DUNS No.: 85-8485758



United States Visitor and Immigrant Status Indicator Technology
(US-VISIT) Program
Plime Contractor Acquisition

/clume 4, Part E: နီဖုင့်ဝ-Economic Goals

Junuary 22, 2004

Summitted to:

US-VISIT Program Office

Department of Homeland Security 1616 N. Fort Myer Drive Rosslyn, VA 22209

ATTN: Mr. Michael E. Jones, Contracting Officer



High performance. Delivered.

Submitted by:

Accenture LLP 11951 Freedom Drive Reston, VA 20190

In Response to Solicitation No.

HSSCHQ-04-R-0096

Steven Goodman, Director of Contracts Email: steven.h.goodman@accenture.com

Phone: 703.947.1698

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Table of Contents

1.0 SMALL BUSINESS SUBCONTRACTING PLAN	1-1
2.0 SF294 AND SF295 SUBCONTRACT REPORTS	2-1
3.0 APPROVED MENTOR-PROTÉGÉ PLAN	3-1
4.0 SMALL BUSINESS AND SMALL DISADVANTAGED BUSINESS	
(SB/SDB) PARTICIPATION	4-1
4.1 SB/SDB Past Performance at DLA	
4.2 SB/SDB Strategy and Approach	4-2
4.2.1 Management Process	
4.2.2 Alliance Program Office (APO)	
4.2.3 Team Management	
4.2.4 SB/SDB Implementation Strategy	
4.2.5 Keys to Success	
4.3 Mentor-Protégé Program (MPP)	
4.3.1 Historical MPP Past Performance	
4.3.2 Mentor-Protégé Program Benefits	4-10



List of Figures

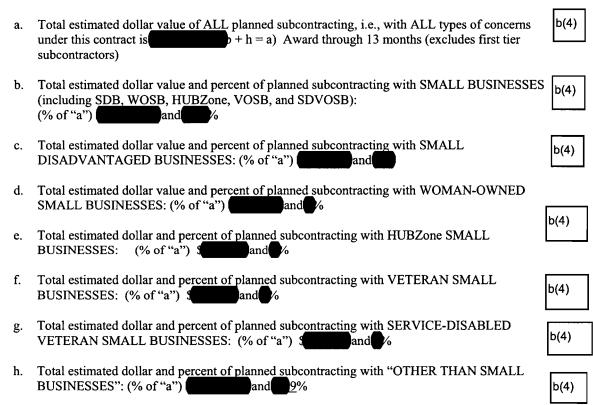
Figure 4-1.	The Alliance allocates of total subcontractor value
	(excluding Tier 1) to SB/SDB exceeding DHS socio-economic goals4-1
Figure 4-2.	We integrate people, processes, and technology with organizational change
	management to drive cultural, environmental, and transformational change
	providing improved processes, not just technology solutions4-2
Figure 4-3.	Our SB/SDB proven management process consists of several defined
	steps that promote efficient management to facilitate meaningful
	participation and seamlessly integrate SB/SDBs4-3
Figure 4-4.	Our management approach consists of a fully integrated team using
_	common processes and tools to provide responsive, effective,
	and efficient management
Figure 4-5.	The Alliance Program Office is the leadership team responsible for
J	successful integration of the US-VISIT Program4-4
Figure 4-6.	The Small Business and Small Business Advocate through the Alliance
8	Program Office addresses SB/SDB concerns on US-VISIT initiatives4-5
Figure 4-7.	The Alliance Teaming approach for SB/SDB is comprehensive to include
	activities such as work planning, issues management and performance
	reporting
Figure 4-8	We include Small Business and Small Disadvantaged Business in the
8	incentive structure to tie their compensation to performance4-7
Figure 4-9.	The Alliance brings SB/SDB with the right qualifications and
rigure 4-7.	capabilities to provide high value to US-VISIT4-7
Figure 4 10	The Alliance's SB/SDB partnership approach, focused on desired results,
rigure 4-10.	
D. 4.11	helps DHS achieve its Socio-Economic goals 4-8
Figure 4-11.	The process used for Protégé selection is beneficial for the participating
	Protégé and meets the goals of the Alliance and DHS4-9

1.0 SMALL BUSINESS SUBCONTRACTING PLAN

CONTRACTOR: Accenture LLP ADDRESS: 11951 Freedom Drive, Reston, VA 20190-5651	
ADDRESS: 11951 Freedom Drive, Reston, VA 20190-5651	
DUN & BRADSTREET NUMBER: 85-848-5758	
SOLICITATION OR CONTRACT NUMBER: RFP No. HSSCHQ-04-R-0096	
ITEM/SERVICE (Description): <u>Information Technology (IT) systems and services necessary to support United States Visitor and Immigrant Status Indicator Technology (US-VISIT) Program.</u>	t the
TOTAL ESTIMATED CONTRACT AMOUNT: \$	
TOTAL MODIFICATION AMOUNT, IF APPLICABLE \$ N/A	
PERIOD OF CONTRACT PERFORMANCE (Month, Day & Year): Award through 13 months	
1. Type of Plan (check one)	
 X Individual plan (all elements developed specifically for this contract and applicable for the full term of this contract). Master plan (goals developed for this contract) all other elements standardized approved by a lead agency Federal Official; must be renewed every three years and contra 	anc
must provide copy of lead agency approval. Commercial products/service plan, including goals, covers the offerer's fiscal year applies to the entire production of commercial items or delivery of services sold by either entire company or a portion thereof (e.g., division, plant, or product line); this includes plan subcontracting for both commercial and Government business.	and the

2. Goals

State separate dollar and percentage goals for Small Business (SB), Small Disadvantaged Business (SDB), Woman-owned Small Business (WOSB), Historically Underutilized Business Zone (HUBZone) Small Business, Veteran-owned Small Business (VOSB), Service-Disabled Veteran-owned Small Business (SDVOSB), and "Other than small business" (Other) as subcontractors, for the base year and each option year, as specified in FAR 19.704 (break out and append option year goals, if the contract contains option years) or project annual subcontracting base and goals under commercial plans.



Note:

- 1. SDB, WOSB, HUBZone, VOSB, and SDVOSB goals are subsets of SB and should be counted and reported in multiple categories, as appropriate.
- i. Provide a description of ALL the products and/or services to be subcontracted under this contract, and indicate the size and type of business supplying them (check all that apply).

Product/Service	Other	SB	SDB	WOSB	HUBZoneSB	VOSB	SDVOSB
Services	X	X	X	X	X	X	X
ODCs	X	X	X	X	X	X	X



b(4)

j. Provide a description of the method used to develop the subcontracting goals for SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB concerns. Address efforts made to ensure that maximum practicable subcontracting opportunities have been made available for those concerns and explain the method used to identify potential sources for solicitation purposes. Explain the method and state the quantitative basis (in dollars) used to establish the percentage goals. Also, explain how the areas to be subcontracted to SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB concerns were determined, how the capabilities of these concerns were considered for subcontract opportunities and how such data comports with the cost proposal. Identify any source lists or other resources used in the determination process. (Attach additional sheets, if necessary.)

Accenture's subcontracting goals for SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB are based on estimated contract and subcontract dollars anticipated levels of participation. We selected each of our small business subcontractors based on their demonstrated capabilities and knowledge of DHS current initiatives, legacy systems and strategic objectives. Our team includes

and we continue to identify additional SB/SDBs to bring onto

our team prior to and after contract award.

We have designated a Small Business Advocate within our Alliance Program Office who is the main point of contact for our US-VISIT SB/SDB program and participants. The Small Business Advocate actively brings new SB/SDBs to the team, recognizing that often small businesses possess business or technology capabilities or past experience that enhances the overall capabilities of the Alliance. When US-VISIT RFPs are received, we will immediately broadcast the opportunity to all of our subcontractors. This enables our small business teammates to have an equal opportunity to participate on potential US-VISIT tasks. The Small Business Advocate is in contact with each of our subcontractors to discuss opportunities and support new business activities for our team.

k.	Indirect costs have $\underline{\hspace{1cm}}$ have not \underline{X} been included in the dollar and percentage subcontracting goals above (check one).
1.	If indirect costs have been included, explain the method used to determine the proportionate share of such costs to be allocated as subcontracts to SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB concerns.

3. Program Administrator:

NAME/TITLE: ADDRESS: TELEPHONE/E-MAIL: Steven H. Goodman, Director of Contracts 11951 Freedom Drive, Reston, VA 20190-5651



Duties: Has general overall responsibility for Accenture's subcontracting program, i.e., developing, preparing, and executing subcontracting plans and monitoring performance relative to the requirements of those subcontracting plans. Other duties include, but are not limited to, the following activities:

- a. Developing and promoting company-wide policy initiatives that demonstrate the company's support for awarding contracts and subcontracts to SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB concerns; and for assuring that these concerns are included on the source lists for solicitations for products and services they are capable of providing.
- b. Developing and maintaining bidder source lists of SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB concerns from all possible sources;
- c. Ensuring periodic rotation of potential subcontractors on bidder's lists;
- d. Ensuring that requests for contracts (RFC) are designed to permit the maximum practicable participation of SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB concerns;
- e. Accessing various sources for the identification of SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB concerns to include the SBA's PRO-Net and SUB-Net Systems, the Federal Acquisition Computer Network (FACNET) Contractor Registration Database, National Minority Purchasing Council Vendor Information Service, the Office of Minority Business Data Center in the Department of Commerce, local small business and minority associations, contact with local chambers of commerce and Federal agencies' Small Business Offices;



- f. Establishing and maintaining contract and subcontract award records;
- g. Participating in Business Opportunity Workshops, Minority Business Enterprise Seminars, Trade Fairs, Procurement Conferences, etc;
- h. Ensuring that SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB concerns are made aware of subcontracting opportunities and assisting concerns in preparing responsive bids to the company;
- i. Conducting or arranging for the conduct of training for purchasing personnel regarding the intent and impact of Section 8(d) of the Small Business Act, as amended;
- j. Monitoring the company's subcontracting program performance and making any adjustments necessary to achieve the subcontract plan goals;
- k. Preparing, and submitting timely, required subcontract reports;
- Coordinating the company's activities during the conduct of compliance reviews by Federal agencies.



4. Equitable Opportunity

Describe efforts the offeror will make to ensure that SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB concerns will have an equitable opportunity to compete for subcontracts. These efforts include, but are not limited to, the following activities:

- a. Outreach efforts to obtain sources:
 - Contacting minority and small business trade associations; 2) contacting business
 development organizations and local chambers of commerce; 3) attending SB, SDB,
 WOSB, HUBZone, VOSB, and SDVOSB procurement conferences and trade fairs;
 4) requesting sources from the Small Business Administrations (SBA) PRO-Net and
 SUB-Net Systems, (http://www.sba.gov/) and other SBA and Federal agency
 resources; and 5) Conducting market surveys to identify new sources.
- b. Internal efforts to guide and encourage purchasing personnel:
 - 1) Conducting workshops, seminars, and training programs;
 - 2) Establishing, maintaining, and utilizing SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB source lists, guides, and other data for soliciting subcontractors; and
 - 3) Monitoring activities to evaluate compliance with the subcontracting plan.



5. Flow Down Clause

Accenture LLP agrees to include the provisions under FAR 52.219-8, "Utilization of Small Business Concerns," in all acquisitions exceeding the simplified acquisition threshold that offers further subcontracting opportunities. All subcontractors, except small business concerns, that receive subcontracts in excess of \$500,000 (\$1,000,000 for construction) must adopt and comply with a plan similar to the plan required by FAR 52.219-9, "Small Business Subcontracting Plan." (Flow down is not applicable for commercial items/services as described in 52.212-5(e) and 52.244-6(c).)



6. Reporting and Cooperation

Accenture LLP gives assurance of (1) cooperation in any studies or surveys that may be required; (2) submission of periodic reports which show compliance with the subcontracting plan; (3) submission of Standard Form (SF) 294, "Subcontracting Report for Individual Contracts," and attendant Optional Form 312, SDB Participation Report, if applicable, (required only for contracts containing the clause 52.219-25) and SF-295, "Summary Subcontract Report," in accordance with the instructions on the forms; and (4) ensuring that subcontractors agree to submit Standard Forms 294 and 295.

Reporting Period	Report Due	Due Date
Oct 1 - Mar 30	SF-294	4/30
Mar 31 - Sept 30	SF-294	10/30
Oct 1 - Sept 30	SF-295	10/30
Contract Completion	OF-312	30 days after completion

Small Business Subcontracting Program Reporting

- a. Submit SF-294 to DHS US VISIT Contracting Officer.
- b. Submit SF-295 to:

Department of Homeland Security Office of Small and Disadvantaged Business Utilization Washington, D.C. 20201

c. Submit "information" copy of the SF-295 and the SF-294 upon request to the SBA Commercial Market Representative (CMR); visit the SBA at http://www.sba.gov/gc and click on assistance directory to locate your nearest CMR.





7. Record keeping

The following is a recitation of the types of records the contractor will maintain to demonstrate the procedures adopted to comply with the requirements and goals in the subcontracting plan. These records will include, but not be limited to, the following:

- a. SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB source lists, guides and other data identifying such vendors;
- Organizations contacted in an attempt to locate SB, SDB, WOSB, HUBZone, VOSB, and SDVOSB sources;
- c. On a contract-by-contract basis, records on all subcontract solicitations over \$100,000, which indicate for each solicitation (1) whether SB, SDB, WOSB, HUBZone, VOSB, and/or SDVOSB concerns were solicited, if not, why not and the reasons solicited concerns did not receive subcontract awards.
- d. Records to support other outreach efforts, e.g., contacts with minority and small business trade associations, attendance at small and minority business procurement conferences and trade fairs;
- e. Records to support internal guidance and encouragement provided to buyers through (1) workshops, seminars, training programs, incentive awards; and (2) monitoring performance to evaluate compliance with the program and requirements; and
- f. On a contract-by-contract basis, records to support subcontract award data including the name, address, and business type and size of each subcontractor. (This item is not required on a contract by contract basis for company or division-wide commercial plans.)



2.0 SF294 AND SF295 SUBCONTRACT REPORTS

This section includes Accenture's most recent SF294 and SF295 reports to the Government. The reports are grouped at IDIQ contract level and at stand-alone contract level were applicable.

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STANDARD FORM 295 (REV. 10/2001) Prescribed by GSA - FAR (4B CFR) 53.219(b)

October 30, 2003

SUBCONTR	(See ir	nstruction	ns an re	evers	e)					Expires		0/2004
Public reporting burden for the instructions, searching existing information. Send community suggestions for reducing this	ng data sourd ents regard burden, to the	ces. gather ing this but ne FAR Se	ring and orden es cretariat	mainta timat (MVP)	ed to avera aining the d e or any o), Acquisition	data nee ther as on Polic	eded, pect y Div	and comp of this covision, GSA	oletin ollect A. Wa	ng and re- tion of in- ashington	viewing formation, DC 20	the collection on, including 405.
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a. COMPANY NAME								1. 21	200	2		
Accenture LLP b. STREET ADDRESS								ober 21,				
11951 Freedom Drive								REPORTING	PERIO	O FROM INC	YEAR	CONTRACT THRU
c. CITY			d. STATE	e. ZiP	CODE		Ш	MAR 31	\mathbf{X}	SEPT 30	2003	;
Reston			VA	201	90				S.	TYPE OF R	EPORT	
2. CONTRACTOR IDENTIFICATION	TAX NUMBER						X	REGULAR		FINAL		
						_	_			FINAL		
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AR FORCE	DEFE	NSE CONTRA	CT MANA	GEMEN	F AGENCY			Departi	men	t of Trea	sury	
7. REPORT SUBMITTE	OAS (Check one	and provide	appropriate	numbe	r)			ENCY OR CO			ARDING C	ONTRACT
PRIME CONTRACTOR		PRIME CON)			tment of Tr			l Pavani	a Samicos
		SUBCONTR						DORESS	Casu	y, mema	II KEVEIIL	ie Services
SUBCONTRACTOR						Cons	tella	tion Cente	er,		6009 O	on Hill Road
9. DOLLARS AND PERCENTAGES IN	THE FOLLOWIN	G &LOCKS:				e. CIT					TE e. ZIF	
DO INCLUDE INDIRECT COSTS		O NOT INCLU	DE INDIRE	CT COS	STS	Oxon	Hil	<u> </u>		MD	207	45
			SUBC	ONTR	ACT AWAR	DS						
	TVDE				Ç	URRENT	GO	AL		ACTU	AL CUM	ULATIVE
	TYPE				WHOLE D	OLLARS		PERCENT		WHOLE DO	LLARS	PERCENT
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10b. LARGE BUSINESS COI Percent of 10c.)	NCERNS (Do	llar amoun	t and									
10c. TOTAL (Sum of 10a ar												
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12. WOMEN-OWNED SMALI (Dollar Amount and Per	cent or 10c.)	<u> </u>										
13, HISTORICALLY BLACK ((HBCU) AND MINORITY I (Dollar Amount and Percent												
14. HUBZONE SMALL BUSIN (Dollar Amount & Perce	IESS (HUBZont or 10c.)	one SB) Co	ONCERN	IS								
15. VETERAN-OWNED SMAL (Including Service-Disable (Dollar Amount and Perc	ed Veteran-O)								
16. SERVICE-DISABLED VE BUSINESS CONCERNS of 10c.)												
17. REMARKS												
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18a. NAME OF INDIVIDUAL ADMINIS	TERING SUBCO	NTRACTING .	PLAN				T		_	TELEPHON	IE NUMBE	R
							AF	REA CODE	NU	MBER		

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STANDARD FORM 294 (REV. 10/2001) Prescribed by GSA-FAR (46 CFR) 53.219(a) b(4)

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		<u>ructions on</u>							Expire			
ublic reporting burden for this collection of in earching existing data sources, gathering omplaints regarding this burden estimate o AR Secretariat (MVP), Acquisition Policy Div	and or other	maintaining the raspect of the	ne data no is collecti	eede on C	ed, and completed information,	letir	ng and revie	wing o	ollection	on of	infori	mation. Send
1. CORPORATION, COMPA	NY OR	SUBDIVISION C	OVERED			3.	DATE SUBMIT	TED				
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street address			_			۲	ctober 21,		EPORTING		n.	
1951 Freedom Drive						늗	7				AR	
CITY			TE e. ZIP C	ODE		オ╚	OCT 1 - MAR 31	\boxtimes	OCT 1 - SEPT 30	20	003	
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NAVY		NASA				入	OTHER FEDI		•		•	
AIR FORCE		GSA				Ľ	Departn	icht o	ı ırea	sury		
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вотн		COMMERCIAL			ATTRIBUTABLE T				<u> </u>			
	9.	CONTRACTOR'S	MAJOR PR	100u	CTS OR SERVICE	E LI	NES					
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					BCONTRACT							
	Repo	rt cumulative	figures fo	r re	porting period	in.	Block 4)	_				PERCENT
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14. HUBZONE SMALL BUSINESS (HUS (Dollar Amount and Percent of 10		e SB) CONCE	RNS									
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16. SERVICE-DISABLED VETERAN-OW (Dollar Amount and Percent of 10c.)	/NED	SMALL BUSI	NESS C	ONC	ERNS							
17. REMARKS	000											
Contract Number TIRNO-00-D-000												
a. NAME	NTRAC	TOR'S OFFICIAL		INIST	TERS SUB CONTR	KAC.	IING PROGRA	<u> </u>		TELE	DHO	IE NUMBER
-		[-"							AREA (ABER
Steven H. Goodman		Dir	ector of	Co	ntracts, FSC	3 <u>~</u>			703		24	7-1698
- NAME		19. (CHIEF EXEC	UTIN	E OFFICER		1 ()		10	$\overline{\Lambda}$	\prod	
a. NAME Stephen Rohleder					c, SIONA	7	il.	_ /		لول	$\mathcal{L}_{\mathcal{L}}$	in the
b. TITLE	_				4. DATE	1	4					 _
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STANDARD FORM 295 (REV. 10/2001) Prescribed by GSA - FAR (4B CFR) 53.219(b)

Federal Register/Vol. 66, No. 204/Monday, October 22, 2001/Rules and Regulations

1500		JBCONT ructions			₹T				MB No XDIFES:		
Public reporting burden for this collection of i	inform	ation is est	timated	to sverage	15.9 hours pe	r resp	onse, incl	uding the	time for	"eview	ng instructions
cearching existing data sources, gathering complaints regarding this burden estimate of	g and or oth	maintainir er aspect (ng the d Of this o	tata need: ollection (ed, and comp if information	loting inclu	end reviding sugg	estions f	llection (ar reduci	of infor ing this	mation. Send burden, to the
FAR Secretariat (MVP), Acquisition Policy Di	vision,	GSA, Was	Shington	, DC 20405	<u>. </u>						
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Accenture LLP						Oct	ober 30	2003			
STREET ADDRESS									ORTING PE	RSQD:	
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Reston			STATE /	e. ZIP COCE 20190			WAR3:	s	PT 30 E OF REF	2003	·
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53.301-295 Summary Subcontract Report OMB No - 90004)007 SUMMARY SUBCONTRACT REPORT Expires: 09/30/2003 (See instructions on reverse) Public reporting burden for this collection of information is estimated to average 15.9 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing collection of information. Send complaints regarding this burden estimate or other aspect of this collection of information, including suggestions for reducing this burden, to the FAR Secretariat (MVP), Acquisition Policy Division, GSA, Washington, DC 20405. 3. DATE SUBMITTED 1. CORPORATION, COMPANY OR SUBDIVISION COVERED a COMPANY NAME Accenture LLP October 30, 2003 b. STREET ADDRESS 4. REPORTING PERIOD: 11951 Freedom Drive YEAR OCT 1 -OCT 1 -SEPT 30 2003 c. CITY d. STATE e. ZIP CODE **MAR 31** Reston VA 20190 5. TYPE OF REPORT 2. CONTRACTOR IDENTIFICATION NUMBER b(4) M REGULAR FINAL REVISED S. ADMINISTERING ACTIVITY (Please check applicable box) DEFENSE CONTRACT MANAGEMENT AGENCY ARMY DOE OTHER FEDERAL AGENCY (SPECIFY) NAVY NASA NIH CIO-SP2 AIR FORCE GSA 8. TYPE OF PLAN 7. REPORT SUBMITTED AS (Check one) PRIME CONTRACTOR IF PLAN IS A COMMERCIAL PLAN, SPECIFY THE PERCENTAGE OF THE DOLLARS ON THIS REPORT ATTRIBUTABLE TO THE AGENCY. INDIVIDUAL SUBCONTRACTOR COMMERCIAL PRODUCTS BOTH 9. CONTRACTOR'S MAJOR PRODUCTS OR SERVICE LINES b Consulting Systems Integration, Change Management **CUMULATIVE FISCAL YEAR SUBCONTRACT AWARDS** (Report cumulative figures for reporting period in Block 4) PERCENT (To nearest tenth of a %) WHOLE DOLLARS 10a. SMALL BUSINESS CONCERNS (includes SDB, WOSB, HBCU/ML HUBZone SB, and VOSB (including Service-Disabled VOSB) (Dollar Amount and Percent of 10c.) 10b. LARGE BUSINESS CONCERNS (Dollar Amount and Percent of 10c.) 10c. TOTAL (Sum of 10a and 10b.) b(2) SMALL DISADVANTAGED BUSINESS (SOB) CONCERNS linclude HBCU/MI) (Dollar Amount and Percent of 10c.) 12. WOMEN-OWNED SMALL BUSINESS (WOSB) CONCERNS (Dollar amount and Percent of 10c.) HISTORICALLY BLACK COLLEGES AND UNIVERSITIES (HBCU) AND MINORITY INSTITUTIONS (MI) (If applicable) (Dollar Amount and Percent of 10c.) 14. HUBZONE SMALL BUSINESS (HUSZone SB) CONCERNS (Dollar Amount and Percent of 10c.) VETERAN-OWNED SMALL BUSINESS (VOSB) CONCERNS (including Service-Disabled VOSB Concerns) (Dollar Amount and Percent of IOc.) SERVICE-DISABLED VETERAN-OWNED SMALL BUSINESS CONCERNS (Dollar Amount and Percent of 10c.) Contract Number 263-01-D-0071. 18. CONTRACTOR'S OFFICIAL WHO ADMINISTERS SUB CONTRACTING PROGRAM a. NAME c. TELEPHONE NUMBER AREA CODE NUMBER 703 Steven H. Goodman Director of Contracts, FSG 947-1698 19. CHIEF EXECUTIVE OFFICER a. NAME Stephen Rohleder 4. DATE

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October 30, 2003

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947-1698

53,301-295 Summary Subcontract Report SUMMARY SUBCONTRACT REPORT OMB No - 90004)007 Expires: 09/30/2003 (See instructions on reverse) Public reporting burden for this collection of information is estimated to average 15.9 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing collection of information. Send complaints regarding this burden estimate or other aspect of this collection of information, including suggestions for reducing this burden, to the FAR Secretariat (MVP), Acquisition Policy Division, GSA, Washington, DC 20405. 3. DATE SUBMITTED 1. CORPORATION, COMPANY OR SUBDIVISION COVERED a. COMPANY NAME Accenture LLP October 29, 2003 b. STREET ADDRESS REPORTING PERIOD 11951 Freedom Drive /FAR OCT 1 -M OCT 1 -SEPT 30 2003 c CITY d STATE & ZIP CODE Reston 20190 5. TYPE OF REPORT CONTRACTOR IDENTIFICATION NUMBER REGULAR b(4) FINAL REVISED S. ADMINISTERING ACTIVITY (Please check applicable box) ARM DEFENSE CONTRACT MANAGEMENT AGENCY DOE OTHER FEDERAL AGENCY (SPECIFY) NAVY NASA NIH CIO-SP AIR FORCE GSA 7. REPORT SUBMITTED AS (Check one) B. TYPE OF PLAN PRIME CONTRACTOR IF PLAN IS A COMMERCIAL PLAN, SPECIFY THE PERCENTAGE OF THE DOLLARS ON THIS REPORT ATTRIBUTABLE TO THE AGENCY. INDIVIDUAL SUBCONTRACTOR COMMERCIAL PRODUCTS ROTH 9. CONTRACTOR'S MAJOR PRODUCTS OR SERVICE LINES Systems Integration, Change Management Consulting **CUMULATIVE FISCAL YEAR SUBCONTRACT AWARDS** (Report cumulative figures for reporting period in Block 4) PERCENT (To nearest tenth of a %) WHOLE DOLLARS 10a. SMALL BUSINESS CONCERNS (includes SDB, WOSB, HBCU/ML HUBZone SB, and VOSB (including Service-Disabled VOSB) (Dollar Amount and Percent of 10c.) 10b. LARGE BUSINESS CONCERNS (Dollar Amount and Percent of 10c.) 10c. TOTAL (Sum of 10a and 10b.) b(4) 11. SMALL DISADVANTAGED BUSINESS (SOB) CONCERNS IInclude HBCU/MI) (Dollar Amount and Percent of 10c.) WOMEN-OWNED SMALL BUSINESS (WOSB) CONCERNS (Dollar amount and Percent of 10c.) 13. HISTORICALLY BLACK COLLEGES AND UNIVERSITIES (HBCU) AND MINORITY INSTITUTIONS (MI) (If applicable) (Dollar Amount and Percent of 10c.) HUBZONE SMALL BUSINESS (HUSZone SB) CONCERNS (Dollar Amount and Percent of 10c.) VETERAN-OWNED SMALL BUSINESS (VOSB) CONCERNS (including Service-Disabled VOSB Concerns) (Dollar Amount and Percent of IOc.) 16. SERVICE-DISABLED VETERAN-OWNED SMALL BUSINESS CONCERNS (Dollar Amount and Percent of 10c.) 17. REMARKS Contract Number 263-96-D-0329. 18. CONTRACTOR'S OFFICIAL WHO ADMINISTERS SUB CONTRACTING PROGRAM a. NAME b TITLE c. TELEPHONE NUMBER AREA CODE NUMBER

Director of Contracts, FSG

4. DATE

October 29, 2003

19. CHIEF EXECUTIVE OFFICER

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Managing Partner - Government

Steven H. Goodman

Stephen Rohleder

a. NAME

D. TITLE

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53.301-295 Summary Subcontract Report OMB No - 90004)007 SUMMARY SUBCONTRACT REPORT Expires: 09/30/2003 (See instructions on reverse) Public reporting burden for this collection of information is estimated to average 15.9 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing collection of information. Send complaints regarding this burden estimate or other aspect of this collection of information, including suggestions for reducing this burden, to the FAR Secretariat (MVP), Acquisition Policy Division, GSA, Washington, DC 20405. 3. DATE SUBMITTED 1. CORPORATION, COMPANY OR SUBDIVISION COVERED a. COMPANY NAME October 29, 2003 Accenture LLP b. STREET ADDRESS 4. REPORTING PERIOD: 11951 Freedom Drive YEAR OCT 1 -OCT 1 -SEPT 30 \boxtimes 2003 c. CITY d. STATE e. ZIP CODE **MAR 31** 20190 Reston VA 5. TYPE OF REPORT 2. CONTRACTOR IDENTIFICATION NUMBER REGULAR FINAL REVISED S. ADMINISTERING ACTIVITY (Please check applicable box) ARMY DEFENSE CONTRACT MANAGEMENT AGENCY DOE OTHER FEDERAL AGENCY (SPECIFY) NAVY NASA Department of Commerce AIR FORCE GSA 7. REPORT SUBMITTED AS (Check one) 8. TYPE OF PLAN **PRIME CONTRACTOR** INDIVIDUAL IF PLAN IS A COMMERCIAL PLAN, SPECIFY THE PERCENTAGE OF THE DOLLARS ON THIS REPORT ATTRIBUTABLE TO THE AGENCY. SUBCONTRACTOR COMMERCIAL PRODUCTS вотн 9. CONTRACTOR'S MAJOR PRODUCTS OR SERVICE LINES Consulting Systems Integration, Change Management **CUMULATIVE FISCAL YEAR SUBCONTRACT AWARDS** (Report cumulative figures for reporting period in Block 4) PERCENT (To nearest lenth of a %) WHOLE DOLLARS 10a. SMALL BUSINESS CONCERNS (includes SDB, WOSB, HBCU/ML HUBZone SB, and VOSB (including Service-Disabled VOSB) (Dollar Amount and Percent of 10c.) 10b. LARGE BUSINESS CONCERNS (Dollar Amount and Percent of 10c.) b(4) 10c. TOTAL (Sum of 10a and 10b.) 11. SMALL DISADVANTAGED BUSINESS (SOB) CONCERNS linclude HBCU/MI) (Dollar Amount and Percent of 10c.) 12. WOMEN-OWNED SMALL BUSINESS (WOSB) CONCERNS (Dollar amount and Percent of 10c.) HISTORICALLY BLACK COLLEGES AND UNIVERSITIES (HBCU) AND MINORITY INSTITUTIONS (MI) (If applicable) (Dollar Amount and Percent of 10c.) **HUBZONE SMALL BUSINESS (HUSZone SB) CONCERNS** (Dollar Amount and Percent of 10c.) VETERAN-OWNED SMALL BUSINESS (VOSB) CONCERNS (including Service-Disabled VOSB Concerns) (Dollar Amount and Percent of IOc.) 16. SERVICE-DISABLED VETERAN-OWNED SMALL BUSINESS CONCERNS (Dollar Amount and Percent of 10c.) Contract Number 50-SAAA-5-00032 18. CONTRACTOR'S OFFICIAL WHO ADMINISTERS SUB CONTRACTING PROGRAM a. NAME b. TITLE c. TELEPHONE NUMBER

Director of Contracts, FSG
19. CHIEF EXECUTIVE OFFICER

4. DATE

a. NAME
Stephen Rohleder
b. TITLE

October 29, 2003

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53.301-295 Summary Subcontract Report OMB No - 90004)007 SUMMARY SUBCONTRACT REPORT Expires: 09/30/2003 (See instructions on reverse) Public reporting burden for this collection of information is estimated to average 15.9 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing collection of information. Send complaints regarding this burden estimate or other aspect of this collection of information, including suggestions for reducing this burden, to the FAR Secretariat (MVP), Acquisition Policy Division, GSA, Washington, DC 20405. 3. DATE SUBMITTED 1. CORPORATION, COMPANY OR SUBDIVISION COVERED a. COMPANY NAME October 30, 2003 Accenture LLP b. STREET ADDRESS 4. REPORTING PERIOD: YEAR 11951 Freedom Drive OCT 1 -MAR 31 OCT 1-2003 c. CITY d. STATE e. ZIP CODE VA 20190 Reston 5. TYPE OF REPORT 2. CONTRACTOR IDENTIFICATION NUMBER REGULAR FINAL REVISED S. ADMINISTERING ACTIVITY (Please check applicable box) DOE OTHER FEDERAL AGENCY (SPECIFY) ARMY DEFENSE CONTRACT MANAGEMENT AGENCY NAVY AIR FORCE GSA 7. REPORT SUBMITTED AS (Check one) R TYPE OF PLAN PRIME CONTRACTOR INDIVIDUAL IF PLAN IS A COMMERCIAL PLAN, SPECIFY THE PERCENTAGE OF THE DOLLARS ON THIS REPORT ATTRIBUTABLE TO THE AGENCY. SUBCONTRACTOR COMMERCIAL PRODUCTS BOTH 9. CONTRACTOR'S MAJOR PRODUCTS OR SERVICE LINES Consulting Systems Integration, Change Management **CUMULATIVE FISCAL YEAR SUBCONTRACT AWARDS** (Report cumulative figures for reporting period in Block 4) PERCENT mst lenth WHOLE DOLLARS (To neare 10a. SMALL BUSINESS CONCERNS (includes SDB, WOSB, HBCU/ML HUBZone SB, and VOSB (including Service-Disabled VOSB) (Dollar Amount and Percent of 10c.) 10b. LARGE BUSINESS CONCERNS (Dollar Amount and Percent of 10c.) 10c. TOTAL (Sum of 10a and 10b.) 11. SMALL DISADVANTAGED BUSINESS (SOB) CONCERNS Ilinclude HBCU/MI) (Dollar Amount and Percent of 10c.) WOMEN-OWNED SMALL BUSINESS (WOSB) CONCERNS (Dollar amount and Percent of 10c.) HISTORICALLY BLACK COLLEGES AND UNIVERSITIES (HBCU) AND MINORITY INSTITUTIONS (MI) (If applicable) (Dollar Amount and Percent of 10c.) **HUBZONE SMALL BUSINESS (HUSZone SB) CONCERNS** (Dollar Amount and Percent of 10c.) VETERAN-OWNED SMALL BUSINESS (VOSB) CONCERNS (including Service-Disabled VOSB Concerns) (Dollar Amount and Percent of IOc.) 16. SERVICE-DISABLED VETERAN-OWNED SMALL BUSINESS CONCERNS (Dollar Amount and Percent of 10c.) 17. REMARKS Contract Number FA8770-01-C-0020. 18. CONTRACTOR'S OFFICIAL WHO ADMINISTERS SUB CONTRACTING PROGRAM a. NAME TITLE c. TELEPHONE NUMBER AREA CODE NUMBER 703 Steven H. Goodman Director of Contracts, FSG 947-1698 19. CHIEF EXECUTIVE OFFICER a. NAME Stephen Rohleder b. TITLE Managing Partner - Government October 30, 2003

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STANDARD FORM 295 (REV. 10/2001) Prescribed by GSA - FAR (4B CFR) 53.219(b) b(4)

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Steven H. Goodman										

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STANDARD FORM 294 (REV. 10/2001) Prescribed by GSA-FAR (46 CFR) 53.219(a)

Public reporting burden for this collection of information is estimated to average 9 hours per response, including the time for reinstructions, searching existing data sources, gathering and maintaining the data needed, and sompleting and reviewing the reinstructions, searching existing data sources, gathering and maintaining the data needed, and sompleting and reviewing the reinstructions, searching existing data sources, gathering and maintaining the data needed, and sompleting and reviewing the reinstructions, searching existing policy finishing. GSA, Washington, DC 20405. 1. CORPARY RAME 1. ACCIDENT SAMAL SEPT 39 2003 1. STREET ADDRESS 1. REPORT SUBMITTED AS (Check one and provide appropriate number) 1. ACENCY SOR CONTRACTOR SHAME 1. ACENCY SOR CONTRACT	SUBCONTRAC					IL CO	NTRAC'	TS		OMB No Expires	o: 9000 : 04/30)-0006)/2004
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STANDARD FORM 294 (REV. 10/2001) Prescribed by GSA-FAR (46 CFR) 53.219(a) b(4)

53.301-295 Summary Subcontract Report OMB No - 90004)007 SUMMARY SUBCONTRACT REPORT Expires: 09/30/2003 (See instructions on reverse) Public reporting burden for this collection of information is estimated to average 15.9 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing collection of information. Send complaints regarding this burden estimate or other aspect of this collection of information, including suggestions for reducing this burden, to the FAR Secretariat (MVP), Acquisition Policy Division, GSA, Washington, DC 20405. 3. DATE SUBMITTED 1. CORPORATION, COMPANY OR SUBDIVISION COVERED a, COMPANY NAME Accenture LLP October 29, 2003 b. STREET ADDRESS 4. REPORTING PERIOD: 11951 Freedom Drive OCT 1 -OCT 1 -SEPT 30 2003 c. CITY d. STATE e. ZIP CODE **MAR 31** Reston VA 20190 5. TYPE OF REPORT 2. CONTRACTOR IDENTIFICATION NUMBER \bowtie REGULAR FINAL REVISED S. ADMINISTERING ACTIVITY (Please check applicable box) ARMY DEFENSE CONTRACT MANAGEMENT AGENCY OTHER FEDERAL AGENCY (SPECIFY) NAVY NASA Department of Interior AIR FORCE GSA 7. REPORT SUBMITTED AS (Check one) PRIME CONTRACTOR INDIVIDUAL IF PLAN IS A COMMERCIAL PLAN, SPECIFY THE PERCENTAGE OF THE DOLLARS ON THIS REPORT ATTRIBUTABLE TO THE AGENCY. SUBCONTRACTOR COMMERCIAL PRODUCTS вотн 9. CONTRACTOR'S MAJOR PRODUCTS OR SERVICE LINES Systems Integration, Change Management Consulting **CUMULATIVE FISCAL YEAR SUBCONTRACT AWARDS** (Report cumulative figures for reporting period in Block 4) PERCENT (To n tenth WHOLE DOLLARS 10a. SMALL BUSINESS CONCERNS (includes SDB, WOSB, HBCU/ML HUBZone SB, and VOSB (including Service-Disabled VOSB) (Dollar Amount and Percent of 10c.) b(4) 10b. LARGE BUSINESS CONCERNS (Dollar Amount and Percent of 10c.) 10c. TOTAL (Sum of 10a and 10b.) 11. SMALL DISADVANTAGED BUSINESS (SOB) CONCERNS linclude HBCU/MI) (Dollar Amount and Percent of 10c.) WOMEN-OWNED SMALL BUSINESS (WOSB) CONCERNS (Dollar amount and Percent of 10c.) HISTORICALLY BLACK COLLEGES AND UNIVERSITIES (HBCU) AND MINORITY INSTITUTIONS (MI) (If applicable) (Dollar Amount and Percent of 10c.) HUBZONE SMALL BUSINESS (HUSZone SB) CONCERNS (Dollar Amount and Percent of 10c.) VETERAN-OWNED SMALL BUSINESS (VOSB) CONCERNS (including Service-Disabled VOSB Concerns) (Dollar Amount and Percent of IOc.) 16. SERVICE-DISABLED VETERAN-OWNED SMALL BUSINESS CONCERNS (Dollar Amount and Percent of 10c.) 17. REMARKS Contract Number 1435-02-99-CT-40315. 18. CONTRACTOR'S OFFICIAL WHO ADMINISTERS SUB CONTRACTING PROGRAM a. NAME c. TELEPHONE NUMBER AREA CODE NUMBER 703 947-1698 Steven H. Goodman Director of Contracts, FSG 19. CHIEF EXECUTIVE OFFICER

AUTHORIZED FOR LOCAL REPRODUCTION

Managing Partner - Government

Stephen Rohleder

STANDARD FORM 295 (REV. 10/2001) Prescribed by GSA - FAR (4B CFR) 53.219(b)

Ku.

October 29, 2003



3.0 APPROVED MENTOR-PROTÉGÉ PLAN

This section includes the Mentor-Protégé approval letters received from DHS for our Mentor-Protégé program participants. The protégés are Computech Inc, ICS and Tsymetry.

In addition, this section contains evidence of our major subcontractors' previous participation in Mentor-Protégé programs at other U.S. Government Agencies. Our Tier 1 subcontractors are Titan, Raytheon and SRA.

U.S. Department of Homeland Security

January 14, 2004

Mr. Steven H. Goodman Director of Contracts Accenture, LLP 11951 Freedom Drive Reston, Va. 20190

Mr. J.D. Murphy, Jr.
President
Computech, Inc.
7735 Old Georgetown Road
Bethesda, Md. 20814

Dear Messrs. Goodman and Murphy:

On behalf of the Department of Homeland Security and the Office of Small and Disadvantaged Business Utilization, we would like to congratulate you on the acceptance of Accenture's Mentor-Protégé Agreement with Computech, Inc. We have reviewed and accepted your agreement based on the developmental assistance offered to enhance the business competitiveness, independence and development of Computech, Inc. Your statement of intent and agreement to comply with the obligations set forth in section 3052.219-71 of the Department of Homeland Security Acquisition Regulation (HSAR) and all other clauses and provisions governing the program are acknowledged and accepted.

The term of participation in the program, as defined in your agreement as three (3) years, begins on the date of this letter and shall expire on January 31, 2007.

We believe the Mentor-Protégé Program offers small and large businesses an excellent opportunity to build "Win-Win" partnerships and accelerate the development of small businesses and thereby strengthening the Nation's economy. If you have any questions regarding the program, please contact Joe Capuano at (202) 401-3517 or joe.capuano@dhs.gov.

Kevin Boshears

ghi Bosless

Director,

Office of Small and Disadvantaged Business Utilization

U.S. Department of Homeland Security

January 14, 2004

Mr. Steven H. Goodman Director of Contracts Accenture, LLP 11951 Freedom Drive Reston, Va. 20190 Mr. Garland O. Williamson President Information Control Systems Corporation 250 W. Pratt Street Baltimore, Md. 21202-6174

Dear Messrs, Goodman and Williamson:

On behalf of the Department of Homeland Security and the Office of Small and Disadvantaged Business Utilization, we would like to congratulate you on the acceptance of Accenture's Mentor-Protégé Agreement with Information Control Systems Corporation. We have reviewed and accepted your agreement based on the developmental assistance offered to enhance the business competitiveness, independence and development of Information Control Systems Corporation. Your statement of intent and agreement to comply with the obligations set forth in section 3052.219-71 of the Department of Homeland Security Acquisition Regulation (HSAR) and all other clauses and provisions governing the program are acknowledged and accepted.

The term of participation in the program, as defined in your agreement as three (3) years, begins on the date of this letter and shall expire on January 31, 2007.

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Kevin Boshears

The Bosheam

Director,

Office of Small and Disadvantaged Business Utilization

U.S. Department of Homeland Security

January 14, 2004

Mr. Steven H. Goodman Director of Contracts Accenture, LLP 11951 Freedom Drive Reston, Va. 20190 Mr. Philip Lowit
President
Tsymetry, Inc.
1101 Pennsylvania Avenue, NW
Washington, DC 20004

Dear Messrs. Goodman and Lowit:

On behalf of the Department of Homeland Security and the Office of Small and Disadvantaged Business Utilization, we would like to congratulate you on the acceptance of Accenture's Mentor-Protégé Agreement with Tsymetry, Inc. We have reviewed and accepted your agreement based on the developmental assistance offered to enhance the business competitiveness, independence and development of Tsymetry, Inc. Your statement of intent and agreement to comply with the obligations set forth in section 3052.219-71 of the Department of Homeland Security Acquisition Regulation (HSAR) and all other clauses and provisions governing the program are acknowledged and accepted.

The term of participation in the program, as defined in your agreement as three (3) years, begins on the date of this letter and shall expire on January 31, 2007.

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Kevin Boshears

The Boshers

Director,

Office of Small and Disadvantaged Business Utilization

19-23 35t t186PM:

FROM : COMPUTECH, INC.

FAX NO. :3016567062

Dac. 23 2003 03:45PM P2

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Department of Homeland Security

DHS Mentor-Protégé Application

1. Mentor Firm Information

Name of Firm: Accenture LLP
 Contact Name: Steven H. Goodman
 Position Title: Director of Contracts

Address: 11951 Freedom Drive, Reston, VA 20190

Telephone: (703) 947 1698
 Fax: (703) 947 6782

• E-Mail: steven.h.goodman@accentruc.com

• Homopage: www.accenture.com

Protégé Firm Information

Name of Firm: Computech, Inc
Contact Name: J.D. Murphy, Jr.

Position Title: President

Address: 7735 Old Georgetown Road, 12th floor, Bethesda,

MD 20814

• Telephone: (301) 656 4030 • Fax: (301) 656-7060

* E-Mail: jd@computechine.com
* Homepage: www.computechine.com

3. Eligibility

Computed is currently eligible to participate in DHS. Montor-Protegé Program pursuant to the following criteria:

- The Protégé represents that it is a small business concern as defined above.
- The Protégé represents that it __is, _X _is not a small disadvantaged business concern.
- If the Protégé represents that it is small disadvantaged business, the Protégé should also identify the category in which its ownership falls: ____Black American, ____Hispanic American, ____Native American, ____Asian Pacific, ___Subcontinent Asian, or ___Individual concern, other than one of the preceding.
- The Protégé represents that it ___is. _X_is not an 8(a) firm.
- The Protégé represents that it ___is, _X_is not a HUBZone small business concern listed, on the date of this representation, on the List of Qualified HUBZone small business concerns maintained by the Small Business Administration.

12+2: 03: 1:38PM:

FROM : COMPUTECH, INC.

FAX NO. :3016567060

Dec. 23 2003 03:46PM

:703 9476782



Department of Homeland Security

- The Protégé represents that it _is, _X_is not a women-owned small business concern.
- The Protegé represents that it ___is, _X_is not a Veteran-owned small business concern
- The Protegé represents that it ___is, _X_is not a Service Disabled Veteran-Owned Small Business concern.

4. Developmental Assistance Program

Acconture plans to provide developmental assistance in the following areas:

- CMM Level 2 Certification
- Marketing to the Federal government
- **Business Development**
- Pricing Techniques and formats when responding to Federal opportunities
- Technical assistance

5. Milestones

Monthly Meetings address the following points:

- Discuss future RFPs and identify teaming opportunities in both the government and commercial space
- Developed proposal strategies and pricing / profitability goals established
- Make bid/no bid decisions on released RFPs using knowledge gained in past
- Review status of proposals in process
- Review status of engoing contracts

Quarterly Meetings address the following points:

- Assess milestone progress
- Review areas for the expansion of teaming arrangements
- Identify improvements in the proposal/contract process

б. Measurement

Year 1 - (February 2004 through January 2005)

Submission of proposals with the Computech share estimated at

Year 2 - (February 2005 through January 2006)

- Submission of proposals with the Computech share estimated at
- Awards of contract(s) with the Computech share estimated at

b(4)

Year 3 - (February 2005 through January 2006)

- Submission of proposals with the Computech share estimated at
- Awards of contract(s) with the Computech share estimated at

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FROM : COMPLITECH, INC.

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Department of Homeland Security

7. Estimate of Cost

b(4)

Accenture anticipates that the cost of the developmental assistance will be support/labor over the next three years.

8. Program Participation Term

A 36-month period of time will be used for the mentor to provide the developmental assistance.

9. Potential Subcontracts

The type of subcontract employed will depend upon the requirements of the agency and the opportunities identified for the joint participation. Contract types will range from fixed-price tDIQ's to cost-type contracts. The parties anticipate that subcontracts in the amount of will be awarded during the next 36 months.

b(4)

10. Mentor Termination Procedures

The Mentor party may terminate this agreement for cause or convenience. In the event of termination for convenience, thirty days advance notice will be given the other party. The Mentor shall not terminate this agreement for convenience and continue in the Mentor-protégé Program with another party. In the event of termination for cause by the Mentor, written notice shall be provided stating the reason for termination and offering a thirty-day period during which the other party may offer reasons why the termination should not occur, including a plan to cure the reasons for the termination. After reviewing the response, the termination party may elect to continue the program or issue a formal termination, in no event is the termination subject to appeal to the Department of Homeland Security.

11. Protégé Termination from the Program

The Protegé party may terminate this agreement for cause or convenience. In the event of termination for convenience, thirty days advance notice will be given the other party. The Protegé shall not terminate this agreement for convenience and continue in the Mentor-protegé Program with another party. In the event of termination for cause by the Protegé, written notice shall be provided stating the reason for termination and offering a thirty-day period during which the other party may offer reasons why the termination should not occur, including a plan to cure the reasons for the termination. After reviewing the response, the termination party may elect to continue the program or issue a formal termination. In no event is the termination subject to appeal to the Department of Homeland Security.

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FROM : COMPLIECH, INC.

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Dec. 23 2003 03:46PM P5

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Department of Homeland Security

12. Other Termination Procedures

The mentor firm shall submit a plan for accomplishing work should the Montor-Protégé agreement be terminated.

12. Other Term and Conditions

None

13. Signed Agreement

The parties agree to comply with the obligations, clauses and provisions that govern DHS Mentor-Protégé Program:

Mentor

Protégé

Accenture LLP

Steven H Goodman

Computech, Inc

J.D. Murphy, Jr.

Director of Contracts

Date

Date

President

accenture

. FROM ∶COMPUTECH,INC.

FAX NO. :3016567060

Jan. 09 2004 12:42PM P2

Addendum to DHS Mentor-Protègé Application Part 3 Eligibility

i hereby certify that Computech, inc. is currently eligible to participate in the DHS Mentor-Protégé Program pursuant to the following criteria:

A small business concern that meets the definition at FAR 19.001, based on its primary NAICS code 541512, is cligible to be a protégé firm. SBA Regulations/FAR Provision; FAR 19.001; 13 CFR Part 121; 13 CFR 124.1002

Computech, Inc.

J. D. Murphy, Jr., President

Date: January 8, 2004

2002



Department of Homeland Security

DHS Mentor-Protégé Application

1. Mentor Firm Information

Name of Pirm:

Accenture LLP

Contact Name:

Steven H. Goodman

Position Title:

Director of Contracts

Address:

11951 Freedom Drive, Reston, VA 20190

Telephone:

(703) 947 1698

Fax:

(703) 947 6782

E-Mail:

steven.h.goodman@accentrue.com

Homepage:

www.acconiure.com

Protégé Firm Information

Name of Firm:

Information Control Systems Corporation

Contact Name:

Garland O. Williamson

Position Title:

President

Address:

250 W. Pratt Street, Suite 220, Baltimore, MD

21201

Telephone:

(410) 725-1934

Fax:

(410) 576-0398

E-Mail:

c.ics@venzon.net

Homepage:

3. Eligibility

ICS Corporation is currently eligible to participate in DHS' Mentor-Protégé Program pursuant to the following criteria:

The protégé firm's primary NAICS code is___

b(2)

- The Protégé represents that it is a small business concern as defined above,
- The Protégé represents that it _X_is, ___is not a small disadvantaged business concern.
- If the Protégé represents that it is small disadvantaged business, the Protégé should also identify the category in which its ownership fulls: _X_Black American, ___Hispanic American, ___Native American, ___Asian Pacific, __Subcontinent Asian, or _X_Individual concern, other than one of the preceding.
- The Protégé represents that it ___is, _X_is not an 8(a) firm.
 The Protégé represents that it ___is, _X_is not a HUBZone small business concern listed, on the date of this representation, on the List of Qualified HUBZone small business concerns maintained by the Small Business Administration.



Department of Homeland Security

- The Protégé represents that it __is, _X_is not a women-owned small business concern.
- The Protege represents that it _X_is. __is not a Veterun-owned small business concern
- The Protégé represents that it ___is, _X_is not a Service Disabled Veteran-Owned Small Business concern.

4. Developmental Assistance Program

Accenture plans to provide developmental assistance in the following areas:

- Marketing to the Federal government
- Business Development
- Pricing Techniques and formets when responding to Federal opportunities
- · Technical assistance
- Logal and contractual support on Federal opportunities

5. Milestones

Monthly Meetings address the following points:

- Discuss future RFPs and identify teaming opportunities in both the government and commercial space
- Developed proposal strategies and pricing / profitability goals established
- Make bid/no bid decisions on released RFPs using knowledge gained in past
- Review status of proposals in process
- Review status of engoing contracts

Quarterly Meetings address the following points:

- Assess milestone progress
- Review areas for the expansion of teaming arrangements
- Identify improvements in the proposal/contract process

6. Measurement

Year 1 - (February 2004 through January 2005)

Submission of proposals with the ICS share estimated at

b(4)

Year 2 - (February 2005 through January 2006)

- Submission of proposals with the ICS share estimated at 3
- Awards of contract(s) with the ICS share estimated at

Year 3 - (February 2005 through January 2006)

- Submission of proposals with the ICS share estimated at
- Awards of contract(s) with the ICS share estimated at

12/22/2003 08:05 FAX 4105760398

ICS

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Department of Homeland Security

7. Estimate of Cost

Accenture anticipates that the cost of the developmental assistance will be in support/labor over the next three years.

b(4)

8. Program Participation Term

A 36-month period of time will be used for the mentor to provide the developmental assistance.

9. Potential Subcontracts

The type of subcontract employed will depend upon the requirements of the agency and the opportunities identified for the joint participation. Contract types will range from fixed-price IDIQ's to cost-type contracts. The parties anticipate that subcontracts in the amount of will be awarded during the next 36 months.

b(4)

10. Mentor Termination Procedures

The Mentor party may terminate this agreement for cause or convenience. In the event of termination for convenience, thirty days advance notice will be given the other party. The Mentor shall not terminate this agreement for convenience and continue in the Menter-protégé Program with another party. In the event of termination for cause by the Mentor, written notice shall be provided stating the reason for termination and offering a thirty day period during which the other party may offer reasons why the termination should not occur, including a plan to cure the reasons for the termination. After reviewing the response, the termination party may elect to continue the program or issue a formal termination. In no event is the termination subject to appeal to the Department of Homeland Security.

11. Protégé Termination from the Program

The Protégé party may terminate this agreement for cause or convenience. In the event of termination for convenience, thirty days advance notice will be given the other party. The Protege shall not terminate this agreement for convenience and continue in the Mentor-protégé Program with another party. In the event of termination for cause by the Protege, written notice shall be provided stating the reason for termination and offering a thirty day period during which the other party may offer reasons why the termination should not occur, including a plan to cure the reasons for the termination. After reviewing the response, the termination party may elect to continue the program or issue a formal termination. In no event is the termination subject to appeal to the Department of Homeland Security.

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Department of Homeland Security

12. Other Termination Procedures

The mentor firm shall submit a plan for accomplishing work should the Mentor-Protógé agreement be terminated.

12. Other Term and Conditions

None

13. Signed Agreement

The parties agree to comply with the obligations, clauses and provisions that govern DHS Mentor-Protégé Program:

Mentor

Protégé

Information Common Systems Corporation

Seven H Goodman

Garland O. Williamson

Director of Contracts

15/2 2

President

Addendum to DHS Mentor-Protégé Application Part 3 Eligibility

I hereby certify that Information Control Systems Corporation (ICS) is currently eligible to participate in the DHS Mentor-Protégé Program pursuant to the following criteria:

A small business concern that meets the definition at FAR 19.001, based on its primary NAICS code 541512, is eligible to be a protégé firm. SBA Regulations/FAR Provision: FAR 19.001; 13 CFR Part 121; 13 CFR 124.1002

Information Control Systems Corporation

Garland O. Williamson, President

Date: January 8, 2004

.. g-04: 8:01AM:

TSYMETRY

DHS Mentor-Protégé Application

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PAGE 02



Department of Homeland Security

1. Mentor Firm Information

Name of Firm: Accenture LLP
 Contact Name: Steven H. Goodman
 Position Title: Director of Contracts

Address: 11951 Freedom Drive, Reston, VA 20190
 This beautiful and the second Drive of the second

Telephone: (703) 947 1698
 Fax: (703) 947 6782

• E-Mail: steven.h.goodman@accentrue.com

Homepage: www.accenture.com

Protégé Firm Information

Name of Firm: Tsymetry. Inc
Contact Name: Philip Lowit
Position Title: President

Address: 1101 Pennsylvania Avenue, NW, Suite 600

Washington DC, 20004

Telephone: (202) 756-4536
 Fax: (202) 756-7510
 E-Mail: philip@tsymetry.com

Homepage: www.tsymetry.com

3. Eligibility

Tsymetry is a HUBZone certified company and is currently eligible to participate in DHS' Mentor-Protégé Program pursuant to the following criteria:

•	The protégé firm's primary NAICS code is,	b2
•	The Protege represents that it is a small business concern as defined	apove.

- The Protegé represents that it __is, _X__is not a small disadvantaged business concern.
- If the Protégé represents that it is small disadvantaged business, the Protégé should also identify the category in which its ownership falls: ____Black American, ____Hispanic American, ____Native American, ____Asian Pacific, ___Subcontinent Asian, or ___Individual concern, other than one of the preceding.
- The Protege represents that it __is, _X_is not an S(a) firm.
- The Protegé represents that it _X_is, __is not a HUBZone small business concern listed, on the date of this representation, on the List of Qualified HUBZone small business concerns maintained by the Small Business Administration.

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Department of Homeland Security

- The Protégé represents that it __is, _X_is not a women-owned small business concern.
- The Protégé represents that it ___is, _X_is not a Veteran-owned small business concern
- The Protégé represents that it ___is, _X_is not a Service Disabled Veteran-Owned Small Business concern.

4. Developmental Assistance Program

Accenture plans to provide developmental assistance in the following areas:

- · Marketing to the Federal government
- Business Development
- · Pricing Techniques and formats when responding to Federal opportunities
- · Technical assistance
- Legal and contractual support on Federal opportunities.

5. Milestones

Monthly Meetings address the following points:

- Discuss future RFPs and identify teaming opportunities in both the government and commercial space
- Developed proposal strategies and pricing / profitability goals established
- Make bid/no bid decisions on released RFPs using knowledge gained in past
- · Review status of proposals in process
- Review status of ongoing contracts

Quarterly Meetings address the following points:

- Assess milestone progress
- · Review areas for the expansion of tearning arrangements
- Identify improvements in the proposal/contract process

6. Measurement

Year 1 – (February 2004 through January 2005)

Submission of proposals with the Tsymptry share estimated at

Year 2 - (February 2005 through January 2006)

Submission of proposals with the Tsymetry share estimated at

Awards of contract(s) with the Tsymetry share estimated at

Year 3 - (February 2005 through January 2006)

Submission of proposals with the Tsymetry share estimated at

Awards of contract(s) with the Tsymetry share estimated at

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PAGE 194



Department of Homeland Security

7. Estimate of Cost

Accenture anticipates that the cost of the developmental assistance will be in support/labor over the next three years.

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8. Program Participation Term

A 36-month period of time will be used for the mentor to provide the developmental assistance.

9. Potential Subcontracts

The type of subcontract employed will depend upon the requirements of the agency and the opportunities identified for the joint participation. Contract types will range from fixed-price IDIQ's to cost-type contracts. The parties anticipate that subcontracts in the amount of will be awarded during the next 36 months.

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10. Mentor Termination Procedures

The Mentor party may terminate this agreement for cause or convenience. In the event of termination for convenience, thirty days advance notice will be given the other party. The Mentor shall not terminate this agreement for convenience and continue in the Mentor-protégé Program with another party. In the event of termination for cause by the Mentor, written notice shall be provided stating the reason for termination and offering a thirty day period during which the other party may offer reasons why the termination should not occur, including a plan to cure the reasons for the termination. After reviewing the response, the termination party may elect to continue the program or issue a formal termination. In no event is the termination subject to appeal to the Department of Homeland Security.

11. Protégé Termination from the Program

The Protégé party may terminate this agreement for cause or convenience. In the event of termination for convenience, thirty days advance notice will be given the other party. The Protégé shall not terminate this agreement for convenience and continue in the Mentor-protégé Program with another party. In the event of termination for cause by the Protégé, written notice shall be provided stating the teason for termination and offering a thirty day period during which the other party may offer reasons why the termination should not occur, including a plan to cure the reasons for the termination. After reviewing the response, the termination party may elect to continue the program or issue a formal termination. In no event is the termination subject to appeal to the Department of Homeland Security.

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12. Other Termination Procedures

The mentor firm shall submit a plan for accomplishing work should the Mentor-Protégé agreement be terminated.

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12. Other Term and Conditions

None

13. Signed Agreement

The parties agree to comply with the obligations, clauses and provisions that govern DHS Mentor-Protégé Program:

Mentor

Protégé

Accenture LLP

Tsymotry, Inc.

T XIV.

Philip Lowit

Director of Contracts

President

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Date

12/22/03

Addendum to DHS Mentor-Protégé Application Part 3 Eligibility

I hereby certify that Tsymetry, Inc. is currently eligible to participate in the DHS Mentor-Protégé Program pursuant to the following criteria:

• A small business concern that meets the definition at FAR 19.001, based on its primary NAICS code 541511 and 541512, is eligible to be a protégé firm. SBA Regulations/FAR Provision: FAR 19.001; 13 CFR Part 121; 13 CFR 124.1002

Tsymetry, Inc.

Philip Lowit, President

Date: January 8, 2004

Five letters (seven pages) that originated with the Department of Defense were referred to that agency for review, release determination and direct response to FOIA requesters.



The Alliance Program Office (APO) includes a Small Business Advocate who helps provide a comprehensive and efficient SB/SDB management approach that exceeds DHS Socio-Economic goals.

Our team exceeds DHS' socioeconomic goals by allocating of total subcontractor dollars (excluding Tier1) to SB/SDBs. Figure 4-1 shows our current SB/SDB team members and the value they bring to US-VISIT. Our team meets DHS SB/SDB goals to include Women Owned, Veteran Owned, Service Disabled Veteran Owned and HUBZone SB/SDBs. Please refer to the Small

The Smart Border Alliance is committed to DHS socio-economic goals

- The Alliance allocates in excess of of total subcontractor dollars to Small Business and Small Disadvantaged Businesses (SB/SDB)
- We created the Small Business (SB)
 Advocate, a single point of contact within our program office to advocate and expand the use of SB/SDB
- We have an innovative and inclusive SB/SDB selection and staffing approach
- Accenture has three DHS-approved protégés that participate actively on the Program

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Business Subcontracting Plan section of this volume for each small business category percentage and dollar allocation.

We selected each of our SB/SDB subcontractors based on their demonstrated

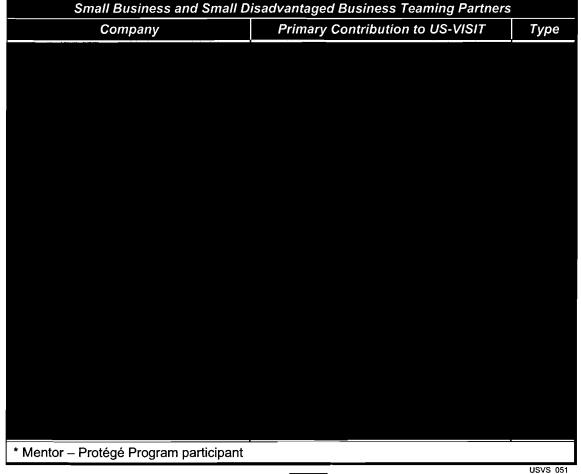


Figure 4-1. The Alliance allocates of total subcontractor value (excluding Tier 1) to SB/SDB exceeding DHS socio-economic goals

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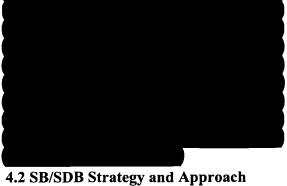




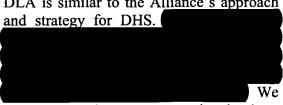
capabilities, and knowledge of DHS current initiatives, legacy systems and strategic objectives. In 1998, The U.S. Small Business Administration (SBA) recognized Accenture for our exceptional small business subcontracting programs with an award of distinction. Less than 2% of large Government contractors are recipients of this award.

4.1 SB/SDB Past Performance at DLA

The Alliance bases its teaming approach program for US-VISIT on the success achieved at DLA as indicated by Figure 4-2, and tailors it to meet program requirements.



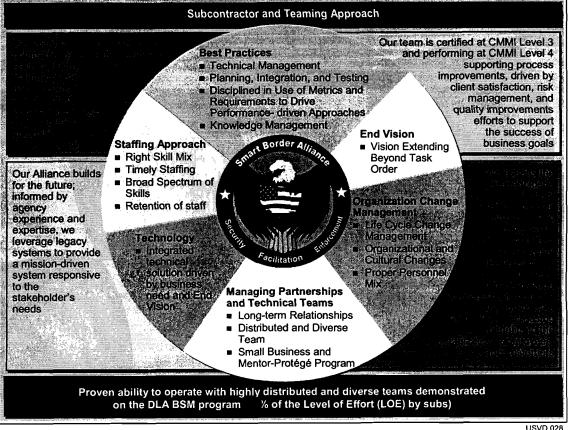
The management approach in use at DLA is similar to the Alliance's approach



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integrate people, processes and technology



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Figure 4-2. We integrate people, processes, and technology with organizational change management to drive cultural, environmental, and transformational change providing improved processes, not just technology solutions





collaborate with both small and large organizations using effective communications approach and dynamic staffing programs to use the most skilled personnel in industry. We utilize resources from our small and large teaming partners to deliver on the US-VISIT solution.



team's ability to achieve our End Vision.

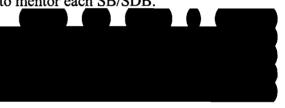
4.2.1 Management Process

We establish the rigorous management process shown by Figure 4-3 to execute the SB/SDB subcontractor plan. This process

defines how we work with small businesses to provide overall direction for US-VISIT. Using this process, the Alliance allocates work fairly and in accordance with the skills of the teaming partner and needs of the Government. This process has been in practice on other large scale programs run by Accenture. It provides a responsive, effective and efficient SB/SDB management process for the duration of the program.

The benefits for SB/SDB include training, specifically in the area of business management, program processes and standards, performance management and CMMI Level 4 software engineering processes.

We monitor our SB/SDBs and submit periodic performance reports. The Alliance uses these progress and compliance reports to mentor each SB/SDB.



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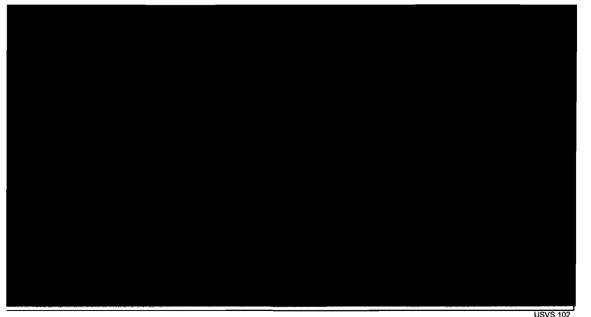


Figure 4-3. Our SB/SDB proven management process consists of several defined steps that promote efficient management to facilitate meaningful participation and seamlessly integrate SB/SDBs

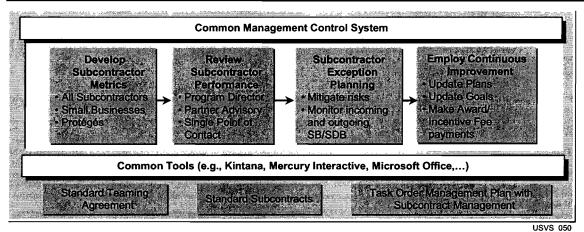


Figure 4-4. Our management approach consists of a fully integrated team using common processes and tools to provide responsive, effective, and efficient management

subcontractors to mitigate implementation risk to US-VISIT. This control system includes an exception management plan that identifies issues early. As small businesses mature. and/or encounter adverse situations, unexpected the management process clearly outlines steps that must be followed to replace outgoing SB/SDBs and/or SB/SDB personnel thus mitigating the corresponding risks.

comprehensive proven and SB/SDB management process employs continuous improvements. This is done by regularly updating plans, goals and incorporating innovative ideas to better achieve US-VISIT objectives.

4.2.2 Alliance Program Office (APO)

The governance structure for US-VIST

includes an Alliance Program Office (APO) as shown in Figure 4-5. The APO is the inclusive leadership body responsible for the successful implementation of the US-VISIT program.

The APO forms and monitors cohesive teams by integrating large and small teaming partners, and stakeholders on the appropriate team based on their knowledge and capabilities. From a small business perspective, one of the APO's main objectives is getting the right message to the right people at the right time for effective communications. This allows the Alliance's members to have the right information and tools to deliver on our solution designed to enhance DHS achieve US-VISIT goals to national security and facilitate legitimate travel and commerce.

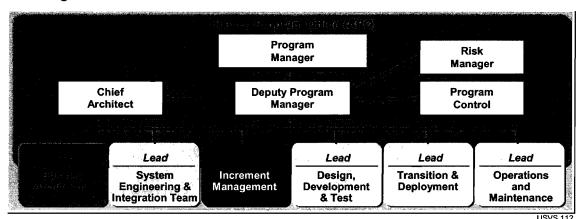


Figure 4-5. The Alliance Program Office is the leadership team responsible for successful integration of the US-VISIT Program

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The APO management approach for SB/SDBs is innovative and inclusive.

In Figure 4-6, we illustrate the socio-economic and business benefits our team brings to DHS. Our approach also encourages SB/SDB participation in US-VISIT initiatives by cementing the relationships early in the decision making process and managing them similarly to larger businesses while recognizing SB/SDB special status. Ample opportunities to participate on the APO are consistently provided to SB/SDBs promoting the inclusiveness of the Alliance.

Small Business Advocate

We establish the SB Advocate within the Alliance Program Office as the single point of contact for US-VISIT SB/SDB participation concerns. Both the APO and the SB Advocate have clear responsibilities to create a successful SB/SDB program.

The SB Advocate is the primary contact to address DHS small business concerns. The SB Advocate actively brings new SB/SDB to the Alliance team, recognizing that often small businesses possess new advanced technology capabilities that DHS and the Alliance can use on the program. In addition, SB/SDBs often have DHS legacy systems skills that can benefit the program. The SB Advocate works with the implementation manager IPT lead to incorporate SB/SDBs into each Task Order.

The SB Advocate is closely involved with SBA and the SB/SDB community at DHS and with the Government. The SB Advocate and the APO's goals continuously facilitate mentoring opportunities to SB/SDB as the Alliance performs subsequent Task Orders.

Features	Benefits	
■ The Alliance carefully selects SB/SBD partners and monitors them through the Alliance Program Office (APO)	 DHS expands base of qualified small businesses while mitigating the effects of necessary and justified contract bundling 	
 The Alliance exceeds DHS's SB/SDB participation requirements 	■ DHS meets SB/SDB socio-economic goals	
 The APO uses an inclusive and innovative teaming approach when allocating, performing and measuring task 	■ DHS achieves a responsive, effective and efficient SB/SDB activity management	
 The SB Advocate's responsibility is to execute DHS Socio-Economic objectives as overriding priorities of the APO 	 DHS achieves stated socio-economic objectives providing ample opportunities to SB/SDB 	
■ We use SB/SDB that have legacy systems experience	 Lowers transition risk from legacy to new systems Lowers implementation risk of enhance to legacy systems 	
The SB Advocate strives to achieve overall DHS SB/SDB goals	 DHS receives proposals that adequately address overall SB/SDB goals are reached 	
 The Alliance adheres to strict management practices to provide high quality solutions on time and on budget 	DHS has greater assurance that subcontractors perform at the same level as the prime	
 Accenture has three approved protégés in the DHS Mentor – Protégé Program 	 Participating in the Mentor-Protégé Program is designed to enhance protégés capabilities 	
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Figure 4-6. The Small Business and Small Business Advocate through the Alliance Program Office addresses SB/SDB concerns on US-VISIT initiatives

4.2.3 Team Management

Figure 4-7 describes our team management approach. Our team works and interacts with stakeholders as a single, integrated team. Prior to contract award, the Alliance and teaming partners contractually agree on a framework of operations that allows and promotes work as an integrated team.

as an integrated team.

Accenture retains responsibility for tasks and deliverables that are assigned to our SB/SDB teaming partners.

4.2.4 SB/SDB Implementation Strategy

The Alliance implementation strategy is shown in Figure 4-8.

We are sharing our SB/SDB plan and goals with the major teaming partners and requested that they submit a complementary subcontractor plan to us and that they manage to it.

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US-VIST Program

Figure 4-7. The Alliance Teaming approach for SB/SDB is comprehensive to include activities such as work planning, issues management and performance reporting

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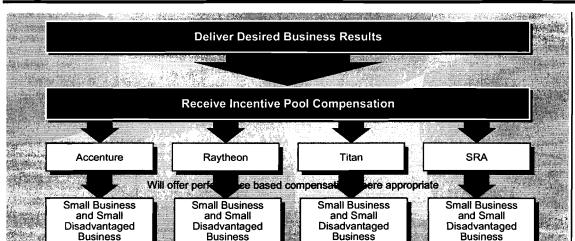
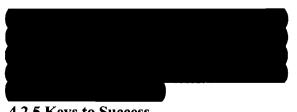


Figure 4-8. We include Small Business and Small Disadvantaged Business in the incentive structure to tie their compensation to performance

The Alliance's approach facilitates and strongly encourages successful integration in the US-VISIT program. In Figure 4-9, we clearly outline the Alliance responsibility and the SB/SDB responsibility, the selection process and the empowerment methods.



4.2.5 Keys to Success

The Alliance creates a team of large small businesses that brings and considerable knowledge, skills and shared responsibilities to deliver the US-VISIT

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The Alliance Responsibility

- Retain ultimate responsibility for performance
- Build the right team for each task optimizing cost, time and risk
- Communicate and exceed DHS SB/SDB expectations
- Plan and execute metric driven and measured tasks
- Select the right team for each task from current SB/SDB relationships

SB/SDB Empowerment Methods ■ Receive voice in Program/Project

- Management meetings
- Raise issues and risks for management attention - entered into a common, on-line database for full visibility by the Alliance
- Include tailored teaming agreements with detailed roles and responsibilities and communication methods

SB/SDB Responsibility

- Provide expertise in specific DHS applications, system architecture and processes
- Participate in formulating approach, work plan and metrics
- Share responsibility for success
- Driven and managed by metrics appropriate to the task

SB/SDB Selection Process

- Define required capabilities for US-VISIT solution
- Analyze potential teaming partners in Accenture's evaluation tool based on criteria such as DHS-related experience, past performance, key personnel and delivery capabilities
- Develop win-win teaming arrangements

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Figure 4-9. The Alliance brings SB/SDB with the right qualifications and capabilities to provide high value to US-VISIT



solution. Our collective knowledge is a key factor in our efforts to achieve the stated DHS objectives of enhancing national security, facilitating legitimate travel and trade, enhancing integrity of our immigration system and conforming to existing privacy laws and policies.

Figure 4-10 describes desired results and the manner to achieve DHS expected outcomes. Members of the Alliance committed key resources that developed the approach to the US-VISIT solution. key Personnel have relevant managing experience large programs where SB/DB government goals were successfully implemented. Our team also has a clear SB/SDB communication plan in place to establish an effective and efficient work environment. We also, of course, plan to submit the Standard Form 294 every six month and the Standard Form 295 annually to DHS.

Our SB/SDB approach drives towards mitigating risks and increased performance. We improve performance by implementing clear and tailored performance metrics for SB/SDBs and Mentor-Protégé Program Participants. Our management approach has an exception plan that mitigates unforeseen risks. For example, a small business or a

small disadvantaged business can face risks where performance on a complex program that spans several years becomes an issue. In such cases, our exception plan mitigates this by mentoring, assisting and/or bringing a new SB/SDB to complete the task.

4.3 Mentor-Protégé Program (MPP)

The Mentor-Protégé program provides Protégés opportunities to grow while providing DHS the confidence that protégé subcontractors perform to Government defined standards and in the process bring benefits to DHS. Figure 4-11 describes the Mentor-Protégé Selection Process.

DHS can be certain that a protégé contractor is given the opportunity to perform and enhance their capabilities under the mentorship of Accenture. For example, we train them on CMM level 4 processes such cost schedule estimating. Our MPP program helps expand DHS' base of qualified small businesses and provides DHS positive recognition from the political, media and business environments.

Accenture plans to identify future teaming opportunities both in the Government and Commercial space for each or our protégés. We have planned monthly and quarterly meeting to address status on proposals in progress and

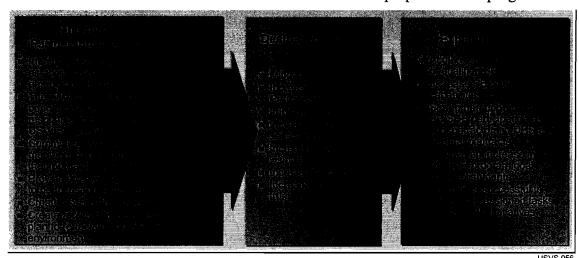
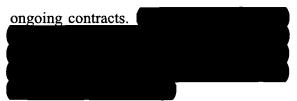


Figure 4-10. The Alliance's SB/SDB partnership approach, focused on desired results, helps DHS achieve its Socio-Economic goals

Step	Mentor-Protégé Selection Process
1	Select our primary subcontractors based on their core competencies, fit with US-VISIT requirements and/or possessed core competencies that addressed DHS top concerns
2	Evaluate DHS goals for participation by preferred small business category designations
3	Request and review proposals from potential SB/SDB teaming partners to confirm their corporate qualifications in areas related to the US-VISIT program requirements
4	Select SB/SDB teaming partners that add value to DHS and work well with an integrated US-VISIT team
5	Initiate teaming relationships with selected organizations that are interested in participating in the Mentor-Protégé Program
6	Selected candidates and submit application to DHS for the Mentor-Protégé Program

Figure 4-11. The process used for Protégé selection is beneficial for the participating Protégé and meets the goals of the Alliance and DHS



Participating in the Mentor-Protégé program brings tangible benefits to the Program. The complementary technical capabilities brought by Protégés are examples of tangible benefits. Mentoring a small business into a mature business by improving their technical and management capability to improve business performance is an example of both socio-economic and business benefit brought about by Accenture and the US-VISIT Program.

A real benefit to a SB/SDB is the opportunity to participate in a meaningful way on a large, visible and important program. It's an opportunity to learn, grow and prosper under the guidance of a larger company for an extended length of time while providing real value to DHS in the protection of our homeland.

The Alliance has three DHS approved participants on the MPP program on US-VISIT. Current approved participant in the Mentor-Protégé Program are ICS, Computech, and Tsymetry.

ICS – ICS is a Veteran Owned Small Business (VOSB) that provides information technology support services to both commercial and government clients. ICS participates in the Department of Defense (DoD) and the Department of Treasury Mentor Protégé Programs with Accenture. Their services include systems development, database management, and document management.

ICS's other major service areas include help Desk/Call Center technical knowledge and personnel, Microsoft.NET capabilities, and Competency Based Measurement System (CBMS). ICS has a long term relationship with Accenture ICS and currently participates in the Department of Defense (DoD) and the Department of Treasury Mentor Protégé Programs.

Computech Inc. – Computech is a small business professional consulting firm specializing in information management and has provided innovative technical solutions for more than twenty years.

Computech provides quality system analysis, system design, programming, and implementation services to governments and non-profit organizations. Computech has experience administering wireless communications; designing a criminal system for Interpol, tracking international law enforcement organization, and helping corporations with solutions to manage its sales and human resource functions.

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Tsymetry Inc. – Tsymetry is a certified HUBZone Small Business and systems integrator specializing in E-Government and E-Business solutions. Tysmetry capabilities includes practice groups within ERP, eCRM, XML, IT Security and IT Enterprise Infrastructure.

Tsymetry's consultants have experience in process reengineering and emerging technology that optimize clients' infrastructure to deliver the performance and flexibility that users demand.

Tsymetry emphasizes providing IT Solutions for the Federal Government and has a niche in specialized technical practice area. Tsymetry's management provides thirty plus years of information technology and business experience.

4.3.1 Historical MPP Past Performance

Accenture participated in the MPP program at Department of Defense and Department of Treasury. Two past protégés, ICS and Computech, are currently approved by DHS to continue in the Mentor-Protégé relationship on the US-VISIT. Accenture elected to continue the mentoring relationship with both ICS and Computech at DHS.

Two of our major Alliance partners, Titan and Raytheon, also have a history of successful participation in various government agencies' Mentor-Protégé programs.

Raytheon has participated in the Department of Defense Mentor-Protégé Program. Raytheon has mentored three protégé companies in the past seven years to increase the overall participation of SDB as contractors and suppliers under DoD contracts. The first Raytheon participant in the MPP was a womanowned small business while the other two are minority owned small disadvantaged businesses. The Protégés are:

• Strategic Resources Inc, 1996-1997

(Falls Church, VA)

- RS Information System (RSIS), 1998-2001, (McLean, VA)
- MIRATEK Corporation, 2002-Present (El Paso, TX)

Raytheon was awarded the Nunn-Perry Award in 2000 as the most outstanding Mentor-Protégé Relationship at DoD for its partnership with RSIS.

Titan, another of our major teaming partners has an approved Mentor-Protégé relationship with INDUS Corporation at Department of Defense. The Mentor-Protégé relationship has been in place since March 2002. Titan has plans to award some work to INDUS Corporation on the US-VISIT Program.

4.3.2 Mentor-Protégé Program Benefits

The Alliance participation in DHS Mentor-Protégé program is designed to enhance protégés' technical and management capabilities, independence and business competitiveness. The MPP helps DHS achieve socio-economic objectives by providing opportunities to small business and small disadvantaged businesses. The Small Business Advocate mandate in the Alliance Program Office is to help realize the stated Mentor-Protégé Program goals of DHS, Protégés and the Alliance.

The Alliance participation in the DHS Mentor-Protégé programs expands the base of qualified small businesses that can be engaged to achieve US-VISIT program goals and to deliver DHS's mission. We've worked with our DHS protégés before and this track record builds confidence in our approach for this program.

The Mentor-Protégé program offers small and large business an excellent opportunity to build "win-win" teams and accelerate the development of small businesses and as a result strengthen the Nation's economy.