



THE UNDER SECRETARY OF DEFENSE
3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

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ACQUISITION,
TECHNOLOGY
AND LOGISTICS

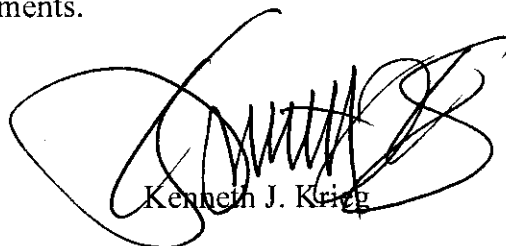
MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS,
ATTN: ACQUISITION EXECUTIVES
COMMANDER, U.S. SPECIAL OPERATIONS COMMAND
DIRECTOR, DEFENSE CONTRACT MANAGEMENT AGENCY
DIRECTOR, DEFENSE CONTRACT AUDIT AGENCY
DIRECTOR, DEFENSE LOGISTICS AGENCY
DIRECTOR, DEFENSE INTELLIGENCE AGENCY
DIRECTOR, DEFENSE THREAT REDUCTION AGENCY
DIRECTOR, MISSILE DEFENSE AGENCY
DIRECTOR, DEFENSE ADVANCED RESEARCH
PROJECTS AGENCY
DIRECTOR, NATIONAL SECURITY AGENCY

SUBJECT: Defense Contract Management Agency's Earned Value Management (EVM)
Roles and Responsibilities

Today's DoD acquisition environment demands the use of EVM as an objective measure of a program's performance from which informed management decisions can be made.

In the mid-1990s, the then Under Secretary of Defense for Acquisition and Technology designated the Defense Contract Management Agency (DCMA) as the DoD agency responsible for ensuring consistent application and interpretation of the Earned Value Management System (EVMS) guidelines and conducting all contractor management systems reviews to verify initial and ongoing compliance. I continue to recognize and support DCMA's role and have directed my staff to work with DCMA to formalize its designation as the Department's Executive Agent for EVMS as delineated in DoD Directive 5101.1, "DoD Executive Agent."

In addition, I consider each DoD Component accountable for the effective implementation of EVM on its contracts. I also consider each Component accountable for timely requests to DCMA for EVMS compliance reviews and for ensuring ongoing surveillance by DCMA. Finally, I consider each Component accountable for complying with the DoD EVM reporting requirements.



Kenneth J. Krieg



cc:

CHAIRMAN OF THE JOINT CHIEFS OF STAFF

DEPUTY UNDER SECRETARY OF DEFENSE (ACQUISITION AND TECHNOLOGY)

ASSISTANT SECRETARY OF DEFENSE (NETWORKS AND INFORMATION
INTEGRATION)

ASSISTANT TO THE SECRETARY OF DEFENSE (NUCLEAR AND CHEMICAL AND
BIOLOGICAL DEFENSE)

GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE

DIRECTOR, PROGRAM ANALYSIS AND EVALUATION

DIRECTOR, OPERATIONAL TEST AND EVALUATION

DIRECTOR, ADMINISTRATION AND MANAGEMENT

DIRECTOR, NATIONAL GEOSPATIAL-INTELLIGENCE AGENCY

DIRECTOR, NATIONAL RECONNAISSANCE OFFICE

DIRECTOR, ACQUISITION RESOURCES AND ANALYSIS

DIRECTOR, PORTFOLIO SYSTEMS ACQUISITION

DIRECTOR, DEFENSE PROCUREMENT AND ACQUISITION POLICY

DIRECTOR, SYSTEMS AND SOFTWARE ENGINEERING

PRESIDENT, DEFENSE ACQUISITION UNIVERSITY

CHAIRMAN, COST ANALYSIS IMPROVEMENT GROUP