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September 2007 Passenger Airline Employment Up 3.0 Percent from September 2006

U.S. scheduled passenger airlines employed 3.0 percent more workers in September 2007 than in September 2006, the eighth consecutive increase in full-time equivalent employee (FTE) levels for the scheduled passenger carriers from the same month of the previous year, the U.S. Department of Transportation's Bureau of Transportation Statistics (BTS) reported today (Table 2). FTE calculations count two part-time employees as one full-time employee.

BTS, a part of the Research and Innovative Technology Administration (RITA), reported that the network airlines, a group that includes most of the industry's largest passenger carriers, reported more FTEs than the prior year for the fifth consecutive month after having reduced FTEs continuously since 9/11 (Table 1).

Adding FTEs from September 2006 to September 2007 were network carriers Continental Airlines, Alaska Airlines, Delta Air Lines, US Airways and American Airlines (Table 9), all of the low-cost carriers except ATA Airlines (Table 12), and regional carriers American Eagle Airlines, SkyWest Airlines, ExpressJet Airlines, Comair, Horizon Air, Pinnacle Airlines, Mesaba Airlines, Air Wisconsin, Executive Airlines, Trans States Airlines, Republic Airlines and GoJet Airlines (Table 15).

Scheduled passenger airlines include network, low-cost, regional and other airlines. Many regional carriers were not required to report employment numbers before 2003, so year-to-year comparisons involving regional carriers, or the total industry, are not available for the years before 2003.

The 416,000 FTEs employed by the industry in September was the most in any month since August 2005 (Table 3). The seven network carriers employed 269,000 FTEs in September, 64.6 percent of the passenger airline total, while low-cost carriers employed 17.9 percent and regional carriers employed 14.5 percent (Table 4).

American Airlines employed the most FTEs in September among the network carriers, Southwest Airlines employed the most among low-cost carriers, and SkyWest employed the most among regional carriers. Seven of the top 10 employers in the industry are network carriers (Table 6).

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Network Airlines

Network carrier FTEs increased 1.8 percent in September 2007 compared to September 2006, the fifth consecutive monthly gain from the same month of the previous year. Prior to the May increase, the network group had reduced FTEs from the previous year every month since September 2001 (Table 7).

Five network carriers increased FTEs from September 2006 to September 2007. They were: Delta up 8.7 percent, US Airways up 6.3 percent, Continental up 4.4 percent, Alaska up 3.4 percent and American up 0.4 percent. The largest FTE decrease was reported by Northwest Airlines, down 5.4 percent (Table 9).

Collectively, the seven network carriers reduced their FTE headcount by 12.6 percent, or 39,000 FTEs, from September 2003 to September 2007. Network carrier FTEs dropped from 308,000 to 269,000 during the four-year period (Table 8).

FTEs at six network carriers declined in September 2007 from September 2003. The exception was Continental with a 3.6 percent increase over September 2003. The biggest percentage decline was at Northwest, down 23.0 percent, a reduction of 8,700 FTEs, followed by US Airways at 22.4 percent. The other FTE decreases during that time were Delta, down 17.4 percent; United Airlines, down 12.5 percent; American, down 9.3 percent; and Alaska, down 2.9 percent (Table 9).

America West Airlines and US Airways reported employment data separately in September because the carriers held two operating certificates despite their merged business operations. They are now operating under a single certificate and will begin reporting data jointly later this year.

Low-Cost Airlines

Low-cost carrier FTEs rose 6.0 percent in September 2007 compared to September 2006, the 12th consecutive increase after 18 consecutive monthly decreases from the previous year and the 6th consecutive increase of more than 5.0 percent (Table 10).

All the low-cost carriers had FTE increases from September 2006 to September 2007 except ATA, down 4.5 percent. AirTran Airways and Frontier Airlines reported increases of more than 12.0 percent (Table 12).

Low-cost carrier FTEs were 70,700 in September 2003, 70,300 in September 2006 and 74,500 in September 2007. The rise from 2003 to 2007 was 5.3 percent (Table 11). The 2003 to 2007 increase would be 12.0 percent if the 2003 employment data are excluded for Independence Air, which discontinued all flights on Jan. 5, 2006 (Table 12).

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Employment data for Independence, which changed its business model from a regional to low-cost carrier in mid-2004, have been included with low-cost carriers for 2004 and 2005 for consistency.

Low-cost carriers are those that the industry recognizes as operating under a low-cost business model, with fewer infrastructure costs and greater expectations of productivity. Two new low-cost carriers, SkyBus and Virgin America, began reporting employment data in August. SkyBus reported 295 FTEs in September and Virgin America reported 566 FTEs (Table 12).

Regional Airlines

Regional carrier FTEs were up 5.2 percent in September 2007 compared to September 2006 (Table 13).

SkyWest and Republic reported the largest increases in the group. SkyWest, with 9,966 FTEs, the most of any regional carrier, employed 17.4 percent more FTEs in September 2007 than September 2006, while Republic employed 85.0 percent more (Table 15).

Regional carrier FTEs rose from 55,200 in September 2004 to 60,400 in September 2007, an increase of 9.4 percent (Table 14).

The 10 regional carriers reporting employment data in both 2003 and 2007 employed 19.9 percent more FTEs in September 2007 than in September 2003. Of that group, SkyWest reported the biggest gain, 86.5 percent, followed by ExpressJet at 39.2 percent and American Eagle at 27.9 percent. Atlantic Southeast Airlines, Air Wisconsin, Mesaba Airlines, and Executive Airlines reported fewer FTEs in September 2007 than September 2003 (Table 15).

Regional carriers typically provide service from small cities, using primarily regional jets to support the network carriers' hub and spoke systems.

Reporting Notes

Airlines that operate at least one aircraft with the capacity to carry combined passengers, cargo and fuel of 18,000 pounds – the payload factor – must report monthly employment statistics.

The Other Carrier category generally reflects those airlines that operate within specific niche markets, such as Aloha Airlines and Hawaiian Airlines in serving the Hawaiian Islands.

Data are compiled from monthly reports filed with BTS by commercial air carriers as of Nov. 6.

Additional airline employment data can be found on the BTS website at http://www.bts.gov/programs/airline_information/number_of_employees/. BTS has scheduled release of September airline employment data for Dec. 18.

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Table 1: Change in Passenger Airline Full-time Equivalent Employees* from the Previous Year

Percent change compared to same month the previous year for the most recent 13 months

Month	Network Carriers (Pct. Change) From Table 7	Low-Cost Carriers** (Pct. Change) From Table 10	Regional Carriers (Pct. Change) From Table 13	All Passenger Airlines*** (Pct. Change) From Table 2
Sept. 2005-Sept. 2006	-4.1	-0.4	-0.3	-2.7
Oct. 2005-Oct. 2006	-4.0	0.8	0.6	-2.3
Nov. 2005-Nov. 2006	-3.4	0.9	2.4	-1.6
Dec. 2005-Dec. 2006	-2.9	1.4	3.4	-0.9
Jan. 2006-Jan. 2007	-2.6	4.5	3.0	-0.4
Feb. 2006-Feb. 2007	-2.2	5.0	5.9	0.4
Mar 2006-Mar 2007	-1.4	4.4	5.6	0.7
Apr. 2006-Apr. 2007	-0.7	5.7	5.6	1.4
May 2006-May 2007	0.3	5.3	7.2	2.2
June 2006-June 2007	1.3	5.3	5.1	2.5
July 2006-July 2007	1.5	5.9	4.8	2.8
Aug. 2006-Aug. 2007	1.5	5.3	4.9	2.6
Sept. 2006-Sept. 2007	1.8	6.0	5.2	3.0

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

**Employment numbers in 2005 for Independence Air, which changed its business model from a regional to low-cost carrier in mid-2004, are included with low-cost carriers. The airline discontinued flights on Jan. 5, 2006.

*** Includes network, low-cost, regional and other carriers. Other Carriers generally operate within specific niche markets. They are: Allegiant Air, Aloha Airlines, Boston-Maine Airways, Casino Express Airlines, Continental Micronesia, Eos Airlines, Hawaiian Airlines, Midwest Airlines, Sun Country Airlines and USA3000 Airlines.

Note: Percent changes based on numbers prior to rounding.

Table 2: Change in Total Passenger Airline* Full-time Equivalent Employees from the Previous Year**

Percent change compared to same month the previous year

Month	2004	2005	2006	2007
January	-5.6	-0.8	-6.0	-0.4
February	-5.3	-1.4	-5.8	0.4
March	-4.1	-1.9	-5.4	0.7
April	-2.3	-3.1	-4.6	1.4
May	-0.8	-3.5	-5.0	2.2
June	0.5	-3.8	-4.8	2.5
July	2.5	-3.5	-5.9	2.8
August	2.2	-5.8	-3.1	2.6
September	2.4	-5.8	-2.6	3.0
October	2.5	-6.0	-2.3	
November	2.2	-6.5	-1.6	
December	0.9	-5.9	-0.9	

Source: Bureau of Transportation Statistics

* Includes network, low-cost, regional and other carriers.

** Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

Note: Percent changes based on numbers prior to rounding.

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Table 3: Total Passenger Airline* Full-time Equivalent Employees by Month**
Numbers in thousands (000's)

Month	2003	2004	2005	2006	2007	Percent Change	
						2003-2007	2006-2007
January	465.7	435.0	431.5	405.7	404.3	-13.2%	-0.4%
February	459.4	435.0	428.9	404.5	406.0	-11.6%	0.4%
March	454.3	435.9	427.7	405.1	408.0	-10.2%	0.7%
April	448.2	437.8	424.1	404.5	410.2	-8.5%	1.4%
May	443.2	439.6	424.4	403.6	412.4	-6.9%	2.2%
June	438.9	440.9	424.3	403.8	414.0	-5.7%	2.5%
July	433.2	444.1	428.5	403.3	414.6	-4.3%	2.8%
August	433.3	443.0	417.5	404.7	415.2	-4.2%	2.6%
September	429.6	440.0	414.5	403.7	416.0	-3.2%	3.0%
October	428.3	439.1	412.7	403.3			
November	429.9	439.5	411.0	404.5			
December	430.2	434.0	408.8	405.0			

Source: Bureau of Transportation Statistics

* Includes network, low-cost, regional and other carriers.

** Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

Note: Percent changes and averages based on numbers prior to rounding.

Table 4: Total Number of Full-time Equivalent Employees* (FTEs) by Carrier Group,
September 2003-2007
FTE Numbers in thousands (000's)

	Network	Low-Cost	Regional	All Passenger Airlines**
2003	307.6	70.7	41.7	429.6
2004	302.4	71.3	55.2	440.0
2005	275.4	70.6	57.6	414.5
2006	264.0	70.3	57.4	403.7
2007	268.8	74.5	60.4	416.0
Pct. Change 2003-2007***	1.8	5.3	5.2	3.0
Percent of Total Passenger Airline Employees in 2007	64.6%	17.9%	14.5%	

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

** Includes network, low-cost, regional and other carriers.

*** Percent change comparison for regional airlines and for all passenger airlines is for 2004 to 2007 because of the number of airlines in these categories that did not meet the standard for reporting monthly employment numbers.

Note: Percent changes based on numbers prior to rounding.

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Table 5: Full-time Equivalent Employees* by Carrier Group, Year-to-Year Change, September 2003-2007
Percent Change from the previous year

	Network	Low-Cost	Regional**	All Passenger Airlines***
2003	-16.5	8.9	66.5	-8.3
2004	-1.7	0.7	32.4	2.4
2005	-8.9	-1.0	4.3	-5.8
2006	-4.1	-0.4	-0.3	-2.6
2007	1.8	6.0	5.2	3.0

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

** Many regional carriers were not required to report employment numbers before 2003, so year-to-year comparisons involving regional carriers, or the total industry, are not appropriate for the years before 2003.

*** Includes network, low-cost, regional and other carriers.

Note: Percent changes based on numbers prior to rounding.

Table 6: Top 10 Airlines, September 2007
Ranked by Number of Full-Time Equivalent Employees*

Rank	Airline	Total FTE Employees (000)	Carrier Group	September 2006 Rank	September 2005 Rank
1	American	73.2	Network	1	1
2	United	52.1	Network	2	2
3	Delta	48.3	Network	3	3
4	Continental	35.8	Network	4	5
5	Southwest	33.8	Low Cost	5	6
6	Northwest	29.2	Network	6	4
7	US Airways	20.4	Network	7	7
8	America West	12.4	Low Cost	8	8
9	SkyWest	10.0	Regional	12	11
10	Alaska	9.7	Network	10	10

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

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Table 7: Network Airline Full-time Equivalent Employees* Change from the Previous Year

Percent change compared to same month the previous year

Month	2004	2005	2006	2007
January	-12.5	-4.1	-8.1	-2.6
February	-11.0	-4.6	-7.8	-2.2
March	-8.7	-5.0	-7.4	-1.4
April	-6.6	-6.5	-6.7	-0.7
May	-4.9	-6.6	-7.0	0.3
June	-3.6	-7.0	-6.8	1.3
July	-2.0	-5.9	-8.1	1.5
August	-1.7	-9.0	-4.7	1.5
September	-1.7	-8.9	-4.1	1.8
October	-1.4	-8.9	-4.0	
November	-1.8	-9.3	-3.4	
December	-3.5	-8.5	-2.9	

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

Note: Percent changes based on numbers prior to rounding.

Table 8: Network Carrier Full-time Equivalent Employees* by Month Numbers in thousands (000's)

	2003	2004	2005	2006	2007	Percent Change	
						2003-2007	2006-2007
January	348.7	305.1	292.7	269.1	262.0	-24.9	-2.6
February	342.3	304.7	290.9	268.2	262.4	-23.3	-2.2
March	333.8	304.6	289.3	267.8	264.1	-20.9	-1.4
April	327.2	305.6	285.8	266.6	264.8	-19.1	-0.7
May	321.9	306.0	285.8	265.8	266.6	-17.2	0.3
June	317.5	306.1	284.8	265.3	268.6	-15.4	1.3
July	312.5	306.3	288.2	264.9	268.7	-14.0	1.5
August	310.6	305.3	277.8	264.8	268.8	-13.5	1.5
September	307.6	302.4	275.4	264.0	268.8	-12.6	1.8
October	305.3	300.9	274.1	263.0			
November	305.7	300.2	272.4	263.0			
December	306.2	295.7	270.6	262.9			
Monthly Average	324.7	305.1	285.6	266.3			
Jan-Sept Average	320.0	303.6	282.3	265.5	266.1	-16.8	0.2

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

Note: Percent changes and averages based on numbers prior to rounding.

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**Table 9: Network Carrier Full-time Equivalent Employees*, September 2003-2007
(Ranked by September 2007 FTEs)
Numbers in thousands (000's)**

Rank		2003	2004	2005	2006	2007	Percent Change	
							2003-2007	2006-2007
1	American	80.7	79.2	75.5	72.9	73.2	-9.3	0.4
2	United	59.6	58.4	53.9	52.9	52.1	-12.5	-1.5
3	Delta	58.5	57.2	50.7	44.4	48.3	-17.4	8.7
4	Continental	34.6	34.5	32.6	34.3	35.8	3.6	4.4
5	Northwest	38.0	37.5	33.0	30.9	29.2	-23.0	-5.4
6	US Airways	26.3	25.7	20.7	19.2	20.4	-22.4	6.3
7	Alaska	10.0	9.8	9.0	9.4	9.7	-2.9	3.4
		307.6	302.4	275.4	264.0	268.8	-12.6	1.8

Source: Bureau of Transportation Statistics

Note: Detail may not add to total due to rounding

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

Note: Percent changes based on numbers prior to rounding.

Table 10: Change in Low-Cost Airline Full-time Equivalent Employees* from the Previous Year

Percent change compared to same month the previous year

Month	2004	2005	2006	2007
January	8.4	0.5	-5.3	4.5
February	6.9	0.6	-4.1	5.0
March	0.5	0.0	-3.0	4.4
April	0.6	-0.7	-2.2	5.7
May	0.8	-1.0	-2.1	5.3
June	1.5	-1.2	-2.0	5.3
July	2.3	-1.5	-2.6	5.9
August	1.1	-0.7	-0.8	5.3
September	0.7	-1.0	-0.4	6.0
October	-0.2	-1.2	0.8	
November	0.5	-2.5	0.9	
December	0.5	-1.4	1.4	

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

Note: Employment numbers in 2004 and 2005 for Independence Air, which changed its business model from a regional to low-cost carrier in mid-2004, are included with low-cost carriers. The airline discontinued flights on Jan. 5, 2006.

Note: Percent changes based on numbers prior to rounding.

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**Table 11: Low-Cost Carrier Full-time Equivalent Employees* by Month
Numbers in thousands (000's)**

	2003**	2004**	2005**	2006	2007***	Percent Change	
						2003-2007	2006-2007
January	65.7	71.2	71.6	67.8	70.8	7.8	4.5
February	65.9	70.5	70.9	68.0	71.4	8.3	5.0
March	70.5	70.8	70.8	69.7	71.7	1.7	4.4
April	70.6	71.0	70.3	68.9	72.8	3.2	5.7
May	70.7	71.3	70.5	69.1	72.7	2.9	5.3
June	70.6	71.7	70.8	69.4	73.1	3.5	5.3
July	70.7	72.4	71.3	69.4	73.5	3.9	5.9
August	70.8	71.6	71.1	70.5	74.2	4.8	5.3
September	70.7	71.3	70.6	70.3	74.5	5.3	6.0
October	71.3	71.2	70.4	70.9			
November	71.9	72.3	70.5	71.1			
December	71.3	71.6	70.6	71.6			
Monthly Average	69.6	71.3	70.9	69.2			
Jan-Sept Average	70.1	71.4	70.8	69.7	72.8	3.8	4.3

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

** Employment numbers in 2004 and 2005 for Independence Air, which changed its business model from a regional to low-cost carrier in mid-2004, are included with low-cost carriers. The airline discontinued flights on Jan. 5, 2006.

Note: Percent changes and averages based on numbers prior to rounding.

Note: Detail may not add to total due to rounding.

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Table 12: Low-Cost Carrier Full-time Equivalent Employees,* September 2003-2007
(Ranked by September 2007 FTEs)

Rank		2003	2004**	2005**	2006	2007	Percent Change	
							2003-2007	2006-2007
1	Southwest	32,563	30,657	31,382	32,144	33,787	3.8	5.1
2	America West	10,907	11,456	11,769	12,366	12,380	13.5	0.1
3	JetBlue	4,800	6,256	7,885	9,620	9,653	101.1	0.3
4	AirTran	5,232	5,637	6,302	7,179	8,092	54.7	12.7
5	Frontier	3,173	4,068	4,097	4,518	5,206	64.1	15.2
6	ATA	7,580	6,545	4,097	2,500	2,387	-68.5	-4.5
7	Spirit	2,299	2,330	2,023	1,989	2,143	-6.8	7.7
8	Virgin America	N/A	N/A	N/A	N/A	566	N/A	N/A
9	SkyBus	N/A	N/A	N/A	N/A	295	N/A	N/A
10	Independence	4,187	4,321	3,020	N/A	N/A	N/A	N/A
		70,741	71,270	70,575	70,316	74,509	5.3	6.0

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

**Employment numbers in 2004 and 2005 for Independence Air, which changed its business model from a regional to low-cost carrier in mid-2004, are included with low-cost carriers. The carrier did not meet the standard for filing in previous years. The airline discontinued flights on Jan. 5, 2006.

N/A: Not applicable because carriers did not meet the standard for filing.

Note: Percent changes based on numbers prior to rounding.

Note: Detail may not add to total due to rounding.

Table 13: Change in Regional Airline Full-time Equivalent Employees* from the Previous Year

Percent change compared to same month the previous year

	2004**	2005***	2006	2007
January	16.3	15.5	2.5	3.0
February	17.3	14.3	1.1	5.9
March	21.6	13.7	0.5	5.6
April	21.7	12.6	0.6	5.6
May	23.3	11.1	-0.6	7.2
June	24.9	11.0	-1.6	5.1
July	33.0	6.0	-0.8	4.8
August	31.6	5.1	-1.0	4.9
September	32.4	4.3	-0.3	5.2
October	33.0	2.7	0.6	
November	31.0	2.1	2.4	
December	29.3	1.8	3.4	

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

** Mesa, Pinnacle and PSA began reporting employment numbers in 2004.

*** Republic, Shuttle America and GoJet reported for part of 2005.

Note: Percent changes based on numbers prior to rounding.

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Table 14: Regional Carrier Full-time Equivalent Employees* by Month
Numbers in thousands (000's)

	2004**	2005***	2006	2007	Percent Change	
					2004-2007	2006-2007
January	48.3	55.8	57.2	58.9	22.0	3.0
February	48.9	55.9	56.6	59.9	22.4	5.9
March	49.6	56.4	56.7	59.9	20.7	5.6
April	50.3	56.6	56.9	60.1	19.6	5.6
May	51.2	56.9	56.5	60.6	18.3	7.2
June	51.9	57.6	57.0	59.9	15.3	5.1
July	54.3	57.6	57.1	59.9	10.2	4.8
August	55.0	57.8	57.2	60.0	9.1	4.9
September	55.2	57.6	57.4	60.4	9.4	5.2
October	55.8	57.4	57.7			
November	55.6	56.8	58.1			
December	55.3	56.3	58.2			
Monthly Average	51.6	56.9	57.0			
Jan-Sept Average	52.6	56.9	57.2	59.9	13.9	4.8

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

** Mesa, Pinnacle and PSA began reporting employment numbers in 2004.

*** Republic, Shuttle America and GoJet reported for part of 2005.

Note: Percent changes based on numbers prior to rounding.

Table 15: Regional Carrier Full-time Equivalent Employees*, September 2003-2007
(Ranked by September 2007 FTEs)

Rank		2003	2004	2005	2006	2007	Percent Change**	
							2003-2007	2006-2007
1	SkyWest	5,343	6,716	8,132	8,491	9,966	86.5	17.4
2	American Eagle	7,478	8,942	9,448	9,227	9,562	27.9	3.6
3	ExpressJet	5,653	6,223	6,492	6,826	7,868	39.2	15.3
4	Comair	5,648	5,907	6,589	6,061	6,219	10.1	2.6
5	Atlantic Southeast	5,365	5,857	5,510	5,601	4,343	-19.0	-22.5
6	Horizon	3,329	3,318	3,450	3,619	3,763	13.0	4.0
7	Pinnacle	N/A	2,418	3,080	3,063	3,544	N/A	15.7
8	Mesa	N/A	3,866	3,343	3,389	3,234	N/A	-4.6
9	Mesaba	3,001	3,130	3,371	2,585	2,739	-8.7	6.0
10	Air Wisconsin	2,634	3,766	2,388	2,229	2,233	-15.2	0.2
11	Executive	1,808	1,864	1,746	1,669	1,671	-7.6	0.1
12	PSA	N/A	1,797	1,660	1,473	1,459	N/A	-1.0
13	Trans States	1,176	1,436	1,428	1,238	1,316	11.9	6.3
14	Republic	N/A	N/A	104	601	1,112	N/A	85.0
15	Shuttle America	N/A	N/A	704	1,063	1,062	N/A	-0.1
16	Go Jet	N/A	N/A	N/A	310	352	N/A	13.5

Source: Bureau of Transportation Statistics

* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

** Many regional carriers were not required to report employment numbers before 2003, so year-to-year comparisons involving regional carriers, or the total industry, are not appropriate for the years before 2003.

The Percent Change 2003-2007 is based on the 10 carriers reporting in both years.

N/A: Not applicable because carriers did not meet the standard for filing.

Note: Detail may not add to total due to rounding.

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