

FINANCIAL & OPERATING STATEMENTS







Accounting Period 5, PFY 2003 December 28, 2002– January 24, 2003

Prepared by: Financial Reporting and Analysis

Highlights Accounting Period 5, FY 2003 (Millions)

	Accounting Period 5										Year-to-Date (September 7, 2002 - January 24, 2003)										
				Var. to										- • ·		Var. to					
Actual		Budget		Budget	% E	Budget		SPLY*	% SPLY			Actual		Budget		Budget	% B	udget		SPLY *	9
\$ 5,313.6	\$	5,419.9	[\$	- 106.3]	[- 2.0]	\$	5,051.8	5.2	Total Revenue	\$	27,506.4	\$	27,954.9	[\$	- 448.5]	[- 1.6]	\$	25,953.6	
 5,089.4		5,289.1		- 199.7		- 3.8		5,087.6	0.0	Total Expense		25,882.6		26,779.4		- 896.8		- 3.3		25,636.3	
\$ 224.2	\$	130.8	\$	93.4		-	\$	(- 35.8)	-	Income/(Loss)	\$	1,623.8	\$	1,175.5	\$	448.3		-	\$	317.3	
\$ 113.5	\$	152.0	\$	- 38.5		- 25.3	\$	127.3	- 10.8	Capital Commitments	\$	571.5	\$	654.7	\$	- 83.2		- 12.7	\$	562.9	
109.5		111.8		- 2.3		- 2.1		114.3	- 4.3	Total Work Hours		577.7		586.5		- 8.7		- 1.5		604.3	
15,648.0		15,783.1	[- 135.1]	[- 0.9]		15,527.1	0.8	Mail Volume		80,823.4		81,837.6	[- 1,014.2]	[- 1.2]		79,804.2	

[] = Unfavorable variance to budget

Note: Totals may not sum due to rounding. Note: Mail Volume numbers are preliminary numbers and are subject to change. *SPLY data may differ from previous reports due to subsequent adjustments.

Number Of:	Current Period	Last Period	SPLY
Post Offices	27,722	27,722	27.867
Postal Owned Vehicles In Use			1
Administrative	5,413	5,409	5,542
Operations	201,153	201,160	203,742
Possible Total Deliveries (000)	140,197	140,057	138,375
City Delivery Routes	165,515	165,480	168,317
Rural Routes	69,475	69,467	69,477
Career Employees (Excludes Inspector General)	743,646	745,100	769,587
Casual Employees	22,860	47,937	27,261
Transitional Employees	14,528	16,181	13,716

Statement of Income & Expense Accounting Period 5, FY 2003 (\$ Millions)

				Current P	eriod					Year-to-Date								
				Var. to			0011/#						.		Var. to			
	Actual	Budget	ł	Budget	% Buo	lget	SPLY*	% SPLY	J		Actual		Budget		Budget	% Budget	SPLY *	% SPLY
\$	5,309.8	\$ 5,417.6	[\$	- 107.8]	[-]	2.0]	\$ 5,049.6	5.2	Operating Revenue	\$	27,487.1	\$	27,940.0	[\$	- 452.9]	[- 1.6]	\$ 25,941.0	6.0
	4,935.9	 5,134.2	<u> </u>	- 198.3		3.9	 4,935.5	0.0	Operating Expense		25,106.8		25,997.6		- 890.8	- 3.4	 24,871.3	0.9
\$	373.9	\$ 283.4	\$	90.5		-	\$ 114.1	-	Income (Loss) From Operations	\$	2,380.3	\$	1,942.4	\$	437.9	-	\$ 1,069.7	-
	3.8	2.3		1.5	ŧ	53.4	2.2	75.3	Investment Income		19.3		14.9		4.4	29.5	12.6	53.6
	- 29.7	- 31.1		1.4	-	4.4	- 26.0	14.3	Interest Expense		- 156.6		- 162.6		6.0	- 3.7	- 134.5	16.4
_	- 123.8	 - 123.8	_	0.0		0.0	 - 126.1	- 1.8	Interest on Deferred Ret. Liabilities		- 619.2		- 619.2		0.0	0.0	 - 630.5	- 1.8
\$	224.2	\$ 130.8	\$	93.4		-	\$ (-35.8)	-	Income/(Loss)	\$	1,623.8	\$	1,175.5	\$	448.3	-	\$ 317.3	-

[]=Unfavorable variance to budget

Note: Totals may not sum due to rounding.

*SPLY data may differ from previous reports due to subsequent adjustments.

MAIL VOLUME - MAIL REVENUE (Data in Thousands) **CURRENT PERIOD** YEAR-TO-DATE AP 05 AP 05 AP 05 AP 05 FY 2003 FY 2002 % SPLY FY 2003 FY 2002 8,044,500 8,241,964 - 2.4 39,541,030 40,322,079 \$ 2,967,907 \$ 2,872,274 3.3 \$ 14,821,023 \$ 14,114,510 0.3689 0.3485 5.9 0.3748 0.3500 PRIORITY-MAIL 347,223 63,001 74,730 - 15.7 409,432 \$ 332,835 \$ 351,283 - 5.3 \$ 1,869,178 \$ 1,941,980 5.3832 5.2830 4.7007 12.4 4.7431 **EXPRESS MAIL** 4,010 4,471 - 10.3 21,318 23,214 63 158 61 617 1 0 343 758 3/1 069 ¢ ¢ ¢ ¢

% SPLY

- 1.9

5.0

7.1

- 15.2

- 3.7

13.5

- 8.2

VOLUME		4,010		4,471	- 10.3		21,310		23,214	- 0.2
REVENUE	\$	63,458	\$	64,647	- 1.8	\$	343,758	\$	341,968	0.5
REV/PC.		15.8249		14.4592	9.4		16.1252		14.7311	9.5
PERIODICALS										
VOLUME		750,532		742,175	1.1		3,617,810		3,769,053	- 4.0
REVENUE	\$	172,267	\$	156,778	9.9	\$	881,910	\$	839,239	5.1
REV/PC.		0.2295		0.2112	8.7		0.2438		0.2227	9.5
STANDARD MAIL										
VOLUME		6,594,485		6,271,803	5.1		36,279,757		34,248,315	5.9
REVENUE	\$	1,267,673	\$	1,131,938	12.0	\$	6,895,128	\$		12.1
REV/PC.	+	0.1922	•	0.1805	6.5	Ŧ	0.1901	*	0.1797	5.8
		0.1722		0.1000	0.0		0.1701		0.1777	0.0
PACKAGE SERVICES										
VOLUME		88,485		89,753	- 1.4		457,793		436,353	4.9
REVENUE	\$	175,176	\$	166,696	5.1	\$	950,341	\$	877,455	8.3
REV/PC.		1.9797		1.8573	6.6		2.0759		2.0109	3.2
INTERNATIONAL										
VOLUME		/0 /0/		// 775	2.0		275 247		200.277	27
	¢	68,696	¢	66,775	2.9	¢	375,247	¢	389,366	- 3.6
REVENUE	\$	119,826	\$	113,040	6.0	\$	666,091	\$	665,144	0.1
REV/PC.		1.7443		1.6928	3.0		1.7751		1.7083	3.9
ALL OTHER										
VOLUME		34,325		35,435	- 3.1		183,232		206,400	- 11.2
REVENUE	\$	140	\$	43		\$	451	\$	469	- 3.9
	•		Ŧ			Ŧ		•	107	•17
ALL MAIL										
VOLUME		15,648,035		15,527,107	0.8		80,823,410		79,804,213	1.3
REVENUE	\$	5,099,281	\$	4,856,698	5.0	\$	26,427,879	\$	24,934,075	6.0
REV/PC.		0.3259		0.3128	4.2		0.3270		0.3124	4.7

NOTE: Totals may not sum due to rounding.

CATEGORY

FIRST-CLASS VOLUME

REVENUE

REV/PC.

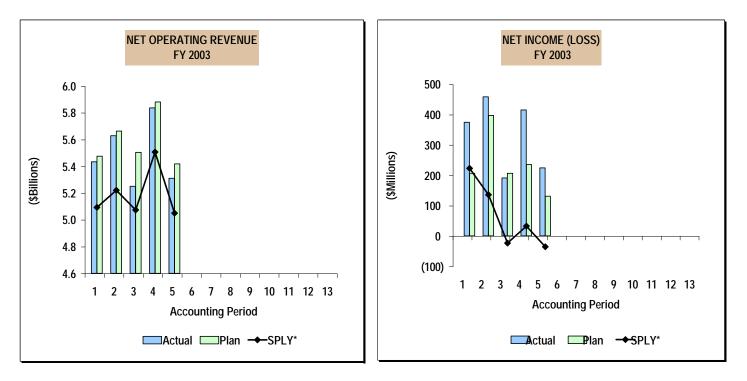
VOLUME

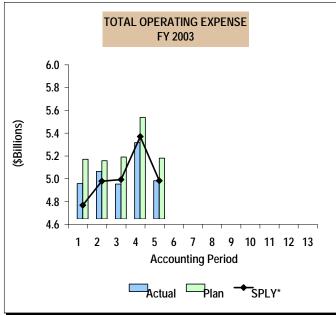
REV/PC.

VOLUME

REVENUE

NOTE: "This data reflects PRELIMINARY estimates of revenue, pieces and weight by mail class and are subject to change. Limits on available data and statistical variations due to sampling warrant that AP estimates be used with caution.





*SPLY data may differ from previous reports due to subsequent adjustments. See accompanying Notes to the Financial and Operating Statements beginning on page 16.

REVENUE BY SOURCE Accounting Period 5, FY 2003 (\$ Millions)

	С	Current Period					Y	/ear	to-Date		
	Actual		SPLY*	% SPLY			Actual		SPLY*	% SPLY	
\$	2,039.8	\$	1,979.1	3.1	Operating Revenue: Metered Postage	\$	10,070.2	\$	9,674.4	4.1	
	858.3		832.0	3.2	Stamps and Stamped Paper		4,856.8		4,614.5	5.3	
	1,184.6		1,067.2	11.0	Permit Imprint		6,491.7		5,801.8	11.9	
	170.8		154.8	10.3	Periodicals & Standard		874.1		831.6	5.1	
	81.4		73.6	10.7	Official Mail		358.8		349.3	2.7	
	740.6		738.1	0.3	Presort First-Class & Package Svc./Permit Imprint		3,737.8		3,668.8	1.9	
	62.6		57.9	8.2	Box Rents		286.5		266.6	7.4	
	14.2		17.7	- 19.8	Money Order Fees		72.1		81.7	- 11.8	
	155.0		125.5	23.5	Other	_	726.8		633.6	14.7	
\$	5,307.3	\$	5,045.9	5.2	Subtotal	\$	27,474.8	\$	25,922.3	6.0	
	2.5		3.7	- 34.2	Government Appropriation: Revenue Forgone	_	12.3	_	18.7	- 34.2	
\$	5,309.8	\$	5,049.6	5.2	Total Operating Revenue	\$	27,487.1	\$	25,941.0	6.0	
	3.8		2.2	75.3	Investment Income	_	19.3		12.6	53.6	
<u>\$</u>	<u>5,313.6</u>	<u>\$</u>	<u>5,051.8</u>	5.2	Total Revenue	<u>\$</u>	27,506.4	<u>\$</u>	25,953.6	6.0	

Note: Totals may not sum due to rounding.

*SPLY data may differ from previous reports due to subsequent adjustments.

						Accounting Period 5, FY 2003 (\$ Millions)						
	(Curre	nt Period						Yea	r-to-Date		
	Actual		Budget	%	Budget			Actual		Budget	%	Budget
\$	2,150.9	\$	2,203.3	[- 2.4]	Commercial Revenue Permit Revenue	\$	11,359.8	\$	11,457.7	[- 0.9]
\$	1,834.9 3,985.8	\$	1,914.3 4,117.6	[]	- 4.1] - 3.2]	Other Commercial Accounts Revenue Total Commercial Revenue	\$	8,805.6 20,165.4	\$	9, <u>386.3</u> 20,844.0	[]	- 6.2] - 3.2]
	1,027.4		1,031.2	[- 0.4]	Retail Revenue Retail Postage Revenue		5,931.3		5,738.0		3.4
	86.2		79.1		9.0	Retail Services Revenue		394.5		394.1		0.1
	10.9		8.6		26.2	Retail Products Revenue		62.7		47.3		32.6
<u>\$</u>	154.6 1,279.1	<u>\$</u>	147.3 1,266.2		5.0 1.0	Other Retail Channels Revenue Total Retail Revenue	\$	736.9 7,125.4	\$	743.6 6,923.0	[- 0.9] 2.9
\$	5,264.9	\$	5,383.8	[- 2.2]	Total Commercial & Retail Revenue	\$	27,290.8	\$	27,767.0	[- 1.7]
	42.4		31.3		35.5	Other Income		184.0		160.7		14.5
	2.5		2.5		0.0	Revenue Forgone	_	12.3		12.3		0.0
\$	5,309.8	\$	5,417.6	[- 2.0]	Total Operating Revenue	\$	27,487.1	\$	27,940.0	[- 1.6]
	3.8		2.3		63.4	Investment Income	_	19.3		14.9		29.5
<u>\$</u>	<u>5,313.6</u>	<u>\$</u>	<u>5,419.9</u>	[- 2.0]	Total Revenue	<u>\$</u>	27,506.4	<u>\$</u>	27,954.9	[- 1.6]

REVENUE BY CATEGORY

[]=Unfavorable variance to budget Note: Totals may not sum due to rounding.

EXPENSE ANALYSIS Accounting Period 5, FY 2003 (\$ Millions)

			Current F	Period						Year-to-	Date		
	Actual	Budget	Var. to Budget	% Budget	SPLY*	% SPLY		Actual	Budget	Var. to Budget	% Budget	SPLY *	% SPLY
\$	3,928.6	\$ 4,019.6	\$ - 91.0	- 2.3	\$ 3,914.8	0.4	Personnel Compensation	\$ 20,085.3	\$ 20,361.8	\$ - 276.5	- 1.4	\$ 19,681.4	2.1
							Non-Personnel Expense:						
	441.8	452.8	- 11.0	- 2.4	447.1	- 1.2	Transportation	2,034.1	2,133.7	- 99.6	- 4.7	2,101.3	- 3.2
	166.2	218.2	- 52.0	- 23.8	204.8	- 18.8	Supplies & Services	793.8	1,067.7	- 273.9	- 25.7	884.6	- 10.3
	399.3	443.6	- 44.3	- 10.0	368.8	8.3	Other	2,193.6	2,434.4	- 240.8	- 9.9	2,204.0	- 0.5
<u>\$</u>	1,007.3	<u>\$ 1,114.6</u>	<u>\$ - 107.3</u>	- 9.6	<u>\$ 1,020.7</u>	- 1.3	Subtotal	<u>\$ 5,021.5</u>	<u>\$ </u>	<u>\$ - 614.3</u>	- 10.9	<u>\$ 5,189.9</u>	- 3.2
\$	4,935.9	\$ 5,134.2	\$ - 198.3	- 3.9	\$ 4,935.5	0.0	Total Operating Expense	\$ 25,106.8	\$ 25,997.6	\$-890.8	- 3.4	\$ 24,871.3	0.9
	29.7	31.1	- 1.4	- 4.4	26.0	14.3	Interest Expense	156.6	162.6	- 6.0	- 3.7	134.5	16.4
	123.8	123.8	0.0	0.0	126.1	- 1.8	Interest on Deferred Ret. Liabilities	619.2	619.2	0.0	0.0	630.5	- 1.8
<u>\$</u>	5,089.4	<u>\$ 5,289.1 </u>	<u>\$ - 199.7</u>	- 3.8	<u>\$ 5,087.6 </u>	0.0	Total Expense	<u>\$ 25,882.6</u>	<u>\$ 26,779.4</u>	<u>\$-896.8</u>	- 3.3	<u>\$ 25,636.3</u>	1.0

[]=Unfavorable variance to budget

Note: Totals may not sum due to rounding.

*SPLY data may differ from previous reports due to subsequent adjustments.

					A	NALYSIS OF OPERATING EXP Accounting Period 5, FY 20	03	ËS						
						Personnel Compensation (\$ Millions)								
		Current	Period			(+				_	Year-to-l	Date		
		Var. to									Var. to			
Actual	Budget	Budget	% Budget	SPLY *	% SPLY	Total Compensation		Actual	Budget		Budget	% Budget	SPLY *	% SPLY
ф о <u>г</u> (• • • • •	* 10		* • • • •	1.0	Operations:	<u>,</u>	100.0	÷ 404				¢ 400.0	0.0
\$	\$ 26.4 854.0	\$-1.0 -17.8	- 3.8 - 2.1	\$ 24.9 853.9	1.9	-Support	\$	130.9 4,336.2	\$ 131 4,428		5 - 1.1 - 92.4	- 0.8 - 2.1	\$ 128.0 4,426.1	2.2 - 2.0
630.2 323.4	654.0 326.3	- 17.8	- 2.1 - 0.9	655.9 314.1	- 2.1 3.0	-Mail Processing -Rural Delivery		4,330.2 1,654.5	4,420 1,666		- 92.4 - 12.3	- 2.1 - 0.7	4,420.1	- 2.0 2.5
1,131.1	1,120.9	[10.2]		1,106.1	2.3	-City Delivery**		5,768.6	5,731		37.5]		5,500.3	4.9
81.5	82.0	- 0.5	- 0.7	79.6	2.3	-Vehicles Services		415.3	414		0.6]		407.6	1.9
204.2	210.4	- 6.2	- 2.9	196.0	4.2	-Plant & Equip Maint		1,032.7	1,056		- 24.0	- 2.3	993.0	4.0
546.9	556.1	- 9.2	- 1.7	554.0	- 1.3	-Customer Services		2,829.7	2,858		- 29.2	- 1.0	2,849.2	- 0.7
17.4	20.4	- 3.0	- 14.9	18.7	- 7.1	Finance		89.9	105	.0	- 15.1	- 14.4	96.9	- 7.2
23.6	25.3	- 1.7	- 6.8	23.2	1.5	Human Resources		119.9	125	.4	- 5.5	- 4.4	118.5	1.3
37.5	40.2	- 2.7	- 6.6	35.0	7.2	Customer Service & Sales		191.9	203		- 11.3	- 5.6	162.1	18.4
166.0	165.2	[0.8]		158.4	4.8	Administration		833.7	822		11.3]		784.4	6.3
122.0	168.1	- 46.0	- 27.4	142.1	- 14.2	Other Salaries & Benefits	-	655.9	774		- 118.9	- 15.3	979.5	- 33.0
\$ 3,515.3	\$ 3,595.2	\$ - 79.9	- 2.2	\$ 3,506.0	0.3	Total Salaries & Benefits	\$	18,059.1	\$ 18,319	.4	\$ - 260.3	- 1.4	\$ 18,059.8	- 0.0
119.8	119.8	- 0.0	- 0.0	78.3	52.9	Workers' Compensation		598.8	599	.2	- 0.4	- 0.1	392.1	52.7
7.7	7.7	0.0	0.0	6.8	12.8	Unemployment Compensation		38.4	38	.4	0.0	0.0	32.1	19.8
107.9	107.9	0.0	0.0	107.9	0.0	Deferred Retirement Cost		539.3	539	.3	0.0	0.0	539.6	- 0.1
69.3	69.3	0.0	0.0	69.3	0.0	CSRS Annuitant COLA		346.5	346	.5	0.0	0.0	346.3	0.1
89.4	89.4	0.0	0.0	80.5	11.0	Annuitant Health Benefits		447.1	447	.1	0.0	0.0	402.7	11.0
19.2	30.3	- 11.1	- 36.5	65.9	- 70.8	Other Compensation		56.1	71	.9	- 15.8	- 22.0	- 91.2	- 161.6
\$ 3,928.6	\$ 4,019.6	\$ - 91.0	- 2.3	\$ 3,914.8	0.4	Total Personnel Compensation	\$	20,085.3	\$ 20,361	8	\$ - 276.5	- 1.4	\$ 19,681.4	2.1

[]=Unfavorable variance to budget

Note: Totals may not sum due to rounding.

*SPLY data may differ from previous reports due to subsequent adjustments.

**The line formerly identified as Other Delivery has been renamed to better identify operations.

						Accounting Period 5, FY 200 (\$ Millions))3						
		Current I	Period]				Year-to-Da	ate		
Actual	Budget	Var. to Budget	% Budget	SPLY *	% SPLY	Description		Actual	Budget	Var. to Budget	% Budget	SPLY *	% SPLY
\$ 441.8	\$ 452.8	\$ - 11.0	- 2.4	\$ 447.1	- 1.2	Transportation	\$	2,034.1	\$ 2,133.7	\$ - 99.6	- 4.7	\$ 2,101.3	- 3.2
166.2	218.2	- 52.0	- 23.8	204.8	- 18.8	Supplies & Services		793.8	1,067.7	- 273.9	- 25.7	884.6	- 10.3
176.2	189.0	- 12.8	- 6.8	177.7	- 0.9	Depreciation		877.0	943.1	- 66.1	- 7.0	880.5	- 0.4
14.5	14.4	[0.2]	[1.2]	10.2	42.9	Rent		316.4	327.6	- 11.2	- 3.4	309.6	2.2
35.3	44.2	- 8.9	- 20.2	40.4	- 12.6	Fuel & Utilities		171.8	194.8	- 23.0	- 11.8	176.5	- 2.7
29.2	29.6	- 0.5	- 1.7	28.0	4.0	Rural Carrier Equip Maint Allowance		150.9	155.3	- 4.5	- 2.9	149.6	0.9
33.8	32.9	[0.9]	[2.7]	29.4	14.9	Vehicle Maintenance		163.3	158.5	[4.8]	[3.0]	150.3	8.7
35.7	30.3	[5.3]	[17.5]	27.2	30.9	Information Technology		132.3	216.7	- 84.4	- 38.9	132.2	0.1
10.3	29.8	- 19.6	- 65.6	7.8	30.9	Building Projects Expensed		50.8	81.1	- 30.3	- 37.4	55.7	- 8.9
5.8	5.4	[0.3]	[5.7]	5.3	8.6	Contract Job Cleaners		28.7	27.7	[1.0]	[3.6]	27.1	5.8
7.1	10.4	- 3.3	- 31.9	8.3	- 14.0	Travel & Relocation		47.5	50.1	- 2.6	- 5.2	42.1	12.9
18.7	16.6	[2.1]	[12.8]	20.9	- 10.7	Communications		64.6	74.8	- 10.2	- 13.6	65.4	- 1.3
6.4	6.2	[0.2]	[2.9]	6.2	3.8	Contract Stations		24.9	25.7	- 0.8	- 3.0	25.6	- 2.8
1.9	2.5	- 0.6	- 24.5	2.7	- 29.5	Printing		8.2	11.2	- 3.0	- 26.9	11.3	- 27.2
2.6	4.8	- 2.2	- 45.0	3.1	- 14.4	Training		16.5	27.6	- 11.1	- 40.2	18.3	- 9.9
4.6	4.1	[0.5]	[13.1]	3.9	17.3	Carfare & Tolls		21.9	22.6	- 0.7	- 3.2	22.6	- 3.0
1.4	3.0	- 1.6	- 52.2	2.6	- 43.7	Vehicle Hire		8.8	13.0	- 4.3	- 32.7	13.3	- 34.2
3.0	3.2	- 0.2	- 6.6	2.7	9.6	Accident Cost		16.3	15.9	[0.4]	[2.3]	16.0	1.5
- 1.4	- 3.6	[2.1]	[59.5]	- 2.5	42.1	Capitalized Interest		- 8.9	- 17.8	[9.0]	[50.4]	- 15.9	44.2
14.4	20.6	- 6.2	- 30.2	- 5.1	-	Miscellaneous		102.7	106.6	- 3.9	- 3.7	123.7	- 17.0
\$ 1,007.3	\$ 1,114.6	\$- 107.3	- 9.6	\$ 1,020.7	- 1.3	Total Other Operating Expenses	\$	5,021.5	\$ 5,635.8	\$- 614.3	- 10.9	\$ 5,189.9	- 3.2

ANALYSIS OF NON-PERSONNEL EXPENSES

[]=Unfavorable variance to budget *SPLY data may differ from previous reports due to subsequent adjustments.

	OF FINANCIAL F ng Period 5, FY (\$ Millions)		
Assets	January 24, 2003	December 27, 2002	September 30, 2002 *
Current Assets: Cash and cash equivalents _1/ U.S. Government securities, at amortized cost which approximates market Receivables:	\$	\$ 1,606 6	\$ 1,150 6
Foreign countries U.S. Government Other Less allowances	658 118 <u>215</u> 991 <u>116</u> 875	651 118 <u>212</u> 981 <u>115</u> 866	592 125 <u>192</u> 909 <u>112</u> 797
Supplies, advances and prepayments Total Current Assets	<u>317</u> 2,312	<u>321</u> 2,799	<u>327</u> 2,280
Other assets _2/	368	369	368
Property and equipment, at cost: Buildings Equipment Land Less allowances for depreciation	19,624 16,673 <u>2,782</u> 39,079 <u>16,991</u> 22,088	19,626 16,642 2,784 39,052 16,846 22,206	19,513 16,421 <u>2,776</u> 38,710 <u>16,401</u> 22,309
Construction in progress Leasehold improvements, net	1,150 <u>622</u> 23,860	1,163 592 23,961	1,223 <u>604</u> 24,136
Deferred Retirement Costs _3/ Total Assets	<u>33,070</u> <u>\$59,610</u>	<u>33,247</u> <u>\$60,376</u>	<u>32,231</u> <u>\$ 59,015</u>

_1/ Includes securities with maturities of 90 days or less in accordance with Statement of Financial Accounting Standards (SFAS) No. 95.

_2/ Appropriation receivable for revenue forgone.

_3/ Represents the Postal Service's deferred retirement liability for CSRS to OPM for increases in basic pay and annuitants' COLAs. Amounts applicable to future periods are capitalized as deferred retirement costs and amortized over 30 years for basic pay and 15 years for annuitants' COLAs.

* Audited year-end data

STATEMENT OF FIN Accounting Per (\$ Mill	riod 5,		ON			
Liabilities and Equities		uary 24, 2003	Dec	ember 27, 2002		ember 30, 2002 *
**Current Liabilities:						
Compensation and employees' benefits	\$	5,035	\$	4,892	\$	5,113
Estimated prepaid postage		1,507		1,505		1,500
Payables and accrued expenses:						
Foreign countries		828		795		748
U.S. Government		261		236		246
Other - Including Emergency Preparedness Appropriations		2,278		2,380		1,167
		3,367		3,411		2,161
Appropriation for free & reduced rate mail		22		24		0
Prepaid permit mail and box rentals		2,013		2,079		2,011
Outstanding postal money orders		802		794		986
Current portion of debt		951		1,151		3,815
Total Current Liabilities		13,697		13,856		15,586
Long-term debt, less current portion		6,524		7,300		7,300
Other Liabilities:						
Amounts payable for retirement benefits _3/		31,495		31,495		30,046
Workers' compensation claims		6,347		6,227		5,815
Employees' accumulated leave		1,812		1,970		2,088
Other		1,441		1,446		1,182
Total Other Liabilities		41,095		41,138		39,131
Capital Contributions of the US Government		3,034		3,034		3,034
Deficit Since Reorganization		- 4,740		- 4,952		- 6,036
Equity/Capital Deficiency		- 1,706		- 1,918		- 3,002
Total Liabilities and Equity	\$	<u>59,610</u>	<u>\$</u>	60,376	<u>\$</u>	<u>59,015</u>

_3/ Represents the Postal Service's deferred retirement liability for CSRS to OPM for increases in basic pay and annuitants' COLAs. Amounts applicable to future periods are capitalized as deferred retirement costs and amortized over 30 years for basic pay and 15 years for annuitants' COLAs.

* Audited year-end data

**Note: For reporting during the postal operating year (September 7, 2002 through September 5, 2003) certain salary and benefit impacts from the Compensation and employees' benefits line are shown in the Other Payables and accrued expenses line. For official end of the year reporting, this is reversed.

STATEMENT OF CASH FLOWS Fiscal Year 2003 (\$ Millions)		
For the Fiscal Year through January 24, 2003		
Cash flows from operating activities:		
Net income/(loss) (Government Fiscal Year Basis)	\$	1,296
Adjustments to reconcile net income/(loss) to net	Ψ	1,250
cash provided/(used) by operating activities:		
Depreciation and amortization		865
Increase/(decrease) in other liabilities		259
Increase/(decrease) in employees' accumulated leave		(276)
Increase/(decrease) in non-current workers'		()
compensation claims		532
Increase/(decrease) in retirement, net		610
Changes in current assets and liabilities:		
Increase/(decrease) in accrued compensation and benefits		(78)
Increase/(decrease) in deferred revenue		31
Increase/(decrease) in payables and accrued expenses		1,206
(Increase)/decrease in receivables		(78)
(Increase)/decrease in supplies, advances and prepayments		10
Increase/(decrease) in outstanding postal money orders		(184)
Net cash provided by operating activities		4,193
Cash flows from investing activities:		
Sale/(purchase) of U.S. Government securities, net		0
Purchase and sale of property and equipment, net		(589)
Net cash used in investing activities		(589)
Cash flows from financing activities:		
Increase/(decrease) in debt		(3,640)
(Increase)/decrease in other non-current assets		(0,0 4 0) 0
Net cash used by financing activities		(3,640)
Net (decrease)/increase in cash and cash equivalents		(36)
Cash and cash equivalents at beginning of period		(30) 1,150
Cash and cash equivalents at end of period	\$	1,114

CAPITAL INVESTMENTS FY 2003 (\$ Millions)

	COMMITMENTS						CASH OUTLAYS					
	A/P 5 Year-to-Date					A/P 5 Year-to-Date						
MAJOR CATEGORIES	A	CTUAL		PLAN SPLY		SPLY	ACTUAL		PLAN		SPLY	
CONSTRUCTION AND BUILDING PURCHASE	\$	12.7	\$	15.1	\$	10.1	\$	46.8	\$	86.0	\$	113.7
BUILDING IMPROVEMENTS		25.8		38.6		30.9		54.7		72.7		81.3
MAIL PROCESSING EQUIPMENT		443.7		459.5		423.1		267.2		215.4		528.0
VEHICLES		2.8		0.3		16.4		10.2		49.2		84.0
RETAIL EQUIPMENT		1.5		0.0		5.8		3.2		34.8		25.9
POSTAL SUPPORT EQUIPMENT		85.0		141.2		76.6		66.5		100.6		97.2
TOTAL COMMITMENTS/CASH OUTLAYS	\$	571.5	\$	654.7	\$	562.9	\$	448.7	\$	558.7	\$	930.2

RESOURCES ON ORDER (\$ Millions)						
MAJOR CATEGORIES	January 24, 2003	September 30, 2002				
CONSTRUCTION AND BUILDING PURCHASE BUILDING IMPROVEMENTS MAIL PROCESSING EQUIPMENT VEHICLES RETAIL EQUIPMENT POSTAL SUPPORT EQUIPMENT	\$ 95.3 105.9 1,125.9 138.4 39.2 	\$ 132.3 157.1 964.6 145.8 40.9 95.2				
TOTAL RESOURCES ON ORDER	\$ 1,617.7	\$ 1,535.9				

Note: Totals may not sum due to rounding.

Accounting Period 5, FY 2003 (Data in Thousands)										
Current Period					[Year-to-Date				
	Var. to						Var. to			
Actual	Budget	% Budget	SPLY *	% SPLY	Total Work Hours	Actual	Budget	% Budget	SPLY *	% SPLY
					Operations:					
633	- 25	- 3.9	646	- 2.1	-Support	3,426	- 29	- 0.9	3,475	- 1.4
26,765	- 970	- 3.5	28,870	- 7.3	-Mail Processing	143,315	- 4,849	- 3.3	154,904	- 7.5
12,128	- 169	- 1.4	12,636	- 4.0	-Rural Delivery	63,156	- 692	- 1.1	65,753	- 3.9
34,218	- 6	- 0.0	34,813	- 1.7	-City Delivery	179,511	[537]	[0.3]	182,331	- 1.5
2,379	- 33	- 1.4	2,439	- 2.5	-Vehicles Services	12,496	- 54	- 0.4	12,842	- 2.7
6,071	- 250	- 3.9	6,133	- 1.0	-Plant & Equip Maint	31,564	- 940	- 2.9	31,770	- 0.6
17,197	- 380	- 2.2	18,099	- 5.0	-Customer Services	90,997	- 1,313	- 1.4	95,595	- 4.8
479	- 81	- 14.6	536	- 10.7	Finance	2,560	- 428	- 14.3	2,858	- 10.4
607	- 41	- 6.3	622	- 2.4	Human Resources	3,227	- 153	- 4.5	3,308	- 2.5
1,067	- 90	- 7.8	1,047	1.9	Customer Service & Sales	5,640	- 371	- 6.2	5,043	11.8
4,833	[48]	[1.0]	4,808	0.5	Administration	25,287	[301]	[1.2]	25,143	0.6
3,074	- 311	- 9.2	3,699	- 16.9	Other	16,564	- 722	- 4.2	21,310	- 22.3
109,451	- 2,309	- 2.1	114,348	- 4.3	Total Work Hours	577,742	- 8,712	- 1.5	604,334	- 4.4

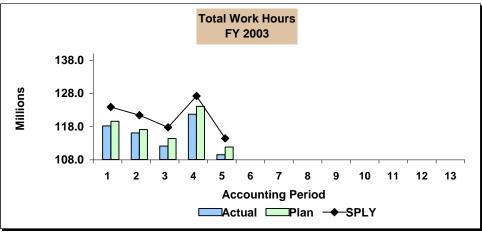
WORK HOURS & OVERTIME/SICK LEAVE RATIOS

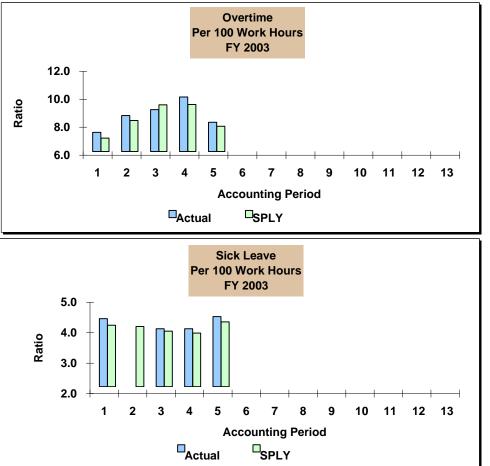
			Overtime			
Actual	Budget	SPLY		Actual	Budget	SPLY
8.1%	8.1%	7.8%	Overtime Ratio Per 100 Work Hours	8.6%	8.7%	8.4%
			Sick Leave			
Actual	Budget	SPLY		Actual	Budget	SPLY
4.3%		4.1%	Sick Leave Ratio Per 100 Work Hours	4.1%		4.0%

[]=Unfavorable variance to budget

Note: Totals may not sum due to rounding.

*SPLY data may differ from previous reports due to subsequent adjustments.





Accounting Period 5, FY 2003

Notes to the Financial and Operating Statements

Revenue - Pages 1, 2, 3, 4, 5 and 6

Current period, Total Revenue was 2.0% or \$106 million under plan. Commercial Revenue was 3.2% or \$132 million under plan. The biggest drivers of the Commercial Revenue plan under run were Customer Meters at \$87 million below, and First-Class Permit Imprint Mail at \$28 million below. Retail Postage at our retail outlets was \$3.8 million under plan, however, Total Retail Revenue was 1.0% or \$13 million over plan. Total Revenue grew by 5.2% or \$262 million over SPLY. The bulk of the increase to SPLY for total revenue was reflected in Permit Imprint and Metered Postage at \$117 million and \$61 million over, respectively. Also, contributing to this performance was the new postage rate structure implemented on June 30, 2002, which provided a 7.7% revenue increase across all mail categories.

Year-to-date (YTD), Total Revenue is \$449 million or 1.6% under plan. As compared to SPLY, Total Revenue has increased 6.0% fueled by a rate change on June 30, 2002. Most of the YTD plan under run, \$581 million, exists in Other Commercial Accounts. Of this amount, nearly \$596 million lies in Customer Meters. Compared to SPLY, YTD Total Revenue is 6.0% or \$1,553 million above. Permit Imprint, Metered Postage, and Stamps and Stamped Paper revenue combined are \$1.3 billion above SPLY.

Expenses - Pages 1, 2, 4, 7, 8 and 9

Total Expenses were \$200 million or 3.8% under plan. Both personnel and non-personnel costs were below plan. The biggest driver of the \$91 million underrun to plan in personnel costs was a continuation of cost containment activities.

Work hours were 2.1% below plan (see page 15) in both operational and non-operational areas. The biggest drivers of the \$107 million plan underrun in non-personnel costs, excluding Capitalized Interest expense, were Supplies and Services, Building Projects Expenses, Depreciation, and Transportation which were \$52 million, \$20 million, \$13 million, and \$11 million below plan, respectively.

YTD, Total Expenses were \$897 million or 3.3% below plan. Most of the YTD plan underrun lies in Supplies and Services, \$274 million below; Transportation, \$100 million below; Information Technology, \$84 million below; and Depreciation, \$66 million below. Supply Chain Management, our Advanced Computing Environment and general belt tightening have assisted in this area. City Delivery personnel compensation is \$38M above plan resulting from an increase in City Delivery work hour usage, 0.5 million hours more than planned partially spurred by the continuation in the growth of delivery points.

Accounting Period 5, FY 2003

Notes to the Financial and Operating Statements

Mail Volume and Revenue - Page 3

Total Mail Volume for Accounting Period 5, Fiscal Year (FY) 2003, was 0.8% or 0.1 billion pieces above SPLY. All classes of mail, except First-Class, Priority Mail, and Express Mail were above their Accounting Period 5, FY 2002, levels.

The total mail revenue for Accounting Period 5, FY 2003 YTD was 6.0% above that reported during the same period last year (SPLY). Also, contributing to this performance was the new postage rate structure implemented on June 30, 2002, which provided a 7.7% revenue increase across all mail categories.

Capital Commitments - Pages 1 and 13

The Fiscal Year capital commitments for AP 5 YTD, FY 2003 were \$571.5 million compared to a plan of \$654.7 million. This represents an underrun of about \$83.2 million or 12.7%. The single largest commitment made thus far in FY 2003 was \$315 million for the Automated Package Processing Systems project which has a projected return on investment of 24.4%.

The cash outlays were \$448.7 million versus a plan of \$558.7 million, representing a \$110.0 million underrun to plan.

Work Hours - Pages 1, 14 and 15

Total work hours for the accounting period were 2.3 million hours below plan and 4.9 million hours below same period last year. A major contributor to the under run to same period last year was Mail Processing, which was 2.1 million hours less than SPLY. This reduction is all across the entire mail processing function, including automated, mechanized and manual distribution; remote barcoding operations; platform and indirect operations; and supervision. These reductions are a direct result of cost containment and efficiency improvement activities outlined in the Transformation Plan, as well as capturing work hours as a result of decreasing workload. In the coming accounting periods, adjustments will be made to field budgets reflecting a continued projection of decreased workload.

Additionally, Other Work Hours, relating to Limited Duty, Rehabilitation and Headquarters General Management hours, played a major role. It should be noted that Other Work Hours were 0.6 million hours below same period last year. These hours are now accounted for in the Customer Service and Sales line.

Total work hours for AP 5 YTD were reduced 26.6 million hours or 4.4% below SPLY. This reduction in work hours reflects the continuation of cost containment activities through the installation of more efficient mail processing equipment and other efficiency improvements. To date, Mail Processing work hours have been reduced 11.6 million hours below same period last year.

The AP 5 Overtime Ratio of 8.1, which was on target to budget and above SPLY, was mostly influenced by the increase in Delivery Services overtime, 7.4% above SPLY. This was driven by an increase in delivery points and fewer career employees than last year.