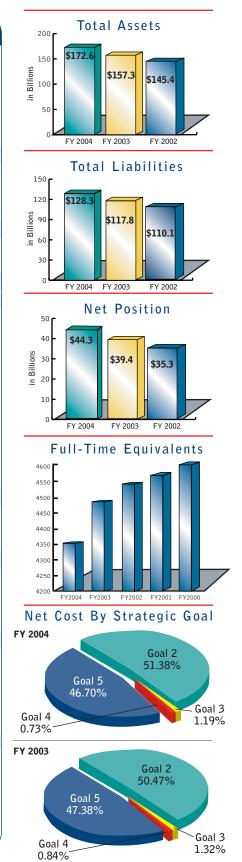
Archived Information

Financial Details

Financial Summary

	6 Change 004/2003	FY 2004	FY 2003	FY 2002
At End of Year				
Condensed Balance Sheet Data				
Fund Balance with Treasury	+15%	\$ 66,371	\$ 57,908	\$ 52,116
Credit Program Receivables	+7%	104,966	97,965	91,706
Accounts Receivable	-15%	155	183	264
Other	-7%	1,117	1,202	1,280
Total Assets	+10%	\$ 172,609	\$ 157,258	\$ 145,367
Treasury Debt for Loan Programs	+5%	\$ 96,649	\$ 92,018	\$ 89,782
Other Intragovernmental Liabilities	-27%	6,051	8,249	6,089
Liabilities for Loan Guarantees Other Liabilities	+51% +6%	23,329	15,432	11,679
	+6%	2,246	2,124	2,534
Total Liabilities		128,275	117,823	110,084
Unexpended Appropriations	+8% -34%	47,285	43,931	39,121
Cumulative Results of Operations	- '	(2,951)	(4,497)	(3,838)
Total Net Position	+12%	44,334	39,435	35,283
Total Liabilities and Net Position	+10%	\$ 172,609	\$ 157,258	\$ 145,367
Full-Time Equivalents				
Office of Postsecondary Education	+1%	229.0	227.0	227.7
Office of Federal Student Aid	-3%	1,068.0	1,095.4	1,155.5
Office of Elementary & Secondary Education		178.0	222.2	257.2
Office of English Language Acquisition	-3%	44.0	45.4	47.1
Office of Special Ed & Rehab Services	-0%	355.0	356.4	362.0
Office of Vocational & Adult Education	+2%	118.0	116.2	118.0
Institute of Education Sciences	-28%	171.0	238.8	294.6
Office of Innovation and Improvement	+46%	88.0	60.3	-
Office of Safe and Drug-Free Schools	+49%	49.0	32.8	-
National Assessment Governing Board	-11% +3%	11.0	12.4	13.0
National Institute for Literacy Subtotal	+5% -4%	15.0	14.5	14.7
		2,326.0	2,421.4	2,489.8
Administrative	+1% -3%	1,110.0	1,104.5	1,076.5
Office for Civil Rights Office of Inspector General	-5% -5%	655.0 268.0	672.2 280.9	698.1 275.9
Total	-3%	4,359.0	4,479.0	4,540.3
For the Year	-J /6	4,557.0	4,479.0	4,540.5
Statement of Net Cost				
Total Cost	+7%	¢ 70 107	¢ /F 227	¢ EE 022
Earned Revenue	+1%	\$ 70,187 (6,564)	\$ 65,327 (6,523)	\$ 55,923 (6,157)
	+8%			
Total Net Cost of Operations	+0 /0	\$ 63,623	\$ 58,804	\$ 49,766
Net Cost by Strategic Goal ¹	.100/	¢ 22 / 07	¢ 20 (70	NI/A
Goal 3 Dayslan Cafe Calcada and Strong Character	+10%	\$ 32,687	\$ 29,679	N/A
Goal 4 Transforms Education into Evidence Record Field	= 0 /	756 467	776 491	N/A
Goal 4 Transform Education into Evidence-Based Fiel Goal 5 Enhance Quality of and Access to Postseconda		407	491	N/A
and Adult Education	+7%	29,712	27,858	N/A
	+8%	\$ 63,622	\$ 58,804	\$ -
Net Cost Percentages by Strategic Goal ¹				
Goal 2 Improve Student Achievement	+2%	51.38%	50.47%	N/A
Goal 3 Develop Safe Schools and Strong Character		1.19%	1.32%	N/A
Goal 4 Transform Education into Evidence-Based Fiel		0.73%	0.84%	N/A
Goal 5 Enhance Quality of and Access to Postseconda and Adult Education	-1%	46.70%	47.38%	N/A
and Addit Education The Department's Strategic Goals were developed in fiscal year 2				



From the Chief Financial Officer

The *Performance and Accountability Report* for fiscal year (FY) 2004 presents, to the Administration and the public, the status of the Department of Education's program performance and fiscal operations. This document is the principal report produced by the Department delineating our improvements and progress for this year.

The Department recognizes the importance of public disclosure and accountability to the American taxpayer. This *Performance and Accountability Report* is a demonstration of our commitment to fulfill our fiduciary and reporting responsibilities.

I am pleased to present the U.S. Department of Education's financial statements for FY 2004 as a part of this report. For the third consecutive year, our independent



public accounting firm, Ernst & Young LLP, selected by our Inspector General, issued an unqualified or "clean" opinion on the Department's consolidated financial statements. This outcome is the best possible audit result and ensures that the reader can have confidence that the financial statements fairly state the Department's financial position.

The financial statements fairly present the Department's financial position and were prepared in accordance with standards developed by the Federal Accounting Standards Advisory Board and accounting principles generally accepted in the United States. These statements are presented in the format required by the Office of Management and Budget and the Government Management Reform Act of 1994.

We continue to strive for excellence in the financial management of the Department of Education as illustrated throughout this *Performance and Accountability Report*. In FY 2004, the Department had no material weaknesses. The Department continues its efforts to correct our two reportable conditions. To address the reportable condition noted in FY 2003 by our auditors regarding Credit Reform, the Department established a working group to study, analyze, and rectify the issues. Further, steps were taken to improve the controls surrounding information systems. This important work will be completed in FY 2005.

The Department accomplished three significant achievements in FY 2004: (1) the FY 2003 *Performance and Accountability Report* won the Certificate of Excellence in Accountability Reporting Award, (2) the Department achieved "Green" status in Financial Management on the President's Management Scorecard, and (3) the Department received the Alexander Hamilton Award for our use of technology relating to treasury management. These achievements are recognition of the Department's commitment to continually strive for excellence.

Jack Martin

Chief Financial Officer

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November 12, 2004

Principal Financial Statements

Limitations of Financial Statements

Management has prepared the accompanying financial statements to report the financial position and operational results for the U.S. Department of Education for fiscal years 2004 and 2003 pursuant to the requirements of Title 31 of the United States Code, section 3515(b).

While these statements have been prepared from the books and records of the Department in accordance with generally accepted accounting principles (GAAP) for federal entities and the formats prescribed by OMB Bulletin 01-09, Form and Content of Agency Financial Statements, these statements are in addition to the financial reports used to monitor and control budgetary resources, which are prepared from the same books and records.

The statements should be read with the understanding that they represent a component of the U.S. Government, a sovereign entity. One implication of this is that the liabilities presented herein cannot be liquidated without the enactment of appropriations, and ongoing operations are subject to the enactment of future appropriations.

Principal Financial Statements

United States Department of Education Consolidated Balance Sheet As of September 30, 2004 and 2003

(Dollars in Millions)

	Fiscal Year 2004	Fiscal Year 2003
Assets:		
Intragovernmental:		
Fund Balance with Treasury (Note 2)	\$ 66,371	\$ 57,908
Accounts Receivable (Note 5)	3	4
Other Intragovernmental Assets	17	27
Total Intragovernmental	66,391	57,939
Cash and Other Monetary Assets (Note 3)	1,040	1,108
Accounts Receivable, Net (Note 5)	152	179
Credit Program Receivables, Net (Note 4)	104,966	97,965
General Property, Plant and Equipment, Net (Note 6)	21	28
Other Assets	39	39
Total Assets	\$172,609	\$ 157,258
Liabilities:		
Intragovernmental:		
Accounts Payable	\$ 14	\$ 14
Treasury Debt (Note 7)	96,649	92,018
Guaranty Agency Federal and Restricted Funds Due to Treasury (Note 3)	1,040	1,107
Payable to Treasury (Note 8)	4,993	7,023
Other Intragovernmental Liabilities (Note 9)	4	105
Total Intragovernmental	102,700	100,267
Accounts Payable	485	286
Accrued Grant Liability (Note 11)	1,361	1,366
Liabilities for Loan Guarantees (Note 4)	23,329	15,432
Federal Employee and Veterans' Benefits (Note 10)	19	22
Other Liabilities (Note 9)	381	450
Total Liabilities (Note 10)	\$128,275	\$ 117,823
Commitments and Contingencies (Note 18)		
Net Position:		
Unexpended Appropriations (Note 12)	\$ 47,285	\$ 43,931
Cumulative Results of Operations (Note 12)	(2,951)	(4,496)
Total Net Position	\$ 44,334	\$ 39,435
Total Liabilities and Net Position	\$172,609	\$ 157,258

United States Department of Education Consolidated Statement of Net Cost For the Years Ended September 30, 2004 and 2003

(Dollars in Millions)

Hadram Costs	Fiscal Year 2004	Fiscal Year 2003
Program A (Enhancement of Postsecondary and Adult Education)		
Intragovernmental Gross Costs Less: Intragovernmental Earned Revenue	\$ 6,376 1,627	\$ 6,627
Intragovernmental Net Costs	4,749	1,535 5,092
Gross Costs with the Public Less: Earned Revenues from the Public	28,167 4,812	26,060 4,972
Net Costs with the Public Program A Total Net Cost	23,355 \$28,104	21,088 \$26,180
Program B (Creation of Student Achievement, Culture of Achievement and Safe		•
Intragovernmental Gross Costs	\$ 174	\$ 152
Less: Intragovernmental Earned Revenue	103	8
Intragovernmental Net Costs	71	144
Gross Costs with the Public Less: Earned Revenues from the Public	21,933	20,128
Net Costs with the Public	21,933	20,128
Program B Total Net Cost	\$22,004	\$20,272
Program C (Transformation of Education)		
Intragovernmental Gross Costs	\$ 77	\$ 31
Less: Intragovernmental Earned Revenue	4	6
Intragovernmental Net Costs	73	25
Gross Costs with the Public	578	632
Less: Earned Revenues from the Public	14	
Net Costs with the Public	564	632
Program C Total Net Cost	\$ 637	\$ 657
Program D (Special Education and Program Execution)		
Intragovernmental Gross Costs	\$ 34	\$ 19
Less: Intragovernmental Earned Revenue	4	2
Intragovernmental Net Costs	30	17
Gross Costs with the Public Less: Earned Revenues from the Public	12,848	11,678
Net Costs with the Public	12,848	11,678
Program D Total Net Cost	\$12,878	\$11,695
otal Program Net Costs	\$63,623	\$58,804
et Cost of Operations (Note 17)	\$63,623	\$58,804

United States Department of Education Consolidated Statement of Changes in Net Position For the Years Ended September 30, 2004 and 2003

(Dollars in Millions)

	Fiscal Year 2004		Fiscal Year 2003	
	Cumulative Results	Unexpended Appropriations	Cumulative Results	Unexpended Appropriations
Beginning Balance	\$ (4,496)	\$43,931	\$ (3,838)	\$39,121
Prior Period Adjustments	Ψ (4,470)	Ψ+J, /J±	ψ (5,050)	\$28
Beginning Balance, As Adjusted	(4,496)	43,931	(3,838)	39,149
Budgetary Financing Sources				
Appropriations Received		\$72,091		\$67,792
Other Adjustments (+/-)		(981)		(1,049)
Appropriations Used	\$ 67,756	(67,756)	\$ 61,961	(61,961)
Nonexpenditure Financing Sources - Transfers-Out	(4)		(4)	
Other Financing Sources				
Imputed Financing	32		30	
Adjustments to Financing Sources (+/-)	(2,616)		(3,841)	
Total Financing Sources	\$ 65,168	\$ 3,354	\$ 58,146	\$ 4,782
Net Cost of Operations (+/-)	\$(63,623)		\$(58,804)	
Ending Balances (Note 12)	\$ (2,951)	\$47,285	\$ (4,496)	\$43,931

United States Department of Education Combined Statement of Budgetary Resources For the Years Ended September 30, 2004 and 2003

(Dollars in Millions)

	Fiscal Year 2004		Fiscal Year 2003	
Dudwotowy Docoureos	Budgetary	Non-Budgetary Credit Reform Financing Accounts	Budgetary	Non-Budgetary Credit Reform Financing Accounts
Budgetary Resources:				
Budget Authority: Appropriations Received Borrowing Authority Net Transfers Other	\$72,090	\$ 1 22,483	\$67,776	\$ 16 21,766
Unobligated Balance: Beginning of Period	5,329	9,766	4,682	7,805
Spending Authority From Offsetting Collections: Earned Collected Receivable From Federal Sources	5,250	37,716 4	5,387 (70)	32,978
Change in Unfilled Customer Orders Advance received (Collected) Without advance from Federal Sources	(34) (5)		55 76	
Subtotal Recoveries of Prior Year Obligations Permanently Not Available	\$ 5,211 1,587 (6,575)	\$37,720 3,047 (18,893)	\$ 5,448 1,277 (6,225)	\$32,978 269 (17,471)
Total Budgetary Resources (Note 14)	\$77,642	\$54,124	\$72,958	\$45,363
Status of Budgetary Resources:				
Obligations Incurred: (Note 14) Direct Reimbursable Subtotal	\$75,306 91 \$75,397	\$38,996 \$38,996	\$67,549 82 \$67,631	\$35,597 \$35,597
Unobligated Balance: Apportioned Unobligated Balance Not Available	655 1,590	948 14,180	2,981 2,346	396 9,370
Total Status of Budgetary Resources	\$77,642	\$54,124	\$72,958	\$45,363
Relationship of Obligations to Outlays:				
Obligated Balance, Net, Beginning of Period Obligated Balance, Net, End of Period:	\$42,419	\$ 8,399	\$38,961	\$ 6,812
Accounts Réceivable Unfilled customer orders from Federal Sources Undelivered Orders Accounts Payable	(3) (71) 46,468 1,753	(2) 7,666 124	(3) (76) 40,744 1,755	8,382 16
Outlays: Disbursements Collections Subtotal	68,087 (5,217) \$62,870	36,557 (37,716) \$ (1,159)	62,890 (5,443) \$57,447	33,741 (32,978) \$ 763
Less: Offsetting Receipts Net Outlays (Note 14)	\$62,819	\$ (1,159)	\$57,403	\$ 763

United States Department of Education Consolidated Statement of Financing For the Years Ended September 30, 2004 and 2003

(Dollars in Millions)

Resources Used to Finance Activities Budgetary Resources Obligated \$103,228 \$103		Fiscal Year 2004	Fiscal Year 2003
Dobligations Incurred (Note 14) \$1.14,393 \$1.03,228 Less: Spending Authority from Offsetting Collections & Recoveries 47,565 39,972 Dobligations Net of Offsetting Collections and Recoveries 66,629 66,225 Less: Offsetting Receipts 651 (444 Net Obligations 66,629 (63,300) The Resources 66,629 (63,300) Transfers in/Out Without Reimbursement (+/-) Imputed Financing From Costs Absorbed by Others (32) (30) Net Other Resources Used to Finance Activities (32) (30) Total Resources Used to Finance Activities (66,911) (63,3300) Total Resources Used to Finance Activities (66,911) (63,3300) Resources Used to Finance Rems Not Part of Net Cost of Operations (66,911) (63,3300) Resources Used to Finance Rems Not Part of Net Cost of Operations (66,911) (63,3300) Change in Budgetary Resources Obligated for Goods, Services and Benefits (72) (1,258) (1,258) Ordered but not Yet Provided (+/-) (1,258			
Debigations Net of Offsetting Collections and Recoveries	Obligations Incurred (Note 14)		
Transfers In/Out Without Reimbursement (+/-) Imputed Financing From Costs Absorbed by Others Resources Used to Finance Activities (32) (30) Notal Resources Used to Finance Activities (32) (30) Total Resources Used to Finance Activities (66,911) (63,330) Resources Used to Finance Items Not Part of Net Cost of Operations Change in Budgetary Resources Obligated for Goods, Services and Benefits Ordered but not Yet Provided (+/-) (80,09) (5,251) Resources that Fund Expenses Recognized in Prior Period (Note 15) (21) (12) (12) Resources Used to Finance the Acquisition of Fixed Assets, or Increase/Decrease Liabilities for Loan Guarantees or Credit Program Receivables, Net including Allowances for Subsidy (35,339) (31,786) Other Resources Used to Finance the Acquisition of Fixed Assets, or Increase/Decrease Liabilities for Loan Guarantees or Credit Program Receivables, Net in the Cost of Operations (31,145) (28,065) Total Resources Used to Finance the Net Cost of Operations (31,145) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations (40,20) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations (40,20) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations (40,20) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations (40,20) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations (40,20) (28,065) Total Resources Used to Finance the Net Cost of Operations (40,20) (28,065) Total Resources In the Current Period (31,145) (28,065) Total Resources In the Current Period (31,145) (28,065) Total Components of the Net Cost of Operations that Will Not Require or Generating Resources in Future Periods (1,559) (1,318) Total Components of the Net Cost of Operations that Will Require or Generate Resources in Future Periods (4,76) (1,760) (1,760) (1,760) Components Not Requiring or Generating Resources Depreciation and Amortization or Generating Resources Depreciation and	Obligations Net of Offsetting Collections and Recoveries	(66,828)	(63,256)
Net Other Resources Used to Finance Activities \$ (66,911) \$ (63,330) Resources Used to Finance Items Not Part of Net Cost of Operations Change in Budgetary Resources Obligated for Goods, Services and Benefits Ordered but not Yet Provided (4/-) \$ (4,809) \$ (5,251) Resources that Fund Expenses Recognized in Prior Period (Note 15) 213 (1,258) Credit Program Collections Which Increase/Decrease Liabilities for Loan Guarantees, or Credit Program Receivables, Net including Allowances for Subsidy 35,339 31,786 Other (72) Resources Used to Finance the Acquisition of Fixed Assets, or Increase/Decrease Liabilities for Loan Guarantees or Credit Program Receivables, Net including Allowances for Subsidy 35,339 31,786 Other (72) Resources Used to Finance the Acquisition of Fixed Assets, or Increase/Decrease Liabilities for Loan Guarantees or Credit Program Receivables, Net in the Current or Prior Period (31,145) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations \$ (402) \$ (2,860) Total Resources Used to Finance the Net Cost of Operations \$ (66,509) \$ (60,470) Components of the Net Cost of Operations that Will Not Require or Generate Resources in the Current Period Components Requiring or Generating Resources in Future Periods Increase in Annual Leave Liability \$ (30) \$ (26) Upward/Downward Restimates of Credit Subsidy Expense (1,559) (1,318) Increase in Exchange Revenue Receivable from the Public (1,559) (1,318) Other (4/-) Other (4/-) (Note 15) (1,318) Components Not Requiring or Generating Resources Depreciation and Amortization (\$ 1,797 \$ 1,933 Other (4/-) (Note 15) (1,567) Total Components of the Net Cost of Operations that Will Not Require or Generate Resources of the Net Cost of Operations that Will Not Require or Generate Resources of the Net Cost of Operations that Will Not Require or Generate Resources of the Net Cost of Operations that Will Not Require	Other Resources	\$ (66,879)	\$ (63,300)
Resources Used to Finance Items Not Part of Net Cost of Operations Change in Budgetary Resources Obligated for Goods, Services and Benefits Ordered but not Yet Provided (+/-) Resources that Fund Expenses Recognized in Prior Period (Note 15) 1213 1(1,258) Credit Program Collections Which Increase/Decrease Liabilities for Loan Guarantees, or Credit Program Receivables, Net including Allowances for Subsidy 35,339 31,786 Other Resources Used to Finance the Acquisition of Fixed Assets, or Increase/Decrease Liabilities for Loan Guarantees or Credit Program Receivables, Net in the Current or Prior Period (31,145) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations (31,145) (28,065) Total Resources Used to Finance the Net Cost of Operations (31,145) (28,065) Total Resources Used to Finance the Net Cost of Operations (66,509) (60,470) Components of the Net Cost of Operations that Will Not Require or Generate Resources in the Current Period Components Requiring or Generating Resources in Future Periods Increase in Annual Leave Liability (30) (30) (30) (30) (30) (30) (30) (30)			
Change in Budgetary Resources Obligated for Goods, Services and Benefits Ordered but not Yet Provided (+/-) Resources that Fund Expenses Recognized in Prior Period (Note 15) 213 (1,258) Credit Program Collections Which Increase/Decrease Liabilities for Loan Guarantees, or Credit Program Receivables, Net including Allowances for Subsidy 35,339 31,786 Other (72) Resources Used to Finance the Acquisition of Fixed Assets, or Increase/Decrease Liabilities for Loan Guarantees or Credit Program Receivables, Net including Allowances for Subsidy 35,339 31,786 Other (31,145) (72) Resources Used to Finance the Acquisition of Fixed Assets, or Increase/Decrease Liabilities for Loan Guarantees or Credit Program Receivables, Net in the Current or Prior Period (31,145) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations (40,20) (40,20) (40,20) Components of the Net Cost of Operations that Will Not Require or Generate Resources in the Current Period Components Requiring or Generating Resources in Future Periods Increase in Annual Leave Liability (30) (26) Upward/Downward Reestimates of Credit Subsidy Expense (1,559) (1,318) Increase in Exchange Revenue Receivable from the Public (1,070) (1,088) Other (+/-) (1,020) (1,038) Other (+/-) (1,020) (1,038) Other (+/-) (1,020) (1,038) Components Not Requiring or Generating Resources Depreciation and Amortization (1,070) (1,088) Depreciation and Amortization (1,070) (1,088) Total Components of the Net Cost of Operations that Will Not Require or Generate Resources in Future Periods (1,070) (1,088) Total Components of the Net Cost of Operations that Will Not Require or Generate Resources of Future Periods (1,070) (1,088) Total Components of the Net Cost of Operations that Will Not Require or Generate Resources of Future Periods (1,070) (1,070) Total Components of the Net Cost of Operations that Will Not Require or Generate Resources (1,070) (1,070)	Total Resources Used to Finance Activities	\$ (66,911)	\$ (63,330)
Guarantees, or Credit Program Receivables, Net including Allowances for Subsidy Other Resources Used to Finance the Acquisition of Fixed Assets, or Increase/Decrease Liabilities for Loan Guarantees or Credit Program Receivables, Net in the Current or Prior Period (31,145) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations (31,145) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations (66,509) (60,470) Components of the Net Cost of Operations that Will Not Require or Generate Resources in the Current Period Components Requiring or Generating Resources in Future Periods Increase in Annual Leave Liability (1,559) (1,318) Increase in Exchange Revenue Receivable from the Public (1,559) (1,1318) Increase in Exchange Revenue Receivable from the Public (1,070) (1,088) Other (+/-) Total Components of the Net Cost of Operations that Will Require or Generate Resources in Future Periods Components Not Requiring or Generating Resources Depreciation and Amortization (1,797) Total Components of the Net Cost of Operations that Will Not Require or Generate Resources Total Components of the Net Cost of Operations that Will Not Require or Generate Resources Total Components of the Net Cost of Operations that Will Not Require or Generate Resources Total Components of the Net Cost of Operations that Will Not Require or Generate Resources Total Components of the Net Cost of Operations that Will Not Require	Change in Budgetary Resources Obligated for Goods, Services and Benefits Ordered but not Yet Provided (+/-)		
Resources Used to Finance the Acquisition of Fixed Assets, or Increase/Decrease Liabilities for Loan Guarantees or Credit Program Receivables, Net in the Current or Prior Period (31,145) (28,065) Total Resources Used to Finance Items Not Part of the Net Cost of Operations \$ (402) \$ (2,860) Total Resources Used to Finance the Net Cost of Operations \$ (66,509) \$ (60,470) Components of the Net Cost of Operations that Will Not Require or Generate Resources in the Current Period Components Requiring or Generating Resources in Future Periods Increase in Annual Leave Liability \$ (30) \$ (26) Upward/Downward Reestimates of Credit Subsidy Expense (1,559) (1,318) Increase in Exchange Revenue Receivable from the Public 1,070 1,088 Other (+/-) 41 (11) Total Components of the Net Cost of Operations that Will Require or Generate Resources in Future Periods \$ (478) \$ (267) Components Not Requiring or Generating Resources Depreciation and Amortization \$ 1,797 \$ 1,933 Other (+/-) (Note 15) \$ 1,567 Total Components of the Net Cost of Operations that Will Not Require or Generate Resources \$ 3,364 \$ 1,933 Total Components of the Net Cost of Operations that Will Not Require		35,339	31,786
Total Resources Used to Finance Items Not Part of the Net Cost of Operations Total Resources Used to Finance the Net Cost of Operations Components of the Net Cost of Operations that Will Not Require or Generate Resources in the Current Period Components Requiring or Generating Resources in Future Periods Increase in Annual Leave Liability Upward/Downward Reestimates of Credit Subsidy Expense Increase in Exchange Revenue Receivable from the Public Other (+/-) Total Components of the Net Cost of Operations that Will Require or Generate Resources in Future Periods Components Not Requiring or Generating Resources Depreciation and Amortization Other (+/-) (Note 15) Total Components of the Net Cost of Operations that Will Not Require or Generate Resources Total Components of the Net Cost of Operations that Will Not Require or Generate Resources Total Components of the Net Cost of Operations that Will Not Require or Generate Resources \$ 1,797 \$ 1,933 Total Components of the Net Cost of Operations that Will Not Require or Generate Resources \$ 3,364 \$ 1,933	Resources Used to Finance the Acquisition of Fixed Assets, or Increase/Decrease Liabilities for Loan Guarantees or Credit Program Receivables, Net	(31,145)	
Components of the Net Cost of Operations that Will Not Require or Generate Resources in the Current Period Components Requiring or Generating Resources in Future Periods Increase in Annual Leave Liability \$ (30) \$ (26) Upward/Downward Reestimates of Credit Subsidy Expense (1,559) (1,318) Increase in Exchange Revenue Receivable from the Public 1,070 1,088 Other (+/-) 41 (11) Total Components of the Net Cost of Operations that Will Require or Generate Resources in Future Periods \$ (478) \$ (267) Components Not Requiring or Generating Resources Depreciation and Amortization \$ 1,797 \$ 1,933 Other (+/-) (Note 15) \$ 1,567 Total Components of the Net Cost of Operations that Will Not Require or Generate Resources \$ 3,364 \$ 1,933 Total Components of the Net Cost of Operations that Will Not Require	Total Resources Used to Finance Items Not Part of the Net Cost of Operations		
Generate Resources in the Current Period Components Requiring or Generating Resources in Future Periods Increase in Annual Leave Liability \$ (30) \$ (26) Upward/Downward Reestimates of Credit Subsidy Expense (1,559) (1,318) Increase in Exchange Revenue Receivable from the Public 1,070 1,088 Other (+/-) 41 (11) Total Components of the Net Cost of Operations that Will Require or Generate Resources in Future Periods \$ (478) \$ (267) Components Not Requiring or Generating Resources Depreciation and Amortization \$ 1,797 \$ 1,933 Other (+/-) (Note 15) 1,567 Total Components of the Net Cost of Operations that Will Not Require or Generate Resources \$ 3,364 \$ 1,933 Total Components of the Net Cost of Operations that Will Not Require	Total Resources Used to Finance the Net Cost of Operations	\$ (66,509)	\$ (60,470)
Increase in Annual Leave Liability \$ (30) \$ (26) Upward/Downward Reestimates of Credit Subsidy Expense (1,559) (1,318) Increase in Exchange Revenue Receivable from the Public 1,070 1,088 Other (+/-) 41 (11) Total Components of the Net Cost of Operations that Will Require or Generate Resources in Future Periods \$ (478) \$ (267) Components Not Requiring or Generating Resources Depreciation and Amortization \$ 1,797 \$ 1,933 Other (+/-) (Note 15) \$ 1,567 Total Components of the Net Cost of Operations that Will Not Require or Generate Resources \$ 3,364 \$ 1,933 Total Components of the Net Cost of Operations that Will Not Require	·		
or Generate Resources in Future Periods \$ (478) \$ (267) Components Not Requiring or Generating Resources Depreciation and Amortization \$ 1,797 \$ 1,933 Other (+/-) (Note 15) \$ 1,567 Total Components of the Net Cost of Operations that Will Not Require or Generate Resources \$ 3,364 \$ 1,933 Total Components of the Net Cost of Operations that Will Not Require	Increase in Annual Leave Liability Upward/Downward Reestimates of Credit Subsidy Expense Increase in Exchange Revenue Receivable from the Public	(1,559) 1,070	(1,318) 1,088
Depreciation and Amortization \$1,797 \$1,933 Other (+/-) (Note 15) \$1,567 Total Components of the Net Cost of Operations that Will Not Require or Generate Resources \$3,364 \$1,933 Total Components of the Net Cost of Operations that Will Not Require		\$ (478)	\$ (267)
or Generate Resources \$ 3,364 \$ 1,933 Total Components of the Net Cost of Operations that Will Not Require	Depreciation and Amortization	. ,	\$ 1,933
		\$ 3,364	\$ 1,933
		\$ 2,886	\$ 1,666
Net Cost of Operations (Note 17) \$ (63,623) \$ (58,804)	Net Cost of Operations (Note 17)	\$ (63,623)	\$ (58,804)