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167	
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171	P.1 REPORT MOTIVATION AND GUIDANCE FOR USING THIS SYNTHESIS
172	AND ASSESSMENT REPORT
173	The core mission of the U.S. Climate Change Science Program (CCSP) is to "Facilitate
174	the creation and application of knowledge of the Earth's global environment through
175	research, observations, decision support, and communication." Toward accomplishing
176	this goal, the CCSP has commissioned 21 Synthesis and Assessment products to
177	summarize current knowledge and evaluate the extent and development of this
178	knowledge for future scientific explorations and policy planning.
179	
180	These products fall within five goals, namely:

1) Improve knowledge of the Earth's past and present climate and environment, including its natural variability, and improve understanding of the causes of observed variability and change; 2) Improve quantification of the forces bringing about changes in the Earth's climate and related systems; 3) Reduce uncertainty in projections of how the Earth's climate and environmental systems may change in the future; 4) Understand the sensitivity and adaptability of different natural and managed ecosystems and human systems to climate and related global changes; and 5) Explore the uses and identify the limits of evolving knowledge to manage risks and opportunities related to climate variability and change. CCSP Synthesis and Assessment Product 5.3 (CCSP 5.3) is one of three products to be developed for the final goal. This product directly addresses decision support experiments and evaluations that have used seasonal forecasts and observational data, and is expected to inform (1) decision makers about the experiences of others who have experimented with these forecasts and data in resource management; (2) climatologists, hydrologists and social scientists on how to advance the delivery of decision-support resources that use the most recent forecast products, methodologies, and tools; and (3) science and resource managers as they plan for future investments in research related to forecasts and their role in decision support.

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## P.2 BACKGROUND

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205 Gaining a better understanding of how to provide better decision support to decision and 206 policy makers is of prime importance to the CCSP, and it has put considerable effort and 207 resources towards achieving this goal. For example, within its Strategic Plan, the CCSP 208 identifies decision support: as one of its four core approaches to achieving its mission<sup>1</sup>. 209 The plan endorses the transfer of knowledge gained from science in a format that is 210 usable and understandable and which indicates levels of uncertainty and confidence. 211 CCSP expects that the resulting tools will promote the development of new models, tools 212 and methods that will improve current economic and policy analyses as well as advance 213 environmental management and decision making. 214 CCSP has also encouraged the authors of the 21 synthesis and assessment products to 215 support informed decision making on climate variability and change. Most of the 216 Synthesis and Assessment Products' Prospectuses have outlined efforts to involve 217 decision makers including a broad group of stakeholders, policymakers, resource 218 managers, media, and the general public as either writers or have encouraged their 219 participation through special workshops/meetings. Inclusion of decision makers in the 220 Synthesis and Assessment reports also helps to fulfill the requirements of the Global 221 Change Research Act (GCRA) of 1990 (P.L. 101-606, section 106), which directs the 222 program to "produce information readily usable by policymakers attempting to formulate 223 effective strategies for preventing, mitigating, and adapting to the effects of global 224 change" and to undertake periodic science "assessments".

<sup>&</sup>lt;sup>1</sup> The four core approaches of CCSP include science, observations, decision support, and communications.

Finally, in November 2005, the CCSP held a workshop to address the potential of those working in the climate sciences to inform decision and policy makers. The workshop included discussions about decision-maker needs for scientific information on climate variability and change, as well as future steps, including the completion of this product, for research and assessment activities that are necessary for sound resource management, adaptive planning, and policy formulation. The conference was well received as over 260 abstracts were submitted and approximately 700 individuals from the U.S. and abroad attended. The audience included representatives from academia; governments at the state, local and national levels; non-governmental organizations (NGO); decision makers, including resource managers and policy developers; Congress; and the private sector.

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## P.3 FOCUS OF THIS SYNTHESIS AND ASSESSMENT PRODUCT

In response to the 2003 Strategic Plan for the Climate Change Science Program Office, which recommended the creation of a series of Synthesis and Assessment product reports, the National Oceanic and Atmospheric Administration (NOAA) took responsibility for this product. An interagency group comprised of representatives from NOAA, National Aeronautic and Space Administration, Environmental Protection Agency, U.S. Geological Survey and National Science Foundation wrote the Prospectus<sup>2</sup> for this product and recommended that this synthesis and assessment product should concentrate on the water resource management sector. This committee felt that focusing on a single sector would allow for a detailed synthesis of lessons learned in decisionsupport experiments within that sector. These lessons in turn would be relevant,

<sup>&</sup>lt;sup>2</sup> The Prospectus is posted on the Climate Change Science Program website at: http://www.climatescience.gov.

<u>CCSP 5.3</u> <u>March 7, 2008</u>

transferable, and essential to other climate-sensitive resource management sectors. Water resource management was chosen, as it was the most relevant of the sectors proposed and would be of interest to all agencies participating in this process. The group wrote a Prospectus and posed a series of questions that they felt the CCSP 5.3 report authors should address in this report. Table P.1 lists these questions and provides the location within the Synthesis and Assessment Report where the authors addressed them.

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Table P.1 Questions To Be Addressed in Synthesis and Assessment Product 5.3

Prospectus Question	Report Location where Question is Addressed
What seasonal to interannual (e.g., probabilistic) forecast	2.1
information do decisionmakers need to manage water resources?	
What are the seasonal to interannual forecast/data products	2.2
currently available and how does a product evolve from a scientific	
prototype to an operational product?	
What is the level of confidence of the product within the science	2.2
community and within the decision making community, who	
establishes these confidence levels and how are they determined?	
How do forecasters convey information on climate variability and	2.3
how is the relative skill and level of confidence of the results	
communicated to resource managers?	
What is the role of probabilistic forecast information in the context	2.3
of decision support in the water resources sector?	
How is data quality controlled?	2.3
What steps are taken to ensure that this product is needed and will	2.5
be used in decision support?	
What types of decisions are made related to water resources?	3.2
What is the role that seasonal to interannual forecasts play and	3.2
could play?	
How does climate variability influence water resource	3.2
management?	
What are the obstacles and challenges decision makers face in	3.2
translating climate	
forecasts and hydrology information into integrated resource	
management?	
What are the barriers that exist in convincing decision makers to	3.2
consider using risk-based hydrology information (including climate	
forecasts)?	
What challenges do tool developers have in finding out the needs of	3.3
decision makers?	
How much involvement do practitioners have in product	4.1
development?	
What are the measurable indicators of progress in terms of access to	4.3
information and its effective uses?	

Identify critical components, mechanisms, and pathways that have led to successful utilization of climate information by water	4.4
managers.	
Discuss options for (a) improving the use of existing forecasts/data products and (b) identify other user needs and challenges in order to prioritize research for improving forecasts and products.	4.4 and 5
Discuss how these findings can be transferred to other sectors.	5

## P.4 THE SYNTHESIS AND ASSESSMENT WRITING TEAM

This study required an interdisciplinary team that was able to integrate scientific understandings about forecast and data products with a working knowledge of the needs of water resource managers in decision-making. As a result, the team included researchers, decision makers, and Federal government employees with varied backgrounds in the social sciences, physical sciences, and law. The authors were identified based on a variety of considerations, including their past interests and involvements with decision-support experiments and their knowledge of the field as demonstrated by practice and/or involvement in research and/or publications in refereed journals. In addition, the authors held a public meeting, in January 2007, in which they invited key stakeholders to discuss their decision support experiments with the committee. Working with authors and stakeholders with such varied backgrounds presented some unique challenges including preconceived notions of other disciplines, as well as the realization that individual words have different meanings in the diverse disciplines.

The author team for this Product was constituted as a Federal Advisory Committee in accordance with the Federal Advisory Committee Act of 1972 as amended, 5 U.S.C. App.2. The full list of the Author Team, in addition to a list of lead authors provided at

the beginning of each Chapter, is provided on page 3 of this report. The Editorial Staff reviewed the scientific and technical input and managed the assembly, formatting and preparation of the Report.

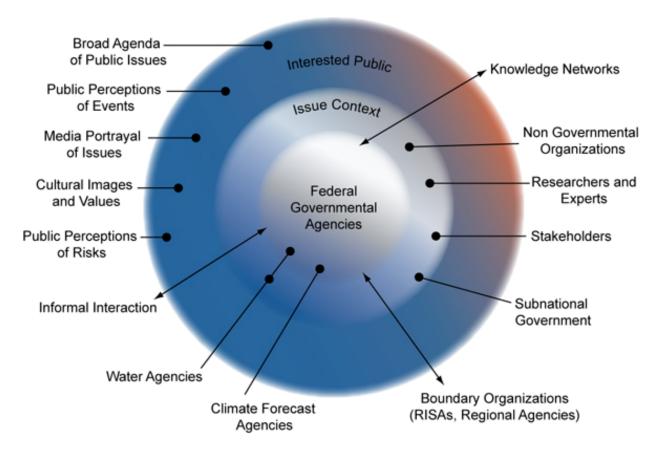
P.5 HOW THIS SYNTHESIS AND ASSESSMENT PRODUCT IS ORGANIZED AND WHY

In discussions of how water resource management decisions are made within a climate context the author team identified several major influences. Figure P.1 portrays the different contexts that the authors of this product identified in which climate variation and change information is considered.

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## Multiple and Interacting Contexts for Interpretation and Use of Seasonal to Interannual Forecasts and Observational Data



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**Figure P.1** Contexts for interpretation and use of seasonal forecasts and observational data. The layers of the circle are described in the text below. Several organizations and approaches span multiple contexts, indicated by the arrows.

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The innermost circle contains federal climate and water related agencies, which provide the initial climate forecasts and climate and water resource operational data. As described in Chapter 2, climate forecasts are generally produced by national centers at larger scales in terms of space and time and are meant to serve a broad-range of uses. On the other hand, hydrologic forecasts are generally produced by regional and local agencies and tend to focus on water supplies.

The intermediate circle represents the context in which the forecasts and data are received and interpreted. The same forecast in two different locations would be interpreted according to the conditions and prevailing values of those locations. Factors such as the public's perceptions of risk, cultural images and values, and even the media portrayal of the event all influence the policy and decision makers' actions in response to these forecasts and data. Chapters 3, 4 and 5 discuss the conditions necessary for uptake of new information, and the knowledge-to-action networks that exist to provide information dissemination to individuals and interest groups, equity implications of receiving and using this information, and nature of science citizenship in participation of science-based decision making.

The outer circle encompasses the attentive public and the interested actors for whom climate information is of regular concern. Within the interested public are stakeholder groups and entities concerned with climate in state and regional governmental entities. Informal interaction and cooperation, as well as more formalized boundary organizations are depicted as arrows going both inward and outward. This level of intermediate context is described in Chapters 3 and 4. Decision support experiments within the water resource management sector are also described in Chapters 3 and 4, as well as the barriers and opportunities for better integrating these experiments into decision making. Chapter 5 discusses the lessons learned within decision support experiments and research areas that are critical for progress.

Finally, some terms used in this Report may be unfamiliar to those not trained in the
physical or social sciences; a glossary and list of acronyms is included at the end of this
Report.