



**San Mateo County  
Harbor District**

**Memo**

**Date:** 11/6/2002

**To:** Stephanie Harlan, Chair, Sanctuary Advisory Council  
Bill Douros, Administrator, Monterey Bay National Marine Sanctuary

**From:** Peter Grenell   
Harbors Representative, Sanctuary Advisory Council and General Manager,  
San Mateo County Harbor District

**CC:** Brian Foss, Alternate, Sanctuary Advisory Council, and Director, Port of Santa Cruz,  
Steve Scheiblauber, Harbormaster, Monterey Harbor,  
Linda Horning, General Manager/Harbormaster, Moss Landing Harbor District

**Re:** Sanctuary Management Plan Review Process: Issues Subject to Internal Review

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As you know, the review process has reached the point of identifying issues and issue groups, and assigning them for review to working groups and internal staff. I write to urge that Sanctuary staff immediately craft and distribute a statement to SAC members that clearly sets forth:

1. The reasons for assigning certain issues for internal staff review, and not to working groups.
2. Articulate the process and desired timeline through which these internally reviewed issues and staff's initial review observations will be opened up for SAC and stakeholder consideration.

Clearly (at least in my mind), certain preparatory staff work is needed regarding some issues, because of their complexity and/or implications for policy or implementation action. This would reasonably call for some initial consideration by staff internally. However, at least some of these internally-handled issues are of great concern to various stakeholder groups, and it would be unfortunate indeed if an impression is created that staff is engaging in "black box planning" without affording opportunities for open consideration of the issues through the SAC. I believe this is not staff's intention, but appearances can easily become reality.

Thus my suggestion that Sanctuary staff quickly clarify matters in writing. Please contact me if you have questions about this matter.