access Coordinator, Shawn Hardenbrook Privacy Compliance Assurance Coordinator, David McDaniel Privacy Implementation Coordinator, Andrea Wilson	704-245-2492 202-461-5876 727-207-3348 202-360-1475 321-504-4574
National Data Systems Director, John Quinn Management Analyst, Patricia Winnop	512-326-6188 512-326-6748
Patient Safety IT Director, Jeanie Scott Management Analyst, Jean Krieg	518-449-0692 608-280-7001
Section 508 Compliance Director, Ellen Crowe Management Analyst, Mary Lou Mendez	630-692-1377 315-446-7162
VA Central Office Library Director, Caryl Kazen Reference Desk	202-461-7580 202-461-7573
VA Library Network (VALNET) Director, Ginny DuPont	202-461-5839
VHA Forms, Publications, & Records Management Director, Mary Stout Management Analyst, Garry Bernard	202-461-5867 202-461-5895

### Centralized Program Management

The HDI Directorate addresses, advises on, and provides administrative management of health information and aspects of the electronic health record (EHR). HDI and its program offices collaborate with offices throughout VA / VHA and interact directly with veterans, veterans' organizations, and members of the public.

### Services to the Office of Information:

- ★ Addresses, advises on, and provides administrative management of health information
- ★ Addresses, advises on, and provides administrative management for aspects of EHRs
- ★ Provides oversight of matrixed program offices supporting HDI budget, contracting, and human resources

### Services to VA / VHA and External Customers:

- ★ Collaborates with offices throughout VA / VHA on management of health data
- ★ Provides stakeholder relationship management

### For these services, please contact:

Director: Gail Graham / Alternate: Alison Tshikosi

**Email:** VHA OI HDI Directors **Website:** VHA OI HDI Directors

### **Data Quality**

### Services to VA / VHA / Office of Information and External Customers:

- ★ As business owner and data steward of Master Patient Index (MPI), ensures integrity of identifiers and identity management processes (identifying, resolving duplicates, overlaps, and overwrites) for patients and other business partners, such as DoD
- ★ Oversees processes and systems that expand the MPI as the unique identifier to all systems that include patient data
- ★ Acts as the VHA Data Quality Coordinator and provides requirements related to data quality topics for the VHA enterprise
- ★ Serves as VHA OI member of VA Data Management Board
- ★ Manages Data Steward Program for VHA, currently being staffed to support business data management across VHA
- ★ Supports the technical community

### For these services, please contact:

Lead: Beth Franchi / Alternate: Sara Temlitz

Email: VHA OI HDI DQ

Website: vaww.vhaco.va.gov/dataquality

### Health Care Security Requirements

### Services to the Office of Information:

- ★ Serves as subject matter experts for "all things security" addressed to VHA OI management and staff
- ★ Assists in cross-cutting issues relevant to security-requirements compliance for VistA and Health eVet development and implementation
- ★ Researches and resolves security issues and concerns

### Services to VA / VHA:

- ★ Develops and provides guidance and policy interpretation on the Health Insurance Portability and Accountability Act (HIPAA) related to security
- ★ Assists VHA Program Offices in meeting certification and accreditation requirements for health care systems and applications
- ★ Provides certification and accreditation support to VA Office of Information & Technology, Office of Enterprise Development, for all VistA and Health eVet applications
- ★ Conducts security assessments and reviews of VistA, Health eVet, and internally developed (Class III) applications

### For these services, please contact:

Lead: Gail Belles / Alternate: Matt Baum

Email: VHA OI HDI Security Team

Website: vaww.vhaco.va.gov/hdi/security.html

### Health Information Management (HIM)

### Services to the Office of Information:

- ★ Provides subject matter expertise relative to health record requirements
- ★ Preserves integrity of the legal health record to support direct patient care, business functions, and population health

### Services to VA / VHA and External Customers:

- ★ Manages technical career field program for HIM in support of VHA succession planning
- ★ Provides VHA policy, guidance, training, and tools related to EHR implementation, documentation, and coding
- ★ Provides and develops VHA policy, guidance, training, and tools related to personal health record content and functionality
- ★ Serves as liaison on health IT adoption, coding, reimbursement, clinical vocabularies, standards development, and interaction with health partners

### For these services, please contact:

Lead: Linda Nugent / Alternate: Karla Porter

Email: VHA HIM Staff

Website: vaww.vhaco.va.gov/him

### Health Data & Informatics (HDI) Directorate

### Informatics & Data Management Committee (IDMC) Support

IDMC's purpose is to recommend policies and plans and provide oversight of VHA informatics and data management strategies.

The IDMC is a sub-committee of the National Leadership Board, chartered to advise the Under Secretary for Health.

IDMC membership consists of administrative and clinical personnel from VA Medical Centers, VHA Program Offices, and Veterans Integrated Service Network leadership.

### Services to VA / VHA:

- ★ Manages the IDMC program
- ★ Develops agendas
- ★ Produces minutes
- ★ Creates supporting materials and communication
- ★ Tracks action items

### For these services, please contact:

Director: Sonya Gonzalez / Alternate: Shawn Hurford

Email: VHA NLB IDMC Support

**Website:** nlb.vssc.med.va.gov/Committees/Informatics%20%20Data%20Man agement%20(/Informatics%20and%20Data%20Managemen/Pages/default.aspx

### Information Access & Privacy (IAP) Office

### Services to the Office of Information:

- ★ Coordinates privacy activities supporting compliance with VHA privacy policy requirements
- ★ Oversees health information access program

### Services to VA / VHA:

- \* Serves as VHA Freedom of Information Act (FOIA) Officer
- ★ Serves as VHA Privacy Officer
- ★ Provides privacy policy, guidance, technical assistance, and consultative services to VHA Program Offices and field facilities
- ★ Develops and organizes privacy training and orientation programs
- ★ Coordinates privacy activities supporting VHA compliance with federal privacy laws and regulations
- ★ Conducts privacy assessments at VHA facilities
- ★ Investigates alleged privacy violations and complaints; coordinates remediation, as appropriate
- ★ Reviews and processes requests for national access to health information in specific systems

### For these services, please contact:

Lead: Stephania Putt / Alternate: Andrea Wilson

**Email:** VHA 19F2 OI Privacy Staff **Website:** vaww.vhaco.va.gov/privacy

### National Data Systems (NDS)

### Services to the Office of Information:

- ★ Provides operational oversight of VA Austin Corporate Data Center Operations (CDCO)
- ★ Coordinates access and release of national data sets

### Services to VA / VHA and External Customers:

- ★ Serves as liaison with program offices for operational issues at VA Austin CDCO
- ★ Provides monthly Franchise Fund billing invoices to VHA
- ★ Oversees National Patient Care Database, Patient Treatment File, Statistical Analysis System (SAS) datasets, and other workload data necessary for VHA budget distribution
- ★ Data owner for Real Social Security Number access to national VHA data sets
- ★ Produces Corporate Database Monograph
- ★ Helps VHA researchers obtain data for research studies

### For these services, please contact:

Lead: John Quinn / Alternate: Patricia Winnop

Email: VHA CIO IA NDS All Staff

Website: vaww.va.gov/nds

### Patient Safety IT

### Services to the Office of Information:

- ★ Manages a non-punitive system for reporting safety incidents or concerns
- ★ Provides patient safety education to promote a culture of safety

### Services to VA Office of Information & Technology:

- ★ Monitors and reports on VA software and IT issues (e.g. software releases) relating to, or potentially affecting, patient safety
- ★ Manages remediation of patient safety issues; conducts root cause analyses to identify potential issues in collaboration with other VA / VHA offices
- ★ Supports implementation of safety principles, using best practices, such as humancentered design, based on human factors engineering principles, standardized processes, and usability testing into IT product development and delivery

### For these services, please contact:

**Lead:** Jeanie Scott / Alternate: Jean Krieg

Email: VHA OI Patient Safety

Website: vaww.vhaco.va.gov/hdi/oipatientsafety.asp

### Health Data & Informatics (HDI) Directorate

### Section 508 Compliance

Section 508 of the Rehabilitation Act Amendments of 1998 addresses accessibility of electronic and information technology for people with disabilities.

### Services to the Office of Information:

- ★ Implements Section 508 of the Rehabilitation Act of 1973, as amended (29 U.S.C. 794d)
- ★ Provides consultations on Section 508 compliance to project development teams early in project lifecycle
- ★ Provides Section 508 training and guidance on meeting technical standards

### Services to VA / VHA and External Customers:

- ★ Advocates for accessibility of Electronic & Information Technology (E&IT)
- rovides education on creating electronic materials

### For these services, please contact:

Director: Ellen Crowe / Alternate: Marylou Mendez

Email: VHA OI HDI Section 508

Website: vista.med.va.gov/508workgroup

### VA Central Office Library

### Services to VA / VHA / Office of Information and External Customers:

- ★ Provides informational services, resources, and guidance in support of VA and VHA employee work, including reference, online searching, training, and interlibrary loans
- ★ Manages library resources including desktop access to e-journals, e-books, databases, etc.
- ★ Manages a traditional collection of audiovisuals, hardcopy books, and journals

### For these services, please contact:

**Lead:** Caryl Kazen

Reference Desk (202) 461-7573 Email: VHA 19 OI VACO Library Website: vaww.vhaco.va.gov/library

### VA Library Network (VALNET)

VALNET is a health sciences library network that supports VA's Veterans Health Administration (VHA), Veterans Benefits Administration (VBA), and National Cemetery Administration (NCA). VALNET users include VA staff and employees; students and trainees in affiliated teaching programs; and veteran inpatients and outpatients, their families, and caregivers.

### Services to the Office of Information:

- ★ Manages the VALNET health sciences library network in support of clinical and management decision-making, research, and education
- ★ Provides support and services for VALNET staff and VA Medical Center staff on library related issues such as recruitment

### Services to VA / VHA Customers:

- ★ Coordinates centralized activities and national contracts
- ★ Coordinates training program for new library managers
- ★ Coordinates acquisition and distribution of books and audiovisuals for field libraries in support of training initiatives
- ★ Works with VHA Program Offices on initiatives such as knowledge based information (KBI), patient computing, and health literacy

### For these services, please contact:

**Director:** Ginny DuPont

**Email:** VHA 19 OI Library Network Office **HDI website:** vaww.vhaco.va.gov/valnet

### VHA Forms, Publications & Records Management

### Services to VA / VHA / Office of Information and External Customers:

- ★ Manages, distributes, and maintains web resources for VHA forms, publications, and documents
- ★ Advises on and oversees publication processes for VHA forms, documents, and policy guidance
- ★ Oversees VHA Records Management

### For these services, please contact:

**Lead:** Mary Stout / Alternate: Garry Bernard **Email:** VHA 19 OI Forms, Pubs, Record Mgmt

Website: vaww1.va.gov/vhapublications

### Vision:

Support the nation's veterans by facilitating electronic health records (EHR), allowing appropriate and real time seamless sharing of health data between VA and DoD

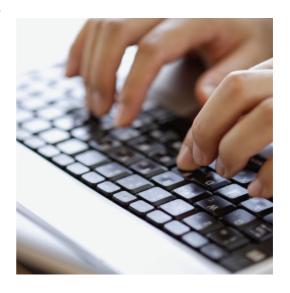
### Mission:

Support the nation's veterans by providing programmatic, analytical, and administrative support to VA / DoD collaborative Health Information Management and IT programs

### **Services Provided:**

- \* Advancement of EHR Interoperability
- ★ Congressional Testimony
- ★ Executive Reports on VA / DoD HITS
- ★ Partnership with DoD IT strategies

  - ☆ Interagency Program Management
  - ☆ Synchronizes Interagency Efforts
- ★ Strategic Planning & Oversight
- ★ Support to Joint Executive Council
- ★ VA Liaison to Military Health System
- ★ Validation of EHR requirements



/A / DoD Health IT Sharing (HITS) Progran

Contact Information	
Director, Joseph Gardner III (Acting)	301-734-0187
Administrative and Operations Support, Kathy Roberson	301-734-0126
Contract and Budget Specialist, Todd Turner	301-504-9842
Executive and Operations Support, Peyton Isaac	301-734-0392
General Program Support, Maggi Pierson (contractor)	301-734-0133
Management Analyst, Penny Cauffiel	301-734-0445
Program and Administrative Support, Kraig Marable (contractor)	301-734-0010
VA / DoD HITS Program Comm POC, Susan Wiedemann	202-360-7138
North Chicago Federal Health Care Center Project Support	
Management Analyst, Greg Donham	727-398-9468
VA / DoD Liaison for Polytrauma Support (Data Sharing)	
Management Analyst, Fred McLain	301-734-0453
Program Support, Maggi Pierson (contractor)	301-734-0133
VA / DoD Liaison to Nationwide Health Information Network	
Management Analyst, Sylvia Endicott-Sullivan	605-260-0843
Program Analyst, Greg Donham	727-398-9468
Bidirectional Health Information Exchange Program Support	
Lead Management Analyst, Anthoney Gilyard	301-734-0437
Management Analyst, Linda Noel	301-734-0431
Management Analyst, Sylvia Endicott-Sullivan	605-260-0843
Interagency Clinical / Health Data Repository Program Office	
Interagency Program Manager, Jack Mandel	301-734-0444
Program Support, Preeya Gholkar (contractor)	301-734-0425
VA / DoD Joint Inpatient Data Study	
Co-task Manager, Joseph Gardner III	301-734-0187
Contract Support, Ty Mullen	301-734-0010

### Centralized Program Management

### Services to VHA:

- ★ Executive Reporting and Strategic Planning
  - ☆ Provides monthly and annual updates to the Joint Executive Council (JEC) on the status of the VA / DoD Joint Strategic Plan (JSP) to improve the quality, efficiency, and effectiveness of delivery of benefits
  - ☆ Provides quarterly reports to the OMB on the President's Management Agenda scorecard measuring progress on VA / DoD HITS initiatives
  - ☆ Participates and provides input into department and administration level strategic planning activities

### For these services, please contact:

Lead: Joseph Gardner III / Alternate: Peyton Isaac

Email: VHA 19 OI VA DoD HITS Triage

### **Executive & Operations Support**

Serves as liaison between OI leadership, DoD, and ESM for VA / DoD HITS Programs and initiatives, working closely with OI's Office of Communications.

### Services to VA / VHA and the Office of Information:

- ★ Provides general programmatic support to internal and external inquiries related to VA / DoD HITS Programs
  - ☆ Responds to questions from Congress, GAO, and other regulatory bodies
  - ☆ Prepares Congressional Testimony
- ★ Serves as primary liaison to the Military Health System Chief Information Officer (CIO)

### **Services to ESM Managers:**

\* Assists in defining requirements for exchange of electronic health information

### Services to DoD:

★ Coordinates with VA Subject Matter Experts

### For these services, please contact:

Lead: Joseph Gardner III / Alternate: Peyton Isaac

Email: VHA 19 OI VA DoD HITS Triage

## Federal Health Information Exchange (FHIE) and Bidirectional Health Information Exchange (BHIE) Program Support

### Services to the Office of Information:

- ★ Participates programmatically and provides improvements to both the FHIE and enhancements for the BHIE
- ★ Provides insight into lessons learned from interagency work

### Services to VA Office of Information & Technology:

- ★ Coordinates interagency program management for FHIE and BHIE
- ★ Synchronizes interagency efforts for text and medical image exchange
- ★ Contributes to interagency enhancements for clinical performance improvement using FHIE and BHIE
- ★ Monitors and facilitates improvements to existing interagency processes
- ★ Supports development of interagency quality measurements; monitors metrics and performance

### For these services, please contact:

Lead: Joseph Gardner III / Alternate: Anthoney Gilyard

Email: VHA 19 OI VA DoD HITS Triage

## Interagency Clinical / Health Data Repository (CHDR) Program Office

CHDR enables VA's Health Data Repository (HDR) and DoD's Clinical Data Repository to share electronic health data in a form that is computable and can be used in decision support.

### Services to the Office of Information:

- ★ Monitors prioritization of the clinical elements (domains) to enter into the HDR
- ★ Provides a model for the most advanced method of health information interoperability available between VA and DoD

### Services to VA / VHA / DoD:

- ★ Fosters improvement in operational performance
- ★ Monitors and facilitates agreement on code sets and other interagency standards
- ★ Develops interagency measures and monitors metrics
- ★ Synchronizes interagency efforts
- ★ Coordinates interagency program management

### For these services, please contact:

Director: Joseph Gardner III / Alternate: Jack Mandel

Email: VHA 19 OI VA DoD HITS Triage

# Joint VA / DoD Electronic Health Record (EHR) Interoperability Study Support

### Services to the Office of Information:

- ★ Validates inpatient care activities to help define system requirements
- ★ Validates current EHR functionality
- ★ Partners with DoD to identify improved IT strategies

### For these services, please contact:

Lead: Joseph Gardner III / Alternate: Peyton Isaac

Email: VHA 19 OI VA DoD HITS Triage



# \* \* \* \* \* \*



VHA Office of Information

	OI Directory	of Services Acrony	ıms
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ADT	Admission / Discharge / Transfer
AEMS / MERS	Automated Engineering Management System / Medical Equipment Reporting System
AHIC	American Health Information Community
BCE	Bar Code Expansion
BCMA	Bar Code Medication Administration
BCRO	Bar Code Resource Office
BHIE	Bidirectional Health Information Exchange
CHDR	Clinical / Health Data Repository
CHI	Consolidated Health Informatics
CHIO	Chief Health Informatics Office Directorate
CIO	Chief Information Officer
CIS	Clinical Information System
CPRS	Computerized Patient Record System
CPT / HCPCS	Common Procedure Terminology / Health Care Common Procedure Coding System
CS	Common Services Portfolio
DoD	Department of Defense
EHR	Electronic Health Record
ESM	Enterprise Systems Management Directorate
FHA	Federal Health Architecture
FHIE	Federal Health Information Exchange
FLITE	Financial & Logistics Integrated Technology Enterprise

Accountability Office
& Informatics Directorate
Repository
Systems Portfolio
ion of VistA
tive Council
nation Management
ance Portability & Accountability Act
nation Systems Executive Board
nation Technology Sharing
der Systems Portfolio
& Data Management Committee
Technology
int Executive Council
int Strategic Plan
t & Financial Systems Portfolio
nt Index
rsonal Health Record
netery Administration
ormation
ormation & Technology
nagement & Budget
National Coordinator for Health Information
tact
s Analysis & Engineering Management
Eligibility & Enrollment Systems Portfolio
l Agreements

VA	Department of Veterans Affairs
VA / DoD HITS	VA / DoD Health IT Sharing Program Directorate
VACO	VA Central Office
VALNET	VA Library Network
VBA	Veterans Benefits Administration
VHA	Veterans Health Administration
VHIT	Veterans Health IT (OI&T)
VISN	Veterans Integrated Service Network
VistA	Veterans Health Information Systems & Technology Architecture
VistA Web	The VistA web-based application for viewing remote data (VA and DoD)

# \* \* \* \* \*



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