GOAL UNDER DEVELOPMENT

These companies are developing their corporate-wide inventory in preparation of setting an aggressive greenhouse gas reduction goal.

Aggregate Industries Air Products and Chemicals. Inc. Alcan Aluminum Corporation Alcatel-Lucent Alticor Inc. American Airlines American Packaging Corporation American Water Ash Grove Cement Co. Autodesk Barrett Outdoor Communications, Inc. Belkin Benziger Family Winery Berry Plastics Corp. Best Worldwide Chauffeured Transportation Bluebonnet Electric Cooperative Boise Cascade California Limousine **Capital One Financial Corporation** Carlisle Construction Materials **Classique Limousines Clements Environmental** CLS Nevada Coca-Cola Enterprises Company Car & Limousine ConAgra Foods Conestoga-Rovers & Associates CSX Transportation, Inc. Cytec Industries Inc. **DuBois Chemicals** Duke Energy Ecolab Empire CLS Evelyn Hill Inc. Fetter Printing Co. Fetzer Vineyards Fleet Transportation, LLC Freescale Semiconductor, Inc. FXFOWLE Architects. PC Genesis Microchip Inc. Genworth Financial Genzyme Corporation Grand Canvon North Rim, LLC Greenstar North America GT Environmental Finance, LLC GXS Hallmark Engineers Harbec Plastics Harrah's Entertainment Honeywell Inc.

Hormel Foods Corp. HydroPoint Data Systems, Inc. Invitrogen Corporation Irwin Hodson Press Jackson National Life Insurance Company Kellogg Company Kimberly-Clark Corporation Kohl's Department Stores **Kroenke Sports Enterprises** L.L. Bean, Inc. Lafarge North America Inc. Lake County Press Lexmark International, Inc. Limited Brands, Inc. Luxury Limousines of Sacramento Mantria Corporation Meredith Corporation MHTN Architects, Inc. Mohawk Fine Papers Inc. Monadnock Paper Mills, Inc. MOSAIC MTC Limousine & Corporate Coach, Inc. MWH Global, Inc. National Geographic Society Navistar, Inc. NCR Corporation **News Corporation** Niagara Conservation Nicholas Earth Printing, LLC NiSource Inc. Nortel Novartis Corporation **Novelis Corporation** Office Depot One Boston Place, LLC OneSky Jets **OSRAM SYLVANIA** Pall Corporation Partners Executive Transportation PHH Arval Pizza Fusion Potomac-Hudson Engineering, Inc. PrintFast, LLC PRIZIM, Inc. Progressive Environmental & Safety Publix Super Markets, Inc. Pure & Gentle Soap Pure Luxury Transportation Puronics, Incorporated Ram Offset

Random House, Inc. Rizco Desian Rockwell Automation Rockwell Collins, Inc Royal Coachman Worldwide Schering-Plough Corp. Scout Real Estate Capital, LLC Sid Richardson Carbon and Energy Company SKF USA Inc. Smithfield Foods, Inc. **STERIS Corporation** Stora Enso North America Corp. Syngenta Target Corporation Tate Access Floors TechLaw, Inc. Tenneco Teradata Corporation The CarbonNeutral Company The Clorox Company The Dow Chemical Company The Estée Lauder Companies Inc. The Hartford The Inter-American Development Bank The John Roberts Company The Mosaic Company The Sherwin-Williams Co. The Tidewater Group Tiffany & Co. Trane True Manufacturing Co Inc. **Tualatin Valley Water District** Tyson Foods, Inc. Union Bank of California University Corporation for Atmospheric Research UPS. Inc. **U.S.** Forest Service U.S. Steel Corporation VF Outdoor, Inc. Virgin America Wafertech L.L.C. Wells Fargo Western States Envelope Co. WhiteWave Foods Co Whole Foods Market Wilton Armetale WRScompass Yahoo! Inc.

United States Environmental Protection



3M achieved its initial goal by reducing total U.S. GHG emissions by 60 percent from 2002 to 2007.

Advanced Micro Devices, Inc. pledges to reduce global GHG emissions by 33 percent per manufacturing index from 2006 to 2010. AMD achieved its initial goal by reducing global GHG emissions by 53 percent per manufacturing index from 2002 to 2006.

American Electric Power pledges to reduce total U.S. GHG emissions by 6 percent from 2001 to 2010. American Electric Power achieved its initial goal by reducing total U.S. GHG emissions by 4 percent from 2001 to 2006.

Baxter International Inc. pledges to reduce total U.S. GHG emissions by 5 percent from 2005 to 2012. Baxter achieved its initial goal by reducing U.S. GHG emissions by 27 percent per unit of production value from 2000 to 2005.

Caterpillar Inc. pledges to reduce total global GHG emissions by 3 percent from 2006 to 2015. Caterpillar achieved its initial goal by reducing global GHG emissions by 28 percent per dollar revenue from 2002 to 2006.

FPL Group, Inc. achieved its initial goal by reducing U.S. GHG emissions by 21 percent per kWh from 2001 to 2007.

General Motors Corporation pledges to reduce total North American GHG emissions by 40 percent from 2000 to 2010. General Motors achieved its initial goal by reducing

GOAL ACHIEVERS These companies have demonstrated corporate climate change leadership by achieving a significant greenhouse gas reduction of leadership by achieving a significant greenhouse gas reduction goal.

> total North American GHG emissions by 23 percent from 2000 to 2005.

Hasbro, Inc. achieved its initial goal by reducing total U.S. GHG emissions by 43 percent from 2000 to 2007.

IBM Corporation pledges to reduce total global GHG emissions by 7 percent from 2005 to 2012. IBM achieved its initial goal by reducing total global energy-related GHG emissions by an average of 6 percent per year and PFC emissions by 58 percent from 2000 to 2005.

Mack Trucks, Inc. pledges to reduce U.S. GHG emissions by 12 percent per unit produced from 2007 to 2012. Mack Trucks achieved its initial goal by reducing U.S. GHG emissions by 32 percent per unit produced from 2003 to 2007.

National Renewable Energy Laboratory pledges to reduce total U.S. GHG emissions by 75 percent from 2005 to 2009. NREL achieved its initial goal by reducing U.S. GHG emissions by 10 percent per square foot from 2000 to 2005.

Pfizer Inc. pledges to reduce total global GHG emissions by 20 percent from 2007 to 2012. Pfizer achieved its initial goal by reducing global GHG emissions by 43 percent per million dollars of revenue from 2000 to 2007

Roche Group U.S. Affiliates pledges to reduce total U.S. GHG emissions by 15 percent from 2001 to 2010. Roche achieved its initial goal by reducing total U.S. GHG emissions by 11 percent from 2001 to 2006

Climate Leaders is an EPA industry-government partnership that provides guidance and recognition to companies developing long-term climate change strategies. Through program participation, companies create a credible record of their accomplishments, reduce their impact on the global environment, and identify themselves as corporate climate leaders.



CLIMATE LEADERS SETTING THE STANDARD IN GREENHOUSE GAS MANAGEMENT

Partnership Directory

SC Johnson pledges to reduce total U.S. GHG emissions by 8 percent from 2005 to 2010. SC Johnson achieved its initial goal by reducing total U.S. GHG emissions by 17 percent from 2000 to 2005.

St. Lawrence Cement pledges to reduce global GHG emissions by 20 percent per ton of cementitious product from 2000 to 2012. St. Lawrence Cement achieved its initial goal by reducing global GHG emissions by 16 percent per ton of cementitious product from 2000 to 2006.

Sun Microsystems, Inc. pledges to reduce total global GHG emissions by 20 percent from 2007 to 2012. Sun Microsystems achieved its initial goal by reducing total U.S. GHG emissions by 23 percent from 2002 to 2007.

United Technologies Corporation pledges to reduce total global GHG emissions by 12 percent from 2006 to 2010. United Technologies achieved its initial goal by reducing global GHG emissions by 46 percent per dollar revenue from 2001 to 2006.

Xerox Corporation pledges to reduce total global GHG emissions by 25 percent from 2002 to 2012. Xerox achieved its initial goal by reducing total global GHG emissions by 18 percent from 2002 to 2006.



GOAL SETTERS

These companies have committed to an aggressive greenhouse gas reduction goal.

3Degrees pledges to achieve net zero U.S. GHG emissions by 2007 and maintain that level through 2012.

Abbott pledges to reduce total U.S. GHG emissions by 2 percent from 2006 to 2011

ACE Group of Companies pledges to reduce global GHG emissions by 8 percent per employee from 2006 to 2012.

Agilent Technologies pledges to reduce total global GHG emissions by 10 percent from 2006 to 2011.

Alcoa Inc. pledges to reduce total U.S. GHG emissions by 4 percent from 2008 to 2013.

Anheuser-Busch Companies, Inc. pledges to reduce total U.S. GHG emissions by 5 percent from 2005 to 2010.

Applied Materials, Inc. pledges to reduce total global GHG emissions by 20 percent from 2006 to 2012.

Ball Corporation pledges to reduce U.S. GHG emissions by 16 percent per production index from 2002 to 2012.

Baltimore Aircoil Company pledges to reduce U.S. GHG emissions by 15 percent per ton of steel processed from 2004 to 2009.

Bank of America Corporation pledges to reduce total U.S. GHG emissions by 9 percent from 2004 to 2009.

Best Buy Co., Inc. pledges to reduce U.S. GHG emissions by 8 percent per square foot from 2005 to 2012.

Boise Paper pledges to reduce total U.S. GHG emissions by 10 percent from 2004 to 2014.

Burt's Bees, Inc. pledges to reduce U.S. GHG emissions by 35 percent per dollar sales from 2006 to 2011.

California Portland Cement Company pledges to reduce U.S. GHG emissions by 9 percent per production index from 2003 to 2012.

Calpine pledges to reduce U.S. GHG emissions by 4 percent per megawatt hour from 2003 to 2008.

Campbell Soup Company pledges to reduce U.S. GHG emissions by 12 percent per adjusted case of product from 2005 to 2010.

Casella Waste Systems, Inc. pledges to reduce total U.S. GHG emissions by 10 percent from 2005 to 2012.

Cherokee Investment Partners pledges to achieve net zero U.S. GHG emissions by 2007 and maintain that level through 2011.

Cisco Systems, Inc. pledges to reduce total global GHG emissions by 25 percent from 2007 to 2012.

Citigroup Inc. pledges to reduce total global GHG emissions by 10 percent from 2005 to 2011

Codding Enterprises pledges to reduce U.S GHG emissions by 50 percent per square foot from 2005 to 2010.

Conservation Services Group pledges to achieve net zero U.S. GHG emissions by 2006 and maintain that level through 2010.

Continuum pledges to reduce U.S. GHG emissions by 25 percent per square foot from 2007 to 2012.

Coors Brewing Company pledges to reduce U.S. GHG emissions by 12 percent per production index from 2005 to 2010.

Cummins Inc. pledges to reduce global GHG emissions by 25 percent per dollar revenue from 2005 to 2010.

Deere & Company pledges to reduce global GHG emissions by 25 percent per dollar revenue from 2005 to 2014.

Dell Inc. pledges to reduce global GHG emissions by 15 percent per dollar revenue from 2007 to 2012, and to achieve net zero global GHG emissions by 2008 and maintain that level through 2012.

DPR Construction, Inc. pledges to reduce U.S. GHG emissions by 25 percent per employee from 2007 to 2015.

DuPont Company pledges to reduce total global GHG emissions by 15 percent from 2004 to 2015.

EarthColor pledges to reduce U.S. GHG emissions by 40 percent per dollar sales from 2006 to 2012.

Eastman Kodak Company pledges to reduce total global GHG emissions by 10 percent from 2002 to 2008.

Ecoprint pledges to achieve net zero U.S. GHG emissions by 2006 and maintain that level through 2010.

EMC Corporation pledges to reduce U.S. GHG emissions by 8 percent per square foot from 2005 to 2012.

Entergy Corporation pledges to reduce total U.S. GHG emissions by 20 percent from 2000 to 2010.

Exelon Corporation pledges to reduce total U.S. GHG emissions by 8 percent from 2001 to 2008.

Fairchild Semiconductor pledges to reduce U.S. GHG emissions by 30 percent per manufacturing index from 2003 to 2010.

First Environment, Inc. pledges to achieve net zero U.S. GHG emissions by 2008.

Frito-Lav, Inc. pledges to reduce U.S. GHG emissions by 14 percent per pound of production from 2002 to 2010.

Gap Inc. pledges to reduce U.S. GHG emissions by 11 percent per square foot from 2003 to 2008.

General Electric Company pledges to reduce total global GHG emissions by one percent from 2004 to 2012.

Green Mountain Energy Company pledges to achieve net zero U.S. GHG emissions by 2005 and maintain that level through 2009.

Haworth, Inc. pledges to reduce U.S. GHG emissions by 20 percent per dollar sales from 2004 to 2009.

Holcim (US) Inc. pledges to reduce U.S. GHG emissions by 12 percent per ton of cement from 2000 to 2008.

HSBC - North America pledges to reduce total U.S. GHG emissions by 10 percent from 2005 to 2010.

Intel Corporation pledges to reduce global GHG emissions by 30 percent per production unit from 2004 to 2010.

Interface, Inc. pledges to reduce U.S. GHG emissions by 15 percent per unit of production from 2001 to 2010.

International Paper pledges to reduce total U.S. GHG emissions by 15 percent from 2000 to 2010.

Johnson & Johnson pledges to reduce total U.S. GHG emissions by 14 percent from 2001 to 2010.

Johnson Controls, Inc. pledges to reduce U.S. GHG emissions by 30 percent per dollar revenue from 2002 to 2012.

Lincus, Incorporated pledges to reduce U.S. GHG emissions by 30 percent per square foot from 2006 to 2011.

Lockheed Martin Corporation pledges to reduce U.S. GHG emissions by 30 percent per dollar revenue from 2001 to 2010.

LSI Corporation pledges to reduce total U.S. GHG emissions by 15 percent from 2007 to 2012.

Marriott International, Inc. pledges to reduce U.S. GHG emissions by 6 percent per available room from 2004 to 2010.

Melaver, Inc. pledges to achieve net zero U.S. GHG emissions by 2006 and maintain that level through 2009.

Merck & Co., Inc. pledges to reduce total global GHG emissions by 12 percent from 2004 to 2012.

Miller Brewing Company pledges to reduce U.S. GHG emissions by 18 percent per barrel of production from 2001 to 2006.

Millipore Corporation pledges to reduce total global GHG emissions by 20 percent from 2006 to 2011.

North Bay Construction pledges to reduce total U.S. GHG emissions by 20 percent from 2005 to 2010.

NVIDIA Corporation pledges to reduce U.S. GHG emissions by 9 percent per square foot of non-data center space and 9 percent in PUE for data centers from 2007 to 2012.

Oracle Corporation pledges to reduce U.S. GHG emissions by 6 percent per square foot from 2003 to 2010 for all non-data center space and to purchase 5 percent green power for data centers.

Owens Corning pledges to reduce U.S. GHG emissions by 25 percent per unit of production from 2006 to 2012.

PepsiCo pledges to reduce U.S. GHG emissions by 25 percent per ton of production from 2006 to 2015.

Petaluma Poultry pledges to reduce total U.S. GHG emissions by 20 percent from 2006 to 2011

PPG Industries, Inc. pledges to reduce total global GHG emissions by 10 percent from 2006 to 2011.

PSEG pledges to reduce U.S. GHG emissions by 18 percent per kWh from 2000 to 2008.

Quad/Graphics Inc. pledges to reduce U.S. GHG emissions by 25 percent per page printed from 2003 to 2013.

Raytheon Company pledges to reduce U.S. GHG emissions by 33 percent per dollar revenue from 2002 to 2009.

Sandy Alexander pledges to reduce U.S. GHG emissions by 11 percent per dollar revenue from 2006 to 2012.

Shaklee Corporation pledges to maintain net zero U.S. GHG emissions from 2006 to 2009.

2005 to 2010.

Sprint pledges to reduce total U.S. GHG emissions by 15 percent from 2007 to 2017.

Staples, Inc. pledges to reduce total U.S. GHG emissions by 7 percent from 2001 to 2010.

2004 to 2009

Sonoma Wine Company pledges to reduce total U.S. GHG emissions by 15 percent from

Steelcase Inc. pledges to reduce U.S. GHG emissions by 40 percent per dollar sales from

Sterling Planet, **Inc.** pledges to achieve net zero U.S. GHG emissions by 2006 and maintain that level through 2010.

STMicroelectronics pledges to reduce U.S. GHG emissions by 50 percent per manufacturing unit from 2000 to 2010.

Tetra Tech EM Inc. pledges to reduce total U.S. GHG emissions by 20 percent from 2006 to 2011.

The Boeing Company pledges to reduce total U.S. GHG emissions by 1 percent from 2007 to 2012.

The Collins Companies pledges to reduce total U.S. GHG emissions by 18 percent from 2000 to 2010.

The Tower Companies pledges to achieve net zero U.S. GHG emissions by 2008 and maintain that level through 2012.

The World Bank pledges to reduce total U.S. GHG emissions by 7 percent from 2006 to 2011.

Thomas Rutherfoord, Inc. pledges to reduce U.S. GHG emissions by 7 percent per employee from 2006 to 2012.

Travelers Companies pledges to reduce total U.S. GHG emissions by 7 percent from 2006 to 2011.

Turner Construction Company pledges to reduce total U.S. GHG emissions by 5 percent from 2006 to 2011.

Unilever pledges to reduce global GHG emissions by 25 percent per ton of production from 2004 to 2012.

Volvo Trucks North America, Inc. pledges to reduce U.S. GHG emissions by 20 percent per truck produced from 2003 to 2010.

