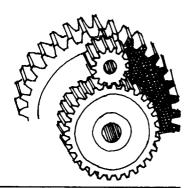
## Productivity Reports



# Productivity gains continued in many industries during 1985

ARTHUR S. HERMAN

Productivity, as measured by output per employee hour, increased in 1985 in about two-thirds of the industries for which data are presently available. These gains continued the productivity growth recorded in 1983 and 1984 in the industries covered by the Bureau of Labor Statistics. However, the increases in 1985 were smaller than the 1984 gains in many industries. Table 1 shows productivity trends in the industries measured by the BLs and includes new measures introduced for additional industries: poultry dressing and processing; mining machinery; furniture, home furnishings, and equipment stores (including separate measures for furniture and home furnishings stores and appliance, radio, TV, and music stores); and liquor stores.<sup>1</sup>

#### **Industry changes**

Manufacturing. Among important manufacturing industries, the motor vehicles industry registered an above-average gain of 5.7 percent from 1984 to 1985. Demand for motor vehicles continued to be strong, and output was up 7.1 percent, while employee hours grew 1.3 percent. This increase was the fifth consecutive annual productivity gain in this industry.

Productivity also rose in the steel industry, growing 5.5 percent in 1985, following a 12.4-percent gain in the previous year. Steel industry productivity has risen for 3 consecutive years. The 1985 increase, however, reflected a decline in output of 3.0 percent and a larger drop in employee hours of 8.1 percent. Demand for steel was down sharply in 1985, especially from capital goods markets, and the industry continued shutting down less efficient plants and equipment.

Other important manufacturing industries with significant productivity gains in 1985 included construction machinery and equipment (10.4 percent), machine tools (9.5 percent), petroleum refining (8.4 percent), synthetic fibers (7.6 percent), and major household appliances (5.7 percent). The productivity gains in the construction machinery and equip-

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ment, machine tools, and synthetic fibers industries reflected output increases and employee hour decreases while in the petroleum refining industry, output recorded no growth and hours dropped sharply. The gain in productivity in the major household appliance industry can be attributed to a decline in output and an even larger falloff in hours.

A number of other large manufacturing industries posted gains in 1985. These included bottled and canned soft drinks (4.8 percent), sawmills and planing mills (2.8 percent), pharmaceutical preparations (2.7 percent), gray iron foundries (2.2 percent), motors and generators (1.7 percent), and paper, paperboard, and pulp mills (0.2 percent).

Despite the large number of manufacturing industries registering productivity increases, several posted productivity declines in 1985. Some of these industries were farm and garden machinery (-6.3 percent), steel foundries (-4.8 percent), primary aluminum (-4.2 percent), malt beverages (-1.6 percent), household furniture (-0.8 percent), and tires and inner tubes (-0.7 percent). Output fell in all of these industries except for malt beverages in 1985.

Mining. All of the mining industries except for crushed and broken stone recorded productivity gains in 1985. Coal mining experienced a gain of 2.0 percent, following a much larger gain of 11.2 percent in 1984. Coal mining output fell 1.1 percent in 1985 because of moderate weather and depletion of stockpiles built up because of an anticipated strike in 1984, and employee hours declined 3.1 percent. Productivity in the iron mining (usable ore) industry increased 7.8 percent in 1985, compared with a 22.9-percent gain in the previous year. Iron mining (usable ore) output was down 5.3 percent, as demand from the steel industry fell, and hours declined 12.2 percent, as a number of mining operations were shut down temporarily. In the copper mining (recoverable metal) industry, productivity spurted 21.9 percent. Copper mining (recoverable metal) output grew only 1.4 percent in 1985, reflecting a continued drop in the price of copper, while hours fell 16.8 percent, reflecting the closing of marginal mining operations. Nonmetallic mineral mining, except fuels, had a productivity gain of 2.3 percent. Output grew 3.7 percent in this industry as demand continued from the construction industry. In the crushed and broken stone industry, hours were up slightly more than output, resulting in a small productivity decline of 0.9 percent.

Transportation and utilities. Productivity changes were mixed among transportation and utility industries. In railroads (revenue traffic), productivity was up 6.2 percent, continuing the growth registered in the previous year. Railroad output fell 0.5 percent in 1985 as shipments of coal, grain, metallic ores, forest products, and other commodities were down. However, hours fell by 6.3 percent. Productivity in air transportation grew 3.3 percent, compared with a 3.9-percent gain in the previous year. Output in air transportation increased 8.6 percent in 1985 while the number of actual employees grew 5.1 percent. Petroleum pipelines productivity dropped 0.2 percent compared with a 10.8percent gain in 1984. Output recorded no change in 1985 (as in petroleum refining), while hours increased slightly. In telephone communications, productivity was up 4.8 percent with output growing 2.5 percent and hours falling 2.2 percent. Productivity declined in both gas and electric utilities. In gas utilities, productivity fell 3.5 percent: output decreased 3.7 percent, due mainly to mild weather in 1985, while hours dropped 0.3 percent. In electric utilities, productivity registered a 0.2-percent decline as output grew 2.0 percent while hours were up 2.2 percent, due partly to growth in the number of residential customers.

Trade and services. Productivity changes also varied among the trade and service industries. Apparel and accessory stores had the largest gain in this group, increasing 5.7 percent, as all the component retail apparel industries recorded productivity gains. Output was up 4.0 percent and hours were down 1.6 percent in the apparel and accessory stores industry. The furniture, home furnishings, and equipment stores industry had the second largest gain at 2.9 percent. The components of this industry recorded opposite productivity changes: appliance, radio, TV, and music stores gained 9.9 percent, while furniture and home furnishings stores fell 1.9 percent. Gasoline service stations had a productivity gain of 2.6 percent. Output grew a low 0.2 percent, while hours continued their long-term decline, falling 2.2 percent. The remaining trade and service industries registered productivity declines. New car dealer productivity dropped 0.5 percent, although there was a significant output gain. Liquor store productivity declined 0.6 percent. In retail food stores, productivity fell 1.0 percent, due in part to the continuing trend toward more service-oriented operations such as delicatessens, in-store bakeries, and salad bars. Productivity dropped 2.2 percent in eating and drinking establishments, 4.1 percent in beauty and barber shops, 4.2 percent in drug stores, and 5.0 percent in both hotels, motels, and tourist courts and laundry and cleaning services.

sic Code <sup>1</sup>	Industry	1980	1981	1982	1983	1984	1985 <sup>2</sup>	Percent change, 1984–85	Average annual percent change, 1980–85
	Mining							İ	
011 011 021 021 021 11,21 21 4	Iron mining, crude ore Iron mining, usable ore Copper mining, crude ore Copper mining, recoverable metal Coal mining Bituminous coal and lignite mining Nonmetallic minerals, except fuels Crushed and broken stone	124.7 123.2 99.5 91.6 112.5 112.6 96.5 101.3	132.8 130.6 102.0 97.7 122.2 122.7 94.7 96.7	100.9 98.2 106.4 116.2 119.2 120.0 89.3 94.1	139.0 138.6 129.9 130.9 136.1 136.9 98.2	172.1 170.4 140.3 153.9 151.3 152.3 105.3 105.8	183.7 183.7 159.3 187.6 154.4 155.2 107.7 104.9	6.7 7.8 13.5 21.9 2.0 1.9 2.3 -0.9	9.1 9.4 10.5 15.6 7.0 7.1 2.8 1.6
42	Manufacturing								
011,13 013 016,17 026 03 033 004 004,2045	Red meat products Meatpacking Sausages and other prepared meats Poultry dressing and processing Fluid milk Preserved fruits and vegetables Canned fruits and vegetables Grain mill products Flour (including flour mixes) and other grains Flour and other grain mill products Cereal breakfast foods	107.0 108.9 102.3 105.7 126.5 100.8 101.4 105.3 98.1 94.8 105.9	107.9 113.9 95.0 116.4 131.6 99.2 100.7 110.9 99.1 96.7 109.3	112.3 119.5 96.5 125.6 140.0 107.9 108.6 121.0 112.3 104.1 115.0	115.9 123.3 100.1 131.7 145.5 110.9 114.4 125.5 117.9 110.4 118.7	117.0 125.6 99.5 130.5 152.6 112.4 114.9 132.7 122.5 114.9 129.0	(3) 127.8 (3) (3) (3) (3) (3) (3) (3) (3) 126.5	(3) 1.8 (3) (3) (3) (3) (3) (3) (3) (3) (3) (3)	42.5 3.3 (4.5) 45.6 44.9 43.3 43.8 46.0 46.4 5.9
044 046 047,48 05 061,62,63 061,62 063 082	Rice milling Corn milling Prepared feeds for animals and fowls Bakery products Sugar Raw and refined cane sugar Beet sugar Matt beverages Bottled and canned soft drinks	111.8 121.0 105.0 93.7 100.1 99.3 102.1 116.0 109.8	117.9 137.5 110.7 96.2 98.8 98.8 98.7 118.3 114.3	104.5 138.8 124.9 103.3 90.4 87.6 94.8 122.6 118.3	103.3 156.6 127.4 106.9 98.6 100.0 94.6 131.3 127.0	93.2 191.6 132.5 106.8 99.7 94.7 108.8 137.9 138.3	95.2 (3) (3) (3) 103.1 102.4 105.1 135.7 144.9	2.1 (3) (3) (3) 3.4 8.1 -3.4 -1.6 4.8	-4.3 411.1 46.2 43.7 0.8 0.5 1.3 3.8 6.0
111,21,31,61 111,31 121	Total tobacco Cigarettes, chewing and smoking tobacco Cigars	102.1 101.8 106.4	100.5 99.6 107.3	100.7 99.5 111.4	105.1 104.1 112.3	110.3 107.2 141.4	114.9 113.1 134.7	4.2 5.5 -4.7	2.6 2.3 5.9

Table 1.	Continued—Productivity indexes for selected industries,	1980-85
[1077-100]	- ·	

sic Code <sup>1</sup>	Industry	1980	1981	1982	1983	1984	19852	Percent change, 1984–85	Average annual percent change, 1980–85
2251,52 2281 4421 4431 4434 4435,36 4435	Hosiery Nonwool yarn mills Sawmills and planing mills, general Millwork Kitchen cabinets Veneer and plywood Hardwood veneer and plywood Softwood veneer and plywood	107.4 99.7 104.2 93.6 98.2 102.8 104.1 102.7	122.0 103.1 107.9 96.4 94.8 106.9 100.3 111.8	114.2 118.2 115.1 86.1 96.1 114.4 101.4 122.1	118.0 126.0 125.0 86.3 93.5 120.6 110.1 126.5	119.7 129.7 131.9 88.7 93.8 120.3 105.0 129.5	115.5 129.1 135.6 (3) (3) (3) (3) (3)	-3.5 -0.5 2.8 (3) (3) (3) (3)	1.0 6.0 5.9 4-2.2 4-1.0 44.4 41.1 46.0
251 2511,17 2512 2514 2515 252 2521 2611,21,31,61 2643 2651 2653	Household furniture Wood household furniture Upholstered household furniture Metal household furniture Mattresses and bedsprings Office furniture Wood office furniture Whetal office furniture Metal office furniture Paper, paperboard, and pulp mills Paper and plastic bags Folding paperboard boxes Corrugated and solid fiber boxes	99.9 97.3 102.3 93.6 112.1 112.1 109.2 113.9 105.2 94.6 101.3 111.0	103.0 97.4 110.5 98.7 114.0 108.8 99.5 114.0 104.4 92.3 104.4 109.8	104.7 98.3 115.9 107.5 104.3 107.4 90.3 116.6 111.3 95.3 104.2 111.9	109.6 103.2 121.4 109.1 108.3 110.7 92.9 120.5 119.6 102.2 104.1 114.0	111.3 104.4 122.0 120.3 109.2 116.7 94.5 129.6 121.9 105.0 102.0 118.9	110.4 (3) (3) (3) (3) (3) (3) 122.2 (3) 103.2 118.9	-0.8 (3) (3) (3) (3) (3) (3) (3) (3) (3) 1.2	2.2 42.0 44.6 46.2 4-1.0 4-3.5 43.2 3.7 43.2 0.1 1.7
2823,24 2834 2841 2841 2851 2911 3011 3079 3114 3221	Synthetic fibers Pharmaceutical preparations Soaps and detergents Cosmetics and other toiletries Paints and allied products Petroleum refining Tires and inner tubes Miscellaneous plastics products Footwear Glass containers Hydraulic cement	115.7 106.0 109.6 83.6 100.8 94.2 102.4 95.7 99.1 105.2 87.0	120.9 104.2 107.3 76.1 99.8 83.7 118.1 98.5 98.6 110.1 91.1	103.6 107.0 100.9 84.0 106.5 79.4 128.2 110.1 106.4 105.8 94.0	126.2 114.4 98.2 86.0 111.5 81.8 136.1 107.1 103.9 108.5 108.4	125.3 112.6 101.0 84.6 114.8 92.5 146.8 109.9 105.7 128.0 125.3	134.8 115.6 (3) (3) 120.6 100.3 145.7 (3) 104.8 132.1	7.6 2.7 (3) (3) 5.1 8.4 -0.7 (3) 0.9 3.2 5.4	3.1 2.1 4-2.5 41.5 4.0 1.9 7.3 43.7 1.6 4.7 9.5
125 1251,53,59 1251 1253 1253 1255 1271,72 1273 131 1321 1324,25 1331,32,33 1334 1334 1353,54,55	Structural clay products Clay construction products Brick and structural clay tile Ceramic wall and floor tile Clay refractories Concrete products Ready-mixed concrete Steel Gray iron foundries Steel foundries Primary copper, lead, and zinc Primary copper Primary aluminum Copper rolling and drawing Aluminum rolling and drawing	97.6 94.0 84.9 119.8 109.6 90.4 93.1 102.9 90.8 99.8 103.7 105.3 100.0 94.1	100.7 97.3 84.3 125.9 111.1 88.5 95.4 112.0 92.7 91.6 118.6 124.4 103.8 97.9 96.8	102.6 103.3 88.6 128.1 100.0 91.0 90.6 90.9 93.7 89.0 128.0 128.5 103.0 106.0 99.2	104.0 100.4 84.9 125.5 119.9 96.4 93.7 116.8 98.7 90.6 141.8 138.3 111.5 121.2	109.9 108.5 92.2 140.2 116.3 98.3 96.3 131.3 106.8 97.4 148.9 151.9 125.4 128.3 116.2	107.8 106.6 93.5 (3) 113.4 (3) (3) (3) 138.5 109.2 92.7 190.9 208.5 120.1 128.9 117.1	-1.9 -1.8 1.4 (3) -2.5 (3) (3) 5.5 2.2 -4.8 28.2 37.3 -4.2 0.5	2.2 2.7 2.0 43.2 1.4 42.6 40.5 6.5 4.1 -0.5 11.6 12.4 4.6 7.5 4.2
411 423 441 442 465,55,69 465 469 494 494 498 559 552	Metal cans Hand and edge tools Fabricated structural metal Metal doors, sash, and trim Metal stampings Automotive stampings Metal stampings, n.e.c. Valves and pipe fittings Fabricated pipe and fittings Internal combustion engines, n.e.c. Farm and garden machinery Farm machinery and equipment	102.6 98.4 102.1 90.6 99.9 101.6 98.1 102.8 90.1 94.3 93.3	108.1 95.2 98.5 90.4 101.4 105.0 98.0 105.4 93.5 93.5 95.1 94.1	92.8 98.4 96.0 98.1 106.7 89.3 101.3 89.5 82.0 94.9 92.6	120.5 90.5 103.3 98.9 104.1 121.5 88.8 104.6 89.6 88.3 95.1	122.6 89.4 106.8 102.5 109.3 127.1 93.7 104.7 100.1 98.7 104.9	125.8 (3) (3) (3) (3) (3) (3) (3) (3) (3) (3)	2.6 (3) (3) (3) (3) (3) (3) (3) (3) (3) (5)	4.1 4-2.4 41.4 43.4 42.1 46.1 4-1.9 40.3 41.7 40.4 1.6 1.8
524 531 532 533 542 541 542 545 561,63 561,63	Lawn and garden equipment Construction machinery and equipment Mining machinery and equipment Olifield machinery and equipment Machine tools Metal cutting machine tools Metal forming machine tools Machine tool accessories Pumps and compressors Pumps and pumping equipment Ball and roller bearings	106.5 97.4 98.6 104.0 98.8 100.6 93.5 99.2 100.2 97.7 95.4	101.0 96.1 97.8 104.7 96.5 98.9 89.4 102.0 102.4 101.7 94.3	106.9 88.9 91.0 98.4 88.1 89.4 85.0 89.1 95.5 92.7 83.3	109.9 95.3 96.1 100.9 86.8 85.0 91.6 85.4 101.8 99.6 87.2	109.7 103.4 98.9 89.7 93.0 92.9 93.5 95.2 106.0 104.0 92.7	104.8 114.2 (3) (3) 101.8 99.7 106.9 (3) (3) (3) 92.6	-4.5 10.4 (3) (3) 9.5 7.3 14.3 (3) (3) (3)	0.6 3.1 4-0.1 4-3.3 0.1 -0.8 2.5 4-2.6 41.1 41.0 -0.4
563 585 612 613 621 631,32,33,39 631 632 633	Air and gas compressors Refrigeration and heating equipment Transformers Switchgear and switchboard apparatus Motors and generators Major household appliances Household cooking equipment Household refrigerators and freezers Household laundry equipment	105.5 93.8 110.6 103.2 96.7 105.8 103.9 114.4 102.1	106.8 99.4 106.9 99.5 100.4 107.6 105.7 117.4 103.9	101.7 100.1 99.6 101.3 102.4 108.6 112.6 116.1 105.4	106.1 101.2 100.7 105.7 104.2 116.5 118.2 128.1 110.5	110.0 104.1 96.1 106.5 106.4 121.7 127.9 127.5 117.0	(3) 97.0 105.1 108.2 128.6 137.2 134.0 124.9	(3) (3) 0.3 -1.3 1.7 5.7 7.3 5.1 6.8	40.8 42.3 -2.7 1.0 2.2 4.1 5.9 3.3 4.1

Table 1. Continued—Productivity indexes for selected industries, 1980–85

sic Code <sup>1</sup>	industry	1980	1981	1982	1983	1984	19852	Percent change, 1984–85	Average annual percent change, 1980–85
	M. Address Co.	99.1	100.4	94.7	102.8	108.1	110.4	2.1	2.4
639	Household appliances, n.e.c	103.2	106.9	108.4	124.7	132.0	126.4	-4.2	5.2
641 645,46,47,48	Lighting fixtures	93.3	88.7	91.0	95.3	101.1	105.0	3.9	3.0
	<u> </u>	4400	400.0	163.9	196.7	228.9	(3)	(3)	418.9
1651	Radio and television receiving sets	116.9	133.6 93.1	96.9	109.6	115.9	122.5	5.7	6.7
371	Motor vehicles and equipment	90.8	111.9	119.2	120.7	131.2	(3)	(3)	44.7
3 <b>82</b> 5	Instruments to measure electricity	108.4	111.9	113.2	120.7	101.2	` '		
	Other								
101	Railroad transportation, revenue traffic	107.3	111.5	115.8	141.9	152.6	162.1	6.2	9.6
101	Railroad transportation, car miles	107.9	107.6	110.1	128.9	137.7	138.9	0.9	6.4
1111,31,14 pts	Class   bus carriers	100.9	90.7	98.8	95.4	90.9	(3)	(3)	4-1.6
213 pt	Intercity trucking6	94.3	98.7	93.3	101.0	102.5	97.2	-5.2	1.0
1213 pt	Intercity trucking, general freight <sup>6</sup>	87.9	92.5	86.8	92.5	94.2	90.5	-3.9	0.8
511,4521, pt	Air transportation6	106.2	104.9	114.9	126.8	131.7	136.1	3.3 -0.2	3.5
4612,13	Petroleum pipelines	93.0	86.0	89.2	94.3	104.5 144.0	104.3 150.9	-0.2 4.8	5.2
1811	Telephone communications	118.1	124.4	129.1	145.7 88.1	91.4	90.4	-1.1	-1.2
491,92,93	Gas and electric utilities	96.2	94.4	89.3 89.5	90.9	94.4	94.2	-0.2	0.2
491,493 pt	Electric utilities	94.0	93.0 98.1	89.0	81.1	83.6	80.7	-3.5	-4.9
492,493 pt	Gas utilities	102.1 98.9	95.2	93.5	93.9	93.6	92.7	-1.0	-1.1
54 5511	Retail food stores <sup>7</sup>	99.6	98.1	100.4	109.4	110.4	109.8	-0.5	2.7
5541	Gasoline service stations <sup>7</sup>	104.3	105.8	110.7	118.1	121.0	124.1	2.6	3.9
56	Apparel and accessory stores7	120.1	127.1	130.9	137.8	146.8	155.2	5.7	5.2
5611	Men's and boys' clothing stores7	106.4	115.6	115.7	120.1	127.2	130.5	2.6	3.9
5621	Women's ready-to-wear stores7	125.5	139.0	158.2	169.7	178.4	178.6	0.1	7.7
5651	Family clothing stores7	122.6	131.4	139.6	149.8	150.2	154.8	3.1	4.8
5661	Shoe stores <sup>7</sup>	109.3	113.0	108.9	110.0	116.5	126.3	8.4 2.9	3.3
57	Furniture, home furnishings, and equipment stores <sup>7</sup>	107.4	112.6	109.2	118.4	122.4 110.3	125.9 108.2	-1.9	2.4
571	Furniture and home furnishings stores <sup>7</sup>	98.0	101.2	97.6	104.1	143.4	157.6	9.9	4.5
572,3	Appliance, radio, TV, and music stores7	124.0	132.5	128.7 96.6	143.3 97.1	94.9	92.8	-2.2	-1.3
58	Eating and drinking places7	99.5	97.0 107.6	107.9	110.1	105.0	100.6	-4.2	-1.0
5912	Drug and proprietary stores <sup>7</sup>	107.0	107.6	107.8	101.2	101.6	101.0	-0.6	-0.4
592	Liquor stores <sup>7</sup>	101.6	90.5	93.2	101.2	104.7	(3)	(3)	43.7
602	Commercial banking	92.7 95.0	90.5	88.8	95.4	102.1	97.0	-5.0	1.4
7011	Hotels, motels, and tourist courts <sup>7</sup>	90.6	88.1	90.2	90.1	92.1	87.5	-5.0	-0.
721 723.724	Laundry and cleaning services <sup>7</sup>	102.9	109.2	108.3	114.1	103.9	99.6	-4.1	-0.
CF4 COA	peauty and darber shops'	106.2	114.7	113.1	120.0	112.3	107.7	-4.1	l 0.:

<sup>1</sup>As defined in the Standard Industrial Classification Manual, 1972, published by the Office of Management and Budget.

Note: Although the output per employee hour measures relate output to the hours of all employees engaged in each industry, they do not measure the specific contribution of labor, capital, or any other single factor of production. Rather, they reflect the joint effects of many influences, including new technology, capital investment, the level of output, capacity utilization, energy use, and managerial skills, as well as the skills and efforts of the work force. Some of these measures use a labor input series that is based on hours paid, and some use a labor input series that is based on plant hours.

n.e.c. = not elsewhere classified.

#### **Trends**

Over the recent 5-year period (1980-85), a large majority of the industries registered growth in productivity. Only about 17 percent of the industries had declining rates over this period.

Among the industries with average annual increases during the 1980-85 period, the radio and television receiving sets industry had the highest rate of gain, 18.9 percent per year from 1980 to 1984. (Data for 1985 are not yet available.) Output in this industry grew at a rate of 9.1 percent per year while employee hours declined in every year, averaging -8.3 percent. Productivity growth in this industry was aided by the widespread use of automatic production techniques and equipment and the closing of less efficient plants. The copper mining (recoverable metal) industry recorded the second highest rate of productivity gain, 15.6

percent per year. This gain, however, reflected a drop in output of 4.0 percent and a decline in hours of 17.0 percent. This industry was hit hard by falling copper prices and the closing of many less efficient mines. The third highest rate of gain was registered by the primary copper, lead, and zinc industry, which grew at a rate of 11.6 percent from 1980 to 1985. This industry also was affected by low copper prices. It had a large drop in output and an even larger drop in hours. Other industries with significant gains in productivity during this period include wet corn milling (11.1 percent, 1980–84), railroad transportation (revenue traffic) (9.6 percent), hydraulic cement (9.5 percent), and iron mining (usable ore) (9.4 percent).

Among the industries with average annual declines in productivity, the gas utilities industry posted the largest drop, falling at a rate of 4.9 percent from 1980 to 1985. Output fell 4.1 percent in this industry due in part to a

<sup>&</sup>lt;sup>2</sup> Preliminary.

<sup>3</sup> Not available.

<sup>4</sup> Percent change, 1980-84.

<sup>&</sup>lt;sup>5</sup> Rate of change is less than 0.05 percent.

<sup>&</sup>lt;sup>6</sup> Output per employee

<sup>&</sup>lt;sup>7</sup> Output per hour of all persons.

decrease in average use per customer. At the same time, the number of customers increased, resulting in growth in employee hours. The industry with the next largest decline in output per hour was rice milling, in which the rate fell 4.3 percent. Output declined at the high rate of 6.6 percent from 1980 to 1985, as exports contracted and hours were down at a 2.5-percent rate. Other industries with significant declines were wood office furniture (3.5 percent), oilfield machinery (3.3 percent, 1980–84), transformers (2.7 percent), and machine tool accessories (2.6 percent, 1980–84).

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<sup>1</sup> For a detailed report on these industries, see James D. York, "Retail liquor stores experience flat trend in productivity," *Monthly Labor Review*, February 1987, pp. 25-29; and Z.Z. Ahmed and M. Sieling, "Two decades of productivity growth in poultry dressing and processing," *Monthly Labor Review*, April 1987, pp. 34-39. Also, an article by Arthur S. Herman and J. Edwin Henneberger, "Productivity trends in the furniture and home furnishings industry," and an article on mining machinery will appear in forthcoming issues of the *Monthly Labor Review*.

### Geographic segmentation

In most occupations, the geographical area in which employers recruit new workers is a commuting area around the workplace. The methods used to find workers—word-of-mouth publicizing of vacancies through their employees, posting of vacancies at the gate, notifying union hiring halls or State or private employment agencies, or placing want ads in newspapers—are focused locally. On the supply side the same is true; workers look for jobs within commuting distance from their homes.

—Using Labor Market Information in Career Exploration and Decision Making: A Resource Guide (Garrett Park, MD, Garrett Park Press, 1986), p. 56.