



BTS 4-08  
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Contact: Dave Smallen  
Tel.: (202) 366-5568

## **November 2007 Passenger Airline Employment Up 3.7 Percent from November 2006**

U.S. scheduled passenger airlines employed 3.7 percent more workers in November 2007 than in November 2006, the 10th consecutive increase in full-time equivalent employee (FTE) levels for the scheduled passenger carriers from the same month of the previous year, the U.S. Department of Transportation's Bureau of Transportation Statistics (BTS) reported today (Table 2). FTE calculations count two part-time employees as one full-time employee.

The 3.7 percent increase was the largest from the same month of the previous year since August 2001.

Adding FTEs from November 2006 to November 2007 were network carriers Continental Airlines, Alaska Airlines, Delta Air Lines, and American Airlines (Table 9). In addition, all of the low-cost carriers except ATA Airlines (Table 12), and regional carriers American Eagle Airlines, SkyWest Airlines, ExpressJet Airlines, Comair, Horizon Air, Pinnacle Airlines, Mesaba Airlines, Executive Airlines, Republic Airlines and GoJet Airlines (Table 15) increased their FTEs compared to last year.

Scheduled passenger airlines include network, low-cost, regional and other airlines. Many regional carriers were not required to report employment numbers before 2003, so year-to-year comparisons involving regional carriers, or the total industry, are not available for the years before 2003.

The 419,444 FTEs employed by the industry in November was the most in any month since July 2005 (Table 3). The six network carriers employed 249,862 FTEs in November, 59.6 percent of the passenger airline total, while low-cost carriers employed 22.9 percent and regional carriers employed 14.6 percent (Table 4).

American employed the most FTEs in November among the network carriers, Southwest Airlines employed the most among low-cost carriers, and SkyWest employed the most among regional carriers. Six of the top 10 employers in the industry are network carriers (Table 6).

America West Airlines and US Airways are now operating under a single certificate and began reporting jointly with October data. The combined airline's employment numbers are included with the low-cost carriers while US Airways' previous numbers remain with network carriers and America West's previous numbers are listed separately as a low-cost carrier.

## **AIRLINE EMPLOYMENT PRESS RELEASE**

### **ADD ONE**

The merged airline, which is listed in the low-cost category, reported 32,799 FTEs for November 2007. In November 2006, US Airways reported 19,350 FTEs in the network category and America West reported 12,368 FTEs in the low-cost category for a total of 31,718.

#### **Network Airlines**

FTEs at the six remaining network carriers, not including US Airways in previous years, increased 2.5 percent in November 2007 compared to November 2006, the seventh consecutive monthly gain from the same month of the previous year. Prior to an increase in May, the network group had reduced FTEs from the previous year every month since September 2001 (Table 7).

Four network carriers increased FTEs from November 2006 to November 2007. They were: Delta up 10.2 percent, Continental up 4.3 percent, Alaska up 4.7 percent and American up 0.2 percent. The only FTE decreases were reported by Northwest Airlines, down 1.2 percent and United, down marginally at .03 percent (Table 9).

FTEs at five network carriers declined in November 2007 from November 2003. The exception was Continental with a 5.4 percent increase over November 2003 (Table 8). The biggest percentage decline was at Northwest, down 22.0 percent, a reduction of 8,353 FTEs, followed by Delta at 16.9 percent. The other FTE decreases during that time were United, down 10.7 percent; American, down 8.0 percent; and Alaska, down 1.0 percent (Table 9).

#### **Low-Cost Airlines**

Low-cost carrier FTEs in November continued the 15-month trend of increasing from the same month of the previous year (Tables 10, 11). The trend continued even without combining US Airways' numbers, which were listed in previous months in the network airline category, with America West's numbers for November.

All the low-cost carriers had FTE increases from November 2006 to November 2007 except ATA, down 5.0 percent. Frontier Airlines reported an increase of more than 15 percent (Table 12).

Employment data for Independence Air, which changed its business model from a regional to low-cost carrier in mid-2004, have been included with low-cost carriers for 2004 and 2005 for consistency.

Low-cost carriers are those that the industry recognizes as operating under a low-cost business model, with lower infrastructure costs and higher productivity. Two new low-cost carriers, SkyBus and Virgin America, began reporting employment data in August. SkyBus reported 362 FTEs in November and Virgin America reported 721 FTEs (Table 12).

## **AIRLINE EMPLOYMENT PRESS RELEASE ADD TWO**

### **Regional Airlines**

Regional carrier FTEs were up 5.1 percent in November 2007 compared to November 2006 (Table 13).

SkyWest and Mesaba reported the largest increases in the group. SkyWest, with 10,117 FTEs, the most of any regional carrier, employed 15.5 percent more FTEs in November 2007 than November 2006, while Mesaba employed 15.9 percent more (Table 15).

Regional carrier FTEs rose from 55,606 in November 2004 to 61,109 in November 2007, an increase of 9.9 percent (Table 14).

The 10 regional carriers reporting employment data in both 2003 and 2007 employed 18.6 percent more FTEs in November 2007 than in November 2003. Of that group, SkyWest reported the biggest gain, 81.1 percent, followed by ExpressJet at 37.9 percent and American Eagle at 25.9 percent. Atlantic Southeast Airlines, Air Wisconsin, Executive and Mesaba Airlines reported fewer FTEs in November 2007 than November 2003 (Table 15).

Regional carrier Compass Airlines began reporting employment data in November. Compass reported 331 FTEs in November (Table 12).

Regional carriers typically provide service from small cities, using primarily regional jets to support the network carriers' hub and spoke systems.

### **Reporting Notes**

Airlines that operate at least one aircraft with the capacity to carry combined passengers, cargo and fuel of 18,000 pounds – the payload factor – must report monthly employment statistics.

The Other Carrier category generally reflects those airlines that operate within specific niche markets, such as Aloha Airlines and Hawaiian Airlines in serving the Hawaiian Islands.

Data are compiled from monthly reports filed with BTS by commercial air carriers as of Jan. 9.

Additional airline employment data can be found on the BTS website at [http://www.bts.gov/programs/airline\\_information/number\\_of\\_employees/](http://www.bts.gov/programs/airline_information/number_of_employees/). BTS has scheduled release of December airline employment data for Feb. 20.

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## AIRLINE EMPLOYMENT PRESS RELEASE

### ADD THREE

**Table 1: Change in Passenger Airline Full-time Equivalent Employees\* by Carrier Group**  
Percent change compared to same month the previous year for the most recent 13 months

Month	Network Carriers** (Pct. Change) From Table 7	Low-Cost Carriers*** (Pct. Change) From Table 10	Regional Carriers (Pct. Change) From Table 13	All Passenger Airlines**** (Pct. Change) From Table 2
Nov. 2005-Nov. 2006	-3.4	0.9	2.4	-1.6
Dec. 2005-Dec. 2006	-2.9	1.4	3.4	-0.9
Jan. 2006-Jan. 2007	-2.6	4.5	3.0	-0.4
Feb. 2006-Feb. 2007	-2.2	5.0	5.9	0.4
Mar 2006-Mar 2007	-1.4	4.4	5.6	0.7
Apr. 2006-Apr. 2007	-0.7	5.7	5.6	1.4
May 2006-May 2007	0.3	5.3	7.2	2.2
June 2006-June 2007	1.3	5.3	5.1	2.5
July 2006-July 2007	1.5	5.9	4.8	2.8
Aug. 2006-Aug. 2007	1.5	5.3	4.9	2.6
Sept. 2006-Sept. 2007	1.8	6.0	5.2	3.0
Oct. 2006-Oct. 2007	-5.3	34.6	5.5	3.5
<b>Nov. 2006-Nov. 2007</b>	<b>-5.0</b>	<b>35.3</b>	<b>5.1</b>	<b>3.7</b>

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* US Airways' employment numbers were included with the network airlines prior to October 2007. Beginning with October 2007, US Airways' numbers are combined with America West Airlines' numbers in the low-cost category.

\*\*\* Employment numbers in 2005 for Independence Air, which changed its business model from a regional to low-cost carrier in mid-2004, are included with low-cost carriers. The airline discontinued flights on Jan. 5, 2006.

\*\*\*\* Includes network, low-cost, regional and other carriers. Other Carriers generally operate within specific niche markets. They are: Allegiant Air, Aloha Airlines, Boston-Maine Airways, Casino Express Airlines, Continental Micronesia, Eos Airlines, Hawaiian Airlines, Midwest Airlines, Sun Country Airlines and USA3000 Airlines.

Note: Percent changes based on numbers prior to rounding.

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**AIRLINE EMPLOYMENT PRESS RELEASE**  
**ADD FOUR**

**Table 2: Change in Total Passenger Airline\* Full-time Equivalent Employees\*\* from the Previous Year**

Percent change compared to same month the previous year

Month	2004	2005	2006	2007
January	-5.6	-0.8	-6.0	-0.4
February	-5.3	-1.4	-5.8	0.4
March	-4.1	-1.9	-5.4	0.7
April	-2.3	-3.1	-4.6	1.4
May	-0.8	-3.5	-5.0	2.2
June	0.5	-3.8	-4.8	2.5
July	2.5	-3.5	-5.9	2.8
August	2.2	-5.8	-3.1	2.6
September	2.4	-5.8	-2.6	3.0
October	2.5	-6.0	-2.2	3.5
<b>November</b>	2.2	-6.5	-1.6	<b>3.7</b>
December	0.9	-5.9	-0.9	

**Source: Bureau of Transportation Statistics**

\* Includes network, low-cost, regional and other carriers.

\*\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

Note: Percent changes based on numbers prior to rounding.

**Table 3: Total Passenger Airline\* Full-time Equivalent Employees\*\* by Month**  
**Numbers in thousands (000's)**

Month	2003	2004	2005	2006	2007	Percent Change	
						2003-2007	2006-2007
January	465.7	435.0	431.5	405.7	404.3	-13.2%	-0.4%
February	459.4	435.0	428.9	404.5	406.0	-11.6%	0.4%
March	454.3	435.9	427.7	405.1	408.0	-10.2%	0.7%
April	448.2	437.8	424.1	404.5	410.2	-8.5%	1.4%
May	443.2	439.6	424.4	403.6	412.4	-6.9%	2.2%
June	438.9	440.9	424.3	403.8	414.0	-5.7%	2.5%
July	433.2	444.1	428.5	403.3	414.6	-4.3%	2.8%
August	433.3	443.0	417.5	404.7	415.4	-4.2%	2.6%
September	429.6	440.0	414.5	403.7	416.3	-3.1%	3.1%
October	428.3	439.1	412.7	403.6	417.9	-2.5%	3.5%
<b>November</b>	429.9	439.5	411.0	404.5	<b>419.4</b>	<b>-2.4%</b>	<b>3.7%</b>
December	430.2	434.0	408.8	405.0			

**Source: Bureau of Transportation Statistics**

\* Includes network, low-cost, regional and other carriers.

\*\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

Note: Percent changes and averages based on numbers prior to rounding.

**AIRLINE EMPLOYMENT PRESS RELEASE**  
**ADD FIVE**

**Table 4: Total Number of Full-time Equivalent Employees\* (FTEs) by Carrier Group, November 2003-2007**

FTE Numbers in thousands (000's)

	Network**	Low-Cost	Regional	All Passenger Airlines***
<b>2003</b>	305.7	71.9	42.4	429.9
<b>2004</b>	300.2	72.3	55.6	439.5
<b>2005</b>	272.4	70.5	56.8	411.0
<b>2006</b>	263.0	71.1	58.1	404.5
<b>2007</b>	249.9	96.2	61.1	419.4
<b>Pct. Change 2003-2007****</b>	<b>-18.3%</b>	<b>33.7%</b>	<b>9.9%</b>	<b>-4.6%</b>
<b>Percent of Total Passenger Airline Employees in 2007</b>	<b>59.6%</b>	<b>22.9%</b>	<b>14.6%</b>	

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* US Airways' employment numbers were included with the network airlines prior to October 2007. Beginning with October 2007, US Airways' numbers are combined with America West Airlines' numbers in the low-cost category.

\*\*\* Includes network, low-cost, regional and other carriers.

\*\*\*\* Percent change comparison for regional airlines and for all passenger airlines is for 2004 to 2007 because of the number of airlines in these categories that did not meet the standard for reporting monthly employment numbers.

Note: Percent changes based on numbers prior to rounding.

**Table 5: Full-time Equivalent Employees\* by Carrier Group, Year-to-Year Change, November 2003-2007**

Percent Change from the previous year

	Network**	Low-Cost	Regional***	All Passenger Airlines****
<b>2003</b>	-15.3	8.4	40.2	-8.1
<b>2004</b>	-1.8	0.5	31.0	2.2
<b>2005</b>	-9.3	-2.5	2.1	-6.5
<b>2006</b>	-3.4	0.9	2.4	-1.6
<b>2007</b>	<b>-5.0</b>	<b>35.3</b>	<b>5.1</b>	<b>3.7</b>

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* US Airways' employment numbers were included with the network airlines prior to October 2007. Beginning with October 2007, US Airways' numbers are combined with America West Airlines' numbers in the low-cost category.

\*\*\* Many regional carriers were not required to report employment numbers before 2003, so year-to-year comparisons involving regional carriers, or the total industry, are not appropriate for the years before 2003.

\*\*\*\* Includes network, low-cost, regional and other carriers.

Note: Percent changes based on numbers prior to rounding.

**AIRLINE EMPLOYMENT PRESS RELEASE  
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**Table 6: Top 10 Airlines, November 2007  
Ranked by Number of Full-Time Equivalent Employees\***

Rank	Airline*	Total FTE Employees (000)	Carrier Group	Top 10 Airlines November 2006
1	American	73.3	Network	American
2	United	52.4	Network	United
3	Delta	48.7	Network	Delta
4	Continental	36.1	Network	Continental
5	Southwest	34.1	Low Cost	Southwest
6	US Airways	32.8	Low Cost	Northwest
7	Northwest	29.6	Network	US Airways
8	Sky West	10.1	Regional	America West
9	JetBlue	10.1	Low Cost	JetBlue
10	Alaska	9.9	Network	Alaska

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

**Table 7: Network Airline Full-time Equivalent Employees\* Change from the Previous Year\*\***

Percent change compared to same month the previous year

Month	2004	2005	2006	2007
January	-12.5	-4.1	-8.1	-2.6
February	-11.0	-4.6	-7.8	-2.2
March	-8.7	-5.0	-7.4	-1.4
April	-6.6	-6.5	-6.7	-0.7
May	-4.9	-6.6	-7.0	0.3
June	-3.6	-7.0	-6.8	1.3
July	-2.0	-5.9	-8.1	1.5
August	-1.7	-9.0	-4.7	1.5
September	-1.7	-8.9	-4.1	1.8
October	-1.4	-8.9	-4.0	-5.3
<b>November</b>	-1.8	-9.3	-3.4	<b>-5.0</b>
December	-3.5	-8.5	-2.9	

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* US Airways' employment numbers were included with the network airlines prior to October 2007. Beginning with October 2007, US Airways' numbers are combined with America West Airlines' numbers in the low-cost category.

Note: Percent changes based on numbers prior to rounding.

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**AIRLINE EMPLOYMENT PRESS RELEASE**  
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**Table 8: Network Carrier Full-time Equivalent Employees\* by Month\*\***  
**Numbers in thousands (000's)**

	2003	2004	2005	2006	2007	Percent Change	
						2003-2007	2006-2007
January	348.7	305.1	292.7	269.1	262.0	-24.9	-2.6
February	342.3	304.7	290.9	268.2	262.4	-23.3	-2.2
March	333.8	304.6	289.3	267.8	264.1	-20.9	-1.4
April	327.2	305.6	285.8	266.6	264.8	-19.1	-0.7
May	321.9	306.0	285.8	265.8	266.6	-17.2	0.3
June	317.5	306.1	284.8	265.3	268.6	-15.4	1.3
July	312.5	306.3	288.2	264.9	268.7	-14.0	1.5
August	310.6	305.3	277.8	264.8	268.8	-13.5	1.5
September	307.6	302.4	275.4	264.0	268.8	-12.6	1.8
October	305.3	300.9	274.1	263.0	249.0	-18.4	-5.3
<b>November</b>	<b>305.7</b>	<b>300.2</b>	<b>272.4</b>	<b>263.0</b>	<b>249.9</b>	<b>-18.3</b>	<b>-5.0</b>
December	306.2	295.7	270.6	262.9			
<b>Monthly Average</b>	<b>324.7</b>	<b>305.1</b>	<b>285.6</b>	<b>266.3</b>			
<b>Jan-Nov Average</b>	<b>321.2</b>	<b>304.3</b>	<b>283.4</b>	<b>265.7</b>	<b>263.1</b>	<b>-18.1</b>	<b>-0.9</b>

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* US Airways' employment numbers were included with the network airlines prior to October 2007.

Beginning with October 2007, US Airways numbers' are combined with America West Airlines' numbers in the low-cost category.

Note: Percent changes and averages based on numbers prior to rounding.

**Table 9: Network Carrier Full-time Equivalent Employees\*, November 2003-2007\*\***  
**(Ranked by November 2007 FTEs)**  
**Numbers in thousands (000's)**

Rank		2003	2004	2005	2006	2007	Percent Change	
							2003-2007	2006-2007
1	<b>American</b>	79.7	78.8	75.0	73.1	73.3	<b>-8.0</b>	<b>0.2</b>
2	<b>United</b>	58.7	58.2	53.8	52.4	52.4	<b>-10.7</b>	<b>-0.03</b>
3	<b>Delta</b>	58.6	56.9	49.8	44.2	48.7	<b>-16.9</b>	<b>10.2</b>
4	<b>Continental</b>	34.2	34.4	32.8	34.6	36.1	<b>5.4</b>	<b>4.3</b>
5	<b>Northwest</b>	37.9	37.8	31.9	29.9	29.6	<b>-22.0</b>	<b>-1.2</b>
6	<b>Alaska</b>	10.0	9.4	9.0	9.4	9.9	<b>-1.0</b>	<b>4.7</b>
7	<b>US Airways</b>	26.7	24.8	20.2	19.4	N/A	<b>N/A</b>	<b>N/A</b>
	<b>Total</b>	<b>305.7</b>	<b>300.2</b>	<b>272.4</b>	<b>263.0</b>	<b>249.9</b>	<b>-18.3</b>	<b>-5.0</b>

**Source: Bureau of Transportation Statistics**

Note: Detail may not add to total due to rounding

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* US Airways' employment numbers were included with the network airlines prior to October 2007.

Beginning with October 2007, US Airways' numbers are combined with America West Airlines' numbers in the low-cost category.

Note: Percent changes based on numbers prior to rounding.

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**AIRLINE EMPLOYMENT PRESS RELEASE  
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**Table 10: Change in Low-Cost Airline Full-time Equivalent Employees\* from the Previous Year\*\***

Percent change compared to same month the previous year

Month	2004	2005	2006	2007
January	8.4	0.5	-5.3	4.5
February	6.9	0.6	-4.1	5.0
March	0.5	0.0	-3.0	4.4
April	0.6	-0.7	-2.2	5.7
May	0.8	-1.0	-2.1	5.3
June	1.5	-1.2	-2.0	5.3
July	2.3	-1.5	-2.6	5.9
August	1.1	-0.7	-0.8	5.3
September	0.7	-1.0	-0.4	6.0
October	-0.2	-1.2	0.8	34.6
<b>November</b>	0.5	-2.5	0.9	<b>35.3</b>
December	0.5	-1.4	1.4	

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* US Airways' employment numbers were included with the network airlines prior to October 2007.

Beginning with October 2007, US Airways' numbers are combined with America West Airlines' numbers in the low-cost category.

Note: Employment numbers in 2004 and 2005 for Independence Air, which changed its business model from a regional to low-cost carrier in mid-2004, are included with low-cost carriers. The airline discontinued flights on Jan. 5, 2006.

Note: Percent changes based on numbers prior to rounding.

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**AIRLINE EMPLOYMENT PRESS RELEASE  
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**Table 11: Low-Cost Carrier Full-time Equivalent Employees\* by Month\*\*  
Numbers in thousands (000's)**

	2003	2004***	2005***	2006	2007****	Percent Change	
						2003-2007	2006-2007
January	65.7	71.2	71.6	67.8	70.8	7.8	4.5
February	65.9	70.5	70.9	68.0	71.4	8.3	5.0
March	70.5	70.8	70.8	69.7	71.7	1.7	4.4
April	70.6	71.0	70.3	68.9	72.8	3.2	5.7
May	70.7	71.3	70.5	69.1	72.7	2.9	5.3
June	70.6	71.7	70.8	69.4	73.1	3.5	5.3
July	70.7	72.4	71.3	69.4	73.5	3.9	5.9
August	70.8	71.6	71.1	70.5	74.2	4.8	5.3
September	70.7	71.3	70.6	70.3	74.5	5.3	6.0
October	71.3	71.2	70.4	70.9	95.4	33.8	34.6
<b>November</b>	71.9	72.3	70.5	71.1	<b>96.2</b>	<b>33.7</b>	<b>35.3</b>
December	71.3	71.6	70.6	71.6			
<b>Monthly Average</b>	<b>69.6</b>	<b>71.3</b>	<b>70.9</b>	<b>69.2</b>			
<b>Jan-Nov Average</b>	<b>70.0</b>	<b>71.4</b>	<b>70.8</b>	<b>69.6</b>	<b>76.9</b>	<b>10.0</b>	<b>10.6</b>

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* US Airways' employment numbers were included with the network airlines prior to October 2007. Beginning with October 2007, US Airways' numbers are combined with America West Airlines' numbers in the low-cost category.

\*\*\* Employment numbers in 2004 and 2005 for Independence Air, which changed its business model from a regional to low-cost carrier in mid-2004, are included with low-cost carriers. The airline discontinued flights on Jan. 5, 2006.

\*\*\*\* Virgin America and SkyBus began reporting employment data in August 2007

Note: Percent changes and averages based on numbers prior to rounding.

Note: Detail may not add to total due to rounding.

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**AIRLINE EMPLOYMENT PRESS RELEASE**  
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**Table 12: Low-Cost Carrier Full-time Equivalent Employees,\* November 2003-2007\*\*  
(Ranked by November 2007 FTEs)**

Rank		2003	2004***	2005***	2006	2007****	Percent Change	
							2003-2007	2006-2007
1	<b>Southwest</b>	32,847	31,513	31,647	32,594	34,103	<b>3.8</b>	<b>4.6</b>
2	<b>US Airways</b>	N/A	N/A	N/A	N/A	32,799	<b>N/A</b>	<b>N/A</b>
3	<b>JetBlue</b>	5,193	6,607	8,297	9,575	10,113	<b>94.7</b>	<b>5.6</b>
4	<b>AirTran</b>	5,272	5,822	6,559	7,511	8,154	<b>54.7</b>	<b>8.6</b>
5	<b>Frontier</b>	3,353	4,072	4,100	4,535	5,247	<b>56.5</b>	<b>15.7</b>
6	<b>ATA</b>	7,637	6,001	3,814	2,475	2,352	<b>-69.2</b>	<b>-5.0</b>
7	<b>Spirit</b>	2,395	2,495	2,084	2,029	2,320	<b>-3.1</b>	<b>14.3</b>
8	<b>Virgin America</b>	N/A	N/A	N/A	N/A	721	<b>N/A</b>	<b>N/A</b>
9	<b>SkyBus</b>	N/A	N/A	N/A	N/A	362	<b>N/A</b>	<b>N/A</b>
10	<b>Independence</b>	4,127	4,358	2,386	N/A	N/A	<b>N/A</b>	<b>N/A</b>
11	<b>America West</b>	11,099	11,425	11,581	12,368	N/A	<b>N/A</b>	<b>N/A</b>
	<b>Total</b>	<b>71,923</b>	<b>72,293</b>	<b>70,468</b>	<b>71,087</b>	<b>96,170</b>	<b>33.7</b>	<b>35.3</b>

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* US Airways' employment numbers were included with the network airlines prior to October 2007. Beginning with October 2007, US Airways' numbers are combined with America West Airlines' numbers in the low-cost category.

\*\*\*Employment numbers in 2004 and 2005 for Independence Air, which changed its business model from a regional to low-cost carrier in mid-2004, are included with low-cost carriers. The carrier did not meet the standard for filing in previous years. The airline discontinued flights on Jan. 5, 2006.

\*\*\*\*Virgin America and SkyBus began reporting employment data in August 2007

N/A: Not applicable because carriers did not meet the standard for filing.

Note: Percent changes based on numbers prior to rounding.

Note: Detail may not add to total due to rounding.

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**AIRLINE EMPLOYMENT PRESS RELEASE  
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**Table 13: Change in Regional Airline Full-time Equivalent Employees\* from the Previous Year**

	Percent change compared to same month the previous year			
	2004**	2005***	2006	2007****
January	16.3	15.5	2.5	3.0
February	17.3	14.3	1.1	5.9
March	21.6	13.7	0.5	5.6
April	21.7	12.6	0.6	5.6
May	23.3	11.1	-0.6	7.2
June	24.9	11.0	-1.6	5.1
July	33.0	6.0	-0.8	4.8
August	31.6	5.1	-1.0	4.9
September	32.4	4.3	-0.3	5.2
October	33.0	2.7	0.6	5.5
<b>November</b>	31.0	2.1	2.4	<b>5.1</b>
December	29.3	1.8	3.4	

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* Mesa, Pinnacle and PSA began reporting employment numbers in 2004.

\*\*\* Republic, Shuttle America and GoJet reported for part of 2005.

\*\*\*\*Compass began reporting employment numbers in November 2007.

Note: Percent changes based on numbers prior to rounding.

**Table 14: Regional Carrier Full-time Equivalent Employees\* by Month  
Numbers in thousands (000's)**

	2004**	2005***	2006	2007****	Percent Change	
					2004-2007	2006-2007
January	48.3	55.8	57.2	58.9	22.0	3.0
February	48.9	55.9	56.6	59.9	22.4	5.9
March	49.6	56.4	56.7	59.9	20.7	5.6
April	50.3	56.6	56.9	60.1	19.6	5.6
May	51.2	56.9	56.5	60.6	18.3	7.2
June	51.9	57.6	57.0	59.9	15.3	5.1
July	54.3	57.6	57.1	59.9	10.2	4.8
August	55.0	57.8	57.2	60.2	9.5	5.2
September	55.2	57.6	57.4	60.7	9.9	5.6
October	55.8	57.4	57.7	61.2	9.7	6.1
<b>November</b>	55.6	56.8	58.1	61.1	<b>9.9</b>	<b>5.1</b>
December	55.3	56.3	58.2			
<b>Monthly Average</b>	<b>51.6</b>	<b>56.9</b>	<b>57.0</b>			
<b>Jan-Nov Average</b>	<b>52.4</b>	<b>56.9</b>	<b>57.1</b>	<b>60.2</b>	<b>14.9</b>	<b>5.4</b>

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* Mesa, Pinnacle and PSA began reporting employment numbers in 2004.

\*\*\* Republic, Shuttle America and GoJet reported for part of 2005.

\*\*\*\*Compass began reporting employment numbers in November 2007.

Note: Percent changes based on numbers prior to rounding.

**AIRLINE EMPLOYMENT PRESS RELEASE  
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**Table 15: Regional Carrier Full-time Equivalent Employees\*, November 2003-2007  
(Ranked by November 2007 FTEs)**

Rank		2003	2004	2005	2006	2007	Percent Change**	
							2003-2007	2006-2007
1	<b>SkyWest</b>	5,587	6,893	8,114	8,762	10,117	<b>81.1</b>	<b>15.5</b>
2	<b>American Eagle</b>	7,695	9,104	9,471	9,290	9,687	<b>25.9</b>	<b>4.3</b>
3	<b>ExpressJet</b>	5,669	6,363	6,405	6,843	7,819	<b>37.9</b>	<b>14.3</b>
4	<b>Comair</b>	5,687	6,024	6,500	6,154	6,224	<b>9.4</b>	<b>1.1</b>
5	<b>Atlantic Southeast</b>	5,470	5,767	5,573	5,727	4,280	<b>-21.8</b>	<b>-25.3</b>
6	<b>Horizon</b>	3,309	3,347	3,489	3,646	3,760	<b>13.6</b>	<b>3.1</b>
7	<b>Pinnacle</b>	N/A	2,554	2,972	3,153	3,514	<b>N/A</b>	<b>11.4</b>
8	<b>Mesa</b>	N/A	3,845	2,963	3,284	3,189	<b>N/A</b>	<b>-2.9</b>
9	<b>Mesaba</b>	2,958	3,197	3,288	2,516	2,915	<b>-1.5</b>	<b>15.9</b>
10	<b>Air Wisconsin</b>	2,760	3,719	2,225	2,331	2,213	<b>-19.8</b>	<b>-5.1</b>
11	<b>Executive</b>	1,866	1,606	1,710	1,627	1,697	<b>-9.1</b>	<b>4.3</b>
12	<b>PSA</b>	N/A	1,715	1,608	1,476	1,388	<b>N/A</b>	<b>-6.0</b>
13	<b>Trans States</b>	1,149	1,476	1,326	1,263	1,297	<b>12.9</b>	<b>2.7</b>
14	<b>Republic</b>	N/A	N/A	186	640	1,224	<b>N/A</b>	<b>91.3</b>
15	<b>Shuttle America</b>	N/A	N/A	750	1,110	1,100	<b>N/A</b>	<b>-0.9</b>
16	<b>Go Jet</b>	N/A	N/A	220	313	359	<b>N/A</b>	<b>14.7</b>
17	<b>Compass</b>	N/A	N/A	N/A	N/A	331	<b>N/A</b>	<b>N/A</b>
	<b>Total</b>	<b>42,150</b>	<b>55,606</b>	<b>56,796</b>	<b>58,135</b>	<b>61,109</b>	<b>18.6</b>	<b>5.1</b>

**Source: Bureau of Transportation Statistics**

\* Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.

\*\* Many regional carriers were not required to report employment numbers before 2003, so year-to-year comparisons involving regional carriers, or the total industry, are not appropriate for the years before 2003. The Percent Change 2003-2007 is based on the 10 carriers reporting in both years.

N/A: Not applicable because carriers did not meet the standard for filing.

Note: Detail may not add to total due to rounding.

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