

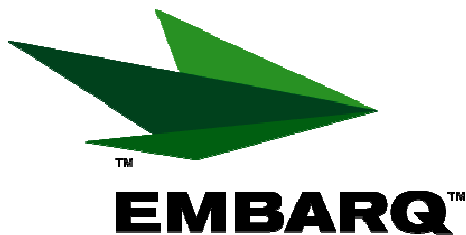
# Targeting and USF Reform

*Dr. Brian K. Staihr*

*Regulatory Economist – Embarq*

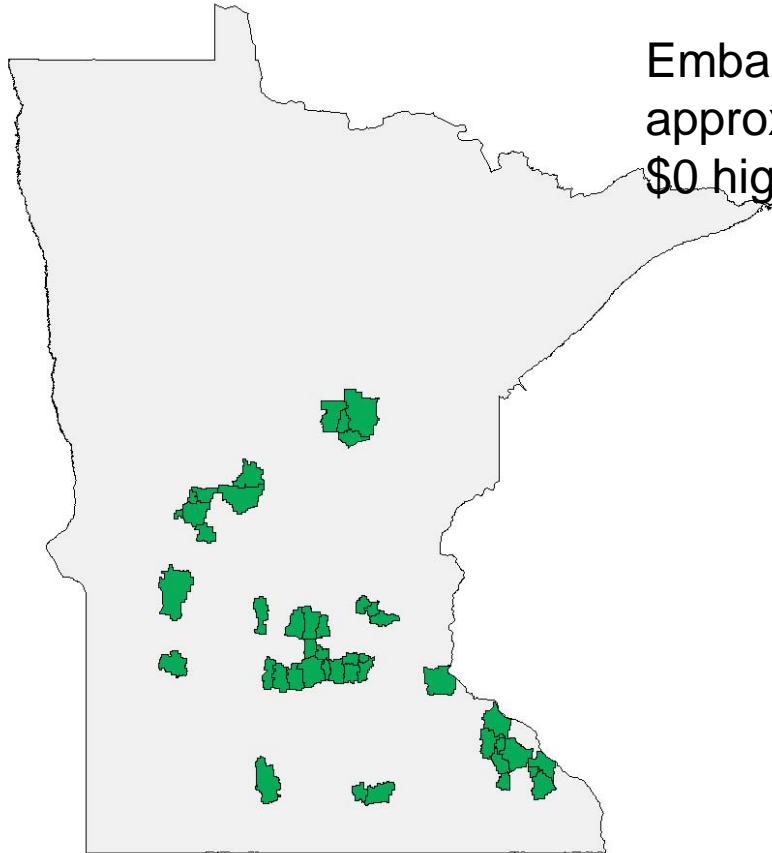
*February 20, 2007*

*brian.k.staihr@embarq.com*

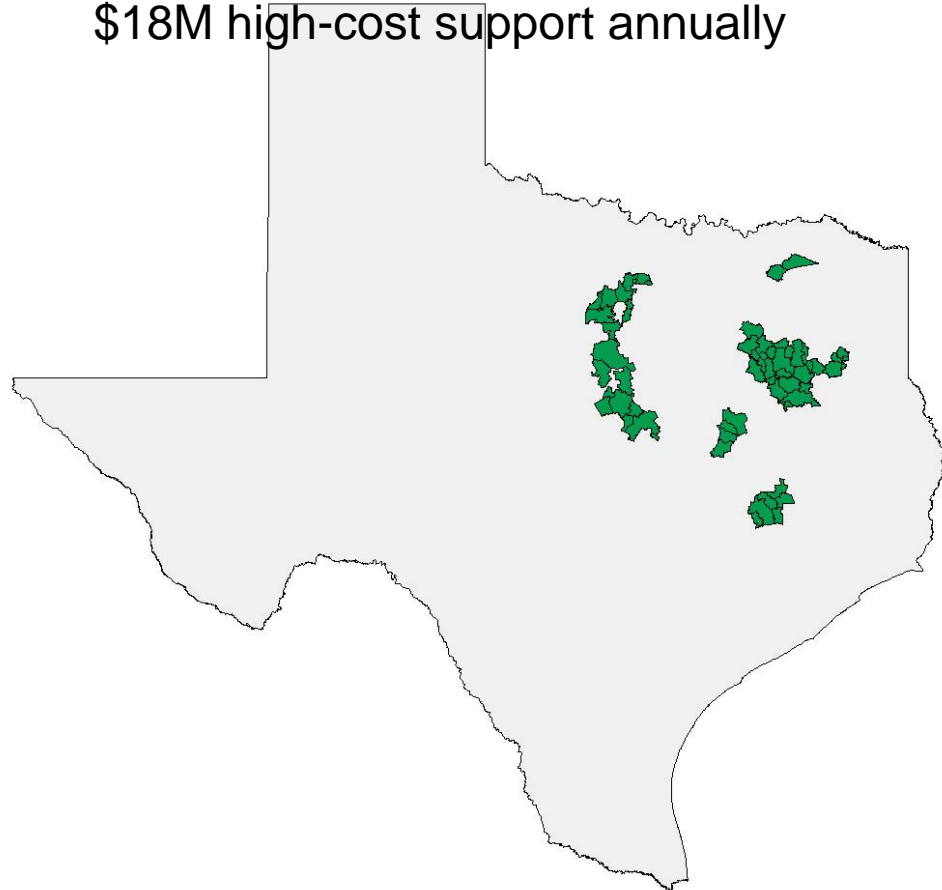


| Exchange         | Households | Density<br>(HH per sq.<br>mile) | Monthly<br>Cost |
|------------------|------------|---------------------------------|-----------------|
| Sylvia, KS       | 207        | 2.2                             | \$122.56        |
| Kenansville, FL  | 514        | 1.1                             | \$143.72        |
| Koon Kreek, TX   | 415        | 5.2                             | \$123.42        |
| Reinersville, OH | 226        | 5.2                             | \$152.77        |

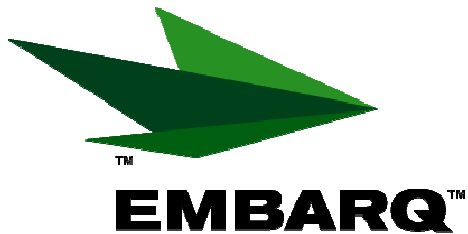


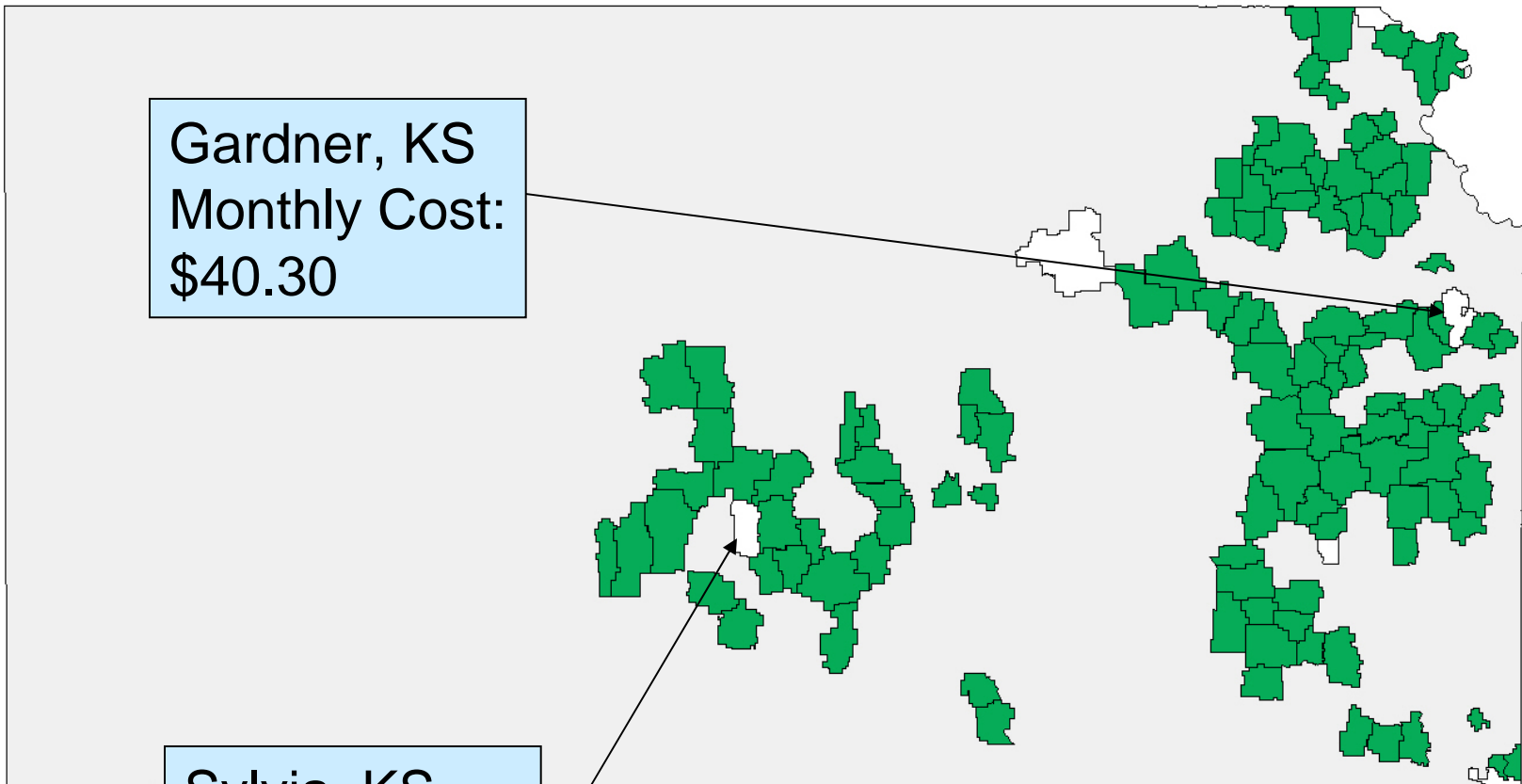


Embarq Minnesota, Inc. –  
approx. 160,000 access lines  
\$0 high-cost support annually



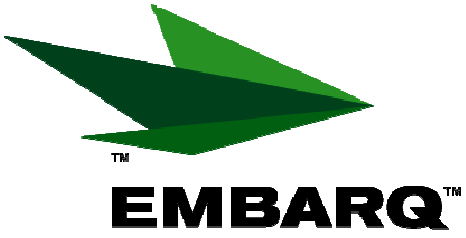
United Telephone of Texas d/b/a/ Embarq –  
approx. 160,000 access lines  
\$18M high-cost support annually





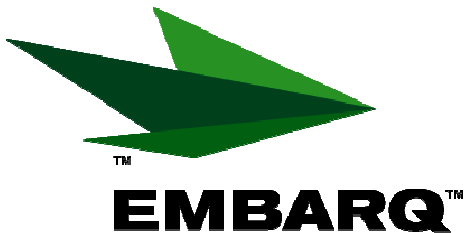
Gardner, KS  
Monthly Cost:  
\$40.30

Sylvia, KS  
Monthly Cost:  
\$122.56



# Facts...

1. Implicit subsidies are unsustainable in a competitive environment
2. Using entire study area to determine “need” maintains assumption that implicit subsidies can be relied upon, so...
3. With or without reverse auctions, we must re-visit the area used to determine “need” if USF is to be truly sufficient, specific, predictable.



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# Separable Issues

**What is the proper geographic area to use to determine the “need” for support?**

Reverse Auctions:  
Yes or No?

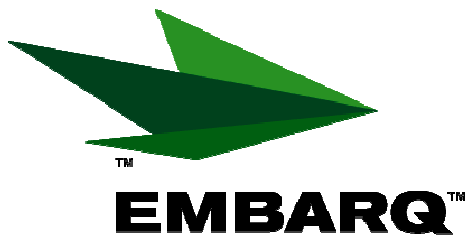
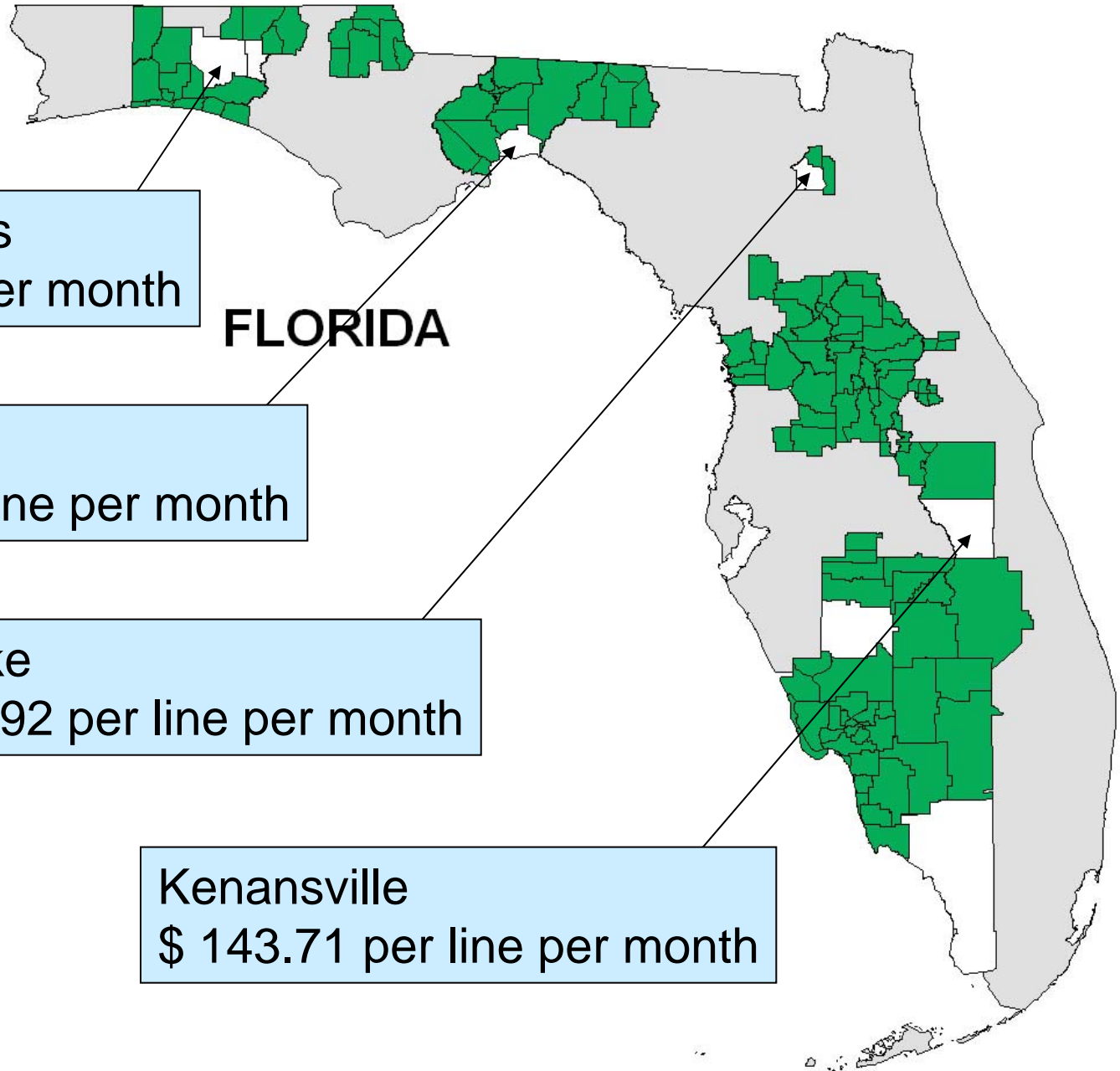
One ETC Per Area?  
More Than One?

Broadband included in  
set of supported services?

Revenue benchmark?  
Cost benchmark?

Wireless carriers: Support  
based on own costs? ILEC costs?







# Fort Meade, Florida City Center



# Fort Meade, Florida Investment Overview

## Wire Center

Total Lines Served

**2,893**

Investment per Line

**\$2,650**

## City Center

Total Lines Served

**2,188**

Investment per Line

**\$1,308**

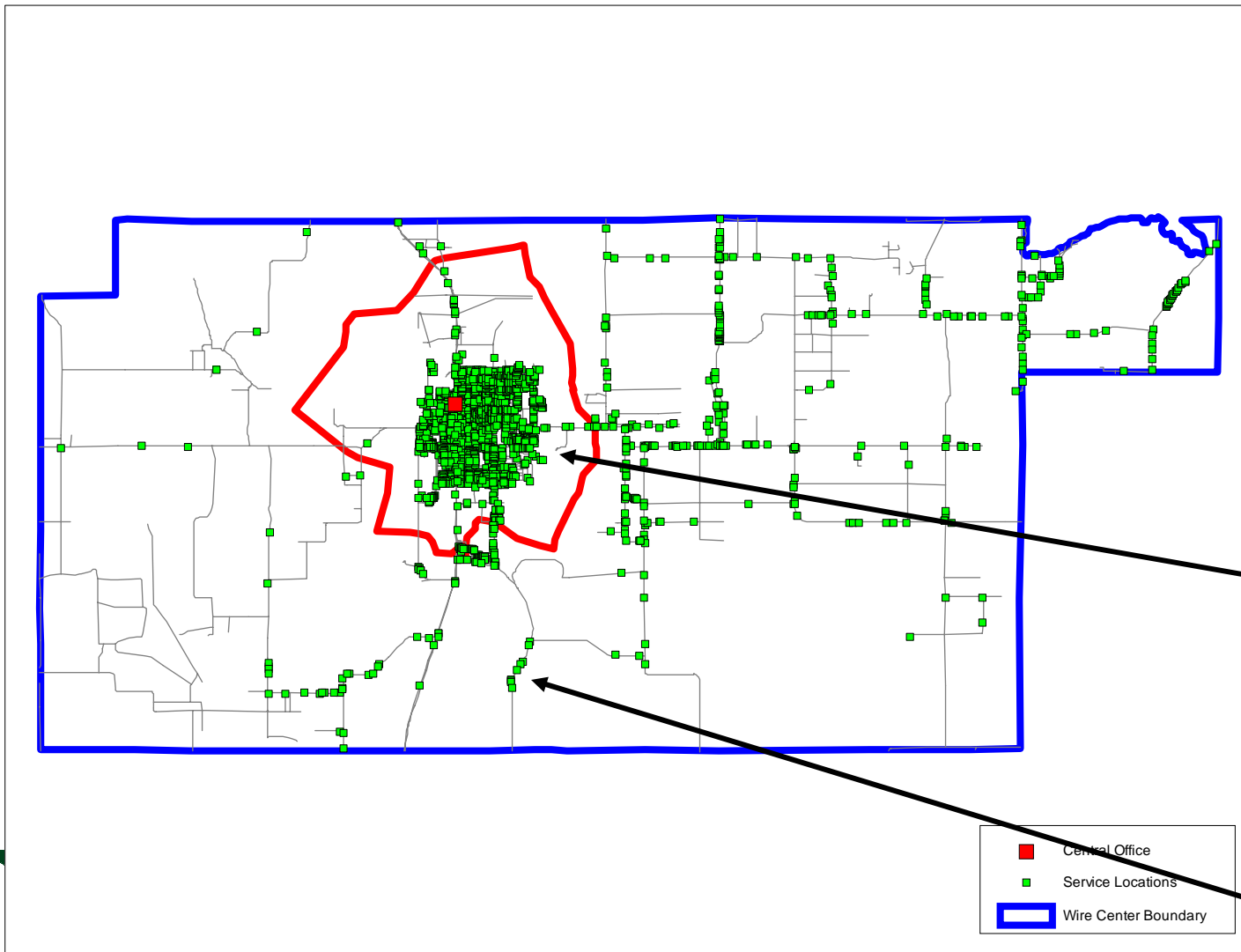
## Outside City

Total Lines Served

**705**

Investment per Line

**\$6,820<sub>10</sub>**



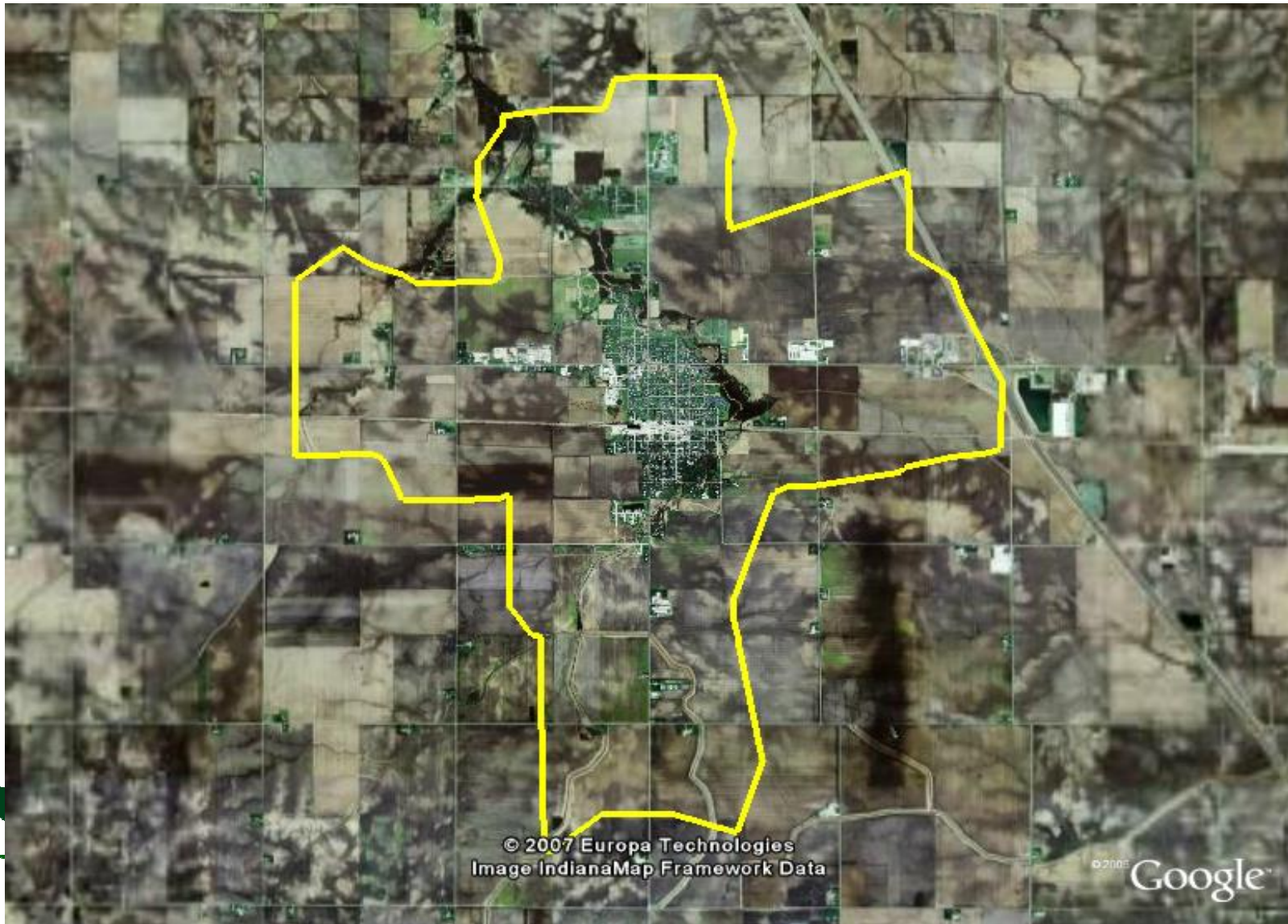
# Targeting: Why the need for support must be calculated more granularly...

1. Implicit subsidization exists
  - *between* wire centers
  - *within* a single wire center
2. Neither form is sustainable
3. Must re-determine which areas are uneconomic to serve; create zones within individual wire centers
  - Call it a donut-and-hole approach
  - Call it zone-based approach
4. Support—however it is then calculated, whatever it is based on, and whatever services it includes—is then provided to these uneconomic areas
5. *...and it's not that hard to do*

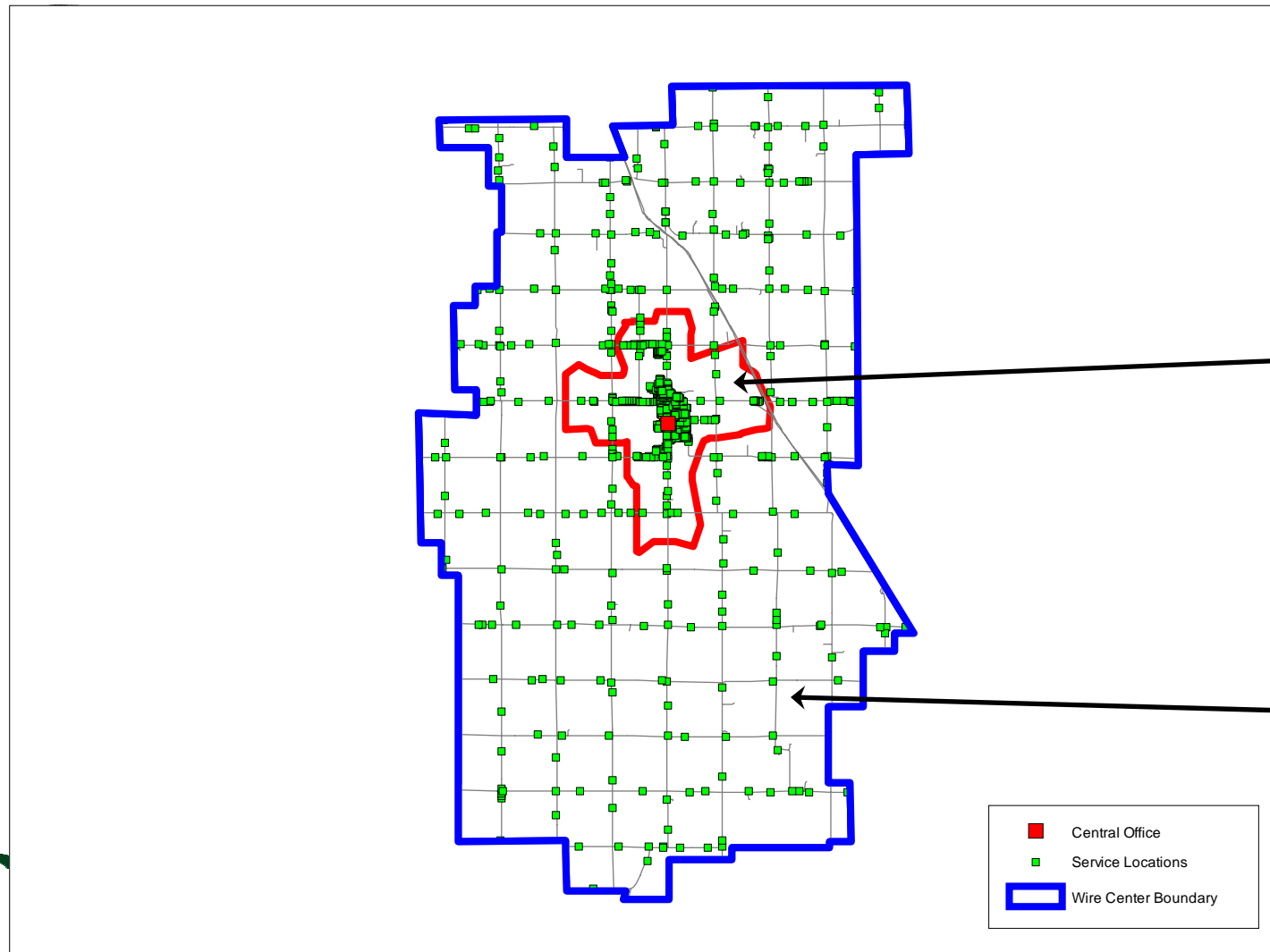




*Not just dis-aggregation...*  
Remington, Indiana



# Remington, Indiana Investment Overview



## Wire Center

Total Lines Served

**1,415**

Investment per Line

**\$4,600**

## City Center

Total Lines Served

**970**

Investment per Line

**\$1,440**

## Outside City

Total Lines Served

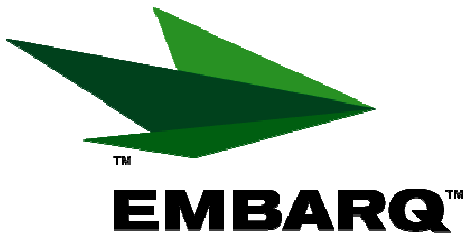
**445**

Investment per Line

**\$11,490<sub>3</sub>**

# Summary and Conclusions

- Current USF system incorporates implicit subsidies.
- Assumes implicit subsidies can be used to offset costs of serving uneconomic areas.
- They can't.
  - Competition prevents low-cost wire centers from subsidizing high-cost wire centers.
  - Competition prevents low-cost portions of a wire center from subsidizing high-cost portions of the same wire center.
- Therefore support must be calculated at a more granular level: sub-wire center.



# Summary and Conclusions (cont.)

- This is not the same as dis-aggregating existing support to a sub-wire center level.
- A sub-wire center approach can be implemented today.
  - Models currently exist that are more than capable.
  - Advances in modeling make almost any form of increased granularity possible.
- Sub-wire center approach is separable from almost every other policy issue.

*Whatever services, whichever companies end up being supported, this is proper method for determining where support belongs and where companies must provide service in order to earn that support.*

